

ANNUAL BUDGET

2009

DEKALB COUNTY, GEORGIA

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CHIEF EXECUTIVE OFFICER

BOARD OF COMMISSIONERS

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Jeff Rader	District 2
Larry Johnson, Presiding Officer	District 3
Sharon Barnes Sutton	District 4
Lee May	District 5
Kathie Gannon	District 6
Connie Stokes	District 7

Keith Barker
Chief Operating Officer
Executive Assistant to the Chief Executive
Officer and the Board of Commissioners

Barbara Sanders
Clerk to the Board of Commissioners
and the Chief Executive Officer

Michael J. Bell
Chief Financial Officer
Director of Finance

DEKALB COUNTY, GEORGIA

ANNUAL BUDGET DOCUMENT

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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**County of De Kalb
Georgia**

For the Fiscal Year Beginning

January 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to DeKalb County for its annual budget for the fiscal year beginning January 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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USERS GUIDE TO THIS BUDGET DOCUMENT

INTRODUCTION

This section includes general and summary information about DeKalb County such as:

- ** Vision and Mission Statement, Values and Primary Goals and Critical Success Factors.
- ** An Organization Chart.
- ** The Annual Budget Plan and Process and the 2009 Budget Calendar.
- ** Fiscal Policies of DeKalb County.
- ** The Chief Executive Officer's DeKalb County 2009 Operating Budget Directive.
- ** The Chief Executive Officer's Budget Recommendations and the Chief Executive Officer's Amendment to the Recommended Budget.
- ** A listing of the Budget adjustments made by the Board of Commissioners. The full Budget Resolution is in the Appendices section.

SUMMARIES

- ** Summaries of revenues and appropriations for all funds for the current year budget as well as two prior years. These summaries total all of the funds that are budgeted by the County.
- ** Consolidated fund balance chart.
- ** Charts and graphs summarizing the fund groups, functional expenditures, the allocation of personnel and the historical growth of the county workforce.
- ** A description of the fund structure of DeKalb County.
- ** A description of the functional structure and the departments and/or agencies assigned to each function/activity.

FUND GROUP SECTIONS

These sections include summary information for all funds in each group followed by sections on the budget for each department or entity. At the departmental level the following information is included:

- ** The Function, Mission Statements, Program Description, Major Accomplishments and Major Goals for each department or agency and links to the County's Primary Goals and Critical Success Factors.
- ** Summaries of events and issues which have had or are expected to have significant budgetary impact.
- ** Performance Indicators and Targets for three prior years for those departments that directly report to the Chief Executive Officer.
- ** Workload measures indicating activity levels for the past three years and anticipated in the current year.
- ** Summaries of expenditures for the past two years and the current year budget by expenditure category and, where applicable, by program unit and an indication of the funding source for appropriations.
- ** A detailed listing of positions by cost center and number of positions for the current and two prior years.

APPENDICES

This section contains DeKalb County's salary schedule, budget resolution, general demographic and statistical information on DeKalb County, and a glossary and acronyms of terms used in the document.

USERS GUIDE TO THE BUDGET DOCUMENT DEKALB COUNTY BUSINESS PROCESSES THAT IMPACT THE 2009 BUDGET BOOK

During 2002, DeKalb County Senior Management determined that the method by which DeKalb County, Georgia conducted business would have to change in order to comply with financial reporting directives issued by the Georgia General Assembly and the Governmental Accounting Standards Board.

GEORGIA GENERAL ASSEMBLY – LOCAL GOVERNMENT UNIFORM CHART OF ACCOUNTS AND REPORTING ACT

In 1997, the Georgia General Assembly enacted the Local Government Uniform Chart of Accounts and Reporting Act (HB491). The intent of this legislation was to "...provide for the collection and reporting of information so as to assist local taxpayers and local policy makers in understanding and evaluating local government service delivery and operations." A prime benefit of this legislation is that financial information from different governmental units can now be compared.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD – GASB STATEMENT 34

In 1984, this organization was tasked with establishing accounting and financial reporting standards for state and local governments. The legitimacy of GASB standards is based on the official recognition of the American Institute of Certified Public Accountants and bylaws and regulations that apply to state and local governments.

In June 1999, GASB Statement 34 was issued changing the traditional way governments report financial information. The main points of this doctrine are the: 1) establishment of accrual accounting, 2) depreciation of capital assets, and 3) requirement of supplementary information, such as the Management's Discussion and Analysis section of the Comprehensive Annual Financial Report (CAFR).

DEKALB COUNTY'S FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS)

The County was using a mainframe-based FMIS system that was originally implemented in the early 1980s. This FMIS' software environment did not collect or report data in a manner consistent with the requirements that the County faced.

As part of the review process to implement the new financial reporting directives, County management concluded that an updated system was necessary. In addition to a new FMIS, it was decided to modernize the purchasing function with an integrated Automated Purchasing System (APS), and to modify the Chart of Accounts (CoA) to comply with the state mandate.

On December 10, 2002, the Board of Commissioners approved the purchase of the Oracle eBusiness Suite 11i software and hardware. Senior County management decided that a fast-track implementation was appropriate to meet the outside mandates and County Goals. Beginning with a June 11, 2003 kickoff meeting, Project Implementation Teams began the arduous task of achieving a June 1, 2004 "Go Live" date.

IMPACTS ON THE 2009 BUDGET BOOK

Implementation of New Financial Management System / Automated Purchasing (FMIS/APS) System

The County closed 2008 books on schedule. The Budget Resolution for the Operating Budget was adopted on February 24, 2009. The adopted budget was based on the fund balance as of closing.

Definition of Equipment.

Equipment is now classified as any item with a unit cost of \$5,000 or more. This includes computer equipment. Those items with a unit cost of less than \$5,000 are classified as supplies. This excludes computer equipment. An item costing > \$5,000, including computer equipment, is captured in the Capital Outlay category. Any item costing less than \$5,000, except computer equipment, is captured in the Supplies category.

Prior Year Encumbrance Balances Carried Forward.

With the change of the Chart of Accounts and the implementation of a new financial management system / automated purchasing (FMIS/APS) system, the method in which prior year encumbrance balances are carried forward has changed. Prior to 2005, prior year encumbrance balances were carried forward to the Balance Sheet. Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance

USERS GUIDE TO THE BUDGET DOCUMENT DEKALB COUNTY BUSINESS PROCESSES THAT IMPACT THE 2009 BUDGET BOOK

Forward – Encumbrance account as the funding source. Beginning in 2006, the encumbrance balance carried forward is adopted by the Board of Commissioners as part of the Budget Resolution.

The appropriation and anticipation amounts reported in the 2009 Budget Book reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

Rounding Anomalies

Due to how different modules of Oracle Financials handle fractions of a dollar, footings on isolated schedules might differ from the sum of their components by one dollar. For example, DeKalb County's implementation of Oracle Public Sector Budgeting does not allow tracking by fractions of a dollar. When this module is interfaced into Oracle General Ledger, the interactions involving the funding of prior year encumbrances carried forward might introduce rounding errors of one dollar or less.

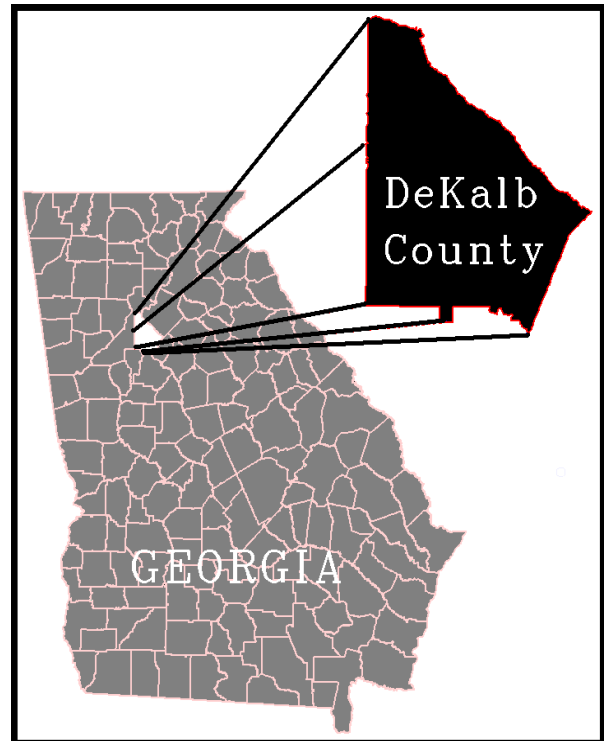
DEKALB COUNTY, GEORGIA

DeKalb County encompasses the eastern edge of the city of Atlanta and includes nine other cities. DeKalb's population of approximately 720,000 ranks second among Georgia counties and is the most culturally diverse in the state.

More than 64 languages are spoken within its boundaries. The industrial mix includes retail and wholesale trade, health services, tourism, communications, with both major corporations and small establishments represented.

DeKalb is also second in businesses, workers and overall personal income. Approximately 18% of the population lives in the incorporated areas, which include the City of Decatur (the county seat), eight smaller municipalities and a part of the City of Atlanta.

There are three school systems in operation: DeKalb County, Decatur, and Atlanta Public Schools. DeKalb is home to a number of colleges and universities including Emory, Agnes Scott, Oglethorpe, Georgia Perimeter, DeVry, Mercer, LeCordon Bleu, DeKalb Tech, and Omni Tech Technical Institute.



GOVERNMENTAL STRUCTURE

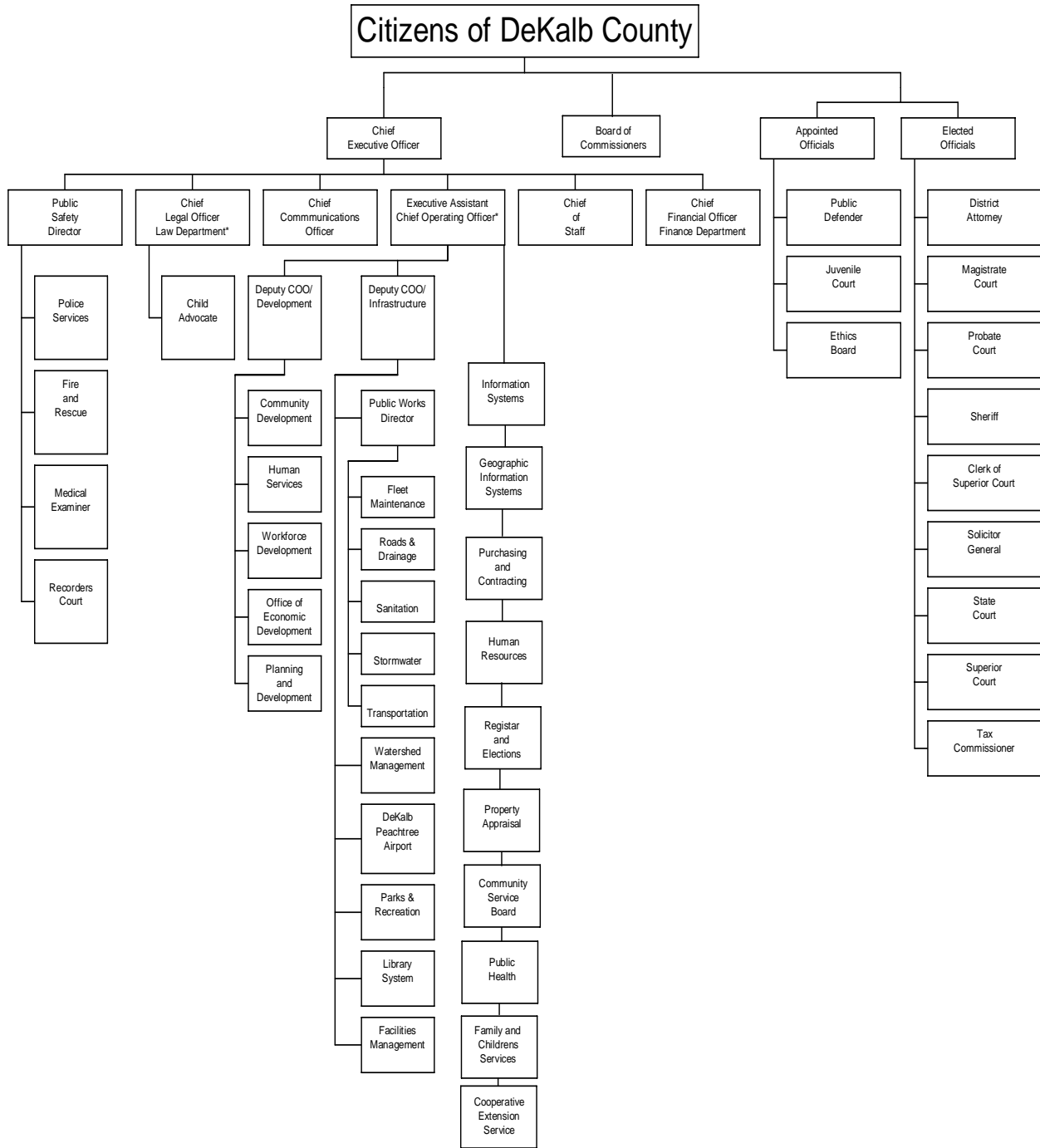
DeKalb County Government is administered by a full-time Chief Executive Officer. Additionally, legislative policy is set by a seven member Board of Commissioners. The Chief Executive Officer is elected county-wide and the Commissioners are each elected by district. The Chief Executive and the Commissioners serve four year staggered terms. The Commissioners elect one member each year to serve as Presiding Officer.

The Chief Executive Officer has the exclusive power to supervise, direct, and control the administration of County Government. The Board of Commissioners' primary responsibilities are to adopt an annual budget and to levy a tax rate and service charge structure sufficient to balance the budget; to rule on requests to rezone property; and to adopt and amend the County Code.

COUNTY SERVICES

DeKalb County provides to virtually all areas of the County the following services: police, fire and emergency medical protection, sewage collection and treatment, water supply and distribution, refuse collection and disposal, recreational facilities, library services, public health services, court services, highway construction and maintenance, building inspection, animal control service, and planning and land use services. In addition, the County owns and operates the DeKalb-Peachtree Airport, a 600-acre, general aviation facility that is the second busiest airport in the state. The County has 8,586 authorized positions, of which 7,992 are classified as full-time. The school system for the County, outside certain incorporated areas, is operated by the DeKalb County Board of Education. Through contractual arrangements, the County provides support to the Fulton-DeKalb Hospital Authority, which operates Grady Memorial Hospital and provides medical care to the indigent citizens of the County. See the Appendices for more details about DeKalb County.

DEKALB COUNTY ORGANIZATIONAL CHART



*These positions are a dual report to the Board of Commissioners.

STATEMENT OF VISION

To Build a New Consensus for a Better DeKalb County.

OUR MISSION

To make the priorities of the citizens of DeKalb County the priorities of their County government by achieving a Safer DeKalb, Building Stronger Neighborhoods, Creating a Fiscally Accountable and More Efficient County Government, and Uniting the Citizens of DeKalb.

STATEMENT OF VALUES

In working to accomplish our mission, we value:

An inclusionary approach involving the whole community

A team approach to preventing problems

Well-trained employees committed to excellence

A responsive and responsible service delivery system

Our cultural diversity

Positive change, innovation and creativity

Mutual trust and respect

Primary Goals and Critical Success Factors

Crime Prevention

1. To prevent and reduce crime and promote the safety and security of individuals and their communities, residential and commercial establishments and public facilities.
2. To enhance analysis of crime activity in order to more effectively direct the County's response to emergency and non-emergency situations.
3. To enhance communications between the Departments, citizens and other governments (cities) and governmental entities.

Infrastructure

1. To maintain and improve all County facilities and properties, including the County's surface transportation, traffic systems, storm water and drainage, water distribution and sewage collection system, sanitation, parks, airport, libraries, human service facilities, etc.
2. To operate, maintain and renew key technology applications and systems.

Economic Development

1. To promote a flourishing business climate and dynamic economy through recruiting, retention, and expansion programs.
2. To promote quality development and redevelopment, capitalizing on the county's diversity and partnerships.
3. To enhance the economic viability of the county.
4. To create a seamless system of service delivery to all business enterprises within DeKalb County.
5. To promote a trained and educated community workforce.

Human Services

1. To promote a prevention-based approach to human development by partnering to create quality of life in the areas of health, housing, finance, recreation, the environment and education and information.
2. To promote prevention by partnering to create a sense of community, foster a sense of civic pride and personal growth.
3. To create a seamless continuum of service delivery that is accessible to all county customers.
4. To improve citizen access to governmental services and the judicial system.

Financial Strength

1. To maximize the County's return on investments within the framework of county policy.
2. To maximize the collection of revenues through effective billing and collection systems.
3. To support financial/budgetary decision-making for all county departments with real time information.
4. To prevent and minimize losses to the county from claims through effective training and risk management.
5. To ensure that funding requirements needed to meet mandates (state or federal) are in place.

Primary Goals and Critical Success Factors

Organizational Effectiveness

1. To provide robust integrated communications and information systems structure which is accessible, useful, and efficient.
2. To develop a fully integrated geographic data environment.
3. To manage and allocate resources (personnel, equipment, physical plant) efficiently and effectively.
4. To ensure that the County's business processes operate efficiently and effectively through adherence to standards and measures.
5. To adopt and implement a strategic planning process that supports the County's vision and goals.
6. To increase the productivity of the County's staff at all levels.
7. To enhance the quality of work life through employee programs, personal development and recognition of performance.
8. To optimize the application of information technologies to all key county-wide business processes.

FISCAL POLICIES OF DEKALB COUNTY

OPERATING BUDGET POLICIES

1. The DeKalb County Government will finance all current expenditures with current revenues to include that portion of the fund balance forwarded from the prior year designated to be reappropriated for current expenditures or for a designated reserve or contingency fund. The DeKalb County Government will make every effort to avoid budgetary procedures that balance current expenditures through the obligation of future resources.
2. The operating budget will provide for adequate maintenance of capital equipment and facilities.
3. All Operating Funds are subject to the annual budget process. Total anticipated revenues and other funding sources available must equal total estimated expenditures for each fund, i.e. the budget must be balanced.
4. All budgets will be adopted on a modified cash basis of accounting. Revenues are recognized when they are received and expenditures are charged against the budget when encumbrances are booked or when disbursements are made.
5. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be carried over to the following fiscal period and paid from the reserve for encumbrances account.
6. The budget will be adopted at the departmental level within each fund, which is the legal level of budgetary control. Expenditures may not exceed the total budget for any department within a fund. Department heads and management personnel are directed to operate within budget limitations.
7. Transfer of appropriations from salary and employee benefit accounts require approval of the CEO. Transfers of appropriations within a Department will require only the approval of the Finance Director or designee. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of departmental appropriations or authorized positions shall require the approval of the Governing Authority.
8. DeKalb County will include an amount in the Tax Funds budget approved by the Governing Authority for unforeseen expenditures. The amount of this contingency appropriation will be no more than 5% of the Tax Funds budget.
9. DeKalb County will integrate performance measurement and productivity indicators within the budget process. Such performance measurements and productivity indicators will be updated and reviewed periodically throughout the budget year.
10. DeKalb County will maintain a budgetary control system and will prepare on a monthly basis financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.
11. DeKalb County will comply with all state laws applicable to budget hearings, public notices, public inspections, and budget adoption.
12. Enterprise and Internal Service Fund budgets will be self supporting. Rates charged within such Enterprise and Internal Service Fund budgets will be examined annually to determine their legal sufficiency and relative to the Internal Services Fund equity.
13. DeKalb County will prepare an annual budget document as soon as practicable, after budget adoption. This document will be submitted to GFOA's Distinguished Budget Preparation Award Program for review.
14. DeKalb County will maintain a program to replace authorized vehicles and mobile equipment by use of a Vehicle Replacement Internal Service Fund, and/or an outside tax exempt leasing program whose assets will be used only for such purposes consistent with the provisions of these operating budget policies.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to preserve or replace infrastructure and public facilities, promote economic development, improve the delivery of services, improve economically depressed areas, and improve those areas with low and moderate income households.
2. DeKalb County will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. DeKalb County defines a capital project as any project in excess of \$25,000 with an estimated useful life of five years or greater.

FISCAL POLICIES OF DEKALB COUNTY

3. DeKalb County will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected, considered and included in the operating budget where appropriate.
4. DeKalb County will seek public and private grants, and other outside sources of revenue to fund projects included in the Capital Improvement Program.
5. The balances of appropriations within budget for capital projects at year end will be reappropriated in the following year until the project is completed.

RESERVE FUND POLICIES

1. DeKalb County will strive to accumulate Tax Fund working reserves at least equal to one month (1/12th) of the total Tax Fund budgets. These reserves will be created and maintained in order to:
 - A. Offset significant downturns in revenue or revisions in any general government activity.
 - B. Provide for a stabilized fiscal environment to maintain and enhance bond ratings and provide sufficient working capital to minimize the size of Tax Anticipation Note issuances.
 - C. Enhance economic development opportunities.
 - D. Sustain the confidence of its citizens in the continued viability of the County Government.
2. DeKalb County will maintain risk management reserves to provide for liabilities incurred for workers' compensation claims, other retained employee benefits, and claims not otherwise addressed in this policy statement.
3. DeKalb County will accumulate and maintain sufficient cash reserves in the Enterprise Funds in accordance with all legal debt requirements.

REVENUE ADMINISTRATION POLICIES

1. DeKalb County will maintain a diversified revenue mix to shelter it from short-term fluctuations and to minimize the effect of an economic downturn.
2. DeKalb County will estimate its revenues by an objective analytical process in a prudent conservative manner.
3. DeKalb County will follow a policy of charging for services with user fees whenever possible.
4. DeKalb County will seek public and private grants, and other outside sources of revenue where appropriate.
5. DeKalb County will establish the level of all user fees based on an analysis of the cost of providing the required services.
6. DeKalb County will set user fees for each Enterprise Fund, at a level that supports the direct and indirect cost of the activity.

COLLECTIONS POLICIES

1. DeKalb County will strive to fully collect all monies where due by County billing activities, using all available legal avenues or contractual outside collection agency action.
2. Any account billed or assessed by the County and not collected by the applicable statute of limitations shall be removed from the County's current receivables records and transferred to an inactive file status for a retention period of two years. After the retention period, inactive accounts shall be deleted permanently from the County records.
3. Accounts may be transferred to inactive status prior to statute of limitations aging, when it has been determined by the County Finance Director that an account is uncollectible.

FISCAL POLICIES OF DEKALB COUNTY

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

1. An independent audit in compliance with Generally Accepted Auditing Standards will be performed annually by a qualified external auditor in accordance with applicable State Law and the DeKalb County Code.
2. DeKalb County will maintain an internal audit function and conduct financial, operational, compliance, and performance audits on a periodic basis.
3. DeKalb County will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with Generally Accepted Accounting Principles (GAAP). DeKalb County will strive to prepare the CAFR to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program, and will submit the CAFR annually for a certificate review.
4. DeKalb County will establish and maintain professional accounting practices. Accounting systems will conform to the County's budget basis, with conversions to GAAP provided in the CAFR.
5. DeKalb County will maintain accurate records of fixed assets to insure proper stewardship of public property.
6. An ongoing system of financial reporting will be maintained to meet the needs of the County. The system will promote budgetary control and comparative analysis.

DEBT POLICIES

1. DeKalb County will confine long-term borrowing to capital improvements.
2. DeKalb County will follow a policy of full disclosure on every financial report and bond prospectus.
3. DeKalb County will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues or other sources.
4. Revenue Bonds will be issued only when revenues are sufficient to satisfy operating expenses, coverage factors, and existing debt service requirements.
5. DeKalb County will utilize lease purchase or short-term debt in those situations where the economies of scale make either internal or bond financing impractical or cost inefficient.
6. DeKalb County will, as needs arise, utilize professional individuals or firms to assist in the preparation and issuance of County bonds, notes or lease finance obligations. Standing financial advisory or bond counsel contracts should be rebid at least every three (3) years.
7. The scheduled maturity of bond issuances generally should not exceed the useful life of the capital project or asset(s) financed.
8. DeKalb County will generally consider refunding outstanding indebtedness if one or more of the following conditions exist: (1) net present value savings are at least 3% of the par amount of the refunding bonds; (2) the bonds to be refunded contain restrictive or outdated covenants; or (3) restructuring debt is deemed advisable.
9. DeKalb County will consider the purchase of bond insurance or other forms of credit enhancement if the savings exceed the cost.
10. DeKalb County will conduct competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales may be considered if one or more of the following criteria exists:
 - A. extremely large issue size
 - B. complexity of financing structure
 - C. timeliness of marketing and closure
 - D. market volatility
 - E. comparatively lesser credit rating

FISCAL POLICIES OF DEKALB COUNTY

INVESTMENT POLICIES

1. DeKalb County will maintain a prudent but aggressive program of investing all funds under the direction of the Governing Authority.
2. The investment program will be operated based on a formally adopted Investment Policy, which will include the following:
 - A. Legality - all investments comply with federal, state and local laws.
 - B. Safety - principal is protected from loss with secure investment practices and collateralization.
 - C. Liquidity - investments are readily convertible to cash when needed without losses.
 - D. Yield or Return on Investment - earnings are maximized within the confines of A, B, and C above.
3. The investment program will use a competitive selection process for investments except when use of the state investment pool is appropriate. Investments will be placed only with "qualified" financial institutions.
4. The investment program will provide for a system of internal control over investments and timely financial reporting over investing activities.

OTHER POLICIES

1. The County will maintain a records retention program to ensure conformance with State Law.
2. The purchase of insurance and risk-related services will be conducted on a non-discriminatory basis, through means designed to optimize long term financial security, reliability of coverages and services, and minimization of net cost. This may be accomplished through competitive bidding procedures or through competitive selection of insurance brokers and agents.

PROCUREMENT POLICIES

1. DeKalb County will establish regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services.
2. The CEO is responsible for the operation of the Government's purchasing system.
3. Within the limits prescribed by the County Code and State Law, the County will utilize competitive bidding procedures. Bids will be awarded on a non-discriminatory basis.
4. The purchase of insurance and risk-related services will be conducted on a non-discriminatory basis, through means designed to optimize long term financial security, reliability of coverages and services, and minimization of net cost. This may be accomplished through competitive bidding procedures or through competitive selection of insurance brokers and agents.

Annual Budget Plan and Process

The Chief Executive Officer and Board of Commissioners meet annually at a budget retreat to discuss issues confronting the governing authority. This retreat formulates the overall budgetary goals for the next budget year.

DeKalb County's budget process is designed to encourage input from, and provide sufficient budgetary information to, the citizens of DeKalb County, department heads and elected officials as well as the Chief Executive Officer and Board of Commissioners. The budget is adopted yearly, and the County uses a calendar fiscal year. The annual budget process officially begins in June of each year with the Chief Executive Officer's meeting with elected officials and department heads to establish priorities for the upcoming year. As part of this gathering, the CEO issues a Budget Memo which guides the preparation of each department's budget request. As in years past, this memo established an objective of a 2% reduction in the funding of controllable expenditures requested by each department.

The budget process can be broken out into four (4) phases. In Phase One, the Budget & Grants staff of the Finance Department develops and distributes resources for the next budget year. In Phase Two, Budget & Grants staff of the Finance Department plans and monitors budgets for the current year, while the departments prepare the requests for the next budget year. In Phase Three, Budget and Grants staff analyzes and reviews the budget requests and makes recommendations to the CEO. The CEO reviews Budget and Grants' recommendations, reviews them with elected officials and department heads, and makes the final recommendations. In Phase Four, the CEO's Budget Recommendations are presented to the Board of Commissioners; the BOC reviews these recommendations, holds public hearings, and finally, the BOC adopts the budget.

The chart on the next page provides a snapshot of the budget plan and process.

The Chief Executive Officer submits the Recommended Budget to the Board of Commissioners in early December, except in years in which a new CEO is elected. In such years, the CEO submits the Recommended Budget in mid-January. This budget is published in local newspapers, placed in public libraries and a series of public hearings is conducted at various locations in the county in January for citizen information and input. The Board of Commissioners utilizes their Budget, Finance and Audit Committee to examine the budget and make recommendations to the full board. The mechanism used to present and approve the budget in early February is the Budget Resolution in conjunction with the Amendment Letter.

State law mandates that the budget be adopted on or before March 1, even though the County's fiscal year is the calendar year. The Director of Finance is authorized to make such expenditures of County funds as are deemed necessary and proper to the continuing operation of the County and its various departments at the then currently approved level of service, until the budget is adopted.

DeKalb County's budget has two major components: the Capital Budget and the Operating Budget. The Capital Budget includes any project in excess of \$25,000 and results in the acquisition or construction of fixed assets. The Operating Budget includes the costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as personnel services, office supplies, professional services, etc.

Each department is required to prepare and submit an Operating Budget Request and a Capital Budget Request, if applicable, in late August to the Budget and Grants division of the Finance Department. The Operating Budget Request includes a narrative, activity measures data, and identifies the funding levels required to carry out planned activities for the next fiscal year. DeKalb County uses the traditional "line item" (object of appropriation/expenditure and source of anticipation/revenue) method of budgeting at the departmental level. To comply with state law, DeKalb County adopts a balanced budget, which means budgeted appropriations/expenditures must be equal to budgeted anticipations/revenues.

According to the Official Code of Georgia for Local Government Budgets and Audits (Article 1, Section 36-81-3 (b)),

Each unit of local government shall adopt and operate under an annual balanced budget for the general fund, each special revenue fund, and each debt service fund in use by the local government.

After final approval of the budget, this formal publication is prepared as:

- An historical record of budgets and activities of DeKalb County.
- A reference source for research involving revenue and expenditure patterns and significant budgetary events.
- A source of information about the County and County departments for citizens and other interested parties.
- A comparative resource to other governments and financial institutions interested in gathering governmental data.

BUDGET PLANNING AND IMPLEMENTATION PROCESS (OPERATING AND CIP BUDGETS)

		2008				2009	
		Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun
Review, Develop and Distribute Resources							
Evaluate and Review 2008 Processes	1/2008 - 6/2008	≡≡≡	→				
Develop and Test Improvements for 2008 Budget Cycle	1/2008 - 6/2008	≡≡≡	→				
Finance Reviews and Updates Training Materials	1/2008 - 6/2008	≡≡≡	→				
Finance Conducts Focus Group to Gather Input re: 2008 Budget Cycle	4/10/2008		◇				
Finance Incorporates Focus Group Findings Into Process	5/2008 - 6/2008		→				
Finance Distributes Budget Calendars to Departments	5/2/2008		◇				
Finance Distributes Operating Budget Forms to Departments	6/2/2008		◇				
Finance Distributes Capital Budget Forms to Departments	6/2/2008		◇				
Finance Staff Conducts Detailed Budget Training Sessions	6/12 - 26/2008		→				
Finance Staff Conducts Budget Clinics	7/8/2008 - 7/10/2008		→				
Finance Distributes Salary Projections to Departments	8/6 - 8/8/2008			→			
Finance Distributes Interfund Charges to Departments	8/6 - 8/8/2008			→			
Budget Kickoff Meeting	7/14/2008			◇			
Finance Opens and Distributes Public Sector Budgeting Worksheets	8/6/2008			◇			
Plan and Monitor Budgets							
Monitor Current Year Operating and CIP Budgets	Ongoing	≡≡≡					→
Departments Prepare Operating Budget Request	6/1/2008 - 8/29/2008		→				
Departments Prepare CIP Budget Request	6/1/2008 - 8/29/2008		→				
Plan for Following Year's Operating and CIP Budget Request	Ongoing	≡≡≡					→
Analysis and Review							
Departments Submit Program Modifications to Finance	8/15/2008			◇			
Finance Audits, Reviews, and Analyzes Program Modifications	8/15/2008 - 10/24/2008			→			
Departments Submit CIP Request to Finance	8/15/2008			◇			
Executive Assistant Appoints CIP Review Committee	8/21/2008			◇			
CIP Committee Reviews and Analyzes CIP Budget Requests	8/21/2008 - 10/2/2008			→			
Departments Submit Operating Budget Requests to Finance	8/29/2008			◇			
Finance Audits, Reviews, and Analyzes Operating Budget	8/29/2008 - 10/24/2008			→			
Finance Prepares Operating Budget Recommendations	8/29/2008 - 10/24/2008			→			
Finance Submits Operating Budget Recommendations to CEO	10/24/2008			◇			
Finance Summarizes CIP Review Committee Budget Recommendations	10/2/2008 - 10/24/2008			→			
Discussion, Finalization, and Adoption							
CEO's Operating Recommendations Submitted to BOC	1/14/2009					◇	
CEO's CIP Budget Recommendations Submitted to BOC	1/14/2009					◇	
Public Information Meetings (CEO & BOC)	1/15 - 2/24/2009					→	
CEO and BOC Hold Public Hearings	2/10 - 2/24/2009					→	
BOC Adopts Operating Budget	2/24/2009					★	
BOC Adopts CIP Budget	4/28/2009						★

**2009 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
OPERATING BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Evaluate and Review 2008 Processes	Finance Staff	January - June, 2008
Develop and Test Improvements for 2009 Budget Cycle	Finance Staff	January - June, 2008
Finance Reviews and Updates Training Materials	Finance Staff	January - June, 2008
Distribute Budget Calendar to Elected Officials and Department Heads	Finance Staff	May 2, 2008
Distribute Budget Forms to Elected Officials and Department Heads	Finance Staff	June 2, 2008
Detailed Training Sessions	Finance Staff	June 12, 18, 2008 June 25, 26, 2008
Budget Clinics	Finance Staff	July 8, 2008 July 10, 2008
Budget Kickoff Meeting	CEO and Finance	July 14, 2008 Maloof Auditorium 10:00a
Distribute Salary Projections, Interfund Charges, to Elected Officials, Department Heads	Finance Staff	August 6, 2008 August 8, 2008
Open and Distribute PSB Actual 2009 Budget Worksheet, Stage 1, Cost Center Requested	Finance Staff	August 11, 2008
Submit Program Modifications Requests to Finance Department	Elected Officials and Department Heads	August 15, 2008
Submit Operating Budget Requests to Finance Department	Elected Officials and Department Heads	August 29, 2008
Technology Process Improvement Recommendations Due to Finance Department	Information Systems	September 23, 2008
Human Services Coordinating Committee Recommendations for Non-Profit Organization Funding Due to Finance Department	HSCC	October 17, 2008
Review of Initial Revenue Anticipation and Overall Budget	CEO, Executive Assistant and Finance Staff	October 24, 2008
CEO's Budget Review:	CEO, Executive Assistant Finance Staff and Department Officials	October 24, 2008 January 14, 2009

**2009 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
OPERATING BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Submit CEO's Budget to Board of Commissioners	CEO	January 14, 2009
Neighborhood Budget Gathering Meetings	CEO	January 14, 2009 February 19, 2009
Commission District Budget Hearings	Board of Commissioners	January 15, 2009 February 23, 2009
Board of Commissioners Budget Review: A) Initial Review of Overall Budget	CEO and Board of Commissioners	January 15, 2009
B) Department Reviews	Board of Commissioners, Executive Assistant, Finance Staff	January 15, 2009 February 23, 2009
C) CIP Review	Board of Commissioners, Executive Assistant, Finance Staff	January 15, 2009 February 23, 2009
Public Hearings	CEO	January 10, 2009 February 24, 2009
Public Hearing (Board of Commissioners Meeting)	Board of Commissioners	February 10, 2009
Public Hearing and Operating Budget Adoption	Board of Commissioners	February 24, 2009

**2009 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
CAPITAL PROJECTS BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Evaluate and Review 2008 Processes	Finance Staff	January - June, 2008
Develop and Test Improvements for 2009 Budget Cycle	Finance Staff	January - June, 2008
Finance Reviews and Updates Training Materials	Finance Staff	January - June, 2008
Distribute Budget Calendar to Elected Officials and Department Heads	Finance Staff	May 2, 2008
Distribute Budget Forms to Elected Officials and Department Heads	Finance Staff	June 2, 2008
Budget Kickoff Meeting	CEO and Finance	July 14, 2008 Malool Auditorium 10:00a
Submit Capital Projects Request to Finance Department	Elected Officials and Department Heads	August 15, 2008
Submit Technology Capital Projects Request to Finance Department	Elected Officials and Department Heads	August 15, 2008
Appoint CIP Review Committee	Executive Assistant	August 21, 2008
Technology Capital Projects Recommendations Due to Finance Department	Information Systems	September 23, 2008
CIP Review Committee Recommendations to Finance Department	Capital Projects Review Committee	October 2, 2008
Review of CIP Committee Recommendations	CEO, CIP Review Committee Executive Assistant, Finance Staff	October 24, 2008 January 14, 2009
Submit CEO's Budget to Board of Commissioners	CEO	January 14, 2009
Public Information Meetings	Commissioners	January 14-19, 2009
Board of Commissioners Budget Review: CIP Review	Board of Commissioners, Executive Assistant, Finance Staff	January 15, 2009 February 23, 2009
Public Hearings	CEO Board of Commissioners	February 10, 2009 February 24, 2009
Public Hearing (Board of Commissioners Meeting)	Board of Commissioners	February 10, 2009
Adoption of Capital Improvements Project Budget	Board of Commissioners	April 28, 2009



DEKALB COUNTY

Vernon Jones

Chief Executive Officer

TO: Department Heads
Agency Heads
Constitutional Officers

DATE: July 11, 2008

SUBJECT: Expenditure Control for 2008 and Considerations for the 2009 Budget

After reviewing the County's second quarter financial reports, I strongly believe that it is necessary to take steps to accumulate the financial reserves required to provide maximum flexibility in the 2009 fiscal year. The County is again facing financial uncertainties that will have substantial implications during our next budget cycle.

The Georgia General Assembly passed legislation in 2006 that will continue to impact the normal growth in the County's residential tax digest. The legislation essentially froze the assessment value on owner-occupied residences. This freeze only applied to the County and not to the School Board or the Cities in DeKalb. It should be recognized that the County has maintained or lowered its operating millage rate for the last three years (2007-2005) and is recognized as having the lowest effective property tax burden for homeowners in the metropolitan area.

The General Assembly also passed in the most recent session, legislation that will allow the creation of a City of Dunwoody. Such a city will include the Perimeter Center commercial area. This raises issues concerning the financial impact on the County. The bill diverts approximately fourteen percent (14%) of the County's tax digest to benefit an area containing less than six percent (6%) of its population.

In addition, the County has undertaken a number of financial commitments that will impact the 2009 Tax Funds Budget. Among these commitments are the funding for the completion of various technology improvement projects, and the addition of a number of sworn personnel to the Police Department.

To date, the County's sales tax revenues are behind 2007's collection level by 1.5% or approximately \$1.2 million. In addition, the continued impact of the increase in motor fuel cost is having and will have an adverse impact in the future. The projected impact of such costs on the current operating budget will be substantial. Additionally, certain other 2008 revenue categories are currently below year-to-date anticipations.

The national problems impacting the housing market have not escaped the local economy. The slow down in residential sales and the related fall in the sale of consumer residential products have certainly impacted the metropolitan area. In addition, the continued high price of motor fuel has introduced a degree of uncertainty in the minds of consumers. All of these issues have an impact on local governments.

Malooof Administration Building / 1300 Commerce Drive / Decatur, Georgia 30030 / 404-371-2112 / Fax 404-371-4933

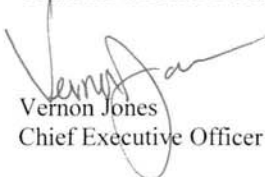
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While I am confident that the County will be able to maintain its outstanding reputation for fiscal responsibility, I believe that it is only prudent to take steps now to preserve our future financial flexibility as we move into the 2009 Budget process. Therefore, I am directing that the following actions be implemented:

- Each department director take aggressive steps to control their 2008 expenditures and expend no more than 95% of their approved 2008 budgets. This excludes enterprise funds and County contribution amounts. The County Finance Department will monitor department expenditures in this area and submit periodic financial summaries to my Office.
- I expect every department to carefully review all purchases of goods and services, and defer those that are not absolutely necessary. Levels of inventory should be reviewed, and quantities on-hand should be reduced to the lowest practicable level. Operations should be reviewed to determine if economies exist that could reduce expenditures. Vehicle usage should be analyzed to minimize fuel and maintenance charges.
- I have instructed the Finance and Human Resources Departments and the Executive Assistant to continue the current practice of individually considering the filling of each and every vacant position.
- That the current emphasis on controlling overtime utilization be maintained and that I be given a monthly summary of departmental utilization from the Human Resources Department.
- Defer any request for new positions and for expenditures not currently in the 2008 Budget for consideration in the 2009 Budget process, unless such expenditures will result in direct increases in revenue and/or substantial cost avoidance.
- I am also directing that each department, in preparing their 2009 Budget Request, limit their request to their 2008 budget level, and limit program modification requests to proposals that will result in direct increases in revenue, and/or produce substantial cost savings.

I believe that these measures are both prudent and necessary to address the uncertainties we are currently facing, and I encourage all other elected and constitutional officers to take these same steps. I believe they will put us in a better position to address fiscal issues in 2009 and to present to the Board of Commissioners an appropriate balanced budget that continues to address the County's fiscal needs.

Yours for a Better DeKalb,



Vernon Jones
Chief Executive Officer

cc: Board of Commissioners
Executive Assistant
Director of Finance



DeKalb County Office of the Chief Executive Officer
The Executive Branch

W. Burrell Ellis, Jr.
 Chief Executive Officer

TO: Members, Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer

DATE: January 15, 2009

SUBJECT: **2009 Budget Recommendations**

In compliance with the Organizational Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2009 for the various funds of DeKalb County Government. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available within the present extremely challenging economic environment.

Financial resources available for the FY 2009 Tax Funds Budget have declined and continue to be impacted due to the national economy. Sales taxes collected in the County for the HOST program, which comprise 16% of the total revenues in the Tax Funds, have declined in 2008 compared to 2007. In addition, the effect of residential building activity over the last several years in the County has been to substantially increase the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to decrease from 2008 to 2009 by .3%, while the 100% Homestead Exemption requirement is projected to increase by 3.4% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Minimum Legal Exemption	100% Homestead Exemption
2005	\$ 89,900,550	\$68,052,300	\$124,520,774
2006	101,043,317	71,920,440	133,345,634
2007	100,632,759	80,834,654	133,010,742
2008	95,277,738	80,506,207	138,283,720
2009 proj.	95,000,000	76,222,190	143,002,482
2009 vs. 2008	.3%		3.4%

This Executive Budget recommendation maintains the implementation of certain public safety budgetary initiatives discussed during the past year. During FY 2009 the specific areas of concentration include:

- The establishment of a Chief Public Safety Officer to oversee the operation of Police, Fire and Rescue, the Medical Examiner, the Recorders Court, the Juvenile Court, and to serve as the liaison to the Sheriff, District Attorney and Solicitor General Offices and the Court System.
- Continuation of the 18-month Master Police Officer incentive plan designed to retain senior officers who attain this designation. I am recommending the funding for this program for the second half of 2009.
- Continual monitoring of overtime expenditures relative to budgeted amounts and anticipated salary savings.

During FY 2008, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was determined to be 553,800 according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2008, the Atlanta Regional Commission estimates the County's population to be 727,600.

FY 2009 Budget Summary

- Departmental requests for the FY 2009 Tax Funds Budget identified \$708,990,340 in Operating costs and \$81,524,018 in Capital costs for a total 2009 budget request of \$790,514,358. In order to balance the budget, the recommendation for FY 2009 is \$601,426,326, before the inclusion of year-end encumbrances. Once the Oracle FMIS is closed the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$189,088,032 from departmental requests. This also represents a decrease of 5.4% from the mid-year adjusted FY 2008 Tax Funds Budget of \$635,621,075, which includes encumbrances. It is presently estimated that after the inclusion of year-end encumbrances, there will be budget growth of approximately -3%.
- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the 90% use of funds level. The HOST requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005, FY 2006, FY 2007, FY 2008 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.64%, 56%, 60.8% and 58.3% Homestead Exemption, **respectively**. The presently recommended

Executive Budget, using the 90% of prior year HOST collections, provides for a Homestead Exemption of 60%.

The HOST program continues to be impacted by two financial trends:

1. The projected flat to declining growth rate of sales tax collections in FY 2009 as reflected in the table on page 1. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). The actual 2008 collections were below 2007 collections. The 2009 budget assumes no growth in HOST sales tax collections based on indications of a continuing slowdown in 2009 in the state economy.
2. The substantial increase (18,978 **from 2000-2008**) in the number of new owner-occupied residences in the County over the last eight years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.

The 2009 Recommended Executive Budget is based on current forecasts of tax digest values and verified year-end fund balances. Exact values will be available in June 2009 when the Board of Commissioners adopts the final millage rates for FY 2009. The voters approved the homestead value freeze referendum (HB 595) for County taxes only, in November 2006. The revaluation of such properties, absent the referendum freeze, would have normally provided an additional \$8 million for County services and debt service in 2007 and 2008.

- It has been determined that the cash available Fund Balance at the close of business on December 31, 2008 in the County's Tax Funds was \$9.0 million. Adding to this amount the HTRG grant receivable from the State of \$16.290 million for 2008 brings the cash & receivable fund balance as of 12/31/08 to \$25.227 million. **Approximately \$12.5 million in the Budgetary Reserve has been re-budgeted in the 2009 Budget.** The substantial decline in the Tax Funds fund balance is directly attributable to the following principal factors:

1. The State withholding \$16.3 million in HTRG funds after the County had been directed by O.C.G.A.36-89-4 to credit off homeowners tax bills this same amount which the State was legally committed to reimburse to the County. The State did not reimburse DeKalb or any other County. Adding this amount to the 12/31/08 fund balance results in a total of \$25.227 million. End of Year fund balance in an important factor in maintaining the County's two "AAA" credit ratings.
2. The accumulating annual impact of HB 595 "freezing" homestead values at the January 1, 2007 levels. As of the end of 2008 the total impact for 2 years from this legislation was \$8 million.
3. The continuing and pervasive effects of the economic recession impacting numerous revenue sources.

Additional Considerations of the 2009 Budget

- A 60% Homestead Exemption is included in the 2009 Recommended Tax Funds Budget. Within the HOST Statute (OCGA 48-8-104), the legal requirement for the maximum and minimum usage relates to prior year collections only. Since the beginning of 1999, the County has granted Homestead Exemptions (HOST) amounting to \$65.8 million in excess of the legally mandated requirements of the HOST Statute. Under the recommended overall budget structure, the County will have available and has budgeted \$9.5 million for capital projects in the Tax Funds funded from HOST.
- Salary savings in the proposed 2009 Tax Funds Budget are anticipated at the level of \$18.5 million. This level of salary savings recognizes the high vacancy rate that currently exists in the Tax Funds Budget and assumes that on average approximately 386 positions will remain vacant during 2009.
- A pension contribution adjustment resulting from an actuarial recommendation of increasing the 2009 County Contribution to 9.5% (of payroll) from 8% (of payroll) will impact the 2009 Tax Funds Budget by approximately \$4.8 million. This adjustment is necessary primarily due to an increasing number of retirements and investment performance. An associated increase in the employees' contribution will increase the total deduction for employees to 4.5%. At the latest actuarial examination (4/2008) the fund was 81.83% funded. These contribution increases are actuarially determined to meet State funding requirements.

Executive Overview

In developing the recommendations for the 2009 Tax Funds Budget, the incoming Administration has had to recognize and accommodate the incorporation of the new City of Dunwoody. The legally required calculations under the Special Services Tax District statutes produce a millage rate increase of 79/100^{ths} of a mil in the unincorporated part of the County as a result of the incorporation of this new city. Final digest values, which will be known in May 2009, could have an additional impact on Tax Funds millage rates.

By my recommendation of 90/10 use of funds for HOST we are able to effectively neutralize the impact of this millage increase on the homeowner's tax bills for 2009.

Additional items considered within the 2009 Executive Budget are as follows:

- \$6.8 million has been reserved in this Budget to partially fund the 27th payday which will impact the County in 2009-2010. This amount is just for the Tax Funds. Other funds will be handled in like fashion.

- Suspension of the merit increment and Sick Leave Incentive for all County Employees in order to fund the 27th payday. This will result in an overall savings for a ten-month period (March 1 through December 31) of \$4.7 million.
- Master Police Officer Incentive Plan – funding is included in the FY 2009 Budget for incentive pay adjustments for MPOs, in accordance with existing county policy.
- I am recommending 47 full-time and five (5) part-time positions to cover the scheduled new library openings during 2009.
- Continued Expedited Implementation of 2006 Bond Projects: The 2009 Budget will continue the emphasis on the construction of Transportation, Library and Parks and Greenspace projects authorized in the 2006 Bond Program. The acquisition of additional parks and greenspace property has made excellent progress. The investment program for these bond proceeds has been successful to the extent that the Administration is considering recommending the use of interest income for specifically eligible projects.
- Consolidation of Information Systems Operational Systems: In 2008 positions were transferred into Information Systems (IS) from Police Telecommunications as part of the strategic plan to centralize responsibility for all information systems in one department. I am recommending the consolidation of the 311 operation into the IS Department at a lower level of effort.
- I am recommending suspension of the routine vehicle replacement program for 2009, and the deferral of vehicle replacement charges with the exception of helicopter replacement charges, charges due to loan replacement, and charges for lease purchase charges.
- Continued Focus on Upgrading Public Safety Facilities, Equipment and Capabilities: This Budget recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms. In addition, funds are included in the Police Budget to retain and reassign 50 police officers who previously had covered the Dunwoody area to areas throughout unincorporated portions of the County.
- The incorporation of the City of Dunwoody has led to reductions in Parks, Transportation and Roads and Drainage. These reductions include the elimination of 3 positions in Parks and Recreation, and the freezing of eight (8) positions in Roads & Drainage.
- Other reductions required by the pressure of the 2009 revenue situation include reducing the Library's 2009 book budget, reducing temporary positions in Parks and Recreation by 186 positions, and reducing the number of take-home vehicles in the Police Department, starting with vehicles taken outside the County. Anticipated

Police Department, starting with vehicles taken outside the County. Anticipated savings in fuel costs were able to offset further reductions.

- In an effort to improve the efficiency of arts funding the Department of Arts, Culture, and Entertainment is being suspended as a separate Department, and its function consolidated into the Parks and Recreation Department. Operating funds for the Porter Sanford III Performing Arts Center and other arts functions are being transferred to the Facilities Management Department.

It is also important to consider issues that are not directly addressed in the recommended 2009 Budget. These issues include the following:

- Development of a long range program to generate a revenue source to fund the County's ongoing capital infrastructure needs. Although I am recommending a 90/10 HOST utilization in this budget (to overcome an increase in the millage rate in the unincorporated part of the County due to the creation of the new City of Dunwoody) in past years the HOST utilization has been set at 80/20.
- A related problem is the over-dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, over 56% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the last 8 years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment.
- In the second half of FY 2007, the Board of Commissioners advanced \$5 million to assist the Fulton-DeKalb Hospital Authority in dealing with serious and ongoing financial problems. The 2009 proposed Tax Funds Budget contains a modest increase for Grady Hospital to cover an increase in the cost of debt service. The funding level for Grady Hospital in this recommended budget is approximately \$23.6 million.

Other assumptions impacting the 2009 Budget include the following:

During 2009, the Administration will maintain an increased level of control over the filling of vacant positions as in 2008 and managerial controls will be strengthened to further control overtime.

The State of Georgia will maintain the implementation of the legally mandated Homeowner's Tax Relief Credit program, at the level of credit of \$8,000 per homestead for 2008 and 2009.

Personnel Changes Proposed for the FY 2009 Budget

The recommended budget includes a net reduction of 181 positions of all classes for the provision of County services. There are to be no reductions in sworn Public Safety personnel. Reduced funding for these positions is allocated as follows:

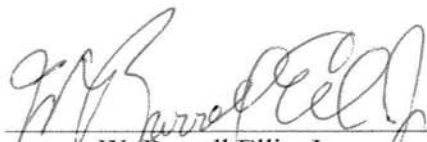
	General/STD* Fund	Fire Fund	Sanitation Fund	Water/Sewer Fund	Other Fund	Total
Public Safety	9	-2				7
Public Works	-1		-1	0	-1	-3
Leisure Services	-141					-141
Administrative	-50				6	-44
Total	-183	-2	-1	0	5	-181

* Special Tax Districts

Summary

The FY 2009 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County’s needs and resources. Such consideration has required difficult decisions during the end of 2008 into the beginning of 2009. The Executive Branch, with the cooperation of the Board of Commissioners, hopes to continue to focus on the main area of local government: to address the efficiency and effectiveness of the County’s operations thereby ensuring the highest level of service delivery at the lowest cost to the County’s citizens.

In FY 2009, the recommended Executive Budget provides for a focus on governmental efficiency and effectiveness, while at the same time substantially reducing the cost of government. The Executive Branch will renew its emphasis on customer service to our clients – the citizens and stakeholders of DeKalb County.



W. Burrell Ellis, Jr.
Chief Executive Officer

CHIEF EXECUTIVE OFFICER W. BURRELL ELLIS'

2009 STATE OF THE COUNTY ADDRESS

FEBRUARY 18, 2009

[EXCERPTED, EDITED AND LINKED TO DEKALB COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS]

To the Board of Commissioners, other elected officials...and to my fellow citizens present here this evening... I bring you greetings on behalf of DeKalb County.

Our County...like the rest of our nation... Is facing hard times...we are in a deep recession...and news of massive job losses...shake our confidence daily. 3.5 million people have lost their jobs nationally. Georgia's unemployment rate, 8.1%, is at a 26 year high. Foreclosures are at levels never seen in our lifetimes. Business activity... Across many sectors...is down and once powerful institutions have been severely weakened... Or have gone out of business altogether. Credit is sorely restricted ...and the economic problems seem locked...in a vicious downward spiral. Government budgets are deeply impacted as revenues are substantially down and the needs of our citizens continue to increase.

DeKalb County is not immune...we are impacted by all of these factors...which are the very real circumstances that serve as the backdrop for my "2009 State of the County Address". I will share with you today a clear and somber assessment of the problems and challenges we face. And I will detail for you the actions undertaken by my administration in our first fifty days in office to set our County on a path of forward progress.

As DeKalb's CEO...my goal is to make your priorities the priorities of our County government...To make DeKalb safer...To strengthen DeKalb's neighborhoods...And to improve the quality of life throughout the County...To make our County government fiscally accountable and more efficient... And to unite DeKalb in such a way that all citizens and all stakeholders have a voice in their government.

As your newly installed CEO, this is my first State of the County Address, and I will detail the condition of our County as it relates to these priorities.

{County Goals: Crime Prevention, Organizational Effectiveness}

Public Safety

My first topic is public safety because public safety for DeKalb is your number one concern and my number one priority. I have pledged to the citizens that my administration will work hard to make DeKalb safer and I am taking appropriate steps to achieve that goal. Let me say to you, with all candor.....when it comes to public safety, the current state of DeKalb County is unacceptable. We are not safe.

Crime continues to rise and many of the crimes committed are of a violent nature. Too many of our senior citizens live in fear. Families are concerned about home invasions which are occurring when they are away and some times when they are at home, in the shower, around their dinner tables and even when they are in their beds asleep. This is unacceptable. Businesses are concerned that when they close their doors for the evening, they will find in the morning that they have become the latest target and victim of burglars. This is unacceptable. Students who have chosen to pursue higher education at one of our institutions cannot walk to and from their cars, or go to dinner or a movie without the fear of being approached by someone who points a GUN IN THEIR FACE AND tells them to "give it up". This is unacceptable.

According to a local news source... Violent crime was up 5% in 2008...And this is on top of an 8% increase in 2007. Property crime was up 15% in 2008 after an 18% jump in 2007. These numbers are unsettling, considering that the FBI said that violent crime and property crime decreased nationally last year.

I am not overly concerned with blame or fault in terms of how we got to the present crime situation in DeKalb. Instead, I am concerned with action and I am concerned with results. In that regard, let me say that in recognizing the truth about crime in DeKalb, I am not in any way casting aspersions on the men and women who wear the uniform of

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the DeKalb Police Department. We have dedicated men and women in our Police Department.

We are going to strengthen our force and we are going to work with our police in making DeKalb safer. The crime problems we have are not a reflection of the men and women that serve our County. We know all too well that our officers are the ones that run towards danger when all others are running in the opposite direction. The problem is that we need more officers who will help the dedicated men and women on the force tackle one crime issue after another until we can truly turn to the citizens and say that there is no crime problem in DeKalb and mean it. As CEO, I have to deliver positive actions and positive results to the citizens of DeKalb County when it comes to addressing crime... And I will.

My administration is going to face our crime problem directly. Public safety is fundamental. There can be no compromise when it comes to fighting crime in our community. There can be no middle ground when it comes to ensuring that our seniors and families are safe...

To address these problems, I will address certain basic issues. The first thing that we must do is to strengthen our police force by retaining our police officers. DeKalb has a substantial problem with our sworn officers leaving to join other forces. We must reverse this trend. We can't build the 21st century police force we need if we hire 200 officers at the beginning of the year, and by the end of that same year 200 officers have left the force. In the past five years, the County has appropriated additional moneys for public safety, including for additional police officers, but no meaningful increase in the size of our police force has occurred because of the large numbers of officers that leave. As a result, the increase in funding has not yielded a decrease in crime. We have to fix this. I have promised to commission a study to determine what measures DeKalb can take to retain our police officers. I am announcing this evening that I will commission this study before the end of my first 100 days in office, and will call for the results to be returned to the County before the end of this summer. We must act with deliberate speed to determine what is needed in order to retain our police officers... Because this is the only way we can produce a real increase in the size of our force.

{County Goals: Crime Prevention, Infrastructure, Organizational Effectiveness}

My transition committee, after reviewing the Police Department, has recommended the re-establishment of a Public Safety Director. I have endorsed this recommendation and included it within my 2009 executive budget. Contrary to what has been stated, the concept of a "Public Safety Director" is not an outdated concept. It is a modern management tool found in many major urban city and County governments. The Public Safety Director manages and coordinates the various public safety departments inside of the government. DeKalb's Public Safety Director would be responsible for the coordination of all public safety departments in DeKalb, including Police, Fire and the Medical Examiner's Office.

Let me share with you one example that came to the attention of our transition committee that demonstrates why this coordination is so important. Our Fire Department shared with the transition committee that when DeKalb's Police Department was procuring the current 911 system a few years ago, the Fire Department was given thirty minutes to review and comment on the specifications of the bid. Obviously, many 911 calls are made for fire emergencies and the Fire Department should have had a meaningful opportunity to give input on specifications for a bid that directly impacted their department and the citizens of our County. Under a Public Safety Director, that type of procurement would be coordinated.

Our transition committee found substantial problems with our 911 system that may require millions of additional taxpayer dollars to fix. The solution to the problems with this system should not be the province of either the Police or Fire Department, but instead should involve a manager with responsibility for all public safety functions.

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Our transition committee also reported that DeKalb does not have a "comprehensive emergency plan." In the event of a terrorist attack or natural disaster, DeKalb public safety departments...{and} other key departments...such as Public Works...and Watershed Management...and the public safety departments of DeKalb's municipalities ...would not have direction or guidance as to the necessary coordination of their activities. The aftermath of the disaster could be prolonged....and the lives and property that otherwise could have been saved...may be lost.

Public safety departments are our first responders. The coordination of that function is essential to the preservation and protection of life and property. It is imperative that DeKalb prepare itself for emergencies. One of the first responsibilities that will be assigned to our Public Safety Director is the preparation of a DeKalb County comprehensive emergency response plan. The Public Safety Director would be the person to mobilize all of our public safety functions... and key departments... to address disasters that DeKalb may encounter from a manmade or natural source. The Public Safety Director will plan various initiatives important to public safety.

We intend to explore modern, cutting edge technology to deploy in the fight to reduce crime... And the Public Safety Director will be the person on the front line of this effort. The Public Safety Director will play a major role in the budgeting process for the public safety departments and will be charged with making sure that the needs of all public safety departments are balanced and that there is maximum efficiency in these departments. I want the Police Chief, the Fire Chief and the Director of the Medical Examiner's Office focused on fulfilling their core missions... Namely, making our County safer by reducing crime... Reducing fires...and providing the expert investigation of deaths in our County. I want the Public Safety Director providing the high level management and coordination that will assist these departments in being the best operational units they can be. This is critical to DeKalb County having public safety operations that are in line with the 21st century.

In terms of our Fire Department, our transition committee brought to our attention the immediate needs we have in DeKalb for new fire stations. As our County has grown in population, we need more fire fighters and better equipped fire stations for the safety of our citizens. We are collaborating with the federal government to ensure funding to increase the number of fire fighters. And while financial constraints prevented us from addressing the need for newer fire stations in the current 2009 budget, this is on our radar screen and we will be proactively responding to this need in the future. In making our County safer, we must band together as a community. I am optimistic and I have faith that we can and will make a real difference.

{County Goals: Financial Strength, Organizational Effectiveness, Human Services}

A Fiscally Accountable DeKalb

I pledged to the citizens of DeKalb that under my administration, County government would be fiscally accountable. Fiscal accountability is not an option. It is a mandate. The taxpayers of DeKalb are entitled to nothing less than our faithful accounting and use of public funds. As the months and weeks were winding down before I officially became DeKalb's CEO, I was actively involved in discussions around how to close a projected \$60 million dollar budget gap that we were facing as a County in 2009. During that time, I worked closely with my staff, our Chief Financial Officer, Dr. Michael Bell, and other department heads to create the balanced budget I presented to the Board of Commissioners on January 15th.

The County's projected \$60 million revenue shortfall was a result of several factors: The County will have reduced tax collections due to current economic conditions. The State of Georgia has failed to reimburse local governments around the state, including DeKalb, for the Homestead Tax Relief Grant Credit. The incorporation of Dunwoody has had a substantial fiscal impact. Other causes include the circumstances of an additional pay period in 2010... And the state's freeze on real property tax assessments.

In responding to the County's financial situation, I made two resolutions. First, that I would make the hard choices

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needed to eliminate the revenue shortfall and to cut the County's spending. Second, even as I made short term adjustments, my administration would adopt budgeting PRACTICES AND POLICIES that would be conducive to long term fiscal accountability for DeKalb. I promised the stakeholders of the County that my administration would be transparent. Towards that end, I have been true to that promise by hosting neighborhood budget gatherings in communities throughout the County, in each commission district, to inform citizens about the budget...the priorities of the County...and how we went about closing the \$60 million dollar shortfall.

There are numerous positive aspects of the proposed 2009 budget. There is no budgeted reduction in the number of sworn public safety officers...and because of the Dunwoody incorporation, we will have an additional 50 officers to re-assign to unincorporated DeKalb. We will continue our master police officer bonus, and upgrade our public safety facilities, equipment and capabilities. We are expanding our library system and staff, and we are restoring our County reserves. We have consolidated 311 into Information Systems and consolidated our Arts, Culture and Entertainment Department into the Parks Department. We are eliminating a number of funded, yet unfilled, positions. We are utilizing 90% of HOST revenues for an increased credit on your property taxes. We have reduced County medical costs and we will significantly reduce County overtime and comp time.

And we have reduced expenditures in several ways; we have had to make some difficult decisions too! We have suspended the merit increment and sick leave incentives for our employees. We are suspending our vehicle replacement plan for a year. Under this budget, we have closed a \$60 million revenue budget gap without imposing a significant tax increase on our citizens...without layoffs to our employees...and without shutting down essential government services.

As I stated with confidence in my inaugural speech, there will be better times ahead for DeKalb. These better times will come about because we will make good decisions... Because we will make the right decisions. We will address our short term problems while maintaining a long term perspective to ensure the fiscal stability of the County.

I want to reinforce to the public my commitment to a high quality customer service orientation. At all times, we must remember that we are here to serve our citizens and our stakeholders with respect, with a pleasant and cooperative spirit, and with an unyielding commitment to professionalism and competence. These values must be fundamental to the public service we provide. There are no excuses...not even tight budgets...for failing to provide excellent customer service throughout County government.

{County Goals: Organizational Effectiveness, Infrastructure}

A More Efficient DeKalb

In tight economic times, there is a premium on highly effective management. During the transition, department head after department head came before the committee and expressed the viewpoint that they worked in silos and did not have adequate communication with other County departments. My reorganization of the Chief Executive Office is intended to foster greater inter-departmental coordination throughout County government and to breakdown silos.

This reorganization is already producing dividends. Under the leadership of Chief Operating Officer Keith Barker, we have created three areas of focus, namely administration, public infrastructure and development. Let me talk about the state of the County as it relates to these three areas.

In the area of administration, my transition committee identified the need for the Information Systems Department to be revamped. The County has made substantial investments in technology, but has often done so without any overall coordination. Given the magnitude of technology investments made by the County, this problem will receive intense scrutiny during my first year in office. DeKalb must be both a leader in technological innovation and a leader in the wise fiscal management of technology expenditures. We should never pursue technology just for the sake of technology; Technology should always be used as a tool to better manage County government and better serve our

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constituents.

{County Goals: Financial Strength, Organizational Effectiveness}

Another area of concern is Records Court. News media coverage over the past few months has raised questions about whether millions of dollars of revenue are being lost from our Records Court. Potential losses of this magnitude would be of deep concern to County government at any time; It is especially alarming during a very tight budgetary time. Consultants that were engaged by the County assert that major losses of revenue are occurring on an ongoing basis. The Court has disputed these assertions. I am resolved to get to the bottom of this, and accordingly, I am adopting the recommendation of my transition committee to engage an independent auditor to ascertain the facts surrounding Records Court and its revenues. I will direct my executive staff and Purchasing Department to have an auditor engaged by March 31st, and to call for the completion of a detailed audit as soon as possible. In any event, I should have a full report on my desk within six months of that engagement. Once we have ascertained the true state of affairs, we will take the appropriate measures to remedy any problems that exist in Records Court and collect any funds due the County.

Similar concerns have been raised about whether substantial amounts of business license revenues are going uncollected. The transition committee charged me and my executive team to "prepare a list of potential new County revenue sources and their potential magnitude". Business license revenue is on the books already, but we need to determine if a substantial number of businesses operating within our County are not registered and are not paying the license fees which are due to our government. My administration will investigate this category of under collected revenue and take appropriate actions.

Among other things, I will ask our Chief Operations Officer, Keith Barker and our Chief Legal Officer, Lisa Chang, to work with appropriate areas of our government to create an amnesty program for delinquent business owners. They would be allowed to come forward now to register and pay their license fees... Before, we begin enforcement action which should include hefty fines and penalties.

{County Goals: Infrastructure, Organizational Effectiveness}

In the reorganization of the CEO's office, I made logical groupings of the County's public infrastructure departments and placed them under the leadership of a Deputy Chief Operating Officer, Ted Rhinehart. These departments include Public Works, Watershed Management, Facilities Management, Parks, DeKalb Peachtree Airport, and the relationship with our independent library board.

I am pleased to say that the infrastructure group of departments is off to an excellent start in 2009, including... The expanded interchange projects at Lawrenceville Highway and I-285... and at Memorial Drive and I-285... And the major road widening project on Snapfinger Road has started and will be completed in 2010. These projects represent tens of millions of federal, state and local dollars in infrastructure investments in DeKalb's transportation system.

Several library bond projects will be completed and open to the public this year. They include the Toco Hills-Avis G. Williams Library, the Northlake-Barbara Loar Library, and the Embury Hills Library. In addition, the Tucker-Reid Cofer Library will be completed late this year and open to the public in early 2010. Construction is underway on the new Stonecrest Library which is also slated to open in 2010.

Construction will also begin later this year on the new Ellenwood Library and the new Scott Candler Branch Library, as well as expansion of the Hairston Crossing Library and Salem Panola Library. These four library projects are slated to be completed in 2010. The public overwhelmingly approved bond issuances for library expansion.

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Consistent with this public expression, I have included support for libraries in my 2009 budget proposals. In spite of a tight budget year, we are adding several dozen new staff for our new libraries. We are also expanding the computer bandwidth available at our libraries and adding new wireless services...So that our citizens can do more at their neighborhood libraries. And we are offering expanded programs at the libraries for teenagers and for senior citizens, so that everyone can get more involved in lifelong learning.

The Sanitation Division of Public Works is actively engaged as well. One notable item is the expansion of our County recycling program. Currently, over 24,000 DeKalb households have signed up for the blue bin curbside recycling program, and I am glad to report that the Public Works Department is working towards having more than 30,000 homes participating by 2010. The program has already diverted more than 20,000 tons of material from our landfill. County government should set an example, and as a result, we will also be expanding our recycling at County buildings.

As the County grows and develops, we continue to pursue innovations that improve our efficiency. With our waste reduction, composting and recycling initiatives, we can ensure that our children, and our children's children will have adequate solid waste capacity in DeKalb County.

Watershed Management has started the design of the expansions planned for our waste-water treatment plants, which will improve water quality and provide the necessary plant capacity for the County's planned growth for the next 50 years. This will ensure that DeKalb's planned economic development and quality of life are sustainable.

Several of DeKalb County's parks bond projects will be completed in 2009. Among the project improvements are: Constitution Lakes, The Barker-Bryant Park, named after two of our slain officers, and Exchange Recreation Center.

In all of our infrastructure departments...as called for in the transition committee report, we will develop comprehensive plans to reduce deferred maintenance of facilities, buildings, parks, and roadways. Our first priority will be to ensure that the most critical repairs are addressed, and also, that we find operating budget savings that can be invested in capital projects and repairs. By sharing resources and internal expertise, and focusing on more planned maintenance... we will look to do more with less, in spite of the tight financial times and overall budget cuts.

{County Goals: Human Services, Organizational Effectiveness}

Our transition committee called for more collaboration in County government. I see this collaboration as essential to "building a new consensus for a better DeKalb". We will maintain our active partnership with MARTA, through projects like the Memorial Drive bus rapid transit project, and the partnership for a new Brookhaven Library. We will be working more closely than ever with stakeholders, including DeKalb cities, DeKalb public schools, colleges and universities, the Tucker Main Street Alliance and others on traffic system and safety improvements...through regional programs like the Livable Communities Initiative of the Atlanta Regional Commission.

We have cultural events and arts programs underway in our new Porter Sanford Performing Arts Center, and the interest is growing daily from the cultural arts community in scheduling plays, concerts, classes and other community events at this beautiful new facility. Today, I am proud to announce that I am creating an arts task force using members of the community to develop a strategic plan with key goals and objectives for this important gem, the performing arts center.

DeKalb residents have always been "forward looking". In terms of investing in our physical assets, and as a result, we are an infrastructure rich County. However, with all of our infrastructure investment, now is the time to return to another fundamental principle. What you build and develop, you must maintain. And DeKalb has not done as well in this regard. Our infrastructure group will provide our County with leadership in addressing our problem of deferred

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maintenance and repair with respect to our physical assets. This problem must be and will be addressed to ensure that the state of our County's infrastructure will serve our citizens well for years into the future.

{County Goals: Human Services, Organizational Effectiveness}

Stronger Neighborhoods

DeKalb is a special place because it is blessed to be home to many wonderful neighborhoods. Investing in these neighborhoods and making them stronger are among the major priorities of my administration. I want to focus attention, though, on one particular topical aspect of strengthening neighborhoods, which is characteristic of our time. That is the subject of foreclosures in DeKalb.

In November, 2008, DeKalb received a neighborhood stabilization grant allocation from the United States Department of Housing and Urban Development in the amount of \$18.5 million. The purpose of this grant is to provide financial assistance to DeKalb in addressing the negative impact that foreclosures have had on DeKalb neighborhoods, which coincides with one of the County's top community development priorities. As of January, 2009, there were 1,239 pending single family residential foreclosures in DeKalb County. This level of foreclosure activity has had and will continue to have a major destabilizing effect on many DeKalb communities. The impact of DeKalb foreclosures is evident in a 27% decline of average home values in DeKalb from December, 2007 and December, 2008. Also, DeKalb is experiencing the highest level of foreclosure in metropolitan Atlanta.

There will be future meetings with lenders and other entities and agencies that will help implement the program, {including} DeKalb County, the HUD approved counseling agencies, and other housing partners to address other critical housing needs to help families stay in their homes. And we want to ensure that our workforce, including our firefighters, teachers, and police officers are provided an opportunity to live in the communities in which they serve.

{County Goals: Economic Development, Organizational Effectiveness}

Economic Development

We are in a time when economic development must occupy a prominent place in public policy at all levels of government. We have watched with interest as President Obama has achieved passage of his stimulus package, and we are competing aggressively for local benefit to DeKalb citizens from this federal legislation. At our local level of government, we must utilize our strengths to attract new business and to retain existing business. However, our transition committee observed that DeKalb was suffering from one major deficiency in terms of its development activity. There is no identified economic development strategy for DeKalb County.

Our administration will address this need. We have already organized the development oriented departments into a development functional group, to begin much needed coordination. The transition team proposed the establishment of a senior level government manager who would have primary responsibility for the coordination of DeKalb strategic plan for development. I will institute in the CEO's office, a Deputy Chief Operating Officer, who will be charged with coordinating all of the internal County development departments and external agencies' development efforts.

One exciting project that we should keep a close eye on is the redevelopment of the closed Doraville GM plant. This 166-acre site is an ideal redevelopment opportunity. We are working closely with GM representatives and our congressional delegation to ensure an appropriate value-added project that will contribute to our quality of life.

{County Goals: Human Services, Organizational Effectiveness}

United DeKalb

I speak often of a united DeKalb. For me, a united DeKalb is one where each individual has a voice that is heard and where all communities have a seat at the table. Throughout this State of the County Address, I have referenced

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many strengths of our County. In assessing our strengths, I have no doubt that our greatest asset is our people. I want to take a moment and recognize and thank one group of special people, namely the 7,500 men and women who work for DeKalb County and who provide the service upon which our citizens depend.

I especially want to reflect on the strength of our citizenry, the 727,000 residents of this County. 570,000 of our citizens live in unincorporated DeKalb and receive all of their direct local government services from our County government. The remaining DeKalb residents are also citizens of the municipalities of Atlanta, Avondale Estates, Chamblee, Clarkston, Decatur, Doraville, Dunwoody, Lithonia, Pine Lake and Stone Mountain.

We support vital institutions of regional and statewide importance, such as Grady and MARTA. We have impressive institutions of higher education, such as Agnes Scott, Emory University, Oglethorpe University, Devry, Georgia Perimeter, DeKalb Tech, The Art Institute of Atlanta, and Mercer University. We are home to the federal Centers for Disease Control and to the second busiest airport in Georgia.

Therefore, in closing....let me drive home a key message from early in my remarks. Together we are the force to shape our own destiny. The problems and the challenges are great, but we can meet them and we can overcome them working together. Much exciting work lies ahead. Let's join hands, and collectively, as a force, shape our destiny.

God bless you, God bless the United States of America and the State of Georgia and God bless DeKalb County.

W. Burrell Ellis, Jr.
Chief Executive Officer



DeKalb County Government
Manuel J. Maloof Center
1300 Commerce Drive
Decatur, Georgia 30030

Board of Commissioners

District 1 - Elaine Boyer
District 2 - Jeff Rader
District 3 - Larry Johnson
District 4 - Sharon Barnes Sutton
District 5 - Lee May
District 6 - Kathie Gannon
District 7 - Connie Stokes

February 20, 2009

TO: Members, Board of Commissioners

FROM: W. Burrell Ellis, Jr.
Chief Executive Officer

SUBJECT: Amendment to the 2009 Recommended Budget

Attached please find a summary of the changes that I am making to the Recommended 2009 Budget that was delivered to the Board of Commissioners on January 15, 2009.

As a result of the extension of time given incoming administrations by the Organizational Act, most of the recommended budgets reflected actual numbers resulting from the 2008 closing process. Consequently, most of the changes being made reflect the encumbrance carry-forward in the Tax Funds, along with a few adjustments to the Non-Tax Funds. The total encumbrance carry-forward in the Tax Funds Budget is \$15,215,337, as indicated in Attachment A. This increases the total Tax Funds Budget to \$616,641,663 from the currently recommended \$601,426,326. The appropriation increase is offset by a fund balance forward of the same amount, and is, therefore, revenue neutral.

Workforce Development has identified sufficient federal funding to replace 83 of the 186 temporary positions being eliminated in the Parks and Recreation Department (an additional 3 positions within the City of Dunwoody have also been eliminated). These positions will be funded and paid through Workforce Development, and not included in the Parks and Recreation budget. By using salary surplus generated by maintaining 11 additional vacancies, we have identified sufficient funding to maintain 103 of the 186 temporary positions identified for elimination. This action will result in no change to the total budget of Parks and Recreation. Attachment B will be changed to reflect the position retention.

Most of the Non-Tax Fund Budgets will only be changed by the encumbrance carry-forward. A few of the budgets, however, have additional changes as follows:

The **Law Enforcement Confiscated Monies Fund** will increase by \$1,629 due to the final fund balance calculation. The new budget, including encumbrances, is \$3,754,490.

Members, Board of Commissioners
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The **Street Light Fund** is being amended to reflect the creation of the City of Dunwoody. Anticipations are being reduced to reflect the loss of revenue, and appropriations are being reduced to reflect loss of electric demand from the City's Street Light Districts. In addition, we will be able to reduce the rate increase budgeted in this fund from \$.18 per foot to \$.10 per foot. The new budget, including encumbrances, is \$4,996,355.

The **Sanitation Fund** will decrease by \$2,667,273 to \$69,970,269 after adding encumbrances. This results from a lower than estimated fund balance, due to estimated receipts being received and posted after the close of the 2008 fiscal year. The Reserve for Appropriation will be reduced to \$5,729,959 to balance the fund.

The **Stormwater Utility Operating Fund** will increase by \$3,000,000 to \$24,788,245, including encumbrances. This reflects the adjustment of a transaction made in this fund, but allocable to another Public Works fund. The Reserve for Appropriation will be increased to \$4,000,000.

There are still considerable revenue challenges ahead as we progress through the 2009 fiscal year. It is unclear how the State of Georgia's budget difficulties will be resolved, and because the legislature is still in session, I feel that it is premature to make additional revenue adjustments at this time. This week the Governor signed into law H.B. 143, which provides H.T.R.G. funds for 2008, and leaves the probability that such credit will not be granted for 2009. Hopefully, we will know the fate of the H.T.R.G., and have a better estimate of sales tax and other revenue collections, by the time the millage is adopted in June. At that time, further adjustments to the budget may be required.

I look forward to working with you in solving the problems that we face.



W. Burrell Ellis, Jr.
Chief Executive Officer

Changes To Recommended Budget

<u>TAX FUNDS</u>	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>GENERAL FUND</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$174,419,894	\$0		\$174,419,894
Excise Taxes	57,465,614	0		57,465,614
Investment Income	2,676,836	0		2,676,836
Intergovernmental Revenue	27,096,686	0		27,096,686
Fines & Forfeitures	16,287,711	(340)		16,287,371
Charges for Services	15,036,810	(30)		15,036,780
Miscellaneous Revenue	4,199,378	(5,978)		4,193,400
Interfunds	11,568,524	0		11,568,524
Fund Balance Carried Forward	399,475	9,722,332		10,121,807
TOTAL - GENERAL FUND	\$309,150,928	\$9,715,984	\$0	\$318,866,912
PROPOSED EXPENDITURES:				
Chief Executive Officer	\$1,932,038	\$73,188		\$2,005,226
Board of Commissioners	2,717,453	218,249		2,935,702
Ethics Board	988	0		988
Law Department	4,382,966	203,891		4,586,857
Geographic Info Systems	2,257,117	143,074		2,400,191
Facilities Management	17,730,795	1,361,069		19,091,864
Purchasing	4,051,290	219,003		4,270,293
Human Resources & Merit System	3,461,479	585,840		4,047,319
Information Systems	20,087,862	3,004,682		23,092,544
Finance	6,387,963	30,029		6,417,992
Property Appraisal	4,816,530	27,651		4,844,181
Tax Commissioner	7,155,339	17,823		7,173,162
Registrar	1,766,181	57,145		1,823,326
Sheriff	74,121,867	649,094		74,770,961
Juvenile Court	9,690,082	142,180		9,832,262
Superior Court	8,596,239	262,018		8,858,257
Clerk of Superior Court	5,101,122	199,032		5,300,154
State Court	12,368,207	35,570		12,403,777
Solicitor - General	5,047,835	22,147		5,069,982
District Attorney	11,976,368	26,434		12,002,802
Child Advocate's Office	1,733,432	35,205		1,768,637
Probate Court	1,720,316	8,476		1,728,792
Medical Examiner	2,599,669	46,560		2,646,229
Public Defender	6,785,162	11,752		6,796,914
Police	5,185,857	630,346		5,816,203
Magistrate Court	2,501,412	10,787		2,512,199
Fire & Rescue Services	16,031,603	180,958		16,212,561
Planning & Development	1,448,897	224,937		1,673,834
Public Works - Director	512,767	270		513,037
Economic Development	1,127,522	9,584		1,137,106
Library	12,854,766	188		12,854,954

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>GENERAL FUND (continued)</u>				
Cooperative Extension	1,026,061	6,271		1,032,332
Public Health	5,149,073	0		5,149,073
Community Service Board	2,256,029	0		2,256,029
D F A C S	1,905,000	0		1,905,000
Human Services	4,922,217	190,981		5,113,198
Citizen Help Center	566,975	287,912		854,887
Contributions to Capital Projects	10,968,515	0		10,968,515
Non - Departmental	26,205,934	793,638		26,999,572
TOTAL - GENERAL FUND	\$309,150,928	\$9,715,984	\$0	\$318,866,912
<u>FIRE FUND</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$34,495,927	\$0		\$34,495,927
Excise Taxes	15,150,000	0		15,150,000
Investment Income	(175,000)	0		(175,000)
Intergovernmental Revenue	5,803,267	0		5,803,267
Miscellaneous Revenue	55,000	0		55,000
Fund Balance Carried Forward	70,356	813,144		883,500
TOTAL - FIRE FUND	\$55,399,550	\$813,144	\$0	\$56,212,694
PROPOSED EXPENDITURES:				
Fire & Rescue Services	\$53,217,684	\$811,988		\$54,029,672
Non - Departmental	2,181,866	1,156		2,183,022
TOTAL - FIRE FUND	\$55,399,550	\$813,144	\$0	\$56,212,694
<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$59,986,219	\$0		\$59,986,219
Excise Taxes	2,020,000	0		2,020,000
Licenses & Permits	895,974	0		895,974
Investment Income	(148,100)	0		(148,100)
Intergovernmental Revenue	6,319,011	0		6,319,011
Charges for Services	3,050,000	(99,999)		2,950,001
Miscellaneous Revenue	205,000	0		205,000
Interfunds	83,943,441	0		83,943,441
Fund Balance Carried Forward	267,243	3,977,385		4,244,628
TOTAL - S T D - DESIGNATED SERVICES FUND	\$156,538,788	\$3,877,386	\$0	\$160,416,174

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>				
PROPOSED EXPENDITURES:				
Police	\$108,004,130	\$871,965		\$108,876,095
Public Works - Transportation	4,557,863	149,982		4,707,845
Public Works - Roads & Drainage	20,467,877	1,398,405		21,866,282
Parks & Recreation	18,888,306	1,389,253		20,277,559
Arts, Culture, and Entertainment	41,191	67,781		108,972
Non - Departmental	4,579,421	(0)		4,579,421
TOTAL - S T D - DESIGNATED SERVICES FUND	\$156,538,788	\$3,877,386	\$0	\$160,416,174
<u>SPECIAL TAX DISTRICT - UNINCORPORATED</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$661,310	\$0		\$661,310
Excise Taxes	50,226,444	0		50,226,444
Licenses & Permits	18,550,000	0		18,550,000
Investment Income	350,300	0		350,300
Fines & Forfeitures	21,736,611	(292,922)		21,443,689
Charges for Services	190,000	0		190,000
Interfunds	(83,346,166)	0		(83,346,166)
Fund Balance Carried Forward	(286,697)	1,101,746		815,049
TOTAL - S T D - UNINCORPORATED FUND	\$8,081,802	\$808,824	\$0	\$8,890,626
PROPOSED EXPENDITURES:				
CEO Office - Cable TV Support	\$312,721	\$0		\$312,721
Finance - Business License	951,604	10,329		961,933
Recorder's Court	3,551,353	470,006		4,021,359
Planning & Development- Zoning Analysis	1,109,838	326,535		1,436,373
Police - Code Enforcement	1,962,252	1,954		1,964,206
Non - Departmental	194,034	0		194,034
TOTAL - S T D - UNINCORPORATED FUND	\$8,081,802	\$808,824	\$0	\$8,890,626
<u>HOSPITAL FUND</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$15,457,645	\$0		\$15,457,645
Excise Taxes	6,060,000	0		6,060,000
Intergovernmental Revenue	2,156,286	0		2,156,286
Fund Balance Carried Forward	0	0		0
TOTAL - HOSPITAL FUND	\$23,613,931	\$0	\$0	\$23,613,931
PROPOSED EXPENDITURES:				
	\$23,613,931	\$0	\$0	\$23,613,931
<u>RENTAL MOTOR VEHICLE EXCISE TAX FUND</u>				
ANTICIPATED REVENUES:				
Excise Taxes	650,000	0		650,000
Fund Balance Carried Forward	205,438	0		205,438
TOTAL - RENTAL MOTOR VEHICLE EXCISE TAX FUND	\$855,438	\$0	\$0	\$855,438
PROPOSED EXPENDITURES:				
	\$855,438	\$0	\$0	\$855,438

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>DEBT SERVICE FUND</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$14,212,470	\$0		\$14,212,470
Investment Income	(250,000)	0		(250,000)
Fund Balance Carried Forward	10,000	0		10,000
TOTAL - DEBT SERVICE FUND	\$13,972,470	\$0	\$0	\$13,972,470
PROPOSED EXPENDITURES:	\$13,972,470	\$0	\$0	\$13,972,470
<u>SPECIAL TAX DISTRICT - DEBT SERVICE FUND</u>				
ANTICIPATED REVENUES:				
Property Taxes	\$25,241,431	\$0		\$25,241,431
Investment Income	300,000	0		300,000
Fund Balance Carried Forward	8,271,988	0		8,271,988
TOTAL - STD - DEBT SERVICE FUND	\$33,813,419	\$0	\$0	\$33,813,419
PROPOSED EXPENDITURES:	\$33,813,419	\$0		\$33,813,419
TOTAL RECOMMENDED 2009 TAX FUNDS BUDGET	\$601,426,326	\$15,215,337	\$0	\$616,641,663
<u>SPECIAL REVENUE FUNDS</u>				
<u>DEVELOPMENT FUND</u>				
ANTICIPATED REVENUES:				
Licenses & Permits	\$8,365,000	(\$360)		\$8,364,640
Investment Income	20,000	0		20,000
Charges for Services	655,000	0		655,000
Miscellaneous Revenue	(75,000)	0		(75,000)
Fund Balance Carried Forward	(915,612)	205,621		(709,991)
TOTAL - DEVELOPMENT FUND	\$8,049,388	\$205,261	\$0	\$8,254,649
PROPOSED EXPENDITURES:				
Planning & Development	\$8,049,388	\$205,261		\$8,254,649
TOTAL - DEVELOPMENT FUND	\$8,049,388	\$205,261	\$0	\$8,254,649
<u>PUBLIC EDUCATION & GOVERNMENT ACCESS FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$10,000	\$0		\$10,000
Miscellaneous Revenue	146,368	0		146,368
Fund Balance Carried Forward	1,513,744	76,738		1,590,482
TOTAL - P E G FUND	\$1,670,112	\$76,738	\$0	\$1,746,850
PROPOSED EXPENDITURES:	\$1,670,112	\$76,738	\$0	\$1,746,850

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>COUNTY JAIL FUND</u>				
ANTICIPATED REVENUES:				
Intergovernmental Revenue	\$80,000	\$0		\$80,000
Fines & Forfeitures	1,555,000	0		1,555,000
Charges for Services	40,000	0		40,000
TOTAL - COUNTY JAIL FUND	<u>\$1,675,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,675,000</u>
PROPOSED EXPENDITURES:				
	<u>\$1,675,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,675,000</u>
<u>HOTEL / MOTEL TAX FUND</u>				
ANTICIPATED REVENUES:				
Excise Taxes	\$2,274,000	\$0		\$2,274,000
Fund Balance Carried Forward	251,232	0		251,232
TOTAL - HOTEL / MOTEL TAX FUND	<u>\$2,525,232</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,525,232</u>
PROPOSED EXPENDITURES:				
	<u>\$2,525,232</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,525,232</u>
<u>VICTIM ASSISTANCE FUND</u>				
ANTICIPATED REVENUES:				
Intergovernmental Revenue	\$300,000	\$0		\$300,000
Fines & Forfeitures	1,000,000	0		1,000,000
Fund Balance Carried Forward	1,049,224	(20,152)		1,029,072
TOTAL - VICTIM ASSISTANCE FUND	<u>\$2,349,224</u>	<u>(\$20,152)</u>	<u>\$0</u>	<u>\$2,329,072</u>
PROPOSED EXPENDITURES:				
	<u>\$2,349,224</u>	<u>(\$20,152)</u>	<u>\$0</u>	<u>\$2,329,072</u>
<u>RECREATION FUND</u>				
ANTICIPATED REVENUES:				
Charges for Services	\$0	\$0		\$0
Fund Balance Carried Forward	(702,739)	58,712		(644,027)
TOTAL - RECREATION FUND	<u>\$514,509</u>	<u>\$58,712</u>	<u>\$0</u>	<u>\$573,221</u>
PROPOSED EXPENDITURES:				
	<u>\$514,509</u>	<u>\$58,712</u>	<u>\$0</u>	<u>\$573,221</u>
<u>LAW ENFORCEMENT CONFISCATED MONIES FUND</u>				
ANTICIPATED REVENUES:				
Fund Balance Carried Forward	\$3,270,465	\$482,396	1,629	\$3,754,490
TOTAL - L.E.C.M. FUND	<u>\$3,270,465</u>	<u>\$482,396</u>	<u>\$1,629</u>	<u>\$3,754,490</u>
PROPOSED EXPENDITURES:				
Sheriff	\$387,701	\$13,978		\$401,679
District Attorney	58,113	18,567		76,680
Public Safety - Police	2,824,651	449,851	1,629	3,276,131
TOTAL - L.E.C.M. FUND	<u>\$3,270,465</u>	<u>\$482,396</u>	<u>\$1,629</u>	<u>\$3,754,490</u>

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>JUVENILE SERVICES FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$5,000	\$0		\$5,000
Charges for Services	60,000	0		60,000
Fund Balance Carried Forward	234,060	0		234,060
TOTAL - JUVENILE SERVICES FUND	\$299,060	\$0	\$0	\$299,060
PROPOSED EXPENDITURES:				
	\$299,060	\$0	\$0	\$299,060
<u>DRUG ABUSE TREATMENT & EDUCATION FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$1,500	\$0		\$1,500
Fines & Forfeitures	120,000	0		120,000
Fund Balance Carried Forward	153,351	(485)		152,866
TOTAL - D.A.T.E. FUND	\$274,851	(\$485)	\$0	\$274,366
PROPOSED EXPENDITURES:				
	\$274,851	(\$485)	\$0	\$274,366
<u>STREET LIGHT FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$30,000	\$0		\$30,000
Charges for Services	6,201,620	0	(970,007)	5,231,613
Fund Balance Carried Forward	(314,916)	49,658		(265,258)
TOTAL - STREET LIGHT FUND	\$5,916,704	\$49,658	(\$970,007)	\$4,996,355
PROPOSED EXPENDITURES:				
	\$5,916,704	\$49,658	(\$970,007)	\$4,996,355
<u>EMERGENCY TELEPHONE SYSTEM FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$50,000	\$0		\$50,000
Miscellaneous Revenue	12,100,000	0		12,100,000
Fund Balance Carried Forward	1,948,366	921,035		2,869,401
TOTAL - EMERGENCY TELEPHONE SYSTEM FUN	\$14,098,366	\$921,035	\$0	\$15,019,401
PROPOSED EXPENDITURES:				
	\$14,098,366	\$921,035	\$0	\$15,019,401
<u>SPEED HUMPS MAINTENANCE FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$28,000	\$0		\$28,000
Charges for Services	258,000	0		258,000
Fund Balance Carried Forward	1,453,289	7,003		1,460,292
TOTAL - SPEED HUMPS MAINTENANCE FUND	\$1,739,289	\$7,003	\$0	\$1,746,292
PROPOSED EXPENDITURES:				
	\$1,739,289	\$7,003	\$0	\$1,746,292

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>GRANT - IN - AID FUND</u>				
ANTICIPATED REVENUES:				
Federal Government	\$22,752,337			\$22,752,337
State Sources	19,474,190			19,474,190
Other Agencies	0			0
Miscellaneous Revenue	5,271,273			5,271,273
Interfund Transfers	1,292,941			1,292,941
Fund Balance Carried Forward	(6,564,214)			(6,564,214)
TOTAL - GRANT - IN - AID FUND	\$42,226,527	\$0	\$0	\$42,226,527
<u>GRANT - IN - AID FUND (continued)</u>				
PROPOSED EXPENDITURES:				
Community Development	\$23,781,650			\$23,781,650
Workforce Development	4,447,357			4,447,357
Sheriff	277,539			277,539
Juvenile Court	145,568			145,568
Superior Court	1,022,719			1,022,719
State Court	2,009			2,009
Solicitor-State Court	758			758
District Attorney	236,688			236,688
Police	3,656,280			3,656,280
Magistrate Court	291,744			291,744
Fire	1,868,664			1,868,664
Parks	0			0
Extension Service	22,940			22,940
Family & Children Services	2,558,970			2,558,970
Human Services	2,860,759			2,860,759
Keep Dekalb Beautiful	0			0
Non-Departmental	8,500			8,500
Justice Assistance Grants	796,444			796,444
TOTAL - GRANT - IN - AID FUND	\$42,226,527	\$0	\$0	\$42,226,527

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>ENTERPRISE FUNDS</u>				
<u>WATER & SEWERAGE OPERATING FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$360,000	\$0		\$360,000
Charges for Services	154,923,000	516		154,923,516
Miscellaneous Revenue	20,000	0		20,000
Fund Balance Carried Forward	6,070,132	7,771,938		13,842,070
TOTAL - WATER & SEWERAGE OPERATING FUNI	\$161,373,132	\$7,772,454	\$0	\$169,145,586
PROPOSED EXPENDITURES:				
Public Works - Water & Sewer	\$156,004,621	\$7,737,942		\$163,742,563
Finance - Revenue Collections	5,368,511	34,512		5,403,023
TOTAL - WATER & SEWERAGE OPERATING FUNI	\$161,373,132	\$7,772,454	\$0	\$169,145,586
<u>WATER & SEWERAGE SINKING FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$350,000	\$0		\$350,000
Interfunds	25,360,255	0		25,360,255
Fund Balance Carried Forward	13,098,436	0		13,098,436
TOTAL - WATER & SEWERAGE SINKING FUND	\$38,808,691	\$0	\$0	\$38,808,691
PROPOSED EXPENDITURES:				
	\$38,808,691	\$0	\$0	\$38,808,691
<u>SANITATION FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$550,000	\$0		\$550,000
Charges for Services	70,860,000	(8)		70,859,992
Miscellaneous Revenue	405,000	0		405,000
Fund Balance Carried Forward	(511,090)	1,333,640	(2,667,273)	(1,844,723)
TOTAL - SANITATION FUND	\$71,303,910	\$1,333,632	(\$2,667,273)	\$69,970,269
PROPOSED EXPENDITURES:				
Public Works - Sanitation	\$71,060,021	\$1,333,632	(2,667,273)	\$69,726,380
Finance - Revenue Collections	243,889	0		243,889
TOTAL - SANITATION FUND	\$71,303,910	\$1,333,632	(\$2,667,273)	\$69,970,269

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>DEKALB - PEACHTREE AIRPORT</u>				
ANTICIPATED REVENUES:				
Investment Income	\$250,000	\$0		\$250,000
Miscellaneous Revenue	5,559,000	0		5,559,000
Fund Balance Carried Forward	6,133,690	36,620		6,170,310
TOTAL - DEKALB - PEACHTREE AIRPORT	\$11,942,690	\$36,620	\$0	\$11,979,310
PROPOSED EXPENDITURES:				
Airport Operations	10,942,690.00	36,620.37		\$10,979,310
Transfer to Capital Projects	1,000,000	0		1,000,000
TOTAL - DEKALB - PEACHTREE AIRPORT	\$11,942,690	\$36,620	\$0	\$11,979,310
<u>STORMWATER UTILITY OPERATING FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	260,000	0		260,000
Charges for Services	\$16,899,704	\$0		\$16,899,704
Miscellaneous Revenue	0	0	3,000,000	3,000,000
Fund Balance Carried Forward	(2,594,859)	7,223,400		4,628,541
TOTAL - STORMWATER UTILITY FUND	\$14,564,845	\$7,223,400	\$3,000,000	\$24,788,245
PROPOSED EXPENDITURES:				
Stormwater Operations	\$13,564,845	\$7,223,400		\$20,788,245
Reserve for Appropriations	1,000,000	0	3,000,000	4,000,000
TOTAL - STORMWATER UTILITY FUND	\$14,564,845	\$7,223,400	\$3,000,000	\$24,788,245
<u>INTERNAL SERVICE FUNDS</u>				
<u>FLEET MAINTENANCE</u>				
ANTICIPATED REVENUES:				
Intergovernmental Revenue	\$125,000	\$0		\$125,000
Charges for Services	29,514,509	0		29,514,509
Miscellaneous Revenue	85,000	0		85,000
Fund Balance Carried Forward	5,533	405,351		410,884
TOTAL - FLEET MAINTENANCE	\$29,730,042	\$405,351	\$0	\$30,135,393
PROPOSED EXPENDITURES:				
Public Works - Fleet Maintenance	\$29,730,042	\$405,351		\$30,135,393
Purchasing - Fleet Maintenance	0	0		0
TOTAL - FLEET MAINTENANCE	\$29,730,042	\$405,351	\$0	\$30,135,393

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>VEHICLE FUND</u>				
ANTICIPATED REVENUES:				
Investment Income	\$750,000	\$0		\$750,000
Charges for Services	3,078,514	0		3,078,514
Miscellaneous Revenue	0	0		0
Interfunds	0	0		0
Fund Balance Carried Forward	15,760,296	22,494,104		38,254,400
TOTAL - VEHICLE FUND	\$19,588,810	\$22,494,104	\$0	\$42,082,914
PROPOSED EXPENDITURES:				
Vehicle Acquisitions	\$140,000	\$22,494,104		\$22,634,104
Interdepartmental Services	503,992	0		\$503,992
Reserves and Other Miscellaneous	18,944,818	0		18,944,818
TOTAL - VEHICLE FUND	\$19,588,810	\$22,494,104	\$0	\$42,082,914
<u>RISK MANAGEMENT</u>				
ANTICIPATED REVENUES:				
Charges for Services	\$4,452,828	\$0		\$4,452,828
Miscellaneous Revenue	73,228,469	0		73,228,469
Fund Balance Carried Forward	18,007,702	181,188		18,188,890
TOTAL - RISK MANAGEMENT	\$95,688,999	\$181,188	\$0	\$95,870,187
PROPOSED EXPENDITURES:				
Unemployment Compensation	\$270,461	\$0		\$270,461
Group Health & Life	86,927,798	157,741		87,085,539
Buildings & Contents	1,397,894	8,558		1,406,452
Boiler & Machinery	112,906	358		113,264
Non- Immunity Expenses	1,694,986	6,330		1,701,316
Vehicle	2,059,206	0		2,059,206
Airport Liability	2,466	0		2,466
Helicopter	167,346	0		167,346
Money & Securities	81,022	0		81,022
Loss Control	375,935	8,201		384,136
Other	2,598,979	0		2,598,979
TOTAL - RISK MANAGEMENT	\$95,688,999	\$181,188	\$0	\$95,870,187
<u>WORKERS' COMPENSATION</u>				
ANTICIPATED REVENUES:				
Charges for Services	\$5,455,305	\$0		\$5,455,305
Miscellaneous Revenue	0	0		0
Fund Balance Carried Forward	8,132,192	357,197		8,489,389
TOTAL - WORKERS' COMPENSATION FUND	\$13,587,497	\$357,197	\$0	\$13,944,694
PROPOSED EXPENDITURES:				
	\$13,587,497	\$357,197	\$0	\$13,944,694

Changes To Recommended Budget

	<u>2009 CEO Rec</u>	<u>2009 Enc C-F</u>	<u>CEO Amend</u>	<u>2009 Budget</u>
<u>REVENUE BONDS LEASE PAYMENT FUNDS</u>				
<u>BUILDING AUTHORITY LEASE PAYMENTS</u>				
ANTICIPATED REVENUES:				
Miscellaneous Revenue	\$3,682,896	\$0		\$3,682,896
Fund Balance Carried Forward	48,825	0		48,825
TOTAL - BUILDING AUTHORITY	<u>\$3,731,721</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,731,721</u>
PROPOSED EXPENDITURES:	<u>\$3,731,721</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,731,721</u>
<u>PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY LEASE PAYMENTS</u>				
ANTICIPATED REVENUES:				
Miscellaneous Revenue	\$3,104,231	\$0		\$3,104,231
Fund Balance Carried Forward	5,245	0		5,245
TOTAL - PS&J FACILITIES AUTHORITY	<u>\$3,109,476</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,109,476</u>
PROPOSED EXPENDITURES:	<u>\$3,109,476</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,109,476</u>

**2009 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS**

Department	Job Classification	Number of Positions	
		Additions	Deletions
Board of Commissioners	Chief Deputy Clerk	1	
	Assistant Deputy Clerk (Transfer from Finance-General)	2	
	Clerk to the BOC & CEO	1	
Information Systems	I.S. Field Service Specialist Senior (Transfer from Public Works-Roads & Drainage)	1	
	Microsystems Specialist (Transfer from Public Works-Sanitation)	1	
	Call Center Manager	1	
	Call Center Operator (Transfer from Citizen Help Center)	8	
Finance - General Fund	Chief Deputy Clerk		1
	Assistant Deputy Clerk (Transfer to Board of Commissioners)		2
Police - Support	Chief Public Safety Officer	1	
	Administrative Assistant II	1	
	Animal Control Officer	7	
Library	Librarian Principal	5	
	Librarian Senior	7	
	Librarian	6	
	Library Specialist	3	
	Library Technician	17	
	Library Technician Part Time	3	
	Library System Analyst	1	
	Payroll Personnel Technician	1	
	Custodian	4	
	Custodian Part Time	2	
	Courier	2	
	General Maintenance Worker	1	
Citizen Help Center	Call Center Manager		1
	Call Center Operator (Transfer to Information Systems)		8
	Call Center Quality Assurance Analyst		1
	Call Center Team Leader		3
	Call Center Training Analyst		2
	Administrative Assistant I		2
	Call Center Department Liaison		1
	Call Center Operator		38

**2009 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS**

Department	Job Classification	Number of Positions	
		Additions	Deletions
Citizen Help Center (continued)	Customer service positions to be determined (Transfer from Departments TBD and reclass)		6
Fire & Rescue - Fire	Fire Protection Engineer (Temporary)		4
	Supply Specialist	1	
	Administrative Assistant	1	
PW-Roads & Drainage	I.S. Field Service Specialist Senior (Transfer to Information Systems)		1
Parks and Recreation	Equipment Operator Senior		1
	Grounds Service Technician		2
	Recreation Assistant (Temporary)		83
Arts, Culture & Entertainment	Arts, Culture & Entertainment Administrator		1
	Program Manager		1
	Public Outreach Coordinator		1
	Administrative Assistant II		1
Public Works - Sanitation	Microsystems Specialist (Transfer to Information Systems)		1
Airport	Crew Worker Senior		1
Various Departments to be Determined	Customer service positions to be determined (Transfer to Citizen Help Center and reclass)	6	
	Full Time	79	-28
	Part Time	5	
	Temporary		190
	TOTAL	84	162

**THE BOARD OF COMMISSIONERS' SUBSTITUTE OF AND AMENDMENT TO THE
CEO'S AMENDED 2009 BUDGET RESOLUTION**

This is a summary of the changes made to the CEO's Amended Budget Resolution by the Board of Commissioners' substitution of that resolution. For the full resolution, please see the Appendix.

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
A1	895,186	Restore 35 unfunded Police Department positions in Special Tax Fund - Designated for six months, positions exist but aren't funded. The intent is to use these positions for Interactive Community Policing.	Special Tax - Des	Police	0	0	35
A2	284,814	Transfer \$284,814 proposed for the Chief Public Safety Officer and Staff into a Reserve for Appropriations for future study.	General	Police	(2)	0	0
A3	219,040	Add 4 Deputy Sheriffs for additions to the fugitive squad and vehicles.	General	Sheriff	4	0	0
A4	134,232	Add 2 Code Enforcement Officers, related vehicles, and equipment.	Special Tax - Uni	Police	2	0	0
A5	126,250	Restore 3 unfunded Police Department positions related to code enforcement in Special Tax Fund - Unincorporated for ten months, positions exist but aren't funded.	Special Tax - Uni	Police	0	0	3
A6	59,048	Add one Investigator Principal District Attorney	General	District Attorney	1	0	0
A7	32,628	Add one Juvenile Probation Officer.	General	Juvenile Court	1	0	0

**THE BOARD OF COMMISSIONERS' SUBSTITUTE OF AND AMENDMENT TO THE
CEO'S AMENDED 2009 BUDGET RESOLUTION**

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
A8	30,000	Convert one Community Prosecutor from part time to full time (Attorney IV).	General	District Attorney	1	(1)	0
A9	(284,814)	Transfer \$284,814 proposed for the Chief Public Safety Officer and Staff into a Reserve for Appropriations for future study.	General	Police	2	0	0
A10	(1,496,384)	Redirect part of the Reserve for 2010 27th Pay Day to fund new and unfunded police positions.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
B1	259,779	Transfer of Performing Arts Center contract from Facilities Management to Parks.	Special Tax - Des	Parks	0	0	0
B2	(259,779)	Transfer of Performing Arts Center contract from Facilities Management to Parks.	General	Facilities	0	0	0
Subtotal>>>		0					
C1	195,662	Restore State/Federal cuts to Human Services with County funding concerning congregate meals and similar programs.	General	Human Services	0	0	0
C2	185,781	Restore Human Services cuts of operations at Lou Walker \$45,781 and grant match in Senior Centers \$140,000.	General	Human Services	0	0	0

**THE BOARD OF COMMISSIONERS' SUBSTITUTE OF AND AMENDMENT TO THE
CEO'S AMENDED 2009 BUDGET RESOLUTION**

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
C3	40,000	Establish a crime prevention program with efforts to teach youth on using green energy.	General	Human Services	0	0	0
C4	35,000	Restore Transportation Voucher Funding.	General	Human Services	0	0	0
C5	31,000	Provide funding for Youth Commission.	General	Human Services	0	0	0
C6	15,000	Restore funding for adolescent outreach programs.	General	Public Health	0	0	0
C7	(502,443)	Redirect part of the Reserve for 2010 27th Pay Day to fund community programs.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
D1	69,718	Add one Legislative Research position to assist in monitoring the outcome of the Federal Stimulus Package and track legislative efforts for the Board of Commissioners.	General	BOC	1	0	0
D2	65,976	Add one Economic Development Coordinator and associated costs to improve Retail DeKalb efforts.	General	Econ Dev	1	0	0
D3	(135,694)	Redirect part of the Reserve for 2010 27th Pay Day to general governmental efforts.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
E1	(63,000)	Transfer \$63,000 from the Reserve for Appropriations to Women Moving On.	Victim Assistance	NA	0	0	0

**THE BOARD OF COMMISSIONERS' SUBSTITUTE OF AND AMENDMENT TO THE
CEO'S AMENDED 2009 BUDGET RESOLUTION**

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
E2	63,000	Transfer \$63,000 from the Reserve for Appropriations to Women Moving On.	Victim Assist- ance	NA	0	0	0
Subtotal>>>		0					
		Total Changes			11	(1)	38

DEKALB COUNTY EXECUTIVE SUMMARY

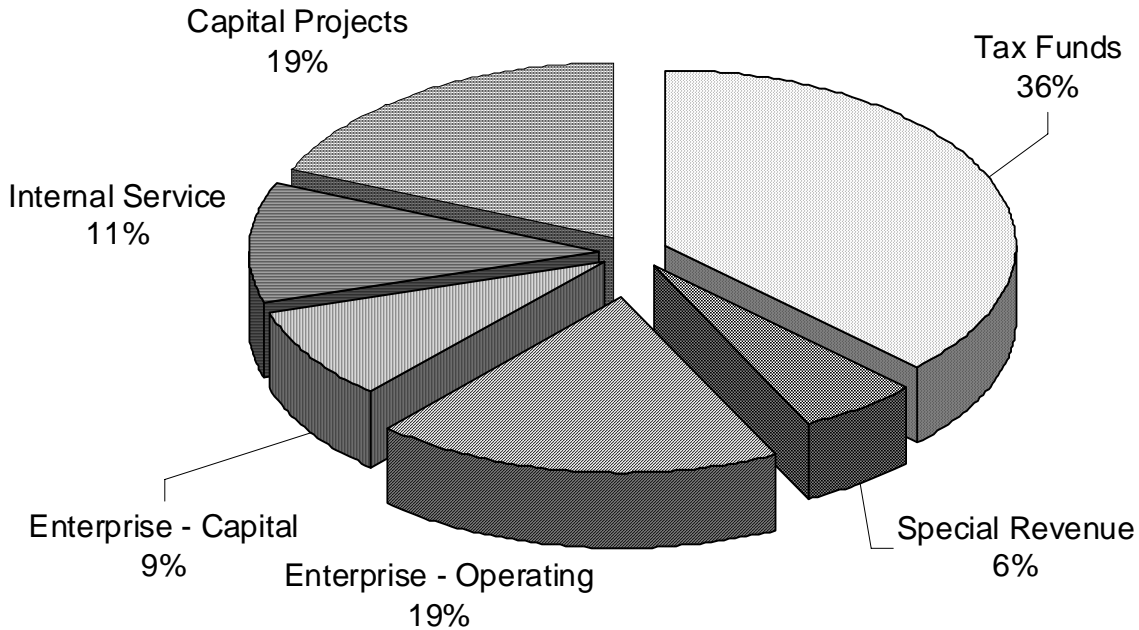
This Executive Summary provides a general overview of the entire budget.

APPROPRIATIONS ALL FUNDS (Expenditures)

The 2009 Budget for all funds totals \$1.662 billion and includes budgets for 45 separate funds, which are summarized below:

Tax Funds	\$616,641,663
Special Revenue	92,261,712
Enterprise - Operating	314,692,102
Enterprise - Capital	146,453,742
Internal Service	182,151,988
Capital Projects	310,130,471
Total	<u>\$1,662,331,679</u>

APPROPRIATIONS ALL FUNDS



DEKALB COUNTY EXECUTIVE SUMMARY

TAX FUNDS

The Tax Funds include budgets for most of the County's general operating services and programs such as:

Public Safety	Libraries
Roads and Drainage	Health and Hospital
Courts and Sheriff	Family and Children Services
Parks and Recreation	General Administrative Functions

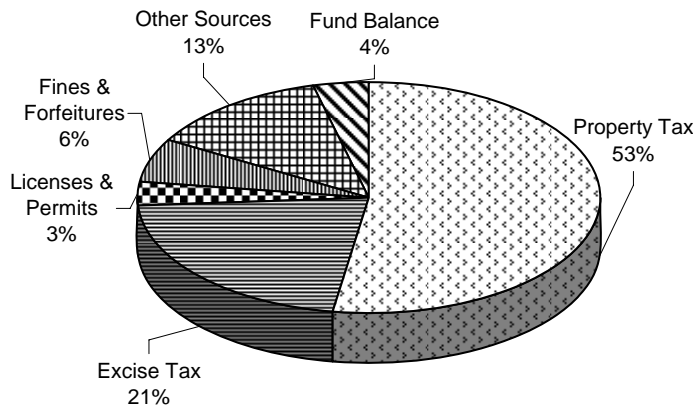
Appropriations

Notable items in the Tax Funds Budgets in 2009 include
 * A \$9.5 million contribution to HOST projects.
 * A net increase of 11 full-time positions.

Revenues

The Tax Funds derive revenue from a variety of sources, shown in the graph below. A significant element of revenue is the 1% HOST sales tax, which was approved by referendum in 1997. This tax offsets property tax revenue by using at least 80% of sales tax receipts to provide a homestead exemption on eligible residences.

TAX FUNDS REVENUE



Tax Funds Revenue

Property Tax	\$324,214,414
Excise Tax	131,832,540
Licenses & Permits	19,445,974
Fines & Forfeitures	37,731,060
Intergovernmental Revenue	41,337,902
Charges For Services	29,898,305
Other Sources	797,275
Investment Income	2,517,136
Miscellaneous	4,314,648
Fund Balance Brought Forward	24,552,410
Total	\$616,641,663

DEKALB COUNTY EXECUTIVE SUMMARY

SPECIAL REVENUE FUNDS

The Special Revenue Funds include budgets for numerous funds operated for specific programs or activities. They are established as separate funds either by law or by Board of Commissioners' policy. The Grants-in-aid Fund constitutes almost 46% of the total of this fund group. In 2001, the General Fund elements of the Development Department were transferred to the Development Fund, which is supported by development related fees, permits, and licenses. In 2004, the Revenue Bonds Lease Payment Fund was established. In 2005, the Revenue Bond Public Safety & Judicial Facilities Authority Lease Payment Fund was established. Other funds are detailed in the Special Revenue Funds section of this book.

Revenues

About 46% of the revenue is from other governments, primarily federal funds for various grant programs.

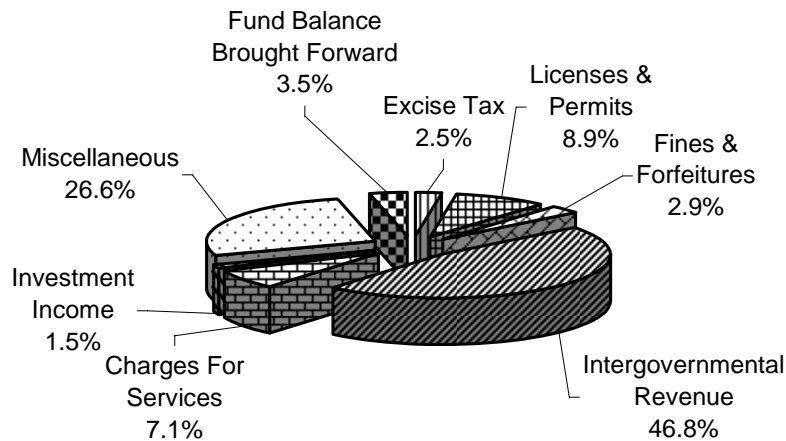
Appropriations

See individual fund detail in the Special Revenue Funds section of this book.

Special Revenue Funds Revenue

Excise Tax	\$2,274,000
Licenses & Permits	8,124,640
Fines & Forfeitures	2,675,000
Intergovernmental Revenue	42,606,527
Charges For Services	6,484,613
Investment Income	1,361,748
Miscellaneous	24,229,768
Fund Balance Brought Forward	3,212,475
	\$92,261,712

SPECIAL REVENUE FUNDS REVENUES



DEKALB COUNTY EXECUTIVE SUMMARY

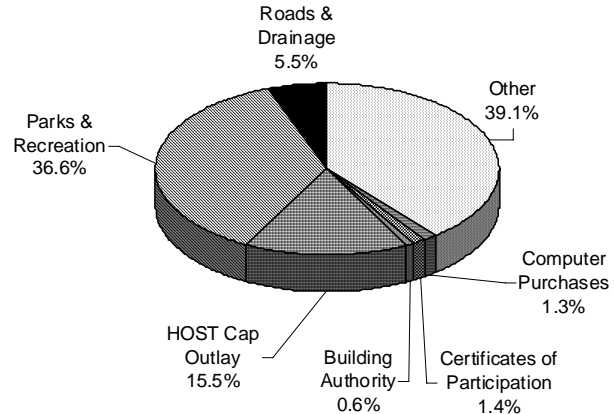
GENERAL CAPITAL PROJECTS FUNDS

This group includes all funds for capital projects of a general nature. Enterprise capital projects are included in the Enterprise Funds section.

These developments have had a major impact on General Capital funds:

- 1) In 1997, the HOST sales tax was passed providing a windfall of 18 months revenue of approximately \$100 million to fund capital needs.
- 2) In 2001, voters approved a \$125 million bond issue to fund the acquisition of parks and greenspace.
- 3) In 2005, \$17,012,895 was appropriated for HOST Capital Outlay.
- 4) In 2006, voters approved a \$230 million bond issue for transportation, parks and greenspace, and libraries.
- 5) In 2006, \$11,425,110 was appropriated for HOST Capital Outlay.
- 6) In 2007, \$20,200,000 was appropriated for HOST Capital Outlay.
- 7) For 2008, \$20,126,552 is appropriated for HOST Capital Outlay.
- 8) For 2009, \$9,527,774 is appropriated for HOST Capital Outlay.

CAPITAL PROJECTS FUND



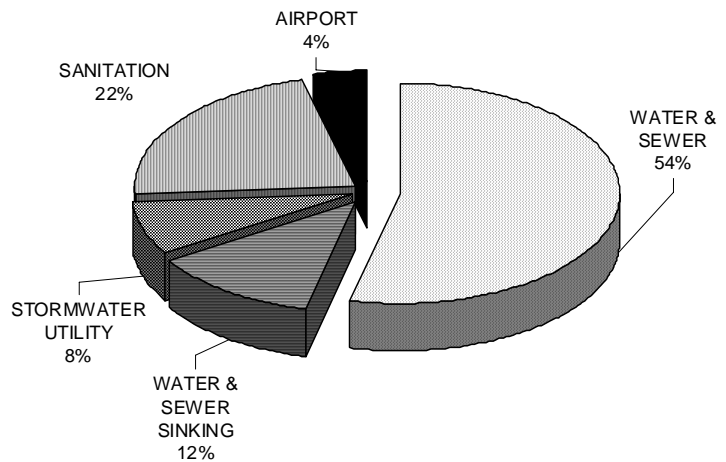
ENTERPRISE OPERATING FUNDS

These funds are self-supporting "enterprises" and provide water treatment and distribution, sewerage treatment and disposal, garbage pick-up and disposal, a general; aviation airport, and stormwater system maintenance.

Notable items in the Enterprise Operating Funds include:

- 1) \$1,000,000 was approved for CIP projects for the Airport and one position was abolished.
- 2) 1 position transferred from Sanitation to the Tax Funds and \$7.3 million was approved for Sanitation capital projects.
- 3) \$10.3 million will be transferred from the Stormwater Fund to reimburse costs related to the Stormwater program.
- 4) The 2009 water and sewer rate adjustment was accelerated.

ENTERPRISE OPERATING FUNDS



DEKALB COUNTY EXECUTIVE SUMMARY

ENTERPRISE CAPITAL FUNDS

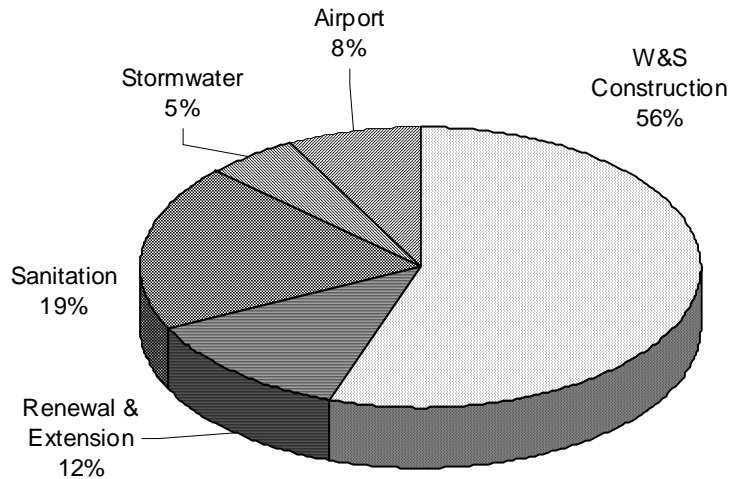
In 1998, state law required that capital projects be portrayed as project length rather than annual budgets.

Bonds were issued in 2000 to fund additional wastewater treatment capacity and raw water ground storage capacity.

The major items funded with Enterprise Capital Funds are:

- 1) Water & Sewer – Increased capacity and enhanced wastewater treatment.
- 2) Sanitation – Landfill expansion and closure costs.
- 3) Airport – Noise buyout program.

ENTERPRISE CAPITAL FUNDS



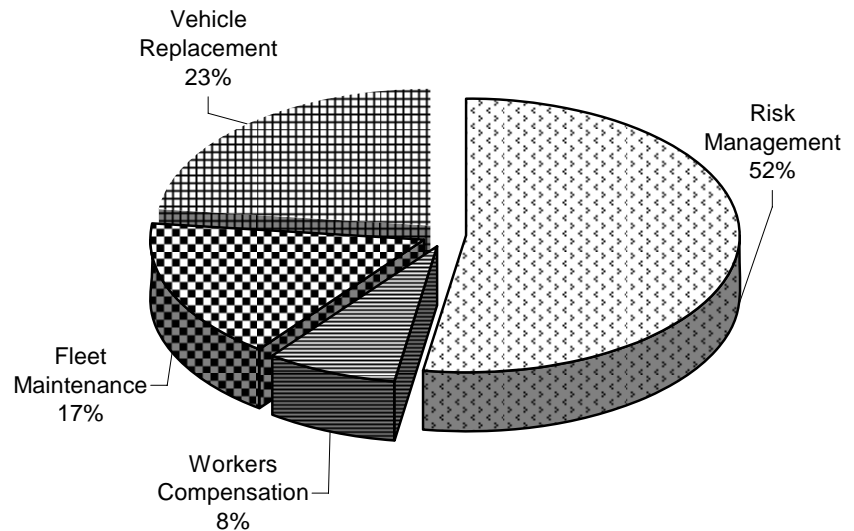
INTERNAL SERVICE FUNDS

These funds are supported by charges to operating departments for services such as fleet maintenance, vehicle replacement and various insurance coverages.

Notable items in the 2009 budget include:

- 1) The vehicle replacement program is suspended and 7 additional vehicles are to be purchased.
- 2) The Risk Management Fund / Workers Compensation Fund budget increased in 2009 by 2.1% or \$2,279,521, due primarily to increases in group health and life insurance costs and workers compensation costs.

INTERNAL SERVICE FUNDS



DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Tax Funds	
These funds are used to account for activities of a general governmental service nature. The primary source of revenue for all of these funds is from ad valorem property taxes. The funds included are:	
General	Accounts for most of the "traditional" services and functions of a general operating nature except as noted in other funds.
Special Tax District Designated Services	Established by state law of local application to allocate proportional levels of taxation based on levels of service for specified activities to municipalities within the County and the unincorporated area of the County.
Special Tax District Unincorporated	Used to account for certain services and revenues related only to the unincorporated area of the County.
Fire	Accounts for the activities of the County Fire District.
Debt Service	Accounts for principal and interest payments on General Obligation bonded debt.
Special Tax District Debt Service	Accounts for principal and interest on General Obligation Bond issues approved by voters in unincorporated DeKalb.
Hospital	Accounts for transactions related to the County's contractual obligations to the Fulton-DeKalb Hospital Authority.
Rental Motor Vehicle Excise Tax	Accounts for a special three percent excise tax on the rental of motor vehicles. These funds are designated by law for use in the promoting industry, trade, commerce and tourism. Revenues would be dedicated to (1) making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center, and (2) for other appropriate expenditures.

Special Revenue Funds	
These funds account for activities or programs operated and funded for specific purposes as required by law or Board of Commissioners' policy. The funds included are:	
County Jail	Accounts for monies received under 1989 Georgia law which imposes a 10% penalty on fines in certain cases to be used for constructing and operating jails.
Development	Accounts for funds received from development fees.
Drug Abuse Treatment & Education	Accounts for funds received under 1990 Georgia law imposing additional fines in substance abuse. cases, for use for drug abuse treatment and education programs.
Emergency Telephone System Fund	Accounts for monies collected through user telephone billings and used for certain Emergency 911 telephone system expenses.
Grants-In-Aid	Accounts for grant-funded programs separately and distinctly from county funds.
Hotel / Motel Tax	Accounts for a special two percent excise tax on hotel and motel rooms. These funds are designated by law for use in promoting conventions and tourism.
Juvenile Services	Accounts for funds received under 1990 Georgia law which allowed fees to be charged for certain probation services, to be used only for specified juvenile services

DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Special Revenue Funds (cont.)

Law Enforcement Confiscated Monies	Accounts for monies confiscated in controlled substance cases and designated by law or by court order for limited uses in criminal justice.
Public Education & Government Access	Accounts for funds received from cable franchises.
Recreation	Operated to provide recreation and cultural arts programs on a fee for service basis.
Revenue Bonds Lease Payments	Accounts for payments for the principal and interest on DeKalb Building Authority bond issues.
Speed Hump Maintenance	Accounts for funds collected for maintenance of speed humps. Revenue is collected from special assessments.
Street Light	Accounts for funds in street light districts. Revenue is from special assessments and is used to pay utilities for petitioned street lights.
Victim Assistance	Accounts for funds received under 1995 Georgia Law imposing a 5% penalty on criminal fines and designated for use in Victim Assistance Programs.

Enterprise Funds

These funds are operated in somewhat the same manner as private enterprise, on a self-supporting basis with the vast majority of the funding coming from charges for services. The funds included are:

WATER & SEWER:

Operating	Accounts for the normal operations and maintenance activities of the DeKalb Water and Sewerage System.
Renewal and Extension	Accounts for transactions related to capital replacements, additions, extensions and improvements and future development or expansion of the system
Sinking	Accounts for principal and interest payments on Water and Sewer Revenue Bonds.
Construction	Accounts for proceeds of the 1990 and 1993 Revenue Bond series and local government contributions associated with the construction projects. Payments are made in accordance with the bond resolution and local government agreements.

SANITATION:

Operating	Accounts for the activities of collection, transportation and disposal of solid waste generated in unincorporated DeKalb County.
Capital Projects	Accounts for funds for capital projects funded by, and related to the Sanitation Fund.

AIRPORT:

Operating	Accounts for the activities of the operation of the airport.
Capital Projects	Accounts for funds for capital projects funded by, and related to the Airport Fund.

STORMWATER:

Operating	Accounts for funds received from the annual stormwater utility fee for maintenance of the stormwater infrastructure.
Capital Projects	Accounts for funds for capital projects funded by, and related to the Stormwater Utility Fund.

DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Internal Service Funds

These funds account for services provided by one department to another and are supported by interdepartmental and interfund charges based on the level of service provided. The funds included are:

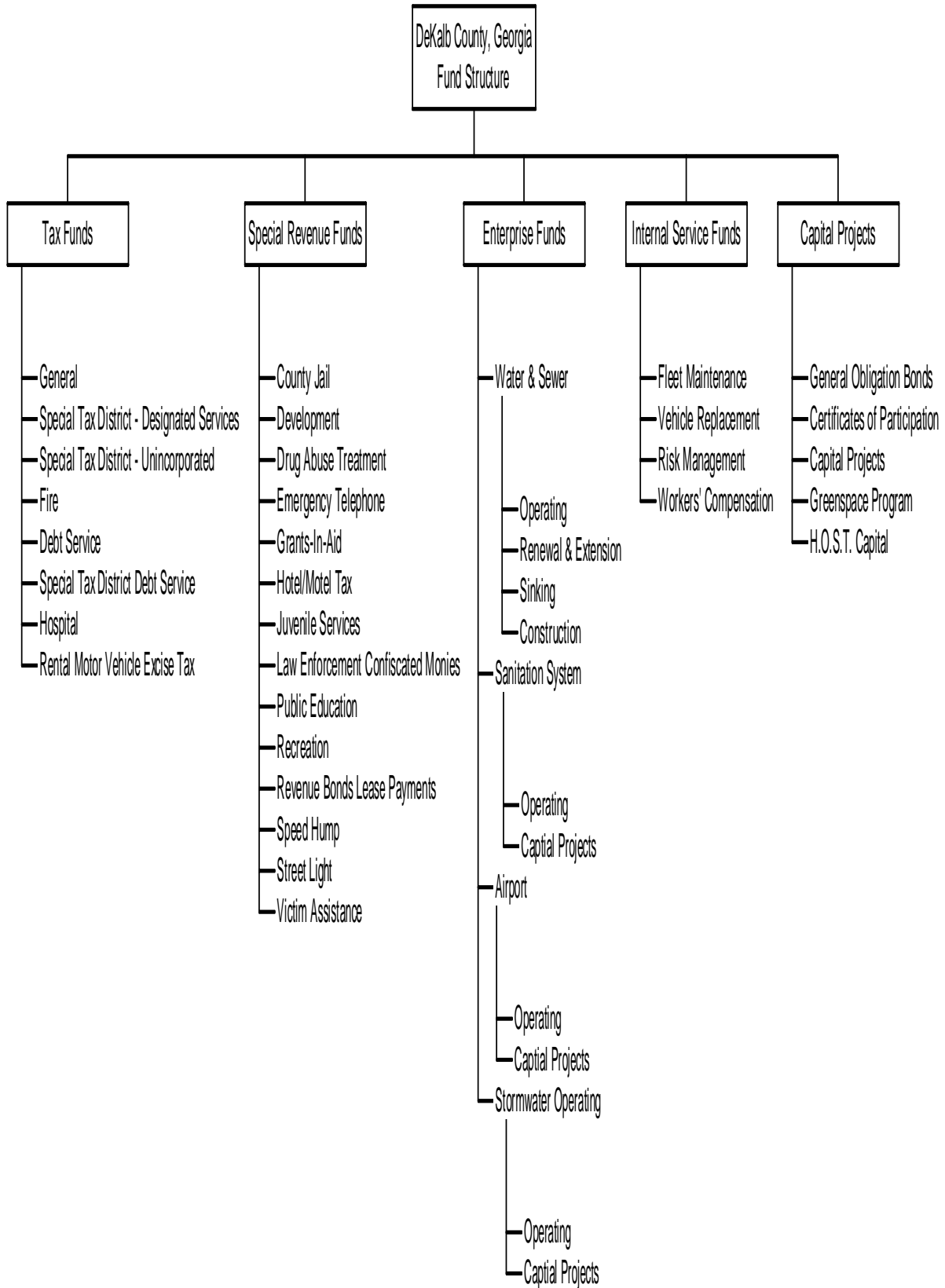
Fleet Maintenance	Accounts for activities related to the maintenance, repair and operation of County-owned vehicles.
Vehicle Replacement	Established to insure that sufficient funding is available to purchase vehicles when additions are authorized or when replacement is warranted under replacement criteria policy.
Risk Management	Accounts for all financial transactions related to the County's various risk management programs.
Workers' Compensation	Accounts for all financial transactions related to the County's Workers' Compensation Activity.

Capital Projects Funds

These funds account for capital projects providing for new or improved public facilities.

General Obligation Bonds	Established by referendum for specific purposes. Included are issues dating from 1986 to 2001 for such purposes as libraries, parks and a new jail and health facilities.
Certificates of Participation	Established to account for certificates issued to fund the acquisition and renovation of the 330 Ponce de Leon Building and renovation of the 9-story Courthouse.
Capital Projects	Established to account for projects funded by contributions from other county funds or other agencies.
Greenspace Program	Established to account for projects undertaken pursuant to a grant award from the Community Greenspace Trust Fund.
H.O.S.T. Capital Projects	Established to account for projects funded by special Homestead Option Sales Tax revenues.

DEKALB COUNTY, GEORGIA – FUND STRUCTURE



DEKALB COUNTY, GEORGIA
CONSOLIDATED OPERATING FUND BALANCES

	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
Fund Balance, January 1, 2008	\$62,682,003	\$3,492,686	\$40,490,930	\$61,666,261	\$168,331,880
<u>ACTUAL REVENUES</u>					
Property Taxes	306,805,788	0	0	0	306,805,788
Excise Taxes	133,414,697	2,641,019	0	0	136,055,716
Licenses And Permits	22,582,543	8,134,972	0	0	30,717,514
Intergovernmental	5,510,492	26,880,054	0	168,029	32,558,575
Charges For Services	37,705,910	6,035,434	227,948,050	61,972,099	333,661,493
Fines And Forfeitures	34,163,078	4,079,362	0	0	38,242,440
Investment Income	710,495	234,064	1,262,572	1,021,763	3,228,895
Contributions And Donations	0	76,590	0	0	76,590
Miscellaneous	4,663,108	20,950,500	5,017,862	675,341	31,306,812
Other Financing Sources	6,632,104	4,045,441	42,143,897	1,697,070	54,518,512
Payroll Deductions And Matches	0	0	0	83,430,480	83,430,480
Total Revenue	552,188,215	73,077,436	276,372,380	148,964,783	1,050,602,815
TOTAL FUNDS AVAILABLE	614,870,218	76,570,123	316,863,310	210,631,044	1,218,934,695
<u>EXPENDITURES</u>					
Operating	574,063,568	63,447,797	219,474,008	165,225,321	1,022,210,695
Transfer to Other Funds	31,868,847	11,690,377	77,860,266	3,500,000	124,919,490
Total Expenditures	605,932,415	75,138,174	297,334,274	168,725,321	1,147,130,185
Fund Balance, December 31, 2008	\$8,937,803	\$1,431,948	\$19,529,036	\$41,905,723	\$71,804,510
Fund Balance - Reserve for Encumbrances	15,614,607	1,780,526	16,365,599	23,437,840	57,198,571
Fund Balance Forward, January 1, 2009*	\$24,552,410	\$3,212,475	\$35,894,634	\$65,343,563	\$129,003,082
<u>ANTICIPATED REVENUES</u>					
Property Taxes	324,214,414	0	0	0	324,214,414
Excise Taxes	131,832,540	2,274,000	0	0	134,106,540
Licenses And Permits	19,445,974	8,124,640	0	0	27,570,614
Intergovernmental	41,337,902	42,606,527	0	125,000	84,069,429
Charges For Services	29,898,305	6,484,613	242,683,213	42,619,956	321,686,086
Fines And Forfeitures	37,731,060	2,675,000	0	0	40,406,060
Investment Income	2,517,136	1,361,748	1,770,000	750,000	6,398,884
Miscellaneous	4,314,648	24,229,768	8,984,000	85,000	37,613,416
Other Financing Sources	797,275	1,292,941	25,360,255	0	27,450,471
Payroll Deductions And Matches	0	0	0	73,228,469	73,228,469
Total Revenue	592,089,254	89,049,237	278,797,468	116,808,425	1,076,744,383
TOTAL FUNDS AVAILABLE	616,641,664	92,261,712	314,692,102	182,151,988	1,205,747,465
<u>PROJECTED EXPENDITURES</u>					
Operating	586,275,985	70,512,666	236,405,856	140,161,973	1,033,356,481
Transfer to Other Funds	10,968,515	12,450,984	54,905,745	0	78,325,244
Total Expenditures	597,244,500	82,963,650	291,311,601	140,161,973	1,111,681,725
Projected Fund Balance, December 31, 2009	\$19,397,163	\$9,298,062	\$23,380,501	\$41,990,015	\$94,065,741

*Fund Balance Forward, January 1, 2009 includes Fund Balance at December 31, 2008 and Fund Balance - Reserve for Encumbrances

The Fund Balance Forward, January 1, 2009, for the Tax Funds Group is anticipated to decrease by more than 10%. See the Tax Funds Group section: Tax Funds Revenue History, Fund Balance Forward for details.

The Fund Balances Forward, January 1, 2009, for the Special Revenue Fund Group, the Enterprise Fund Group, and the Internal Service Fund Group are not anticipated to increase or decrease by more than 10%.

**SUMMARY OF ANTICIPATIONS AND REVENUES -
ALL OPERATING FUNDS
2007-2009**

FUND GROUP / SOURCE	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
2009 ANTICIPATED					
TAXES	\$456,046,954	\$2,274,000	\$0	\$0	\$458,320,954
LICENSES AND PERMITS	19,445,974	8,124,640	0	0	27,570,614
INTERGOVERNMENTAL	41,337,902	42,606,527	0	125,000	84,069,429
CHARGES FOR SERVICES	29,898,305	6,484,613	242,683,213	42,619,956	321,686,086
FINES AND FORFEITURES	37,731,060	2,675,000	0	0	40,406,060
INVESTMENT INCOME	2,517,136	1,361,748	1,770,000	750,000	6,398,884
MISCELLANEOUS	4,314,648	24,229,768	8,984,000	85,000	37,613,416
OTHER FINANCING SOURCES	797,275	1,292,941	25,360,255	0	27,450,471
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	73,228,469	73,228,469
FUND BALANCE BROUGHT FORWARD	8,937,803	1,431,949	19,529,036	41,905,723	71,804,511
FUND BALANCE - RESERVE FOR ENCUMBRANCES	15,614,607	1,780,526	16,365,599	23,437,840	57,198,571
TOTAL ANTICIPATIONS	\$616,641,663	\$92,261,712	\$314,692,102	\$182,151,988	\$1,205,747,466
2008 ACTUAL					
TAXES	\$440,220,485	\$2,641,019	\$0	\$0	\$442,861,503
LICENSES AND PERMITS	22,582,543	8,134,972	0	0	30,717,514
INTERGOVERNMENTAL	5,510,492	26,880,054	0	168,029	32,558,575
CHARGES FOR SERVICES	37,705,910	6,035,434	227,948,050	61,972,099	333,661,493
FINES AND FORFEITURES	34,163,078	4,079,362	0	0	38,242,440
INVESTMENT INCOME	710,495	234,064	1,262,572	1,021,763	3,228,895
CONTRIBUTIONS AND DONATIONS	0	76,590	0	0	76,590
MISCELLANEOUS	4,663,108	20,950,500	5,017,862	675,341	31,306,812
OTHER FINANCING SOURCES	6,632,104	4,045,441	42,143,897	1,697,070	54,518,512
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	83,430,480	83,430,480
FUND BALANCE BROUGHT FORWARD	62,682,003	3,492,686	40,490,930	61,666,261	168,331,880
TOTAL REVENUES	\$614,870,218	\$76,570,123	\$316,863,310	\$210,631,044	\$1,218,934,695
2007 ACTUAL					
TAXES	\$446,642,263	\$2,679,939	\$0	\$0	\$449,322,202
LICENSES AND PERMITS	23,123,680	9,418,048	0	0	32,541,728
INTERGOVERNMENTAL	21,222,004	12,090,412	0	118,495	33,430,911
CHARGES FOR SERVICES	32,737,760	6,038,599	229,917,567	56,285,349	324,979,275
FINES AND FORFEITURES	29,683,823	2,289,731	0	0	31,973,554
INVESTMENT INCOME	3,724,035	661,458	2,613,714	2,109,656	9,108,862
CONTRIBUTIONS AND DONATIONS	12,525	18,325	0	0	30,850
MISCELLANEOUS	2,519,756	20,541,335	5,021,262	462,683	28,545,036
OTHER FINANCING SOURCES	5,278,168	7,469,759	36,025,372	1,781,022	50,554,321
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	74,438,286	74,438,286
FUND BALANCE BROUGHT FORWARD	77,132,848	18,644,756	32,843,830	54,231,093	182,852,526
TOTAL REVENUES	\$642,076,861	\$79,852,362	\$306,421,744	\$189,426,583	\$1,217,777,550

**SUMMARY OF APPROPRIATIONS AND EXPENDITURES -
ALL OPERATING FUNDS
2007-2009**

FUND GROUP / SOURCE	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
2009 BUDGET					
PERSONAL SERVICES AND BENEFITS	\$354,571,688	\$4,764,877	\$71,498,823	\$9,202,698	\$440,038,086
PURCHASED / CONTRACTED SERVICES	84,619,822	9,194,395	24,538,611	10,522,504	128,875,332
SUPPLIES	37,223,899	4,403,349	25,490,165	16,056,145	83,173,558
CAPITAL OUTLAYS	2,628,932	1,469,147	171,632	22,776,502	27,046,214
INTERFUND / INTERDEPARTMENTAL	8,434,810	1,633,939	35,935,404	7,447,996	53,452,149
OTHER COSTS	72,919,357	12,392,773	63,343,032	42,241,553	190,896,715
DEBT SERVICE	45,193,823	3,725,721	38,808,691	0	87,728,235
OTHER FINANCING USES	10,968,515	12,450,984	54,905,745	0	78,325,244
RETIREMENT SERVICES	34,000	0	0	0	34,000
PAYROLL LIABILITIES	0	0	0	73,904,590	73,904,590
HOLDING ACCOUNTS	46,816	42,226,527	0	0	42,273,343
TOTAL APPROPRIATIONS	\$616,641,663	\$92,261,712	\$314,692,102	\$182,151,988	\$1,205,747,466
2008 ACTUAL					
PERSONAL SERVICES AND BENEFITS	\$347,124,849	\$13,478,001	\$71,415,310	\$8,604,337	\$440,622,497
PURCHASED / CONTRACTED SERVICES	80,960,663	22,442,971	27,022,184	9,949,712	140,375,530
SUPPLIES	33,328,875	7,768,631	28,605,137	22,249,366	91,952,010
CAPITAL OUTLAYS	1,193,165	3,232,487	3,227,711	42,542,701	50,196,064
INTERFUND / INTERDEPARTMENTAL	23,982,515	4,135,239	45,245,452	5,491,745	78,854,950
DEPRECIATION AND AMORTIZATION	0	0	0	0	0
OTHER COSTS	42,010,184	8,979,057	5,291,332	1,041,078	57,321,650
DEBT SERVICE	45,390,168	3,718,045	38,666,883	0	87,775,095
OTHER FINANCING USES	31,868,847	11,690,377	77,860,266	3,500,000	124,919,490
RETIREMENT SERVICES	26,333	0	0	0	26,333
PAYROLL LIABILITIES	0	0	0	75,346,382	75,346,382
HOLDING ACCOUNTS	46,816	(306,633)	0	0	(259,817)
TOTAL EXPENDITURES	\$605,932,415	\$75,138,174	\$297,334,274	\$168,725,321	\$1,147,130,185
2007 ACTUAL					
PERSONAL SERVICES AND BENEFITS	\$321,839,965	\$16,445,033	\$68,991,571	\$8,490,856	\$415,767,425
PURCHASED / CONTRACTED SERVICES	80,494,518	27,040,661	26,490,536	10,588,806	144,614,521
SUPPLIES	34,327,667	4,741,718	31,157,186	14,524,500	84,751,070
CAPITAL OUTLAYS	3,982,792	4,760,180	517,759	38,374,808	47,635,538
INTERFUND / INTERDEPARTMENTAL	22,779,176	5,494,442	40,621,434	6,258,589	75,153,641
OTHER COSTS	49,876,547	7,160,830	12,666,740	(3,437,155)	66,266,962
DEBT SERVICE	44,578,409	3,682,566	35,523,256	0	83,784,231
OTHER FINANCING USES	37,573,402	10,221,474	66,951,996	0	114,746,872
RETIREMENT SERVICES	27,917	0	0	0	27,917
PAYROLL LIABILITIES	0	0	0	72,240,323	72,240,323
HOLDING ACCOUNTS	1,271	(36,771)	0	0	(35,500)
TOTAL EXPENDITURES	\$595,488,942	\$79,510,132	\$282,967,650	\$147,040,727	\$1,105,007,452

DEPARTMENTAL OPERATING BUDGET / EXPENDITURE COMPARISON: 2007-2009

TAX FUNDS	2007		2008		2009	
	Budget	Actual Expenditures	Budget	Actual Expenditures	Recommended Budget	Approved Budget
CHIEF EXECUTIVE OFFICER	\$2,207,895	\$2,178,098	\$2,406,425	\$2,393,944	\$2,317,947	\$2,317,947
BOARD OF COMMISSIONERS	2,349,297	1,987,356	2,527,939	2,415,874	2,935,702	3,005,420
ETHICS BOARD	2,000	3	1,000	66	988	988
LAW DEPARTMENT	4,690,127	4,126,925	4,688,623	3,436,412	4,586,857	4,586,857
GEOGRAPHIC INFO SYSTEM	2,413,186	2,176,658	2,448,810	2,054,778	2,400,191	2,400,191
FACILITIES MANAGEMENT	17,997,400	17,896,911	18,704,257	18,257,291	19,091,864	18,832,085
PURCHASING	4,183,138	3,997,744	4,367,444	3,845,753	4,270,293	4,270,293
HUMAN RESOURCES	3,918,896	3,258,319	4,284,514	3,600,262	4,047,319	4,047,319
INFORMATION SYSTEMS	18,156,054	17,893,146	21,031,587	20,371,879	23,092,544	23,092,544
FINANCE	7,880,498	7,605,266	8,250,894	7,954,257	7,379,925	7,379,925
PROPERTY APPRAISAL	5,247,210	4,523,086	5,091,258	4,499,930	4,844,181	4,844,181
TAX COMMISSIONER	7,089,342	6,924,627	7,200,492	7,110,980	7,173,162	7,173,162
REGISTRAR & ELECTIONS	2,650,616	2,475,932	5,372,416	4,938,939	1,823,326	1,823,326
SHERIFF	72,140,579	72,413,511	73,220,539	74,219,733	74,770,961	74,990,001
JUVENILE COURT	6,349,389	5,794,818	10,082,234	9,726,997	9,832,262	9,864,890
SUPERIOR COURT	8,466,777	8,258,115	8,947,437	8,853,919	8,858,257	8,858,257
CLERK SUPERIOR COURT	4,947,066	4,858,158	5,324,006	5,245,627	5,300,154	5,300,154
STATE COURT	11,985,899	11,681,826	12,460,490	12,026,620	12,403,777	12,403,777
SOLICITOR STATE COURT	4,812,378	4,356,442	4,908,981	4,647,641	5,069,982	5,069,982
DISTRICT ATTORNEY	11,210,392	11,048,826	11,868,438	11,708,323	12,002,802	12,091,850
CHILD ADVOCATE	1,596,000	1,496,467	1,710,882	1,613,447	1,768,637	1,768,637
PROBATE COURT	1,692,423	1,683,072	1,768,064	1,709,171	1,728,792	1,728,792
MEDICAL EXAMINER	2,462,058	2,311,317	2,652,868	2,521,615	2,646,229	2,646,229
PUBLIC DEFENDER	6,593,230	6,322,296	6,703,990	6,528,511	6,796,914	6,796,914
POLICE SERVICES	111,983,826	104,590,784	115,909,538	114,074,731	116,656,504	117,527,358
RECORDERS COURT	4,050,232	3,783,460	5,053,819	4,949,289	4,021,359	4,021,359
MAGISTRATE COURT	2,547,607	2,345,790	2,605,718	2,490,487	2,512,199	2,512,199
FIRE and RESCUE	72,647,148	70,451,399	72,996,175	71,181,611	70,242,233	70,242,233
PLANNING	2,389,663	2,280,705	3,199,978	3,139,883	3,110,208	3,110,208
ECONOMIC DEVELOPMENT	1,177,934	1,083,465	1,161,685	1,113,580	1,137,106	1,203,082
PUB WORKS-DIRECTOR	509,864	502,870	516,356	505,355	513,037	513,037
PUB WORKS-TRANSPORTATION	4,195,021	4,023,383	4,180,272	4,114,793	4,707,845	4,707,845
PUB WORKS-ROADS & DRAIN	25,867,683	24,754,146	25,418,400	23,129,059	21,866,282	21,866,282
PARKS & RECREATION	22,310,590	20,678,805	22,535,938	20,780,537	20,277,559	20,537,338
LIBRARY	13,323,875	13,093,986	11,533,797	11,253,674	12,854,954	12,854,954
ARTS, CULTURE, & ENTERTAINMENT	1,139,317	1,025,570	1,096,386	1,034,570	108,972	108,972
COOPERATIVE EXTENSION	1,089,733	980,315	1,088,036	1,037,272	1,032,332	1,032,332
PUBLIC HEALTH	5,260,863	5,223,021	5,210,856	5,208,746	5,149,073	5,164,073
COMMUNITY SERVICE BOARD	2,284,313	2,284,313	2,284,313	2,284,308	2,256,029	2,256,029
FAMILY & CHILDREN SERVICES	1,905,000	1,905,000	1,905,000	1,904,997	1,905,000	1,905,000
CITIZENS HELP CENTER	4,261,908	3,791,295	4,441,748	3,889,608	854,887	854,887
CONTRIBUTION TO CAPITAL	26,336,635	26,329,135	21,632,092	21,632,092	10,968,515	10,968,515
NON-DEPARTMENTAL	8,657,513	28,714,990	6,383,391	22,430,810	14,843,700	12,709,179
RESERVES	28,376,148	0	24,182,089	0	19,112,349	19,397,163
SP. TAX DIST. DEBT SERVICE	34,384,536	27,677,561	34,179,787	27,753,261	33,813,419	33,813,419
HUMAN SERVICES	3,101,950	2,901,789	5,135,100	4,459,373	5,113,198	5,600,641
HOSPITAL FUND	27,298,237	27,297,669	22,861,063	22,836,063	23,613,931	23,613,931
DEBT SERVICE FUND	13,595,496	13,574,248	14,207,245	14,187,103	13,972,470	13,972,470
RENTAL MOTOR VEHICLE TAX FUND	750,000	669,143	712,143	706,225	855,438	855,438
MISCELLANEOUS ACTIVITY	95,380	257,182	1,124	153,019	0	0
TOTAL TAX FUNDS	\$630,582,324	\$595,488,942	\$636,455,635	\$605,932,415	\$616,641,663	\$616,641,663

DEPARTMENTAL OPERATING BUDGET / EXPENDITURE COMPARISON: 2007-2009

NON-TAX FUNDS	2007		2008		2009	
	Budget	Actual Expenditures	Budget	Actual Expenditures	Recommended Budget	Approved Budget
Enterprise Funds						
PUB WORKS-WATER & SEWER:						
OPERATING	\$101,180,663	\$93,794,333	\$107,887,722	\$87,348,643	\$111,389,672	\$111,389,672
FINANCE-BILLING	7,398,412	6,686,713	5,561,428	5,538,116	5,403,023	5,403,023
TRANSFERS & RESERVE	45,363,633	48,559,187	52,878,260	59,144,991	52,352,891	52,352,891
SINKING FUNDS	43,726,862	35,523,256	47,873,313	38,666,883	38,808,691	38,808,691
TOTAL WATER & SEWER	197,669,570	184,563,489	214,200,723	190,698,632	207,954,277	207,954,277
PUB WORKS-SANITATION:						
-OPERATING	77,753,635	72,052,609	80,770,914	75,206,001	69,726,380	69,726,380
-FINANCE-BILLING	224,849	224,849	227,427	227,424	243,889	243,889
TOTAL SANITATION	77,978,484	72,277,458	80,998,341	75,433,425	69,970,269	69,970,269
AIRPORT:						
-OPERATING FUND	6,696,903	3,627,457	9,012,595	2,789,971	11,979,310	11,979,310
STORMWATER UTILITY:						
-OPERATING FUND	25,621,809	22,499,246	26,514,044	28,412,247	24,788,245	24,788,245
TOTAL ENTERPRISE FUNDS	\$307,966,766	\$282,967,650	\$330,725,704	\$297,334,274	\$314,692,102	\$314,692,102
Internal Service Funds						
PUB WORKS-FLEET MAINT	\$31,603,230	\$28,466,761	\$34,285,845	\$36,592,305	\$30,135,393	\$30,135,393
PUB WORKS-VEHICLE FUND:						
-EQUIPMENT	40,773,722	38,362,195	41,938,851	42,538,728	22,627,919	22,746,719
-OPERATING EXPENSES	2,902,085	(1,443,546)	1,406,245	809,325	510,177	510,177
-RESERVES & TRANSFERS	16,722,504	0	18,714,179	3,500,000	18,944,818	18,944,818
TOTAL VEHICLE FUND	60,398,311	36,918,649	62,059,275	46,848,052	42,082,914	42,201,714
RISK MANAGEMENT FUND	81,576,898	76,658,345	94,451,511	80,057,743	95,870,187	95,870,187
WORKERS COMPENSATION FUND	11,986,498	4,996,972	13,053,500	5,227,220	13,944,694	13,944,694
TOTAL INTERNAL SERVICE FUNDS	\$185,564,937	\$147,040,727	\$203,850,131	\$168,725,321	\$182,033,188	\$182,151,988
Special Revenue Funds						
GRANTS	\$56,781,772	\$31,023,455	\$58,570,299	\$32,765,694	\$42,226,527	\$42,226,527
RECREATION FUND	1,885,618	1,755,926	1,802,402	1,706,648	573,221	573,221
CONFISCATED MONIES FD	6,040,910	2,925,759	5,386,754	2,248,559	3,754,490	3,754,490
HOTEL/MOTEL TAX FUND	3,146,434	2,758,852	3,067,521	2,657,308	2,525,232	2,525,232
COUNTY JAIL FUND	1,864,000	1,584,351	1,675,000	2,361,052	1,675,000	1,675,000
JUVENILE SERVICES FUND	406,566	9,168	467,312	19,742	299,060	299,060
EMERG TELEPHONE SYST	18,174,763	18,074,548	14,766,337	11,476,385	15,019,401	15,019,401
DRUG ABUSE/TREATMENT	88,383	76,397	149,773	61,757	274,366	274,366
STREET LIGHT FUND	3,305,964	3,079,565	4,342,009	4,485,571	4,996,355	4,996,355
VICTIM ASSISTANCE FUND	1,552,341	1,271,834	1,001,999	986,094	2,329,072	2,329,072
SPEED HUMP FUND	1,061,850	12,486	1,358,928	15,393	1,746,292	1,746,292
PEG FUND	1,575,700	83,603	1,725,652	263,641	1,746,850	1,746,850
CHILD SUPPORT INCENTIVE	0	0	0	0	0	0
DEVELOPMENT FUND	10,608,763	10,078,747	10,482,187	9,278,199	8,254,649	8,254,649
REVENUE BONDS LEASE PAYMENT FD	3,730,571	3,683,066	3,755,866	3,719,045	3,731,721	3,731,721
PUBLIC SAFETY / JUDICIAL						
AUTHORITY DEBT SERVICE	3,105,376	3,092,376	3,105,376	3,093,085	3,109,476	3,109,476
TOTAL SPECIAL REVENUE FUNDS	\$113,329,012	\$79,510,132	\$111,657,416	\$75,138,174	\$92,261,712	\$92,261,712
TOTAL OPERATING FUNDS	\$1,237,443,038	\$1,105,007,452	\$1,282,688,887	\$1,147,130,185	\$1,205,628,666	\$1,205,747,466

DEKALB COUNTY DEPARTMENTS AND AGENCIES BY FUNCTION

DeKalb County Government's departments and agencies can be classified into seven major functional areas: Airport, Civil & Criminal Courts, General Government, Health & Human Services, Leisure Services, Planning & Public Works, and Public Safety. A brief explanation of each function and the departments and agencies assigned to each functional area is as follows:

1. **Airport**

This function provides a general aviation airport which is operated in a business-oriented fashion in accordance with applicable Federal, State, and local laws and regulations.

DeKalb Peachtree Airport

2. **Civil and Criminal Courts**

This function includes all judicial activities for DeKalb County. The departments and agencies assigned in this function are:

Child Advocate's Office	Juvenile Court Solicitor	Sheriff's Office
Clerk of Superior Court	Magistrate Court	Solicitor General, State Court
Confiscated Funds	Medical Examiner	State Court
District Attorney	Probate Court	Superior Court
Drug Abuse	Public Defender	Victim Assistance
Juvenile Court	Recorders Court	

3. **General Government**

This function includes the traditional administrative services and general operations of County government which are not included in the other functions. General Government includes the following departments and agencies:

Board of Commissioner	GIS	Purchasing
Chief Executive Officer	Grants	Registrar & Elections
Debt Service	HR & Merit System	Risk Management
Ethics Board	Information Systems	Tax Commissioner
Facilities Management	Law Department	Vehicle Replacement
Finance	Non-Departmental	Workers Compensation
Fleet Maintenance	Property Appraisal	

4. **Health and Welfare Services**

This function includes all activities related to human services and public health, as well as all activities designed to provide public assistance and institutional care for individuals unable to provide for themselves. The following departments and agencies assigned to this function are:

Board of Health	Family & Children's Services	Workforce Development
Community Service Board	Hospital	
Cooperative Extension	Human Services	

5. **Leisure Services**

This function of government provides all cultural and recreational activities maintained for the benefit of DeKalb County residents and visitors. Included in this function are the following departments:

Library	Parks & Recreation
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6. **Planning & Public Works**

This function includes activities related to planning, development, highways and streets, sanitation, water, sewer, and any other miscellaneous public works activities. Departments which are included in this function are:

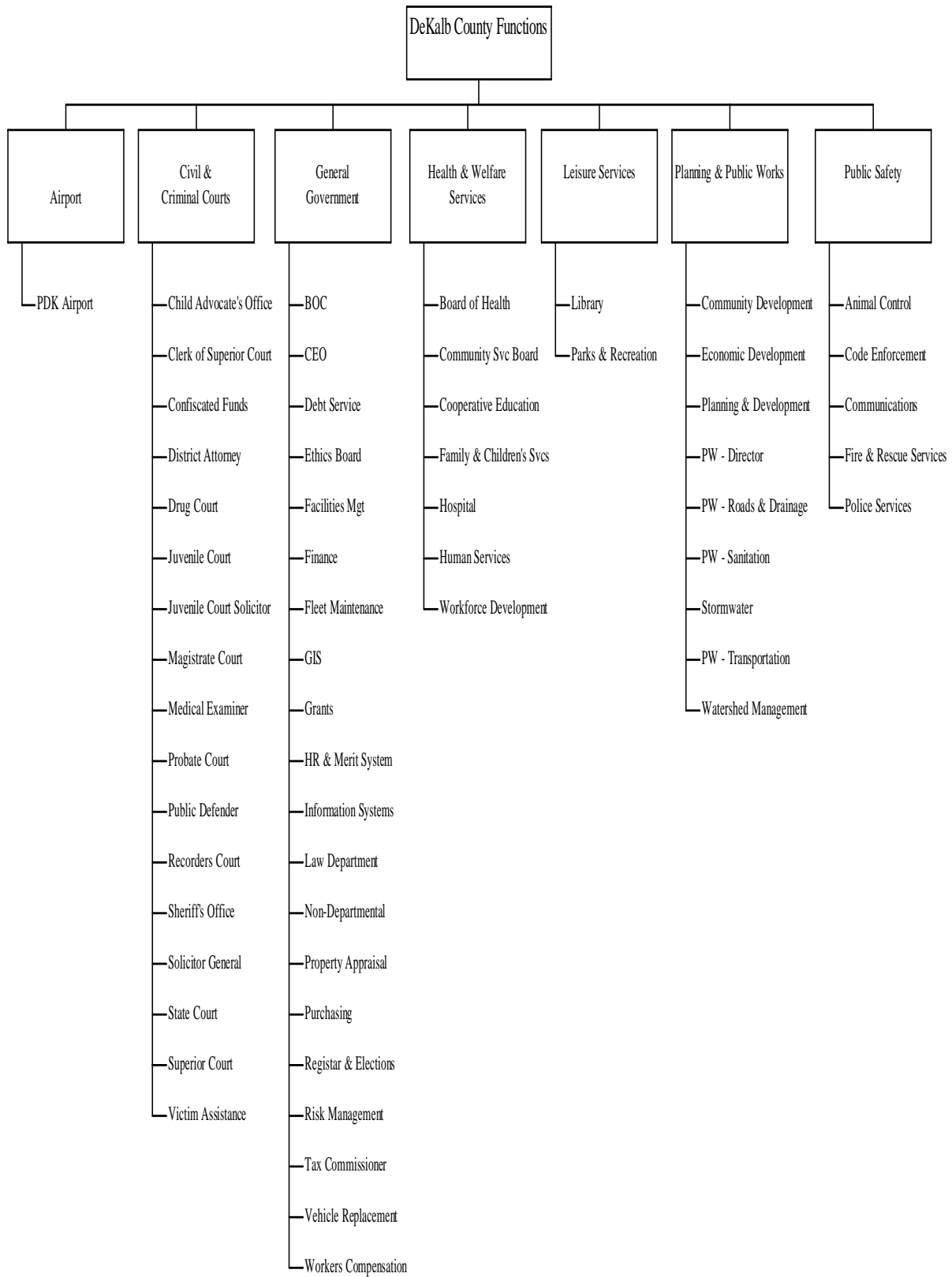
Community Development	PW – Director	PW – Transportation
Economic Development	PW – Roads & Drainage	Stormwater
Planning & Development	PW – Sanitation	Watershed Management

7. **Public Safety**

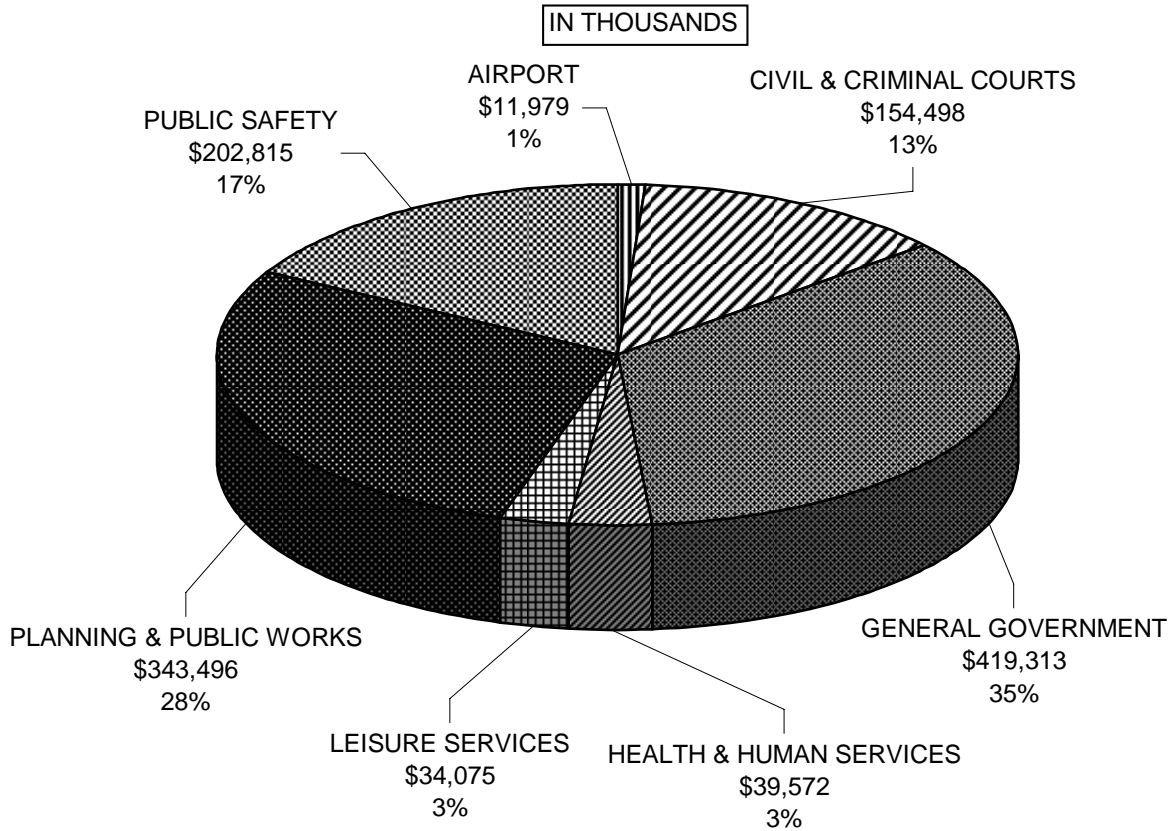
This function of government is responsible for the protection of persons and property. The agencies and departments included are:

Animal Control	Communications	Police Services
Code Enforcement	Fire & Rescue Services	

DEKALB COUNTY DEPARTMENTS AND AGENCIES BY FUNCTION

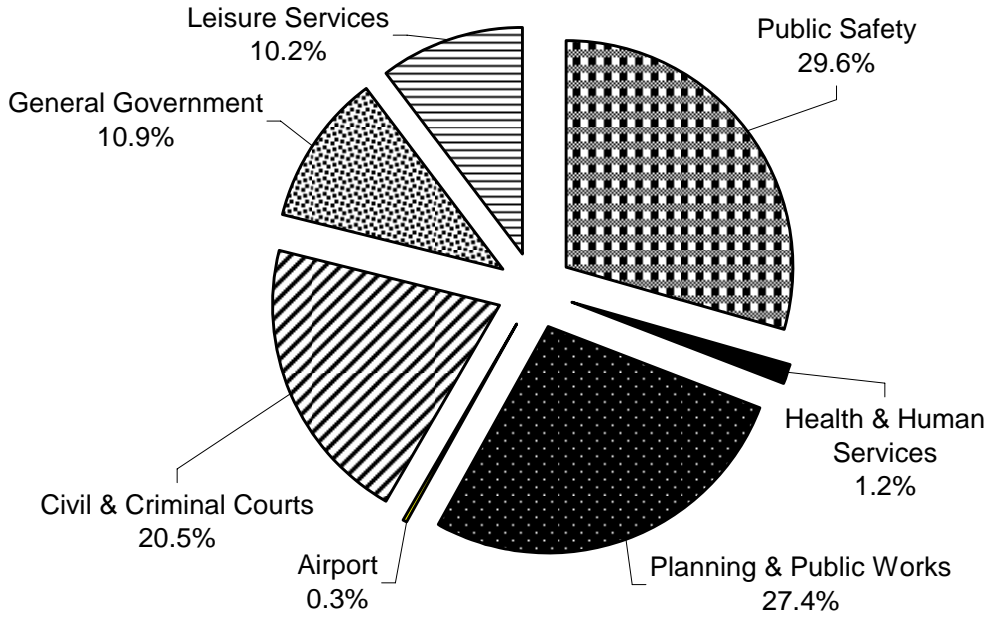


2009 OPERATING BUDGET BY MAJOR FUNCTION



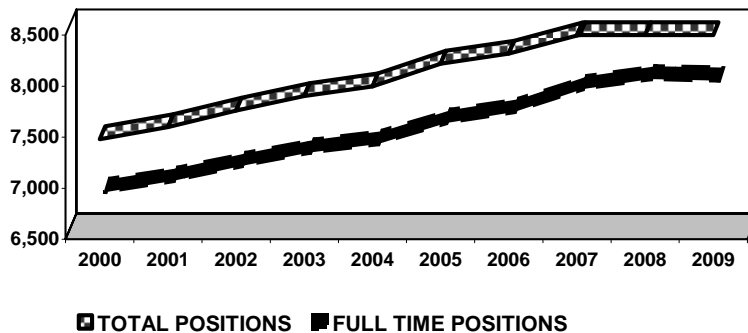
	2009 Budget
AIRPORT	\$11,979,310
CIVIL & CRIMINAL COURTS	154,497,548
GENERAL GOVERNMENT	419,312,857
HEALTH & HUMAN SERVICES	39,572,006
LEISURE SERVICES	34,075,178
PLANNING & PUBLIC WORKS	343,495,770
PUBLIC SAFETY	202,814,796
TOTAL	\$1,205,747,466

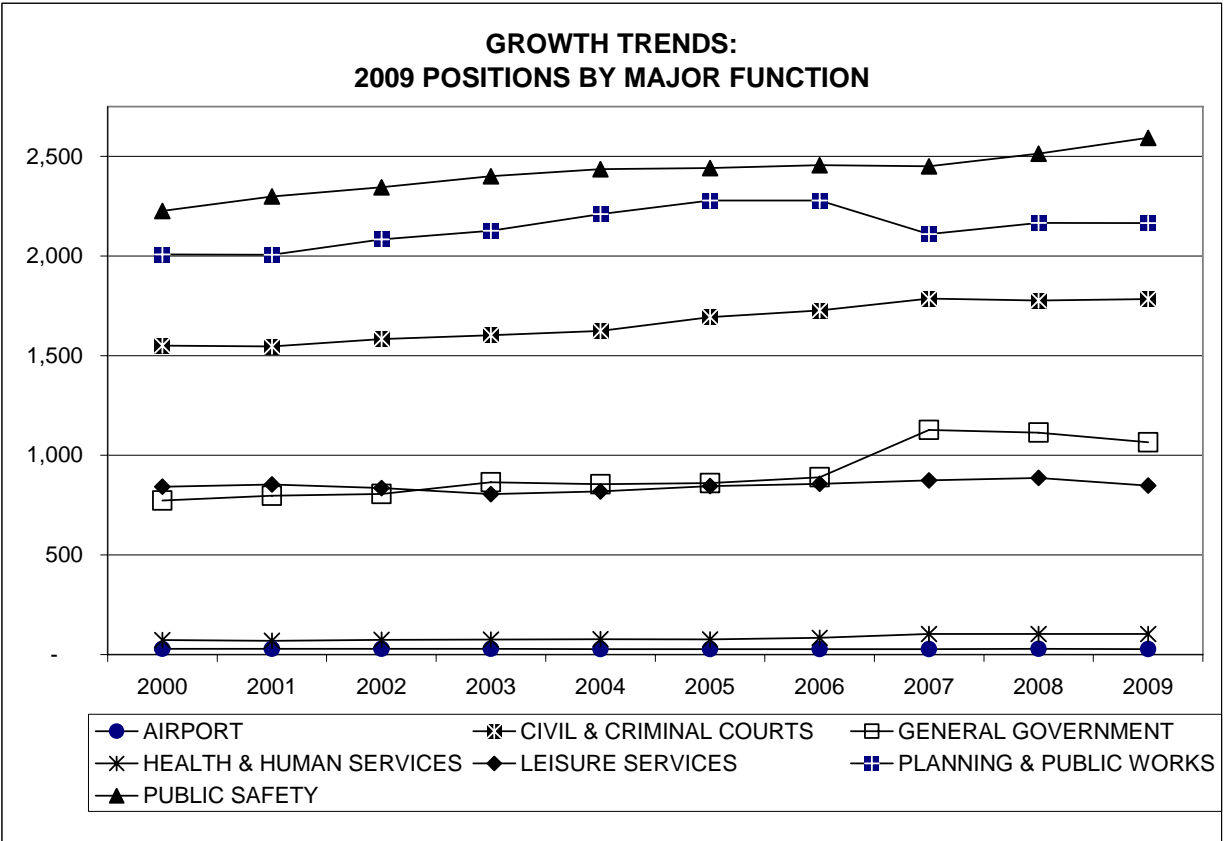
2009 TOTAL POSITIONS BY FUNCTION - ALL FUNDS



FUNCTION	2009
AIRPORT	27
CIVIL & CRIMINAL COURTS	1,784
GENERAL GOVERNMENT	1,065
HEALTH & HUMAN SERVICES	103
LEISURE SERVICES	848
PLANNING & PUBLIC WORKS	2,165
PUBLIC SAFETY	2,593
GRAND TOTAL POSITIONS	8,585

TOTAL AUTHORIZED POSITIONS - ALL FUNDS End of year and 2009 Budget





The changes from 2000 to 2009 are primarily due to the following:

Civil and Criminal Courts – the addition of two judges in 2002 and related support staff, the creation of the Child Advocate’s Office, positions added to Sheriff’s Office primarily for the jail, and positions added to address the increase in the demand for Court Services, overall.

Public Safety – the additional police and fire positions related to 5-year plans, the increased demand for direct service delivery of police and fire services, the implementation of the Interactive Community Policing program, staffing for 2 new fire stations, and staff added to support an emphasis on code enforcement.

General Government – additional positions for the Board of Commissioners per a legislative mandate, positions added to implement the automated purchasing system and financial management system, the creation of the Citizens Help Center in 2006, the downsizing of the Citizens Help Center in 2009, additional staff for the Registrar & Elections to address the demand for service due to population growth, and additional staff to address the increased demand for information services support.

Planning & Public Works – positions added to Watershed Management, Sanitation, Roads & Drainage and Transportation to meet the increased demand for direct service delivery, positions added for support services, and the creation of the Planning and Development Department.

Health & Human Services – the creation of the Human Services Department and additional positions to staff a new Senior Center, additional positions for Workforce Development to address the increase in the demand for services.

Leisure Services – the creation of the Arts, Culture, & Entertainment Department in 2004, the integration of the Arts, Culture and Entertainment Department into the Parks Department in 2009, the reduction in the authorized positions in the Parks department due to the incorporation of the City of Dunwoody, and positions added to staff the new and expanded libraries.

**DEKALB COUNTY
AUTHORIZED POSITIONS BY FUNCTION**

FUNCTION/DEPARTMENT	2007	2008	2009
AIRPORT	27	28	27
CIVIL & CRIMINAL COURTS			
CHILD ADVOCATE'S OFFICE	21	21	21
CLERK OF SUPERIOR COURT	86	86	86
DISTRICT ATTORNEY	155	156	157
JUVENILE COURT	97	87	88
MAGISTRATE COURT	37	37	37
MEDICAL EXAMINER	21	21	21
PROBATE COURT	25	25	25
PUBLIC DEFENDER	72	72	72
RECORDERS COURT	64	64	64
SHERIFF	857	857	861
SOLICITOR GENERAL, STATE COURT	75	75	75
STATE COURT	177	177	177
SUPERIOR COURT	99	99	100
TOTAL CIVIL & CRIMINAL COURTS	1,786	1,777	1,784
GENERAL GOVERNMENT			
BOARD OF COMMISSIONERS	29	29	34
CHIEF EXECUTIVE OFFICER	24	25	25
PEG			
CITIZENS HELP CENTER	62	62	0
FACILITIES MANAGEMENT	84	84	84
FINANCE	218	197	194
FLEET MAINTENANCE	177	177	177
GEOGRAPHIC INFORMATION SYSTEM	27	27	27
HUMAN RESOURCES	39	38	38
INFORMATION SYSTEMS	112	120	131
LAW DEPARTMENT	27	27	27
NON-DEPARTMENTAL	2	2	2
PROPERTY APPRAISAL	76	76	76
PURCHASING	55	55	55
REGISTRAR & ELECTIONS	75	75	75
TAX COMMISSIONER	120	120	120
TOTAL GENERAL GOVERNMENT	1,127	1,114	1,065
HEALTH & HUMAN SERVICES			
COOPERATIVE EXTENSION	20	20	20
HEALTH	2	2	2
HUMAN SERVICES	33	33	33
WORKFORCE DEVELOPMENT	48	48	48
TOTAL HEALTH & HUMAN SERVICES	103	103	103

**DEKALB COUNTY
AUTHORIZED POSITIONS BY FUNCTION**

FUNCTION/DEPARTMENT	2007	2008	2009
LEISURE SERVICES			
ARTS, CULTURE, & ENTERTAINMENT	4	4	0
LIBRARIES	233	246	298
PARKS & RECREATION	637	636	550
TOTAL LEISURE SERVICES	874	886	848
PLANNING & PUBLIC WORKS			
ECONOMIC DEVELOPMENT	10	10	11
COMMUNITY DEVELOPMENT	22	22	22
PLANNING & DEVELOPMENT	186	186	186
PUBLIC WORKS-DIRECTOR	4	4	4
PUBLIC WORKS-ROADS & DRAINAGE	378	378	377
PUBLIC WORKS-SANITATION	728	743	742
PUBLIC WORKS-TRANSPORTATION	52	52	52
WATERSHED MANAGEMENT	729	771	771
TOTAL PLANNING & PUBLIC WORKS	2,109	2,166	2,165
PUBLIC SAFETY			
ANIMAL CONTROL	38	38	45
CODE ENFORCEMENT	38	38	40
COMMUNICATIONS	148	160	160
FIRE AND RESCUE SERVICES	859	859	921
POLICE	1,212	1,250	1,250
POLICE SUPPORT	155	169	177
TOTAL PUBLIC SAFETY	2,450	2,514	2,593
GRAND TOTAL ALL POSITIONS	8,476	8,588	8,585

INCLUDES ALL POSITIONS: FULL-TIME, PART-TIME, TEMPORARY AND TIME-LIMITED, FROM ALL FUNDING SOURCES (COUNTY, STATE AND FEDERAL).

FUNDS GROUP: Tax

FUNDS GROUP DESCRIPTION

The various budgetary entities are sub-divided into five major groupings: Tax Funds Group, Special Revenue Funds Group, Capital Projects Funds Group, Enterprise Funds Group, and Internal Service Funds Group. Each Group, and the funds and departments within each group, are discussed in the appropriate sections of this document.

The Tax Funds Group of funds are supported mainly by general tax revenues, as opposed to usage fees (such as in the case of the Sanitation Fund, for example). Other revenue sources include licenses and permits, fines and forfeitures, use of money and property, intergovernmental revenue, and charges for services. Some of the funds in this group exist to account separately for specific tax levies for specific purposes. The funds within the Tax Funds Group are:

GENERAL FUND

This fund deals with operations and transactions of a general operating nature which are not accounted for in other funds. Activities funded in this fund include Civil and Criminal Courts, Plans and Development, Health and Human Services, Public Services and General Government.

SPECIAL TAX DISTRICT - DESIGNATED SERVICES FUND

This fund deals with certain services not delivered uniformly throughout the county. This Fund was established in 1983 by state law to allocate proportional levels of taxation, based on service levels, to the municipalities within the county and the unincorporated area of the county. The services or activities included in this fund are: Police Services; Transportation; Roads and Drainage; Parks and Recreation; and Arts, Culture, and Entertainment.

SPECIAL TAX DISTRICT - UNINCORPORATED FUND

This fund deals with revenues generated from, and services to, only the unincorporated area of the county. The activities included in the fund are Business and Alcohol Licensing, Cable Television regulation, Zoning Analysis and Enforcement, and Recorder's Court.

FIRE FUND

This fund deals with the transactions of the DeKalb County Fire District, which includes all of DeKalb County except for that portion which lies in the cities of Atlanta and Decatur. The fund is supported primarily by a special Fire District tax levy.

DEBT SERVICE FUND

This fund exists specifically to account for principal and interest payments on various General Obligation Bond Issues. Revenue is derived principally from a county wide property tax levied for debt service.

SPECIAL TAX DISTRICT - DEBT SERVICE FUND

This fund is designated to pay principal and interest on General Obligation Bond issues for projects in unincorporated DeKalb County. Revenue is derived principally from a property tax levy on the unincorporated areas of the County designated to debt retirement.

HOSPITAL FUND

This fund deals with transactions related to DeKalb County's contractual obligations to the Fulton-DeKalb Hospital Authority. Revenue is derived principally from a county wide property tax levied for this fund.

RENTAL MOTOR VEHICLE EXCISE TAX FUND

This fund provides an accounting entity for recording transactions involving DeKalb County's 3% tax levy on the rental of motor vehicles in DeKalb County. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

The appropriation and anticipation amounts reported in this document for the "Approved Budget 2009" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

FUNDS GROUP: Tax
SUMMARY OF EXPENDITURES AND APPROPRIATIONS
BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
PERSONAL SERVICES AND BENEFITS	\$321,839,965	\$347,124,849	\$353,464,793	\$354,571,688
PURCHASED / CONTRACTED SERVICES	80,494,518	80,960,663	84,489,324	84,619,822
SUPPLIES	34,327,667	33,328,875	37,135,083	37,223,899
CAPITAL OUTLAYS	3,982,792	1,193,165	2,616,096	2,628,932
INTERFUND / INTERDEPARTMENTAL	22,779,176	23,982,515	8,274,810	8,434,810
DEPRECIATION AND AMORTIZATION	7,277	0	0	0
OTHER COSTS	49,876,547	42,010,184	55,608,027	54,108,982
DEBT SERVICE	44,578,409	45,390,168	45,193,823	45,193,823
OTHER FINANCING USES	37,573,402	31,868,847	10,968,515	10,968,515
MISCELLANEOUS	29,188	73,149	80,816	80,816
TOTAL EXPENDITURES	\$595,488,942	\$605,932,415	\$597,831,288	\$597,831,288
PROJECTED FUND BALANCE			18,810,375	18,810,375
TOTAL BUDGET			\$616,641,663	\$616,641,663

SUMMARY OF EXPENDITURES AND APPROPRIATIONS
BY FUND

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
GENERAL FUND	\$304,905,837	\$308,199,004	\$306,145,364	\$304,729,917
SPECIAL TAX DISTRICT - DESIGNATED SERVICES	155,205,673	162,648,694	160,416,174	161,571,139
SPECIAL TAX DISTRICT - UNINCORPORATED	7,684,116	10,543,880	8,890,626	9,151,108
FIRE FUND	58,474,695	59,058,186	56,212,694	56,212,694
DEBT SERVICE FUND	13,574,248	14,187,103	13,972,470	13,972,470
SPECIAL TAX DISTRICT - DEBT SERVICE	27,677,561	27,753,261	27,724,592	27,724,592
HOSPITAL FUND	27,297,669	22,836,063	23,613,931	23,613,931
RENTAL MOTOR VEHICLE TAX FUND	669,143	706,225	855,438	855,438
TOTAL EXPENDITURES	\$595,488,942	\$605,932,415	\$597,831,288	\$597,831,288
PROJECTED FUND BALANCE			18,810,375	18,810,375
TOTAL BUDGET			\$616,641,663	\$616,641,663

FUNDS GROUP: Tax
SUMMARY OF REVENUES AND ANTICIPATIONS
BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
PROPERTY TAXES	\$308,190,615	\$306,805,788	\$324,474,896	\$324,214,414
EXCISE TAXES	138,451,648	133,414,697	131,572,058	131,832,540
LICENSES AND PERMITS	23,123,680	22,582,543	19,445,974	19,445,974
INTERGOVERNMENTAL	21,222,004	5,510,492	41,337,902	41,337,902
CHARGES FOR SERVICES	32,737,760	37,705,910	29,898,305	29,898,305
FINES AND FORFEITURES	29,683,823	34,163,078	37,731,060	37,731,060
INVESTMENT INCOME	3,724,035	710,495	2,517,136	2,517,136
CONTRIBUTIONS AND DONATIONS	12,525	0	0	0
MISCELLANEOUS	2,519,756	4,663,108	4,314,648	4,314,648
OTHER FINANCING SOURCES	5,278,168	6,632,104	797,275	797,275
FUND BALANCE CARRIED FORWARD	77,132,848	62,682,003	24,552,410	24,552,410
TOTAL	\$642,076,861	\$614,870,218	\$616,641,663	\$616,641,663

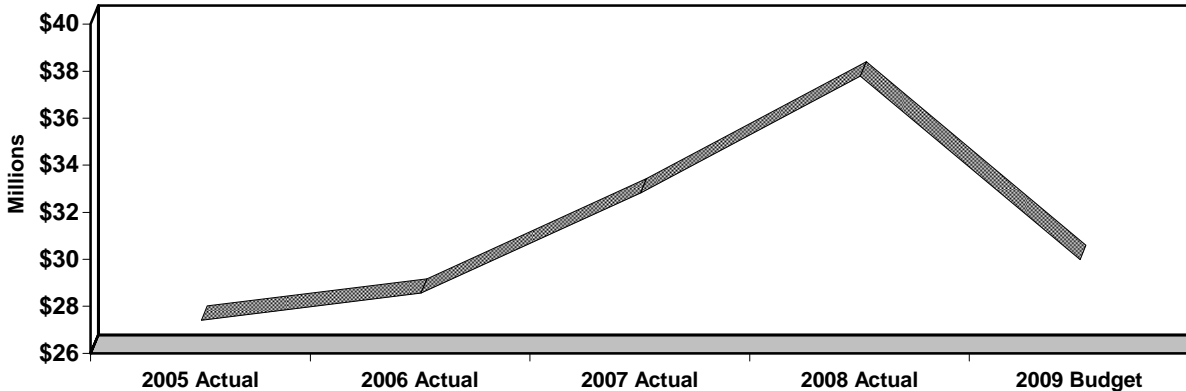
SUMMARY OF REVENUES AND ANTICIPATIONS
BY FUND

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
GENERAL FUND	\$341,605,546	\$308,598,478	\$318,866,912	\$317,451,465
SPECIAL TAX DISTRICT - DESIGNATED SERVICES	159,780,558	162,915,937	160,416,174	161,571,139
SPECIAL TAX DISTRICT - UNINCORPORATED	7,281,749	10,257,183	8,890,626	9,151,108
FIRE FUND	59,327,911	59,128,542	56,212,694	56,212,694
DEBT SERVICE FUND	14,311,740	14,197,103	13,972,470	13,972,470
SPECIAL TAX DISTRICT - DEBT SERVICE	30,578,473	36,025,249	33,813,419	33,813,419
HOSPITAL FUND	28,388,547	22,836,063	23,613,931	23,613,931
RENTAL MOTOR VEHICLE TAX FUND	802,338	911,663	855,438	855,438
TOTAL BUDGET	\$642,076,861	\$614,870,218	\$616,641,663	\$616,641,663

TAX FUNDS REVENUE HISTORY

CHARGES FOR SERVICES

Defined: Under the new Chart of Accounts, Charges for Services include transfers from non-tax funds to the tax funds. Such transfers may occur for a variety of reasons including: 1) excess funds following the completion of capital projects; 2) payback of capital and other contributions made by the tax funds; 3) funds no longer deemed necessary for the original function for which they were budgeted; and 4) funds established by law for specific uses. Many of these transfers are one time in nature. Charges for Services also include interfund charges which are charges to non-tax funds for services provided to them by the tax funds departments. Charges for Services account for 1.50% of total tax funds revenue in 2009.



History:	2005 Actual	\$27,317,276
	2006 Actual	\$28,468,451
	2007 Actual	\$32,737,760
	2008 Actual	\$37,705,910
	2009 Budget	\$29,898,305

Trends and History:

Funding for the Emergency Telephone System is generated through monthly service charges applied to telephone service subscribers. These revenues are first accumulated in the Emergency Telephone System Fund and transferred to the General Fund. 1999 was the first year Georgia counties which operate emergency telephone systems (E-911) could collect E-911 service charges on wireless telephone service. Revenues from wireless service charges exceeded anticipations from 1999 through 2004. The charges continued to increase in 2005 due to an increase in the fee from \$1.35 to \$1.50 effective June 2005.

In 2005 revenues decreased in two major accounts: tax commissioner commissions and emergency medical services. State legislation required a rate reduction relative to commissions paid to the County Tax Commissioner for collection services. Emergency Medical Services revenues had a shortfall because of contract changes with the customer billing providers.

In 2006 revenues increased 4% by \$1.2M as compared to 2005. The revenue increase was due to growth in administrative charges.

In 2007 revenues increased 13% by \$4.2M as compared to 2006. The revenue increase was due to continued growth in administrative charges as well as improvement in revenue collections.

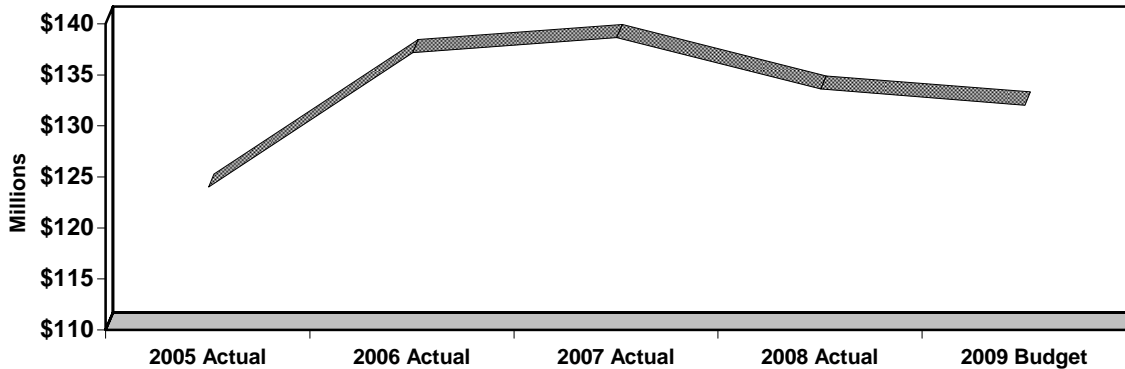
In 2008 revenues modestly increased. The apparent increase was due to a one-time \$5M transfer from the Hospital Fund as repayment of an advance from the General Fund to Grady Hospital in 2007.

In 2009, revenues for this category are expected to remain stable with slight growth, as compared with 2007, with the exception of possible decreases in the copying fees from the Clerk of Superior Court and Emergency Medical Service Ambulance.

TAX FUNDS REVENUE HISTORY

EXCISE TAXES

Defined: Includes excise taxes in the form of hotel/motel taxes, beer, wine and liquor taxes, property and casualty insurance premium taxes and HOST sales taxes. Excise taxes account for 21.38% of total tax funds revenue in 2009.



History:	2005 Actual	\$123,791,676
	2006 Actual	\$136,984,110
	2007 Actual	\$138,451,648
	2008 Actual	\$133,414,697
	2009 Budget	\$131,832,540

Trends and History:

Prior to 1999, excise taxes represented approximately 7.5% of the annual revenue of the tax funds. Beginning in 1999, however, the County began incorporating general sales taxes into its traditional property tax based budget. With this fundamental change in the revenue structure of the County, excise taxes account for at least 20% of the annual revenue of the tax funds.

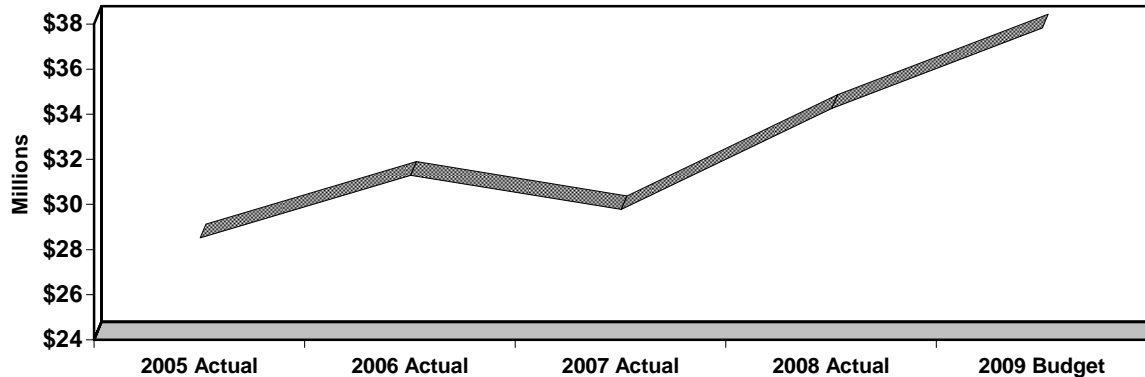
In 2005, Hotel-Motel taxes increased 12% as compared to 2004, alcoholic beverage taxes remained constant, and insurance premium taxes increased 6%. In 2006, these revenue elements increased slightly and sales taxes increased 11% by \$11.1M above 2005 collections. In addition the insurance premium taxes increased 5% as well as increased collections in Hotel-Motel taxes and alcoholic beverage taxes. In 2007, sales taxes decreased by \$410K as compared to 2006 collections. The insurance premium taxes increased 5% as well as increased collections of 6.2% by \$1.3M from alcoholic beverage taxes. In 2008, Sales Tax collections decreased 5.3% by \$5.3M due to the worsening economy.

The revenue in this category is expected to remain stable in 2009. However a continued degradation in the overall economy could have a negative impact on sales tax collections. With the incorporation of the City of Dunwoody, it is expected that the revenues for the Hotel-Motel tax will decrease by approximately \$525,000.

TAX FUNDS REVENUE HISTORY

FINES AND FORFEITURES

Defined: Fines and forfeitures include collections from all of the courts, as well as some related services. The Recorders Court, which primarily hears traffic citations and County code violations, is the single largest contributor of revenue within this category. In 2009, these revenues represent 6.12% of all tax fund revenues.



History:	2005 Actual	\$28,428,235
	2006 Actual	\$31,208,687
	2007 Actual	\$29,683,823
	2008 Actual	\$34,163,078
	2009 Budget	\$37,731,060

Trends and History:

Revenues increased 5% in 2004 when compared to 2003. The increase was a result of an increased number of traffic citations issued and adjudicated in the Recorders Court, as well as a large increase in fines levied by the Sheriff's Office. Fines and Forfeiture revenues decreased slightly during 2005.

While not a fine or forfeiture, real estate transfer taxes are collected in the office of Clerk of the Superior Court at the time deeds are recorded. These tax collections have increased each year since 1996. In 2005, real estate transfer taxes increased \$500,000, an increase of 5.7%.

Revenues increased 9% in 2006 when compared to 2005. The increase was a result of an increased number of traffic citations issued and adjudicated in the Recorders Court, as well as a large increase in fines levied by the State Court.

Revenues decreased 5.0% in 2007 as compared to 2006. The decrease was a result of reduced collections from Clerk of Superior Court fees. State Court and Sheriff fees increased modestly.

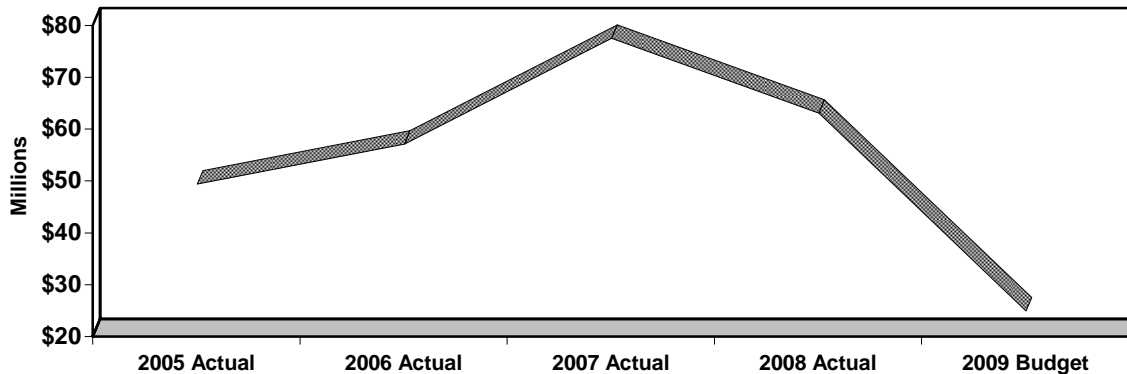
Revenues increased 15.1% in 2008 as compared to 2007. This increase was a result of increased collections in Recorders Court in part due to an amnesty program.

The revenue in this category is expected to trend upward in 2009.

TAX FUNDS REVENUE HISTORY

FUND BALANCE FORWARD

Defined: The fund balance forward, represents 3.9% of total tax fund revenues in 2009. Fund balance is composed of appropriated but unexpended funds and collected revenues in excess of anticipations. This funding source is available for reallocation to the current year's budget.



History:	2005 Actual	\$49,003,991
	2006 Actual	\$56,738,229
	2007 Actual	\$77,132,848
	2008 Actual	\$62,682,003
	2009 Budget	\$24,552,410

Trends and History:

Significant factors are highlighted for each year.

2005: Due to the implementation of a new Financial Management Information System (FMIS), a new Automated Purchasing System (APS), and changes to County business processes, the 2004 books were not closed until February 10, 2005. However, since the Budget Resolution was adopted on January 25, 2005, the adopted budget was based on ending fund balances as of January 19, 2005. This fund balance resulted from a combination of less than expected revenues of \$11.6 million due to less than anticipated tax collections, a shortfall in state reimbursements, and a decline in several other reserve categories.

2006: With the change of the Chart of Accounts and the implementation of a new financial management system / automated purchasing (FMIS/APS) system, the method in which prior year encumbrance balances are carried forward changed. Prior to 2005, prior year encumbrance balances were carried forward to the Balance Sheet. Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance Forward – Encumbrance account as the funding source. Beginning in 2006, the encumbrance balance carried forward is adopted by the Board of Commissioners as part of the Budget Resolution, whereas in 2005 it was treated as an accounting action.

The impact of this action in the 2006 Tax Funds Budget was a \$14.6 million increase due to prior year encumbrances carried forward.

2007: The 2007 fund balance increased due to better than expected anticipated revenues in sales tax collections, charges for services, fines and miscellaneous revenue. The 2007 Tax Funds Budget increased \$20.0M due to prior year encumbrances carried forward. The fund balance also increased due to controlling overtime and salary savings from vacant positions.

TAX FUNDS REVENUE HISTORY

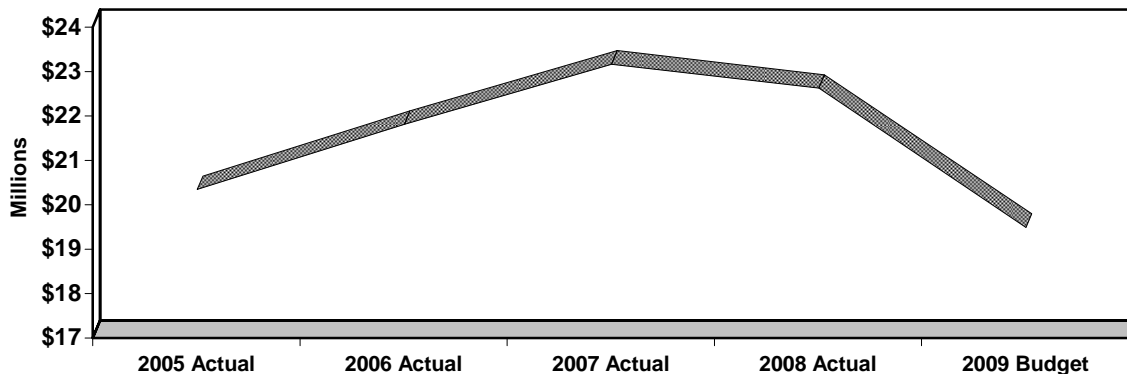
2008: The 2008 fund balance decreased due to less than expected anticipated revenues in sales tax collections, fines and miscellaneous revenue. The 2008 Tax Funds Budget increased \$15.8M due to prior year encumbrances carried forward. The fund balance was reduced by \$5.0M for a one-time payment in 2007 to Grady Hospital. The Board of Commissioners approved the transfer of these funds from the fund balance reserve to make this payment.

2009: The 2009 fund balance dramatically decreased in excess of \$38M from 2008 to 2009. This is partly due to the reduction of sales tax revenues and the State of Georgia withholding the payment of \$16.3M for the 2008 Homeowners Tax Relief Grant (HTRG). The 2008 HTRG payment is expected to be received in 2009. The 2009 Tax Budget increased \$15.6M due to prior year encumbrances carried forward.

TAX FUNDS REVENUE HISTORY

LICENSES AND PERMITS

Defined: This category includes business and occupational taxes, and alcoholic beverage and cable franchise licenses. In 2009 these revenues represent 3.15% of all tax funds revenues.



History:	2005 Actual	\$20,299,951
	2006 Actual	\$21,764,534
	2007 Actual	\$23,123,680
	2008 Actual	\$22,582,543
	2009 Budget	\$19,445,974

Trends and History:

In 2005, the revenues collected and credited for these taxes and fees increased 6% from the preceding year. General business and occupation taxes, as well as beverage and franchise activities represented 3.86% of the total tax fund revenues in 2005.

In 2006, the revenues collected and credited for these taxes and fees increased 7% from the preceding year. General Business Licenses and Cable Franchise Fees represented the largest revenue increases.

In 2007, the revenues collected for these taxes and fees increased 6.2% as compared to 2006. General Business Licenses and Cable Franchise Fees represented the largest revenue increases.

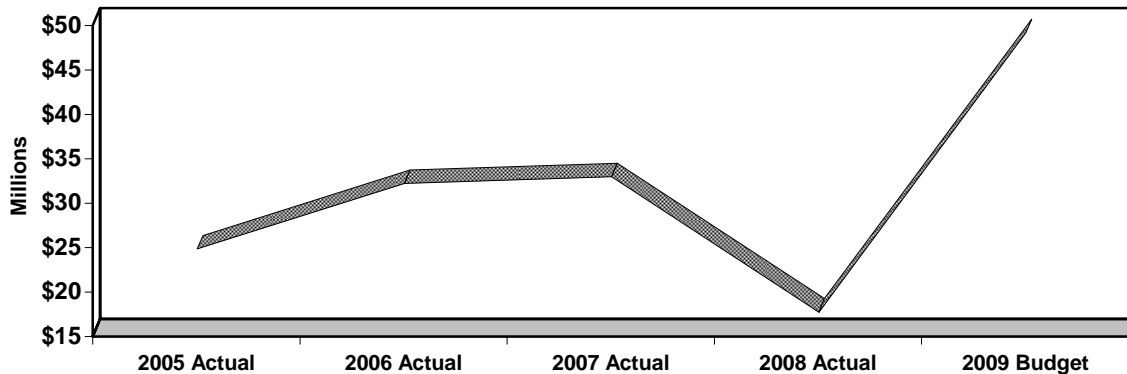
In 2008, the revenues collected for these taxes and fees decreased 2.3% as compared to 2007. General Business Licenses, Cable Franchise Fees, and Beverage Licenses for Beer and Wine all showed decreases for the year.

The revenue in this category is expected to decrease in 2009 due to the continued deterioration of the overall economy and migration of license fees away from the County due to the creation of the City of Dunwoody. It is expected that the revenues for various Business License taxes will decrease by approximately \$4.2 million.

TAX FUNDS REVENUE HISTORY

OTHER REVENUE SOURCES

Defined: Other revenue sources include interest/investment income, intergovernmental revenue, other financing sources, contributions and donations, and miscellaneous revenue. These sources account for 7.95% of total tax funds revenue in 2009.



History:	2005 Actual	\$24,634,174
	2006 Actual	\$31,989,256
	2007 Actual	\$32,756,488
	2008 Actual	\$17,516,199
	2009 Budget	\$48,966,961

Trends and History:

In 2005, interest revenues experienced an increase due to rising interest rates. However, the increase was offset by a decrease in intergovernmental revenue and a decrease in miscellaneous revenue.

In 2006, interest revenues continued to increase due to rising interest rates. Miscellaneous revenue increased due to a new Jail Inmate phone contract, and recovered revenue payments for the last four months of 2005 that booked during the first quarter of 2006. Intergovernmental revenues increased also, due to the County entering into a new agreement with Fulton County to provide housing in the county jail for Fulton detainees. This agreement provided six months of additional revenue in 2006.

In 2007, interest revenues decreased due to lower interest rates. Miscellaneous revenue decreased due to Jail Inmate phone revenue payments being lower than expectations, and State prisoner reimbursements decreasing. Intergovernmental revenues increased due to the full year of collections for the agreement with Fulton County to provide housing in the county jail for Fulton detainees.

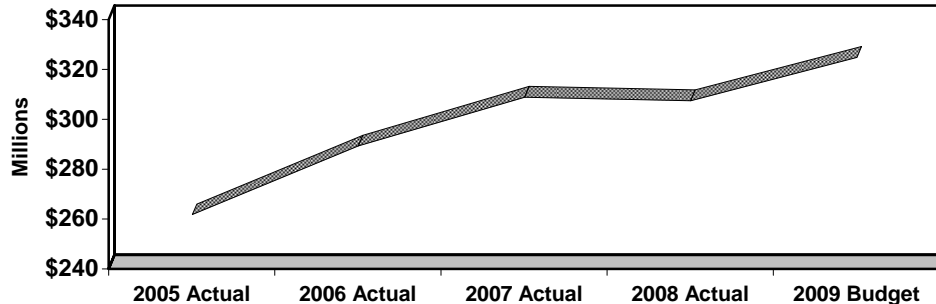
In 2008, the revenue in this category decreased 46.5% or \$15.2M. This decrease was attributable to not receiving the Homeowners Tax Relief Grant (HTRG) from the State of Georgia (a decrease of \$15.8M from 2007) and a weakness in returns from the investment markets (a decrease of \$3.0M from 2007). These decreases were partially offset by the one-time transfer of \$5M from the Hospital Fund and a \$1.4M transfer from the Enterprise Funds to reimburse the General Fund for Oracle implementation expenditures.

For 2009, payment of the 2008 HTRG is expected. Further HTRG payments for 2009 and beyond from the State of Georgia are not expected due to HB 143 which changed the manner and method of appropriating funds for Homeowner Tax Relief Grants.

TAX FUNDS REVENUE HISTORY

PROPERTY TAXES

Defined: This revenue category includes real and personal property taxes, both current and prior year, public utility taxes, motor vehicle, and mobile home taxes, intangible recording taxes, and all commissions, penalties and interest received on these taxes. Property taxes are expected to constitute 52.6% of tax fund revenues in 2009.



History:	2005 Actual	\$261,086,351
	2006 Actual	\$288,653,727
	2007 Actual	\$308,190,615
	2008 Actual	\$306,805,788
	2009 Budget	\$324,214,414

Trends and History:

In 1999, the County began incorporating general sales taxes (homestead option sales tax; HOST) in the tax supported budgets. The HOST state law provides that at least 80% of the prior year sales tax collections be applied to additional homestead exemptions. In 1999, 2000, and 2001, sales tax proceeds were sufficient to provide a 100% homestead exemption for homestead eligible property. The provision of additional homestead exemptions dramatically reduced the property tax levy in 1999, 2000, and 2001. In 2001, voters approved a GO bond issue for parks and greenspace which also impacted collections. In 2003, the taxes were increased because it was decided to use 20% of sales tax receipts for capital improvements, thus allowing only an 80% homestead exemption on eligible property. The 2006 budget included an 83% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. In 2006, voters approved a GO bond issue in the amount \$230M for special transportation projects, parks and greenspace and libraries which impacted collections.

The 2007 budget authorized an 80% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. In addition in 2006 the voters approved a homestead exemption that freezes the property value of a home at the 2006 level for the current property owner. This freeze on the home valuation stays in effect for five years or until the house is sold to a new property owner. The freeze exemption resulted in a negative impact on 2007 property tax collections of about \$6.0M. In 2007 public utilities tax collections were \$15.0M. This was due to \$7.5M for 2006 taxes not being invoiced until 12/15/06. By law the public utilities had 60 days to pay the invoices so the 2006 tax bills were actually paid in 2007 and recorded as 2007 revenue collections. This was a one time occurrence and was not repeated in 2008. In addition 2007 intangible recording taxes decreased \$1.4M or 15.5% due to the negative housing and refinancing markets. This revenue was anticipated to stay flat in 2008.

TAX FUNDS REVENUE HISTORY

The 2008 budget authorized an 80% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. Actual Property Tax revenue was 99.4% of the anticipated amount.

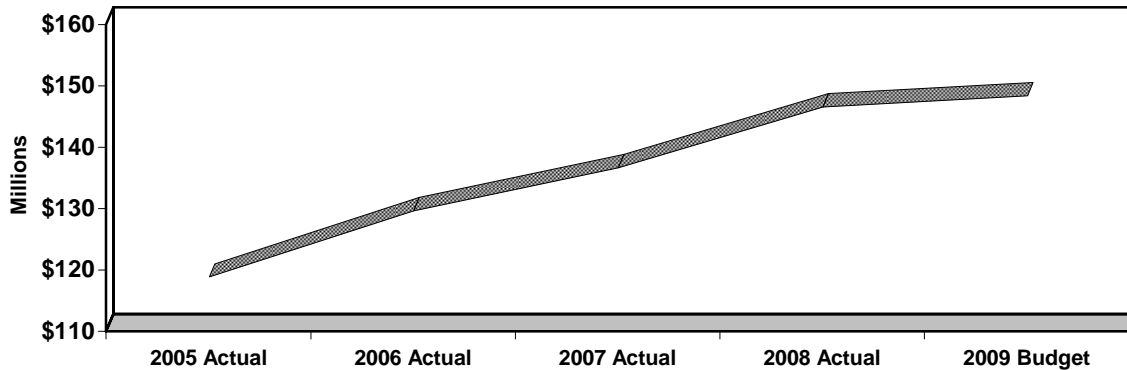
The 2009 budget is based on a 90% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. This change was made to lessen the impact upon homeowners in the Special Tax District due to the incorporation of the City of Dunwoody. Given the current economic climate of decreased property values, 8,125 property tax returns were received, a four-fold increase. In addition, state legislation is currently being discussed to include foreclosed properties in assessing property values.

Collection of prior year taxes is typically very high in DeKalb County with approximately 5% of the most current year's receivables collected in the following year. Approximately 99.9% of all receivables are ultimately collected. Motor vehicle taxes are collected on the value of all vehicles as of January 1 of the tax year. The prior year millage rate is applied to the January 1, motor vehicle values. During 2005, motor vehicle tax collections remained flat. In 2006 motor vehicle tax collections increased by \$1.1M. In 2007 motor vehicle tax collections increased by \$1.8M or 7.4%. In 2008, motor vehicle tax collections decreased by \$0.5M or 2%. For 2009, motor vehicle taxes are expected to remain at the 2008 level.

TAX FUNDS EXPENDITURE HISTORY

CIVIL & CRIMINAL COURTS

Defined: This category includes all of the courts, related functions, and the following departments: Superior Court, State Court, Probate Court, Magistrate Court, Recorders Court, Juvenile Court, District Attorney, Sheriff, Solicitor General of State Court, Clerk of Superior Court, Medical Examiner, Public Defender, and Child Advocate's Office.



History:	2005 Actual	\$118,514,032
	2006 Actual	\$129,335,675
	2007 Actual	\$136,354,099
	2008 Actual	\$146,241,381
	2009 Budget	\$148,053,042

Trends and History:

The increasing trend is due to the increased staffing in the court system. A total of 145 net new positions were added from 2004 to 2008 to address the demand for services in Recorder's Court, Magistrate Court, and State Court; to create a Gang Prosecution Unit in the District Attorney's Office; to create a Child Advocate's Office; to provide security at the new Juvenile Court Facility; and to provide additional staffing for the jail and the courtrooms.

The significant increase in 2008, when compared to previous years, was due to the method in which the encumbrance rollover is appropriated and the transfer of lease payments for the Juvenile Court Facility to Juvenile Court.

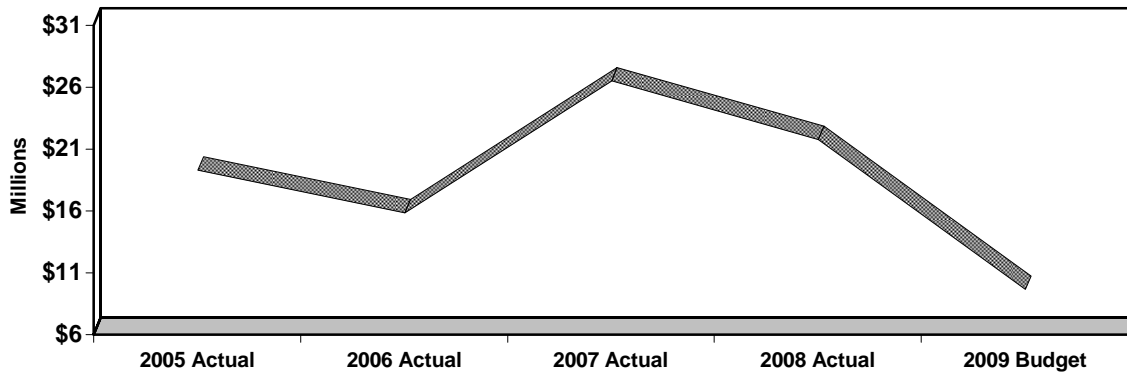
The 2009 Budget includes funding for four new Deputy Sheriffs and four vehicles to serve fugitive warrants. Juvenile Court added one Probation Officer position. The District Attorney added one Investigator position and converted one part-time Community Prosecutor to full time.

Overall, the 2009 Budget is relatively flat when compared to 2008 and reflects a decrease in funding due to the suspension of merit increases, the suspension of the vehicle replacement program, expected reductions in fuel costs and department specific reductions.

TAX FUNDS EXPENDITURE HISTORY

CONTRIBUTIONS TO CAPITAL PROJECTS

Defined: This category includes funds contributed from the Tax Funds to various capital projects. While most major projects are funded by bond proceeds, grants and contributions from other agencies, the projects in this category tend to be of smaller magnitude and/or maintenance in nature.



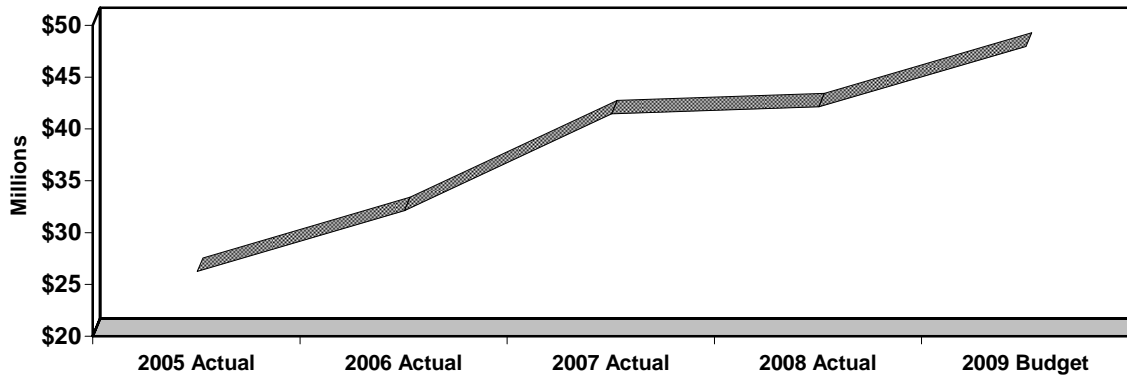
History:	2005 Actual	\$19,141,778
	2006 Actual	\$15,677,932
	2007 Actual	\$26,329,135
	2008 Actual	\$21,632,272
	2009 Budget	\$9,527,774

Trends and History: This category varies significantly due to need and funding availability from year-to-year. In 2005, the appropriation for HOST Capital Outlay was \$17,012,875. In 2006, the appropriation for HOST Capital Outlay was \$11,425,110. In 2007, the appropriation for HOST Capital Outlay was \$18,250,000. In 2008, the appropriation for HOST Capital Outlay is \$20,126,552. In 2009, the appropriation for Host Capital Outlay is \$9,527,774.

TAX FUNDS EXPENDITURE HISTORY

DEBT SERVICE

Defined: This category includes principal and interest on general obligation bonds issued for various purposes, lease purchase payments made for certificates of participation (COPS), and paying agent fees. It does not include revenue bonds which are accounted for in the funds for which they are issued.



History:	2005 Actual	2006 Actual	2007 Actual	2008 Actual	2009 Budget
	\$26,063,476	\$31,923,580	\$41,251,808	\$41,940,183	\$47,785,889

Trends and History:

In 2001, voters approved a \$125 million G.O. Bond issue to acquire land for parks and greenspace. The Series 2003A G.O. Refunding Bonds were sold in 2003; they refunded the refundable portion of the Series 1992 G.O. Refunding Bonds and the Series 1993 Health Facilities Bonds. The Series 2003B G.O. Refunding Bonds were sold in 2003; they refunded the Series 1993 G.O. Refunding Bonds.

In 2005, voters approved a \$230 million G.O. Bond Issue for special transportation projects — \$79 million, parks and greenspace — \$96 million, and libraries — \$55 million. The bonds were issued on January 24, 2006. The 2006 budget included the additional \$14.0 million debt service costs associated with this issue. In January 2006, the County was issued a AAA/Aaa rating from Standard & Poor's and Moody's.

The 2007 budget reflected the first full year of principal and interest payments for the Series 2006 \$230M bond issue.

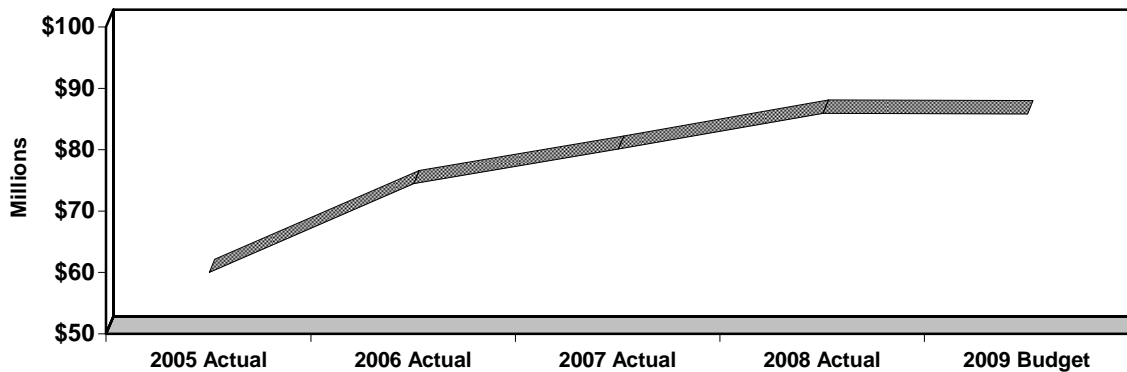
In 2008, the County maintained ratings of AAA/Aaa from Standard & Poor's and Moody's.

In 2009, the County continued maintaining its debt rating of AAA/Aaa from Standard & Poor's and Moody's.

TAX FUNDS EXPENDITURE HISTORY

GENERAL GOVERNMENT

Defined: This category includes the governing and general administrative functions of the county. Departments included are the Board of Commissioners, Chief Executive Officer, Ethics Board, Finance, Geographic Information System, Information Systems, Law Department, Human Resources, Facilities Management, Property Appraisal, Purchasing, Registrar and Elections, and Tax Commissioner.



History:	2005 Actual	\$59,664,733
	2006 Actual	\$74,137,677
	2007 Actual	\$79,754,644
	2008 Actual	\$85,629,216
	2009 Budget	\$85,531,378

Trends and History:

The increasing trend in this category is due primarily to significant software and development expenditures related to various departments; continued Information Systems upgrades, network expansion and Information Systems Master Plan development; increases in utility and security costs; additional staff to support the new FMIS/APS installation; and additional positions added in various departments to address increasing demand for service due to population growth.

The significant increase in 2006 was due primarily to the method in which the encumbrance rollover was appropriated and the number of elections planned for 2006.

The growth trend in General Government is the result of the addition of 13 positions added to the Board of Commissioners to address the demand for service from 2002 to 2007; the creation of the Citizens Help Center in 2004 and the addition of 19 positions from 2002 to 2007; a total of 17 positions in Purchasing added from 2002 to 2007 to implement the new automated purchasing and financial management systems; and the 19 positions added to Information Systems from 2002 to 2007 to implement the new automated purchasing and financial management systems.

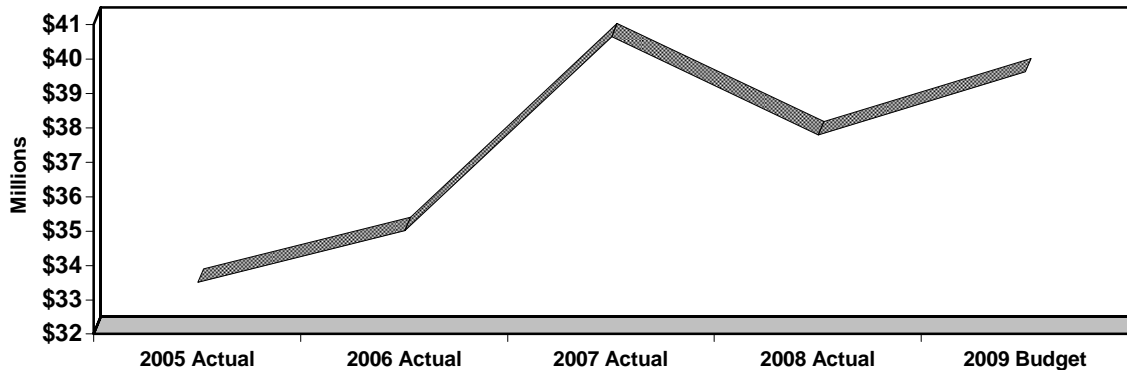
The significant increases in 2008 are primarily due to the method in which the encumbrance rollover is appropriated; the number of elections planned for 2008; the transfer of 8 positions and associated maintenance and supplies to the Information Systems budget; and full-year funding for 24 positions added in 2007.

The 2009 decrease is due to the consolidation of Citizens Help Center into Information Systems, the transfer of two positions into Information Systems and a reflection that 2009 is not an election year, which decreases the Registrar's budget.

TAX FUNDS EXPENDITURE HISTORY

HEALTH & HUMAN SERVICES

Defined: This category includes the Hospital Fund which reflects DeKalb County's contributions to the operating expenses and debt service of the Fulton-DeKalb Hospital Authority (Grady Memorial Hospital) to provide indigent health care, the Department of Family and Children Services (DFACS), the DeKalb County Board of Health, the Community Service Board, the Cooperative Extension Service and the Human Services Department.



History:	2005 Actual	\$33,456,425
	2006 Actual	\$34,947,066
	2007 Actual	\$40,592,107
	2008 Actual	\$37,730,759
	2009 Budget	\$39,572,006

Trends and History:

Minor fluctuations are due almost exclusively to varying levels of funding provided to the Fulton-DeKalb Hospital Authority. Since 1997, when funding was reduced due to the availability to the Authority of federal funds, the county's support has remained at a somewhat constant level. The increase in the 2006 Budget is attributed to the opening of the Lou Walker Senior Center.

The growth trend in Health and Human Services is the result of creation of the Human Services Department in 2005, and the addition of 10 positions from 2005 to 2007.

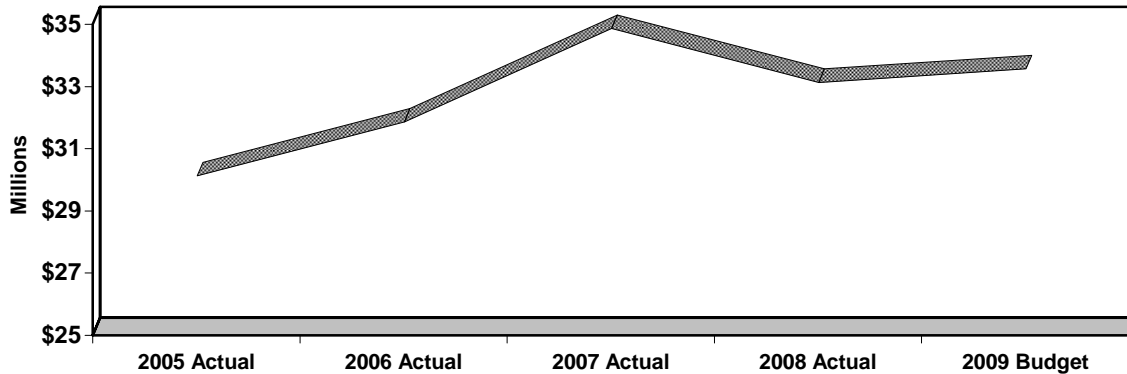
During the fourth quarter 2007, the Board of Commissioners approved a one-time \$5,000,000 payment to the Fulton-DeKalb Hospital Authority to stabilize the financial operations at Grady Hospital. This one-time payment accounts for the increase in expenditures for 2007 and the decrease in 2008.

The 2009 Budget reflects the increase in funding for debt service payments for the Fulton-DeKalb Hospital Authority and funding to address the increasing demand for services provided by the Human Services Department.

TAX FUNDS EXPENDITURE HISTORY

LEISURE SERVICES

Defined: This category includes Parks and Recreation, Libraries and Arts, Culture, and Entertainment.



History:	2005 Actual	\$30,061,515
	2006 Actual	\$31,795,896
	2007 Actual	\$34,798,361
	2008 Actual	\$33,068,782
	2009 Budget	\$33,501,264

Trends and History:

The 2005 budget included 16 additional positions in Parks and Recreation.

In 2006, three positions were added to the Library: a Webmaster, a Library Construction Coordinator, and a Marketing Coordinator. In addition, the County allocation for library materials was increased by \$225,000.

In 2007, 4 positions were added to the Library to support grant generation and to begin staffing the first two branches resulting from the 2006 Bond Issue. The County allocation for library materials was increased by \$500,000. Parks and Recreation received 13 new positions to maintain the increased acreage acquired through Greenspace initiatives and to staff a ready response team to provide emergency repairs to the department's facilities.

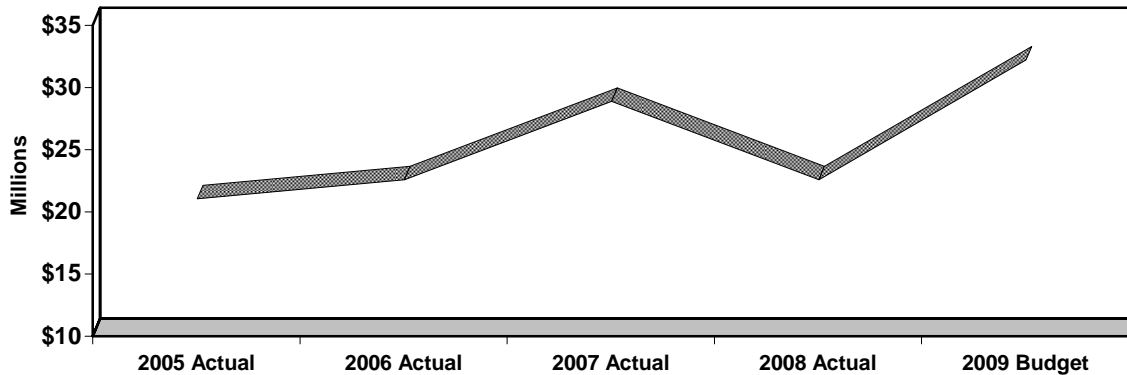
In 2008, the slight decrease in this function is due to a lower prior year encumbrance carried forward, otherwise the budgets for these departments remained flat.

The 2009 Budget reflects the consolidation of Arts, Culture, and Entertainment Department into the Parks and Recreation Department, the elimination of 3 full time positions and 83 part time positions in Parks and Recreation due to the incorporation of the City of Dunwoody, and the addition of 47 full time positions and 5 part time positions to open one new library and expand four libraries. The slight increase is due the additional funding provided for the new Performing Arts Center which opened in December 2008.

TAX FUNDS EXPENDITURE HISTORY

NON-DEPARTMENTAL

Defined: This category includes a variety of appropriations and expenditures not readily assignable to specific operating departments, such as contracts with community service agencies, county match for pensioners group health and life insurance, general contingency, budgetary reserves and payments to the Risk Management.



History:	2005 Actual	\$20,881,448
	2006 Actual	\$22,427,420
	2007 Actual	\$28,714,990
	2008 Actual	\$22,430,810
	2009 Budget	\$32,059,526

Trends and History:

The increase in 2003 was primarily due to a \$18.4 million reserve, \$1,000,000 for economic development incentives, and \$880,000 for building authority debt service. The 2006 Budget included a \$16.9 million budgetary reserve, \$1,000,000 economic development incentives, \$1,000,000 for contingencies, and a reserve for appropriation of \$3.6 million.

In 2007, the budget included an \$18.5 million budgetary reserve and \$513,045 reserve for process improvements. During the fourth quarter in 2007, the Board of Commissioners approved the transfer of \$5,000,000 from the budgetary reserve to the hospital fund to stabilize the financial operations at Grady Hospital.

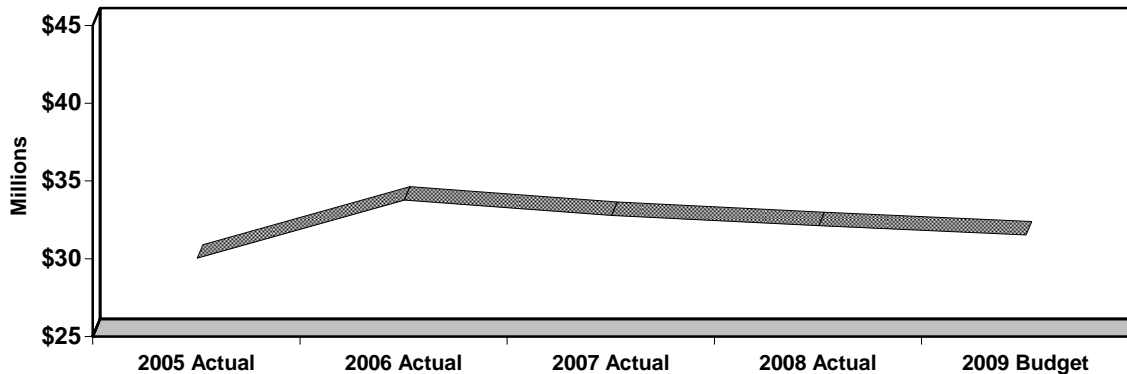
In 2008, the adopted budget set the budgetary reserve at \$17,721,548 and the reserve for process improvements at \$100,170. The Funds totaling, \$1,715,437, for nonprofit agency payments and responsibility for the Set Aside for Senior Services was transferred to the Human Services Department. Also funds totaling, \$3,738,771, for the Building Authority (Juvenile) Revenue Bonds Lease Purchase payments were transferred to Juvenile Court. The lease purchase payments, \$712,143, for the South DeKalb Arts Center were transferred to the Rental Motor Vehicle Excise Tax Fund.

In 2009, the adopted budget set the budgetary reserve at \$12,721,548 and the reserve for contingencies at \$5,742,455. The lease purchase of equipment funds totaling, \$422,376, is appropriated for County Wide digital radio debt service payments.

TAX FUNDS EXPENDITURE HISTORY

PLANNING & PUBLIC WORKS

Defined: This category includes planning, zoning enforcement, development and maintenance of the county's surface transportation system and stormwater drainage system, and economic development.



History:	2005 Actual	\$29,908,191
	2006 Actual	\$33,641,466
	2007 Actual	\$32,651,614
	2008 Actual	\$32,002,670
	2009 Budget	\$31,400,454

Trends and History:

In 2002, a Transportation Division was created by reorganizing Roads and Drainage. 2005 included the transfer of 69 positions related to traffic and signs from the Transportation Division to the Roads and Drainage Division within Public Works. Also, eighteen positions, vehicles, and other equipment were added to support the Stormwater program. The 2006 budget included full-year funding for the 18 Stormwater positions added in 2005. Funding was approved for the four positions in Code Enforcement and for a pilot project for litter control. The 2007 budget included two vehicles for the Transportation Division which aid in the oversight and completion of HOST projects.

The 2008 General Fund component of the Planning & Development Budget included \$250,000 in funding for the Phase 1 update of the DeKalb County Zoning Code. The 2008 Stormwater Utility Fund reimbursed Public Works - Roads and Drainage a total of \$9,040,920 for costs related to the Stormwater Program; this includes the equivalent of 124 positions. The Local Assistance Road Program (LARP) appropriation of \$5,000,000 dollars was funded in the following manner: \$1,000,000 from accrued interest earned from the 2006 G.O. Transportation Bonds, and \$4,000,000 from HOST proceeds.

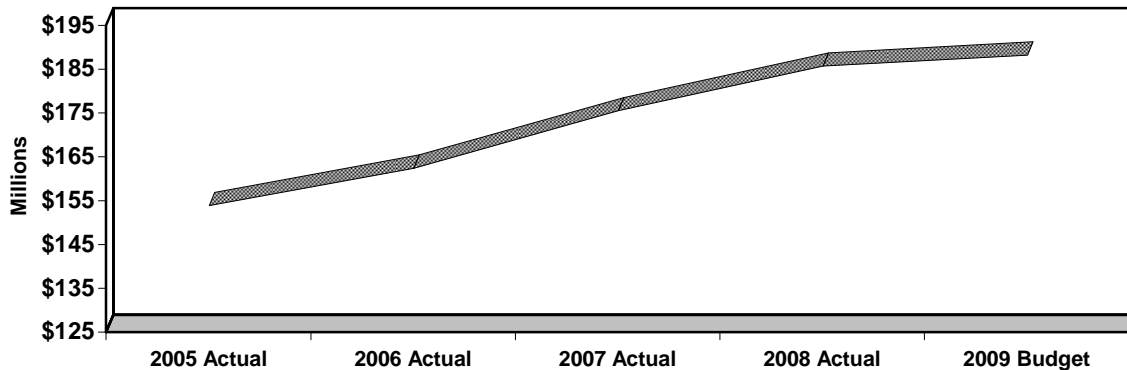
The 2009 Stormwater Utility Fund is budgeted to reimburse Public Works - Roads and Drainage a total of \$9,372,234 for costs related to the Stormwater Program; this includes the equivalent of 124 positions. The Local Assistance Road Program (LARP) appropriation of \$5,000,000 dollars has been funded in the following manner: \$1,000,000 from accrued interest earned from the 2006 G.O. Transportation Bonds, and \$4,000,000 from HOST proceeds.

Overall, the 2009 Budget is relatively flat when compared to 2008 and reflects a decrease in funding due to the suspension of merit increases, the suspension of the vehicle replacement program, expected reductions in fuel costs and department specific reductions.

TAX FUNDS EXPENDITURE HISTORY

PUBLIC SAFETY

Defined: This category includes Police, Fire, Emergency Medical Service (EMS), Communications, Animal Control, and Code Enforcement functions.



History:	2005 Actual	\$153,400,438
	2006 Actual	\$161,955,295
	2007 Actual	\$175,042,184
	2008 Actual	\$185,256,343
	2009 Budget	\$187,769,591

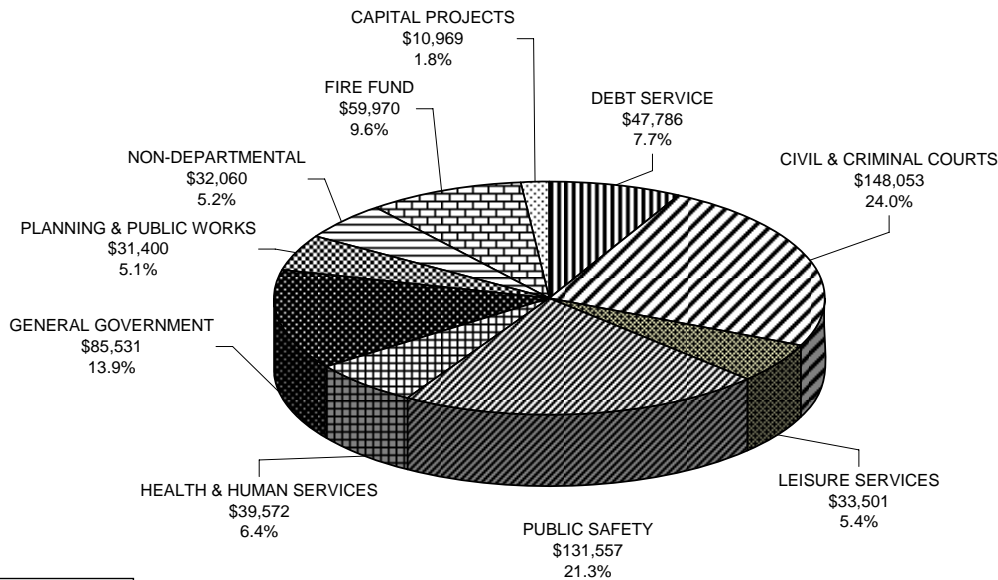
Trends and History:

The 2006 budget included the addition of 4 Code Enforcement Officers, \$100,000 for a litter control pilot project, 15 Firefighters and apparatus to open the new fire station. The 2007 budget included the addition of 31 Police Officers, 4 Code Enforcement Officers, 8 Investigative Aides, Sr., 1 Animal Control Manager, and the transfer of 9 positions to Information Systems and 2 positions to the Citizens Help Center. Additionally, a 2% increase in pay for sworn officers in Police and Fire was approved in 2007. The significant increases in 2006 and 2007, when compared to previous years, are due primarily to the method in which the encumbrance rollover is appropriated. The 2008 budget included the addition of 50 Police Officers, no reduction in funding for expected vacancies in Police Services, 9 information technology positions for E911, and \$740,160 for a longevity incentive for Master Police Officers.

The 2009 Budget is essentially flat compared to previous budgets, but includes the addition of 2 Code Enforcement Officers. Also, this Budget reflects a decrease in funding due to the suspension of merit increases, the suspension of the vehicle replacement program, expected reductions in fuel costs, and department specific reductions.

2009 TAX FUNDS BUDGET

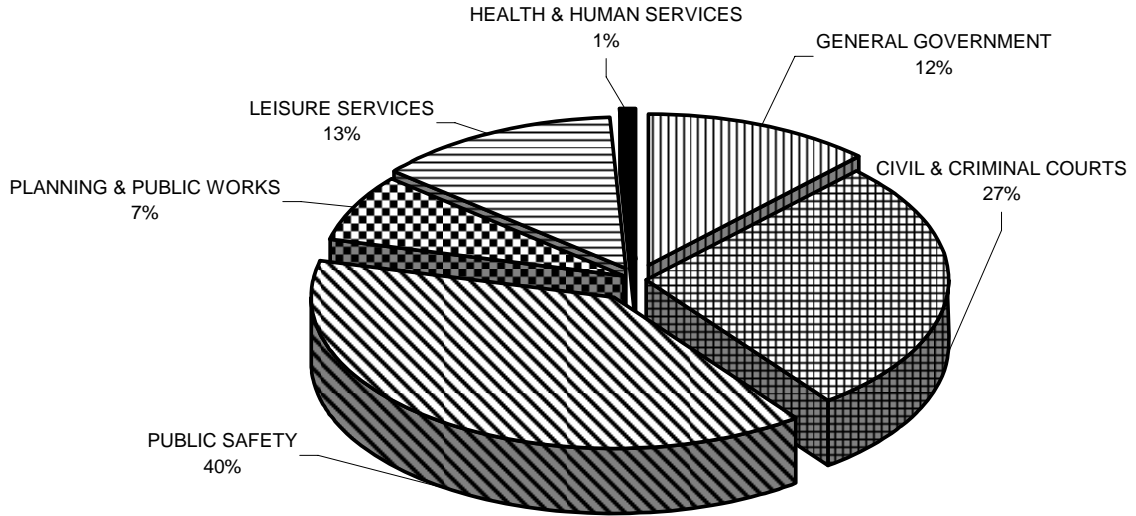
BY MAJOR FUNCTION



	2000 Budget	2001 Budget	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Annualized % Change 2000-2009
DEBT SERVICE	\$17,030	\$16,679	\$30,781	\$31,454	\$28,518	\$28,447	\$42,956	\$47,980	\$48,387	\$47,786	20.1%
CIVIL & CRIMINAL COURTS	\$90,538	\$96,923	\$103,214	\$108,906	\$117,311	\$124,376	\$132,176	\$138,854	\$147,307	\$148,053	7.1%
LEISURE SERVICES	\$24,596	\$27,514	\$28,825	\$28,424	\$30,094	\$31,860	\$33,380	\$36,774	\$35,166	\$33,501	4.0%
PUBLIC SAFETY	\$113,533	\$124,059	\$88,826	\$92,968	\$101,969	\$109,097	\$116,737	\$124,661	\$128,594	\$131,557	1.8%
HEALTH & HUMAN SERVICES	\$32,651	\$33,008	\$33,194	\$33,294	\$33,252	\$33,608	\$34,897	\$40,940	\$38,484	\$39,572	2.4%
GENERAL GOVERNMENT	\$46,735	\$48,092	\$52,260	\$55,585	\$59,106	\$60,716	\$75,593	\$83,893	\$91,531	\$85,531	9.2%
PLANNING & PUBLIC WORKS	\$32,378	\$29,704	\$33,307	\$33,410	\$32,373	\$35,346	\$34,140	\$34,477	\$31,400	\$31,400	-0.3%
NON-DEPARTMENTAL	\$21,794	\$18,412	\$27,972	\$33,530	\$32,104	\$32,014	\$39,032	\$37,034	\$30,565	\$32,060	5.2%
FIRE FUND	\$17,913	\$17,913	\$41,732	\$47,601	\$50,013	\$52,454	\$55,308	\$59,970	\$60,312	\$59,970	23.7%
CAPITAL PROJECTS	\$4,259	\$7,172	\$6,003	\$27,537	\$18,344	\$19,142	\$15,678	\$26,337	\$21,632	\$10,969	17.5%
TOTAL	\$401,427	\$419,476	\$446,113	\$492,709	\$503,026	\$524,086	\$581,104	\$630,582	\$636,456	\$616,642	6.0%

Debt Service has been impacted by voter approval in 2001 of bonds for parks projects and by voter approval in 2005 of bonds for transportation projects, parks, and libraries. Increases in Civil and Criminal Courts are due to the increase in the jail inmate population and expansion of the court system. Increases in Public Safety are related to the implementation of 5-year plans in Fire and Police in 2001 and 2002, 31 Police Officers added in 2007, and 50 Police Officers added in 2008. Increases in General Government are due to continued Information Systems upgrades, staff added to support the FMIS/APS installation, increases in utility and security costs, positions added to address the increasing demand for service due to population growth and the number of elections conducted in 2006 and in 2008. Non-departmental includes a wide variety of expenses for insurance coverages, grant matching funds, etc. and also includes funds designated for specific projects or issues. Beginning in 2003, HOST funds have been used for allowable capital projects rather than exclusively for property tax exemption. Increases in Fire Fund are due to the Ten Year Fire Station Equipment Replacement Program started in 2002, the 20 positions added to address service level requirements, and the 35 positions and related equipment added for the 2 new fire stations that opened in 2003 and 2006. Capital Projects varies depending on the need, and more importantly on the funding availability. In 2000, process improvement projects were moved to Non-Departmental and a reserve was budgeted in Non-Departmental for future infrastructure projects. A major pay and classification study implemented in 2000 and in 2005 has impacted all departmental budgets. A 1% Cost of Living Allowance for all eligible employees was implemented in 2006. A 2% pay increase was appropriated in 2007 for all sworn officers in Public Safety and Civil & Criminal Courts. An overall decrease in funding for 2009 resulted from: suspension of merit increases and the sick-leave incentive program; an expected reduction in health insurance costs; suspension of the vehicle replacement program; an expected reduction in fuel costs; department-specific service reductions; and a \$6 million across-the-board funding reduction. The change in method in which prior year encumbrance balances are carried forward impacts all departmental budgets for 2006 through 2009.

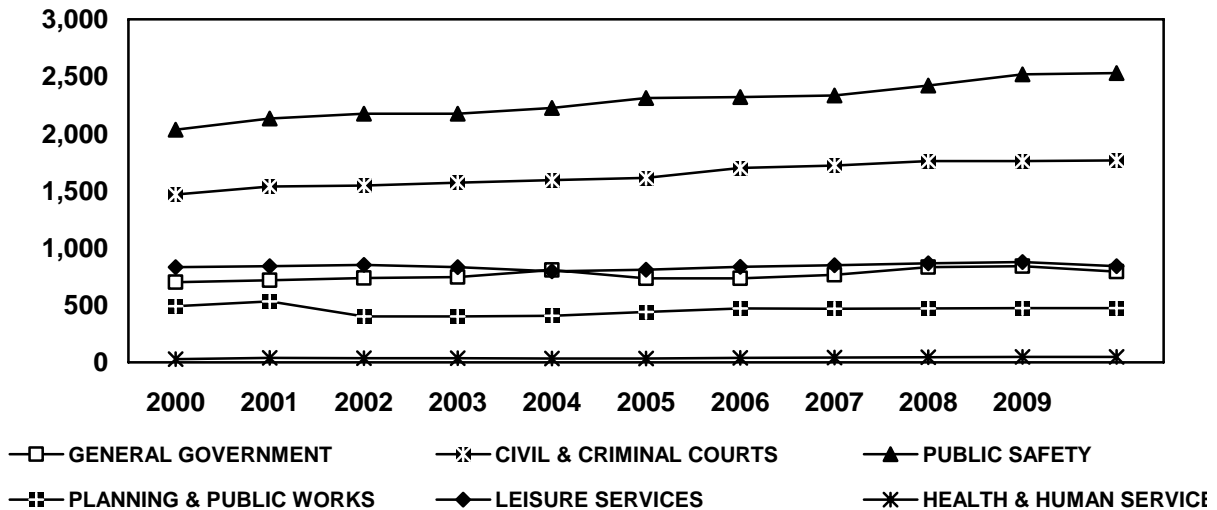
GROWTH TRENDS: 2009 TAX FUND POSITIONS BY MAJOR FUNCTION



TAX FUNDS POSITIONS BY FUNCTION: 2000 - 2009

	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
GENERAL GOVERNMENT	719	737	746	809	736	736	765	834	842	793
CIVIL & CRIMINAL COURTS	1,539	1,545	1,571	1,593	1,614	1,699	1,723	1,761	1,761	1,767
PUBLIC SAFETY	2,132	2,175	2,174	2,226	2,311	2,320	2,335	2,420	2,520	2,529
PLANNING & PUBLIC WORKS	534	403	402	408	443	472	471	473	474	474
LEISURE SERVICES	841	852	834	796	811	837	850	867	879	841
HEALTH & HUMAN SERVICES	39	36	36	33	34	40	41	44	48	48
TOTAL	5,804	5,748	5,763	5,865	5,949	6,104	6,185	6,399	6,524	6,452

GROWTH TRENDS: 2009 TAX FUND POSITIONS BY MAJOR FUNCTION



The net increase of authorized positions from 2000 to 2009 is 648 positions; significant changes include the following:

Public Safety – police and fire positions added to implement the 5-year plans for Fire and Police in 2001 and 2002; to address the increased demand for direct service delivery of police and fire services; to implement the Interactive Community Policing program; to staff 2 new fire stations; and to support an emphasis on code enforcement. This is a net increase of 397 positions from 2000 to 2009.

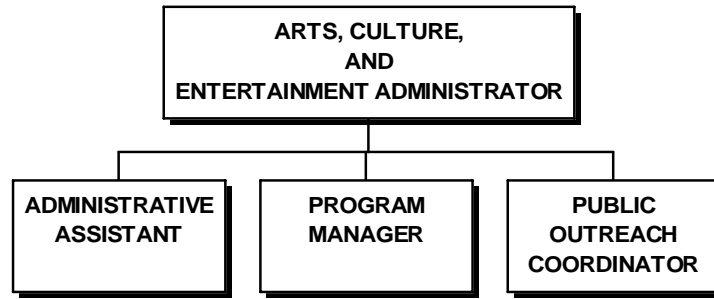
Civil and Criminal Courts – the addition of two judges and related staff support in 2002; positions added to create the Child Advocate’s Office in 2003; to address the demand for service in Recorders Court; to create a Gang Prosecution Unit; to implement the staffing study recommendations for the Sheriff; to secure the new Juvenile Court facility; and to address the increase in the demand for Court Services, overall. This is a net increase of 228 positions from 2000 to 2009.

General Government - additional positions for the Board of Commissioners to address the demand for service and a legislative mandate; the creation of the Citizens Help Center in 2006; additional positions to implement the automated purchasing and financial management systems; positions added in Information Systems to address the demand for support service; and the downsizing of the Citizens Help Center in 2009. This is a net increase of 74 positions from 2000 to 2009.

Leisure Services - positions added to Parks and Recreation to address the demand for services from 2004 to 2007; positions added to the Library to address the demand for service and to staff the new and expanded libraries; the reduction of positions in Parks due to the incorporation of the City of Dunwoody; and the consolidation of Arts, Culture & Entertainment department into Parks in 2009. This is a net increase of 0 positions from 2000 to 2009.

The growth trend in Health and Human Services is the result of creation of the Human Services Department in 2005. This is a net increase of 9 positions from 2000 to 2009.

The trend in Planning and Public Works is the result of the creation of the Planning and Development department; the separation of the transportation function from Roads & Drainage; and creation of the Transportation department. This is a net decrease of 60 positions.



MISSION STATEMENT

The Office of Arts, Culture, and Entertainment (A.C.E.) serves to increase awareness, and facilitate an enriched environment of artistic, cultural and entertainment activity in DeKalb County. The office will foster relationships and provide services to Art Centers that are granted local county funds. A.C.E. will serve as an arts management resource by providing opportunities through funding, audience development, and assistance in information services. A.C.E. will address expansion developments within the county pertaining to the arts, culture and entertainment.

PROGRAM DESCRIPTION

The arts, culture, and entertainment initiatives will support the growth of the county and economic development. Foci will be:

Education - Develop programs enlightening youth, adults and seniors by providing resources and space to cultivate creativity. Promotion of those endeavors will occur within as well as outside of the educational system.

Tourism - Establish DeKalb County as a regional arts center with events and programs that will encourage visitation and return to the county. The Office supports and promotes the diversity of the county.

Economic Development - With participation and visitation, citizens will bring more revenue into the county. Aim will be to attract new business, tourists, and conventions.

Effective 2009, A.C.E. has been consolidated and integrated into the Parks and Recreation Department.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Attendance at				
Blues & Jazz Festival	22,000	20,000	40,000	N/A
Youth Poetry Slam	1,700	1,500	2,000	N/A
Brookhaven Arts festival	2,500	5,000	0	N/A
Spaghetti Junction Film Festival	0	5,000	5,000	N/A
Caribbean Festival	0	10,000	15,000	N/A
Arts and Humanity Month	350	0	0	N/A
Holiday Pops	150	0	0	N/A
G. Washington Carver Exhibit	12,000	0	0	N/A
DeKalb/Lithonia Jazz and R&B Series	50,000	20,000	0	N/A

MAJOR ACCOMPLISHMENTS IN 2008

Sponsored and participated in the following programs/events: 7th Annual DeKalb County Blues and Jazz Festival, Youth Poetry Slam, Weekend Happenings, the Caribbean Festival and Spaghetti Junction Urban Film Festival.

ARTS, CULTURE, AND ENTERTAINMENT**FUNCTION: LEISURE SERVICES****MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

Participate in the Multicultural Festival - Partnership with the International Village.

Develop partnerships that include more children and senior citizens in DeKalb County.

Create Arts and Entertainment Living TV Show on DCTV.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, A.C.E. became a separate department; Prior to 2004, it was part of the Parks and Recreation Department.

2009

This department's function is being transferred back to the Parks and Recreation department in 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Arts, Culture, Entertainment	\$1,025,570	\$1,034,570	\$108,972	\$108,972
	\$1,025,570	\$1,034,570	\$108,972	\$108,972

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$151,605	\$214,876	\$41,191	\$41,191
Purchased / Contracted Services	763,701	818,738	12,628	12,628
Supplies	3,158	957	(2,847)	(2,847)
Capital Outlays	506	0	0	0
Other Costs	106,600	0	58,000	58,000
	\$1,025,570	\$1,034,570	\$108,972	\$108,972

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Designated Services	\$1,025,570	\$1,034,570	\$108,972
	\$1,025,570	\$1,034,570	\$108,972

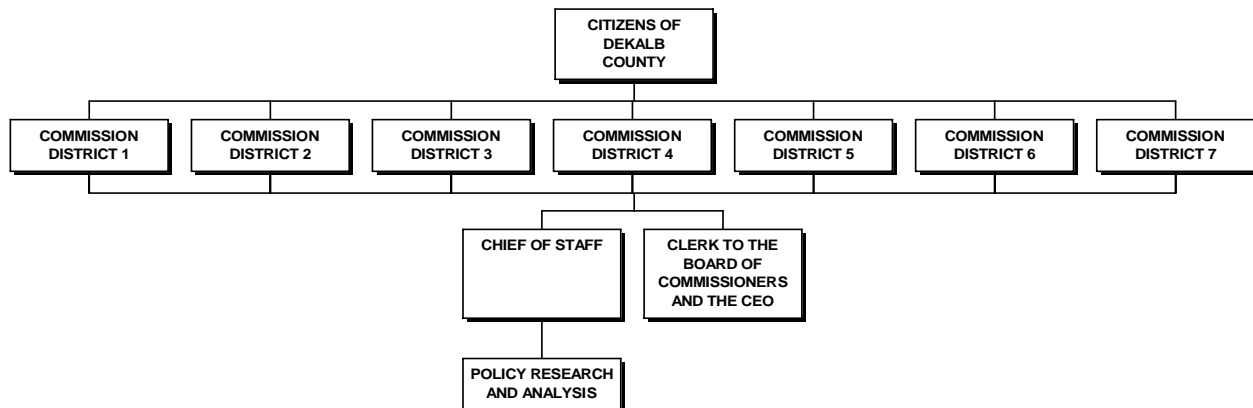
ARTS, CULTURE, AND ENTERTAINMENT**FUNCTION: LEISURE SERVICES****AUTHORIZED POSITIONS BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Arts, Culture, Entertainment				
Arts Culture Entertain Admin	31	1	1	0
Program Mgr.-Arts,C.A.&Enter.	28	1	1	0
Public Outreach Coordinator	25	1	1	0
Administrative Assistant II	23	1	1	0
FULL TIME Subtotal		4	4	0
FULL TIME Total		4	4	0
ALL POSITIONS Total		4	4	0

BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT



MISSION STATEMENT

The mission of the Board of Commissioners is to improve the quality of life for the stakeholders of DeKalb County through governance, representation, and accountability.

PROGRAM DESCRIPTION

The Board of Commissioners is the legislative branch of DeKalb County Government. The Board has the power to fix and establish, by appropriate resolution or ordinance entered on its minutes, policies, rules and regulations governing all matters reserved to its jurisdiction.

MAJOR ACCOMPLISHMENTS IN 2008

Responded to approximately 180 citizen contacts daily, processed approximately 930 Agenda Items and 140 Proclamations/Resolutions. Conducted approximately 130 regular meetings, special called meetings, work sessions, and executive sessions.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services and Economic Development

To provide timely and accurate response to citizen inquiries.

Infrastructure and Financial Strength

To meet as required by law and as necessary to conduct the business of the Board.

Organizational Effectiveness

To improve independent legislative oversight responsibility through utilization of professional staff review and analysis.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, funding in the amount of \$217,611 was approved for the addition of one Chief of Staff position to provide timely and accurate responses to citizen inquiries, and 7 full time Commission Office Aide positions. Also, seven part-time Commission Office Intern positions were abolished.

In 2007, \$2,166,592 was approved for the basic operating budget. Program modifications providing funding in the amount of \$142,706 were approved for the addition of one Director, Research and Analysis position to improve the Board's research and analysis capabilities in the areas of fiscal and statistical analysis, one Fiscal Analyst to provide technical, analytical, and preparatory support for the Board, one Legislative Analyst to provide legal and public policy analysis for the Board, and one part-time Commission Office Intern.

In 2008, \$2,527,939 was approved for the basic operating budget. This included full year funding for three full-time positions and one part-time position authorized in 2007.

MAJOR BUDGETARY IMPACTS (continued)**2009**

In 2009, \$2,935,702 is approved for the basic operating budget. This includes full year funding for the position of Clerk to the Board of Commissioners and the CEO, which is authorized by the Board in response to Senate Bill 52, which provided for the creation of the Clerk position and placed it under the authority of the Board. The creation of the Clerk's Office under the Board of Commissioners also necessitates the transfer of 3 positions to the Board from the Finance Director's Office: 1 Chief Deputy Clerk and 2 Assistant Deputy Clerks. An amendment by the Board added the position of Legislative Research Analyst, to monitor economic stimuli provided by the Federal Government, and funded \$69,718 for salary, benefits, and operating expenses.

Effective January 1, 2009, the base salary for each commissioner is \$38,375. The Commissioners representing Districts 1, 2, 6, and 7 have met the qualifications for a "certified commissioner". The Commissioners representing Districts 1, 3, 5, and 6 have met the qualification for a longevity increase. Please see the Authorized Position List below for the specific compensation for each Commissioner.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
BOC Administration	\$519,430	\$784,225	\$788,486	\$788,486
Clerk's Office	0	0	333,140	402,858
District 1	208,377	233,993	244,562	244,562
District 2	221,130	225,827	267,466	267,466
District 3	209,842	232,814	245,324	245,324
District 4	202,564	230,632	244,134	244,134
District 5	201,722	232,043	262,888	262,888
District 6	217,541	235,832	269,829	269,829
District 7	206,750	240,508	279,873	279,873
	\$1,987,356	\$2,415,874	\$2,935,702	\$3,005,420

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,355,362	\$1,634,042	\$2,268,962	\$2,333,680
Purchased / Contracted Services	557,717	723,077	600,811	601,901
Supplies	16,982	28,019	34,138	36,630
Capital Outlays	56,677	30,536	31,791	33,209
Depreciation and Amortization	18	0	0	0
Other Costs	600	200	0	0
	\$1,987,356	\$2,415,874	\$2,935,702	\$3,005,420

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,987,356	\$2,415,874	\$3,005,420
	\$1,987,356	\$2,415,874	\$3,005,420

BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
District 1					
Comm Office Aide District 1	CA1		1	1	1
Comm Office Coord District 1	C1		1	1	1
Commissioner	\$ 40,769		1	1	1
FULL TIME Subtotal			3	3	3
District 2					
Comm Office Aide District 2	CA2		1	1	1
Comm Office Coord District 2	C2		1	1	1
Commissioner	\$ 38,375		1	1	1
FULL TIME Subtotal			3	3	3
District 3					
Comm Office Aide District 3	CA3		1	1	1
Comm Office Coord District 3	C3		1	1	1
Commissioner	\$ 39,334		1	1	1
FULL TIME Subtotal			3	3	3
District 4					
Comm Office Aide District 4	CA4		1	1	1
Comm Office Coord District 4	C4		1	1	1
Commissioner	\$ 38,375		1	1	1
FULL TIME Subtotal			3	3	3
District 5					
Comm Office Aide District 5	CA5		1	1	1
Comm Office Coord District 5	C5		1	1	1
Commissioner	\$ 39,334		1	1	1
FULL TIME Subtotal			3	3	3
District 6					
Comm Office Aide District 6	CA6		1	1	1
Comm Office Coord District 6	C6		1	1	1
Commissioner	\$ 40,769		1	1	1
FULL TIME Subtotal			3	3	3
District 7					
Comm Office Aide District 7	CA7		1	1	1
Comm Office Coord District 7	C7		1	1	1
Commissioner	\$ 39,775		1	1	1
FULL TIME Subtotal			3	3	3

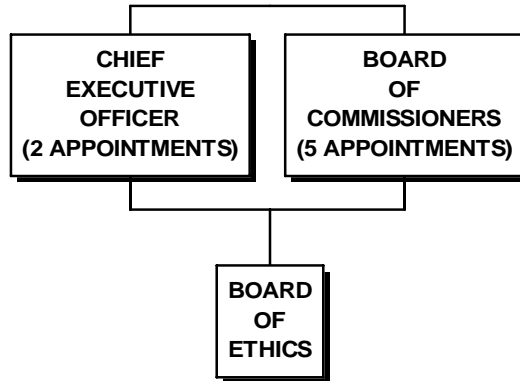
BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
BOC Administration					
Chief of Staff BOC	CS		1	1	1
BOC Office Coordinator	CO		1	1	1
Auditor Board Of Commission	AB		1	0	0
Dir Policy Research Analysis	33		1	1	1
Fiscal Analyst	27		1	0	0
Legislative Analyst	27		1	0	1
Policy Analyst	27		0	2	2
Administrative Assistant I	21	1 PT	1	2	2
Receptionist	16		1	1	1
FULL TIME Subtotal			7	7	8
PART TIME Subtotal			1	1	1
Clerk's Office					
Clerk to the BOC & CEO	AB		0	0	1
Chief Dep Clerk Bd of Comm	28		0	0	1
Assistant Deputy Clerk	23		0	0	2
FULL TIME Subtotal			0	0	4
FULL TIME Total			28	28	33
PART TIME Total			1	1	1
ALL POSITIONS Total			29	29	34



MISSION STATEMENT

To increase citizen confidence in government by providing a mechanism to investigate questions involving the integrity of actions taken by public officials.

PROGRAM DESCRIPTION

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November 1990. The Board is composed of seven citizens of DeKalb County: two members are appointed by the Chief Executive Officer and five members are appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation and provide for their own internal organization. Even though it is considered to be a department of County government and as such is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations, the Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Duties of the Board include the establishment of procedures governing its organization, the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it, the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public, the hearing of complaints of Ethics Code violations, and the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

MAJOR BUDGETARY IMPACTS

Previous

Startup funds for the Board of Ethics were approved in the 1991 budget and members were appointed in early 1991. There were no budget changes in 2005, in 2006, in 2007 and in 2008.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Board of Ethics	\$3	\$66	\$988	\$988
	\$3	\$66	\$988	\$988

BOARD OF ETHICS**FUNCTION: GENERAL GOVERNMENT****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

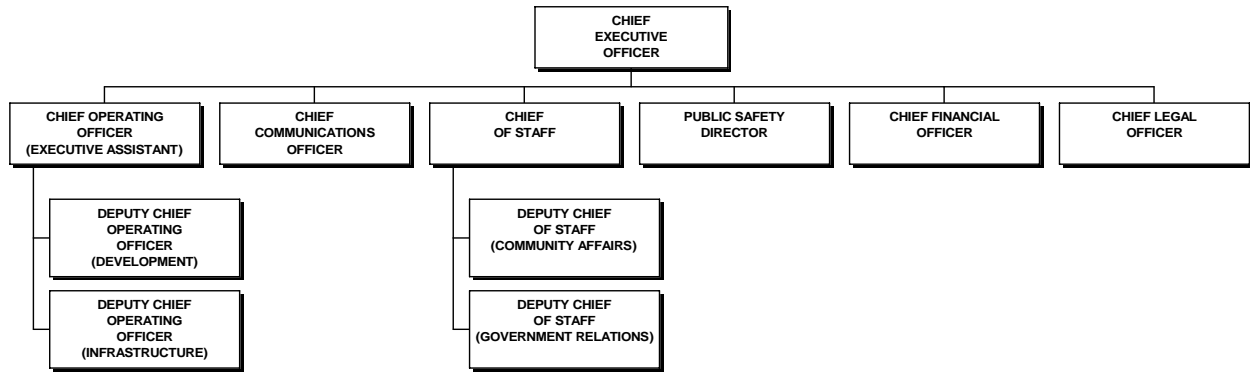
	Actual 2007	Actual 2008	CEO'S Recom mended Budget	Approved Budget 2009
Purchased / Contracted Services	\$3	\$66	\$988	\$988
	\$3	\$66	\$988	\$988

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$3	\$66	\$988
	\$3	\$66	\$988

CHIEF EXECUTIVE OFFICER

FUNCTION: GENERAL GOVERNMENT



MISSION STATEMENT

The mission of the Chief Executive Officer is to effectively manage county government.

PROGRAM DESCRIPTION

The Office of the Chief Executive provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Organizational Act of 1984. The Office of the CEO provides the assurance that DeKalb County government is functioning in a proper, effective and legal manner.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Agenda Items Processed	1,125	1,082	1,189	1,150
Ceremonial Documents Prepared	369	305	385	340
Press Releases Prepared	861	431	0	0
Audiovisual Projects for County Departments	548	630	700	800
Government TV Episodes Created	673	658	640	850

MAJOR ACCOMPLISHMENTS IN 2008

Presented periodic status reports to the BOC, Grand Jury, general public and citizens. Established an effective agenda process for handling the County's business. Maintained the transportation parks and library projects authorized in 2001 and 2006 Referendum Bond Issues. Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments. Completed the Porter Sanford III Performing Arts and Community Center. Awarded contract for the major renovation of the County's wastewater treatment facilities. Continued the Green Energy Facility, Scott Candler Water Filtration Plant projects, and construction of new and enhancement of existing Parks and Recreation facilities. The expansion of DeKalb County recycling program with over 24,000 DeKalb households have signed up for the blue bin curbside recycling program.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To pursue innovations that improve the efficiency of our waste reduction, composting and recycling initiatives.

To ensure that the codes and ordinances of DeKalb County are properly enforced.

Economic Development

To continue stressing the importance of economic development throughout the County.

To continue evaluating opportunities to utilize enterprise zones to restore and nurture economic vitality.

Human Services

To improve and maintain the quality of life in DeKalb County.

To continue emphasis on providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue Departments.

To establish a Chief Public Safety Officer who will manage and coordinate the various public safety departments.

Financial Strength

To recommend a balanced budget for the operation of county government.

To engage an independent auditor to ascertain the facts surrounding Recorders Court and its revenues.

Infrastructure

To develop comprehensive plans to reduce deferred maintenance of facilities, building parks and roadways.

To complete infrastructure projects underway to provide better service to the citizens of DeKalb County.

To maintain the emphasis on completing the transportation, parks and library projects authorized in the 2001 and 2006 Bond Issues.

MAJOR BUDGETARY IMPACTS**Previous**

There were no significant budgetary changes in 2005, in 2006 and in 2007. The 2008, budget included the transfer of one Cable Television Assistant position from the Parks & Recreation Department to the CEO's Public Information Office. On October 21, 2008, the Board of Commissioners (BOC) approved the transfer of \$155,000 from the General Reserve for Appropriation for expenses related to the CEO Elect transition team. The transition team made recommendations to the CEO Elect on process improvement initiatives and budget priorities for the County's 2009 Budget. In November, 2008 DeKalb received a neighborhood stabilization grant allocation from the United States Department of Housing and Urban Development in the amount of \$18.5 million to provide financial assistance to address the negative impact of foreclosures.

CHIEF EXECUTIVE OFFICER**FUNCTION: GENERAL GOVERNMENT****MAJOR BUDGETARY IMPACTS (CONTINUED)****2009**

Effective January 1, 2009 a new CEO took office. The Office of the Chief Executive has been reorganized to foster interdepartmental communication, coordination and planning. Six "Chief Officer" positions including the Chief Operating Officer (COO)/Executive Assistant, the Chief Financial Officer (CFO), the Chief Legal Officer (CLO), the Chief Communications Officer (CCO), Chief of Staff (COS) and the Public Safety Director, make up the Chief Executive Officer's "Cabinet". All Cabinet members report directly to the CEO and two members of the Cabinet, the COO and the CLO, also report to the Board of Commissioners.

Each Cabinet member is responsible for the management, supervision and coordination of a functional area e.g., finance, legal, infrastructure, development, public safety, government and community affairs, and administration. County departments are grouped by related functions and County department heads report directly to a cabinet member or through a Deputy Chief assigned to a specific function. The CFO, CLO and Public Safety Director are funded from the budgets of their respective departments.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Cable TV Support	\$175,027	\$201,033	\$312,721	\$312,721
Chief Executive Officer	398,562	407,721	376,744	376,744
Community Relations	0	0	8,214	8,214
Contract Compliance	17	57	0	0
Economic Development Office	0	154,230	69,318	69,318
Office Of Process Improvements	156,250	154,596	114,035	114,035
Operations	843,592	854,475	828,688	828,688
Public Information	217,555	224,051	141,502	141,502
Staff	387,096	397,781	466,725	466,725
	\$2,178,098	\$2,393,944	\$2,317,947	\$2,317,947

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,918,036	\$2,001,301	\$2,125,381	\$2,125,381
Purchased / Contracted Services	177,677	333,136	145,820	145,820
Supplies	33,192	19,358	8,299	8,299
Capital Outlays	10,051	6,054	1,829	1,829
Interfund / Interdepartmental	38,967	33,920	36,443	36,443
Other Costs	175	175	175	175
	\$2,178,098	\$2,393,944	\$2,317,947	\$2,317,947

CHIEF EXECUTIVE OFFICER

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,003,071	\$2,192,911	\$2,005,226
Special Tax District - Unincorporated	175,027	201,033	312,721
	<u>\$2,178,098</u>	<u>\$2,393,944</u>	<u>\$2,317,947</u>

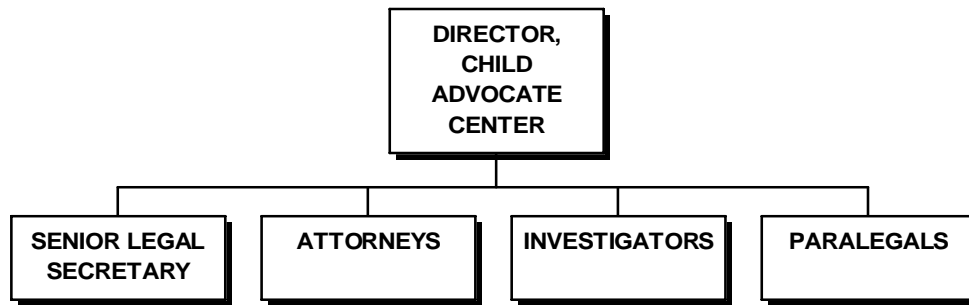
AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Chief Executive Officer				
Administrative Project Mgr CEO	31	1	1	1
Administrative Assistant II	23	1	1	1
Chief Executive Officer	\$153,498	1	1	1
FULL TIME Subtotal		<u>3</u>	<u>3</u>	<u>3</u>
Operations				
Asst County Administrator	AF	1	1	1
Chief Operating Officer/Executive Assist	AA	1	1	1
Admin Project Mgr CEO	31	1	1	1
Special Projects Coordinator	28	0	0	1
Administrative Coordinator	25	1	1	1
Executive Secretary CEO	25	1	1	1
Administrative Assistant I	21	1	1	1
Executive Office Asst CEO	21	1	1	1
Receptionist	16	1	1	1
FULL TIME Subtotal		<u>8</u>	<u>8</u>	<u>9</u>
Staff				
Director Legislative Liaison	AI	1	1	1
Chief of Staff	AD	1	1	1
Deputy Chief of Staff	AG	1	1	1
Dir Community Relations	31	1	1	0
Special Projects Coordinator	28	0	0	1
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		<u>5</u>	<u>5</u>	<u>5</u>
Public Information				
Chief Communications Officer	AE	1	1	1
Director Communications	31	0	0	1
Cable TV Operations Director	28	1	1	1
Public Information Officer	28	1	1	1
Audiovisual Production Coord.	25	1	1	1
Administrative Assistant II	23	1	1	1
Audiovisual Production Asst	21	1	1	1
Cable TV Office Assistant	18	0	1	0
FULL TIME Subtotal		<u>6</u>	<u>7</u>	<u>7</u>

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Office Of Process Improvements				
Director, Process Improvement	31	1	1	0
FULL TIME Subtotal		1	1	0
FULL TIME Total		23	24	24
ALL POSITIONS Total		23	24	24



MISSION STATEMENT

It is the mission of the Child Advocate's Office to represent the interests of every child brought into the foster care system through DeKalb County Juvenile Court; to ensure the protection of each child; to provide a voice for each child during deprivation hearings; to monitor each case for the purpose of facilitating reunification and permanency planning efforts for and by each family; and to maintain ongoing efforts to prevent prolonged or repeated involvement by a family with the foster care and Juvenile Court System.

PROGRAM DESCRIPTION

The Child Advocate's Office was established in 2003, in response to litigation alleging that the County was not providing sufficient resources in this area. Prior to 2003, matters related to Child Advocacy were the responsibility of the DeKalb County Juvenile Court Child Advocacy Division. The Child Advocate's Office represents the interests of abused and neglected children. These children are generally in the custody of the Department of Family and Children Services, and are placed in foster homes, group facilities, institutions, and with relatives. The Attorneys prepare cases for the court, and appear at all hearings for each child involved in the case.

Effective 2009, the Child Advocate's Office reports to the Chief Legal Officer.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Intern/Volunteer Hours	5,037	2,717	3,396	4,200
Professional Services Contract Hours	5,633	5,271	4,890	3,500
Staff Compensatory Hours	0	905	764	0
Conferences Participated by Staff	15	36	53	55
Mileage earned by Staff and Interns	16,138	35,756	33,954	34,500
Child-Client Interviews	1,808	3,696	3,309	3,700

MAJOR ACCOMPLISHMENTS IN 2008

Successfully completed three (3) consecutive compliance terms of "Kenny A" federal lawsuit settlement agreement.

Expanded paralegal duties and responsibilities in support of attorneys and investigators, thereby further improving efficiency in case management.

Procurement of laptops for all attorneys and investigators and implementation of remote accessibility for case management by all staff.

Represented more than 1,091 child-clients, while adhering to the heightened standards of the department.

Continued enhancement of staff knowledge through increased participation of discipline specific trainings and conferences.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To continue substantial compliance for 18 consecutive months with terms of "Kenny A" federal lawsuit settlement agreement, resulting in dismissal of action by federal court.

To implement the next phase of Client Profiles: to include upgrade and integration of Outlook Exchange application and phased integration of relevant documents as PDF files into system for comprehensive remote file access.

To enhance the client representation and protection of child-client's interests through involvement of specialized and professional intervention.

MAJOR BUDGETARY IMPACTS**Previous**

In 2003, the Child Advocate's Office was established. In 2006, seven positions, 5 Attorneys and 2 Paralegals, were added to the Child Advocate's Office. During 2007, two attorneys, and two investigator positions, and two paralegals were added to the staff. In 2008, there were no significant budgetary changes.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Child Advocate's Office	\$1,496,467	\$1,613,447	\$1,768,637	\$1,768,637
	\$1,496,467	\$1,613,447	\$1,768,637	\$1,768,637

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,208,609	\$1,345,095	\$1,575,261	\$1,575,261
Purchased / Contracted Services	223,444	217,492	154,355	154,355
Supplies	50,759	40,330	35,065	35,065
Capital Outlays	13,655	10,530	1,218	1,218
Interfund / Interdepartmental	0	0	2,738	2,738
	\$1,496,467	\$1,613,447	\$1,768,637	\$1,768,637

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,496,467	\$1,613,447	\$1,768,637
	\$1,496,467	\$1,613,447	\$1,768,637

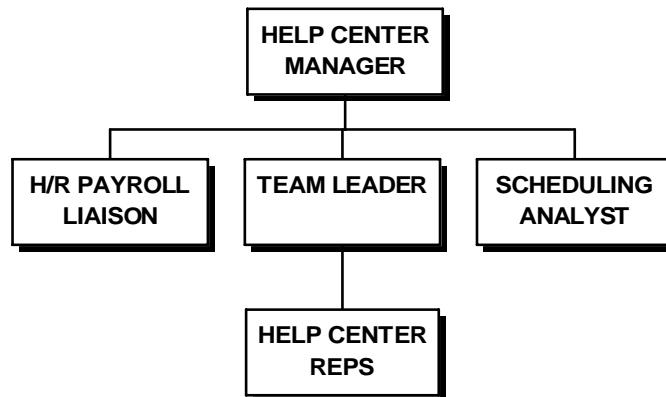
CHILD ADVOCATE'S OFFICE

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Child Advocate's Office				
Director Child Advocate Ctr	AH	1	1	1
Attorney IV	33	2	2	2
Attorney III	31	5	5	5
Attorney II	30	3	3	3
Attorney I	29	1	1	1
Chief Investigator Child Advo	27	1	1	1
Administrative Coordinator	25	1	1	1
Investigator Principal	25	3	3	3
Paralegal	23	4	4	4
FULL TIME Subtotal		21	21	21
FULL TIME Total		21	21	21
ALL POSITIONS Total		21	21	21



MISSION STATEMENT

The vision is to develop an "end-to-end" Citizens Help Center (CHC) operation focused on providing consistent, high-level quality of services across all departments, while decreasing the costs of service delivery. The System is to relieve the 911 system of the non-emergency call burden, and to serve as a customer-based call center.

PROGRAM DESCRIPTION

The Citizens Help Center serves as a back-up 911 center and/or Emergency Facilitation Center. It facilitates current departmental call centers (or those with similar functions), provides standardized and consistent methods of customer service response, and provides ability to track trends to allow for adjustments to changing service needs.

Effective 2009, the Citizens Help Center has been downsized and consolidated into the Information Systems Department.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Yearly Call Volumes	211,053	456,313	501,958	177,316
% Answer of all calls	90	75	95	35
E-Mails Processed	1,687	2,500	4,899	1,500
Create/Process Service Requests	87,000	250,000	345,806	120,575
Number of Employees Trained	171	300	192	30
Average Speed of Answer(Sec)	26	60	26	180

MAJOR ACCOMPLISHMENTS IN 2008

Initiated Oracle reporting enhancements to increase the tracking of county performance and measurements.

Restructured the internal 311 operation to increase quality assurance performance of the CHC staff.

Conducted training sessions with remaining County departments and obtained information sufficient to support answering of questions.

Activated the 311 telephone number within prescribed PSC guidelines of six months.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To increase citizen access to DeKalb County information and services through expanding contact channels.

To increase accountability for delivery of customer service throughout DeKalb County Government.

To improve the quality of information delivery by making it timely, accurate, consistent, and simple to access.

CITIZENS HELP CENTER

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS

Previous

The Citizens Call center was established in 2006 to be more responsive to the needs and requests of the DeKalb County Citizens. 22 positions were added and/or transferred to the Center as departments came on-line.

The 2007 Budget included funding to bring on an additional 16 to 20 departments and the funding for the expansion of the facility to accommodate more staff. The 2007 budget increased staff by 40 positions, all to be transferred from existing departments except for eight new positions approved by the Board of Commissioners. The positions included a Trainer, and 2 Group Leaders, and 5 Call Operators. The other transfers, 32 positions from other departments were all Call Center Operator positions. There were no significant budgetary changes for 2008.

2009

In 2009, this department will be downsized and integrated into the Information Systems Department. Some positions will be transferred to Information Systems, some will be transferred to other departments, and some positions will be abolished.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Citizens Help Center	\$3,791,295	\$3,889,608	\$854,887	\$854,887
	\$3,791,295	\$3,889,608	\$854,887	\$854,887

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,291,166	\$1,741,021	\$566,975	\$566,975
Purchased / Contracted Services	1,170,976	2,065,692	234,822	234,822
Supplies	32,585	60,155	40,792	40,792
Capital Outlays	623,760	22,740	12,298	12,298
Interfund / Interdepartmental	672,808	0	0	0
	\$3,791,295	\$3,889,608	\$854,887	\$854,887

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$3,791,295	\$3,889,608	\$854,887
	\$3,791,295	\$3,889,608	\$854,887

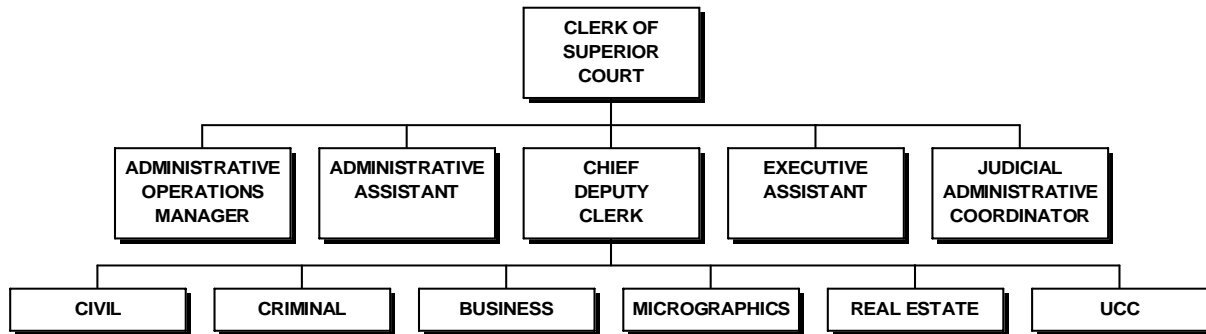
CITIZENS HELP CENTER**FUNCTION: GENERAL GOVERNMENT****AUTHORIZED POSITION LIST BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Citizens Help Center				
Call Center Manager	28	1	1	0
Call Center Qual Assur Analyst	23	1	1	0
Call Center Team Leader	23	3	3	0
Call Center Training Analyst	23	2	2	0
Administrative Assistant I	21	2	2	0
Call Center Department Liaison	21	1	1	0
Call Center Operator	19	52	52	0
FULL TIME Subtotal		62	62	0
FULL TIME Total		62	62	0
ALL POSITIONS Total		62	62	0

CLERK OF SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS



MISSION STATEMENT

The Clerk of the Superior Court is strongly committed to providing to the citizens of DeKalb County the most knowledgeable, efficient, professional, courteous, and up to date service available. The Clerk is committed to ensuring that both the Judicial and Real Estate records are accurately recorded, maintained and archived and available for public access. The Clerk is committed to providing the most current technology so as to protect these valuable documents and provide access to them by public and other County Offices.

PROGRAM DESCRIPTION

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County in accordance with the laws of the State of Georgia. The Judicial Division is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. The Judicial Division issues notary commissions, liens, fifas, trade name documents and limited partnerships. Real Estate and UCC Divisions are responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County. The Real Estate Division is responsible for the collection of Intangible Taxes and Transfer Taxes of any document passing title to real property. Micrographics is responsible for copying and microfilming of records.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Real Estate Instruments Recorded	275,416	275,591	245,000	258,000
Pages Assigned	1,121,654	1,263,421	925,000	972,000
Documents Microfilmed	1,713,529	1,847,000	1,785,086	1,874,340
Criminal Indictments Processed	4,312	6,800	4,558	4,786
Civil Cases Disposed	14,724	19,230	14,742	16,953
Estimated Pages Intake (Judicial)	1,104,300	397,000	515,970	593,366
Criminal Cases Disposed	4,851	4,975	5,006	5,256

MAJOR ACCOMPLISHMENTS IN 2008

- Completed the move of Adoptions, Appeals, Passport and Court Registry to the newly renovated courthouse.
- Completed curriculum development and conducted training classes for the legal community "Getting Past the Clerk."
- Provided on-line Notary Commission applications
- Provided the public with same day recording in the Real Estate Division.
- Repaired deteriorating Plat and Deed books, which is a crucial ongoing project.
- Provided individualized service to the Judges.
- Began fingerprint generated Adoption Applications.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue imaging and conversion of all files, including indexing and retrieval capabilities so that an emergency preparedness and recovery plan can be completed.

As now required by law, to transmit to the National Sex Offender Registry.

To utilize electronic sentencing in all courtrooms.

MAJOR BUDGETARY IMPACTS

Previous

In 2005, funds in the amount of \$350,000 were included for the following purposes: \$100,000 for deed books, \$150,000 for mail service, and \$100,000 to cover the first year lease purchase payments for a new imaging system.

During 2007, the new deed recording system was installed and in 2008, there were no significant budget changes.

2009

There are no significant budgetary changes for 2009.

Future

The planned imaging initiative will continue and is expected to address the deteriorating condition of the printed-paper records. The restoration of the Deed Indices will continue over the next three years.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Clerk of Superior Court	\$4,858,158	\$5,245,627	\$5,300,154	\$5,300,154
	\$4,858,158	\$5,245,627	\$5,300,154	\$5,300,154

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$3,859,309	\$4,140,815	\$4,323,317	\$4,323,317
Purchased / Contracted Services	824,003	929,663	837,438	837,438
Supplies	109,802	126,531	104,461	104,461
Capital Outlays	53,869	37,119	23,438	23,438
Other Costs	11,176	11,500	11,500	11,500
	\$4,858,158	\$5,245,627	\$5,300,154	\$5,300,154

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$4,858,158	\$5,245,627	\$5,300,154
	\$4,858,158	\$5,245,627	\$5,300,154

CLERK OF SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Clerk of Superior Court				
Chief Dep Clerk Superior Ct	29	1	2	2
Administrative Operations Mgr	28	1	0	0
Judicial Administrative Coord	26	1	1	1
Network Coordinator	26	1	0	0
User Liaison Coordinator	26	0	1	1
Accountant	25	1	1	1
Court Records Supervisor	24	8	8	8
Administrative Assistant II	23	2	2	2
Court Records Tech III	21	37	40	40
Court Records Tech II	19	27	28	28
Court Records Tech I	18	6	2	2
Clerk Superior Court	\$ 127,562	1	1	1
FULL TIME Subtotal		86	86	86
FULL TIME Total		86	86	86
ALL POSITIONS Total		86	86	86



MISSION STATEMENT

The mission of the Community Service Board is to be in partnership with consumers, their families, and other organizations to provide mental health, mental retardation and other developmental disabilities, and substance abuse services which result in the fullest participation of consumers in community life.

PROGRAM DESCRIPTION

The DeKalb Community Service Board was created by state law to provide mental health, developmental disabilities, and addictive diseases treatment and habitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. An eleven member governing board, appointed by the local governing authority, took office on July 1, 1996. The DeKalb County Service Board provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

The Community Service Board utilizes a combination of state grant-in-aid funds, fee revenues, and county funds as major sources of revenues. All county funding is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance. County funds represent a contribution to the Community Service Board for the operation and delivery of mental health, developmental disabilities, addictive diseases, and habitation services to the citizens of DeKalb County.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Total Consumers	10,678	10,374	10,596	10,808
Consumers Enrolled in:				
Jail Services and DUI Program	346	320	331	338
Mental Health Services, Adult	9,200	8,447	7,953	8,112
Mental Health Services, Child & Adolescent Services	7,093	1,345	1,125	1,148
Developmental Disabilities	2,038	594	526	537
Addictive Services, Adult	3,103	1,860	1,823	1,859
Addictive Services, Child & Adolescent Services	118	7	0	0

MAJOR ACCOMPLISHMENTS IN 2008

Collaborated with the Department of Family and Children Services to provide summer recreational services for at risk youth. Continued to operate a Drug Court Program and a Criminal Justice Program at the DeKalb County Jail. Staffed a Mobile Crisis Unit with a DeKalb County Police Officer and a Psychiatric Nurse to provide services for psychiatric emergencies.

COMMUNITY SERVICE BOARD

FUNCTION: HEALTH & HUMAN SERVICES

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To involve consumers, their families, and the community in planning and public policy development.

To provide access for vulnerable populations to community-based, integrated systems of care, treatment, and habilitation.

To provide a safety net for individuals unable to access needed services elsewhere.

To improve the health status of consumers.

To promote innovation and best practices in services.

To define and evaluate performance, outcome, effectiveness, and costs of services.

MAJOR BUDGETARY IMPACTS

Previous

The 2006 Budget included funding in the amount of \$134,336 to restore the County's funding level to the calendar year 2003 level of \$2,284,313. There were no significant changes in 2007 and in 2008.

2009

There are no significant budgetary changes for 2009.

Future

The Community Service Board has been negatively affected by the reduction in State grant-in-aid funds, Medicaid reimbursements, and the accelerated recoupment of Medicaid Advances. The Community Service Board has developed a plan to reduce spending in 2009.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Community Service Board	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029
	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Other Costs	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029
	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,284,313	\$2,284,308	\$2,256,029
	\$2,284,313	\$2,284,308	\$2,256,029

CONTRIBUTION TO CAPITAL PROJECTS**FUNCTION: CAPITAL PROJECTS****PROGRAM DESCRIPTION**

Funds appropriated from the Tax Funds Group for transfer to the Capital Projects Fund are individually highlighted within this Budget area. Each individual appropriation reflects only the Tax Funds contribution toward a capital project, with additional project funding possibly coming from other sources such as sale of bonds, State and Federal grants, or contributions from other agencies, individuals or funds. Contributions for projects in the areas of Police, Roads and Drainage, Transportation, and Parks and Recreation are funded from the Special Tax District - Designated Services Fund. Contributions for projects in the areas of Business License, Records Court, and Zoning Analysis and Enforcement are funded from the Special Tax District-Unincorporated Fund. Contributions for Fire Services projects are provided by the Fire Fund. Contributions for Public Works-Fleet Maintenance projects are provided by four funds in the Tax Funds Group (General Fund, Special Tax District -Designated Services Fund, Special Tax District - Unincorporated Fund and the Fire Fund) and by the three funds of the Enterprise Funds Group (Public Works - Water and Sewer, Sanitation and Airport). All other contributions provided by the Tax Funds Group are funded from the General Fund. (For additional information see the Capital Projects Funds Group).

MAJOR BUDGETARY IMPACTS**Previous**

During 2008, there were contributions totaling \$21,632,092 from the Tax Funds Group to the Capital Projects Fund. These contributions were distributed as follows:

DEPARTMENT	PROJECT	AMOUNT
Information Systems	GE Capital Tax Assessor/Clerk Superior Court	\$1,505,540
Transportation	HOST Capital Outlay	20,126,552
TOTAL		\$21,632,092

2009

The requests from County departments totaled \$100,705,792 for 2009. This total does not include \$9,527,774 that was appropriated from HOST funds for Capital Outlay. (See HOST Capital Outlay section for a specific list of projects).

DEPARTMENT	PROJECT	AMOUNT
Information Systems	GE Capital Tax Assessor/Clerk Superior Court	\$1,440,741
Transportation	HOST Capital Outlay	9,527,774
TOTAL		\$10,968,515

Future

House Bill 264, adopted by the Georgia General Assembly in 2008, requires payments from HOST proceeds set aside for capital outlay to be distributed to eligible cities. Litigation is pending in this matter, since House Bill 264 amended a state statute that was implemented for DeKalb by voter referendum.

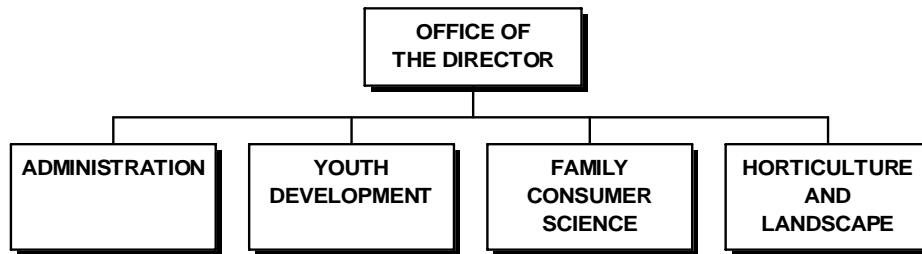
CONTRIBUTION TO CAPITAL PROJECTS**FUNCTION: CAPITAL PROJECTS**

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Contribution To Capital	\$26,336,635	\$21,632,092	\$10,968,515	\$10,968,515
	\$26,336,635	\$21,632,092	\$10,968,515	\$10,968,515

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Other Financing Uses	\$26,336,635	\$21,632,092	\$10,968,515	\$10,968,515
	\$26,329,135	\$21,632,092	\$10,968,515	\$10,968,515

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$4,086,635	\$1,505,540	\$1,440,741
General Fund-HOST Capital Outlay*	22,250,000	20,126,552	9,527,774
	\$26,336,635	\$21,632,092	\$10,968,515

*Includes LARP funding: \$1,000,000 in 2008, \$4,000,000 in 2009



MISSION STATEMENT

The mission of the DeKalb County Cooperative Extension Service is to provide and respond to requests for research based information about horticulture, the environment, families, 4-H and youth. To help residents become healthier, more productive, financially independent, and environmentally responsible. To build coalitions which address issues and problems facing communities, families and youth. To assist youth in acquiring and developing life skills and forming attitudes which enable them to become self-directing, productive and contributing members of society.

PROGRAM DESCRIPTION

The DeKalb County Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible while providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
Locate additional sources of funding to expand and/or enhance educational programs.	30% of County Budget	17%	18%	10%
		\$173,101	\$188,819	\$105,319
Value Received from Master Gardener volunteers as a % of the cost of training and volunteer administration return.	200% or >	800%	800%	800%
% of participants in the Teenage Mother Nutrition Education Program delivering a baby 5.5 pounds or greater.	80%	100%	96%	94%
% of participants in the bilingual outreach achieving a test score increase of 25% or greater.	75%	95%	96%	96%

COOPERATIVE EXTENSION

FUNCTION: HEALTH & HUMAN SERVICES

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Telephone & Email Requests	95,197	96,123	45,707	97,000
Publications Distributed	61,213	58,312	66,113	60,000
Number Of Workshops	3,918	3,623	3,124	3,500
Number Of Home Visits	1,432	1,243	1,463	1,000
Number Of Volunteers	1,594	1,325	1,393	1,300
Volunteer Hrs. Contributed	18,470	17,928	17,725	17,700
Youths Reached By Programs	26,722	24,362	17,008	17,000
Participants	92,356	86,749	99,209	86,000

MAJOR ACCOMPLISHMENTS IN 2008

In 2008, Cooperative Extension received a Southern Region Award Winner in Housing (Radon Awareness). State Award Winner for Young Professional 4-H and the Georgia Extension Association 4-H State Award for Excellence in Camping.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to increase the general public's awareness and use of Cooperative Extension programs in the areas of 4-H and youth development.

To continue to increase the general public's awareness and use of Cooperative Extension programs in family and consumer sciences.

To increase volunteer participation in all programming and educational efforts to maximize organizational effectiveness.

MAJOR BUDGETARY IMPACTS

Previous

There were no significant budgetary changes for 2006, 2007, and 2008.

2009

There are no significant budgetary changes for 2009.

Future

Continue to locate alternative sources of funding for expansion. To provide environmentally sound landscape information for homeowners as well as programs for homeowners. To provide quality educational programs for youth, helping them to learn leadership skills. To provide excellent educational programs for the citizens of DeKalb.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$453,922	\$463,730	\$427,609	\$427,609
Community Dev.&Progr	1,847	0	0	0
Family & Consumer Sc	197,454	203,778	215,568	215,568
Horticulture & Lands	157,125	191,746	205,866	205,866
Youth Program	169,966	178,018	183,289	183,289
	\$980,315	\$1,037,272	\$1,032,332	\$1,032,332

COOPERATIVE EXTENSION

FUNCTION: HEALTH & HUMAN SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$812,656	\$883,475	\$882,108	\$882,108
Purchased / Contracted Services	101,941	100,812	100,933	100,933
Supplies	34,163	24,366	23,889	23,889
Capital Outlays	0	(365)	0	0
Interfund / Interdepartmental	18,076	16,018	12,069	12,069
Other Costs	13,479	12,966	13,332	13,332
	\$980,315	\$1,037,272	\$1,032,332	\$1,032,332

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$980,315	\$1,037,272	\$1,032,332
	\$980,315	\$1,037,272	\$1,032,332

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Administration					
Dir County Extension Service	OL		1	1	1
Departmental Microsystems Spec	28		1	1	1
Administrative Coordinator	25		1	1	1
Administrative Assistant I	21		3	3	3
Offset Equipment Operator	21		1	1	1
Office Assistant	18		1	1	1
FULL TIME Subtotal			8	8	8
Youth Program					
Extension Service Manager	OL2		1	1	1
Extension Program Assistant	EP		1	1	1
County Extension Agent	25		2	2	2
FULL TIME Subtotal			4	4	4
Family & Consumer Sc					
County Extension Agent	OL3		1	1	1
Extension Service Manager	OL2		1	1	1
County Extension Agent	25		2	2	2
Family Consumer Scienc Prg Aid	19	1 PT	1	1	1
FULL TIME Subtotal			4	4	4
PART TIME Subtotal			1	1	1

COOPERATIVE EXTENSION**FUNCTION: HEALTH & HUMAN SERVICES****AUTHORIZED POSITION LIST BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Horticulture & Lands					
Extension Service Manager	OL2		1	1	1
County Extension Agent	25		1	1	1
Garden Instructor	21		1	1	1
	FULL TIME Subtotal		3	3	3
	FULL TIME Total		19	19	19
	PART TIME Total		1	1	1
	ALL POSITIONS Total		20	20	20

DEBT SERVICE FUND**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Debt Service Fund is a separate fund specifically designated to pay principal and interest on various General Obligation Bond issues. Revenue is derived principally from a county wide property tax levy designated for debt retirement. Payments are made from the fund for principal and interest requirements, tax anticipation borrowing expense, and paying agent fees. Currently, authorized General Obligation issues include: 1998, \$2,000,000; 2003A \$53,295,000 (Refunding Bonds); and 2003B \$74,620,000 (Refunding Bonds)

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2009:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation *	Aa1	AA

* For information only. The Certificates of Participation are rated obligations of the County. However, periodic payment of the Certificates is made through the Special Tax District-Unincorporated and General Fund and not the Debt Service Fund.

MAJOR BUDGETARY IMPACTS**Previous**

The Series 2003A General Obligation Refunding Bonds were sold in July, 2003; they refunded the refundable portion of the Series 1992 GO Refunding Bonds and the Series 1993 Health Facilities Bonds. The Series 2003B General Obligation Refunding Bonds were sold in November, 2003; they refunded the Series 1993 General Obligation Refunding Bonds.

GO debt service payments are due on 01/01 and 07/01 each year.

ACTIVITY MEASURES

	1/1/06	1/1/07	1/1/08	1/1/09
Principal Balance (000's)	\$125,400	\$117,150	\$108,780	\$99,330
Millage rate for Debt Service	0.56	0.53	0.51	0.53

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$0	\$719	\$10,000	\$10,000
Debt Service	13,574,248	14,186,384	13,962,470	13,962,470
	\$13,574,248	\$14,187,103	\$13,972,470	\$13,972,470

DEBT SERVICE FUND

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Debt Service	\$13,574,248	\$14,187,103	\$13,972,470
	\$13,574,248	\$14,187,103	\$13,972,470

**DIRECT AND OVERLAPPING DEBT
DECEMBER 31, 2008 (000'S)**

	Gross Debt less Debt Retirement Funds	% Applicable to DeKalb County	DeKalb County Share of Debt
DeKalb County	\$373,356	100.00%	\$373,356
City of Atlanta (a)	\$296,915	2.60%	\$7,720
Fulton-DeKalb Hospital Authority (b)	\$222,671	27.11%	\$60,366
Total Direct & Overlapping Debt	\$892,942		\$441,442
Total Direct & Overlapping Debt Per Capita			\$606

Debt overlaps only that property outside of Atlanta and Decatur.

(a) Debt overlaps only property in the County which lies within the city limits of Atlanta.

(b) Debt overlaps county wide. These bonds are a closed lien on a limited tax contracted to be levied by Fulton and DeKalb Counties. The Authority has no power to levy taxes.

**COMPUTATION OF LEGAL DEBT LIMIT
DECEMBER 31, 2008 (000'S)**

Assessed Value	\$26,611,000
Debt limit 10% of Assessed Value	\$2,661,100
Debt Applicable to Debt Limit	\$373,356
Unused Legal Debt Limit	\$2,287,744

Note: The constitutional debt limit for general obligation tax bonds which may be issued by DeKalb County Board of Commissioners is 10% of the assessed valuation of taxable property within the County.

**2009 BUDGET OBLIGATION
GENERAL OBLIGATION BONDS BY SERIES
AS OF 1/1/2009**

	Principal	Interest	Total P & I
Series 1992 (Ref)	\$4,520,000	\$135,600	\$4,655,600
Series 1998	0	100,000	100,000
Series 2003A	1,320,000	1,143,270	2,463,270
Series 2003B	3,895,000	2,838,600	6,733,600
Total	\$9,735,000	\$4,217,470	\$13,952,470

**TOTAL BUDGET OBLIGATION
GENERAL OBLIGATION BONDS BY SERIES
AS OF 1/1/2009**

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 1992 (Ref)	\$4,520,000	\$135,600	\$4,655,600
Series 1998	2,000,000	1,150,000	3,150,000
Series 2003A	29,200,000	7,027,894	36,227,894
Series 2003B	63,610,000	18,963,111	82,573,111
Total	\$99,330,000	\$27,276,605	\$126,606,605

DEBT SERVICE FUND**FUNCTION: GENERAL GOVERNMENT**

DEBT SERVICE FUND TOTAL BUDGET OBLIGATION GENERAL OBLIGATION BONDS, ALL SERIES AS OF 1/1/2009
--

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2009	9,735,000	4,217,470	13,952,470
2010	9,990,000	3,744,245	13,734,245
2011	6,195,000	3,381,329	9,576,329
2012	6,545,000	3,086,957	9,631,957
2013	6,915,000	2,771,926	9,686,926
2014	7,315,000	2,462,501	9,777,501
2015	7,685,000	2,162,501	9,847,501
2016	8,085,000	1,847,101	9,932,101
2017	8,495,000	1,514,334	10,009,334
2018	8,925,000	1,138,907	10,063,907
2019	9,430,000	708,304	10,138,304
2020	10,015,000	241,030	10,256,030
Total	\$99,330,000	\$27,276,605	\$126,606,605

Note: The above represents the funds which must be budgeted to retire general obligation bonds. For those bonds whose principal and/or interest is due on January 1st of any year, funds must be budgeted in the immediate prior year. Consequently, the total budget requirement in any year may differ from the total bond obligation for that year.

DEBT SERVICE FUND - SPECIAL TAX DISTRICT**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Special Tax District Debt Service Fund is a separate fund specifically designated to pay principal and interest on General Obligation Bond issues approved by the voters in the unincorporated areas of the County. Revenue is derived principally from a property tax levy on the unincorporated areas of the County designated to debt retirement. As the cities did not participate in the vote they are exempted from payment for this debt service. Payments are made from the fund for principal and interest requirements, and paying agent fees.

In 2001 DeKalb County voters approved a Special Tax District-General Obligation Referendum for \$125,000,000 to provide funds for protecting and conserving greenspace in the unincorporated areas of the County.

DeKalb County voters approved a second Special Tax District-General Obligation Bond Referendum on November 08, 2005. This bonded indebtedness was approved by the voters in the unincorporated areas to provide funds for Special Transportation Projects (\$79,000,000), Parks and Greenspace Projects (\$96,460,000) and Library Projects (\$54,540,000) in the County. As the cities did not participate in the vote they are exempted from payment for this debt service.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2009:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation *	Aa1	AA

* For information only. The Certificates of Participation are rated obligations of the County. However, periodic payment of the Certificates is made through the Special Tax District-Unincorporated and General Fund and not the Debt Service Fund.

MAJOR BUDGETARY IMPACTS**Previous**

DeKalb County voters approved the Special Tax District-General Obligation Bonds on March 20, 2001. The bonds were sold in 2001 at a premium and the first expenditures against this Debt Service Fund were made in 2001. A second Special Tax District –General Obligation Bond Referendum was approved on November 08, 2005. The bonds were sold in February, 2006 at a premium and the first expenditures this Debt Service Fund were made in 2006.

2009

The budget for 2009 includes the principal interest payments for the 2001 and 2006 bond issues.

ACTIVITY MEASURES				
	1/1/06	1/1/07	1/1/08	1/1/09
Principal Balance (000's)	100,910	310,190	296,415	282,030
Millage Rate for Debt Service	1.44	1.63	1.47	1.27

DEBT SERVICE FUND - SPECIAL TAX DISTRICT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$1,000	\$0	\$10,000	\$10,000
Other Costs	0	0	6,088,827	6,088,827
Debt Service	27,676,561	27,753,261	27,714,592	27,714,592
	<u>\$27,677,561</u>	<u>\$27,753,261</u>	<u>\$33,813,419</u>	<u>\$33,813,419</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Debt Service	<u>\$27,677,561</u>	<u>\$27,753,261</u>	<u>\$33,813,419</u>
	\$27,677,561	\$27,753,261	\$33,813,419

**DIRECT AND OVERLAPPING DEBT
DECEMBER 31, 2008 (000'S)**

	Gross Debt less Debt Retirement Funds	% Applicable to DeKalb County	DeKalb County Share of Debt
DeKalb County	\$373,356	100.00%	\$373,356
City of Atlanta (a)	\$296,915	2.60%	\$7,720
Fulton-DeKalb Hospital Authority (b)	\$222,671	27.11%	\$60,366
Total Direct & Overlapping Debt	\$892,942		\$441,442
Total Direct & Overlapping Debt Per Capita			\$606

Debt overlaps only that property outside of Atlanta and Decatur.

(a) Debt overlaps only property in the County which lies within the city limits of Atlanta.

(b) Debt overlaps county wide. These bonds are a closed lien on a limited tax contracted to be levied by Fulton and DeKalb Counties. The Authority has no power to levy taxes.

**COMPUTATION OF LEGAL DEBT LIMIT
DECEMBER 31, 2008 (000'S)**

Assessed Value	\$26,611,000
Debt limit 10% of Assessed Value	\$2,661,100
Debt Applicable to Debt Limit	\$373,356
Unused Legal Debt Limit	\$2,287,744

Note: The constitutional debt limit for general obligation tax bonds which may be issued by DeKalb County Board of Commissioners is 10% of the assessed valuation of taxable property within the County.

2009 BUDGET OBLIGATION SPECIAL TAX DISTRICT - GENERAL OBLIGATION BONDS SERIES 2001 & 2006 AS OF 1/1/2009

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2001	\$8,700,000	\$3,175,862	\$11,875,862
Series 2006	\$6,200,000	\$9,628,729	\$15,828,729
Total	\$14,900,000	\$12,804,591	\$27,704,591

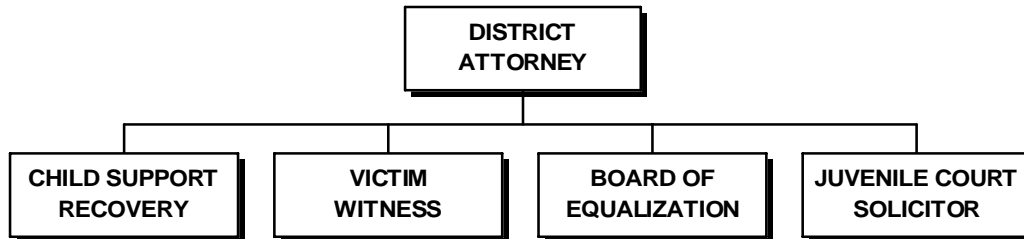
TOTAL BUDGET OBLIGATION SPECIAL TAX DISTRICT - GENERAL OBLIGATION BONDS SERIES 2001 & 2006 AS OF 1/1/2009
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2001	\$69,310,000	\$13,580,288	\$82,890,288
Series 2006	\$212,720,000	\$127,514,810	\$340,234,810
Total	\$282,030,000	\$141,095,098	\$423,125,098

DEBT SERVICE FUND - SPECIAL TAX DISTRICT**FUNCTION: GENERAL GOVERNMENT**

SPECIAL TAX DISTRICT - DEBT SERVICE FUND TOTAL BUDGET OBLIGATION GENERAL OBLIGATION BONDS, SERIES 2001 & 2006 AS OF 1/1/2009

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2009	14,900,000	12,804,591	27,704,591
2010	15,450,000	12,177,654	27,627,654
2011	16,025,000	11,638,359	27,663,359
2012	16,765,000	10,948,969	27,713,969
2013	17,420,000	10,150,719	27,570,719
2014	18,240,000	9,309,719	27,549,719
2015	19,105,000	8,415,219	27,520,219
2016	8,165,000	7,482,469	15,647,469
2017	8,470,000	7,074,219	15,544,219
2018	8,790,000	6,650,719	15,440,719
2019	9,140,000	6,211,219	15,351,219
2020	9,505,000	5,845,619	15,350,619
2021	9,885,000	5,465,419	15,350,419
2022	10,275,000	5,070,019	15,345,019
2023	10,690,000	4,607,644	15,297,644
2024	11,150,000	4,126,594	15,276,594
2025	11,610,000	3,624,844	15,234,844
2026	12,115,000	3,102,394	15,217,394
2027	12,655,000	2,526,931	15,181,931
2028	13,200,000	1,925,819	15,125,819
2029	13,890,000	1,297,869	15,187,869
2030	14,585,000	638,094	15,223,094
Total	\$282,030,000	\$141,095,098	\$423,125,098



MISSION STATEMENT

The mission of the District Attorney's Office is to provide the best possible criminal prosecution and legal representation for the citizens of DeKalb County and for others who require the services of the District Attorney. It is the responsibility of the District Attorney to ensure that the most qualified individuals are employed, that the most efficient organization is established; and that the best resources are available to meet the stated objectives.

PROGRAM DESCRIPTION

The DeKalb County District Attorney's Office is charged with the prosecution of all state felonies committed within the County. Additionally, the DA's Office prosecutes any misdemeanor charges, which are indicted by the DeKalb County Grand Jury. The District Attorney serves as the legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the Appellate Courts of the State, and Federal Courts.

The Child Support Division of the DA's Office is responsible for the prosecution and administration of all interstate child support actions filed in the County pursuant to the Uniform Interstate Family Support Act (UIFSA), which provides for inter-state enforcement of child support obligations.

The Board of Equalization is the second step in the process of the appealing of property values between the property owner and the Tax Assessor. Board activities include conducting hearings of appealed properties that have been certified by the Board of Tax Assessors. The Board is required to hear the case between the appraisal staff member and the taxpayer or taxpayer representative. The Board is then required to make a decision of final value from the evidence presented. The Board is finally required to notify the taxpayer by certified mail of the decision reached and the procedures for continuing the appeal process.

The Juvenile Court Solicitor has the primary responsibility to prosecute juvenile offenders. The work consists of reviewing complaints for probable cause, preparing charge documents, processing summons, and subpoenas. The unit is also responsible for investigating charges, collecting evidence, attending detention and arraignment hearings, making sentencing recommendations, and prepares briefs, petitions and motions for appellate courts if necessary.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Number of Cases Opened	7,439	7,222	6,683	7,000
Number of Defendants Arrested	8,031	7,799	7,151	7,500
True Bills returned by the Grand Jury and accusations filed	4,801	4,298	4,313	4,400
Defendants tried by a jury	109	112	113	115
New cases appealed	54	61	61	60
Number of trials	105	107	105	105

MAJOR ACCOMPLISHMENTS IN 2008

The District Attorney's Office has had many accomplishments in 2008 while maintaining an 85%-90% conviction rate. The highlights include: Maximized asset forfeiture procedures to increase County revenue, hosted crime prevention seminars for citizens, hosted 2nd annual "Just Us G.A.L.S". conference, implemented case management system to improve efficiency, communication, and case integrity, started the process for identifying needs for Elder Abuse/Disabled Adult victims, completed a year long special grand jury presentment, participated in the county-wide CJIS (Criminal Justice Information System) project for over-all technology improvement, and have had a significant impact on gang and cold case prosecution.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services, Crime Prevention

To continue justice through prosecution of criminal cases while upgrading internal office efficiency through systems communication and technology, professional training and resource development, and streamlined policy and procedures.

To respond to community concerns relating to violent crime by expanding the scope of services in targeted areas of special interest.

To continue pro-active community involvement on crime prevention and prosecution through education, professional training, community input on needs, and agency coordination.

MAJOR BUDGETARY IMPACTS

Previous

The 2004 budget included the addition of one Hispanic Investigator. There were no changes for 2005. The 2006 budget included an Attorney and an Investigator for the Victim Witness program. In 2007, funds totaling \$218,799 were approved for 5 positions: 1 Attorney, 1 Investigator and 1 Aide to create a Gang Prosecution Unit and 2 Secretaries to help with the department workload. There were no significant budgetary changes in 2008.

2009

The part time Community Prosecutor is being reclassified to full time and one Investigator is being added in 2009.

Future

The increasing cost of empanelling grand juries for a lengthy period of time will become a major budgeting factor. The rising costs associated with the payment of witness fees will have a significant impact on the budget.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
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	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Board Of Equalization	\$175,555	\$176,308	\$211,602	\$211,602
Child Support Recovery	1,141,742	1,234,283	1,496,921	1,496,921
District Attorney	7,444,109	8,015,943	7,908,857	7,997,905
Solicitor Juvenile Court	1,721,219	1,672,705	1,784,854	1,784,854
Victim / Witness Assistance	566,201	609,084	600,568	600,568
	\$11,048,826	\$11,708,323	\$12,002,802	\$12,091,850

DISTRICT ATTORNEY

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$9,115,304	\$9,628,811	\$10,121,899	\$10,210,947
Purchased / Contracted Services	956,587	962,048	944,157	944,157
Supplies	365,453	361,709	285,710	285,710
Capital Outlays	12,163	31,828	2,805	2,805
Interfund / Interdepartmental	138,864	172,007	143,231	143,231
Other Costs	0	0	505,000	505,000
Other Financing Uses	460,454	551,920	0	0
	\$11,048,826	\$11,708,323	\$12,002,802	\$12,091,850

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$11,048,826	\$11,708,323	\$12,091,850
	\$11,048,826	\$11,708,323	\$12,091,850

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
District Attorney					
Investigator DA	OZ		1	1	1
Attorney DA	DA1		12	12	12
Chief Asst District Attorney	AH		1	2	2
Attorney IV	33		8	8	8
Attorney III	31		7	9	9
Chief Investigator DA	31		1	1	1
Attorney II	30		8	4	4
Attorney I	29		0	1	1
Deputy Chief Investigator DA	29		1	1	1
Administrative Operations Mgr	28		1	1	1
Departmental Microsystems Spc	28		1	1	1
Public Information Officer	28		1	1	1
Investigator DA III	27		0	3	3
Investigator Principal DA	26		18	0	1
Network Coordinator	26		1	0	0
User Liaison Coordinator	26		0	1	1
Administrative Coordinator	25		1	1	1
Paralegal Supervisor	25		1	1	1
Records Supv Dist Attorney	25		1	1	1
Victim Witness Program Coord	25		0	1	1
Investigator Senior DA	24	1 PT	0	15	15
Administrative Aide	23		13	13	13
Administrative Assistant II	23		0	1	1
Paralegal	23		2	2	2
Secretary Senior Legal	23		4	6	6
Victim Wines Asst Prog Coord	23		2	1	1

DISTRICT ATTORNEY

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
District Attorney (cont)					
Investigative Intake Tech	21		4	3	3
Secretary Legal	21		2	0	0
Investigative Aide Dist Atty	19		1	1	1
Office Assistant Senior	19		2	1	1
Office Assistant	18		0	1	1
District Attorney	\$158,916		1	1	1
FULL TIME Subtotal			93	93	95
PART TIME Subtotal			2	2	1
Child Support Recovery					
Attorney IV	33		1	1	1
Attorney III	31		1	1	1
Administrative Coordinator	25		1	1	1
Administrative Aide	23		2	2	2
Paralegal	23		1	1	1
Secretary Senior Legal	23		1	1	1
Secretary Legal	21		1	1	1
URES A Coordinator	21		8	8	8
Office Assistant Senior	19		2	2	2
Accounting Technician	18		1	1	1
Office Assistant	18		1	1	1
Receptionist	16		1	1	1
FULL TIME Subtotal			21	21	21
Board Of Equalization					
Board of Equalization Coord	23		1	1	1
Office Assistant Senior	19		1	1	1
Office Assistant	18	1 T	1	1	1
FULL TIME Subtotal			2	2	2
TEMP Subtotal			1	1	1
Victim / Witness Assistance					
Attorney IV	33		1	1	1
Investigator Principal DA	26		3	0	0
Victim Witness Program Coord	25		3	3	3
Investigator Senior DA	24		0	3	3
FULL TIME Subtotal			7	7	7
Solicitor Juvenile Court					
Solicitor Juvenile Court	AH		1	1	1
Attorney IV	33		3	2	2
Attorney III	31		0	1	1
Attorney II	30		3	3	3
Asst Chief Investigator DA	28		1	1	1
Legal Office Coordinator	28		1	1	1
Investigator Principal DA	26		4	0	0

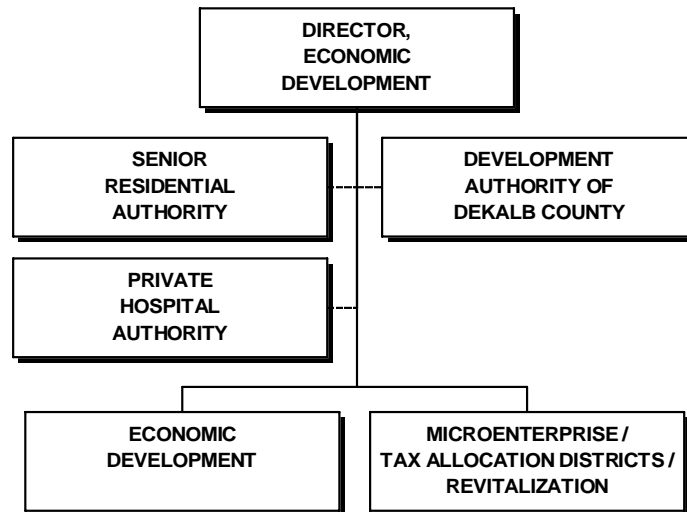
DISTRICT ATTORNEY

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Solicitor Juvenile Court (cont)					
Paralegal Supervisor	25		1	1	1
Investigator Senior DA	24		0	4	4
Paralegal	23		3	3	3
Secretary Senior Legal	23		3	3	3
FULL TIME Subtotal			20	20	20
FULL TIME Total			143	143	145
PART TIME Total			2	2	1
TEMPORARY Total			1	1	1
ALL POSITIONS Total			146	146	147



MISSION STATEMENT

The Office of Economic Development (OED) aggressively markets DeKalb County. OED partners to create quality jobs and investments and to expand the tax base by supporting balanced growth. Its mission: Quality jobs, balanced growth, service to our community as One DeKalb with economic strategies for each potential growth area with a special focus on redevelopment County-wide.

PROGRAM DESCRIPTION

The Office of Economic Development completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies, and conducts tours and presentations about the investment opportunities in the County. OED designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. The core of OED's recruitment and retention activity is based on international business trends. OED also serves as staff for the Development Authority of DeKalb County, the Private Hospital Authority of DeKalb County, and the Senior Residential Authority of DeKalb County.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
# OF NEW JOBS IN DEKALB COUNTY	1,500	2,834	1,438	1,320
NET CHANGE TO TOTAL JOBS IN THE COUNTY	0.40%	0.91%	0.40%	0.35%
ECONOMIC IMPACT OF BUSINESS RETAINED (OF THE BUSINESSES WORKED WITH)	\$ 150,000,000	\$ 80,306,400	\$ 2,435,000	\$ 9,488,000
ECONOMIC IMPACT OF NEW BUSINESS LOCATING IN THE COUNTY (OF THE BUSINESSES WORKED WITH)	\$ 150,000,000	\$ 222,521,640	\$ 204,407,260	\$ 375,700,000

ECONOMIC DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES								
	Goal	Actual 2006	% +/- Goal	Actual 2007	% +/- Goal	Actual 2008	% +/- Goal	Estimated 2009
Number of jobs created	1,500	2,834	89%	1,438	-4%	1,320	-12%	1,500
Number of jobs retained of The Businesses Worked with	500	1,395	179%	275	-45%	576	15%	500
Amount of Investments	\$300 Mill.	\$302.8 Mill.	9%	\$206.8 Mill.	-31%	\$385.1 Mill.	28%	\$300.0 Mill.
Increase in Commercial Tax Base	2%	2%	100%	2%	100%	2%	100%	2%

MAJOR ACCOMPLISHMENTS IN 2008

Landed and retained multiple businesses with a multi-million dollar impact including: Children’s Healthcare of Atlanta, Holiday Inn, INTEC Billing, Inc., Skyland Trail, Image First, and Ricoh. Partnered with the Residential and Elderly Care Authority to spearhead the First Responders Housing Initiative. Successfully launched year two of Destination Retail DeKalb’s five-year strategic plan by participating in the International Council of Shopping Centers’ trade show and conference. Successfully completed two international trade missions: Trinidad & Tobago and Ningbo, China. Hosted the International Economic Developers Council’s 2008 Annual Conference.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY’S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Economic Development

To partner and to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million in investments and increase commercial tax base by 2%.

To develop and implement year three of the Destination Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.

To plan and partner with regional economic development leaders in hosting the 2009 Bio / Life Science Annual Conference as a way to further market the metro region.

To continue development and implementation of the International Business Recruitment Initiative as a way to forge international relationships and increase foreign direct investment opportunities.

MAJOR BUDGETARY IMPACTS

Previous

The 2006 Budget administratively recognized the 2003 transfer of an Economic Development, Senior position from Grants to the General Fund. The 2006 Budget included an appropriation of \$30,000 for sponsorship of the 2006 CEO Roundtable Discussion and Awards Ceremony.

In 2007, \$1,096,565 was approved for the operating budget with no new additions to personnel. The 2007 Budget administratively recognized an Economic Development Coordinator, Senior position previously funded by position double-filling. The 2007 Budget included an appropriation of \$30,000 for sponsorship of the 2007 CEO Roundtable Discussion and Awards Ceremony.

In 2008, \$1,161,685 was approved for the operating budget. The 2008 Budget included an appropriation of \$93,000 for DeKalb County’s dues and memberships in a number of area chambers of commerce and trade associations.

2009

\$1,137,106 is approved for the operating budget. An amendment by the Board added 1 Economic Development Coordinator, Senior position with funding of \$65,976 for salary, benefits, and marketing expenditures.

ECONOMIC DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS (continued)

Future

Future challenges: Recruit new business to DeKalb County; Work to develop new incentive design for new and expanding industries; Retain existing industries in DeKalb County; Develop Small Business and Entrepreneurship, thereby enhancing the tax base.

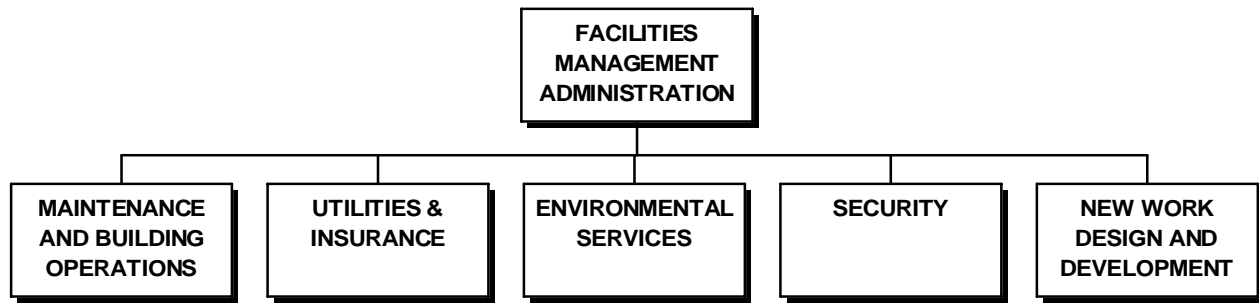
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Economic Development	\$1,083,465	\$1,113,510	\$1,137,106	\$1,203,082
TAD District 1 Kensington 04	0	70	0	0
	<u>\$1,083,465</u>	<u>\$1,113,580</u>	<u>\$1,137,106</u>	<u>\$1,203,082</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$767,176	\$810,525	\$840,458	\$886,389
Purchased / Contracted Services	279,772	285,880	279,506	298,133
Supplies	36,518	17,176	17,142	17,142
Capital Outlays	0	0	0	1,418
	<u>\$1,083,465</u>	<u>\$1,113,580</u>	<u>\$1,137,106</u>	<u>\$1,203,082</u>

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,083,465	\$1,113,580	\$1,203,082
	<u>\$1,083,465</u>	<u>\$1,113,580</u>	<u>\$1,203,082</u>

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Economic Development				
Dir Economic Development	Al	1	1	1
Asst Dir Econ Dev-Bus Dev	31	1	1	1
Economic Develop Coord, Sr	29	6	6	7
Administrative Assistant II	23	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		<u>10</u>	<u>10</u>	<u>11</u>
FULL TIME Total		<u>10</u>	<u>10</u>	<u>11</u>
ALL POSITIONS Total		<u>10</u>	<u>10</u>	<u>11</u>



MISSION STATEMENT

The mission of Facilities Management is to develop and maintain a customer-focused organization with attention to the safety, cleanliness, comfort, aesthetics, image, and functionality of county buildings through efficient and effective service delivery by skilled and responsive staff, vendors, contractors, and outstanding leadership.

PROGRAM DESCRIPTION

Facilities Management provides total maintenance on structural, electrical, plumbing and HVAC systems to the Hamilton Street Center, North DeKalb Cultural Center, Main Health Center, Decatur Complex, Masonic Temple, and Parks Facilities. Response, as needed, is provided by Facilities Management, via work requests to all other facilities, which includes fire stations, Water and Sewer sites, Recreation Centers, public works facilities and 200 other county facilities. Facilities Management also provides service to leased locations, which call for the tenant to provide maintenance.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Square Footage Maintained	5,216,675	5,376,879	5,376,879	5,559,404
Maintenance Cost Per Square Foot	\$0.96	\$1.16	\$1.11	\$1.04
Number of Facilities	256	256	257	262
Construct. Renovation (Square Feet)	1,174,979	1,389,000	1,253,815	985,000
Custodial Sq. Footage	1,264,716	1,749,285	1,754,525	1,786,445
Security Sq. Footage	1,153,880	1,110,500	883,464	921,464
Work Order Requests Generated	50,271	52,784	53,420	55,250

MAJOR ACCOMPLISHMENTS IN 2008

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2008 were: the expansion of Juvenile Justice facility (additional courtroom), completion of West Exchange building renovations, continued design, development and renovation of the new Courthouse, continued renovation of the Maloof Building, continued structural renovations/repairs of the Maloof Parking Deck, continued construction of the South DeKalb Performing Arts Center, various design, historical restoration and renovations of the Callanwolde Center, design and construction of Watershed/Roadhaven facility, renovation of 311 call center, office space and training center, design and conceptual plans for the South Precinct Police Station, design and conceptual plans for Drug Court renovations/move to Bobby Burgess Building, design and conceptual plans for Police Academy Trailers, Risk Management and Human Resources field office trailer relocation. Continued to provide Parks Department with management support of various construction and renovation projects for recreation centers and other facilities to include planning, design, and historical restoration and preservation.

FACILITIES MANAGEMENT

FUNCTION: GENERAL GOVERNMENT

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To continue the monitoring of Performance Contracting initiatives.

To continue the major renovation and construction projects of New Courthouse renovation, and phase II of the Fleet Maintenance facility.

To continue the upgrade of Memorial Drive Office Complex, Callanwolde, Bobby Burgess Public Safety Building, and South DeKalb Precinct.

MAJOR BUDGETARY IMPACTS

Previous

The 2005 budget further streamlined the organization by eliminating 10 positions, including one Production Control Coordinator, one Principal Secretary, one Contract Service Inspector, two Crew Workers, three Senior Crew Workers, and two Senior Custodians.

In 2006, four positions, 1 Plumber, 1 Electrician, 1 Senior Crew Worker and 1 Crew Worker were transferred back to Parks and Recreation to form a Rapid Response Team.

In 2007 and 2008 there were no significant changes in this organization.

2009

There are no significant changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$881,708	\$817,133	\$854,213	\$854,213
Architectural & Engineering	610,965	896,431	659,157	659,157
Environmental Services	3,628,498	3,270,724	3,430,780	3,430,780
General Maintenance & Construction	5,745,659	5,975,233	6,561,405	6,301,626
Security	1,018,873	932,146	903,891	903,891
Utilities And Insurance	6,011,209	6,365,623	6,682,418	6,682,418
	\$17,896,911	\$18,257,291	\$19,091,864	\$18,832,085

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$4,344,742	\$4,258,838	\$4,470,595	\$4,470,595
Purchased / Contracted Services	7,574,591	7,762,827	7,812,592	7,552,813
Supplies	3,693,819	4,233,899	4,664,816	4,664,816
Capital Outlays	5,623	0	0	0
Interfund / Interdepartmental	905,919	507,198	579,234	579,234
Debt Service	1,372,218	1,494,529	1,564,627	1,564,627
	\$17,896,911	\$18,257,291	\$19,091,864	\$18,832,085

FACILITIES MANAGEMENT

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$17,896,911	\$18,257,291	\$18,832,085
	\$17,896,911	\$18,257,291	\$18,832,085

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Director, Facilities Management	AF	1	1	1
Admin Operations Mgr	28	1	1	1
Administrative Assistant II	23	3	3	3
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		6	6	6
General Maintenance & Construction				
DD PPM Bldg Operations & Maint	32	1	1	1
Facilities Maintenance Coord	26	2	2	2
General Foreman	25	3	3	3
HVAC Mechanic Senior	25	6	7	7
HVAC Mechanic	24	8	6	6
Electrician Senior	23	10	11	11
Plumber Senior	23	8	10	10
Carpenter Senior	21	8	8	8
Electrician	21	1	0	0
Facility Engineer	21	2	2	2
Mason Senior	21	1	1	1
Plumber	21	1	1	1
Swimming Pool Maintenance Mech	21	1	1	1
Welder Senior	21	1	1	1
Carpenter	19	1	0	0
FULL TIME Subtotal		54	54	54
Environmental Services				
Custodial Services Manager	28	1	1	1
Facilities Maintenance Coord	26	1	1	1
Maint Svs&Material Foreman	25	1	1	1
Custodian Supervisor	21	1	1	1
Crew Worker Senior	18	5	5	5
Custodian Senior	18	4	4	4
Crew Worker	16	1	1	1
Custodian	16	2	2	2
FULL TIME Subtotal		16	16	16

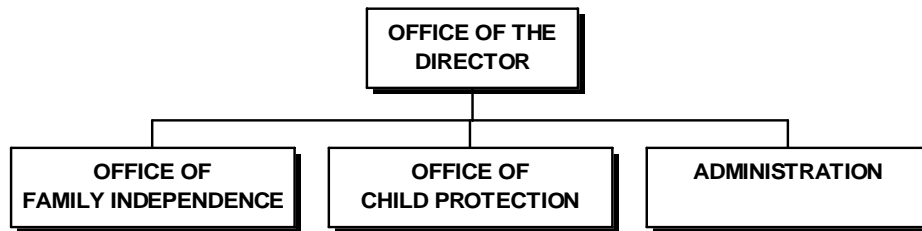
FACILITIES MANAGEMENT

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Security				
Security Services Manager	28	1	1	1
FULL TIME Subtotal		1	1	1
Architectural & Engineering				
Deputy Dir Architectural/Eng	31	1	1	1
Project Manager II	27	3	4	4
Project Manager I	26	3	2	2
FULL TIME Subtotal		7	7	7
FULL TIME Total		84	84	84
ALL POSITIONS Total		84	84	84



MISSION STATEMENT

It is the mission of the DeKalb County Department of Family and Children Services to promote the social and economic wellbeing of the vulnerable adults and families of DeKalb County by providing exceptional services by highly trained and qualified staff. The agency is committed to providing service in a professional manner, and being accountable to the DeKalb County residents we serve. The target group consists of deprived, neglected, and abused children and their families.

PROGRAM DESCRIPTION

The Office of Child Protection (OCP) includes the following functions: Child Protective Services (CPS) which handles investigations of abuse and / or neglect of children and services to prevent the removal of children from the home; Diversions, which includes services to families when an investigation is not warranted; Foster Care; Adoptions; Services to unmarried parents; Institutional care; Custody Investigations; Supervision of children in aftercare; Services to unaccompanied refugee minors; Emancipation services for children leaving Foster Care; Development of resources for children; Maintenance of independent living homes for children 16 and older.

The Office of Family Independence (OFI) represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas. This program area includes the following departments: Temporary Assistance for Needy Families (TANF); Daycare for the working poor; Medicaid for TANF and / or SSI recipients, foster children, medically needy and indigent pregnant women; Food Stamps; Nursing Home Payments; Child Welfare Services; Family Planning, Information, and Referral; Employability Services; Refugee Assistance; Emergency Energy Assistance; General Assistance.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
General Assistance Cases	1,409	4,326	6,147	7,968
Child Welfare Cases	5,955	5,460	5,729	5,998
Medicaid, TANF, Food Stamps	62,024	67,691	68,984	70,277

MAJOR ACCOMPLISHMENTS IN 2008

Office of Child Protection:

Increased Foster Care visitation to 95% for sibling visitation in the specialized units. New deprivations were reduced by 5% and the overall number of children in custody was reduced by 5%. Positive permanency outcomes for foster children increased by 5%. Maintained the caseload cap of 12 cases per worker.

Office of Family Independence:

The interview process was restructured so that all applicants were interviewed on the day of application. Standard of Promptness (SOP) numbers decreased and customer service complaints decreased. Reassigned staff to meet the needs in the Ongoing Section. Central Files improvements helped with records management – special projects requests for cases and / or case material were successfully located. TANF / Employment Services maintained a 70% participation rate. TANF met Standard of Promptness targets at 99.9%.

FAMILY AND CHILDREN SERVICES

FUNCTION: HEALTH & HUMAN SERVICES

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To maintain visitation percentages at 95% or greater and to maintain the consistency from month to month in sibling visitation for all siblings in specialized units.

To reduce new deprivations by 20%.

To increase positive permanencies by 20% or greater for all children in care.

Organizational Effectiveness

To improve Medicaid-only application processing procedures.

To train, track, and monitor timeliness and efficiency of childcare interviews.

To improve records management and caseload validations.

MAJOR BUDGETARY IMPACTS

Previous

In 2006 \$1,924,285 was approved for the basic operating budget.

In 2007 \$1,905,000 was approved for the basic operating budget.

In 2008 \$1,905,000 was approved for the basic operating budget.

2009

\$1,905,000 is approved for the basic operating budget.

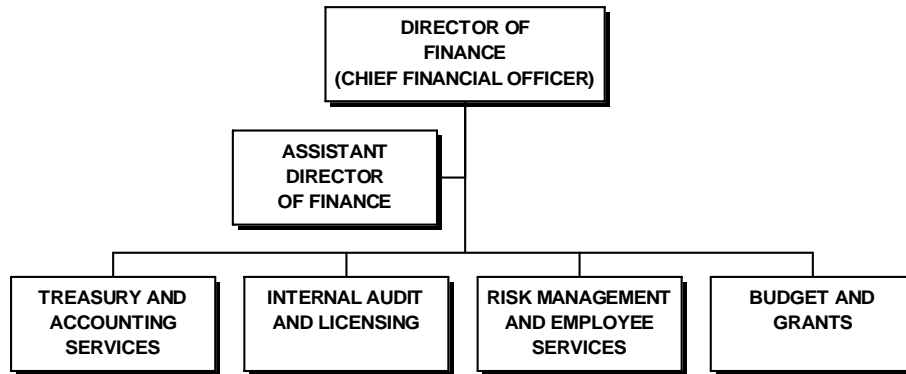
Future

No major changes are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$1,042,000	\$1,041,996	\$1,042,000	\$1,042,000
Child Welfare	528,000	528,000	528,000	528,000
General Assistance	335,000	335,001	335,000	335,000
	\$1,905,000	\$1,904,997	\$1,905,000	\$1,905,000

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Other Costs	\$1,905,000	\$1,904,997	\$1,905,000	\$1,905,000
	\$1,905,000	\$1,904,997	\$1,905,000	\$1,905,000

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,905,000	\$1,904,997	\$1,905,000
	\$1,905,000	\$1,904,997	\$1,905,000



MISSION STATEMENT

The Finance Department is committed to direct the financial affairs of DeKalb County by providing advice to the CEO and Board of Commissioners on fiscal affairs; provide financial and legislative information to elected officials, citizens, bondholders, customers, employees and other stakeholders; provide timely and accurate invoicing for Water & Sewer, Sanitation, Business License and Alcoholic Beverage License, and other customers, while maximizing the collection of revenues. To pay all vendors on the due dates while maximizing offered discounts; to maximize the return on the County's investments while adhering to the County's investment policies. To prepare, analyze, and administer the various County Budgets within legal restrictions and internal policies and procedures, including submission of proposed budgets to the governing authority and facilitating public review. To provide an independent appraisal of County operations to ensure compliance with laws, policies, and procedures. Minimize the adverse affects of risk exposure to the County and its employees. To administer the County's surety, liability, employee insurance, and benefits programs. To provide active and retired employees the pay and benefits to which they are entitled, in an efficient manner. To maintain effective records management, retention, and microfilming programs.

PROGRAM DESCRIPTION

The Finance Department, under the direction of the Finance Director, is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Office of the Director is responsible to the Chief Executive Officer regarding the fiscal status of County controlled funds, and serves in an administrative and advisory capacity on related matters. The Director serves as the Chief Financial Officer to the CEO and the Board of Commissioners.

The Division of Treasury and Accounting Services handles the central accounting, cash management, investments and disbursements, and accounts payable activity for the County. The Division is also responsible for fixed asset records, contract compliance audits, and financial reporting for the County. This Division controls associated revenue collections, as well as providing assessment billings and revenue collections for Water & Sewer usage, and other miscellaneous billings.

The Division of Internal Audit and Licensing provides an independent appraisal of County operations to ensure compliance with laws, policies, and procedures. It reviews and evaluates the effectiveness of internal controls to determine their ability to safeguard the County's assets, assesses the validity and reliability of fiscal operations, promotes operational efficiency, and encourages adherence to prescribed managerial policies. The Licensing section is responsible for the collection of all monies due the county relating to business license and alcoholic beverage license issuance.

The Division of Budget and Grants is responsible for the preparation, analysis, and administration of the County's budgets within legal restrictions and internal policies and procedures. This Division serves as the primary staff unit to the Director of Finance in responding to the needs of the CEO and Board of Commissioners.

The Risk Management and Employee Services Division's function entails identification of pure risk exposure, consulting and training County departments in how to control those risks, processing insurance or self-funding to pay for losses, and administration of worker's compensation claims. Employee Services is responsible for payroll, pension system administration, and employee benefits.

FINANCE

FUNCTION: GENERAL GOVERNMENT

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF MINUTES PREPARED WITHIN 2 WEEKS OF THE MEETING	98%	100%	100%	100%
FUND BALANCE, AS A PERCENTAGE OF TAX FUND EXPENDITURES	8.50%	6.98%	7.44%	9.59%
COLLECTION RATE FOR WATER & SEWER BILLINGS	97%	93.77%	93.77%	97.75%
COLLECTION RATE FOR COMMERCIAL SANITATION BILLINGS (INCLUDES PRIOR BILLINGS)	97%	99.29%	104.86%	98.00%
BOND RATING: GENERAL OBLIGATION DEBT:				
STANDARD & POOR'S	AA+	AA+	AAA	AAA
MOODY'S	Aaa	Aaa	Aaa	Aaa
BOND RATING: WATER & SEWER DEBT	AA/Aa ²	AA/Aa ²	AA/Aa ²	AA/Aa ²
EMPLOYEE DAYS LOST PER 100 WORKERS AS A RESULT OF WORK RELATED INJURIES	< 100 DAYS/100 WORKERS	85	106	152

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Office of the Director:				
(Man-Years Allocated)	N/A	8	8	5
General Administration	2	2	2	2
Financial Analysis	4	3	3	3
Clerk to Board of Commissioners	3	3	3	0
Treasury & Accounting Services:				
Journals Processed	1,804	1,273	1173	1,300
Investment Transactions	67	44	45	50
Voucher Checks	53,821	56,927	57,705	58,000
Amount of Voucher Checks Written	\$676,142,818	\$784,534,255	\$714,666,448	\$720,000,000
Invoices Entered	83,000	91,494	90,451	91,000
Number of Sanitation Accounts	8,097	9,107	9,424	9,500
Number of Sanitation Billings	107,790	117,009	126,598	130,000
Number of Water Customers	298,949	311,466	314,572	320,000
Number of Water Billings	1,390,517	1,559,234	1,274,467	1,550,771
Number of Other Billings	10,735	6,653	7,753	11,000

FINANCE

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Budget & Grants:				
Budget Amendments	454	451	364	400
Personnel Requisitions	1,680	1,650	754	800
Budget Changes Reviewed	454	397	140	166
Amount of Operating Budgets (millions)	\$1,044	\$1,048	\$1,147	\$1,205
Grant Drawdowns	202	77	72	84
Internal Audit & Licensing:				
Audits-General (Days)	1,674	2,294	2,234	2,700
Systems Administration (Days)	222	13	18	7
Administrative Research & Study	865	884	862	900
Projects-Audits (Quantity)	151	186	212	225
Business Licenses *	23,505	27,743	22,496	20,000
Alcohol Licenses	1,167	1,064	1,044	950
Risk Management:				
Management Safety Training Days	42	107	10	50
Employees Trained	576	637	2,435	2,500
Workers Compensation Claims	897	898	859	850
New Pension Processes	215	208	214	225
Safety Audits	0	0	6	12
Vehicle Claims	780	814	637	600
Pension Refunds	569	565	572	600
Pension & Payroll Checks	43,396	73,793	66,891	65,000
Direct Deposit-Payroll & Pension	94,639	163,966	177,605	179,500
Records and Microfilming:				
Records Transferred (Cubic Feet)	2,145	1,976	2,697	2,900
File Requested/Refiles	48,827	45,480	56,480	60,000
Documents Microfilmed	80,537	191,500	615,453	750,000

* Reflects the loss of 2,200 accounts due to the incorporation of the City of Dunwoody.

MAJOR ACCOMPLISHMENTS IN 2008

Received the Distinguished Budget Presentation Award from the Government Finance Officers Association. Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). Presented information concerning the millage rates to the public and elected officials. Renewed over 20,000 General Business Occupational Tax Certificates, and over 1,000 Alcoholic Beverage Licenses were registered. Implemented the Records Center imaging program, and completed the automation of Planning and Development Board of Appeals files that accounted for 450,000 images. The Record Center also implemented an automated inventory record system which allows departments to have constant access to their inventory at their desk top. Received AAA rating from Standard and Poor's. Provided timely and accurate billing for Sanitation customers. Scheduled and billed Water & Sewer billing group by reducing large accounts with more than 90 days past due.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Financial Strength

To continue to provide timely information and reporting to the CEO, Board of Commissioners, and public.

To maintain highly satisfactory bond ratings.

Infrastructure

To continue to refine the implementation of the Oracle Public Sector Budgeting, Hansen, Projects and Grants and the Grant Proposal Modules.

After accounting for the impact of the City of Dunwoody, to reinstate and expand the County's Business License Inspection Program.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS (CONTINUED)**Organizational Effectiveness**

To improve compliance and timeliness of collections relative to renewal fees due from commercially located businesses and mixed drink excise taxes due from businesses with consumption-on-premise (COP) operations.

To maximize collection rates for all billings. To bill every water & sewer service account on time.

To implement an imaging program for State Court, Finance, and the District Attorney's Office.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, the budget included funding for 3 additional positions: one Accounting Technician in Accounting Services to address increased workload in Accounts Payable and two Business License Auditors to perform business license audits and internal audits. The budget also reflected the deletion of 1 Senior Consultant position in the Director's Office, and the transfer of 1 Accounting Tech Senior position to the Water & Sewer Revenue Collection cost center from Accounting Services. In 2007, the budget included \$950,000 for a Meter Reading services contract; \$240,000 for the CPAK maintenance agreement and \$47,300 for computer equipment, software, Opex Letter Opener replacement and shelving. It also reflected the conversion of a part-time Cashier position to a full-time Cashier position in the Water and Sewer Revenue Collections cost center. The budget also reflected the transfer of seven (7) Customer Service Representative Positions to the Citizens Help Center.

In 2008, the budget included transfer of 21 Meter Reader positions, as well as the management of the meter reading function, from the Finance Department's Revenue Collections cost center to the Collection Services cost center in the Watershed Management Department.

2009

On January 6, 2009, the Board of Commissioners created the position of Clerk to the Board of Commissioners and Chief Executive Officer in response to Senate Bill 52, which transferred the duties of the Clerk from the Finance Department to the Board of Commissioners. Three positions, 1 Chief Deputy Clerk and 2 Assistant Deputy Clerks, with salaries and benefits totaling \$200,944 have been transferred from the Finance Director's Office to the Board of Commissioners in response to Senate Bill 52.

Future

There will be ongoing refinements and upgrades of the Oracle Financial Management System.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Accounting Services	\$936,425	\$969,759	\$991,974	\$991,974
Budget & Grants	1,088,898	1,154,417	1,274,766	1,274,766
Business License	1,268,238	1,605,123	961,933	961,933
Internal Audit	628,930	618,917	676,791	676,791
Office Of The Director	895,841	865,350	690,494	690,494
Records And Microfilming	445,502	376,554	391,360	391,360
Revenue Collections - Gen. Fund	302,973	274,236	294,209	294,209
Revenue Collections - Sanitation	224,849	227,424	243,889	243,889
Revenue Collections - W & S *	6,686,713	5,538,116	5,403,023	5,403,023
Risk Management	2,038,458	2,089,900	2,098,398	2,098,398
	\$14,516,828	\$13,719,796	\$13,026,837	\$13,026,837

*Funding for this function provided from the Water and Sewer Fund. The funding and positions are shown here for information purposes since they are all within, and the responsibility of, the Finance Department.

FINANCE

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$11,418,359	\$10,955,013	\$10,989,167	\$10,989,167
Purchased / Contracted Services	1,756,563	1,444,596	1,440,428	1,440,428
Supplies	425,521	238,071	280,704	280,704
Capital Outlays	121,252	63,337	19,927	19,927
Interfund / Interdepartmental	795,133	1,018,779	296,611	296,611
	\$14,516,828	\$13,719,796	\$13,026,837	\$13,026,837

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$6,337,027	\$6,349,133	\$6,417,992
Special Tax District - Unincorporated	1,268,238	1,605,123	961,933
Water & Sewer Operating	6,686,713	5,538,116	5,403,023
Public Works - Sanitation Operating	224,849	227,424	243,889
	\$14,516,828	\$13,719,796	\$13,026,837

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Office Of The Director				
Assistant Director Finance	AF	1	1	1
Director Finance	AC	1	1	1
Dept Information Systems Mgr	31	1	1	1
Financial Management Analyst	30	1	1	1
Chief Dep Clerk Bd of Comm	28	1	1	0
Administrative Assistant II	23	1	1	1
Assistant Deputy Clerk	23	2	2	0
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		9	9	6
Accounting Services				
Accounting Services Manager	31	2	2	2
Accountant Principal	28	0	1	1
Accountant Senior	26	1	1	1
Accountant	25	2	1	1
Accounts Payable Supervisor	25	1	1	1
Administrative Assistant I	21	1	1	1
Accounting Tech Senior	19	5	5	5
Accounting Tech	18	5	5	5
FULL TIME Subtotal		17	17	17

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Records And Microfilming				
Records Manager	30	1	1	1
Records Center Supervisor	23	1	1	1
Microfilm Supervisor	21	1	1	1
Records Technician	19	2	2	2
Microfilm Technician	18	1	1	1
FULL TIME Subtotal		6	6	6
Business License				
Alcohol & Business License Mgr	28	1	1	1
Auditor Principal	28	0	1	1
Auditor Senior	26	2	1	1
Auditor	25	2	2	2
License Inspector Supervisor	25	1	1	1
Accounting Tech Senior	19	1	1	1
License Inspector	19	4	4	4
Office Assistant Senior	19	3	3	3
FULL TIME Subtotal		14	14	14
Revenue Collections - W & S				
Dep Dir Fin/Treasury Acct Svc	AI	1	1	1
Revenue Collections Manager	31	3	3	3
Admin Operations Mgr	28	2	2	2
Revenue Coll Supv Sr	25	6	6	6
Administrative Assistant II	23	1	1	1
Revenue Collections Supervisor	23	2	1	1
Accounting Tech Senior	19	17	17	17
Customer Service Rep Sr	19	18	21	21
Dispatcher	19	1	1	1
Field Service Representative	19	25	24	24
Office Assistant Senior	19	1	1	1
Accounting Tech	18	1	1	1
Accounting Technician	18	1	0	0
Customer Service Rep	18	15	12	12
Meter Reader	18	18	0	0
Parking Attendant Lead	18	1	1	1
Courier	16	1	1	1
Parking Attendant	16	1	1	1
FULL TIME Subtotal		115	94	94
Internal Audit				
Dep Dir Fin Internal Audit Lic	AI	1	1	1
Internal Audit Manager	31	1	1	1
Auditor Principal	28	1	1	1
Auditor Senior	26	4	3	3

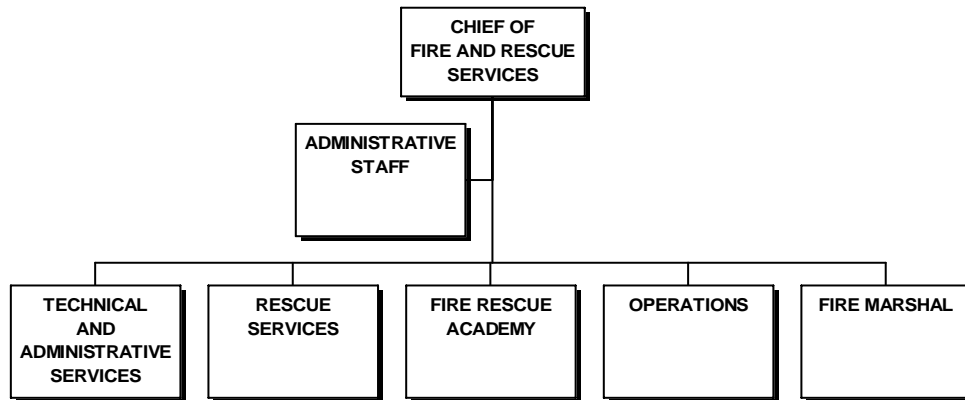
FINANCE

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Internal Audit (cont)				
Auditor	25	2	3	3
Accounting Tech Senior	19	1	1	1
FULL TIME Subtotal		10	10	10
Budget & Grants				
Dep Dir Finance-Budget&Grants	AI	1	1	1
Budget Manager	32	2	2	2
Financial Management Analyst	30	1	2	2
Accountant Principal	28	1	0	0
Budget Management Analyst Prin	28	2	2	2
Accountant Senior	26	0	1	1
Budget & Management Analyst Sr	26	7	6	6
Budget Technician	21	1	1	1
Accounting Tech Senior	19	2	2	2
FULL TIME Subtotal		17	17	17
Risk Management				
Dep Dir Fin Risk Mgmt&Emp Svs	AI	1	1	1
Employee Services Manager	31	1	1	1
Risk Control Manager	31	1	1	1
Pension Administrator	29	1	1	1
Accountant Principal	28	1	0	0
Employee Benefits Manager	28	1	1	1
Loss Control Manager	28	1	1	1
Payroll Services Manager	28	1	1	1
Workers Compensation Manager	28	1	1	1
Accountant Senior	26	0	1	1
Risk Control Officer Senior	26	4	4	4
Payroll Analyst	25	2	2	2
Workers' Compensation Adjuster	24	2	2	2
Administrative Assistant II	23	1	1	1
Benefits Specialist Senior	23	2	2	2
Risk Control Analyst	23	1	1	1
Administrative Assistant I	21	1	1	1
Benefits Specialist	21	4	4	4
Payroll Assistant Senior	21	1	3	3
Office Assistant Senior	19	1	1	1
Payroll Assistant	19	2	0	0
FULL TIME Subtotal		30	30	30
FULL TIME Total		218	197	194
ALL POSITIONS Total		218	197	194



MISSION STATEMENT

The mission of the DeKalb County Fire & Rescue Services is to protect life and property from fire and hazardous materials and to promulgate regulations related to fire and explosion hazards. To respond to all reported fires within DeKalb County in the designated fire service district. To enforce all fire codes, respond to all calls/complaints of fire hazards, and review all site plans for compliance with the fire code. To investigate the cause of reported fires and where criminal conduct is suspected, develop a case (arson). To conduct public education programs in fire prevention and safety; to serve as emergency response units and provide rescue and fire aid operations at the scene of fires, automobile accidents, and industrial incidents; to provide emergency medical treatment and if required transport the patient to a hospital; to operate and administer advanced life support systems and provide immediate life saving techniques; to maintain and update Standard Operating Procedures to enhance/improve patients' recovery.

PROGRAM DESCRIPTION

Fire and Rescue Services provides services directed toward the protection of life and property from fire and emergency medical responses within DeKalb County. Fire suppression field units operate from twenty-six (26) fire stations located in population areas throughout the County. Fire Rescue personnel provide rescue and first aid support at automobile accident sites, industrial incidents, and other emergency medical situations. Other programs provided by Fire and Rescue Services include the administration and enforcement of statutes, ordinances and regulations related to fire and explosion hazards, and public education programs in fire prevention, fire safety and injury prevention.

Currently the Fire and Rescue Services budget is divided between two funds as follows:

General Fund

The Rescue Service Division provides emergency medical treatment and, if required, transportation to hospital facilities. Personnel are certified Advanced Emergency Medical Technicians and are qualified to operate advanced life support systems and provide immediate life saving techniques. All rescue personnel must meet qualification standards as established by the State Department of Human Resources and the State Board of Medical Examiners.

Fire Fund

The Fire Fund provides the full range of fire services including the rapid deployment to all reported fires, the Fire Prevention Division for fire inspections and investigations, and the support activities of administration, training and station maintenance.

The Fire Rescue Academy is responsible for all basic training of fire recruits, advanced in-service training of fire personnel and the continual development of course material. This section tests all new and existing equipment to insure proper functioning.

FIRE & RESCUE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION (continued)****Fire Fund**

Technical Services supports Fire & Rescue Services through the management of information, budget, maintenance, and vehicle/equipment assets. The Public Education Unit conducts demonstrations in fire safety and provides training in fire safety, upon request.

The Fire Marshal section is responsible for the enforcement of all fire codes. This section responds to all complaints of fire hazards and reviews all site plans for compliance with the fire code. Where criminal conduct is suspected, the arson unit is responsible for investigation and case development.

The Fire Operations section responds to all reported fires within DeKalb County in the designated fire service district. The section operates from twenty-six (26) fire stations geographically dispersed throughout the County. As emergency response units, the suppression section provides rescue and first aid operations at the scene of fires, automobile accidents, and industrial incidents.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
RESCUE MEDICAL SERVICES				
% OF ADVANCED LIFE SUPPORT CALLS ANSWERED IN FIVE MINUTES OR LESS	90%	40%	40%	N/A
FIRE SERVICES				
% OF SMALL PLANS REVIEWED WITHIN 10 DAYS	100%	94%	94%	100%
% OF MEDIUM PLANS REVIEWED WITHIN 10 DAYS	100%	91%	98%	100%
% OF LARGE PLANS REVIEWED WITHIN 10 DAYS	70%	70%	70%	98%
% OF EMERGENCY RESPONSES WITHIN 5 MINUTES	90%	43%	39%	37%
% OF EMERGENCY RESPONSES WITHIN 12 MINUTES	N/A	84%	80%	84%

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Fire & Rescue Services:				
Responses	146,435	152,602	201,300	205,000
Average response time per call	5:12 min	5:12 min	5:16 min	5:22 min
Fire Prevention:				
Building Inspections	8,753	10,422	12,642	13,274
Educational Presentations	558	358	1,623	1,650
Arson Investigations	128	175	317	325
Fire Suppression:				
Fire Dispatch Calls	102,505	65,399	42,675	45,500
Rescue Medical Calls	43,930	87,203	158,526	159,500

MAJOR ACCOMPLISHMENTS IN 2008

Recertified all personnel in state firefighting and medical requirements. Handled over 164,000 responses; this ranks DeKalb County Fire Rescue (DCFR) the 8th busiest fire service in the United States. Deployed an average of 38 Advanced Life Support Units per day, which increases survivability of all DeKalb County citizens and visitors. Inspected and tested all self-contained breathing apparatus and components. Reduced On-the-Job-Injuries (OJIs) and vehicle accidents over 50%. Instituted training and oversight programs to reduce on the job injuries and overall Workers Compensation expenses. Reformatted and implemented the 2008-2009 phases of the Department Strategic Plan. Hired 24 pre-trained East Point Fire Department former employees. Acquired \$4M+ in Grant funding from (GEMA/USAI) for self contained breathing apparatus (SCBA) and a second set of turnout gear for all sworn personnel.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To improve operational effectiveness through practical application of basic fire and medical skills.

To continue community involvement and participation through our Community Education Unit.

To increase EMS collections by 10% through educating and tracking employees on patient documentations.

To reduce on the job injuries and overall Worker's Compensation costs by 10%.

To reduce the time from recruitment to hire for new applications.

To implement the grant purchasing process from GEMA/USAI 2006 and 2007 funding.

Infrastructure

To complete planning, secure bids, and begin the construction of Fire Station #27 near the Stonecrest area.

To complete the planning process for Engineering Services and Land Purchases for two additional stations in high growth areas.

To enhance the system status monitors by equipping all responding equipment with a global positioning system.

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

MAJOR BUDGETARY IMPACTS

Previous

General Fund

In 2006, there were no significant changes. The department's 2007 Budget request included the transfer of one Network Administrator position to the Information Systems Department. In 2008, there were no significant changes.

Fire Fund

In 2006, funding in the amount of \$194,401 was approved for 15 Fire Fighter positions and equipment to operate a new Fire Station 26, which opened in October, 2006. This increased the number of Fire Rescue Stations from 25 to 26.

The 2007 budget included full-year funding for 15 positions added in 2006 to staff Fire Station 26. Three Network Administrator positions were transferred to the Information Systems Department. Also reflected in the Fire Operations cost center is funding of \$273,159 for a five year lease/ purchase of 65 Zoll E Series cardiac monitor/defibrillators.

The 2008 budget included funding of \$258,055 for the 5 year lease/purchase for 65 Zoll E Series cardiac monitor/defibrillators.

2009

General Fund

There are no significant budgetary changes for 2009.

Fire Fund

The 2009 budget includes funding of \$38,253 for the conversion of 4 temporary Fire Protection Engineers positions to one full-time Supply Specialist position and one full-time Administrative Assistant I position. The budget also reflects a grant match amount of \$272,449 for the first year of a five year Federal SAFER Grant award to hire 64 front-line Firefighter 1 positions. The positions are funded in the Grant Fund.

Future

One new station near Klondike Road and Haden Quarry will be constructed, equipped and staffed and two Fire Stations #3 and #7 will be renovated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$52,094,133	\$53,898,192	\$56,514,116	\$56,514,116
Purchased / Contracted Services	1,047,681	1,230,524	1,340,810	1,340,810
Supplies	3,699,220	3,424,871	3,144,608	3,144,608
Capital Outlays	277,589	154,171	87,354	87,354
Interfund / Interdepartmental	13,332,777	12,384,037	8,835,075	8,835,075
Other Costs	0	89,817	320,270	320,270
	\$70,451,399	\$71,181,611	\$70,242,233	\$70,242,233

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$15,065,198	\$15,668,243	\$16,212,561
Fire	55,386,201	55,513,368	54,029,672
	\$70,451,399	\$71,181,611	\$70,242,233

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Fire Marshal				
Fire Protection Engineer	28	4	4	0
TEMP Subtotal		4	4	0
Operations				
Fire&Rescue Bat Chf(28d/cyl)	F31	14	13	13
Fire Captain (28 d/cyl)	F29	106	97	97
Fire Rescue Captain (28 d/cyl)	F29	0	12	12
Fire Medic III (28day)	F27	12	12	12
Fire Medic II (28day)	F26	3	4	4
Fire Medic I (28day)	F25	3	3	3
Firefighter III (28 d/cyl)	F25	204	212	212
Firefighter II (28 d/cyl)	F24	113	121	121
Firefighter I (28 d/cyl)	F23	86	90	90
Firefighter I/EMT-I (28d/cyl)	F23	3	1	1
FireandRescueAsstChf(28d/cyl)	AJF	2	3	3
Fire and Rescue Asst Chief	AJ	1	0	0
Deputy Director Program Oper	AI	1	0	0
Fire & Rescue Deputy Chief	AI	1	3	3
Asst. Director Fire & Rescue	AG	1	0	0
Dir. Fire & Rescue Services	AC	1	1	1
Assistant Fire Marshal	31	1	1	1
Fire & Rescue Battalion Chief	31	0	1	1
Fire Services Specialist	31	1	1	1
Fire Captain	29	5	1	1
Fire Inspections Supervisor	29	1	1	1
Fire Investigations Supervisor	29	1	1	1
Fire Protection Engineer-Lead	29	1	1	1
Fiscal Officer	29	1	1	1
Rescue Captain	29	0	1	1
Fire Inspector III	28	5	5	5
Fire Investigator III	28	3	3	3
Fire Protection Engineer	28	4	4	4
Fire Inspector II	25	1	1	1
Fire Investigator II	25	1	1	1
Firefighter III	25	10	11	11
Fire Inspector I	24	1	1	1
Payroll Personnel Supervisor	24	1	1	1
Supply Supervisor	24	1	1	1
Administrative Assistant II	23	7	7	7
Fire Equipment Repair Tech	23	2	2	2
Firefighter I	23	35	12	12
Public Education Specialist	23	6	6	6
Administrative Assistant I	21	5	5	6
Facility Engineer	21	1	0	0
Fire Rescue Maintenance Coord	21	0	1	1
Payroll Personnel Tech Sr	21	3	3	3
Supply Specialist	21	0	0	1

FIRE & RESCUE SERVICES

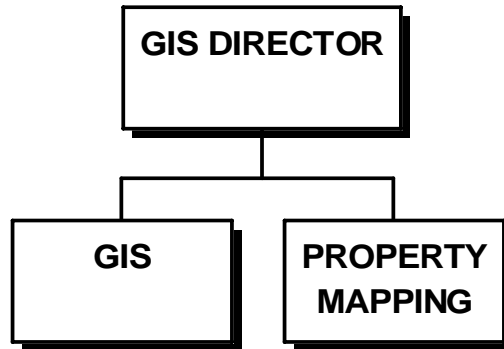
FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Operations (cont)				
Office Assistant Senior	19	2	2	2
Fire Rescue Recruit	18	0	2	2
FULL TIME Subtotal		650	649	651
Rescue Services				
Fire&Rescue Bat Chf(28d/cyl)	F31	2	2	2
Fire Captain (28 d/cyl)	F29	2	2	2
Fire Medic Captain (28day)	F29	1	0	0
Rescue Captain (28 d/cyl)	F29	18	17	17
Fire Medic III (28day)	F27	21	23	23
Fire Medic II (28day)	F26	22	44	44
Fire Medic III Interim(28dCyl)	F26	15	11	11
Paramedic Senior/FF(28d/cyl)	F26	3	0	0
Fire Medic I (28day)	F25	50	35	35
Firefighter III (28 d/cyl)	F25	1	2	2
Firefighter II (28 d/cyl)	F24	3	1	1
Paramedic/Firefighter(28d/cyl)	F24	6	0	0
Firefighter I (28 d/cyl)	F23	0	1	1
Firefighter I/EMT-I (28d/cyl)	F23	14	15	15
Fire and Rescue Asst Chief	AJ	1	1	1
Fire & Rescue Deputy Chief	AI	1	1	1
Fire & Rescue Battalion Chief	31	2	2	2
Rescue Captain	29	8	10	10
Fire Investigator III	28	1	1	1
Fire Medic III	27	2	4	4
Fire Medic II	26	3	7	7
Paramedic Senior	26	11	9	9
Paramedic Senior/Firefighter	26	4	0	0
Fire Medic I	25	11	1	1
Paramedic/Firefighter	24	1	0	0
Firefighter I/EMT-I	23	0	16	16
Supply Coordinator	21	1	1	1
Fire Rescue Recruit	18	1	0	0
FULL TIME Subtotal		205	206	206
FULL TIME Total		855	855	857
TEMPORARY Total		4	4	0
ALL POSITIONS Total		859	859	857

Note: 64 Firefighter I positions funded by a Federal SAFER Grant are reflected in the Grant Fund.



MISSION STATEMENT

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. Our goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with numerous business processes/work flows and IT systems that the county uses.

PROGRAM DESCRIPTION

The Geographic Information System (GIS) Department is responsible for the development of an integrated GIS, which will link computer maps to information about the sites and facilities that the maps depict. The Department is responsible for managing multi-departmental GIS projects such as Imagery libraries, Base Map, Standardized Street Name and Situs Address databases, and Property Ownership database and Boundaries. The Department is responsible for definition of mapping and database standards, and ensuring compliance with standards and schedules. The Department provides technical guidance to departments developing spatial data in the definition of GIS project scopes, preparation of Requests for Proposals (RFPs) GIS specifications, and quality assurance on data. Assistance is provided to departments with writing mapping specifications, purchasing hardware and software, training staff, customizing software, and production of special projects.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
SYSTEM TIME AVAILABILITY EXCLUDING PLANNED DOWNTIME	100%	100%	100%	100%
% OF USERS RECEIVING PRODUCTION ON TIME	100%	100%	100%	100%
% OF COUNTY OWNED SURPLUS PROPERTY (NOT REQUIRED FOR COUNTY USE PROCESSED FOR DISPOSAL WITHIN 60 DAYS	100%	96%	96%	100%

GEOGRAPHIC INFORMATION SYSTEMS**FUNCTION: GENERAL GOVERNMENT****ACTIVITY MEASURES**

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Workstations with GIS/CAD software	160	190	400	400
Plotters connected to GIS	18	18	18	18
Mapping /Data Requests	163	152	159	150
Parcels Conveyed	40,125	40,399	27,468	20,000
Deeds Entered	37,231	36,772	25,946	20,000
Property Sales Revenue	\$172,197	\$364,361	\$181,000	\$50,000
Map Sales Revenue	\$15,339	\$9,209	\$5,143	\$2,500
GIS Database Features	305	311	340	340

MAJOR ACCOMPLISHMENTS IN 2008

Deployed the Street Address Maintenance System (SAMSII) as the County's enterprise customer maintenance system. SAMSII is the standardized source of location information for county systems including permitting, Code Enforcement, Business Licenses, Zoning, Fire Marshall Inspections, 311, Watershed Management work orders, Roads and Drainage work orders, crime analysis, tax assessment and tax collection. Integrated the SAMSII address system with the GIS system; this brings efficiency to the operation. Re-engineered the department's workflows to incorporate the new SAMS functionality with the new imaging system deployed by the Clerk of Superior Court (plats and deeds). Posted Phase III of the Base Map Update to the GIS database. Completed the fourth phase of the annual base map project and renewed additional photographic imagery (Pictometry) license. Initiated a survey reconnaissance project to densify the county survey control point network.

Provided assistance to departments involving the following projects: emergency dispatch 911, sanitation routing, sidewalk inventory mapping, traffic calming inventory project, stormwater impervious surface mapping, and sewer inventory mapping.

Revenue from the sale of real property, abandonments and easements totaled \$329,000.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To complete the parcel conversion project.

To deploy Countywide E-GIS project.

To make users more efficient and facilitate the use of GIS data in all departments with mapping function.

MAJOR BUDGETARY IMPACTS**Previous**

One GIS Specialist was added in 2007, to address the increase in the number of County users actively using GIS data to perform job functions. There were no significant budgetary changes for 2008.

2009

There are no significant budgetary changes for 2009.

Future

Internal quality control will be a priority. Training of departmental staff in maintenance procedures will be critical to the continued update of the county's database and its efficient utilization.

GEOGRAPHIC INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
G.I.S.	\$1,155,064	\$1,035,235	\$1,257,109	\$1,257,109
G.I.S. - Property Mapping	1,021,594	1,019,544	1,143,082	1,143,082
	<u>\$2,176,658</u>	<u>\$2,054,778</u>	<u>\$2,400,191</u>	<u>\$2,400,191</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,533,795	\$1,490,748	\$1,591,407	\$1,591,407
Purchased / Contracted Services	344,387	203,356	508,515	508,515
Supplies	103,948	44,521	92,657	92,657
Capital Outlays	194,529	181,604	207,612	207,612
Other Financing Uses	0	134,549	0	0
	<u>\$2,176,658</u>	<u>\$2,054,778</u>	<u>\$2,400,191</u>	<u>\$2,400,191</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	<u>\$2,176,658</u>	<u>\$2,054,778</u>	<u>\$2,400,191</u>
	\$2,176,658	\$2,054,778	\$2,400,191

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
G.I.S.				
Assistant Director GIS	AJ	1	1	1
Director GIS	AH	1	1	1
GIS Technical Coordinator	29	2	2	2
Project Coordinator GIS	29	1	1	1
Administrative Assistant II	23	1	1	1
GIS Specialist	23	1	1	1
FULL TIME Subtotal		7	7	7
G.I.S. - Property Mapping				
Property Mapping Manager	31	1	1	1
Property Mapping Supervisor	28	1	1	1
GIS Specialist Senior	24	1	1	1
GIS Specialist	23	5	5	5

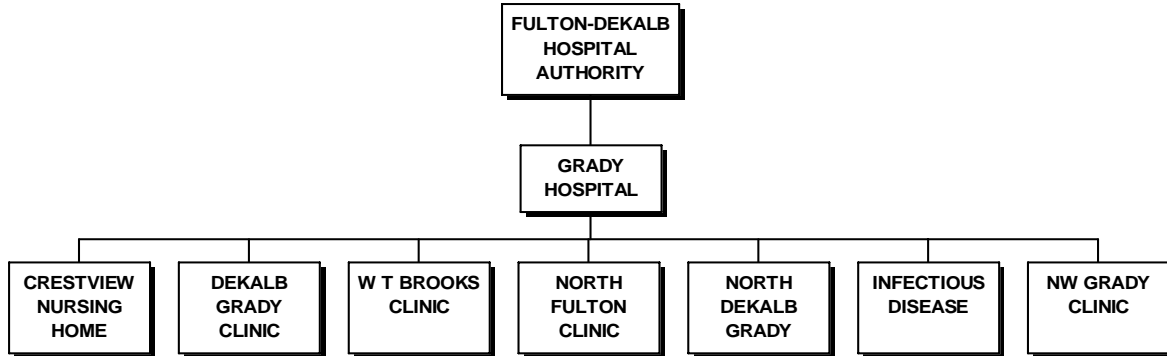
GEOGRAPHIC INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
G.I.S. - Property Mapping (cont)				
Addressing Coordinator	22	2	2	2
Administrative Assistant I	21	1	1	1
Property Mapping Technician Sr	21	5	5	5
Property Mapping Technician	19	4	4	4
FULL TIME Subtotal		20	20	20
FULL TIME Total		27	27	27
ALL POSITIONS Total		27	27	27



PROGRAM DESCRIPTION

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens. Through the Authority, the County pays, in a contractual arrangement, its proportionate share of the operating deficit of Grady Memorial Hospital, based on the percentage of patient days of DeKalb County citizens. Under a separate agreement the County helps to underwrite the costs of operating the DeKalb Grady Clinic, a primary care facility with direct referral capability to Grady Hospital itself.

In addition, the Hospital Fund provides funding for emergency medical treatment of pregnant women who are residents of the County, as required by Georgia law. Also, the Hospital Fund pays a pro-rata share of debt service on any outstanding bonds.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Millage Rate	0.83	0.89	0.84	0.89
DeKalb % Deficit Share	25.27%	29.47%	25.29%	29.47%

MAJOR BUDGETARY IMPACTS

Previous

In late 2003, the Fulton-DeKalb Hospital Authority refunded bonds. The portion of the 2004 budget allocated to debt service changed based on the final debt service agreement. There were no significant budgetary changes in 2005 and in 2006. During the fourth quarter 2007, the Board of Commissioners approved a one-time \$5,000,000 payment to the Fulton-DeKalb Hospital Authority to stabilize the operations at Grady Hospital. To execute this action, the Board of Commissioners authorized the finance director to decrease the Budgetary Reserve in the General Fund by \$5,000,000 and to transfer the same amount to the Hospital Fund. In November 2007, the Fulton-DeKalb Hospital Authority approved the transfer of control of Grady Hospital to a private nonprofit Grady Memorial Hospital Corporation to address the ten year financial crisis at Grady Hospital. The 2008 adopted budget included a one-time \$5,000,000 transfer from the Hospital Fund to reimburse the Budgetary Reserve in the General Fund for the payment to the Fulton-DeKalb Hospital Authority made in 2007. In March 2008, the Board of Commissioners approved the transfer of control of Grady Hospital to the nonprofit corporation.

2009

There are no significant budgetary changes in 2009.

Future

The Grady Memorial Hospital Corporation will continue to implement strategies to reverse the financial crisis.

HOSPITAL FUND

FUNCTION: HEALTH & HUMAN SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

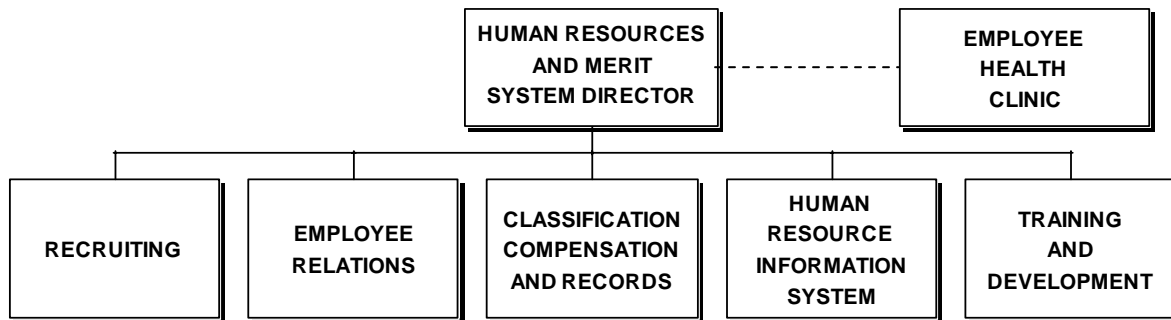
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Hospital Fund	\$27,297,669	\$22,836,063	\$23,613,931	\$23,613,931
	\$27,297,669	\$22,836,063	\$23,613,931	\$23,613,931

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$0	\$0	\$5,000	\$5,000
Interfund / Interdepartmental				
Charges	75,764	106,764	106,764	106,764
Other Costs	27,221,905	17,729,299	23,502,167	23,502,167
Other Financing Uses	0	5,000,000	0	0
	\$27,297,669	\$22,836,063	\$23,613,931	\$23,613,931

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Hospital	\$27,297,669	\$22,836,063	\$23,613,931
	\$27,297,669	\$22,836,063	\$23,613,931



MISSION STATEMENT

The mission of Human Resources and Merit System is to provide support services to all departments in recruiting qualified applicants and retaining qualified employees for county positions; to promote and provide the necessary assistance to achieve an effective relationship between management and employees; to provide support to countywide training programs; and to administer the countywide comprehensive personnel management programs, e.g. Drug and Alcohol Testing, Donations of Leave, Acting Status Pay, and Family Medical Leave.

PROGRAM DESCRIPTION

The Human Resources & Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. For budgetary purposes, the department consists of two activities: Human Resources & Merit System and Training. The six sections within the Human Resources & Merit System activity perform distinct functions with specific responsibilities.

The Office of the Director is responsible for overseeing the County's human resources functions including the design, administration and implementation of personnel policies and procedures. This office provides general management and administrative support for the entire department. Human Resources and the Board of Health coordinate the operation of the County's Employee Health Clinic. The Office of the Director manages the overall activities of the Employee Health Clinic. The Board of Health is responsible for day-to-day operations.

The Recruiting Division advertises vacancies and performs specialized recruitment activities; receives and screens applications; advises applicants concerning openings for which they may qualify; develops and administers tests and other evaluation measures.

The Employee Relations Division is responsible for the review and handling of employee disciplinary actions, appeals of disciplinary actions, preparing minutes and maintaining official records of Merit Council actions, coordinating the Employee Assistance Program, EEO complaints, the County's Drug & Alcohol Testing Program, and Open Records requests received by the Human Resources Department.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation, and title changing of existing positions; recommends classifications for new positions; conducts salary surveys; maintains the official personnel records of county employees.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordination of Human Resource reports; training, security, testing, and updates of the PeopleSoft Human Resource Management System application; coordinates and oversees electronic records management; serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs.

HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF NEW POSITIONS CLASSIFIED WITHIN 10 DAYS FROM RECEIPT OF COMPREHENSIVE POSITION QUESTIONNAIRE FROM DEPARTMENT	85.00%	100.00%	100.00%	100.00%
% OF VACANCIES ADVERTISED WITHIN 5 WORK DAYS OF RECEIPT OF APPROVED PERSONNEL REQUISITION AND JOB SPECIFICATION	80.00%	100.00%	100.00%	100.00%
% OF REFERRALS FROM EXISTING REGISTER (FORWARDED TO REQUESTING DEPARTMENTS) WITHIN 5 WORK DAYS OF RECEIPT OF APPROVED PERSONNEL REQUISITION AND JOB SPECIFICATION	90.00%	100.00%	100.00%	100.00%
% OF DRUG AND ALCOHOL VIOLATIONS PER 100 FULL TIME EQUIVALENT EMPLOYEES, AMONG EMPLOYEES SUBJECT TO ADMINISTRATIVE CONTROL OF THE CEO	< 3%	0.13%	0.05%	0.20%
% OF PROMOTIONS AND NEW HIRES SUCCESSFULLY COMPLETING THE PROBATIONARY PERIOD	85.00%	94.00%	90.00%	92.50%
% OF TERMINATIONS, SUSPENSIONS, AND OTHER DISCIPLINARY ACTIONS UPHOLD UPON APPEAL	85.00%	97.00%	93.00%	100.00%

HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Applications Received	18,603	21,608	20,676	18,000
Applications Referred for Job Vacancies	8,382	12,053	10,655	9,000
Vacancies Filled	800	1,005	805	600
Employment Registers	559	418	327	300
Upon receipt of request, average number of days to provide the requesting department with certification list (when a list exists)	8	3	5	5
Individuals Counseled	709	1,518	1,780	1,500
Employee Assistance Program Cases	1,518	1,608	1,500	1,500
Termination Appeals Processed	53	32	61	75
Termination Appeals Conducted	22	17	37	40
Classifications:				
Number Maintained	875	891	878	850
Number of Specifications Reviewed	301	605	230	850
Number Established	36	29	13	40
Number Abolished	25	25	21	50
Number of Reclassifications	32	50	4	50
Number of Title Changes	13	9	27	75
Number of Training Classes Held	369	284	233	270
Number of Employees Trained	5,684	5,482	4,062	4,000
Number of Employment Verifications Processed	4,625	4,042	4,062	4,400
Number of Personnel Actions Processed	11,814	13,525	12,301	14,000

MAJOR ACCOMPLISHMENTS IN 2008

Completed a comprehensive salary survey of county positions and identified classifications below market, where adjustments to classifications were needed to maintain competitiveness. Implemented the Occupational Health Manager software which enhanced scheduling and tracking post-employment physical examinations, recruiting and managing personnel with Commercial Driver's Licenses, and scheduling and tracking medical examinations for employees in safety sensitive classifications.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

- To recommend market adjustments for classifications below market and realign the compensations plan.
- To update the disciplinary tracking system and analyze trends for improvement.
- To enhance the recruiting technology processes and expand the use of the PeopleSoft recruiting module.

MAJOR BUDGETARY IMPACTS

Previous

The 2005 Budget included \$100,000 to implement PeopleSoft version 8.3, Monitor Health and Safety Module. In 2006, funding in the amount of \$216,321 was approved to expand the Employee Occupational Health Clinic and a new cost center was created to track and monitor expenditures related to the Clinic.

HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS (CONT'D)

Previous

Three positions, 1 Nurse Practitioner, 1 Laboratory Technician Sr., and 1 Administrative Assistant were added to administer the program, and funds for Occupational Health tracking software and contractual Medical Review Officer were also approved, in 2006. Also, the 2006 Budget included \$500,000 to fund the development, validation, and administration of promotional examinations for the Police Services and Fire & Rescue Services. The 2007 budget included full-year funding for the three positions assigned to the Employee Occupational Health Clinic and the transfer of 1 Nurse Manager position from the Board of Health to the Employee Occupational Health Clinic. The 2008 budget included the deletion of one full-time time limited Oracle Technical Training Consultant position.

2009

There are no significant budgetary changes in 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Employee Health Clinic	\$301,920	\$316,517	\$340,847	\$340,847
Human Resources & Merit System	2,726,603	3,035,928	3,273,124	3,273,124
Training & Development	229,796	247,818	433,348	433,348
	<u>\$3,258,319</u>	<u>\$3,600,262</u>	<u>\$4,047,319</u>	<u>\$4,047,319</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$2,167,666	\$2,218,809	\$2,572,796	\$2,572,796
Purchased / Contracted Services	1,016,045	1,104,500	1,207,604	1,207,604
Supplies	62,854	74,468	63,814	63,814
Capital Outlays	3,134	194,618	199,200	199,200
Interfund / Interdepartmental	7,844	7,868	3,905	3,905
Depreciation and Amortization	776	0	0	0
	<u>\$3,258,319</u>	<u>\$3,600,262</u>	<u>\$4,047,319</u>	<u>\$4,047,319</u>

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	<u>\$3,258,319</u>	<u>\$3,600,262</u>	<u>\$4,047,319</u>
	\$3,258,319	\$3,600,262	\$4,047,319

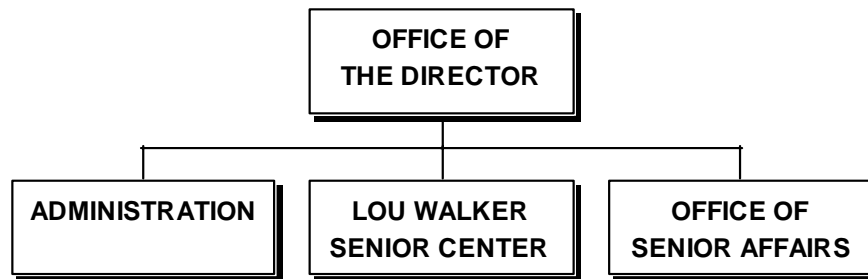
HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Human Resources & Merit System				
Asst Dir HR & Merit System	AH	1	1	1
Dir HR & Merit System	AC	1	1	1
HRIS Manager	31	1	1	1
Human Resources Manager	31	3	3	3
Human Resources Supv. Fld.Off.	29	1	1	1
HR Information Technologist	28	1	1	1
Human Resource Generalist Lead	28	1	0	0
Human Resources Generalist I	27	2	3	3
Employee Relations Coord Sr	26	1	1	1
Human Resources Generalist III	26	6	5	5
Human Resources Records Supv.	26	1	1	1
Administrative Coordinator	25	1	0	0
HRIS Specialist	25	1	1	1
Human Resources Generalist II	25	0	1	1
Administrative Assistant II	23	0	1	1
HR Operations Specialist	23	1	1	1
Human Resources Specialist	23	1	2	2
Human Resources Assistant Sr.	21	1	1	1
Human Resources Records Tech	21	2	2	2
Human Resources Assistant	19	2	2	2
Office Assistant Senior	19	3	2	2
FULL TIME Subtotal		31	31	31
Employee Health Clinic				
Nurse Practitioner	32	1	1	1
Nurse Manager	29	1	1	1
Medical Laboratory Technician	22	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		4	4	4
Training & Development				
Oracle Tech Training Consult	AB	1	0	0
County Training Officer, Sr	26	2	2	2
Human Resources Assistant	19	1	1	1
FULL TIME Subtotal		4	3	3
FULL TIME Total		39	38	38
ALL POSITIONS Total		39	38	38



MISSION STATEMENT

The mission of the Human Services Department is to strengthen families and individuals, including youth and senior adults, to achieve self-sufficiency and attain the highest quality of life to the maximum extent feasible and to develop viable urban communities principally benefiting low-to-moderate income persons. We will work collaboratively with nonprofit agencies, governmental entities at all levels, the business community, the faith community, residents and schools.

PROGRAM DESCRIPTION

The Human Services Department manages the Office of Senior Affairs, and contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to human services. The Department coordinates the County's Human / Community Services Grant process (General Fund), reviews various grant proposals from nonprofit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, provides technical assistance to nonprofit agencies, and represents the County at public and community meetings. The Department also manages the County's network of eight human services centers and the Lou Walker Multi-Purpose Center. This draws the Department into close working relationships with the communities surrounding the centers, which gives the County a strong community presence and opens up a two-way information channel. In 2005, the Human and Community Development Department was divided into two separate departments, Human Services and Community Development.

During 2005, the Teen Pregnancy Task Force was incorporated into the Administration Division. It provides a coordinated collaborative approach to advocate issues concerning youth, to provide direction to relevant initiatives, to identify needs and gaps in services, to initiate projects and programs, and to promote collaborative efforts.

The Office of Senior Affairs, established in January 1999, exists to enhance the quality of life for older adults and their families/caregivers by promoting a coordinated and comprehensive approach to the delivery of senior services. Effective July 1, 2003, the Office became the designated County-Based Agency for DeKalb County, responsible for planning and coordinating senior services. In this role, the Office will serve as the "Gateway" and primary agency responsible for dissemination of information and referrals to increase access to available services, plan and coordinate with existing service providers and facilitate, monitor and promote community education and advocacy.

The Lou Walker Senior Center Division operates the multipurpose center which is a facility for active senior adults age 55 and older. Programs are offered in various "Corridors of Life" which incorporate the unique architectural design of the building with the following subjects: Food, Nutrition, Healthy Cooking, and Culinary Arts; Healthy Living; Exercise and Sports; Lifelong Learning; Technology; Safety and Self-Defense; Arts, Culture, and Entertainment; Community and Family; and Personal Empowerment. The multipurpose center opened in 2005.

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Lou Walker Senior Center				
Number of Registered Members	N/A	1,851	2,600	2,679
Number of Classes Offered	N/A	111	154	160
Citizen visits to Human Service Ctrs	481,503	606,678	432,000	525,000
Grant applications reviewed	62	55	60	52
Monitoring visits for nonprofit organizati	4	30	10	45
Office of Senior Affairs:				
Contacts for DeKalb Senior Link Line	9,300	12,041	11,400	10,000
Unduplicated Senior Clients Served	2,106	1,080	1,080	1,120
Units Delivered to DeKalb Senior Population	218,930	N/A	222,643	225,645
Number of Meals provided to Seniors	N/A	120,784	123,900	128,675
Number of Homemaker Hours to Seniors	N/A	30,457	32,933	35,000
Number of Case Management Hours to Seniors	N/A	6,595	7,681	7,731
Number of Transportation Trips to Seniors	N/A	43,875	45,737	48,500

MAJOR ACCOMPLISHMENTS IN 2008

Renovated the computer labs in DeKalb-Atlanta, Lithonia and South DeKalb senior centers and updated Microsoft application and internet access. Purchased three cold service counters and two hot service counters for Scottdale, South DeKalb and Lithonia senior centers. Implemented the UPRIGHT Falls Prevention community based program that addressed the major risk factors that cause falls; 34 seniors were seen at the vision clinic and 30 received in-home safety assignments. The program was nominated for a Health Impact Award from the National Injury Center for Control and Prevention. Conducted four (4) Stanford University Chronic Disease Self-Management courses with outreach impacting over 150 people. Recognition given to the Lou Walker Center by the National Council of Aging as a national model for senior centers. Awarded the 2009 National Association of Counties (NACO) Achievement Award for its program and projects. Updated Non-profit Human/Community Services directory. Processed 65 grant applications for 2009 funding and provide staff support, coordinated grant review activities for the Human Services Coordinating Committee.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To implement a Swipe Card Tracking System in each of the senior centers.

To implement (My Senior Center) online registration for classes and use a new information system that meets the needs of the facility and members.

To establish collaborations with universities and other community partners that will assist in determining measurable outcomes of innovative programs offered at the facility.

To provide Adult Daycare/In-Home Respite and Transportation vouchers to caregivers of DeKalb seniors no longer able to attend neighborhood senior center but not "ready" for nursing home care.

Organizational Effectiveness

To continue securing grant funding and to provide financial support for technical assistance through the Faith Organization & County Uplifting Seniors (F.O.C.U.S) Coalition.

To continue improving the information systems infrastructure through digital signage, scalable database

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS (CONTINUED)

(myseniorcenter.org), the web, and maintain national accreditation standards on the physical activity, impacts and improvement on the health status of seniors.

To provide minor home repair or renovation vouchers to DeKalb seniors who wish to stay in their homes and communities.

To rebuild the South DeKalb senior center.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, a 46% increase in the 2006 budget vis-à-vis the 2005 budget was the result of the restructuring of the Human and Community Development Department into two separate organizations. With the addition of the Lou Walker Senior Center, the Human Services Department's focus shifted towards providing additional services to the senior citizen community via a state-of-the-art facility. The 2006 budget included full-year funding for the six positions created by the organizational restructuring and the opening of the Lou Walker Senior Center.

In 2007, funding in the amount of \$1,321,068 was approved for the operation of the Lou Walker Senior Center, the New Multi-purpose Facility for seniors. The budget included four new positions; Director of Prevention Services, Fiscal Coordinator, Equipment Operator and a Contract Assistant. The Teenage Pregnancy Cost Center has been retitled to Multipurpose Center. One position was transferred to the Citizens Help Center. The Director formally assumed responsibility to coordinate all levels of children and family services within DeKalb County, and other activities with a focus on prevention.

In 2008, the budget reflected transfer of the monitoring of the not-for-profit agency Grant funds of \$1,715,437 from the Budget and Grants Division to Human Services. A videoconferencing system for the interactive delivery of instructional programs originating from the Lou Walker Senior Citizen Center was installed in the other neighborhood senior centers. The 2008 adopted Budget included \$212,000 for the non-profit agencies that administer victim assistance programs. The 2008 budget also included full-year funding for three full time positions, an Equipment Operator, a Special Project Coordinator and a Fiscal Coordinator, which were approved in 2007.

2009

The 2009 budget reflected full-year funding for three full time positions, a Deputy Senior Service Administrator, Office Software Specialist, Administrative Assistant 1 and one part-time Informal Referral Specialist position transferred from the Grant fund to the General Fund in June 2008.

The budget also includes \$195,662 to restore State/Federal funding cuts for congregate meals and similar programs, with County funding, \$45,781 for Lou Walker Center operations, \$140,000 for home delivered meals, congregate meals, transportation and in-home services, \$40,000 to establish a crime prevention program to teach youth about green energy, \$35,000 to restore transportation voucher funding, and \$31,000 dedicated to the development and implementation of a Youth Commission program.

Future

There will be ongoing operating costs for the Lou Walker Multi-Purpose Facility for seniors.

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES

	2006	2007	2008	2009
	Contract	Contract	Contract	Contract
In Dollars				
Crisis Intervention Services				
Caminar Latino, Inc.*	\$36,965	\$0	\$20,000	\$20,000
Center for Pan Asian Services*	15,000	0	15,899	16,000
DeKalb Rape Crisis Center*	43,650	0	41,336	41,336
International Women's House*	55,000	0	38,155	38,000
Men Stopping Violence	100,000	95,000	85,000	85,000
Raksha, Inc.*	0	0	0	5,000
Metro Atlanta Task Force/Homeless	21,600	0	12,800	5,000

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES

	2006 Contract	2007 Contract	2008 Contract	2009 Contract
Crisis Intervention Services (cont.)				
Partnership for Community Action	60,000	66,500	65,000	65,000
Safe Haven Transitional*	20,000	0	4,770	0
Women Moving On, Inc.*	150,000	30,000	57,233	150,000
Child Welfare and Family Serv.				
Africa's Children's Fund, Inc.	10,000	8,000	12,000	8,000
Big Brothers/Big Sisters, Inc.	10,000	8,000	14,000	8,000
Boys & Girls Club of Metro Atlanta	10,000	8,000	16,000	16,000
Center for the Visually Impaired	0	0	20,000	20,000
CHRIS Kids, Inc.	0	15,000	0	0
Cool Girls, Inc.	0	0	20,000	20,000
Decatur Cooperative Ministry	25,000	24,000	22,200	27,500
DeKalb Initiative for Children & Family	25,000	0	0	0
Elaine Clark Center	20,000	18,000	20,000	20,000
Fledglings, Inc	12,500	0	0	0
Georgia Center for Children, Inc.*	85,871	0	54,607	55,000
Georgia Radio Services	15,000	0	0	30,000
Girls Incorporated of Greater Atlanta	5,000	4,000	5,000	0
Latin America Association, Inc.	0	15,000	12,000	6,000
Lisa Lopes Foundation, Inc.	0	25,000	0	0
Hosea Feed the Hungry	0	0	5,000	0
Meridian Educational Resource Gp	20,000	18,000	20,000	25,000
Metro Atl YMCA-Decatur/DeKalb, Inc.	0	0	0	10,000
Metro Fair Housing Services, Inc.	0	15,000	8,000	8,000
Nicholas House, Inc	0	14,000	0	0
Our House, Inc	0	0	0	10,000
Pathways Community Network	0	0	0	9,600
Quality Care for Children, Inc.	21,000	0	15,000	15,000
Scottsdale Child Devel & Family	0	0	0	6,000
The Adaptive Learning Center, Inc.	0	0	12,000	12,000
The Frazer Center, Inc.	20,000	15,000	0	11,200
The Odyssey Family Counseling	0	0	8,000	0
Traveler's Aid of Metropolitan Atl	20,000	41,307	0	0
YMCA of Metro Atl.	10,000	8,000	8,000	20,000
YWCA of Greater Atl	10,000	8,000	8,000	8,000
Elderly Services				
Ga. State University/RSVP	0	4,000	0	0
Green Forest Commty Development	0	10,000	0	0
I CARE, Inc.	35,747	32,000	0	27,000
Jewish Family & Career Services, Inc.	0	0	12,000	12,000
Marcus Jewish Comm Ctr of Atl., Inc.	0	0	0	5,000
Senior Connections	0	13,000	6,000	6,000
Health/Human Services				
Atlanta Legal Aid Society, Inc.*	31,500	31,500	28,000	28,000
African Comm. Resource Center				
Clarkston Comm Center	50,000	49,000	50,000	50,000
Friends of Disabled Adults	22,500	20,000	26,000	26,000
Georgia Lions Lighthouse Fndn, Inc.	0	0	16,000	16,000
George West Mental Health Fndn	0	2,500	12,000	0
Prevent Child Abuse Georgia	12,960	12,000	0	20,000
Project Open Hand/Atlanta	30,000	25,000	24,000	24,000
Refugee Family Services, Inc.	0	0	12,000	12,000
Set Aside Human Svc Voucher Prog	20,208	\$25,000	\$0	\$0
Side By Side Clubhouse, Inc.	20,000	15,000	20,000	30,000

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES

	2006 Contract	2007 Contract	2008 Contract	2009 Contract
Advocacy, Planning, & Educ. Serv.				
Child Advocate Network, Inc.*	0	0	8,000	10,000
Citizen Advocacy of Atla & DeKalb,	0	0	8,000	0
Developmental Disabilities Council	20,000	20,000	18,000	0
Literacy Volunteers of America	10,000	8,000	0	7,207
Total Contract Amounts	1,074,501	702,807	860,000	1,043,843
New Life Community Ministries, Inc.	0	0	8,000	0
Set Aside for Senior Services	853,260	968,260	968,260	1,295,662
Less Victim Assistance Funds*	(406,486)	(333,371)	0	(363,336)
Tax Fund Contribution	\$1,521,275	\$1,337,696	\$1,836,260	\$1,976,169

* A portion of these contracts is funded by the Victim Assistance Fund.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$885,430	\$1,108,215	\$1,861,460	\$1,932,460
Lou Walker Senior Center	1,738,483	1,683,476	1,545,336	1,591,117
Senior Citizens	277,875	1,667,681	1,706,403	2,077,065
	\$2,901,789	\$4,459,373	\$5,113,198	\$5,600,641

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,297,410	\$1,468,865	\$1,804,099	\$1,804,099
Purchased / Contracted Services	1,334,850	1,568,691	2,124,463	2,235,244
Supplies	194,271	122,166	111,390	152,390
Capital Outlays	12,360	45,417	27,268	27,268
Interfund / Interdepartmental	62,789	6,518	6,339	6,339
Other Costs	110	40,610	1,039,640	1,375,302
Other Financing Uses	0	1,207,106	0	0
	\$2,901,789	\$4,459,373	\$5,113,198	\$5,600,641

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,901,789	\$4,459,373	\$5,600,641
	\$2,901,789	\$4,459,373	\$5,600,641

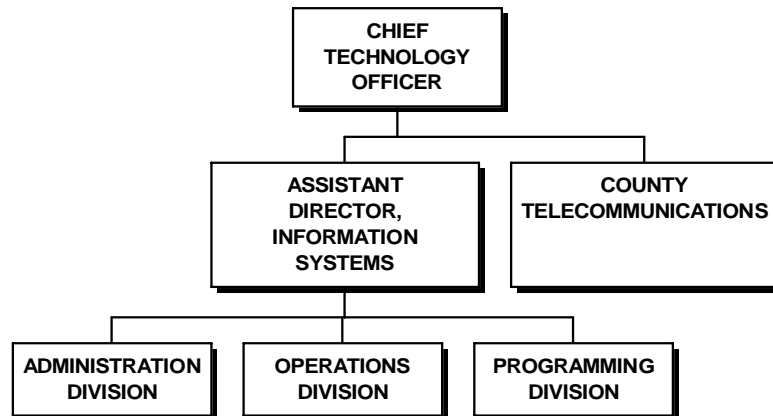
HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Administration					
Director Human Services	AG		1	1	1
Planning Manager	31		1	1	1
Fiscal Officer	29		0	1	1
Human Services Facility Coord	28		2	2	2
Prevention Administrator	28		1	1	1
Grants Coordinator	26		1	1	1
Project Monitor	26		2	2	2
Administrative Assistant II	23		1	1	1
FULL TIME Subtotal			9	10	10
Lou Walker Senior Center					
Asst Director Human Services	AJ		1	1	1
Deputy Director Sr Facility	31		1	1	1
Human Services Facility Coord	28		1	1	1
Project Monitor	26		1	1	1
Program Coord Sr Facility	25		1	1	1
Administrative Assistant I	21		1	1	1
Senior Center Event Coordntr	21		1	1	1
Bus Operator	18		1	1	1
FULL TIME Subtotal			8	8	8
Senior Citizens					
Deputy Sr Services Admin	31		0	1	1
Fiscal Officer	29		1	0	0
Human Services Manager	29		1	1	1
Human Services Manager	29		1	1	1
Project Monitor	26		1	1	1
Information&Referral Spec Lead	24		1	1	1
Information & Referral Spec	23	1 PT	0	1	1
Office Software Specialist	23		0	1	1
Administrative Assistant I	21		0	1	1
FULL TIME Subtotal			5	7	7
PART TIME Subtotal			0	1	1
FULL TIME Total			22	25	25
PART TIME Total			0	1	1
ALL POSITIONS Total			22	26	26



MISSION STATEMENT

The mission of DeKalb County's Information Systems Department (IS) is to provide reliable, cost effective, and innovative services to the departments and agencies of the County, thereby improving the quality and timeliness of services delivered to employees and citizens.

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 departments and agencies. The Department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including: PeopleSoft, Hansen, and Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services, including: Police, Fire & Rescue, and Watershed Management. The Department also manages the County's telecommunications network which includes over 200 sites and all telecommunication needs for DeKalb County.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF ALL PROBLEMS (TROUBLE) REQUESTS REPORTED TO THE HELP DESK RESOLVED TO THE CUSTOMERS SATISFACTION WITHIN 2 WORKING DAYS	70%	85%	89%	75%

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Systems & Program Requests Received	4,269	4,211	4,472	4,517
Help Desk Calls	13,215	20,987	18,941	21,787

MAJOR ACCOMPLISHMENTS IN 2008

Migrated Police servers from the Burgess Building to the West Exchange Building. Implemented new antivirus software (Sophos). Completed the AIX server consolidation. Implemented data backup and recovery software (Veritas). Completed the integration of GIS, Tax Assessor, and Tax Commissioner data. Completed the file server consolidation for all County departments.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To identify and establish Best Practice standards and methodologies for technical support, application development and support, database management, and change management to standardize support efforts and lower the total cost of ownership.

Infrastructure / Financial Strength

To implement the partition of a single physical server into multiple virtual servers to better utilize hardware resources while reducing hardware and maintenance costs.

To consolidate and virtualize the County data storage environment to enable the re-centralization of storage, resulting in the reduction of hardware and software maintenance costs.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, \$12,304,785 was approved for the basic operating budget. Additionally, program modifications totaling \$1,255,000 were approved including the addition of one Chief Technology Officer position and funding for information systems projects totaling \$1,144,000 for the Tax Commissioner - \$800,000, Banner System upgrade - \$244,000, and Probate Court upgrade - \$100,000.

In 2007, \$16,536,376 was approved for the basic operating budget. Additionally, program modifications totaling \$219,678 were approved including the addition of 3 Program Analyst III positions and 2 Information Systems Technical Support Analysts. The 2007 Budget also approved the transfer of 16 departmental information systems positions: 10 Department Microsystems Specialists, 2 Network Administrators, 1 Department Information Systems Manager, 1 Network Coordinator, 1 Office Assistant Senior, and 1 Administrative Assistant II to Information Systems from other departments as part of an effort to more efficiently utilize information technology skills and manpower.

Also included in the 2007 Budget was funding in the amount of \$400,000 for 6 new servers, 4 Windows, 2 AIX and funding in the amount of \$383,000 for replacement of obsolete network switches.

In 2008, \$21,031,587 was approved for the basic operating budget. The 2008 Budget recognized the implementation of Executive Order 7-4, which moved management responsibility for County telecommunications functions from Police Support (in the General Fund) to the Information Systems Department. This increased the base budget of IS by \$2,338,424 and moved 8 full-time positions from Police Support to IS.

2009

\$23,092,544 is approved for the basic operating budget. The 2009 Budget recognizes the implementation of Executive Order 8-1, which transfers 1 position from the Public Works - Roads & Drainage Department (IS Field Service Specialist, Senior) and 1 position from the Sanitation Department (Departmental Microsystems Specialist) to the Information Systems Department. This increased the base budget by \$137,500.

Beginning in 2009, responsibility for the County's Citizens Help Center is placed under the Information Systems Department as part of a reorganization. This increased Information Systems' authorized position count by 9 (8 Call Center Operators and 1 Call Center Manager). Personnel costs remain in the Citizens Help Center Department for 2009. Funding for equipment related costs of \$769,428 is moved to Information Systems in the 2009 Budget and is reflected in the basic operating budget amount above.

Future

As the information infrastructure continues to expand, the demands on this department for service and support will increase.

INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$17,848,167	\$18,250,022	\$20,494,588	\$20,494,588
Communications	40,674	2,121,858	2,597,956	2,597,956
Operations	4,305	0	0	0
	<u>\$17,893,146</u>	<u>\$20,371,879</u>	<u>\$23,092,544</u>	<u>\$23,092,544</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$6,376,651	\$7,107,764	\$7,903,644	\$7,903,644
Purchased / Contracted Services	9,425,266	11,117,585	13,787,626	13,787,626
Supplies	169,631	270,425	281,855	281,855
Capital Outlays	506,034	542,071	1,108,638	1,108,638
Interfund / Interdepartmental	15,565	31,757	29,194	29,194
Other Costs	1,399,998	102,279	(18,413)	(18,413)
Other Financing Uses	0	1,200,000	0	0
	<u>\$17,893,146</u>	<u>\$20,371,879</u>	<u>\$23,092,544</u>	<u>\$23,092,544</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$17,893,146	\$20,371,879	\$23,092,544
	<u>\$17,893,146</u>	<u>\$20,371,879</u>	<u>\$23,092,544</u>

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Dep.Dir.Project Dev.&Implemen.	AJ	1	0	0
Deputy Director AdvTecSecDaCtr	AJ	0	1	1
Deputy Director Infrastructure	AJ	0	1	1
Deputy Director IS Application	AJ	0	1	1
Deputy Director IS Operations	AJ	1	0	0
Assist Chief Information Offic	AG	2	1	1
Chief Information Officer	AD	1	1	1
Communications Manager	31	1	1	1
CPU Manager	31	1	1	1
Dept Information Systems Mgr	31	1	1	1
IS Applications Manager	31	6	6	6
IS Database Manager	31	1	1	1
IS Network Manager	31	1	1	1
IS Database Administrator	30	8	8	8

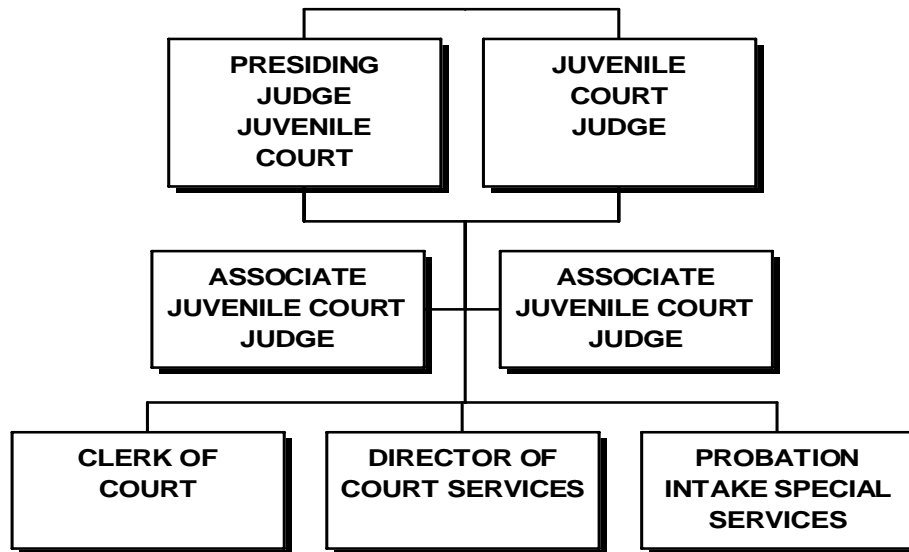
INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration (cont)				
IS Security Administrator	30	2	2	2
IS Systems Support Manager	30	1	1	1
IS Microsystems Specialist Sr	29	2	2	2
Network Administrator	29	2	2	2
Network Engineer Lead	29	1	1	1
Program Analyst III	29	17	21	21
Call Center Manager	28	0	0	1
CPU Operator Supervisor	28	3	3	3
Departmental Microsystems Spc	28	0	0	1
Departmental Microsystems Spec	28	10	10	10
IS Help Desk Supervisor	28	1	1	1
IS Microsystems Specialist	28	5	5	5
IS Program Manager Senior	28	1	1	1
Network Engineer	28	3	4	4
Program Analyst II	28	11	7	7
IS Field Service Specialist	26	4	4	4
IS Help Desk Analyst	26	4	4	4
Administrative Coordinator	25	1	1	1
IS Production Control Supv	25	1	1	1
Program Analyst I	25	3	3	3
Administrative Assistant II	23	2	2	2
CPU Operator	23	7	6	6
Data Control Technician Sr	23	1	1	1
Administrative Assistant I	21	1	1	1
Data Control Technician	21	1	1	1
Accounting Tech Senior	19	1	1	1
Call Center Operator	19	0	0	8
Office Assistant Senior	19	2	2	2
IS Field Service Specialist Sr	14	1	1	2
FULL TIME Subtotal		112	112	123
Communications				
Telecommunications Admr	28	0	1	1
Telecommunications Specialist	26	0	2	2
Telephone Systems Tech	25	0	2	2
Cellular Communications Spec.	21	0	1	1
Office Assistant Senior	19	0	1	1
Telecommunications Operator	19	0	1	1
FULL TIME Subtotal		0	8	8
FULL TIME Total		112	120	131
ALL POSITIONS Total		112	120	131



MISSION STATEMENT

To restore and redirect, as law-abiding citizens, children who have admitted to or been found in violation of the law, while protecting the best interests of each child and the community, leaving the children in their homes when possible.

PROGRAM DESCRIPTION

Two Judges and two Associate Judges conduct the hearings. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates charges and prepares histories for children who are handled by the Court. Supervision of children in the community is provided by Probation Counselors.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support for the Court, including grants management and computer services.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Delinquent Charges	9,026	8,715	7,998	9,129
Unruly Charges	1,694	1,676	1,553	1,683
Deprived Charges	1,975	2,007	1,916	1,983
Traffic Charges	933	620	560	807
Number of Hearings Held	20,879	20,433	21,279	20,998
Special Proceedings	561	509	513	546
Points II Program	853	897	437	2,461
Truancy Citations	870	1,253	321	1,409
Status Offenses	626	679	1,465	746
Warrants Issued	1,590	1,503	1,347	1,461

MAJOR ACCOMPLISHMENTS IN 2008

Successfully obtained and managed approximately \$500,000 dollars of federal, state and local grant funds that have been used to implement therapeutic Juvenile Court Programming for children sentenced to probation. This grant funding and the therapeutic programs also addresses the counseling needs for offending children to successfully

JUVENILE COURT**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR ACCOMPLISHMENTS IN 2008 (cont)**

rehabilitate those children in the community. The Juvenile Court continued the Rebound Drug Court and Truancy Court to address the substance abuse and truancy issues of offending children. The Juvenile Court also began the application process for 501-C3 non-profit status for the Grants and Programs Unit, and anticipates full 501-C3 non-profit status by July 2009.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To increase grant funding by 10% through effective research and submission of grant applications.

To fully upgrade ACS Banner program application to 5.1, and implement ACS Banner Risk and Needs Assessment.

To review overall Juvenile Court program management issues, and continue to streamline based on research of trends.

MAJOR BUDGETARY IMPACTS**Previous**

During 2005, the intake function was transferred to the Juvenile Division of the District Attorney's office. This included the transfer of three positions from the Juvenile Court. In 2007, there were no significant changes in the organization. In 2008, funding for the Building Authority (Juvenile) Revenue Bonds Lease Purchase payments of \$3,738,771 was transferred from the General Fund, Non-Departmental Budget to the Juvenile Court Budget.

2009

In the 2009 budget, one Probation Officer was added to assist with the heavy caseload.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$3,113,124	\$7,050,274	\$7,172,969	\$7,172,969
Probation Services	2,681,694	2,676,722	2,659,294	2,691,922
	\$5,794,818	\$9,726,997	\$9,832,262	\$9,864,890

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$4,886,135	\$5,024,381	\$5,205,642	\$5,238,270
Purchased / Contracted Services	648,887	4,390,830	4,349,406	4,349,406
Supplies	139,299	142,221	161,581	161,581
Capital Outlays	105,147	90,339	33,313	33,313
Interfund / Interdepartmental	7,521	6,730	3,627	3,627
Other Costs	0	0	78,693	78,693
Other Financing Uses	7,830	72,496	0	0
	\$5,794,818	\$9,726,997	\$9,832,262	\$9,864,890

JUVENILE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

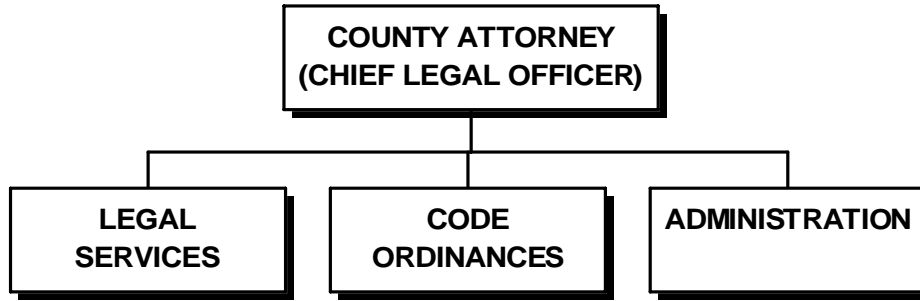
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$5,794,818	\$9,726,997	\$9,864,890
	\$5,794,818	\$9,726,997	\$9,864,890

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Judge Associate Juv Court	OK1	2	2	2
Dir Court Services Juvenile Ct	32	1	1	1
Network Administrator	29	1	1	1
Grants & Administrative Mgr	28	1	1	1
Cit Panel Rev Prg Adm Juv Ct	26	1	1	1
Clerk Juvenile Court	26	1	1	1
Juvenile Program Administrator	26	3	3	3
Chief Deputy Clerk Juv Court	24	1	1	1
Court Records Supervisor	24	1	1	1
Juvenile Probation Officer Sr	24	0	1	1
Probation Admn Supv Juv Court	24	1	1	1
Administrative Assistant II	23	3	3	3
Juvenile Probation Officer	23	0	2	2
Secretary Senior Legal	23	3	3	3
Calendar Clerk	21	4	4	4
Accounting Tech Senior	19	1	1	1
Office Assistant Senior	19	0	1	1
Records Tech Sr Juvenile Ct	19	5	6	6
Tribunal Technician Senior	19	4	4	4
Records Tech - Juvenile Ct	18	1	0	0
Juvenile Court Judge	\$152,967	2	2	2
FULL TIME Subtotal		36	40	40
Probation Services				
Chief Juv Probation Officer	29	1	1	1
Juvenile Probation Supervisor	26	4	4	4
Juv Probation Officer Prin	25	8	8	8
Juvenile Probation Officer Sr	24	19	15	15
Administrative Assistant II	23	1	1	1
Juvenile Probation Officer	23	16	17	18
Office Assistant Senior	19	2	1	1
FULL TIME Subtotal		51	47	48
FULL TIME Total		87	87	88
ALL POSITIONS Total		87	87	88



MISSION STATEMENT

The mission of the Law Department is to deliver high quality, cost beneficial legal services to the Chief Executive Officer, Board of Commissioners, DeKalb County departments, elected officials and staff, and related organizations as needed. The Law Department's representation in litigated matters reduces the need for retained counsel. Our goal is to take a proactive professional approach with the governing authority and county staff in order to create an environment, which anticipates issues and establishes an enabling approach, which allows the organization to implement a "best practices" method in problem solving.

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney, who serves as the Chief Legal Officer of DeKalb County. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% Of closed litigation files won or settled	90%	100%	96%	96%
% Of legal opinions responded to within 30 days	90%	99%	100%	100%
% Of standard form contracts reviewed and returned within 20 days	80%	99%	98%	98%

LAW DEPARTMENT

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Total files Pending	1,856	2,037	1,717	1,631
Total files Opened	942	1,542	1,647	1,616
Total files Closed	812	1,462	1,587	1,040
Legal Opinions Requested	406	201	187	168
Litigation files opened	254	286	219	328
Litigation files closed	208	279	238	272
Tax appeal files opened	64	91	140	104
Tax appeal files closed	91	97	58	96
Demands (claims recvd.)	99	81	100	112
Contracts & agenda items reviewed	858	766	669	600

MAJOR ACCOMPLISHMENTS IN 2008

The Law Department surpassed all performance measurement goals. Due to proactive and aggressive litigation tactics, the Law Department was successful in reducing the number of jury trials and the amount of monetary judgments.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To win or settle the majority of litigation filed.

To promptly respond to written requests for legal opinions and requests to draft ordinances.

To promptly review and return standard form contracts and negotiate terms for non-standard contracts.

MAJOR BUDGETARY IMPACTS

Previous

In 2005, one Assistant County Attorney position was transferred to Records Court for the position of Deputy Court Administrator. The 2007 budget included an increase in the Other Professional Services account for the services of external legal counsel. There were no significant budgetary changes for 2008.

2009

There are no significant budgetary changes for 2009.

Future

Additional appropriation for outside counsel will be needed for the future to handle lawsuits.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Law Department	\$4,126,925	\$3,436,412	\$4,586,857	\$4,586,857
	\$4,126,925	\$3,436,412	\$4,586,857	\$4,586,857

LAW DEPARTMENT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$2,517,845	\$2,431,006	\$2,739,775	\$2,739,775
Purchased / Contracted Services	1,483,735	916,619	1,771,412	1,771,412
Supplies	91,998	82,853	75,606	75,606
Capital Outlays	33,347	5,934	64	64
	<u>\$4,126,925</u>	<u>\$3,436,412</u>	<u>\$4,586,857</u>	<u>\$4,586,857</u>

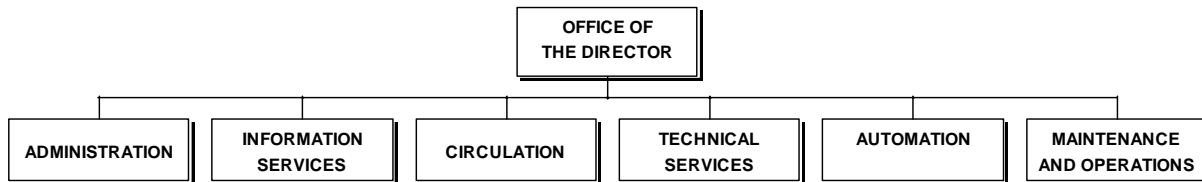
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$4,126,925	\$3,436,412	\$4,586,857
	<u>\$4,126,925</u>	<u>\$3,436,412</u>	<u>\$4,586,857</u>

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Law Department				
County Attorney	CA	1	1	1
Assistant County Attorney	AJ	9	8	8
Asst County Attorney Senior	AJ	6	6	6
Chief Asst County Attorney	AF	2	3	3
Administrative Operations Manager	28	1	1	1
Secretary Senior Legal	23	2	3	3
Secretary Legal	21	5	4	4
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		27	27	27
FULL TIME Total		<u>27</u>	<u>27</u>	<u>27</u>
ALL POSITIONS Total		<u>27</u>	<u>27</u>	<u>27</u>



MISSION STATEMENT

The DeKalb County Public Library is a place to grow. The Library enlightens and enriches the people of DeKalb County by providing responsive, dynamic services that meet the changing informational needs of a diverse population. Through a trained service-oriented staff, partnerships and ready access to both print and electronic resources, the library is committed to superior service that promotes a strong, literate DeKalb community and enhances the quality of life.

PROGRAM DESCRIPTION

The Library Administration interprets, develops and monitors library policies and procedures. Administration is responsible for developing and implementing the visions and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The Administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens. The staff locates materials, answers requests in person and via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; screening and computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping them in order for easy retrieval; advising patrons of borrowed books that are overdue and collecting for overdue fines; and keeping an accurate patron file.

The Technical Services division continues to respond to increased demands made by 23 branches by streamlining workflow and operating at peak efficiency with existing staff. This division is responsible for ordering and processing new library materials and for maintaining the existing library collections.

The Automation division plans, develops, implements and supports the library system's electronic information resources. Currently the division supports 708 PC workstations and 31 file servers in 23 library facilities. The division also supports the library web site.

The Maintenance and Operations division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities-related needs are met. This division provides for the movement of equipment and library materials between libraries as required by the service program.

LIBRARY

FUNCTION: LEISURE SERVICES

PERFORMANCE INDICATORS				
	TARGET	2006	2007	2008
Material Circulation Per Capita	4.65	4.81	5.15	5.37
Library Visits Per Capita	4.40	4.50	4.68	4.50
Reference Transactions Per Capita	1.35	1.34	1.56	1.38
Percent of Population Registered	31%	30%	27%	28%

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
*Patron Visits	3,216,230	3,292,187	3,273,489	3,300,000
Collection				
Books Collection	812,634	826,639	811,672	815,000
Books Purchased	73,671	78,378	85,794	75,000
Audiovisuals Collection	92,518	105,048	97,358	95,000
Audiovisuals Purchased	15,132	17,915	24,572	26,000
Periodical				
Subscriptions	1,697	1,700	1,697	1,700
On-line/CD ROM Databases	22	27	30	27
Materials Checked Out	3,400,671	3,491,216	3,781,006	3,900,000
Books	2,202,358	2,334,119	2,394,398	2,400,000
Audiovisuals	1,198,313	1,157,097	1,386,608	1,500,000
Registered Users	204,569	191,672	194,813	196,000
New Users Registered	41,661	40,799	38,808	40,000
Materials Transactions (internal)	5,685,407	5,092,581	5,888,327	6,000,000
Library Programs	2,630	2,981	3,035	3,100
Attendance	56,660	74,176	85,025	70,000
Community Meetings in Library	2,179	2,250	1,916	1,600
Attendance	50,037	44,022	40,105	35,000
Remote Hits to Library Homepage	769,352	926,648	1,028,149	1,040,000

* Note for 2008: Decreases estimated due to Bond Construction Program. Some branches may be closed or negatively impacted during the year.

MAJOR ACCOMPLISHMENTS IN 2008

Library circulation increased 8.0% over 2007 despite the closing of two branches for construction. The library website was accessed remotely 1,028,149 times while the on-line research databases were accessed 105,677 times. The library website was redesigned to add new features and increase functionality in order to function as an electronic virtual library, i.e., as another branch. 2008 saw construction activities on seven bond projects. Self-checkout equipment was installed in five library branches. To better serve the multicultural patron base of DeKalb County, the Spanish language material collections were expanded to include all library branches.

LIBRARY**FUNCTION: LEISURE SERVICES****MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

To increase availability of library materials to the public through collection growth.
To improve public and staff security in library facilities.

Infrastructure

To continue design and construction of libraries in the 2006 Bond Program.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005, the County allocation for library materials was increased by \$150,000. \$11,757,172 was approved for operating expenses. In addition, a bond referendum was approved by the voters. The library portion of the referendum has 13 proposed projects - three new libraries to address populations currently unserved, expansion of four existing libraries, the replacement of five library facilities, and the upgrade of one library to improve visibility and vehicular access. The complete list of projects, in the order they are proposed to be constructed, is as follows:

Facility	Status	Current	Future	Start / End	Cost
Library Processing Center	Replacement	9,920 sq. ft.	22,000 sq. ft.	2008/2009	\$4,000,000
Stonecrest Area Branch	New	N/A	25,000 sq. ft.	2008/2010	\$9,765,000
Ellenwood/River Road Area Branch	New	N/A	12,000 sq. ft.	2008/2010	\$4,500,000
Tucker-Reid Cofer Branch	Replacement	12,140 sq. ft.	25,000 sq. ft.	2008/2009	\$7,000,000
Toco Hill-Avis Williams Branch	Replacement	9,335 sq. ft.	18,000 sq. ft.	2006/2009	\$5,000,000
Hairston Crossing Branch	Expansion	4,000 sq. ft.	18,000 sq. ft.	2006/2010	\$4,100,000
Brookhaven Branch	Replacement	6,800 sq. ft.	15,000 sq. ft.	2007/TBD	\$3,750,000
Salem-Panola Branch	Expansion	4,000 sq. ft.	18,000 sq. ft.	2007/2010	\$4,100,000
Northeast Plaza Area Branch	New	N/A	18,000 sq. ft.	2008/TBD	\$3,750,000
Northlake-Barbara Loar Branch	Expansion	10,000 sq. ft.	15,000 sq. ft.	2008/2009	\$2,750,000
Embry Hills Branch	Expansion	4,000 sq. ft.	8,000 sq. ft.	2008/2010	\$1,850,000
Scott Candler Branch	Replacement	8,700 sq. ft.	12,000 sq. ft.	2008/2010	\$3,600,000
Redan-Trotti Branch	Access upgrade	N/A	N/A	2010/2010	\$375,000
				Total	\$54,540,000

In 2006, the County allocation for library materials was increased by \$225,000. Three state-funded positions were approved: 2 Librarians, Administrative (Marketing Coordinator function and Library Construction Coordinator function), and a Webmaster. The Library Construction Coordinator will serve as the department's construction representative.

In 2007, the County allocation for library materials was increased by \$500,000. Three positions, 2 Library Specialists and 1 Librarian, were approved to replace staff transferred to the Library Processing Center for the creation of the opening day collections for Bond Program Branch Libraries. Also, one Development Coordinator, Library position was approved to provide executive guidance to the DeKalb County Library Foundation (DCLF) and to prepare grant proposals. As part of the 2007 CIP budget, \$250,000 was budgeted to replace computers for use by patrons and staff.

In 2008, the County allocation for library materials, \$2,525,000, was funded using the 2006 bond issue interest as a CIP Project. \$52,962 was deducted as salary savings; this is the equivalent of 1 full-time Librarian position. The following 13 positions were added by the Board of Commissioners on September 23, 2008 which were originally requested as part of the 2009 Budget Request: 2 Librarians Principal, 1 Librarian Senior, 1 Library Specialist, 3 Library Technicians, 1 Library Accounts Payable Assistant, 2 Security Guards, 2 Department Microsystems Specialists, and 1 part-time Custodian.

2009

Due to pressures on the 2009 County Budget, the allocation for library materials was reduced to \$500,000. To staff the 2006 Bond libraries opening in 2009, the following 52 new positions were approved: 5 Librarians Principal, 7 Librarians Senior, 6 Librarians, 3 Library Specialists, 17 Librarian Technicians, 3 part-time Librarian Technicians, 1

LIBRARY

FUNCTION: LEISURE SERVICES

2009 (Cont.)

Library System Analyst, 1 Payroll Personnel Technician, 4 Custodians, 2 part-time Custodians, 2 Couriers, and 1 General Maintenance Worker. 3 enlarged library branches, Toco Hill, Northlake, and Tucker, are expected to open in 2009. \$105,942 has been deducted as salary savings; this is the equivalent of 2 full-time Librarian positions.

Future

As each of the referendum's 13 proposed projects is completed, the Library's Operating Budget will increase due to additional Personal Services requirements and associated operating expenses. Also, there is a continuing need to increase the library's collection and for staff training. The DeKalb County Public Library has one of the smallest books per capita levels in the State of Georgia.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$2,831,045	\$2,825,351	\$2,966,936	\$2,966,936
Automation	316,184	337,710	502,305	502,305
Circulation	2,937,314	2,990,288	3,068,396	3,068,396
Information Services	3,709,061	3,806,214	4,214,107	4,214,107
Maintenance & Operations	655,684	652,236	801,245	801,245
Technical Services	2,644,698	641,875	1,301,965	1,301,965
	\$13,093,986	\$11,253,674	\$12,854,954	\$12,854,954

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$9,981,025	\$10,327,146	\$11,296,518	\$11,296,518
Purchased / Contracted Services	37,528	610	58,600	58,600
Supplies	2,027,276	188	500,188	500,188
Interfund / Interdepartmental	13,433	19,735	19,312	19,312
Other Costs	1,034,724	905,995	980,336	980,336
	\$13,093,986	\$11,253,674	\$12,854,954	\$12,854,954

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$13,093,986	\$11,253,674	\$12,854,954
	\$13,093,986	\$11,253,674	\$12,854,954

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Administration					
Assistant Director, Library	AI		1	1	1

LIBRARY

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Administration (cont)					
Director, Library	AE		1	1	1
Librarian Administrative	32		7	8	8
Admin Services Mgr Library	31		1	1	1
Librarian, Principal	30		1	1	1
Marketing/Programming Coord	30		1	1	1
Development Coord Library	29		0	1	1
Librarian Senior	28		1	1	1
Library Web Designer	28		1	1	1
Accountant	25		1	1	1
Facilities Admin Coord Library	25		1	1	1
Program Promotion Spec Sr	25		1	1	1
Administrative Assistant II	23		1	1	1
Graphic Design Technician	23		1	1	1
Administrative Assistant I	21		1	1	1
Payroll Personnel Tech Sr	21		1	1	1
Library Accounts Payable Asst	20		1	1	1
Library Technician, Senior	19		1	1	1
Office Assistant Senior	19		3	3	3
Payroll Personnel Technician	19		0	0	1
FULL TIME Subtotal			26	28	29
Information Services					
Librarian Administrative	32		1	0	0
Librarian, Principal	30		6	6	11
Librarian Senior	28	1 PT	18	18	25
Librarian	26		15	16	22
Library Branch Supervisor	25		5	5	5
Library Specialist Senior	23	4 PT	24	24	24
FULL TIME Subtotal			64	64	82
PART TIME Subtotal			5	5	5
Circulation					
Library Specialist	21		20	22	25
Library Technician, Senior	19	25 PT	54	50	50
Library Technician	17	11 PT	20	23	43
FULL TIME Subtotal			60	62	82
PART TIME Subtotal			34	33	36
Technical Services					
Librarian Administrative	32		1	1	1
Librarian, Principal	30		2	2	2
Librarian	26		1	1	1
Library Specialist Senior	23		2	2	2
Library Specialist	21		1	1	1

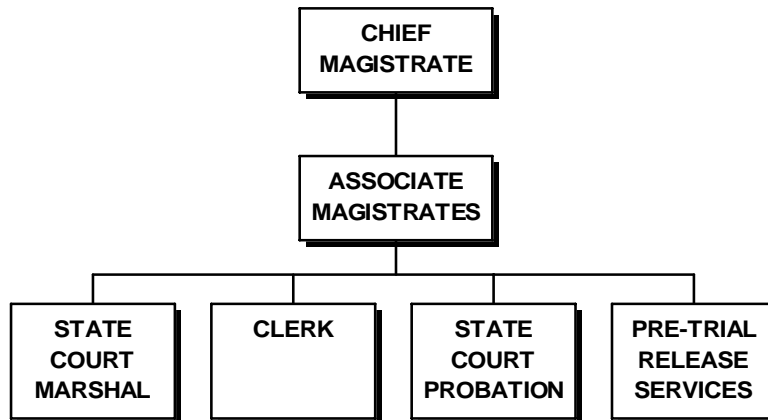
LIBRARY

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Technical Services (cont)					
Library Technician, Senior	19		3	3	3
Library Technician	17	1 PT	0	1	1
FULL TIME Subtotal			10	10	10
PART TIME Subtotal			0	1	1
Automation					
Library System Analyst	29		1	1	2
Network Administrator	29		1	1	1
Departmental Microsystems Spec	28		2	2	2
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			5	5	6
Maintenance & Operations					
Custodian Senior	18	9 PT	14	16	16
Security Guard	18		5	5	5
Courier	16		3	3	5
Custodian	16	3 PT	3	1	7
General Maintenance Worker	16		0	0	1
FULL TIME Subtotal			15	15	22
PART TIME Subtotal			10	10	12
FULL TIME Total			180	184	231
PART TIME Total			49	49	54
ALL POSITIONS Total			229	233	285



MISSION STATEMENT

The mission of the Magistrate Court is to provide for the hearing of criminal warrant applications and the issuance of the same. To provide for the trial of civil claims in which the amount in controversy does not exceed \$15,000 and to provide for other such matters as may be committed to its jurisdiction by other general laws.

PROGRAM DESCRIPTION

The Magistrate Court, created by the Acts of the Legislature of 1983 when the new State Constitution was adopted, provides for a user friendly tribunal which is free from legal technicalities: the issuance of warrants and related proceedings as provided in Article 4 of Chapter 6 of Title of the Georgia Code, Annotated (GCA), relating to bonds for good behavior and bonds to keep the peace; the holding of courts of inquiry; the trial of charges of violations of county ordinances and penal ordinances of state authorities; the trial of civil claims including garnishment and attachment in which exclusive jurisdiction is not vested in the Superior Court and the amount demanded or the value of the property claimed does not exceed \$15,000, provided that no prejudgment attachment may be granted.

The issuance of summons, trial of issues, and issuance of writs and judgments in dispossessory proceedings and distress warrant proceedings as provided in Articles 3 and 4 of Chapter 7 of Title 44 of the GCA; the punishment of contempts by fine not exceeding \$200 or by imprisonment not exceeding ten days or both; the administration of any oath, which is not required by law to be administered by some other officer; the granting of bail in all cases where the granting of bail is not exclusively committed to some other court or officer.

The issuing of subpoenas to compel attendance of witnesses in the Magistrate Court and subpoenas for the production of documentary evidence before the Magistrate Court; such other matters as are committed to their jurisdiction by other general laws; the trial and sentencing of misdemeanor violation of Code Section 16-9-20, relating to criminal issuance of bad checks.

The execution of subscribing and the acceptance of written waivers of extradition in the same manner provided for in Code Section 17-13-46 and the trial and sentencing of misdemeanor violations of other Code sections as provided by Article 13 of this chapter.

MAGISTRATE COURT**FUNCTION: CIVIL & CRIMINAL COURTS****ACTIVITY MEASURES**

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Criminal Division:				
Arrest & Search Warrants and Citations Issued	27,536	24,210	24,450	25,735
Warrant Applications	5,267	5,978	5,790	6,022
Bond Hearings	7,305	6,678	6,681	6,423
Committal Hearings	31,129	25,898	26,023	26,544
Ordinance Cases	585	409	93	52
Civil Division:				
Civil Actions	15,818	15,325	15,430	17,441
Total Activity All Divisions	87,640	78,498	78,467	82,217
Marshal's Office:				
Service All Actions *	6,656	N/A	N/A	N/A

*In 2005 this function transferred to State Court.

MAJOR ACCOMPLISHMENTS IN 2008

Established a Jail Diversion Program for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population, who suffer with severe mental illness and presently being detained in the DeKalb County Jail. Processed family violence and stalking protection order cases for Superior Court. Established The Electronic Warrant Interchange (EWI) which enables the Police Department and several municipalities to secure arrest warrants without leaving their jurisdiction or their respective duty locations.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To provide expanded service through Jail Diversion Program insuring legal representation for the defendant and any necessary counseling.

To expand electronic warrant interchange (EWI) 24 hours to include operations from Judge's home during hours that the Magistrate Office is closed.

To continue to provide an expanded and structured approach to family violence and stalking protection order cases.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, \$2,279,013 was approved for basic operating expenses. A Jail Diversion Program was established for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail. A Protection Order Calendar was created to process family violence and stalking protection order cases for Superior Court. In July, one Record Tech Senior position was added to assist in the monitoring of all criminal defendants scheduled for Bond and/or Committal Hearings.

In 2007, \$2,532,607 was approved for basic operating expenses and included full-year funding for a Record Tech, Sr. position approved by the Board of Commissioner on July 25, 2006. In 2008, \$2,605,718 was approved for basic operating expenses.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

MAGISTRATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Magistrate Court	\$2,345,790	\$2,490,487	\$2,512,199	\$2,512,199
	\$2,345,790	\$2,490,487	\$2,512,199	\$2,512,199

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$2,169,878	\$2,308,869	\$2,311,148	\$2,311,148
Purchased / Contracted Services	111,852	122,340	151,757	151,757
Supplies	60,805	56,429	44,194	44,194
Capital Outlays	804	0	0	0
Other Costs	2,450	2,850	5,100	5,100
	\$2,345,790	\$2,490,487	\$2,512,199	\$2,512,199

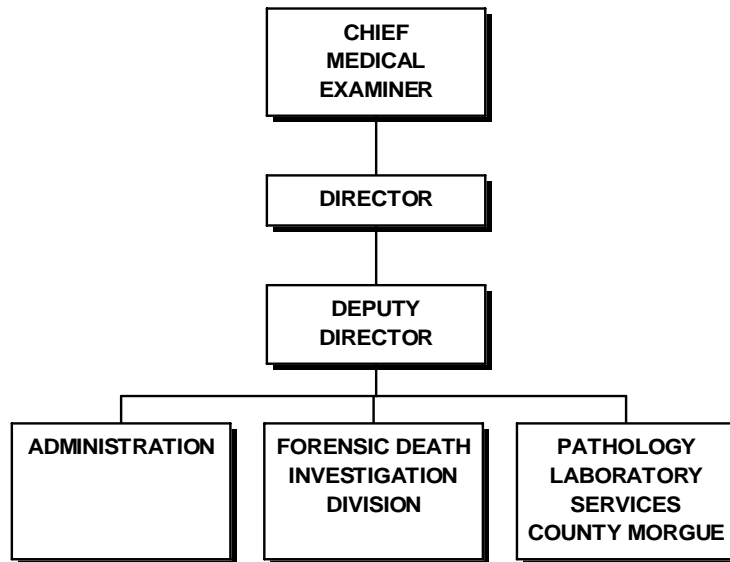
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,345,790	\$2,490,487	\$2,512,199
	\$2,345,790	\$2,490,487	\$2,512,199

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Magistrate Court					
Pre-Trial Release Coordinator	26		1	1	1
Administrative Assistant II	23		1	1	1
Calendar Clerk Senior	23		2	2	2
Investigator Senior	23		1	1	1
Secretary Exec Magistrate Ct	23		1	1	1
Investigator	21		2	2	2
Office Assistant Senior	19		2	2	2
Records Technician Sr St Ct	19		1	1	1
Part-time Assoc Magistrate	\$55.16/hr	22 PT	22	22	22
Sr Assoc Magistrate	\$55.16/hr	1 PT	1	1	1
Chief Magistrate	\$127,472		1	1	1
Associate Magistrate	\$114,725		2	2	2
FULL TIME Subtotal			14	14	14
PART TIME Subtotal			23	23	23
FULL TIME Total			14	14	14
PART TIME Total			23	23	23
ALL POSITIONS Total			37	37	37



MISSION STATEMENT

The mission of the Medical Examiner is to provide comprehensive and exhaustive forensic death investigation and post-mortem examination into all manners of death for all people within our jurisdiction, as we are advocates for the dead. It is not justice that we seek, but the truth in death so that justice may be served.

PROGRAM DESCRIPTION

The Medical Examiner performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required in all deaths that come within the purview of the law, and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner, with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17 of the O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute.
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

Forensic investigation and patterned injury interpretations are also made on non-death child/sexual abuse cases for the Department of Family and Children's Services (DFCS), police agencies, District Attorneys' offices and various other agencies within the County.

MEDICAL EXAMINER**FUNCTION: CIVIL & CRIMINAL COURTS****ACTIVITY MEASURES**

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Deaths Investigated	1,702	1,595	1,651	1,700

MAJOR ACCOMPLISHMENTS IN 2008

The Medical Examiner's office conducted thorough and comprehensive investigation of 1,651 reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate parties. This office also performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory, with no identifiable, significant errors. The Technical Body Recovery Team (TBRT), was deployed to over 40 death scenes this past year, resulting in the safe and successful recovery of the dead body from difficult and precarious environments without injury to team members or loss/damage of equipment. The Medical Examiner's office generated \$43,650 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Human Services**

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.

To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

Organizational Effectiveness

Continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies and the general public can be served by employees who possess adequate job knowledge and decision making skills.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005, one Forensic Investigator was added. In 2006, \$10,187 was approved for the lease purchase of an F-450 super duty crew cab vehicle, which enables the Medical Examiner to handle technical body recoveries which removes this burden from the Fire and Rescue Department. The 2008 budget included \$660,000 for the annual medical examiner contract. The major components of the contract include salaries and medical malpractice insurance for doctors, body transport service, photo film and photo processing. This increase recognized the escalating cost of medical services.

2009

There were no significant budgetary changes for 2009.

Future

There will be an increased need for thorough, comprehensive and professional death investigation as the population grows in DeKalb County.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Medical Examiner	\$2,311,317	\$2,521,615	\$2,646,229	\$2,646,229
	\$2,311,317	\$2,521,615	\$2,646,229	\$2,646,229

MEDICAL EXAMINER

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,542,813	\$1,462,165	\$1,656,101	\$1,656,101
Purchased / Contracted Services	515,559	729,927	749,946	749,946
Supplies	153,431	204,906	176,607	176,607
Capital Outlays	10,787	7,568	0	0
Interfund / Interdepartmental	88,728	117,049	63,575	63,575
	\$2,311,317	\$2,521,615	\$2,646,229	\$2,646,229

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,311,317	\$2,521,615	\$2,646,229
	\$2,311,317	\$2,521,615	\$2,646,229

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Medical Examiner				
Deputy Dir Medical Examiner	AI	1	1	1
Director Medical Examiner	AH	1	1	1
Chief Investigator ME	30	1	1	1
Dep Chief Investigator, M.E.	29	1	1	1
Forensic Investigator	28	8	8	8
Forensic Laboratory Manager	28	1	1	1
Forensic Services Manager	28	1	1	1
Forensic Technician Senior	23	2	2	2
Office Assistant Senior	19	4	4	4
Custodian Senior	18	1	1	1
FULL TIME Subtotal		21	21	21
FULL TIME Total		21	21	21
ALL POSITIONS Total		21	21	21

MISSION STATEMENT

To account for appropriations and expenditures which are not applicable to any specific department, but are applicable to either the General Fund, the Fire Fund, the Special Tax District - Designated Services Fund, or the Special Tax District - Unincorporated Fund.

PROGRAM DESCRIPTION

Cost categories contained in the Non-Departmental budget include the following: employee attendance incentive program, unemployment compensation, various insurance programs, interest on loans (if applicable), contingency, budgetary reserve account, DeKalb's share of joint participation in the Atlanta Regional Commission, auditing fees, construction management, special reserve accounts in which funds are held for specific purposes to be allocated at a later date, and special accounts for studies and projects that are applicable to the County as a whole.

MAJOR ACCOMPLISHMENTS IN 2008

The Budgetary Reserve Account was \$17,721,548.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Financial Strength**

To continue progress toward providing funding for a one-month budgetary reserve.

To maintain a source of funding for potential process improvements.

MAJOR BUDGETARY IMPACTS**Previous**

The 2005 Budget included the following: a budgetary reserve of \$16,919,915 towards establishing a one-month reserve, (\$7,200,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, and \$1,134,000 for building authority debt service. One Construction Manager position was transferred to Public Works - Director.

The 2006 Budget included the following: a budgetary reserve of \$16,900,000 towards establishing a one-month reserve, (\$7,500,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, \$3,001,631 for building authority debt service, and \$3,096,626 for Judicial Bond debt service.

The 2007 Budget included the following: a budgetary reserve of \$18,521,431 towards establishing a one-month reserve, (\$7,500,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, and \$6,534,463 for lease purchase of real estate.

The Administration created a project within Nondepartmental to purchase digital radios for the following departments: District Attorney, Fire & Rescue, State Court - Marshal, Medical Examiner, Parks & Recreation, Police Services, Sheriff, and Public Works – Roads & Drainage and Public Works – Transportation. The Finance Department, Budget & Grants Division, is responsible for coordinating this project. It was financed via the G.E. Master Lease program.

The 2008 Budget included the following: a budgetary reserve of \$17,721,548 towards establishing a one-month reserve, (\$9,300,000) for additional salary savings not allocated to specific departments, and \$100,000 reserve for process improvements. The funding, \$3,738,771, for the Building Authority (Juvenile) Revenue Bonds Lease Purchase payments was transferred to Juvenile Court. Also, the funding, \$712,143, for the Lease Purchase payments for the South DeKalb Arts Center was transferred to the Rental Motor Vehicle Excise Tax Fund. The funding, \$1,715,437, for nonprofit agencies and the responsibility for the Set Aside for Senior Services was transferred to the Human Services Department.

2009

The 2009 Budget includes the following: a budgetary reserve of \$12,721,548 towards establishing a one-month reserve, (\$5,993,505) for additional salary savings not allocated to specific departments, and \$24,670 reserve for process improvements. The funds for the Office of the Chief Public Safety Officer, \$284,814, were placed in the Reserve for Appropriation account pending further action by the BOC. The 2009 contribution to the 27th payday, \$4,742,455, was placed in the Reserve for Contingency account. In order to fund normal County operations, the Attendance Incentive or sick leave payout, was suspended.

Future

No significant changes are anticipated in the near future.

NON-DEPARTMENTAL

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Designated Services	\$3,660,563	\$5,167,838	\$4,579,421	\$4,579,421
Fire	3,088,509	3,544,859	2,183,022	2,183,022
General	21,802,573	13,494,994	26,952,756	25,103,049
Parks Bonds Administration	9	6,722	0	0
Unincorporated	163,336	216,398	194,034	194,034
Balance Sheet Cost Center	0	0	46,816	46,816
	\$28,714,990	\$22,430,810	\$33,956,049	\$32,106,342

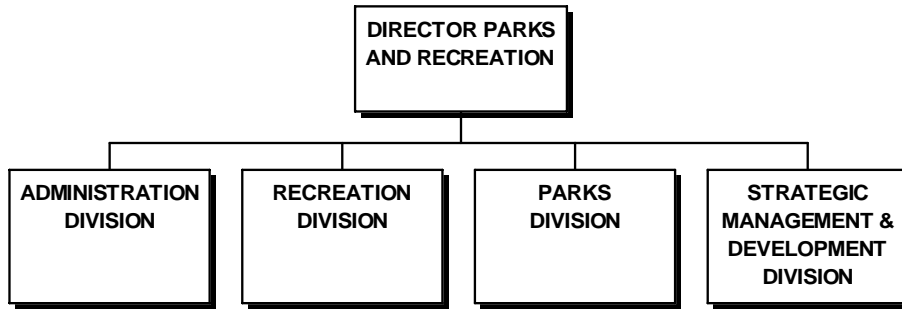
The variation between Actual Expenditures for previous years and the current year Budget is primarily due to the fact that the latter amount includes an appropriation for the Budgetary Reserve. In 2009, this reserve is \$12,721,548.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,557,756	\$1,467,281	(\$5,773,707)	(\$5,773,707)
Purchased / Contracted Services	7,521,096	5,837,478	5,809,005	5,809,005
Supplies	1,033,992	(37,430)	56,471	56,471
Capital Outlays	0	(1,844,011)	0	0
Interfund / Interdepartmental	730,652	1,626,821	379,158	379,158
Other Costs	9,947,934	13,421,350	31,486,172	29,636,465
Debt Service	1,955,383	1,955,995	1,952,134	1,952,134
Other Financing Uses	5,968,260	3,327	0	0
Retirement Services	(83)	0	0	0
Holding Accounts	0	0	46,816	46,816
	\$28,714,990	\$22,430,810	\$33,956,049	\$32,106,342

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$21,802,582	\$13,501,716	\$25,149,865
Fire	3,088,509	3,544,859	2,183,022
Special Tax District - Designated Services	3,660,563	5,167,838	4,579,421
Special Tax District - Unincorporated	163,336	216,398	194,034
	\$28,714,990	\$22,430,810	\$32,106,342



MISSION STATEMENT

The mission of the Parks and Recreation Department is to create and connect communities through people, parks, and programs, to provide a variety of leisure time services/activities and promote a strong sense of community, foster pride and affirm individual self-renewal, to provide recreation opportunities for all ages, from pre-school through senior adult, and for the disabled at parks and recreation centers, to manage and maintain the parks system and infrastructure, the golf courses, other departmental facilities, and all public grounds excluding right-of-way, and to expand teen camp programs to train "endangered" youth to be leaders and counselors for children with disabilities.

PROGRAM DESCRIPTION

The Parks and Recreation Department provides a variety of leisure time services/activities by planning, developing, managing, operating and maintaining, parks, open spaces and recreational facilities, and other designated County properties through its three operating divisions.

The Administration Division provides general management and administrative support, promotions and marketing, volunteer coordination, private and public funding assistance, management information and special projects for the entire department. This division is responsible for the operation, through contractual arrangement, of the County's golf and tennis centers and for the administration of the youth sports program.

The Recreation Division provides recreation opportunities at parks and recreation centers located throughout the County. Programs are available for all ages from pre-school through senior adults and for the disabled. Activities include instructional classes, athletics, swimming, day camps, playgrounds, and other special events and programs.

The Parks Division is responsible for the maintenance of the parks system, other department facilities, and all public grounds excluding rights-of-way.

The Park Planning and Development Division is responsible for administration of all bond funded and capital improvement projects, marketing and promotion, and private and public funding assistance.

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Recreation Centers - (Number)	11	11	11	11
Average Operating Cost/Center	\$206,862	\$234,184	\$225,000	\$212,783
Total Number Participants Served	125,000	143,000	145,000	175,000
Swimming Pools Operated	11	12	13	13
Average Operating Cost/Pool	\$48,290	\$65,000	\$78,000	\$89,000
Average Revenue Collected/Pool	\$11,000	\$14,500	\$18,000	\$16,500
Average Attendance/Pool	4,100	5,300	5,700	7,153
Total Number Participants Served	71,376	97,000	130,000	93,200
Day Camps - Number Operated	11	12	12	12
Average Daily Attendance	240	245	250	275
Average Operating Cost Per Site	\$43,000	\$44,500	\$45,000	\$61,558
Sum.Food Service Program-(Num)	39	41	50	74
Summer Food Service Program	4,500	4,870	5,087	5,300
Total Number Meals Served	166,000	219,183	228,932	207,000
Special Populations Day Camp-ADA	45	N/A	N/A	78
Inclusion Campers	60	75	75	101
Special Populations - Disabled Pat.	425	525	600	530
Special Populations - Senior Pat.	4,200	4,250	4,300	5,500
Sports and Athletics				
Total Number Youth Served	26,000	62,000	98,000	167,000
Total Number Adults Served	14,500	18,500	27,000	52,000
Volunteer Coaches Certified	150	475	720	780
Park Facilities				
Total Acreage	6,000	6,469	6,479	6,700
Acres Maintained	4,532	4,593	4,603	5,025
Maint. Costs Per Acre Annually	\$1,507	\$1,896	\$1,896	\$2,069
Non-Park Sites Maintained	83	82	85	90
Non-Park Acreage Maintained	250	256	267	290
Average Maintenance Cost/Acre	\$1,643	\$1,437	\$1,498	\$1,233
Golf Courses	2	2	2	2
Golf Course Acreage Maintained	496	496	496	496
Total Avg.County Cost/Golf Course	\$1,182,292	\$1,055,793	\$1,152,975	\$1,950,303
Total Average County Revenue/ Golf Course	\$842,239	\$900,000	\$1,200,000	\$1,890,200
Total Num.of Rounds/Golf Course	37,091	41,000	43,000	47,000
Shelter Reservation Revenue	\$98,495	\$101,934	\$116,904	\$120,000
Shelter Reservations	231	324	374	385

MAJOR ACCOMPLISHMENTS IN 2008

Opened Browns Mill Family Aquatic Center, renovated Ashford Park, engaged YMCA to develop operations for future Wade Walker Recreation Center, completed improvements to athletic fields. Initiated STRIP (Strategically Tracking and Removing Invasive Plants) program throughout the County. Maintained adequate turf in parks and on athletic fields through a level 4 drought season. Trained more than 50 park service employees on Georgia Water Wise Conservation practices. Initiated a "Green Initiative" to recycle in the parks and recreation facilities. Added a Nature Camp during the summer as a summer program. Established a partnership with Blaze Sports to provide therapeutic recreation throughout the County.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To ensure the highest level of maintenance, safety, and security throughout the park system.

To provide the highest level of safety and security throughout the park system.

To maximize resources by fostering collaborations and strategic alliances and partnerships.

MAJOR BUDGETARY IMPACTS**Previous**

Six new positions were created in the 2005 budget. The positions include one Recreation Director, one Recreation Center Leader, one Recreation Center Assistant, two Park Rangers and one Nature Preserve Mgr. The 2006 budget included the addition of eight positions. Four were transferred from Facilities Management. 1 Plumber, 1 Electrician, 1 Senior Crew Worker and 1 Crew Worker. Also, four positions were added to manage the Horse Farm: 1 Stable Manager and 3 Stable Workers. Also during the 2006 budget year, the Board of Commissioners approved the addition of 3 Project Managers to work on the Bond Program. The 2007 budget included the addition of thirteen positions: three positions, 2 Carpenters and 1 Senior Plumber will be assigned to the Rapid Response Team. Ten Ground Service Technicians positions were assigned to the Parks maintenance function. In 2008, there were no significant changes.

2009

In 2009, the department's budget includes the deletion of 3 full time positions and 83 part time positions, which reflects the impact of the incorporation of the City of Dunwoody.

Future

In 2009, the construction will begin on the new Aquatics Center and Recreation Center at Wade Walker Park, a Recreation Center at Exchange Park and a new Recreation Center at Redan. The construction on all of these facilities will be completed in the next two years and the facilities will be opened. The department budget is expected to increase significantly as additional staff and equipment will be required to operate the facilities.

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$2,226,856	\$2,378,931	\$1,169,596	\$944,596
Aquatics	722,946	841,593	572,991	572,991
Athletics	7	7	7	7
Blackburn Tennis Center	0	1	1	1
Brook Run	119,328	121,125	0	0
Cultural Affairs	61	265	0	484,779
District I Service Center	2,873,690	2,820,202	2,675,192	2,675,192
District II Service Center	2,819,813	2,616,244	2,600,984	2,600,984
District III Service Center	2,404,949	2,530,037	2,830,133	2,830,133
Division Administration	612,276	597,944	661,591	661,591
Horticulture & Forestry	784,232	817,814	161,178	161,178
Little Creek Horse Farm	273,686	257,265	334,903	334,903
Marketing And Promotions	52,993	48,409	3,772	3,772
Mystery Valley Golf Course	1,280,780	1,162,924	1,112,891	1,112,891
Natural Resource Management	233,065	317,976	1,480,520	1,480,520
Planning & Development	1,089,560	1,073,808	1,382,744	1,382,744
Recreation Centers	2,366,025	2,210,186	2,095,165	2,095,165
Recreation Division Administration	121,394	35,691	180,929	180,929
Special Populations	36,267	16,969	33	33
Sugar Creek Golf Course	1,097,908	1,249,768	1,416,676	1,416,676
Sugar Creek Tennis	137,863	162,389	219,452	219,452
Summer Programs	494,340	660,053	307,761	307,761
Support Service	747,339	696,182	690,596	690,596
Youth Athletics	183,427	164,755	380,444	380,444
	\$20,678,805	\$20,780,537	\$20,277,559	\$20,537,338

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$11,394,979	\$10,993,112	\$12,040,270	\$12,040,270
Purchased / Contracted Services	3,250,628	3,772,514	4,125,742	4,385,521
Supplies	2,496,390	2,474,541	2,259,938	2,259,938
Capital Outlays	45,222	24,617	27,224	27,224
Interfund / Interdepartmental	3,031,112	3,141,813	1,187,718	1,187,718
Other Costs	460,473	373,941	636,666	636,666
	\$20,678,805	\$20,780,537	\$20,277,559	\$20,537,338

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Designated Services	\$20,678,805	\$20,780,537	\$20,537,338
	\$20,678,805	\$20,780,537	\$20,537,338

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Administration					
Dep Dir P&R Admin Services	AJ		0	1	1
Assistant Director, Park & Rec	AH		1	0	0
Director, Parks & Recreation	AE		1	1	1
Administrative ServicesMgr P&R	31		0	1	1
REVENUE CENTER OPERATIONS	30		1	0	0
Admin Operations Mgr	28		1	1	1
Public Information Officer	28		1	0	0
Accountant Senior	26		1	0	0
Departmental Safety Coord	26		1	1	1
Network Coordinator	26		1	0	0
User Liaison Coordinator	26		0	1	1
Accountant	25		0	1	1
Parks Security Coordinator	25		1	1	1
Payroll Personnel Supervisor	24		1	1	1
Administrative Assistant II	23		2	2	2
Requisition Coordinator	22		1	1	1
Departmental Liaison	21		1	1	1
Payroll Personnel Tech Sr	21		1	2	2
Accounting Tech Senior	19		1	1	1
Office Assistant Senior	19		1	1	1
Payroll Personnel Technician	19		1	0	0
Courier	16		1	1	1
FULL TIME Subtotal			19	18	18
Special Populations					
Recreation Assistant	QD	4 T	4	4	4
Recreation Program Coord	19		1	1	1
FULL TIME Subtotal			1	1	1
TEMP Subtotal			4	4	4
Summer Programs					
Day Camp Director	QF	10 T	10	10	10
Day Camp Assistant Director	QE	20 T	20	20	20
Recreation Assistant	QD	37 T	120	120	37
Bus Driver	QB	17 T	17	17	17
Recreation Intern	QA	25 T	25	25	25
TEMP Subtotal			192	192	109
Recreation Division Administration					
Dep Dir, P & R-Revenue Spt Svc	AJ		1	1	1
FULL TIME Subtotal			1	1	1
Recreation Centers					
Skate Park Supervisor Interim	TD	2 T	2	2	2
Recreation Assistant	QD	41 T	32	41	41
Recreation Intern	QA	21 T	21	21	21

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Recreation Centers (cont)					
Recreation Program Manager	28		3	3	3
Recreation Center Director	23		13	13	13
General Maintenance Worker Spv	19		1	1	1
Office Assistant Senior	19		1	1	1
Recreation Center Leader	19		14	14	14
Recreation Program Coord	19		1	1	1
Custodian Senior	18		1	1	1
General Maintenance Worker, Sr	18		7	6	6
Office Assistant	18		1	1	1
General Maintenance Worker	16		0	1	1
FULL TIME Subtotal			42	42	42
TEMP Subtotal			55	64	64
Planning & Development					
Dep Dir P&R Recreation	AJ		1	1	1
P&R Project Manager	28		3	3	3
Grants Coordinator	26		1	1	1
Sports Program Coord Manager	25		1	1	1
Administrative Assistant I	21		1	1	1
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			8	8	8
Aquatics					
Aquatic District Manager	QI	5 T	5	5	5
Pool Manager	QG	13 T	13	13	13
Senior Lifeguard	QE	17 T	17	17	17
Recreation Assistant	QD	14 T	14	14	14
Lifeguard	QC	36 T	36	36	36
Recreation Program Manager	28		1	1	1
Sports Program Coordinator	21		1	1	1
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			3	3	3
TEMP Subtotal			85	85	85
Division Administration					
Dep Dir Parks&Recreation-Parks	AJ		1	1	1
Parks Operations General Mgr	31		1	1	1
Administrative Assistant II	23		1	1	1
Work Order Technician	21		1	1	1
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			5	5	5
District I Service Center					
Clerk	TC	1 T	1	1	1
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		2	2	2

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
District I Service Center (cont)					
Parks Maint Construction Supv	24		6	6	6
Equipment Operator Principal	21		1	1	1
Supply Specialist	21		1	1	1
San Driver Crew Leader	20		1	1	1
Equipment Operator Senior	19		3	3	2
Office Assistant Senior	19		1	1	1
Crew Worker Senior	18		6	6	6
Equipment Operator	18		3	3	3
Grounds Service Technician	18	6 T	24	24	22
Crew Worker	16		3	3	3
FULL TIME Subtotal			46	46	43
TEMP Subtotal			7	7	7
District II Service Center					
Clerk	TC	1 T	1	1	1
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		2	2	2
Parks Maint Construction Supv	24		5	5	5
Crew Supervisor	23		1	1	1
Equipment Operator Principal	21		1	1	1
Supply Specialist	21		1	1	1
Maintenance Mechanic	20		1	1	1
San Driver Crew Leader	20		1	0	0
Equipment Operator Senior	19		3	3	3
Office Assistant Senior	19		1	1	1
San Driver Crew Leader Trainee	19		0	1	1
Crew Worker Senior	18		7	7	7
Equipment Operator	18		4	4	4
Grounds Service Technician	18	6 T	23	23	23
Crew Worker	16		1	1	1
FULL TIME Subtotal			46	46	46
TEMP Subtotal			7	7	7
District III Service Center					
Clerk	TC	1 T	1	1	1
Recreation Intern	QA		9	0	0
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		1	1	1
Construction Supervisor	24		1	1	1
Grounds Maintenance Chem Coord	24		1	1	1
Parks Maint Construction Supv	24		5	5	5
Equipment Operator Principal	21		1	1	1
Maintenance Mechanic	20		1	1	1
San Driver Crew Leader	20		1	1	1
Equipment Operator Senior	19		2	2	2
Office Assistant Senior	19		1	1	1
Crew Worker Senior	18		8	7	7
Equipment Operator	18		2	2	2

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
District III Service Center (cont)					
Grounds Service Technician	18	6 T	25	25	25
Small Engine Mechanic	18		1	1	1
Crew Worker	16		2	3	3
FULL TIME Subtotal			47	47	47
TEMP Subtotal			16	7	7
Support Service					
Parks Maintenance Supt	28		1	1	1
Playground Equip Safety Supv	26		1	1	1
Electrician Senior	23		2	2	2
Plumber Senior	23		3	3	3
Carpenter Senior	21		2	2	2
FULL TIME Subtotal			9	9	9
Horticulture & Forestry					
Landscape Management Supv	28		1	1	1
Maintenance Coordinator	26		1	1	1
Grounds Nursery Supervisor	23		1	1	1
Grounds Service Technician	18		2	2	2
Grounds Nursery Technician	14	1 PT	2	2	2
FULL TIME Subtotal			6	6	6
PART TIME Subtotal			1	1	1
Planning & Development					
Financial Project Administrat	31		1	1	1
Greenspace Environment Manager	31		1	1	1
Comprehensive Planning Manager	29		1	1	1
Natural Resource Manager	29		1	0	0
P&R Project Manager	28		4	4	4
Greenspace Planner	26		1	1	1
GIS Specialist	23		1	1	1
Administrative Assistant I	21		1	1	1
FULL TIME Subtotal			11	10	10
Sugar Creek Tennis					
Recreation Assistant	QD	3 T	3	3	3
TEMP Subtotal			3	3	3
Natural Resource Management					
Natural Resource Manager	29		0	1	1
Nature Preserve Supervisor	26		1	1	1
Park Ranger Interp Naturalist	25		1	1	1
Nature Center Ranger	19	2 PT	3	3	3

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Natural Resource Management (cont)					
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			4	5	5
PART TIME Subtotal			2	2	2
Marketing And Promotions					
Program Promotion Spec	23		1	1	1
FULL TIME Subtotal			1	1	1
Youth Athletics					
Sports Program Coordinator	21		4	4	4
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			5	5	5
Little Creek Horse Farm					
Horse Farm Supervisor	23		1	1	1
Horse Farm Worker	18		3	3	3
FULL TIME Subtotal			4	4	4
FULL TIME Total			258	257	254
PART TIME Total			3	3	3
TEMPORARY Total			369	369	286
ALL POSITIONS Total			630	629	543

PLANNING & DEVELOPMENT**FUNCTION: PLANNING & PUBLIC WORKS****PROGRAM DESCRIPTION**

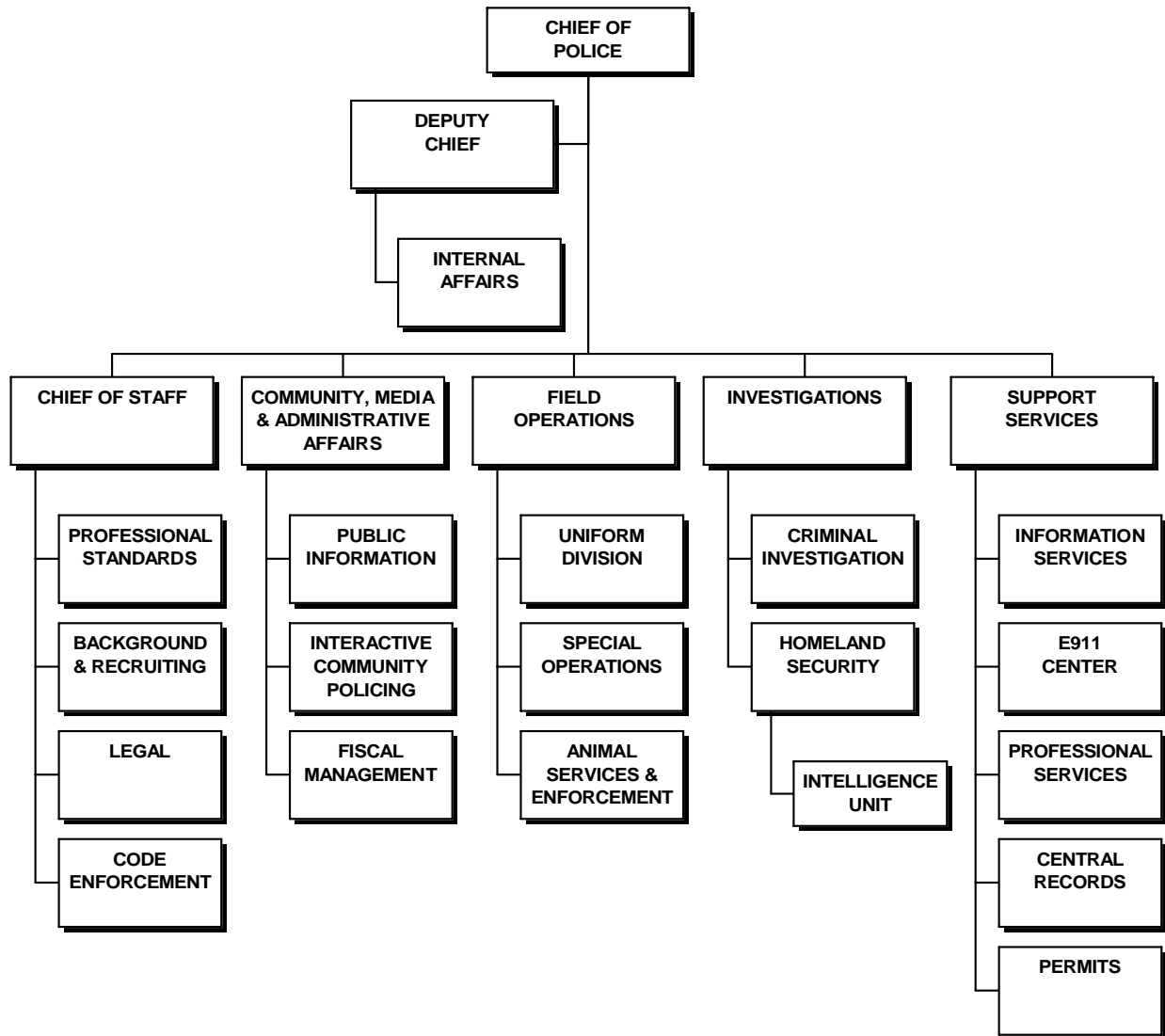
Currently the Planning and Development Department's budget is divided among three funds: the General Fund, the Special Tax District-Unincorporated Fund, and the Development Fund.

The Planning and Development Department was established in 2006 via the merger of the Planning Department and the Development Department. The Planning and Development Department is the organizational entity charged with the responsibility of managing the Development Fund.

The Tax funded elements of The Planning and Development Department are comprised of three main divisions: Administration, Planning Services and Current Planning. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments. The Planning Services Division is comprised of two sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth. The Current Planning Section has four areas of responsibility: Zoning, Subdivisions, Historic Preservation, and Overlay Districts and Design Standards.

The majority of the Planning and Development Department is funded in the Development Fund. Detail information regarding the Planning and Development Department, including authorized positions can be found in the Special Revenue section of the Budget. The following summary is presented here to show the tax funded portion of the Planning and Development Department.

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,430,312	\$1,373,798	\$1,673,834
Development	10,078,747	9,278,199	8,254,649
Special Tax District - Unincorporated	850,177	1,766,085	1,436,373
	<u>\$12,359,236</u>	<u>\$12,418,082</u>	<u>\$11,364,857</u>



MISSION STATEMENT

The Mission of the DeKalb County Police Department is to provide efficient and effective law enforcement through community oriented policing that enhances the quality of life and reduces the impacts of crime.

PROGRAM DESCRIPTION

The Police Department consists of the Office of the Chief of Police, which is comprised of the Chief of Staff, Community, Media & Administrative Affairs, the Field Operations Bureau, the Investigations Bureau, and the Support Services Bureau.

The Department's budget is divided among three funds as follows (the funding hierarchy does not necessarily have a direct relationship to the organizational hierarchy):

General Fund

The General Fund provides for the administrative support function of the Police Chief's Office and Management Services. Police Support includes the following sections:

Community, Media, and Administrative Affairs - This division has primary responsibility for: the development and administration of the department's financial plan in conjunction with the implementation of fiscal controls, including accounting, purchasing, and ordering supplies; Public Information and Communications; and management of Interactive Community Policing.

PROGRAM DESCRIPTION (continued)

E911 Center - The E911 Center (under the Support Services division) represents the central contact point for any person requesting or requiring, police, fire, or rescue medical services within DeKalb County. The section is responsible for receiving and processing requests for emergency services and coordinating these requests through the selective assignment of primary and secondary field response units.

Animal Services and Enforcement - The Animal Services and Enforcement section (under the Field Operations division) is responsible for the enforcement of Animal Control Ordinances in DeKalb County and for the administration and operation of the Animal Control Shelter facility. The shelter unit is responsible for the administration and maintenance of the rabies vaccination records and tag system. As an adjunct to these primary responsibilities, the shelter conducts an animal adoption program and a public education program. The field units respond to citizen complaints on stray, unwanted, or injured animals.

The CEO's 2009 Recommended Budget contained funding for a Chief Public Safety Officer, and one staff member, to oversee the operation of Police, Fire and Rescue, the Medical Examiner, Records Court, and Juvenile Court. The position was also planned as the liaison to the Sheriff, the District Attorney, the Solicitor General, and the Court System. While the Board of Commissioners approved the two positions, funding was deferred for further discussion.

Special Tax District – Designated Services Fund

The Special Tax District – Designated Services Fund provides for the Uniform Patrol function of Police Services; the criminal and special investigative functions, and support functions of evidence collection, records, and crime prevention / citizen education.

The primary activities of Police Services include programs for the prevention, detection, and suppression of crime, identification and apprehension of offenders, and the enforcement of state criminal laws, traffic laws, and applicable County ordinances. Police Services includes the following sections:

The Uniform Patrol section (under the Field Operations division) - The Uniform Patrol section accounts for the greatest allocation of police resources and is the primary delivery system of police services for the citizens and businesses in DeKalb County. Through strategic patrol car allocation, the Patrol section deploys field units in the various areas of the County and during the hours of the day that enable a rapid response to citizens' requests for police services as well as provide for optimum patrol coverage for the prevention and suppression of crime and disorder.

The Special Operations section (under the Field Operations division) – Among this section's functions are: traffic functions, the SWAT Team, the Bomb Squad, Aerial Support, and Park Patrol.

The Central Records section (under the Support Services division) - The Central Records section processes and maintains all official records applicable to the police, fire, and emergency medical incident reporting systems. The Book-In Unit of this section processes prisoners for fingerprinting, photographing, and DUI / drug testing, as appropriate. The Criminal History Unit processes inked and latent fingerprints, including classification, search, comparison, and identification, and monitors dissemination of criminal and driver histories to authorized agencies.

The Permits section (under the Support Services division) – This unit is responsible for issuance of permits and licenses for certain business activities and the enforcement of liquor laws.

The Internal Affairs section (reporting to the Deputy Chief) - The section conducts impartial investigations of incidents involving Department of Police Services personnel and other County agencies where violations of laws and / or rules and regulations are alleged. This section also conducts pre-employment investigations and performs polygraph examinations for the Department and other County agencies.

The Criminal Investigation section (under the Investigations division) - The Criminal Investigation section performs the investigative function of the department, and is divided into two major areas: Crime Against Persons and Crime Against Property. The section is responsible for the documentation and compilation of facts on reported incidents of crime with the objective of identification and apprehension of the criminal offender.

The Criminal Investigations section (under the Investigations division) – Included in this unit are sections for Major Felony, Property Crimes, Fraud, Youth & Sex, Domestic Violence, and Crime Scene Investigation.

In November, 2001 an office of Homeland Security was established to interface with its Federal counterpart. The Homeland Security section (under the Investigations division) provides support and assistance within DeKalb County relative to emergency response operations, incident management, responder safety and the public health consequences of terrorist incidents. This office also includes the Intelligence Unit, the Gang Unit, Executive Protection, and Emergency Management.

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

**PROGRAM DESCRIPTION (cont)
Special Tax District – Unincorporated Fund**

The Code Enforcement section (reporting to the Chief of Staff) is responsible for the law enforcement function related to the enforcement of property maintenance codes, building codes, zoning ordinances, sign ordinances, and other related ordinances.

PERFORMANCE INDICATORS				
	TARGET	2006	2007	2008
<u>COMMUNICATIONS</u>				
% OF CALLS DELAYED	10%	16%	27%	19%
AVERAGE DELAY PER CALL (SEC)	8	13	32	11
AVERAGE TIME PER CALL (SECONDS)	80	101	97	110
<u>POLICE SERVICES</u>				
FBI PART 1 CRIME INDEX				
% OF CASES CLEARED COMPARED TO NATIONAL AVERAGE	ABOVE 31%	26% vs 31%	37% vs 31%	43% vs 31%
SVC CALLS PER PATROL OFFICER	NOT > 315	942	1,011	954
CASES INVESTIGATED / DETECTIVE	NOT > 105	389	392	398
TOTAL CITATIONS ISSUED	NA	240,530	172,408	208,278
VACANCY RATE OF SWORN POLICE PERSONNEL	NOT > 5%	9.00%	4.00%	4.00%

ACTIVITY MEASURES				
	2006 Actual	2007 Actual	2008 Actual	2009 Estimated
Communications:				
911 Call Received	1,152,101	1,195,196	1,419,431	1,643,666
Emergency Calls Dispatched:				
Police	984,134	802,889	851,128	870,227
Fire Alarms	100,769	81,619	86,450	91,281
Alarms	86,005	76,597	77,445	78,293
% False	95%	91%	86%	81%
Animal Control:				
Calls Answered	31,334	28,569	31,322	32,000
Animals Handled	7,914	7,196	8,296	8,300
Bite Cases Investigated	909	467	510	555
Animals Reclaimed	811	569	630	700
Animals Adopted	1,285	910	996	1,200
Animals Euthanized	6,066	4,028	5,285	4,500
Citations Issued	2,184	1,280	1,342	1,350
Animal Cruelty Complaints	171	115	633	300

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES				
	2006 Actual	2007 Actual	2008 Actual	2009 Estimated
Records:				
Case Reports Processed	109,171	122,503	128,210	129,788
GCIC - Data Entry	41,351	41,102	43,002	44,000
GCIC - Messages/Inquiries	58,771	55,669	59,022	60,100
Fingerprint Classification	608	143	523	500
Fingerprint Identification	652	65	22	20
Revenue, Sale of Records	\$328,814	\$368,636	\$395,742	\$396,001
Criminal Investigations:				
Crimes Against Persons:				
Number of Incidents	10,884	12,185	13,774	14,100
Number of Cases Cleared	7,917	9,038	10,606	11,200
Number of Persons Arrested	1,434	2,640	1,390	1,525
Drug Investigations:				
Number of Cases Cleared	1,149	657	687	710
Drug Arrests	1,225	612	650	685
Burglaries:				
Number of Incidents	8,391	9,758	10,322	11,200
Number of Cases Cleared	1,524	1,945	1,908	2,000
Number of Persons Arrested	795	775	948	1,000
General Investigations:				
Number of Incidents	40,790	34,309	37,759	38,500
Number of Cases Cleared	18,515	17,156	14,364	18,100
Number of Persons Arrested	3,148	3,146	3,535	3,800
Citations Issued	1,084	764	406	600
Uniform:				
General Calls	413,412	449,995	471,235	496,729
Citations Issued	180,591	156,243	184,235	193,466
Number of Persons Arrested	55,752	45,284	49,608	53,577
Special Investigations:				
Liquor Permits Issued	6,189	8,833	9,452	10,000
Pistol Permits Issued	1,903	2,583	4,912	6,000
Solicitor Permits Issued	11	6	5	10
Taxi Permits Issued	1,891	1,566	1,497	1,600
Wrecker Permits Issued	23	20	20	25
Evidence Collection:				
Field Responses	6,014	5,449	5,339	5,800
Homeland Security:				
Terrorist Threats:				
Incidents Reported	12	11	15	17
Incidents Cleared	4	9	13	NA
Adults Arrested	1	8	10	NA
Telephone Bomb Threats:				
Incidents Reported	17	23	25	28
Incidents Cleared	7	19	20	NA
Adults Arrested	0	17	11	NA

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES				
	2006 Actual	2007 Actual	2008 Actual	2009 Estimated
Homeland Security (cont.):				
Bomb (True Device):				
Incidents Reported	1	2	2	3
Incidents Cleared	1	2	2	NA
Adults Arrested	0	2	1	NA
Gang Task Force:				
Robberies				
Incidents Reported	N/A	68	74	82
Incidents Cleared	N/A	61	67	NA
Adults Arrested	N/A	55	45	NA
Aggravated Assault:				
Incidents Reported	18	51	61	67
Incidents Cleared	18	45	55	NA
Adults Arrested	19	40	45	NA
Criminal Damage:				
Incidents Reported	14	38	41	45
Incidents Cleared	9	20	30	NA
Adults Arrested	3	19	12	NA
Criminal Trespass:				
Incidents Reported	38	39	42	46
Incidents Cleared	22	21	29	NA
Adults Arrested	11	20	10	NA
Training Division:				
Firearms Training - Veteran Officers	2,329	3,599	2,057	2,500
Firearms Training - Recruits (hrs.)	305	810	964	125
Number of Training Academies	3	3	4	2
Number Entering Academy	94	173	297	50
Special Operations Division:				
<i>AERIAL SUPPORT UNIT:</i>				
Total Calls responded to	4,893	9,853	7,671	7,800
Total Arrest assists	243	351	237	250
Surveillance flights	3	12	5	10
Photo Missions	21	19	16	20
EMS Transport	0	1	0	2
Other	379	411	279	300
Total Value of Property Recovered	\$534,350	\$739,300	\$537,154	\$600,000
<i>BOMB SQUAD</i>				
Total Call outs	44	53	82	95
Total Call out hours	255	385	596	700
Special Details/Dignitary Events	419	488	495	525
<i>PARK PATROL:</i>				
Calls Handled	1,948	5,937	1,060	1,500
Citations Issued	1,788	3,776	3,425	3,500
Traffic Calls	51	205	21	50
Traffic Stops	543	2,643	2,946	3,100
Arrests	409	353	131	175
Park Checks	4,047	1,853	1,603	1,675

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES				
	2006 Actual	2007 Actual	2008 Actual	2009 Estimated
Special Operations Division (cont.):				
<i>TRAFFIC SPECIALISTS:</i>				
Hit & Run Accidents	6,443	6,547	6,708	6,780
Hit & Run Investigations	2,423	2,637	2,575	2,650
Traffic Deaths Investigated	83	72	61	70
Citations Issued	115	278	428	475
Arrests	33	97	140	150
 <i>SWAT TEAM:</i>				
Felony Arrests	225	170	213	225
Misdemeanor Arrests	131	94	148	175
Arrest Citation (Release)	427	460	216	250
Arrest Citation (Jail)	293	316	261	300
Calls Handled	325	201	908	500
 Code Enforcement Unit:				
New Requests Received	10,767	12,965	11,924	14,141
Warning Notice Issued	6,370	7,886	8,849	10,006
Court Summons	3,826	4,606	6,147	6,760
Fines Collected	\$268,975	\$256,996	\$278,306	\$276,688
Properties Brought Into Compliance	11,444	15,350	16,790	19,931
Service Requests Worked	14,155	17,686	20,439	24,064

MAJOR ACCOMPLISHMENTS IN 2008

Implemented the "Back on the Block" Initiative to target high crime areas.
 Hired the fifty additional police officers approved in the 2008 Budget.
 Started the Chaplaincy Program to address issues that may face officers, employees, and their families in crisis situations.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Crime Prevention

To continue collaborative and enhanced relationships between the community and the Police Department developing a partnership that focuses on problem solving techniques throughout the County.

To fill all funded vacant positions during the budget year to address officer shortage issues.

To meet national case clearance standards.

MAJOR BUDGETARY IMPACTS

Previous

2006

General Fund:

\$9,346,410 was approved for the basic operating budget. This included \$1,480,000 for the replacement of 400 radios in the ongoing program of replacing analog communications technology with digital. A program modification was approved in the amount of \$99,446 adding two positions: 1 Legal Advisor (equivalent to the position of Assistant County Attorney) and 1 Administrative Assistant. The 2006 Budget also recognized: the transfer of six Call Center Operator positions to the new Citizens Help Center Department in the General Fund, the transfer of 1 Deputy Police Chief position to the Special Tax District – Designated Services Fund, and the transfer of 1 Custodian Senior from the Special Tax District – Designated Services Fund.

Special Tax District – Designated Services Fund:

\$93,335,982 was approved for the basic operating budget. The 2006 Budget also recognized: the transfer of 1 Deputy Police Chief position from the General Fund and the transfer of 1 Custodian Senior to the General Fund.

MAJOR BUDGETARY IMPACTS (continued)**2006 (continued)****Special Tax District – Designated Services Fund (continued)**

A total of \$5,330,733 in Grant Match funds was approved for the following:

\$2,533,422 was approved to fund 50 officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding was required through 2007 to meet the grant requirements. \$2,554,181 was approved to fund 50 officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding was required through 2007 to meet the grant requirements. \$176,000 was approved for matching grant funds for the COPS MORE Grant. \$27,130 was approved for matching grant funds for the DeKalb Forensic Augmentation Grant. \$40,000 was approved for matching funds for miscellaneous grants.

Mid-Year action by the Board of Commissioners authorized 6 positions, 2 Central Records Clerks and 4 Investigative Aides, Senior. Funding for these positions was taken from existing funding in other accounts in the department.

Special Tax District – Unincorporated Fund:

\$1,402,790 was approved for the basic operating budget. A program modification was approved in the amount of \$200,000 adding 4 Code Enforcement Officers and 4 vehicles. A program modification was approved in the amount of \$100,000 to fund community litter control efforts; these funds were later transferred to the Keep DeKalb Beautiful unit of Public Works - Sanitation.

Mid-Year action by the Board of Commissioners authorized 4 Code Enforcement Officer positions. Funding for these positions was taken from existing funding in other accounts in the department.

2007**General Fund:**

\$4,031,689 was approved for the basic operating budget. This included \$1 million for lease payments for the upgraded County Microwave Loop, \$4.8 million for lease payments for the upgraded digital radio communications system, and credits from interfunds to other departments of \$21.5 million for County-wide communications services and administrative services. A program modification in the amount of \$42,304 was approved adding 1 Animal Control Manager position. The 2007 Budget also recognized the transfer of 1 Administrative Assistant position to Police Services in the Special Tax District – Designated Services and 1 position (to be determined) to the Citizens Help Center.

Special Tax District – Designated Services Fund:

\$103,437,039 was approved for the basic operating budget. A program modification in the amount of \$1,098,500 was approved adding 25 Police Officers and 9 vehicles in the Uniform Division. A program modification in the amount of \$275,030 was approved adding 6 Police Officers and 2 vehicles in the Gang Task Force of the Homeland Security Division. A program modification in the amount of \$174,282 was approved adding 7 Investigative Aides Senior in the Criminal Investigation Unit. A program modification in the amount of \$29,824 was approved adding 1 Investigative Aide Senior in the Criminal Investigation Unit for the Domestic Violence section. A program modification in the amount of \$125,000 was approved adding 3 positions, 1 Legal Advisor and 2 Administrative Assistants, in the Assistant Director's cost center. The 2007 Budget also recognized the transfer of 1 Administrative Assistant position from Police Support in the General Fund and the transfer of 1 Administrative Assistant II to the Citizens Help Center in the General Fund.

A total of \$5,462,248 in Grant Match funds was approved for the following: \$2,731,124 was approved to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding was required through 2007 to meet the grant requirements. \$2,731,124 was approved to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding was required through August, 2008 to meet the grant requirements. \$50,000 was approved for matching funds for miscellaneous grants.

Special Tax District – Unincorporated Fund:

\$1,663,987 was approved for the basic operating budget. A program modification was approved in the amount of \$182,666 adding 4 Code Enforcement Officers and 2 vehicles.

MAJOR BUDGETARY IMPACTS (continued)**2008****General Fund:**

\$5,018,588 was approved for the basic operating budget. This included \$4.8 million for lease payments for the upgraded digital radio communications system and credits from interfunas to other departments of \$18.5 million for County-wide communications services and administrative services. A program modification in the amount of \$389,426 was approved adding 1 Departmental Information Systems Manager position and 8 Departmental Microsystems Specialists positions to the Communications costs center to be funded by E911 user fees. The 2008 Budget recognized the implementation of Executive Order 7-4, which moved management responsibility for County telecommunications functions from Police Support (in the General Fund) to the Information Systems Department (IS). This decreased the base budget of Police Support by \$2,338,424 and moved 8 full-time positions from Police Support to IS.

Special Tax District – Designated Services Fund:

\$106,742,256 was approved for the basic operating budget. A program modification in the amount of \$1,269,931 was approved adding 50 Police Officers in the Uniform Division, which included funding for 5 months salary and benefits plus uniforms / equipment. (No additional vehicles were approved for these positions.) A program modification in the amount of \$740,160 (salary plus benefits) was approved to fund a Longevity Incentive, to be paid to Master Police Officers upon completing 5 years of service. The incentive was funded for payout in monthly payments over 18 months, with 12 payments funded in 2008.

\$2,876,512 in Grant Match funds was approved to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding was required through August, 2008 to meet the grant requirements. \$75,000 was approved for matching funds for miscellaneous grants.

Special Tax District – Unincorporated Fund:

\$1,749,177 was approved for the basic operating budget.

2009**General Fund:**

\$5,560,869 is approved for the basic operating budget. This includes \$4.8 million for the third of five lease payments for the upgraded digital radio communications system and includes credits from interfunas to other departments of \$17.9 million for County-wide communications services and administrative services. A program modification was approved which added 7 Animal Control Officers to reduce dependence on overtime and temporary labor. Reductions in requested overtime and temporary labor offset the cost of adding the positions. The 2009 Budget also includes authorization for two positions, Chief Public Safety Officer and Administrative Assistant II. However, funding for these two positions was deferred for further deliberation.

Special Tax District – Designated Services Fund:

\$109,771,281 is approved for the basic operating budget. This includes full year funding of 50 Police Officers added in August, 2008. Also included is funding for the remaining months of the 18-month Master Police Officer Incentive began in 2008. \$108,851 is funded for matching funds for miscellaneous grants. The suspension of the County's vehicle replacement program for 2009 will present a challenge to Police Services in managing available vehicle resources.

The City of Dunwoody was incorporated in 2008, to begin the first full year of operations in 2009. Among the DeKalb County operations affected by the incorporation was Police Services' North Precinct. The new city is expected to begin providing its own police services on April 1, 2009. DeKalb Police personnel involved in patrol and investigative functions in the North Precinct are expected to be redeployed elsewhere in the County, rather than reducing Police personnel.

Special Tax District – Unincorporated Fund:

\$2,090,456 is approved for the basic operating budget. An amendment by the Board of Commissioners added 2 Code Enforcement Officer positions with funding of \$134,232 for 10 months of salary and benefits, vehicles, and equipment.

Future

For the foreseeable future the County will be challenged to provide an expected level of Public Safety services given the pressures on revenues exerted by generally poor economic conditions and by evolving municipal boundaries. Debt service for financing communications upgrades will continue to have an approximately \$4.8 million annual impact though fiscal year 2011.

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administrative Services	\$2,275,382	\$2,381,338	\$2,878,313	\$2,593,499
Animal Control	2,499,639	2,764,022	3,346,269	3,346,269
Assistant Director	1,760,369	2,465,737	859,172	859,172
Code Enforcement	1,443,893	1,805,956	1,964,206	2,224,688
Communications	15,454,973	14,928,490	16,597,424	16,597,424
Crime Scene	1,169,157	1,216,026	1,363,379	1,363,379
Criminal Investigation Division	13,494,042	14,224,560	13,809,974	13,809,974
Crossing Guards	728,457	793,235	779,022	779,022
Directors Office	1,429	1,492	0	0
Firing Range	33,892	58,823	59,672	59,672
Homeland Security	2,125,510	2,639,416	2,724,529	2,724,529
Intelligence / Permits	574,953	416,863	442,250	442,250
Interfund Support - General	(21,871,576)	(18,184,440)	(18,154,421)	(18,154,421)
Interfund Support - Special	20,990,927	15,713,300	13,781,198	13,781,198
Internal Affairs	719,487	623,506	721,519	721,519
Precincts	159,289	195,169	212,917	212,917
Records	2,108,274	2,275,597	2,430,989	2,430,989
Recruiting & Background	703,910	838,867	756,141	756,141
Service Support	961,297	540,651	811,195	811,195
Special Investigations Unit	7,254,982	8,122,582	7,692,327	7,692,327
Technology Unit	666	3,887	0	0
Telecommunications	2,920,263	1,102,358	309,923	309,923
Training	1,385,836	1,443,024	1,605,965	1,605,965
Training & Personnel Development	5,641	0	0	0
Uniform Division	47,690,091	57,704,273	61,664,542	62,559,728
	\$104,590,784	\$114,074,731	\$116,656,504	\$117,527,358

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$78,039,295	\$91,262,068	\$98,361,126	\$99,159,180
Purchased / Contracted Services	13,304,263	10,849,890	12,120,969	12,120,969
Supplies	3,396,344	3,079,022	3,743,508	3,755,908
Capital Outlays	1,322,122	1,232,066	374,314	384,314
Interfund / Interdepartmental	3,804,496	5,684,608	1,948,026	1,998,426
Depreciation and Amortization	638	0	0	0
Other Costs	126,509	0	108,561	108,561
Other Financing Uses	4,597,118	1,967,077	0	0
	\$104,590,784	\$114,074,731	\$116,656,504	\$117,527,358

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$2,048,447	\$3,845,316	\$5,531,389
Special Tax District - Designated Services	101,098,444	108,423,459	109,771,281
Special Tax District - Unincorporated	1,443,893	1,805,956	2,224,688
	\$104,590,784	\$114,074,731	\$117,527,358

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Directors Office					
Chief Public Safety Officer	AL		0	0	1
Administrative Assistant II	23		0	0	1
FULL TIME Subtotal			0	0	2
Administrative Services					
Dep Dir ComtyMediaAdminAff	AI		1	1	1
Assistant Police Chief	AE		2	2	2
Police Captain	31		1	1	1
Fiscal Management Officer	30		1	1	1
Planning and Research Manager	30		1	1	1
Grants Coordinator	26		1	1	1
Payroll Personnel Supervisor	24		1	1	1
Supply Supervisor	24		1	1	1
Administrative Assistant II	23		1	1	1
Administrative Assistant I	21		3	3	3
Custodian Supervisor	21		1	1	1
Payroll Personnel Tech Sr	21		5	6	6
Print Shop Coordinator	21		0	1	1
Requisition Technician	21		3	3	3
Supply Coordinator	21		2	2	2
Payroll Personnel Technician	19		1	0	0
Central Supply Technician	18		1	0	0
Custodian Senior	18		3	2	2
Custodian	16		0	1	1
FULL TIME Subtotal			29	29	29
Telecommunications					
Telecommunications Admr	28		1	0	0
Telecommunications Specialist	26		2	0	0
Telephone Systems Tech	25		2	0	0
Cellular Communications Spec.	21		1	0	0
Telecommunications Operator	19		2	0	0
FULL TIME Subtotal			8	0	0

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Communications					
Police Major	33		0	1	1
Police Captain	31		1	2	2
Police Lieutenant	30		0	1	1
IS Microsystems Specialist Sr	29		0	1	1
IS Microsystems Specialist	28		0	3	3
Police Sergeant	28		0	1	1
ComputerAided Dispatch Analyst	26		1	2	2
Emer 911 Telecom Analyst	26		1	1	1
Emergency 911 Watch Commander	26		3	3	3
IS Field Service Specialist	26		0	3	3
Computer Aided Dispatch Tech.	25		1	0	0
Emergency 911 Shift Supervisor	25		12	12	12
Training Specialist	25		2	2	2
Emergency 911 Operator Senior	24	1 PT	41	45	45
Emergency 911 Operator	23	3 PT	84	80	80
Office Assistant Senior	19		2	1	1
IS Field Service Specialist Sr	14		0	2	2
FULL TIME Subtotal			144	156	156
PART TIME Subtotal			4	4	4
Records					
Central Records Manager	31		1	1	1
Central Records Assistant Mgr	26		2	2	2
Central Records Supervisor	25		6	6	6
Training Specialist	25		1	1	1
Administrative Assistant II	23		1	1	1
Administrative Assistant I	21		1	1	1
Central Records Clerk, Sr.	20		18	18	18
Central Records Clerk	19		21	21	21
FULL TIME Subtotal			51	51	51
Crossing Guards					
School Safety Officer	04	146 PT	146	146	146
PART TIME Subtotal			146	146	146
Assistant Director					
Audiovisual Production Assist	DK1		1	1	1
Deputy Police Chief	AI		1	1	1
Director Police Services	AC		1	1	1
Police Captain	31		1	0	0
Police Lieutenant	30		1	0	0
Public Information Officer	28		1	1	1
Administrative Coordinator	25		1	1	1
Administrative Assistant II	23		2	3	3
FULL TIME Subtotal			9	8	8

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Internal Affairs					
Police Sergeant	28		1	2	2
Police Officer, Master	27		5	5	5
Investigative Aide, Senior	21		2	2	2
FULL TIME Subtotal			8	9	9
Criminal Investigation Division					
Deputy Police Chief	Al		1	1	1
Police Captain	31		3	4	4
Police Lieutenant	30		13	12	12
Police Sergeant	28		26	22	22
Police Officer, Master	27		105	101	101
Police Officer, Senior	26		2	5	5
Pawn Detail Coordinator	25		1	1	1
Police Officer	25		3	4	4
Administrative Assistant II	23		3	2	2
Investigative Aide, Senior	21		22	20	20
Investigative Aide	19		1	2	2
Office Assistant Senior	19		9	9	9
FULL TIME Subtotal			189	183	183
Special Investigations Unit					
Deputy Police Chief	Al		1	1	1
Police Captain	31		0	1	1
Police Lieutenant	30		3	5	5
Police Sergeant	28		11	10	10
Police Officer, Master	27		41	51	51
Police Officer, Senior	26		0	1	1
Police Officer	25		1	1	1
Administrative Assistant I	21		1	1	1
Property & Evidence Tech., Sr.	21		2	2	2
Office Assistant Senior	19		1	1	1
Office Assistant	18		1	1	1
FULL TIME Subtotal			62	75	75
Training					
Police Major	33		1	0	0
Police Captain	31		1	1	1
Police Lieutenant	30		1	1	1
Police Sergeant	28		1	1	1
Police Officer, Master	27		6	9	9
Administrative Assistant I	21		2	2	2
FULL TIME Subtotal			12	14	14
Animal Control					
Dp Dir Animal Control	AJ		1	1	1
Animal Control Supervisor	26		3	3	3

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Animal Control (cont)					
Administrative Coordinator	25		1	1	1
Administrative Assistant II	23		1	1	1
Animal Control Officer Master	21		10	11	11
Animal Control Officer Senior	20		2	1	1
Animal Adoption/Rescue Coord	19		1	1	1
Animal Control Officer	19		12	12	19
Office Assistant Senior	19		7	7	7
FULL TIME Subtotal			38	38	45
Uniform Division					
Deputy Police Chief	AI		1	2	2
Police Senior Staff Attorney	AI		0	1	1
Assistant Police Chief	AE		1	2	2
Police Major	33		8	8	8
Police Captain	31		11	5	5
Police Lieutenant	30		38	38	38
Police Sergeant	28		100	103	103
Police Officer, Master	27		282	294	294
Police Officer, Senior	26		107	159	159
Police Officer	25		150	211	211
Administrative Assistant II	23		8	8	8
Public Education Specialist	23		5	5	5
Cadet	21		30	1	1
Investigative Aide, Senior	21		9	10	10
Investigative Aide	19		1	0	0
FULL TIME Subtotal			751	847	847
Intelligence / Permits					
Police Major	33		1	1	1
Police Lieutenant	30		1	1	1
Police Sergeant	28		2	1	1
Administrative Assistant II	23		1	1	1
FULL TIME Subtotal			5	4	4
Recruiting & Background					
Police Lieutenant	30		1	0	0
Police Sergeant	28		2	1	1
Police Officer, Master	27		8	5	5
Investigative Aide, Senior	21		3	4	4
FULL TIME Subtotal			14	10	10
Homeland Security					
Deputy Police Chief	AI		1	1	1
Police Lieutenant	30		2	2	2
Police Sergeant	28		4	5	5
Police Officer, Master	27		21	16	16

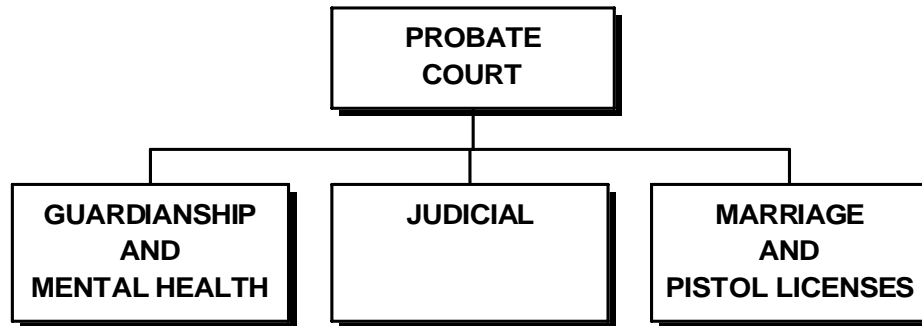
POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Homeland Security (cont)					
Police Officer, Senior	26		1	1	1
Police Officer	25		4	2	2
Administrative Assistant II	23		1	2	2
Administrative Assistant I	21		1	0	0
Investigative Aide, Senior	21		1	1	1
FULL TIME Subtotal			36	30	30
Crime Scene					
Police Captain	31		0	1	1
Crime Scene Investigator Supv	28		1	1	1
Police Sergeant	28		0	1	1
Crime Scene Invest Shift Supv	26		3	3	3
Crime Scene Investigator Mastr	25		3	3	3
Crime Scene Investigator, Sr	24		4	3	3
Latent Fingerprint Examiner Sr	24		3	3	3
Crime Scene Investigator	23		3	4	4
FULL TIME Subtotal			17	19	19
Code Enforcement					
Code Enforcement Manager	31		1	1	1
Code Enforcement Supervisor	28		2	1	1
Public Information Officer	28		0	1	1
Code Enforcement Officer Sr	25		2	8	8
Administrative Assistant II	23		1	1	1
Code Enforcement Officer	23		26	20	22
Office Assistant Senior	19		6	6	6
FULL TIME Subtotal			38	38	40
FULL TIME Total			1,411	1,511	1,522
PART TIME Total			150	150	150
ALL POSITIONS Total			1,561	1,661	1,672



MISSION STATEMENT

The mission of the Probate Court is to serve the citizens of DeKalb County while enforcing the law.

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of 4 years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years of support, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness patients, hospitalizations, and holding hearings to determine if a patient should remain involuntarily hospitalized. All marriage licenses and pistol licenses are issued and recorded by this office.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Wills probated, petitions filed, administrations & guardianships	16,095	15,504	14,356	16,200
Emergency hospitalization orders	254	323	268	280
Retardation hearings	0	27	41	60
Marriage licenses	4,459	4,656	4,783	5,000
Marriage license certified copies	6,809	6,313	5,771	6,700
Annual returns audited	1,147	1,237	1,085	1,350
First time pistol licenses	1,551	2,096	4,082	2,400
Renewal pistol licenses	1,124	961	1,071	1,050
Commitment Hearings	314	262	268	355
Continued habitation	0	0	2	0

MAJOR ACCOMPLISHMENTS IN 2008

The Probate Court implemented a computerized certified mail system to reduce mailing errors to the public. A number of estate, marriage and other retention schedule documents were imaged, exported to compact disc and sent to the storage facility. The court also tested a new pistol license program.

PROBATE COURT**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

To continue the advanced computerization for the Probate Court (Agile Court Conversion) case management system.

To improve court operations, and continue to seek ways to utilize new technology to provide better services to the citizens of DeKalb County.

To implement the new pistol license program in conjunction with the purchase of new pistol license ID card printer.

MAJOR BUDGETARY IMPACTS**Previous**

In 2007, the basic operating budget was approved for \$1,692,423 and includes full year funding for the Office Assistant position added in 2006. There were no significant budgetary changes in 2008.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Probate Court	\$1,683,072	\$1,709,171	\$1,728,792	\$1,728,792
	\$1,683,072	\$1,709,171	\$1,728,792	\$1,728,792

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,514,542	\$1,566,836	\$1,558,230	\$1,558,230
Purchased / Contracted Services	106,621	102,418	124,165	124,165
Supplies	46,469	33,615	31,897	31,897
Capital Outlays	11,535	0	9,500	9,500
Other Costs	3,907	6,302	5,000	5,000
	\$1,683,072	\$1,709,171	\$1,728,792	\$1,728,792

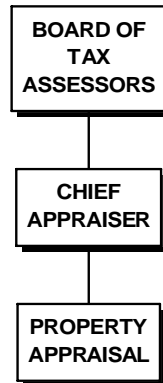
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,683,072	\$1,709,171	\$1,728,792
	\$1,683,072	\$1,709,171	\$1,728,792

PROBATE COURT**FUNCTION: CIVIL & CRIMINAL COURTS****AUTHORIZED POSITION LIST BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Probate Court				
Associate Judge	AI	1	1	1
Attorney IV	33	1	1	1
Administrative Operations Mgr	28	1	1	1
User Liaison Coordinator	26	1	1	1
Administrative Coordinator	25	4	4	4
Administrative Assistant II	23	1	1	1
Probate Technician Principal	21	13	13	13
Probate Technician Senior	19	2	2	2
Probate Judge	\$144,469	1	1	1
FULL TIME Subtotal		25	25	25
FULL TIME Total		25	25	25
ALL POSITIONS Total		25	25	25



MISSION STATEMENT

The mission of the Department of Property Appraisal and Assessment is to produce valuations for the Tax Digest that meet with the approval of the State of Georgia Revenue Commissioner. All property in DeKalb County will be listed in accordance with the rules and regulations established by the State Department of Revenue.

PROGRAM DESCRIPTION

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, exempt and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. Annually, the department processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Taxable Real Estate Parcels	215,819	220,164	229,686	231,000
Exempt Real Estate Parcels	4,919	4,831	5,016	5,100
Public Utility Parcels	286	269	280	280
Taxable Personal Property	12,519	13,290	13,206	13,100
Taxable Personal Prop. Freeport Accts.	551	535	525	525
Exempt Personal Property Accounts	6,594	5,944	5,757	5,800
Real Estate Tax Returns Processed	997	1,285	1,918	6,000
Building Permits Processed	4,500	4,500	4,500	3,000
New Real Estate Parcels	2,926	4,360	4,494	1,500
Assessment Changes Mailed	125,071	118,587	29,856	150,000
Appeals Received	5,046	6,261	6,225	7,500
Appeals to Board of Equalization	2,066	3,130	2,603	3,750
Board of Equalization Hearings	300	300	300	400
Appeals to Superior Court	70	70	79	200
Total Real & Personal Property Digest (IN 000's)	\$21,701,713	\$23,414,887	\$25,209,822	\$25,426,895
Total Public Utility Digest (IN 000's)	\$477,793	\$477,637	\$451,119	\$494,094

MAJOR ACCOMPLISHMENTS IN 2008

Reviewed all County properties and made appropriate changes and produced an acceptable tax digest enabling tax digest valuations to be released to the Tax Commissioner before the Georgia Code mandated date of June 1st. The 2008 Digest was the first digest in the State to be accepted for billing purposes.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Financial Strength

To gain approval of the prior year tax digests from the Georgia Department of Revenue.

To perform all functions necessary to compile the 2009 tax digest by June 1st 2009.

To complete conversion from the current Computer Assisted Mass Appraisal (CAMA) system to the new CAMA system REALWARE®.

MAJOR BUDGETARY IMPACTS

Previous

There were no significant budgetary changes for 2005, 2006 or 2007. In 2008, \$32,502 was added for computer software.

2009

There are no significant budgetary changes for 2009.

Future

Approve 2009 Digest from the Georgia Department of Revenue.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Property Appraisal & Assessment	\$4,523,086	\$4,499,930	\$4,844,181	\$4,844,181
	\$4,523,086	\$4,499,930	\$4,844,181	\$4,844,181

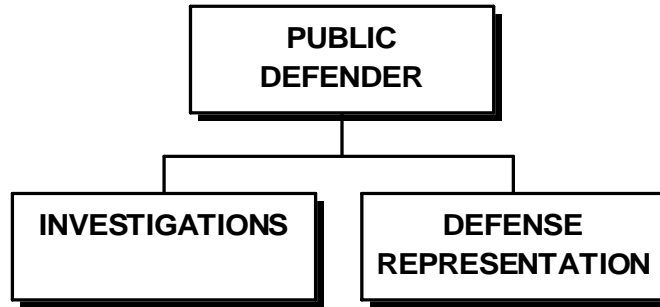
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$4,038,289	\$4,040,409	\$4,437,052	\$4,437,052
Purchased / Contracted Services	376,113	343,440	300,490	300,490
Supplies	65,457	61,940	58,682	58,682
Capital Outlays	43,181	54,140	47,957	47,957
Depreciation and Amortization	46	0	0	0
	\$4,523,086	\$4,499,930	\$4,844,181	\$4,844,181

PROPERTY APPRAISAL & ASSESSMENT

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$4,523,086	\$4,499,930	\$4,844,181
	\$4,523,086	\$4,499,930	\$4,844,181

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Property Appraisal& Assessment				
Assistant Chief Appraiser	AI	2	2	2
Chief Appraiser	AF	1	1	1
Deputy Chief Appraiser	30	3	3	3
Property Appraiser Supervisor	28	7	7	7
Network Coordinator	26	2	2	2
Property Appraiser IV	26	12	14	14
Property Deed Supervisor	26	1	1	1
User Liaison Coordinator	26	1	1	1
Administrative Coordinator	25	1	1	1
Property Appraiser Auditor	24	1	1	1
Administrative Assistant II	23	2	2	2
Property Appraiser III	23	11	11	11
Administrative Assistant I	21	2	2	2
Property Appraiser II	21	8	7	7
Property Deed Technician Sr	21	2	2	2
Requisition Technician	21	1	1	1
Office Assistant Senior	19	7	8	8
Property Appraiser I	19	11	10	10
Office Assistant	18	1	0	0
FULL TIME Subtotal		76	76	76
FULL TIME Total		76	76	76
ALL POSITIONS Total		76	76	76



MISSION STATEMENT

The mission of the Public Defender is to provide for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. We are also required to provide attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court.

PROGRAM DESCRIPTION

The Public Defender's Office has a staff of 50 attorneys covering the ten divisions of Superior Court, the seven divisions of State Court, Juvenile Court and Magistrate's Court. The Office also handles appeals to the Supreme Court of Georgia and the Court of Appeals. In 2003, the General Assembly passed a comprehensive indigent defense reform bill and funding for its implementation has been included. The county is now under a state controlled system. The Public Defender's office will continue to adapt to the new system.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Felonies Opened	4,698	5,079	5,148	5,300
Juvenile Delinquency	2,183	2,614	2,179	2,300
Misdemeanors	4,654	2,945	2,343	2,500
Felony Revocations	N/A	N/A	1,976	2,000
Misdemeanor Revocations	N/A	N/A	1,519	1,800
Juvenile Revocations	N/A	N/A	224	250
Recorders Court	N/A	N/A	322	400
Appeals	N/A	N/A	60	60
Miscellaneous, ex motions to withdraw pleas	N/A	N/A	138	150

MAJOR ACCOMPLISHMENTS IN 2008

The DeKalb County Public Defender, established in 1969, became part of the State Public Defender System, the Georgia Public Defender Standards Council, on January 1, 2005. The major accomplishment for 2008 was the continued delivery of high quality indigent defense representation to the courts and the County.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to provide quality services while complying with State rules.

To deal with problems with cases involving conflicts of interest.

To deal with State mandates.

PUBLIC DEFENDER**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR BUDGETARY IMPACTS****Previous**

There were no budgetary changes in 2005. One Principal Investigator was added in 2006. In 2007 and 2008, there were no significant budgetary changes.

2009

There are no significant changes anticipated.

Future

Making the transition to a State sponsored indigent defense system may require hiring additional personnel and additional changes in current procedures.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER
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	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Public Defender	\$6,322,296	\$6,528,511	\$6,796,914	\$6,796,914
	\$6,322,296	\$6,528,511	\$6,796,914	\$6,796,914

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$5,972,686	\$6,178,628	\$6,556,683	\$6,556,683
Purchased / Contracted Services	152,342	191,540	119,558	119,558
Supplies	87,752	65,834	57,656	57,656
Capital Outlays	9,132	6,503	433	433
Interfund / Interdepartmental	100,384	86,006	62,584	62,584
	\$6,322,296	\$6,528,511	\$6,796,914	\$6,796,914

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$6,322,296	\$6,528,511	\$6,796,914
	\$6,322,296	\$6,528,511	\$6,796,914

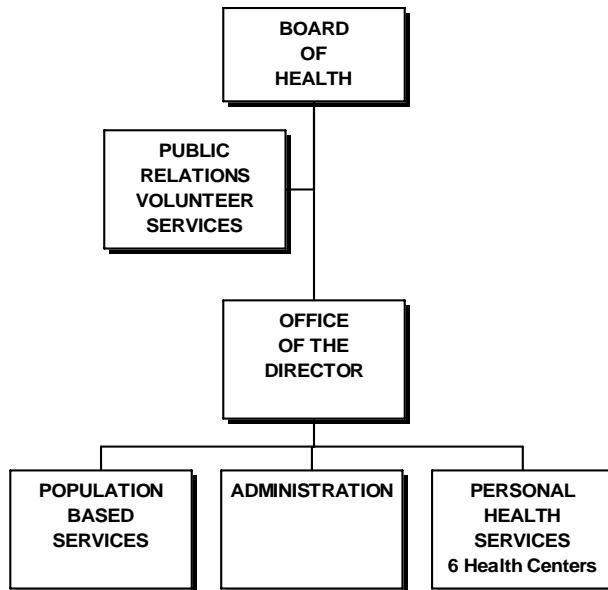
PUBLIC DEFENDER

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Public Defender				
Public Defender	DF	1	1	1
Chief Asst. Public Defender	AH	1	1	1
Attorney IV	33	4	6	6
Attorney III	31	27	25	25
Attorney II	30	9	9	9
Attorney I	29	7	7	7
Chief Investigator	29	1	1	1
Legal Office Coordinator	28	1	1	1
Investigator Principal	25	12	13	13
Administrative Aide	23	4	4	4
Investigator Senior	23	2	2	2
Investigator	21	1	0	0
Office Assistant Senior	19	1	1	1
Office Assistant	18	1	1	1
FULL TIME Subtotal		72	72	72
FULL TIME Total		72	72	72
ALL POSITIONS Total		72	72	72



MISSION STATEMENT

The mission of the Board of Health is to promote and protect health and provide quality preventative care. The prevention of disease, injury, and disability, and premature death is the primary purpose of the DeKalb County Board of Health. We unite with individuals, families, and communities to serve the people who live, work, and play in DeKalb County.

PROGRAM DESCRIPTION

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major functional units: Personal Health Services, Population Based Services, and Administration. Personal Health Services includes the six health centers located throughout the County. Its primary role is dedicated to protecting, maintaining, and improving the health of individuals and families, as well as, providing a broad spectrum of physical health services for children, adolescents, and adults. Population Based Services includes the Environmental Health Division, the Health Assessment and Promotion Division, the Center for Public Health Preparedness and the Office of Vital Records. The Environmental Health Service Division provides on-site inspection of restaurants, hotels/motels, personal care homes, swimming pools, and ensures compliance with State, County, and Board of Health regulations. The Health Assessment and Promotion Division tracks and investigates health problems, collects and analyzes health status information, and promotes health and wellness by working with coalitions and neighborhood groups. The Center for Public Health Preparedness is one of three national Exemplar Projects funded by the Centers for Disease Control and Prevention. The Center's primary goal is to build and maintain public health capacity and to respond to public health emergencies including bio-terrorism. The Office of Vital Records maintains birth certificates for children born in DeKalb County and death certificates of county residents. Administration includes the divisions of Finance, Personnel, Internal Services, and Information Technology, the Training Unit, and Bond Facilities Projects. Administration provides general administrative support to the other operating units within the Board of Health and serves as the business management arm of the Board of Health.

The Board of Health utilizes a combination of federal grant-in-aid funds, fee revenues, and county funds as major sources of revenues. This budget represents the county's contribution to the Board of Health for its operation and delivery of health care services to the citizens of DeKalb County. This budget also funds the personal service costs for the county merit positions assigned to the Board of Health.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Total Patient Encounters	226,610	194,487	196,853	192,810
Clinic Dental Visits	4,926	4,054	4,294	4,266
STD/HIV Services, Patients Served	10,748	10,542	9,325	10,316
Immunizations, Patients Served	53,605	46,294	45,233	44,747
WIC Average Monthly Caseload	21,358	23,175	25,500	26,200
Family Planning, Patients Served	5,990	5,097	3,471	3,337
Food Service Program	25,510	25,363	30,848	31,000
On-site Sewage Disposal	6,836	8,189	7,670	8,000
Rodent Control Baiting	5,527	5,636	5,393	5,500
Swimming Pool Activities	10,887	11,505	10,685	11,000
Body Crafting Establishments Inspected	NA	171	246	300
Radon Testing	2,700	1,952	1,773	1,700
West Nile Virus, Number of Contacts	6,901	18,523	16,497	16,500

MAJOR ACCOMPLISHMENTS IN 2008

Administered the Behavioral Risk Factor Surveillance Survey. Published the 2008 Youth Risk Behavior Report. Facilitated the development of physical activity and nutrition policy adopted by the DeKalb County Schools. Provided over 15,000 flu vaccines to citizens of DeKalb County. Implemented the new Food Service Regulations.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Human Services**

To sustain and enhance prevention and health care services to decrease morbidity and mortality from infectious diseases.

To continue to prepare DeKalb County and its partners to coordinate, plan, and respond to all hazardous emergencies with public health implications.

To decrease health disparities by improving awareness and delivery of DeKalb County Board of Health Services.

To reduce the prevalence of recurring food-borne illness risk factors in establishments by 10%.

MAJOR BUDGETARY IMPACTS**Previous**

There were no significant budgetary changes in 2005, in 2006 and in 2007. In 2008, one Nurse Manager position was transferred to the Human Resources' Employee Clinic cost center.

2009

The Board of Health's 2009 Budget of \$33,229,549 includes multiple funding sources including \$2,266,641 in federal grant-in-aid funds, \$15,022,468 in state grant-in-aid funds, \$5,164,073 in county funds, and \$10,776,367 in fee revenues, prior year funds, and interest. The county's contribution of \$5,164,073 includes \$15,000 for adolescent outreach programs.

Future

Because of the current health care environment, the Board of Health will continue to formulate partnerships with primary care providers and managed care organizations. Keeping in mind its overall mission to improve the health of the entire community, the Board continues to emphasize with each partner the importance of population-based services.

PUBLIC HEALTH

FUNCTION: HEALTH & HUMAN SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Board Of Health - County Contribution	\$5,223,021	\$5,208,746	\$5,149,073	\$5,164,073
	<u>\$5,223,021</u>	<u>\$5,208,746</u>	<u>\$5,149,073</u>	<u>\$5,164,073</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$77,189	\$86,912	\$91,795	\$91,795
Other Costs	5,145,832	5,121,834	5,057,278	5,072,278
	<u>\$5,223,021</u>	<u>\$5,208,746</u>	<u>\$5,149,073</u>	<u>\$5,164,073</u>

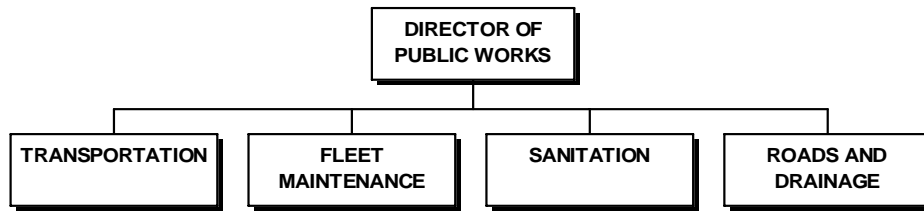
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$5,223,021	\$5,208,746	\$5,164,073
	<u>\$5,223,021</u>	<u>\$5,208,746</u>	<u>\$5,164,073</u>

AUTHORIZED POSITIONS BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Board Of Health - County Contribution				
Graphic Design Technician	23	1	1	1
Custodian	16	1	1	1
FULL TIME Subtotal		2	2	2
FULL TIME Total		<u>2</u>	<u>2</u>	<u>2</u>
ALL POSITIONS Total		<u>2</u>	<u>2</u>	<u>2</u>



MISSION STATEMENT

The mission of the Public Works Director is to provide the citizens of DeKalb County with the highest quality of Public Works services at the lowest possible cost and in a timely manner. To provide leadership for the four divisions of the Public Works Department. To coordinate the department's activities with other county departments, other government agencies, elected officials, the Georgia DOT, Georgia EPD, US EPA and FHWA, and local municipalities.

PROGRAM DESCRIPTION

The office of the Public Works Director was established in 1985 to provide central management, supervision and direction for the four divisions which now constitute Public Works: Fleet Maintenance, Roads & Drainage, Sanitation, and Transportation.

MAJOR ACCOMPLISHMENTS IN 2008

Continued to implement design and construction of transportation projects. Maintained fleet availability above 95%. Continued implementation of the Storm Water Utility program including repair, replacement and upgrades to aging and failing storm water infrastructure throughout the County. Continued construction of the Sanitation Central Transfer Station within budget and ahead of schedule.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements. Evaluate department operations and implement organizational and operational improvements.

Organizational Effectiveness

To evaluate department operations and implement organizational and operational improvements.

MAJOR BUDGETARY IMPACTS

Previous

The 2005 Basic Budget included the reallocation of the Construction Manager position to an Assistant Director position; this position was transferred from Non-Departmental. As part of the 2006 Budget, the Water & Sewer Division of the Public Works Department was established as an independent department. There were no significant budgetary changes for 2007 or 2008.

2009

Continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements. Evaluate department operations and implement organizational and operational improvements.

Future

No changes of significant budgetary impact are anticipated.

PUBLIC WORKS DIRECTOR

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Public Works - Directors Office	\$502,870	\$505,355	\$513,037	\$513,037
	\$502,870	\$505,355	\$513,037	\$513,037

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$483,369	\$499,774	\$502,416	\$502,416
Purchased / Contracted Services	12,597	380	7,750	7,750
Supplies	3,661	3,195	735	735
Interfund / Interdepartmental	3,243	2,006	2,136	2,136
	\$502,870	\$505,355	\$513,037	\$513,037

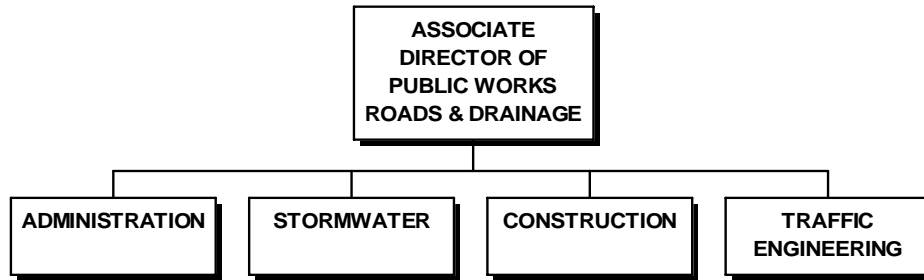
FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$502,870	\$505,355	\$513,037
	\$502,870	\$505,355	\$513,037

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Public Works - Directors Office				
Asst Director Public Works	AE	1	1	1
Asst Director Public Works	AE	1	1	1
Director Public Works	AC	1	1	1
Administrative Coordinator	25	1	1	1
FULL TIME Subtotal		4	4	4
FULL TIME Total		4	4	4
ALL POSITIONS Total		4	4	4



MISSION STATEMENT

The mission of the Roads and Drainage Division is to maintain all County paved and unpaved roads, bridges and drainage structures, to maintain the County's storm water drainage system, to administer the citizen's drainage program, to obtain parcels, tracts of land and easements necessary to complete scheduled State and County construction projects, to perform needed repairs, maintenance and construction on paved and unpaved County roads, bridges, and drainage structures and to increase safety, and expedite the movement of traffic through a comprehensive traffic control program.

PROGRAM DESCRIPTION

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Division's responsibilities are directed and controlled by the Assistant Director of Public Works Roads and Drainage with operations through four functional areas: Administration, Stormwater, Construction and Traffic Engineering. The Administrative Section controls and manages all operations of the Division, including the following: Board of Commissioners' agenda items, project lists and reporting, Georgia Department of Transportation Local Assistance Road Program (LARP) contracts, all State/Federal contracts, Stormwater Enterprise and Tax Fund revenue documents, personnel actions, roadway rating documents, project budgetary documents (Capital, Operating & Enterprise), municipality agreements, and communications with citizens, commissioners and other departments. The Stormwater Section is responsible for performing activities related to the Stormwater Program, state and federal environmental reporting including NPDES, and working with the state and federal government to buy out flood prone homes. The Construction Section is responsible for construction of new sidewalks and road projects; bridge maintenance and upgrades; and retention pond maintenance. The Traffic Engineering Section is responsible for maintaining and installing traffic signals and signs in DeKalb County.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF STORMWATER DRAINAGE INDICATORS ACCOMPLISHED WITHIN PRESCRIBED TIME FRAME	75%	85%	85%	85%
% OF ROADS PAVED/REPAVED/ REPAIRED VS ROADS & DRAINAGE STANDARD TARGET	75%	100%	100%	100%

PUBLIC WORKS - ROADS AND DRAINAGE**FUNCTION: PLANNING & PUBLIC WORKS****ACTIVITY MEASURES**

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Citizen Drainage Projects (linear feet)	2,461	290	520	572
Citizen Drainage Projects (Tons)	5,275	2,094	1,621	1,783
Retention Ponds Cleaned	280	167	161	175
Maintenance Complaints Received	8,400	7,292	8,845	10,000
Roads Resurfaced (miles by County)	20	21	20	40
Patching (Tons) County	50,000	30,000	30,000	50,000
Drainage Structures Built/Repaired	978	442	436	480

MAJOR ACCOMPLISHMENTS IN 2008

In 2008 Roads and Drainage was able to complete the following: the paving of 50 miles of County roads, construction of 3,600 linear feet of sidewalk and completion of construction on 56 major drainage projects. The Roads and Drainage Division received 8,126 requests for service of which 4,847 were completed equating to a completion rate of 60%. Continued implementation of the Stormwater Utility User Fee with a collection rate of 98.6%.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Infrastructure**

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2008.

To continue implementation of the Stormwater Utility Fee in DeKalb County with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

Organizational Effectiveness

To meet 2009 goals and targets.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005 all personal services, benefits and operating costs for Signals and Signs and Paint were transferred to Roads and Drainage. Personnel costs were also transferred for Traffic Engineering. The total amount of this transfer was \$3,331,910 inclusive of 68 positions. \$200,000 was recommended for the Citizen's Drainage Program. Also in 2005, a net of 28 positions were added including 14 positions added at Budget adoption, 8 positions added per BOC action on April 26, 2005 and 6 positions added per BOC action on August 9, 2005.

Sixty one positions in Public Works - Roads & Drainage were reimbursed by the Stormwater Utility Fund. \$8,730,204 was transferred from the 2006 Stormwater Utility Fund to reimburse costs related to the Stormwater Program.

In 2007, the Stormwater Utility Fund reimbursed Public Works - Roads and Drainage a total of \$9,487,315 for costs related to the Stormwater Program; this includes 124 positions.

In 2008, the Stormwater Utility Fund reimbursed Public Works - Roads and Drainage a total of \$9,040,920 for costs related to the Stormwater Program; this includes 124 positions.

2009

The Stormwater Utility Fund is budgeted to reimburse Public Works - Roads and Drainage a total of \$9,372,234 for costs related to the Stormwater Program; this includes the equivalent of 124 positions. \$1,422,000 has been deducted from this budget due to service reductions associated with the City of Dunwoody. One IS Field Service Specialist Sr. has been transferred to Information Systems to create better efficiency per Executive Order 8-1. The Local Assistance Road Program (LARP) appropriation of \$5,000,000 dollars has been funded in the following manner: \$1,000,000 from accrued interest earned from the 2006 G.O. Transportation Bonds, and \$4,000,000 from HOST proceeds.

Future

Continued implementation of the Stormwater utility fee and Drainage issues will impact department activities.

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$677,445	\$624,255	\$412,376	\$412,376
Construction / Maintenance	17,822,553	15,858,988	14,568,863	14,568,863
Stormwater	82,125	(183,364)	38,405	38,405
Traffic	6,172,023	6,829,180	6,846,638	6,846,638
	<u>\$24,754,146</u>	<u>\$23,129,059</u>	<u>\$21,866,282</u>	<u>\$21,866,282</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$17,509,919	\$17,726,014	\$17,834,328	\$17,834,328
Purchased / Contracted Services	3,254,097	803,655	1,136,689	1,136,689
Supplies	7,399,666	8,436,239	9,575,701	9,575,701
Capital Outlays	36,426	7,883	32,370	32,370
Interfund / Interdepartmental	(3,451,760)	(3,844,732)	(6,712,805)	(6,712,805)
Depreciation and Amortization	5,798	0	0	0
	<u>\$24,754,146</u>	<u>\$23,129,059</u>	<u>\$21,866,282</u>	<u>\$21,866,282</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Designated Services	\$24,754,146	\$23,129,059	\$21,866,282
	<u>\$24,754,146</u>	<u>\$23,129,059</u>	<u>\$21,866,282</u>

AUTHORIZED POSITION LIST BY COST

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Asst Director Roads & Drainage	AH	1	1	1
Assoc Dir PW Roads & Drainage	AF	1	1	1
Operations Manager R&D	32	1	1	1
Flood Management Supervisor	30	1	1	1
Administrative Assistant II	23	2	2	2
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		<u>7</u>	<u>7</u>	<u>7</u>
Maintenance				
Administrative ServicesMgr R&D	31	1	1	1
Departmental Microsystems Spec	28	1	0	0
General Foreman Public Works	26	1	1	1
Inventory Warehouse Supervisor	25	1	1	1

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Maintenance (cont)				
Crew Supervisor CDL	24	1	1	1
Heavy Equipment Truck Mechanic	23	2	2	2
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	4	4	4
Payroll Personnel Tech Sr	21	1	1	1
Requisition Technician	21	1	1	1
Services&Materials Coord R&D	21	1	1	1
Maintenance Mechanic	20	3	3	3
Accounting Tech Senior	19	0	1	1
Fleet Maintenance Coordinator	19	1	1	1
Office Assistant Senior	19	3	3	3
Crew Worker Senior	18	2	3	3
Equipment Operator	18	1	1	1
General Maintenance Worker, Sr	18	1	1	1
Stockworker	18	4	4	4
Crew Worker	16	1	0	0
IS Field Service Specialist Sr	14	0	1	0
FULL TIME Subtotal		31	32	31
Road Maintenance				
Engineering Supervisor	33	1	1	1
Operations Manager R&D	32	1	1	1
Road Maintenance Supt	29	1	1	1
General Foreman Public Works	26	2	2	2
Production Control Supervisor	26	1	1	1
Construction Inspector	25	1	2	2
Construction Supervisor	24	2	2	2
Crew Supervisor CDL	24	11	11	11
Engineering Technician Senior	24	0	1	1
Equipment Operator Principal	21	8	7	7
Equipment Operator Senior	19	16	16	16
Office Assistant Senior	19	1	1	1
Accounting Tech	18	1	0	0
Crew Worker Senior	18	28	28	28
Equipment Operator	18	10	10	10
Microfilm Technician	18	1	1	1
Crew Worker	16	5	5	5
FULL TIME Subtotal		90	90	90
Support Services				
Operations Manager R&D	32	1	1	1
Engineer, Principal	30	1	1	1
Construction Supt, R&D	29	1	1	1
Engineer, Senior	29	2	2	2
General Foreman Public Works	26	2	2	2
Construction Supervisor	24	1	1	1
Crew Supervisor CDL	24	7	7	7
Engineering Technician Senior	24	1	1	1

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Support Services (cont)				
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	5	5	5
Mason Senior	21	0	1	1
Equipment Operator Senior	19	9	9	9
Mason	19	2	3	3
Crew Worker Senior	18	14	13	13
Equipment Operator	18	3	3	3
Crew Worker	16	5	4	4
FULL TIME Subtotal		55	55	55
Drainage Maintenance				
Drainage Const & Maint Supt	29	1	1	1
Engineer, Senior	29	1	1	1
Fiscal Officer	29	1	1	1
Chief Construction Inspector	28	1	1	1
Engineer	28	1	1	1
Accountant Senior	26	1	1	1
General Foreman Public Works	26	1	2	2
Construction Inspector	25	11	11	11
Construction Supervisor	24	4	4	4
Crew Supervisor CDL	24	6	6	6
Engineering Technician Senior	24	1	1	1
Administrative Assistant II	23	1	1	1
GIS Specialist	23	1	1	1
Equipment Operator Principal	21	14	14	14
Mason Senior	21	4	4	4
Equipment Operator Senior	19	12	12	12
Mason	19	2	2	2
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	19	23	23
Equipment Operator	18	6	6	6
Stockworker	18	1	1	1
Crew Worker	16	7	1	1
FULL TIME Subtotal		97	96	96
Storm Water Management				
Stormwater Eng Supv	33	1	1	1
Stormwtr Pollution Contrl Supv	30	1	1	1
Engineer, Senior	29	2	2	2
Chief Construction Inspector	28	1	1	1
Stormwater Program Supervisor	28	1	1	1
Construction Inspector	25	2	2	2
Construction Supervisor	24	1	1	1
Crew Supervisor CDL	24	1	1	1
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	1	0	0
Financial Assistant	23	1	1	1
GIS Specialist	23	1	2	2

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Storm Water Management (cont)				
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	2	2	2
Accounting Tech Senior	19	1	1	1
Equipment Operator Senior	19	3	3	3
Mason	19	2	2	2
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	3	3	3
FULL TIME Subtotal		27	27	27
Traffic Operations				
Dep Dir Traffic Engineering	Al	1	1	1
Traffic Engineering Manager	33	1	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	2	2	2
Engineering Technician Senior	24	4	5	5
Engineering Technician	23	1	0	0
Administrative Assistant I	21	2	2	2
FULL TIME Subtotal		12	12	12
Speed Humps				
Crew Supervisor CDL	24	1	1	1
Equipment Operator Senior	19	1	1	1
Crew Worker Senior	18	2	2	2
Equipment Operator	18	1	1	1
FULL TIME Subtotal		5	5	5
Signals				
Traffic Signal Operations Supt	28	1	1	1
General Foreman Public Works	26	2	2	2
Traffic Signal Installer, Sr	23	7	7	7
Traffic Signal Tech, Sr	23	6	4	4
Traffic Signal Installer	21	1	1	1
Traffic Signal Tech	21	9	11	11
Asst Traffic Signal Inst, Sr	19	2	2	2
Asst Traffic Signal Installer	18	12	12	12
FULL TIME Subtotal		40	40	40
Signs & Paint				
Traffic Signs/Markings Supt	28	1	1	1
General Foreman Public Works	26	1	1	1
Crew Supervisor CDL	24	3	3	3
Graphic Design Technician	23	2	2	2
Traffic Signs/Markings Inst Sr	19	5	4	4
Traffic Signs/Markings Inst	18	2	3	3
FULL TIME Subtotal		14	14	14

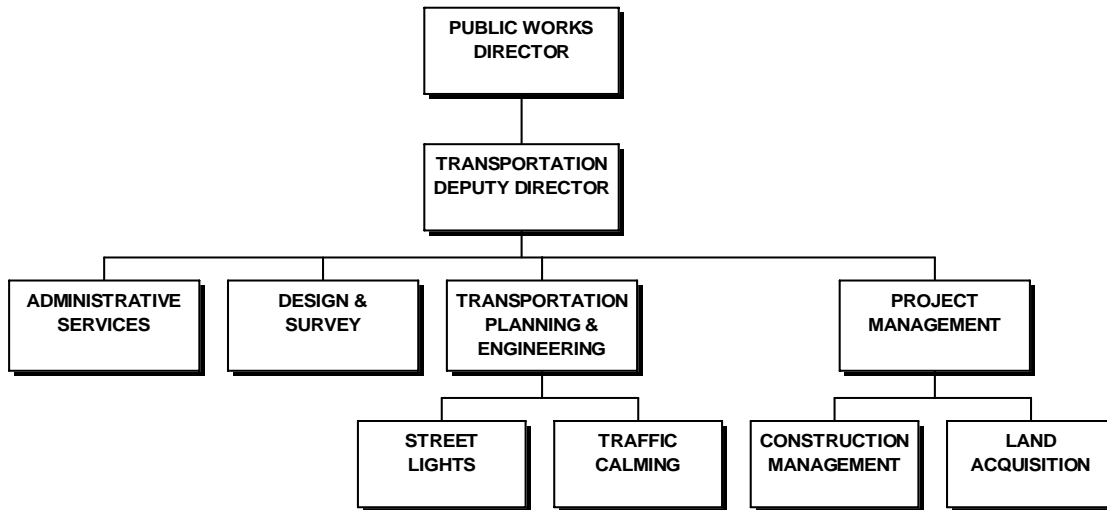
PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
FULL TIME Total		378	378	377
ALL POSITIONS Total		378	378	377



MISSION STATEMENT

The mission of the Public Works Transportation Division is to improve the safety and efficiency of existing Transportation infrastructure and Traffic Safety for the benefit of the citizens of DeKalb County.

PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares.

The Division has a Design and Survey section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects.

The Land Acquisition section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. The Transportation Planning and Engineering Section is responsible for the timely and comprehensive support to the citizens of DeKalb County and the monitoring, study, evaluation, authorization, and installation of traffic control devices within DeKalb County right-of-ways.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% Of Major Projects (\$25,000)				
Completed On Time	75%	90%	75%	82%
Completed Under Budget	75%	75%	75%	96%
% Completed Of Funded Sidewalks	95%	95%	95%	100%

PUBLIC WORKS - TRANSPORTATION**FUNCTION: PLANNING & PUBLIC WORKS****ACTIVITY MEASURES**

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Road Design Projects Completed	14	13	37	40
Construction Projects Managed	45	112	65	70
Acquisitions	360	150	211	39
Land Acquisitions Condemnations	41	5	4	213
Traffic Counts	300	275	240	325
Miles of Sidewalks Constructed	12	23	2	10

MAJOR ACCOMPLISHMENTS IN 2008

Completed 2 miles of Phase II Bond Sidewalk Program. Completed design of intersection widening of North Clarendon Road at Rockbridge Road. Completed design and right-of-way acquisition for GDOT bid for Candler Road Streetscape phase 2 and Lithonia Industrial Boulevard phase 2 extension. Issued bids for constructing the following intersection improvements: Flat Shoals at Gresham, North Druid Hills at Clairmont, Kensington Road at Camp Road, Redan Road at Panola Road, and Panthersville Road at River Road.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Infrastructure**

To improve the safety and efficiency of existing transportation infrastructure.

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.

To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRTA, ARC, etc.) for the benefit of the citizens of DeKalb County.

Economic Development

To work with Georgia Department of Transportation, State and Federal agencies to capture funding for projects.

Human Services

To transmit Traffic Calming program information to as many interested DeKalb County residents as possible.

Financial Strength

To sustain funding for any increase in street lights' electrical costs.

Organizational Effectiveness

To continue to develop training programs for Traffic Engineering personnel.

To reduce the number of neighborhoods seeking program services through the increased use of initial interest petitions and the installation of measures.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005, The Signals Section and the Signs and Paint Section were transferred to Roads and Drainage. One Purchasing Technician and thirteen other positions in the Traffic Engineering Section were also transferred. The total amount transferred was \$3,314,910 (including salaries, benefits and operating expenses) and 68 positions. The 2007 Budget included \$33,400 for the lease purchase of two F-150 Pick Up vehicles for use by the Transportation Division's Construction Management Division. There were no significant budgetary changes for 2008.

2009

This budget recommends appropriations for highway and intersection lighting of \$561,000 and \$126,635 for interstate lighting maintenance contracts.

Future

Transportation's goal is to continue to seek funding for transportation projects through the State and Federal process and to maintain, operate, and meet deadlines in the department. To implement the list of HOST projects approved and funded.

PUBLIC WORKS - TRANSPORTATION

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administrative Services	\$856,555	\$887,048	\$795,089	\$795,089
Construction Management	1,022,792	1,002,744	939,395	939,395
Design & Survey	457,736	664,107	730,147	730,147
Engineering Operations	10,538	1,264	688,915	688,915
Land Acquisition	340,182	379,776	373,620	373,620
Non-Classified	1,330	1,012	0	0
Signals	31,488	11,098	(837)	(837)
Signs & Paint	32,815	14,194	(727)	(727)
Traffic Calming	332,201	211,974	276,545	276,545
Traffic Engineering Administration	933,862	941,355	905,639	905,639
Traffic Lights	3,884	221	60	60
	\$4,023,383	\$4,114,793	\$4,707,845	\$4,707,845

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$3,052,637	\$3,237,044	\$3,332,408	\$3,332,408
Purchased / Contracted Services	469,823	611,738	658,913	658,913
Supplies	82,815	53,038	601,932	601,932
Capital Outlays	11,540	4,802	0	0
Interfund / Interdepartmental	406,568	208,172	114,592	114,592
	\$4,023,383	\$4,114,793	\$4,707,845	\$4,707,845

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Designated Services	\$4,023,383	\$4,114,793	\$4,707,845
	\$4,023,383	\$4,114,793	\$4,707,845

PUBLIC WORKS - TRANSPORTATION

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALAR RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administrative Services				
Dep Dir Transportation Engineering	AI	1	1	1
Admin Operations Mgr	28	1	1	1
Administrative Assistant I	21	1	1	1
Administrative Assistant I	21	1	0	0
Payroll Personnel Tech Sr	21	1	1	1
Requisition Technician	21	2	2	2
Accounting Tech Senior	19	1	1	1
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		9	8	8
Design & Survey				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	1	3	3
Chief Construction Inspector	28	0	1	1
Engineer	28	2	0	0
Construction Inspector	25	0	2	2
Design Spec Transportation	25	1	1	1
Engineering Technician Senior	24	2	2	2
FULL TIME Subtotal		7	10	10
Construction Management				
Engineering Supervisor	33	1	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	1	1	1
Chief Construction Inspector	28	2	1	1
Engineer	28	0	1	1
Construction Inspector	25	4	2	2
Utilities Coordinator	25	1	1	1
Engineering Technician Senior	24	2	2	2
FULL TIME Subtotal		12	10	10
Land Acquisition				
Land Acquisition Supervisor	25	1	1	1
Public Works Outreach Special	23	1	1	1
Land Acquisition Specialist	21	4	4	4
FULL TIME Subtotal		6	6	6
Traffic Engineering Administration				
Engineering Supervisor	33	1	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	2	2	2
Engineer	28	3	3	3
Multi Use Transportation Coord	26	1	1	1
Construction Inspector	25	2	2	2
Design Spec Transportation	25	1	1	1

PUBLIC WORKS - TRANSPORTATION

FUNCTION: PLANNING & PUBLIC WORKS

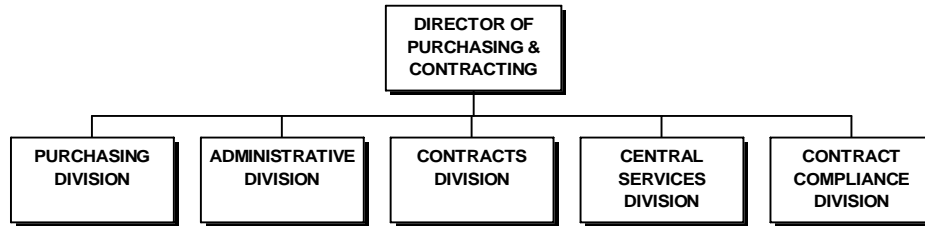
AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALAR RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Traffic Engineering Administration (cont)				
Engineering Technician Senior	24	2	2	2
FULL TIME Subtotal		13	13	13
Traffic Calming				
Engineer, Principal	30	1	1	1
Engineer, Senior	29	1	1	1
Engineer	28	1	1	1
Engineering Technician Senior	24	1	1	1
FULL TIME Subtotal		4	4	4
Streetlights				
Engineer, Senior	29	0	1	1
Engineer	28	1	0	0
FULL TIME Subtotal		1	1	1
FULL TIME Total		52	52	52
ALL POSITIONS Total		52	52	52

PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT



MISSION STATEMENT

The mission of the Purchasing and Contracting Department is to obtain the best value products and services for each tax dollar and to provide the necessary service required to assist other County departments in their day to day operations and services to the citizens of DeKalb County.

PROGRAM DESCRIPTION

The Purchasing and Contracting Department’s functions include the provision of: centralized product search; procurement services; contract services; contract compliance services; mail services, vendor search, analysis, and performance services; purchasing card administration; Oracle APS assistance (including training) for all County government agencies; LSBE (Local Small Business Enterprise) certifications; and small business assistance.

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF OPEN MARKET PURCHASE REQUISITIONS PROCESSED WITHIN 18 DAYS	75%	72%	73%	75%
% OF ITEMS ADVERTISED FOR BID WITHIN 2 WEEKS	75%	73%	74%	76%
% OF CONTRACTS PROCESSED FOR REVIEW WITHIN 4 WEEKS OF RECEIPT	70%	67%	68%	69%
% OF MAIL PROCESSED SAME DAY OF RECEIPT	85%	88%	85%	88%
% OF ANNUAL CONTRACTS PROCESSED PRIOR TO EXPIRATION	75%	74%	74%	70%
% OF CHANGE ORDERS PROCESSED WITHIN 5 DAYS	70%	69%	69%	70%
% OF 2 PARTY CONTRACTS EXECUTED WITHIN 30 DAYS AFTER AWARDED	80%	78%	79%	80%
% OF INVOICE PROBLEMS RESOLVED WITHIN 10 DAYS	75%	68%	69%	70%

PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Purchasing				
Invitations to Bid Processed	311	316	324	332
Purchase Requisitions Processed	7,505	7,510	7,514	7,520
Purchase Orders Issued	7,468	7,496	7,526	7,556
Supply/service contracts let	997	1,004	1,011	1,019
Request for Proposals Issued	25	28	30	33
Telephone calls processed per day	288	291	296	302
Mailings (Bids & RFP's)	9,611	9,631	9,650	9,669
Auction Sales Total	\$1,297,455	\$1,953,470	\$1,574,805	\$187,500
Contracts				
Construction Bid Packages approved	26	29	36	40
Action on change orders	134	138	167	196
Action on contracts	419	422	545	668
Action on notices of award	89	92	61	81
Plats reviewed	63	58	5	0
Central Services/Mail Room				
Pieces of mail handled	2,413,310	2,413,915	2,705,508	2,450,000
Dollar amount of postage used	\$494,890	\$498,910	\$571,831	\$525,000
Number of Copies made	1,256,000	1,260,700	1,264,000	1,265,000
Administration				
New Bidders Qualified	918	926	935	950
No. Blanket Contract items Entered	20,480	21,120	21,845	22,000
No. Bid openings	311	316	354	350
No. Agendas Items prepared	150	154	155	155
Enter line items in Oracle for annual contracts	5,215	5,312	5,455	5,600
No. help desk tickets resolved	1,901	956	2,270	2,000
Contract Compliance				
Small business meetings and conferences	151	154	242	278
Small disadvantage business registered	530	548	806	927
Number vendor contacts made	2,840	2,916	4,485	5,065

MAJOR ACCOMPLISHMENTS IN 2008

Revised Request For Information process with regard to the Automated Purchasing System (APS). Continued vendor list purging project. Participated in the "How to do Business Expositions". Presented monthly small business seminars. Presented APS training sessions for County departments. Assisted Information Systems in closing APS-related Help Desk tickets.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To enhance training for Purchasing and Contracting staff on policies and procedures.

To enhance the Oracle Automated Purchasing System (APS) training program for County departments.

To process Requisitions, Purchase Orders, Invitations to Bid, and Requests for Proposal in an expeditious manner and in accordance with the Code and meeting other legal requirements.

PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS

Previous

In 2003, the Purchasing Department reorganized. The Fleet Maintenance section was abolished and five positions were transferred to Public Works- Fleet Maintenance Department in 2004. In 2004 one Assistant County Attorney was transferred to the Law Department. One accountant was transferred from the Finance Department to manage the purchasing card program in 2005. There were no significant budgetary changes for 2006, 2007 and 2008.

2009

\$4,270,293 is approved for the basic operating budget.

Future

There are no significant changes anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Central Services	\$385,194	\$640,143	\$404,144	\$404,144
Contract Compliance	438,139	482,343	559,900	559,900
Contracts	996,100	588,869	1,084,694	1,084,694
General	1,258,590	1,238,695	1,192,249	1,192,249
Procurement	919,721	895,704	1,029,305	1,029,305
Purchasing - Fleet Maintenance *	(15,033)	0	0	0
	<u>\$3,982,711</u>	<u>\$3,845,753</u>	<u>\$4,270,293</u>	<u>\$4,270,293</u>

* This cost center has been phased out; the only 2007 activity is the result of prior-year encumbered expenditures.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$3,305,481	\$2,736,932	\$3,405,696	\$3,405,696
Purchased / Contracted Services	422,454	441,850	499,421	499,421
Supplies	231,282	576,062	307,007	307,007
Capital Outlays	21,095	74,048	42,732	42,732
Interfund / Interdepartmental	17,433	16,861	15,437	15,437
Other Costs	(15,033)	0	0	0
	<u>\$3,982,711</u>	<u>\$3,845,753</u>	<u>\$4,270,293</u>	<u>\$4,270,293</u>

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$3,997,744	\$3,845,753	\$4,270,293
Public Works - Fleet Maintenance	(15,033)	0	0
	<u>\$3,982,711</u>	<u>\$3,845,753</u>	<u>\$4,270,293</u>

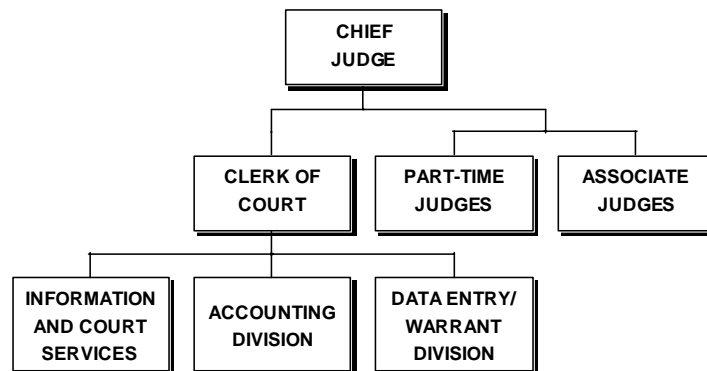
PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
General				
Asst Dir Purchasing & Contract	AH	1	1	1
Dir Purchasing and Contracting	AE	0	1	1
Dir Purchasing Contracting	AE	1	0	0
Consultant, Senior	AB	1	1	1
Deputy CPO Administrative Oper	29	1	1	1
Senior Systems/Procedure Admin	28	1	1	1
Accountant	25	1	1	1
Supervisor Administrative Oper	25	1	1	1
Administrative Assistant II	23	1	1	1
Secretary Executive	23	1	1	1
Purchasing Assistant	22	5	5	5
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		15	15	15
Central Services				
Mail Room Clerk-Lead	17	1	1	1
Mail Room Clerk	16	4	4	4
FULL TIME Subtotal		5	5	5
Contracts				
Deputy CPO Contract Administra	32	1	1	1
Contract Administrator	28	9	9	9
Contract Assistant	22	4	4	4
FULL TIME Subtotal		14	14	14
Contract Compliance				
DeputyCPO Contract Compliance	31	1	1	1
Contract Compliance Officer Sr	26	3	3	3
Administrative Assistant I	21	1	1	1
Contract Compliance Assistant	19	1	1	1
FULL TIME Subtotal		6	6	6
Procurement				
Deputy CPO Purchasing	32	1	1	1
Senior Buyer	28	5	5	5
Buyer	25	2	2	2
Administrative Assistant II	23	1	1	1
Buyer Assistant	23	4	4	4
Contract Assistant	22	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		15	15	15
FULL TIME Total		55	55	55
ALL POSITIONS Total		55	55	55



MISSION STATEMENT

The mission of Records Court is to provide information, education and quality customer service while resolving legal issues with justice and equality for all citizens.

PROGRAM DESCRIPTION

Created by State law, the Records Court processes, hears, and determines cases involving violations of County Ordinances and Regulations, and State Traffic Laws and Regulations. The Records Court assesses fines, holds, trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. Records Court maintains court records for DeKalb County, MARTA, and Emory Police Department's traffic, parking and ordinance citations, Georgia State Patrol traffic citations, and ordinance violation citations issued by various DeKalb County departments.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Citations Processed	235,854	212,224	243,396	255,566
Traffic Cases	220,653	199,278	229,480	240,954
Other Violations	15,201	12,946	13,916	14,612
Fines Collected	130,264	108,725	166,403	158,083
Revenue Generated	\$22,059,159	\$21,170,703	\$22,223,733	\$21,443,689
Court Sessions	1,206	1,442	1,474	1,550
Warrants Issued	4,710	4,648	8,544	9,398

MAJOR ACCOMPLISHMENTS IN 2008

Records Court reduced the number of days required for citation input into the system to less than five days. Alternative methods of accepting payments were implemented through the Internet and by a free-standing kiosk in the Records Court lobby.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To integrate all Records Court case management systems for a seamless paperless workflow.

Infrastructure

To renovate the courthouse to include a new courtroom, better entrance and exit for crowd control and proper corresponding renovations for the increased volume.

RECORDERS COURT

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS

Previous

In 2006, an Assistant County Attorney position in the Law Department was transferred to Records Court and reclassified as a Court Administrator Records Court position.

In 2007, additional staff was approved, 7 Records Technicians and 2 Tribunal Technicians Senior, to increase customer service by allowing for quicker input of citations into the system, thereby allowing for quicker payment of fines.

In 2008, a review by an outside consultant of the procedures and workflows of Records Court was conducted which highlighted a number of areas for further analysis.

2009

There are no significant budgetary changes for 2009.

Future

Space allocation issues with the movement of people within the public areas and the renovation of the courtrooms to accommodate increased volume will be addressed in the future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Recorders Court	\$3,783,460	\$4,949,289	\$4,021,359	\$4,021,359
	<u>\$3,783,460</u>	<u>\$4,949,289</u>	<u>\$4,021,359</u>	<u>\$4,021,359</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$2,674,849	\$2,726,362	\$2,990,886	\$2,990,886
Purchased / Contracted Services	503,653	1,390,923	947,640	947,640
Supplies	50,872	58,917	61,101	61,101
Capital Outlays	58,989	1,151	18,732	18,732
Interfund / Interdepartmental	495,096	771,936	0	0
Other Costs	0	0	3,000	3,000
	<u>\$3,783,460</u>	<u>\$4,949,289</u>	<u>\$4,021,359</u>	<u>\$4,021,359</u>

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
Special Tax District - Unincorporated	\$3,783,460	\$4,949,289	\$4,021,359
	<u>\$3,783,460</u>	<u>\$4,949,289</u>	<u>\$4,021,359</u>

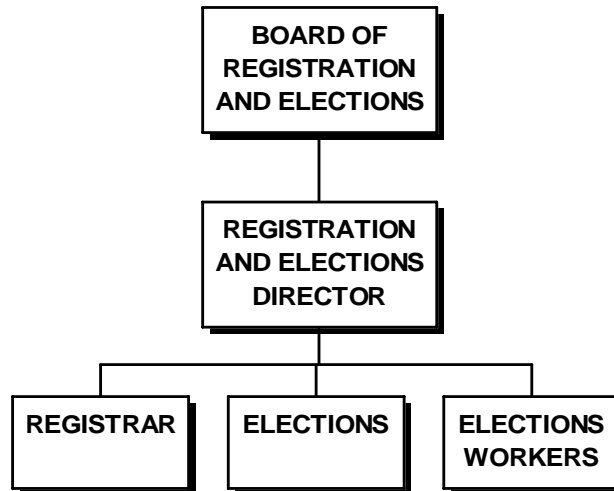
RECORDERS COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Recorders Court					
Judge Part-Time	AJ	3 PT	3	3	3
Associate Judge	AI		3	3	3
Court Administrator Rec Ct	AI		1	1	1
Chief Judge	AG		1	1	1
Clerk of Crt Recorders Court	31		1	1	1
Chief Dep Clerk Recorders Ct	26		1	1	1
Deputy Clerk Recorders Court	25		3	3	3
Administrative Assistant II	23		1	1	1
Office Software Specialist	23		1	1	1
Administrative Assistant I	21		2	2	2
Records Tech Lead Recorders Ct	21		5	5	5
Tribunal Technician Principal	21		1	1	1
Records Tech Sr, Recorders Ct	19		3	3	3
Tribunal Technician Senior	19		6	6	6
Records Tech Recorders Court	18		28	28	28
Tribunal Technician	18		4	4	4
FULL TIME Subtotal			61	61	61
PART TIME Subtotal			3	3	3
FULL TIME Total			61	61	61
PART TIME Total			3	3	3
ALL POSITIONS Total			64	64	64



MISSION STATEMENT

The DeKalb County Registration and Elections Office is committed to serving the public; registering all eligible citizens to vote; assigning voters to respective precincts in accordance with state and federal law; maintaining accurate registration records; conducting with integrity all primaries, federal, state, county and municipal elections in accordance with the Georgia Election Code; serving candidates and the public by answering questions regarding elected officials and election districts, election statistics, and other registration and election-related matters; and operating all polling locations, including absentee poll for federal, state, county and municipal elections.

PROGRAM DESCRIPTION

The Registration Division is responsible for: registering of all eligible voters; recording voter changes of name/address; removal of voters for various reasons such as felonies, death, etc; digitizing each voter signature from new registration applications or change of name; securing polling locations that that are handicap accessible; consolidating, altering, and dividing precincts as outlined in the Georgia Election Code; maintaining and updating all district lines in accordance with applicable legislation; ensuring all new legislation is implemented as required for standard operating procedures; training temporary staff to assist in the day-to-day as well as election day events; and training. Staffing and operating the absentee poll in the use of Touch Screen and Optical Scan voting equipment.

The Elections Division is responsible for: qualifying Nonpartisan candidates; processing and maintaining Campaign Contribution Disclosure Reports and Financial Disclosure Statements; developing the digital ballot image for Touch Screen Voting Systems using the Global Election Management System (GEMs); calculating the requirements and ordering optical scan Absentee/Provisional/Challenged Ballots; recruiting staff and training poll officials, warehouse workers, and equipment delivery personnel; delivering supplies and equipment; exercising operational control over precincts on election day; performing ballot tabulation on election night; servicing and maintaining voting units; and applying electrical power to recharge back-up battery powered voting units on a rotational schedule.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Registered Voters	396,000	406,469	456,096	435,000
New Registered Voters	36,338	40,720	63,403	20,000
Registration Cards Scanned	44,136	50,973	78,322	25,000
Name & Address Change	23,181	22,022	49,237	20,000
Deletions/Transfers	36,110	33,977	64,640	40,000
Total # of Precincts	189	193	193	193
Total # Poll Workers Trained	8,200	1,027	6,155	1,500

MAJOR ACCOMPLISHMENTS IN 2008

Successfully passed three Georgia Secretary of State audits without prior notification. Processed new voter registration applications, which included the digitization of signature, name/address changes, deletion and no contact information. Processed over 76,000 registration cards; 47,000 new registrations; 39,000 name/address changes; 20,000 deletions; 25,000 transferred to other counties and identified 15,000 duplicate voters already registered in other counties as of August 2008. Also, conducted a minimum of ten Elections: Presidential Preference Primary, General Primary, General Election, special election for District 93 with runoff, Special Election for newly created City of Dunwoody. Verified recall petition for City of Lithonia, and conducted Recall Election and Special Election. Recruited and trained poll officials to adequately staff 193 polling places. Operated the elections warehouse to timely and accurately support 193 polls plus absentee and advance voting sites.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions and no contact confirmations.

To audit precincts and ensure each street file is in the correct political district in preparation for 2010 census.

To recruit, staff and conduct formal training of poll officials and election workers for 2009 countywide and municipal elections.

To operate the warehouse efficiently, maintain voting equipment and perform testing on all voting equipment, as required.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, the approved budget of \$5,312,717 reflected that this period was a major election year. The passage of Georgia's voter identification law, which mandates that local registrars are responsible for providing picture identification cards, increased the work load of the department. On September 26, 2006, the Board of Commissioners created two new positions: an Election Coordinator Supervisor and an Election Coordinator Senior. On October 12, 2006, a time-limited Voter Registration Technician position expired. In 2007, the approved budget reflected that this year was not a major election year. The 2007 budget also included full-year funding for the Election Coordinator Supervisor and the Election Coordinator Senior positions created on September 26, 2006. The 2008 budget reflected the Presidential election year and multiple elections were conducted during the year. On January 8, 2008, the Board of Commissioners approved a Voter Registration Technician (time limited) position to assist in the preparation and execution of the 2008 Election Cycle.

2009

The 2009 recommended budget of \$1,823,326 is a decrease relative to the 2008 Budget and is primarily due to the decrease in the number of elections to be supported in an off-year.

Future

Registrar responsibilities will continue to expand with growth of DeKalb County. This will lead to the addition of new precincts and polling locations.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
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	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Election Workers	\$205,232	\$2,020,987	\$290,279	\$290,279
Elections	1,207,970	1,709,024	538,381	538,381
Registrar	1,062,730	1,208,927	994,666	994,666
	\$2,475,932	\$4,938,939	\$1,823,326	\$1,823,326

REGISTRAR AND ELECTIONS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,174,182	\$3,798,116	\$1,265,833	\$1,265,833
Purchased / Contracted Services	1,169,229	750,785	432,579	432,579
Supplies	108,976	263,606	80,151	80,151
Capital Outlays	21,899	116,549	36,849	36,849
Interfund / Interdepartmental	1,646	9,884	7,915	7,915
	<u>\$2,475,932</u>	<u>\$4,938,939</u>	<u>\$1,823,326</u>	<u>\$1,823,326</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	<u>\$2,475,932</u>	<u>\$4,938,939</u>	<u>\$1,823,326</u>
	\$2,475,932	\$4,938,939	\$1,823,326

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Registrar					
Director Elections	AF		1	1	1
Asst. Dir., Regist.& Elections	31		1	1	1
Election Supervisor	26		1	1	1
Administrative Assistant II	23		1	1	1
Election Coordinator	23		5	5	5
Office Software Specialist	23		1	1	1
Supply Specialist	21		1	1	1
Voter Registration Technician	21		4	4	4
FULL TIME Subtotal			15	15	15
Elections					
Temp Election Worker III	TE	14 T	16	14	14
Temp Election Worker II	TD	45 T	44	45	45
Temp Election Worker IV	T	1 T	0	1	1
TEMP Subtotal			60	60	60
FULL TIME Total			15	15	15
TEMPORARY Total			60	60	60
ALL POSITIONS Total			75	75	75

RENTAL MOTOR VEHICLE EXCISE TAX FUND**FUNCTION: LEISURE SERVICES****PROGRAM DESCRIPTION**

This fund provides an accounting entity for recording transactions involving DeKalb County's 3% tax levy on the rental of motor vehicles in DeKalb County. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures. The 3% levy became effective January 1, 2007. This levy does not have to be renewed annually.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Economic Development**

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

MAJOR BUDGETARY IMPACTS**Previous**

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the DeKalb Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The Development Authority of DeKalb County issued 10-year bonds with the County's lease payments servicing the bond indebtedness in December 2006.

2009

There are no significant budgetary changes for 2009.

Future

No significant budget impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

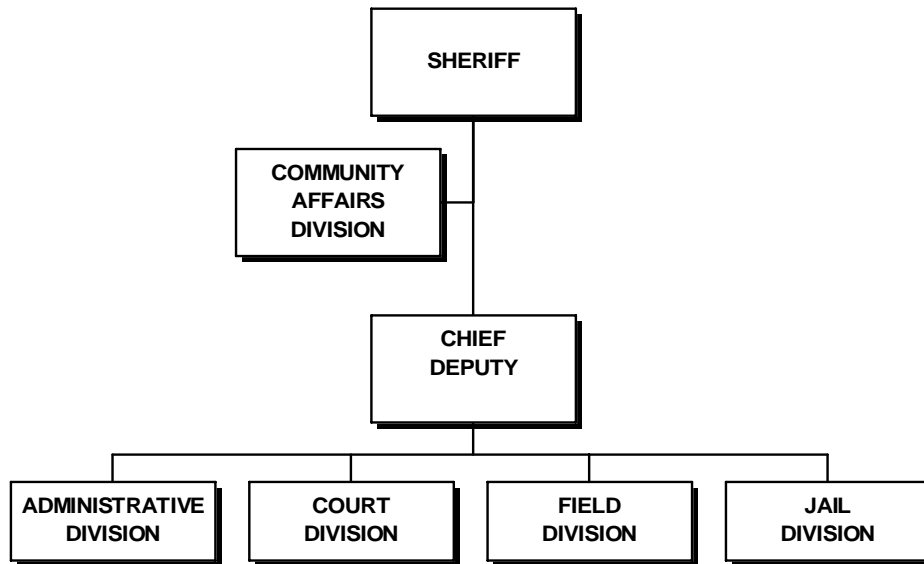
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Rental Motor Vehicle Excise Tax Fund	\$669,143	\$706,225	\$855,438	\$855,438
	\$669,143	\$706,225	\$855,438	\$855,438

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$669,143	\$706,225	\$710,825	\$710,825
Other Costs	0	0	144,613	144,613
	\$669,143	\$706,225	\$855,438	\$855,438

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Rental Motor Vehicle Excise Tax Fund	\$669,143	\$706,225	\$855,438
	\$669,143	\$706,225	\$855,438



MISSION STATEMENT

The DeKalb County Sheriff's Department is committed to managing the jail facility, court services, field division (processing warrants), and providing quality services in an efficient and effective manner. We espouse ethics, honesty, openness, and fairness in our professional and personal lives. We are dedicated to providing equal enforcement and protection of the law without prejudice or favor. We seek to establish goals in partnership with the community and to prioritize problems based on community concerns. We value respect, honoring the rights and dignity of each person we are called upon to serve. We hold ourselves and others accountable to maintain the highest degree of integrity, to present a professional demeanor, to obey all laws and ordinances, and to serve as role models in our community. Motto: "Treat people as you would want to be treated".

PROGRAM DESCRIPTION

The Sheriff's Department has five major divisions/functions. The Sheriff's Office is the executive arm of the overall agency and is responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Office of Professional Standards (OPS) conducts investigations and inspections of DKSO personnel and facilities. The Public Information Office provides accurate and timely information to the media, community and employees of the DKSO. The Office of Accreditation reviews practices to ensure accountability, and formalizes essential management procedures. The Office of Labor Relations and Legal Affairs establishes standards and procedures whereby employees may resolve disputes or complaints and also reviews policies of various divisions to diminish legal liability inherent to law enforcement. The Office of Special Projects serves as the Sheriff's point of contact for complaints and time sensitive projects. The Office of Training is responsible for conducting state required training for all sworn personnel and ensures all personnel are adequately trained to perform their job duties.

The Administrative Division provides the traditional administrative services for all divisions in the department, including design and maintenance of computer systems.

The Field Division serves all writs, processes, or other orders of the courts. Executes criminal arrest warrants. Transports all prisoners for medical treatment or custodial detention, and mental patients under court order. Evicts respondents in domestic violence cases.

The Jail Division receives all persons who are arrested in DeKalb County on State, County, or local charges by any law enforcement agency, and houses prisoners until they are either released on bond, or until they are sentenced or set free by the Courts.

The Court Division provides security for the judges, counselors, prisoners, and the public assembled in court, maintains order in the courts, and sequesters jurors and witnesses during trials.

PROGRAM DESCRIPTION (cont.)

The Community Relations Division maintains liaison with neighborhood groups, and fosters the cooperation and active participation of the community to reduce and prevent crime.

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Criminal				
Arrests	5,323	4,297	4,382	4,668
Arrests-Fugitives	1,528	1,454	1,288	1,423
Transport to Mental Facilities	1,175	1,837	1,233	1,415
Transport to Medical Facilities	253	2,201	2,805	3,107
Transport to/from Jails & Prisons	2,743	3,590	3,762	3,365
Warrants Processed	14,038	13,555	11,520	13,038
Citations Processed	222	289	476	329
Civil				
Writs Processed	8,413	7,535	5,126	5,400
Fi Fa's Executed	81	50	25	30
Court				
Regular Court Hours	153,251	175,011	263,020	286,619
Overtime Court Hours	3,648	5,317	22,908	25,657
Jail				
Avg. Daily Population	2,856	2,849	3,083	3,237
Inmate Days in Jail	1,056,309	1,040,257	1,128,416	1,134,837
Inmates Received	40,509	44,681	39,842	41,834

MAJOR ACCOMPLISHMENTS IN 2008

Released the Jail Operations Division from the requirements of the court-appointed monitor. Assumed full security responsibilities for the Juvenile Justice Center Complex. Extracted pharmaceutical, dental and mental health services from the medical contract to achieve greater accountability and cost savings. Increased productivity in the Criminal Process Section by redesigning the office space. Upgraded the Jail Division inmate cable system which allows information to be transmitted to the inmate population in English and Spanish.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To decrease the number of vacant detention officer positions through aggressive recruitment efforts and retention of current staff members.

To computerize the inmate medical records center.

To obtain accreditation from the American Correctional Association (ACA).

MAJOR BUDGETARY IMPACTS**Previous**

In 2005 \$63,865,765 was approved for basic operating expenses. \$1,320,795 of additional funding was approved including funding for 57 additional Detention Officers in the Jail Division to address staffing needs highlighted in the 2003 Staffing Study, \$24,700 for 13 Automated External Defibrillators for the Courthouse, and \$10,000 for a scissor-lift unit in the Jail facility. Seven positions were added per BOC action on June 14, 2005 and 12 positions added per BOC action on July 12, 2005. The 2007 Budget included funding in the amount of \$343,964 for twelve additional positions which provide security for the new Juvenile Justice Center Complex. Funding in the amount of \$537,569 was budgeted for 26 additional vehicles for various divisions of the Sheriff's Department.

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS (cont.)

The 2007 Budget included an additional 2% or \$780,000 for raises for all sworn positions along with \$310,778 for a starting salary adjustment for Detention Officers. The 2008 Budget included funding in the amount of \$10,784,520 for the medical services contract and \$1,250,000 in funding for the pharmaceutical contract; the total funding for inmate medical services was \$12,409,610.

2009

The 2009 Budget includes funding in the amount of \$10,904,495 for the medical services contract. This budget includes \$1,500,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$12,404,495. This budget includes funding in the amount of \$219,040 for four additional deputies to serve fugitive warrants. The purchase of four additional vehicles has also been authorized to support the serving of these warrants.

Future

There will continue to be on-going challenges, such as employee turnover and the overall growth of the criminal justice system in DeKalb County. These concerns will continue to have an impact on the responsibilities of the Sheriff's Office.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administrative Division	\$2,067,235	\$2,034,674	\$2,226,692	\$2,226,692
Community Relations	8,687	8,502	11,798	11,798
Courts	9,410,032	10,628,409	9,827,171	9,827,171
Field Division	9,464,044	9,469,351	9,711,012	9,930,052
Jail	48,557,669	48,979,137	49,790,464	49,790,464
Jail Inmate Services	131,118	141,853	196,889	196,889
Sheriff's Office	2,774,727	2,957,809	3,006,936	3,006,936
	\$72,413,511	\$74,219,733	\$74,770,961	\$74,990,001

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$48,494,415	\$51,820,003	\$49,930,386	\$50,006,902
Purchased / Contracted Services	15,134,882	13,233,727	14,104,726	14,104,726
Supplies	7,264,819	8,002,567	9,524,110	9,557,034
Capital Outlays	176,621	38,659	221,662	221,662
Interfund / Interdepartmental	1,171,172	1,083,673	848,177	957,777
Other Costs	46,101	920	141,900	141,900
Other Financing Uses	125,501	40,184	0	0
	\$72,413,511	\$74,219,733	\$74,770,961	\$74,990,001

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$72,413,511	\$74,219,733	\$74,990,001
	\$72,413,511	\$74,219,733	\$74,990,001

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Sheriff's Office					
Deputy Sheriff Capt(28 d/cyl)	E31		1	1	1
Deputy Sheriff Lt (28 d/cyl)	E30		2	2	2
Deputy Sheriff Sgt(28 d/cyl)	E28		4	5	5
Deputy Sheriff Master(28d/)	E26		7	7	7
Deputy Sheriff Sr (28 d/cy)	E25		1	0	0
Deputy Sheriff (28 d/cyl)	E24		0	1	1
Detention Officer III (28d/)	E24		1	1	1
Chief Deputy Sheriff	AE		1	1	1
Director, Labor Relations	33		1	1	1
Health Services Coordinator	31		1	1	1
Public Information Officer	28		1	1	1
Special Projects Coordinator	28		1	1	1
Administrative Coordinator	25		2	2	2
Audiovisual Production Spec	24		1	1	1
Sheriff Processing Unit Supv	24		1	1	1
Administrative Assistant II	23		4	4	4
Administrative Assistant I	21		1	1	1
Licensed Practical Nurse	21		1	1	1
Pharmacy Technician	21		3	3	3
Sheriff	\$140,525		1	1	1
FULL TIME Subtotal			35	36	36
Administrative Division					
Deputy Sheriff Major(28d/cy)	E33		1	1	1
Detention Officer III (28d/)	E24		1	0	0
Dept Information Systems Mgr	31		1	1	1
Fiscal Officer	29		1	1	1
Administrative Operations Mgr	28		1	1	1
Departmental Microsystems Spc	28		4	4	4
Finance Division Supv	25		1	1	1
Supply Supervisor	24		1	1	1
Administrative Assistant II	23		1	1	1
Payroll Personnel Tech Sr	21		4	4	4
Sheriff Processing Tech Sr	20		2	2	2
Detention Technician	19		5	5	5
FULL TIME Subtotal			23	22	22
Field Division					
Deputy Sheriff Capt(28 d/cyl)	E31		2	2	2
Deputy Sheriff Lt (28 d/cyl)	E30		5	4	4
Deputy Sheriff Sgt(28 d/cyl)	E28		10	10	10
Deputy Sheriff Master(28d/)	E26		37	46	46
Field Training Officer(28 d/)	E26		11	10	10
Deputy Sheriff Sr (28 d/cy)	E25		15	15	15
Deputy Sheriff (28 d/cyl)	E24		8	2	6
Warrant ProcessingCoordinator	26		1	1	1
Sheriff Processing Unit Supv	24		3	3	3
Administrative Assistant II	23		1	2	2

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

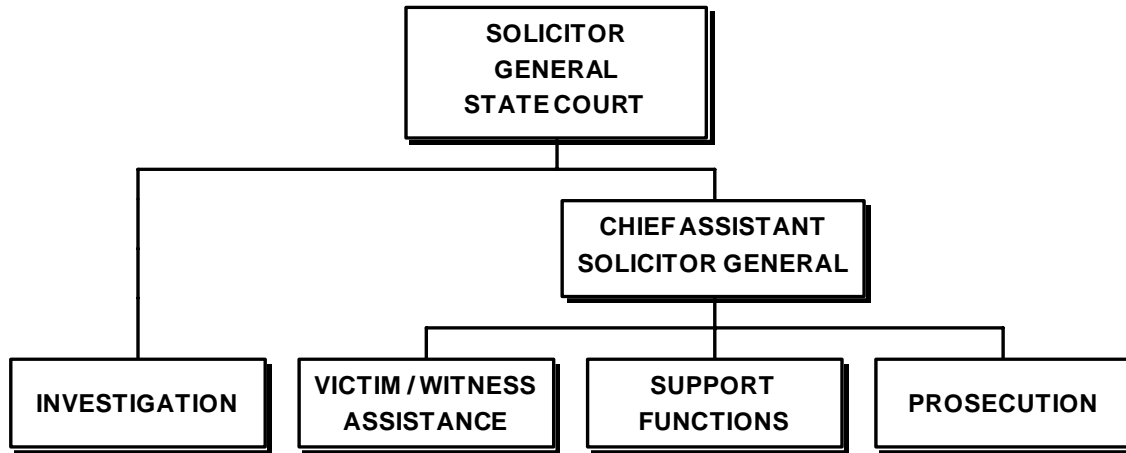
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Field Division (cont)					
Investigative Aide Senior	21		1	1	1
Sheriff Processing Tech Sr	20		18	18	18
Communications Operator	19		6	6	6
Investigative Aide	19	1 PT	1	1	1
Sheriff Processing Technician	19		3	2	2
FULL TIME Subtotal			121	122	126
PART TIME Subtotal			1	1	1
Jail					
Deputy Sheriff Capt(28 d/cyl)	E31		4	4	4
Deputy Sheriff Lt (28 d/cyl)	E30		9	10	10
Deputy Sheriff Sgt(28 d/cyl)	E28		25	23	23
Detention Sgt (28 d/cyl)	E26		14	14	14
Jail Training Officer(28d/c)	E26		17	22	22
Detention Officer III (28d/)	E24		146	124	124
Detention Officer II (28d/cy)	E23		129	155	155
Detention Officer I (28d/cy)	E21		86	87	87
Chief Jail Operations	AI		1	1	1
Chaplin	26		1	1	1
Detention Recreation Supv	24		1	1	1
Sheriff Processing Unit Supv	24		5	5	5
Administrative Assistant II	23		1	1	1
Library Specialist Senior	23		1	1	1
Sheriff Processing Tech Sr	20		26	30	30
Accounting Technician Senior	19		3	5	5
Detention Technician	19		51	50	50
Sheriff Processing Technician	19		6	4	4
Accounting Technician	18		1	0	0
FULL TIME Subtotal			527	538	538
Courts					
Deputy Sheriff Major(28d/cy)	E33		1	1	1
Deputy Sheriff Lt (28 d/cyl)	E30		2	2	2
Deputy Sheriff Sgt(28 d/cyl)	E28		7	8	8
Deputy Sheriff Master(28d/)	E26		65	66	66
Field Training Officer(28 d/)	E26		8	8	8
Deputy Sheriff Sr (28 d/cy)	E25		10	6	6
Deputy Sheriff (28 d/cyl)	E24		4	5	5
Detention Officer III (28d/)	E24		10	9	9
Detention Officer II (28d/cy)	E23		1	1	1
Detention Officer I (28d/cy)	E21		9	2	2
Levy and Cash Bond Manager	26		0	1	1
Civil Process Unit Coord	24		1	0	0
Administrative Assistant II	23		1	1	1
Sheriff Processing Tech Sr	20		3	4	4
Accounting Technician Senior	19		2	1	1
Detention Technician	19		24	21	21
Payroll Personnel Technician	19		1	1	1

SHERIFF**FUNCTION: CIVIL & CRIMINAL COURTS****AUTHORIZED POSITION LIST BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Courts (cont)					
Sheriff Processing Technician	19		1	1	1
FULL TIME Subtotal			150	138	138
FULL TIME Total			856	856	860
PART TIME Total			1	1	1
ALL POSITIONS Total			857	857	861



MISSION STATEMENT

The mission of the Solicitor General is to prosecute those responsible for misdemeanor crimes committed in DeKalb County diligently, fairly, justly, efficiently and effectively, while maintaining the highest ethical standards and ensuring that justice prevails for the victims, defendants, and citizens of DeKalb County.

PROGRAM DESCRIPTION

The Solicitor General is elected by popular vote for a four-year term. The Solicitor's Office is responsible for the prosecution of misdemeanor cases committed in DeKalb County. To support this mandate, this department retrieves documents from arresting agencies; secures criminal histories and driving records; contacts victims and witnesses; investigates cases; drafts and files accusations; makes sentencing recommendations; attends arraignments; negotiates pleas; participates in bench and jury trials; appears at other court actions including preliminary hearings, attends jail plea arraignments, and attends bad checks and motion hearings. All employees assist in providing training to law enforcement agencies and reaching out to the community to educate the citizens about domestic violence, driving under the influence (DUI), and other crimes that affect their lives.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Total cases received	13,628	11,116	12,509	13,760
Bad check cases received	346	255	278	305
Domestic Violence cases received	3,644	2,985	1,762	1,940
Warrants dismissed	N/A	N/A	N/A	35
Accusations filed	13,603	10,691	11,369	12,505
Guilty/Nolo pleas	14,642	9,054	8,577	9,435
Cases on Jury calendar	6,440	5,416	3,365	3,700
Cases tried by Jury	564	100	209	230
Probation Revocations	2,317	1,026	2,687	2,960
Jail Cases	3,242	2,363	5,077	5,600
Dismissed for Want of Prosecution	1,307	601	403	300

MAJOR ACCOMPLISHMENTS IN 2008

2008 brought the creation of VALARI (Vulnerable Adults Living at Risk) which is Georgia's first multidisciplinary team to address the issues of disabled citizens and the abuse of elders. This case and policy review team consists of the Solicitor-General's Office, the District Attorney, the Sheriff, and the DeKalb Police Department. Also, these same offices created the quarterly Crime Prevention Tour to educate citizens on how DeKalb County's government works to reduce crime.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To create a Family Protective Services Division that would prosecute and investigate truancy, elder abuse, disabled adult abuse, welfare fraud, child care fraud and child abandonment.

To create an additional division for Educational Neglect Court.

To create Jobs Not Jail, in partnership with DeKalb Tech, DeKalb Workforce, and the Metropolitan Black Chamber of Commerce, to move young offenders from the court system into a work environment or college.

MAJOR BUDGETARY IMPACTS

Previous

The 2006 budget included \$128,000 for two full-time positions, an Attorney IV and a Victim Witness Assistant Program Coordinator. These positions were previously funded through a grant that expired in 2005.

In 2007, Robert James was sworn in as the new Solicitor General. A part-time Investigator Senior position was converted into a full-time Investigator Principal position in order to keep pace with the increased case flow and additional responsibilities associated with the Truancy Intervention Project. An additional vehicle was recommended for this position. The 2007 budget also included an Administrative Coordinator position to provide administrative support to the Solicitor and the Truancy Unit. There are no significant budgetary changes for 2008.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Solicitor - State Court	\$3,675,482	\$3,859,524	\$4,188,178	\$4,188,178
Solicitor - Victim Assistance	680,959	788,117	881,804	881,804
	\$4,356,442	\$4,647,641	\$5,069,982	\$5,069,982

SOLICITOR GENERAL, STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$3,872,663	\$4,237,945	\$4,688,372	\$4,688,372
Purchased / Contracted Services	218,307	224,872	194,135	194,135
Supplies	104,814	89,797	67,873	67,873
Capital Outlays	54,534	120	120	120
Interfund / Interdepartmental	75,000	54,812	52,325	52,325
Other Costs	0	0	67,157	67,157
Other Financing Uses	31,123	40,096	0	0
	\$4,356,442	\$4,647,641	\$5,069,982	\$5,069,982

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$4,356,442	\$4,647,641	\$5,069,982
	\$4,356,442	\$4,647,641	\$5,069,982

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Solicitor - State Court					
Chief Assistant Solicitor	AI		1	1	1
Attorney IV	33		2	2	2
Attorney III	31		1	1	1
Attorney II	30		3	3	3
Attorney I	29	1 PT	13	13	13
Chief Investigator	29		1	1	1
Legal Office Coordinator	28		1	1	1
Administrative Coordinator	25		2	2	2
Investigator Principal	25		5	5	5
Administrative Assistant II	23		1	1	1
Investigator Senior	23		4	4	4
Secretary Senior Legal	23		15	15	15
Secretary Legal	21		1	1	1
Office Assistant Senior	19		7	7	7
Solicitor State Court	\$152,967		1	1	1
FULL TIME Subtotal			57	57	57
PART TIME Subtotal			1	1	1
Solicitor - Victim Assistance					
Attorney III	31		1	1	1
Attorney II	30	1 PT	2	2	2
Investigator Principal	25		4	4	4
Victim Witness Program Coord	25		1	1	1

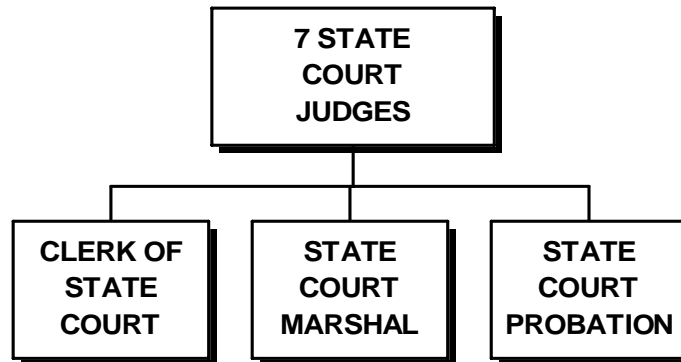
SOLICITOR GENERAL, STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Solicitor - Victim Assistance (cont)					
Victim Witnes Asst Prog Coord	23		3	3	3
Investigator	21	1 PT	1	1	1
FULL TIME Subtotal			10	10	10
PART TIME Subtotal			2	2	2
FULL TIME Total			67	67	67
PART TIME Total			3	3	3
ALL POSITIONS Total			70	70	70

**MISSION STATEMENT**

The mission of the State Court is to provide a fair and impartial tribunal for the citizens of DeKalb County and the State of Georgia, for the settlement of claims and issues regarding civil matters and criminal matters in the rank of misdemeanor actions. To provide these services promptly, courteously and in an efficient manner. To work with various independent and governmental agencies and to assist those persons in need of various treatments, i.e., alcohol/drug rehabilitation, domestic violence and jail diversion programs.

PROGRAM DESCRIPTION

The Acts of the Legislature of 1951, as amended, created the State Court. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven Judges who serve a four-year term and are elected in a countywide non-partisan election. The State Court has jurisdiction within the territorial limits of DeKalb County and concurrent with the Superior Court over the following matters: the trial of criminal cases below the grade of felony; the trial of civil actions without regard to the amount in controversy, except those in which exclusive jurisdiction is vested in the Superior Court; the hearing of applications for and issuance of arrest and search warrants; the holding of courts of inquiry; the punishment of contempts citations by fine not exceeding \$500 or by imprisonment not exceeding 20 days, or both; and review of decisions of other courts as may be provided by law.

The State Court Clerk's Office is responsible for filing all actions, maintaining the records and docket books, and publishing the court calendars. This office also serves as Clerk of the Magistrate Court of DeKalb County.

The Probation Office is responsible for collecting fines from, and supervising those criminal defendants sentenced by the State Court. This office also serves as the probation office for the Magistrate Court of DeKalb County.

The State Court Marshal's Office is responsible for serving all processes filed with the court, executing all writs, levies, and conducting public sales. This office also serves as Marshal for the Magistrate Court of DeKalb County.

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Clerk's Office:				
Civil Actions	13,937	19,956	20,360	20,238
Personal Property Foreclosure and Abandoned Motor Vehicles	151	207	214	224
Criminal Actions	12,845	11,825	11,152	11,674
Dispossessory Warrants	33,831	37,637	39,040	41,070
Garnishments	4,775	7,286	8,369	8,537
Appeals Filed	298	178	234	245
Total Filings	65,837	77,089	79,369	81,988

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
<u>Marshal's Office:</u>				
Dispossessory Warrants Served	35,823	41,450	42,461	44,584
Evictions	12,839	4,757	5,402	5,672
All Other Pleadings Served	36,676	51,276	55,484	58,258
All Other Tasks	27,745	28,576	26,189	27,498
<u>Probation Office:</u>				
Cases Assigned	8,403	8,889	7,661	8,579
Revocations	2,928	2,572	2,680	2,830
Total Collected (fines, fees, restitution,	\$3,398,235	\$3,625,351	\$3,116,180	\$3,409,700
Supervision Fees collected	\$332,702	\$1,644,577	\$1,562,984	\$1,536,420
Fines/fees forfeited due to sentence expiration	\$635,909	\$247,480	\$269,999	\$255,090

MAJOR ACCOMPLISHMENTS IN 2008

Continued to implement the DUI Court Program and Anger Management classes. Continued the Project Achieve (GED) Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration. The Court, in conjunction with the DeKalb Board of Education, is expanding this program in order to accommodate more participants. Continued the Weighting Accountability Through Compliance Hearings (WATCH) Program which closely monitors defendants charged with domestic violence related offenses. Continued the Work Release Program for those defendants who are serving jail time to maintain full-time employment. Implemented electronic transmittal of disposition of criminal traffic offenses to the Georgia Department of Drivers Safety.

The Probation Division completed a research project, funded by the National Institute of Justice, to determine the potential effectiveness of the use of polygraph testing for high risk domestic violence perpetrators. Continued to refine and implement the DUI Court Program, Work Release Program and Project Achieve (GED) Program. Also, relocated the State Court Probation department to the Administrative Tower of the Judicial complex without interruption of probationary service. Collected an estimated \$75,000 in Probation Enrollment fees and increased funds disbursement by estimated 20%.

The Marshal's Division implemented a computerized eviction scheduling calendar for the office staff.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To continue to explore investigate and consider more useful means of electronically filing and maintaining records.

To decrease the number of cases revoked as a result on non-compliance with conditions of probation.

Organizational Effectiveness

To maintain current service levels in all departments, taking into consideration the increase in filings of all matters, civil and criminal.

To increase the collection of fees in the Probation Division by 3% in fines, restitution, child support and supervision.

To increase Marshal's Division service of court ordered documents.

To obtain and implement a state-of-the-art case management and financial system to increase efficiency and productivity.

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS

Previous

In 2006, three Senior Record Technician positions were added to address compliance with reporting mandates and the increased complexity of cases. In June 2006, a DUI Court Coordinator position was added to assist with the expansion of the DUI Court. In 2007, the Operating Budget included \$50,000 for the County's participation in Project Achieve and full-year funding for the four positions added in 2006. Also, \$69,000 for the digital compatible portable mobile radios was recommended and funded as a county-wide project.

In 2008, the Budget included \$50,000 for the County's continuing participation in Project Achieve program. Additionally, a new cost center was established for the DUI Court.

2009

The 2009 Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Judge Carriere	\$439,182	\$446,807	\$465,969	\$465,969
Judge Delcampo	535,881	538,769	563,334	563,334
Judge Gordon	505,903	520,611	532,147	532,147
Judge Mobley	424,654	461,999	497,013	497,013
Judge Panos	493,552	569,110	587,867	587,867
Judge Purdom	485,707	503,235	601,043	601,043
Judge Wong	484,402	498,237	520,234	520,234
Marshal	2,323,678	2,399,746	2,225,537	2,225,537
Probation	1,820,107	1,902,182	1,889,279	1,889,279
State & Magistrate Courts Clerk	4,168,760	3,980,442	4,192,695	4,192,695
State Court - DUI Court	0	205,481	328,659	328,659
	\$11,681,826	\$12,026,620	\$12,403,777	\$12,403,777

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$10,264,709	\$10,578,396	\$10,948,165	\$10,948,165
Purchased / Contracted Services	714,603	818,204	904,090	904,090
Supplies	346,773	327,793	313,592	313,592
Capital Outlays	81,542	30,013	13,931	13,931
Interfund / Interdepartmental	262,199	252,214	203,998	203,998
Other Costs	0	0	20,000	20,000
Other Financing Uses	12,000	20,000	0	0
	\$11,681,826	\$12,026,620	\$12,403,777	\$12,403,777

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
General Fund	\$11,681,826	\$12,026,620	\$12,403,777
	\$11,681,826	\$12,026,620	\$12,403,777

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Judge Wong				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	2	2	2
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Delcampo				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	2	2	2
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Purdom				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	2	2
Bailiff	18	1	0	0
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Panos				
Law Clerk, Senior	28	1	1	1
Administrative Coordinator	25	1	1	1
Court Reporter	24	1	1	1
Calendar Clerk Senior	23	2	2	2
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Mobley				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	1	1

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Judge Mobley (cont)				
Bailiff	18	1	1	1
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Carriere				
Law Clerk, Senior	28	1	1	1
Judicial Assistant	25	1	1	1
Court Reporter	24	1	1	1
Calendar Clerk Senior	23	1	1	1
Bailiff	18	1	1	1
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
Judge Gordon				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	2	2	2
State Court Judge	\$152,967	1	1	1
FULL TIME Subtotal		6	6	6
State & Magistrate Courts Clerk				
Clerk State Court	AH	1	1	1
DUI Court Coordinator	31	1	0	0
Chief Deputy Clerk State Ct	29	1	1	1
Departmental Microsystems Spc	28	1	1	1
Judicial Administrative Coord	26	5	5	5
User Liaison Coordinator	26	2	2	2
Administrative Coordinator	25	3	3	3
Interpreter	25	3	3	3
Administrative Assistant II	23	1	1	1
Records Tech Prin St Ct	21	17	18	18
Accounting Technician Senior	19	1	1	1
Office Assistant Senior	19	2	2	2
Records Technician Sr St Ct	19	18	18	18
Records Technician St Court	18	16	15	15
FULL TIME Subtotal		72	71	71
State Court - DUI Court				
DUI Court Coordinator	31	0	1	1
FULL TIME Subtotal		0	1	1

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

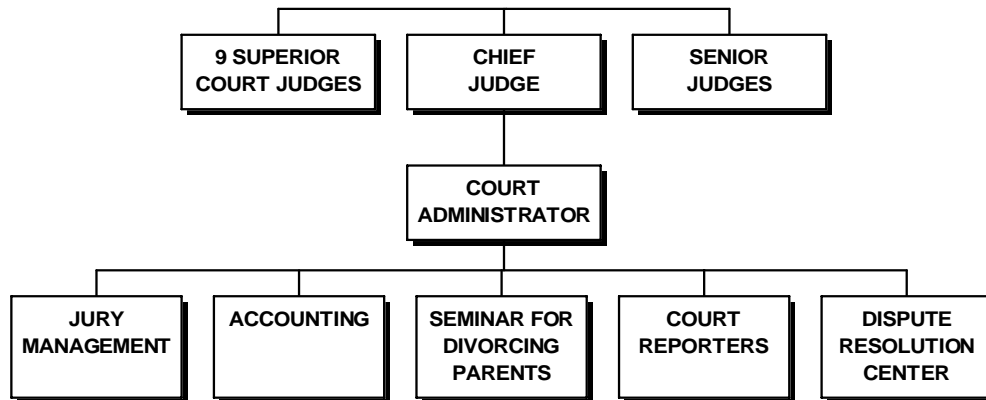
AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Probation				
Chief Adult Probation Officer	29	1	1	1
Asst Chief Adult Probation Off	28	1	1	1
Probation Supervisor	26	2	2	2
Administrative Coordinator	25	1	1	1
Probation Officer Principal	25	2	2	2
Probation Officer Senior	24	7	7	7
Probation Officer	23	14	14	14
Accounting Technician Senior	19	2	2	2
Office Assistant Senior	19	2	2	2
Office Assistant	18	1	1	1
Records Technician St Court	18	3	3	3
FULL TIME Subtotal		36	36	36
Marshal				
Marshal	AJ	1	1	1
Chief Deputy Marshal	29	1	1	1
Deputy Marshal, Major	28	1	1	1
Deputy Marshal Lieutenant	26	3	3	3
Civil Process Unit Coord	24	1	1	1
Deputy Marshal Senior	24	10	13	13
Administrative Assistant II	23	2	2	2
Deputy Marshal	23	6	3	3
Office Assistant Senior	19	2	2	2
FULL TIME Subtotal		27	27	27
FULL TIME Total		177	177	177
ALL POSITIONS Total		177	177	177

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS



MISSION STATEMENT

The mission of the Superior Court is to provide an independent, accessible, and responsive forum for the just resolution of disputes and criminal matters in a manner that preserves the rule of law and protects the rights of all parties. To act expeditiously in a way that will instill public trust and confidence that the court is fairly, efficiently, and effectively operated.

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The Court has jurisdiction over civil and criminal matters including cases in the areas of domestic relations, titles to land, equity, and felonies. The court also administers programs that enhance and ensure that the Court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Civil Case Filings	4,026	3,701	3,654	3,850
Domestic Case Filings	10,060	9,097	9,568	9,850
Felony Case Filings	6,221	6,091	6,761	7,100
Civil & Domestic Case Dispositions	18,120	18,463	13,396	13,700
Felony Case Dispositions	6,711	4,865	6,327	6,516
Jury Trials	127	118	92	100
Div. Parents Seminar Participants	1,716	1,486	1,430	1,500
Cases to Dispute Resolution Center	978	1,122	1,652	1,775
% Cases resolved by District Resolution Ctr.	73%	78%	67%	68%

MAJOR ACCOMPLISHMENTS IN 2008

Initiated necessary contracting process for renovation of expanded Drug Court treatment center and laboratory space. Implemented second track for Drug Court. Added State mandated parenting plan forms and assistance to Family Law Information Center. Relocated Family Law Center and Jury Management operation to renovated space. Implemented procedure for the destruction of court reporter records per state law. Opened courthouse information desk.

SUPERIOR COURT**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Human Services**

To enhance and increase public access, trust and confidence in the court system.

To increase the use of technology and electronic information in the Superior Court.

To expand public outreach and education opportunities.

Organizational Effectiveness

To increase the use of technology in the Superior Court.

To develop Public Education Plan for the court.

To expand and enhance disposition alternatives for civil and criminal matters.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, \$8,399,893 was approved for the basic operating budget. Also, \$131,260 was approved to fund two positions: one Trial Court Director to manage DeKalb Superior Court operations and one Senior Law Clerk to review, analyze and respond to post conviction inmate mail. On August 10, 2006, the Board of Commissioners approved one Medical Laboratory Technician position to expand the Drug Court treatment alternative program.

In 2007, \$8,466,773, was approved for the basic operating budget and included a \$5.00 increase for the Grand Jurors' per Diem. Also, included full year funding for the Medical Laboratory Technician position approved in August, 2006. A Paralegal position was added to support the Family Law Information Center and to assist unrepresented parties in child support actions, mandated by the new State guidelines effective January, 2007. A Library Branch Supervisor position was created for the Superior Court Law Library. This position will be fully funded from the Law Library Trust Fund.

In 2008, adopted budget included full-year funding for the Library Branch Supervisor position approved by the BOC in February, 2007 and the Paralegal position approved in March, 2007.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$1,784,515	\$1,964,422	\$2,003,147	\$2,003,147
Court Reporters	1,730,515	1,774,192	1,759,896	1,759,896
Dispute Resolution	654,096	682,735	684,749	684,749
General	36,305	2	0	0
Grand Jury	114,968	170,971	101,400	101,400
Judges	2,875,931	3,054,048	3,109,515	3,109,515
Jury Management	975,493	1,118,876	1,111,208	1,111,208
Seminar For Divorcing Parents	86,291	88,674	88,342	88,342
	\$8,258,115	\$8,853,919	\$8,858,257	\$8,858,257

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$5,610,332	\$5,910,813	\$6,021,316	\$6,021,316
Purchased / Contracted Services	2,323,477	2,661,004	2,551,253	2,551,253
Supplies	206,844	212,453	233,323	233,323
Capital Outlays	74,981	43,314	18,366	18,366
Other Financing Uses	14,481	0	0	0
Retirement Services	28,000	26,333	34,000	34,000
	\$8,258,115	\$8,853,919	\$8,858,257	\$8,858,257

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$8,258,115	\$8,853,919	\$8,858,257
	\$8,258,115	\$8,853,919	\$8,858,257

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Judge Adams					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Barrie					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Coursey					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Castellani					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY
 (See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Judge Scott					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Seeliger					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Hunter					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Becker					
Law Clerk, Senior	28		0	1	1
Law Clerk	26		1	0	0
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Hancock					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4
Judge Flake					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$169,963		1	1	1
FULL TIME Subtotal			4	4	4

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY
(See Salary Schedule, Appendix A, for explanation of salary ranges)

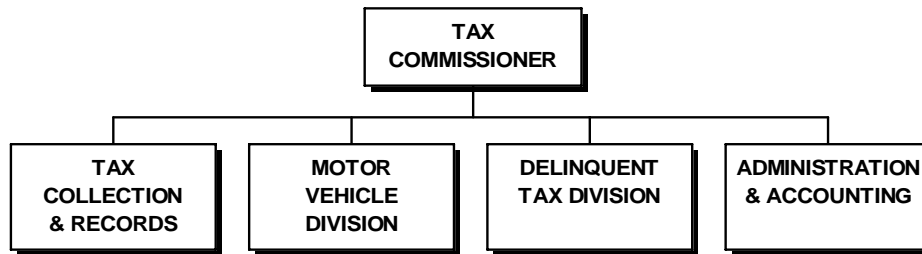
COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Senior Judge					
Senior Judge	OE	4 PT	3	4	4
Judicial Secretary	24		1	1	1
FULL TIME Subtotal			1	1	1
PART TIME Subtotal			3	4	4
Administration					
District Court Administrator	OE		1	1	1
Trial Court Director	AG		1	1	1
Drug Court Program Manager	31		1	1	1
Network Administrator	29		1	1	1
Law Clerk, Senior	28		1	1	1
Grants Coordinator	26		1	1	1
Family Law Center Coordinator	25		1	1	1
Law Library Coordinator	25		0	1	1
Supervisor Law Library	25		1	0	0
Accounting Supervisor	24		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Paralegal	23		1	1	1
Medical Laboratory Technician	22		1	1	1
Court Program Coordinator	21		2	2	2
Office Assistant Senior	19		7	7	7
FULL TIME Subtotal			22	22	22
Court Reporters					
Court Reporter	24		17	16	16
FULL TIME Subtotal			17	16	16
Jury Management					
Jury Services Supervisor	24		1	1	1
Jury Svcs Clerk Principal	21		1	1	1
Jury Services Clerk Senior	19		1	1	1
Office Assistant Senior	19		1	1	1
Jury Services Clerk	18		4	4	4
FULL TIME Subtotal			8	8	8
Seminar For Divorcing Parents					
Court Program Coordinator	21		1	1	1
FULL TIME Subtotal			1	1	1
Dispute Resolution					
Dispute Resolution Centr Mgr	DR		1	1	1
Dispute Res Dom Case Coord	26		1	1	1
Administrative Assistant II	23		1	1	1

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY
 (See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Dispute Resolution (cont)					
Administrative Assistant I	21		1	1	1
Office Assistant Senior	19		2	2	2
FULL TIME Subtotal			6	6	6
FULL TIME Total			95	94	94
PART TIME Total			3	4	4
ALL POSITIONS Total			98	98	98



MISSION STATEMENT

The Office of Tax Commissioner exists under the State Constitution and is committed to serving property taxpayers and taxing authorities. The Tax Commissioner will faithfully fulfill the duties and responsibilities required under general laws to receive homestead exemption applications, to prepare an annual ad valorem tax digest, to issue annual property tax statements, to serve as the county tag agent in the registration and titling of motor vehicles, to collect property taxes and fees, to issue and levy executions for delinquent taxes, to fully account for and pay over all taxes and fees to the various levying authorities, to inform and assist the public in understanding taxpayer obligations, and to administer fair and uniform collection practices while providing the highest possible level of quality services to the citizens and businesses of DeKalb County.

PROGRAM DESCRIPTION

The Office of Tax Commissioner processes homestead and special exemptions; updates property, taxpayer, and payment data to billing and records systems; compiles an annual tax digest for approval by the State DOR; calculates and issues annual property tax statements; collects real, personal, public utility, motor vehicle, mobile home, timber, and heavy duty equipment taxes along with fees for car tags and titles; collects fees for insurance lapses, residential sanitation, storm water utility, street lights, speed humps, and parking districts; issues motor vehicle title applications, temporary permits, license plates, and renewal decals; updates vehicle owner and payment data to state vehicle registration database; administers POS compliance for vehicle insurance and emissions; issues and record liens for delinquent taxes; levies, serves notices, advertises, and conducts sales of delinquent properties; maintains general ledger and provides detailed accounting and reporting of tag sales, adjustments, collections, refunds, and disbursements to the County governing authority, schools, cities, and the State.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Tax Collections and Records				
Real & Personal Receivables	\$756,482,789	\$779,422,354	\$810,141,268	\$822,293,387
Public Utilities*	\$0	\$37,894,858	\$16,861,175	\$16,861,175
Tax Accounts				
Real & Personal	244,328	249,459	253,746	258,107
Public Utility	42	40	38	38
No. Payments Processed	430,252	440,715	443,931	447,170
% of Real & Personal Taxes Collected	96%	96%	96%	96%
% of Public Utility Collected during year	*0%	97.3%	97%	97%
* Late receipt of approved digest from GA Revenue Dept 2006 Utilities not billed until 12/20/06 with 02/20/07 due date.				
Motor Vehicle Division				
Transactions:				
Customer Walk in	355,534	347,291	367,195	359,851
Mail	98,994	89,398	75,818	70,511
Dealers/Fleets	42,352	64,726	36,485	34,661
IVR/(Interactive Voice Response)	4,448	3,937	3,765	3,727
Internet	36,181	74,822	47,445	52,190
Total Registrations	539,509	580,174	530,708	520,939
Title Applications Processed	123,326	125,008	109,633	96,477
Total Collections (Dollars)	\$78,326,705	\$81,558,106	\$81,484,312	\$80,262,047

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Delinquent Taxes:				
Fi Fas Issued	12,810	14,638	15,064	21,000
Parcels to Tax Sale	5,959	62	121	140
Delinquent Accounts Collected	\$31,070,320	\$24,539,616	\$38,724,030	\$40,000,000
Tax Sales Conducted	9	9	8	9

MAJOR ACCOMPLISHMENTS IN 2008

Successfully implemented Q-Matic traffic workflow in the Central Motor Vehicle processing location. The 2007 tax liens were processed and issued in accordance with new statutory requirements by the Delinquent Collection Division as it relates to new ownership of property. Enhancement of collections in all departments with the acceptance of credit cards in person, phone and internet.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To assist in the development and implementation of system interfaces between Property Appraisal, GIS and Tax Commissioner departments.

To issue Request for Proposal (RFP) for replacement of legacy mainframe tax system pending funding by Information Systems department.

To improve customer service at Motor Vehicle satellite offices by implementing traffic workflow solution and self serve kiosks.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, funding in the amount of \$123,138 was approved to revise the tax bill by separating County taxes from the Board of Education taxes. In 2007, \$7,089,343 was approved for the basic budget. Also, two Technical Support Analyst positions were funded in the Information Systems Department to support the new Oracle Tax Collection System. No significant budgetary changes occurred in 2008.

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Delinquent Tax Administration	\$1,058,229	\$1,105,031	\$1,133,071	\$1,133,071
Motor Vehicle Security	88,367	89,645	95,012	95,012
Motor Vehicle Tax	3,282,421	3,367,188	3,403,656	3,403,656
Motor Vehicle Temporary	63,432	50,838	59,793	59,793
Tax Administration / Accounting	1,169,239	1,192,662	1,203,137	1,203,137
Tax Collections & Records	1,262,939	1,305,616	1,278,493	1,278,493
	\$6,924,627	\$7,110,980	\$7,173,162	\$7,173,162

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$5,420,856	\$5,596,849	\$5,767,322	\$5,767,322
Purchased / Contracted Services	1,295,567	1,340,122	1,254,246	1,254,246
Supplies	126,826	129,364	115,661	115,661
Capital Outlays	67,006	31,371	21,364	21,364
Interfund / Interdepartmental	11,972	12,431	12,169	12,169
Other Costs	2,400	842	2,400	2,400
	\$6,924,627	\$7,110,980	\$7,173,162	\$7,173,162

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$6,924,627	\$7,110,980	\$7,173,162
	\$6,924,627	\$7,110,980	\$7,173,162

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Tax Collections & Records					
Tag Worker	TC	5 T	5	5	5
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Branch Manager Tax Comm	27		1	1	1
Accounting Supervisor	24		1	1	1
Property Tax Supervisor	24		1	1	1
Administrative Assistant I	21		1	1	1
Tax Technician Lead	20		1	1	1
Office Assistant Senior	19		5	4	4
Tax Technician Senior	19		1	1	1
Customer Service Rep	18		1	1	1
Office Assistant	18		2	3	3
Tax Technician	18		4	3	3
FULL TIME Subtotal			20	19	19
TEMP Subtotal			5	5	5
Motor Vehicle Tax					
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Branch Manager Tax Comm	27		3	3	3
Tax Technician Supervisor	24		4	4	4
Administrative Assistant I	21		1	1	1
Tax Technician Lead	20		6	6	6
Accounting Technician Senior	19		1	1	1

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Motor Vehicle Tax (cont)					
Tax Technician Senior	19		12	13	13
Accounting Technician	18		1	1	1
Customer Service Rep	18		2	2	2
Office Assistant	18		1	1	1
Tax Technician	18		32	31	31
FULL TIME Subtotal			65	65	65
Motor Vehicle Temporary					
Tag Worker	TC	7 T	6	7	7
TEMP Subtotal			6	7	7
Delinquent Tax Administration					
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Delinquent Tax Specialist	24		1	1	1
Delinquent Collection Officer	23		6	6	6
Customer Service Rep	18		1	1	1
Tax Technician	18		0	1	1
FULL TIME Subtotal			10	11	11
Tax Administration / Accounting					
Tag Worker	TC	1 T	2	1	1
Assistant Tax Commissioner	AH		1	1	1
Deputy Tax Commissioner	33		1	1	1
Dept Information Systems Mgr	31		1	1	1
Tax Administrator	29		1	2	2
Accountant Senior	26		1	1	1
Network Coordinator	26		1	0	0
Tax Technician Supervisor	24		1	1	1
Administrative Assistant II	23		1	1	1
Accounting Technician Senior	19		1	1	1
Tax Technician Senior	19		2	2	2
Tax Commissioner	\$155,670		1	1	1
FULL TIME Subtotal			12	12	12
TEMP Subtotal			2	1	1
FULL TIME Total			107	107	107
TEMPORARY Total			13	13	13
ALL POSITIONS Total			120	120	120

FUNDS GROUP: Special Revenue

FUNDS GROUP DESCRIPTION

The Special Revenue Funds Group includes funds operated for specific programs or activities as required by law or Board of Commissioners' policy. Sources of revenue include funds from user fees, donations, excise taxes on hotel and motel rooms, state and federal grants with local match contributions, and penalty assessments on certain criminal and county ordinance violation cases.

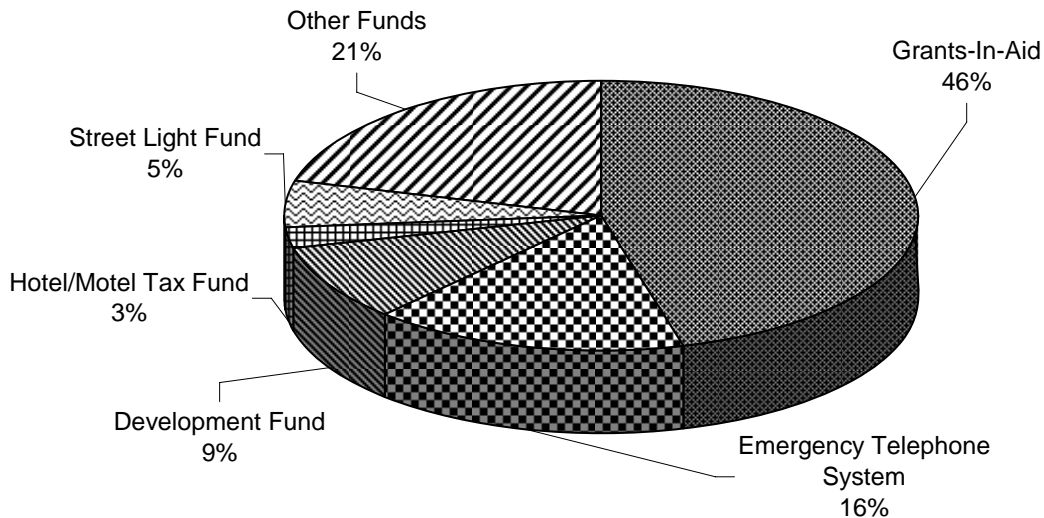
The appropriation and anticipation amounts reported in this document for the "Approved Budget 2009" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$16,445,033	\$13,478,001	\$4,764,877	\$4,764,877
Purchased / Contracted Services	27,040,661	22,442,971	9,194,395	9,194,395
Supplies	4,741,718	7,768,631	4,403,349	4,403,349
Capital Outlays	4,760,180	3,232,487	1,469,147	1,469,147
Interfund / Interdepartmental	5,494,442	4,135,239	1,633,939	1,633,939
Other Costs	7,160,830	8,979,057	3,031,711	3,094,711
Debt Service	3,682,566	3,718,045	3,725,721	3,725,721
Other Financing Uses	10,221,474	11,690,377	12,450,984	12,450,984
* Holding Accounts	(36,771)	(306,633)	42,226,527	42,226,527
Total Expenditures	\$79,510,132	\$75,138,174	\$82,900,650	\$82,963,650
Projected Fund Balance			9,361,062	9,298,062
Total Budget			\$92,261,712	\$92,261,712

* All Grant Funds' appropriations are budgeted in Holding Accounts.

SPECIAL REVENUE FUNDS OPERATING BUDGET DOLLAR 2009



Other funds include Drug Abuse Treatment and Education, Juvenile Services, Public Education & Government Access (PEG), Victim Assistance, Law Enforcement Confiscated Monies, Recreation, Speed Humps Maintenance, Street Light, Building Authority Lease Payments, and Public Safety / Judicial Authority Lease Payments.

FUNDS GROUP: Special Revenue

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Recreation	\$1,755,926	\$1,706,648	\$573,221	\$573,221
Law Enforcement Confiscated Monies	2,925,759	2,248,559	3,754,490	3,754,490
Hotel/Motel Tax Fund	2,758,852	2,657,308	2,525,232	2,525,232
Grants-In-Aid	31,023,455	32,765,694	42,226,527	42,226,527
Drug Abuse Treatment and Education Fund	76,397	61,757	274,366	274,366
Juvenile Services Fund	9,168	19,742	299,060	299,060
Emergency Telephone System	18,074,548	11,476,385	15,019,401	15,019,401
County Jail Fund	1,584,351	2,361,052	1,675,000	1,675,000
Street Light Fund	3,079,565	4,485,571	4,996,355	4,996,355
PEG Support Fund	83,603	263,641	1,746,850	1,746,850
Victim Assistance Fund	1,271,834	986,094	2,329,072	2,329,072
Building Authority Lease Payments Fund	3,683,066	3,719,045	3,731,721	3,731,721
Public Safety / Judicial Authority Lease Payments	3,092,376	3,093,085	3,109,476	3,109,476
Development Fund	10,078,747	9,278,199	8,254,649	8,254,649
Speed Humps Maintenance	12,486	15,393	1,746,292	1,746,292
Total Expenditures	\$79,510,132	\$75,138,174	\$92,261,712	\$92,261,712
Note: Projected Fund Balance included in Total			9,361,062	9,298,062

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
COUNTY JAIL FUND				
Intergovernmental	\$84,827	\$113,591	\$80,000	\$80,000
Charges For Services	2,433	1,458	40,000	40,000
Fines And Forfeitures	1,497,091	2,246,003	1,555,000	1,555,000
TOTAL	\$1,584,351	\$2,361,052	\$1,675,000	\$1,675,000
DEVELOPMENT FUND				
Licenses And Permits	\$9,418,048	\$8,134,972	\$8,124,640	\$8,124,640
Charges For Services	394,347	228,159	895,000	895,000
Investment Income	8,291	(26,679)	20,000	20,000
Miscellaneous	(206,576)	(49,411)	(75,000)	(75,000)
Other Financing Sources	(20,000)	0	0	0
Fund Balance Carried Forward	498,858	75,546	(709,991)	(709,991)
TOTAL	\$10,092,968	\$8,362,587	\$8,254,649	\$8,254,649
DRUG ABUSE TREATMENT & EDUCATION				
Fines And Forfeitures	\$75,617	\$158,047	\$120,000	\$120,000
Investment Income	2,619	3,788	1,500	1,500
Fund Balance Carried Forward	36,883	53,273	152,866	152,866
TOTAL	\$115,120	\$215,108	\$274,366	\$274,366

FUNDS GROUP: Special Revenue

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
EMERGENCY TELEPHONE SYSTEM FUND				
Investment Income	\$247,365	\$63,693	\$50,000	\$50,000
Miscellaneous	\$12,473,107	\$12,094,722	12,100,000	\$12,100,000
Fund Balance Carried Forward	6,199,763	1,266,337	2,869,401	2,869,401
TOTAL	\$18,920,236	\$13,424,752	\$15,019,401	\$15,019,401
GRANT-IN-AID FUND				
Intergovernmental	\$9,411,627	\$24,501,052	\$42,226,527	\$42,226,527
Investment Income	27,820	16,267	0	0
Contributions And Donations	18,325	76,590	0	0
Miscellaneous	1,379,891	1,963,773	5,271,273	5,271,273
Other Financing Sources	6,228,380	4,045,441	1,292,941	1,292,941
Fund Balance Carried Forward	7,368,592	(4,401,642)	(6,564,214)	(6,564,214)
TOTAL	\$24,434,636	\$26,201,481	\$42,226,527	\$42,226,527
HOTEL/MOTEL TAX FUND				
Excise Taxes	\$2,679,939	\$2,641,019	\$2,274,000	\$2,274,000
Fund Balance Carried Forward	346,434	267,521	251,232	251,232
TOTAL	\$3,026,373	\$2,908,540	\$2,525,232	\$2,525,232
JUVENILE SERVICES FUND				
Charges For Services	\$61,448	\$51,036	\$60,000	\$60,000
Investment Income	8,376	4,931	5,000	5,000
Fund Balance Carried Forward	134,827	197,835	234,060	234,060
TOTAL	\$204,651	\$253,801	\$299,060	\$299,060
LAW ENFORCEMENT CONFISCATED MONIES				
Intergovernmental	\$2,435,673	\$1,957,404	\$0	\$0
Investment Income	237,243	115,940	0	0
Miscellaneous	2,450	17,958	0	0
Fund Balance Carried Forward	3,460,954	3,429,350	3,754,490	3,754,490
TOTAL	\$6,136,320	\$5,520,653	\$3,754,490	\$3,754,490
PUBLIC EDUCATION & GOVERNMENT ACCESS (PEG) FUND				
Investment Income	\$84,204	\$38,280	\$10,000	\$10,000
Miscellaneous	\$105,967	\$100,629	146,368	\$146,368
Fund Balance Carried Forward	1,482,770	1,638,476	1,590,482	1,590,482
TOTAL	\$1,672,941	\$1,777,385	\$1,746,850	\$1,746,850
RECREATION FUND				
Charges For Services	\$1,322,813	\$1,396,718	\$0	\$0
Investment Income	(5,049)	(9,977)	1,217,248	1,217,248
Miscellaneous	(18,451)	(20,613)	0	0
Fund Balance Carried Forward	(55,895)	(362,220)	(644,027)	(644,027)
TOTAL	\$1,243,418	\$1,003,908	\$573,221	\$573,221
REVENUE BONDS LEASE PAYMENTS FUNDS:				
BUILDING AUTHORITY LEASE PAYMENTS				
Investment Income	\$2,665	\$12,003	\$0	\$0
Miscellaneous	\$3,712,571	\$3,738,771	3,682,896	\$3,682,896
Other Financing Sources	1,261,379	0	0	0
Fund Balance Carried Forward	(1,276,455)	17,095	48,825	48,825
TOTAL	\$3,700,161	\$3,767,870	\$3,731,721	\$3,731,721

FUNDS GROUP: Special Revenue

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
PUBLIC SAFETY / JUDICIAL AUTHORITY LEASE PAYMENTS				
Investment Income	\$2,805	\$5,479	\$0	\$0
Miscellaneous	\$3,092,376	\$3,104,671	3,104,231	\$3,104,231
Fund Balance Carried Forward	(14,625)	(11,820)	5,245	5,245
TOTAL	\$3,080,556	\$3,098,330	\$3,109,476	\$3,109,476
STREET LIGHT FUND				
Charges For Services	\$4,019,104	\$4,107,666	\$5,231,613	\$5,231,613
Investment Income	(5,989)	(19,019)	30,000	30,000
Fund Balance Carried Forward	(851,542)	82,009	(265,258)	(265,258)
TOTAL	\$3,161,573	\$4,170,656	\$4,996,355	\$4,996,355
VICTIM ASSISTANCE FUND				
Intergovernmental	\$158,285	\$308,007	\$300,000	\$300,000
Fines And Forfeitures	717,023	1,675,312	1,000,000	1,000,000
Fund Balance Carried Forward	402,341	51,999	1,029,072	1,029,072
TOTAL	\$1,277,649	\$2,035,318	\$2,329,072	\$2,329,072
SPEED HUMPS MAINTENANCE FUND				
Charges For Services	\$238,454	\$250,397	\$258,000	\$258,000
Investment Income	51,107	29,357	28,000	28,000
Fund Balance Carried Forward	911,850	1,188,928	1,460,292	1,460,292
TOTAL	\$1,201,410	\$1,468,682	\$1,746,292	\$1,746,292
GRAND TOTAL	\$79,852,362	\$76,570,123	\$92,261,712	\$92,261,712

SUMMARY OF REVENUES AND ANTICIPATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
EXCISE TAXES	\$2,679,939	\$2,641,019	\$2,274,000	\$2,274,000
LICENSES AND PERMITS	9,418,048	8,134,972	8,124,640	8,124,640
INTERGOVERNMENTAL	12,090,412	26,880,054	42,606,527	42,606,527
CHARGES FOR SERVICES	6,038,599	6,035,434	6,484,613	6,484,613
FINES AND FORFEITURES	2,289,731	4,079,362	2,675,000	2,675,000
INVESTMENT INCOME	661,458	234,064	1,361,748	1,361,748
CONTRIBUTIONS AND DONATIONS	18,325	76,590	0	0
MISCELLANEOUS	20,541,335	20,950,500	24,229,768	24,229,768
OTHER FINANCING SOURCES	7,469,759	4,045,441	1,292,941	1,292,941
FUND BALANCE CARRIED FORWARD	18,644,756	3,492,686	3,212,475	3,212,475
TOTAL	\$79,852,362	\$76,570,123	\$92,261,712	\$92,261,712

COUNTY JAIL FUND**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions associated with DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases, involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment.

The primary source of revenue for this fund is fines/penalties. The proceeds must be used for constructing, operating and staffing county jails, county correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

MAJOR BUDGETARY IMPACTS**Previous**

There have been no budgetary changes for this fund.

2009

There are no significant budgetary changes for 2009.

Future

The additional revenue that will be generated from this penalty assessment will continue to allow the County to offset some of the costs of jails, correctional institutions, and detention facilities at the expense of those who violate the law rather than at the expense of the general public.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
County Jail Fund	\$1,584,351	\$2,361,052	\$1,675,000	\$1,675,000
	\$1,584,351	\$2,361,052	\$1,675,000	\$1,675,000

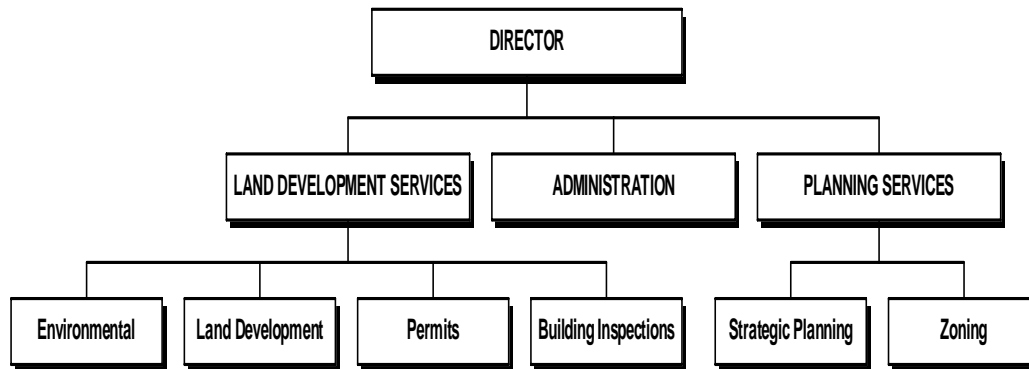
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Other Financing Uses	\$1,584,351	\$2,361,052	\$1,675,000	\$1,675,000
	\$1,584,351	\$2,361,052	\$1,675,000	\$1,675,000

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
County Jail	\$1,584,351	\$2,361,052	\$1,675,000
	\$1,584,351	\$2,361,052	\$1,675,000

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS



MISSION STATEMENT

The mission of the Planning and Development Department is to develop and revise the County's plans for long-term land use, transportation systems and public facilities development. To assist in economic (industrial and commercial) development projects, to provide county departments, citizens and other stakeholders with demographic information, tax maps and the zoning ordinance, and to administer the county's zoning ordinance and related matters (rezoning applications, hearings, land use plan, zoning amendments) and maintain the official zoning maps.

PROGRAM DESCRIPTION

Currently the Planning and Development Department's budget is divided among three funds: the General Fund, the Special Tax District-Unincorporated Fund, and the Development Fund.

The Planning and Development Department was established in 2006 via the merger of the Planning Department and the Development Department. The Planning and Development Department is the organizational entity charged with the responsibility of managing the Development Fund.

The Planning and Development Department has three main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments.

The Planning Services Division is comprised of two sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County.

The Current Planning Section has four areas of responsibility: Zoning, Subdivisions, Historic Preservation, and Overlay Districts and Design Standards. This section also makes recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission.

The Land Development Services Division is comprised of four sections; Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
% OF ZONING APPLICATIONS ANALYZED AND RECOMMENDATIONS WITHIN 60 DAYS	100%	100%	100%	100%
% HISTORIC PRESERVATION APPLICATIONS PREPARED WITHIN 45 DAYS	100%	100%	100%	100%
% OF ZONING LETTERS ISSUED WITHIN 7 DAYS	100%	100%	100%	100%

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Rezoning & Land Use				
Applications Processed	343	226	131	185
Historic Preservation				
Applications Processed	237	180	158	142
Zoning Letters Issued	294	515	283	312
Lot Divisions and Plats Reviewed	259	120	181	200
Total Permits Issued				
Building	9,694	8,349	8,127	6,300
Electrical	15,133	14,277	12,598	10,700
Heating, Ventilating, and Air Conditioning	6,706	6,612	5,523	6,000
Plumbing	7,647	7,242	6,749	5,520
Signs	555	580	506	640
Assessed Permit Revenue In dollars	\$1,709,585,64	\$1,051,167,15	\$2,255,461,39	\$1,135,260,52
Permit Revenue				
Building	\$6,647,265	\$5,501,582	\$6,578,139	\$6,907,046
Electrical	\$1,090,588	\$1,175,921	\$1,153,757	\$1,199,908
Heating, Ventilating, and Air Conditioning	\$841,018	\$742,520	\$659,120	\$692,076
Plumbing	\$695,760	\$668,914	\$683,396	\$703,898
Signs	\$24,301	\$19,713	\$17,035	\$17,176
Total Permit Revenue:	\$9,298,932	\$8,108,650	\$9,091,447	\$9,520,104
Inspections Conducted				
Building	29,875	35,998	63,633	33,000
Electrical	62,733	87,878	62,668	58,000
HVAC	20,321	29,702	48,018	16,000
Plumbing	27,079	35,414	19,481	37,000
Total Inspections:	140,008	188,992	193,800	144,000

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT

FUNCTION: PLANNING & PUBLIC WORKS

MAJOR ACCOMPLISHMENTS IN 2008

The Planning and Development Department completed configuration and negotiations for online permitting and selected a consultant for the County Zoning Code updated project. The preparation of the Scottdale, Northlake and Tucker overlays were completed. The department developed an online neighborhood registry and restructured Community Council by-laws and meeting procedures.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To select a consultant to update phase I of the DeKalb County Zoning Code.

To develop a databank for countywide planning and development analysis.

To reduce building permit processing time and maintain the turn around time in land development application processing.

Economic Development

To enhance efficiency of strategic planning and research by implementing a pilot program with the Office of Economic Development.

To centralize and harmonize the county's demographic, census, and forecasting information within the Planning and Development Department.

MAJOR BUDGETARY IMPACTS

Previous

One Administrative Operations Manager was added to Administration in 2004 to provide support for the Director. During 2006 the Planning Department was consolidated with the Development Department to create the Planning and Development Department, and one Administrative Assistant position was transferred from the Special Tax District Unincorporated Fund to the Development Fund. One Planner Position was added in 2007. This position addresses customer service issues and responds to rezoning, sketch plat, and zoning board of appeal variance application requests. The 2008 General Fund component of this budget included \$250,000 in funding for the Phase 1 update of the DeKalb County Zoning Code.

2009

While there are no significant budgetary changes for 2009, reduced building activity has deteriorated the revenues supporting the Development Fund. The budget for the fund has been balanced by leaving 41 vacancies unfilled in 2009.

Future

The slow down in the economy and in the building industry will continue to have a negative impact on the amount of revenues generated by the Development Fund. This will impact the ability of the department to continue operating at the same level of staffing and service.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Development Administration	\$2,966,794	\$2,673,064	\$3,925,658	\$3,925,658
Env Plans Review & Inspections	1,520,870	1,667,299	687,022	687,022
Land Development	1,551,010	1,176,678	1,356,303	1,356,303
Long Range Planning	594,642	579,305	658,005	658,005
Permits & Zoning	897,480	1,013,657	847,447	847,447
Planning Administration	820,741	792,712	1,015,603	1,015,603
Structural Inspections	2,991,033	2,628,406	1,306,762	1,306,762
Support	166,208	120,495	131,301	131,301
Zoning Analysis	850,457	1,766,467	1,436,755	1,436,755
	\$12,359,236	\$12,418,082	\$11,364,857	\$11,364,857

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$8,895,706	\$8,748,234	\$6,324,534	\$6,324,534
Purchased / Contracted Services	1,354,020	1,834,868	1,669,440	1,669,440
Supplies	196,882	129,371	222,953	222,953
Capital Outlays	32,962	26,169	13,932	13,932
Interfund / Interdepartmental	1,878,856	1,678,630	1,635,845	1,635,845
Other Costs	811	811	1,498,153	1,498,153
	\$12,359,236	\$12,418,082	\$11,364,857	\$11,364,857

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
General Fund	\$1,430,312	\$1,373,798	\$1,673,834
Development	10,078,747	9,278,199	8,254,649
Special Tax District - Unincorporated	850,177	1,766,085	1,436,373
	\$12,359,236	\$12,418,082	\$11,364,857

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Planning & Development -Development Administration					
Assoc Director Development	AF		1	1	1
Admin Operations Mgr	28		1	1	1
Departmental Microsystems Spec	28		1	1	1
Functional Project Coordinator	28		1	1	1
Permits, Zoning and Budget Mgr	28		0	1	1
Plans Review Supervisor	27		1	0	0
Quality Investigations Inspect	25		1	1	1
Engineering Review Officer I	24		1	0	0
Zoning Officer	24		1	0	0
Administrative Assistant II	23		2	2	2
Public Education Specialist	23		1	1	1
Permits Coordinator	21		1	1	1
Requisition Technician	21		1	1	1
Office Assistant Senior	19		2	0	0
Payroll Personnel Technician	19		0	1	1
FULL TIME Subtotal			15	12	12
Planning & Development - Planning Administration					
Associate Director Planning	AF		0	1	1
Director Planning	AD		1	1	1
Strategic Planning Administra	33		1	0	0

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Planning & Development - Planning Administration (cont)					
Planner Senior	27		1	0	0
Administrative Assistant II	23		1	1	1
Office Software Specialist	23		1	1	1
Planning Technician Senior	21		1	1	1
Office Assistant Senior	19		1	1	1
Office Assistant	18		1	1	1
FULL TIME Subtotal			8	7	7
Planning & Development - Support					
Engineering Review Supervisor	29		1	1	1
Engineering Review Officer III	28		4	2	2
Engineering Review Officer II	26		1	1	1
Planning Technician Senior	21		1	1	1
FULL TIME Subtotal			7	5	5
Planning & Development - Land Development					
Land Development Manager	32		1	1	1
Chief Dev Constuction Inspect	29		1	1	1
Engineering Review Supervisor	29		1	1	1
Engineering Review Officer III	28	1 T	6	6	6
Asst Chief Dev Constr Inspec	26		1	1	1
Engineering Review Officer II	26		3	4	4
Dev Construction Inspector III	25		6	6	6
Dev Construction Inspector II	24		0	1	1
Engineering Review Officer I	24		4	4	4
Zoning Officer	24		1	0	0
Dev Construction Inspector I	23		2	1	1
Administrative Assistant I	21		1	1	1
Office Assistant Senior	19		1	2	2
FULL TIME Subtotal			27	28	28
TEMP Subtotal			1	1	1
Planning & Development - Structural Inspections					
Structural Inspection Manager	30		1	1	1
Chief Building Inspector	28		1	1	1
Chief Electrical Inspector	28		1	1	1
Chief HVAC Inspector	28		1	1	1
Chief Plumbing Inspector	28		1	1	1
Asst Chief Bldg Inspector	26		1	1	1
Asst Chief Electrical Insp	26		1	1	1
Asst Chief HVAC Inspector	26		1	1	1
Asst Chief Plumbing Inspector	26		1	1	1
Plans Review Coordinator	26		1	0	0
Building Code Inspector III	25		4	3	3
Electrical Inspector III	25		5	6	6
HVAC Inspector III	25		1	1	1

DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Planning & Development - Structural Inspections (cont)					
Plumbing Inspector III	25		3	3	3
Building Codes Inspector II	24		2	3	3
Electrical Inspector II	24		7	7	7
Engineering Review Officer I	24		0	1	1
HVAC Inspector II	24		1	1	1
Plumbing Inspector II	24		1	2	2
Building Codes Inspector I	23	1 T	8	8	8
Electrical Inspector I	23	1 T	4	3	3
HVAC Inspector I	23		3	3	3
Plumbing Inspector I	23		3	2	2
Administrative Assistant I	21		2	1	1
FULL TIME Subtotal			52	51	51
TEMP Subtotal			2	2	2
Planning & Development - Permits & Zoning					
Plans Review & Permits Manager	30		1	1	1
Plans Review Supervisor	27		0	1	1
Engineering Review Officer II	26		1	0	0
Plans Review Coordinator	26		5	6	6
Permits Supervisor	25		1	1	1
Zoning Supervisor	25		1	1	1
Zoning Officer	24		3	5	5
Administrative Assistant I	21		0	1	1
Permit Technician Lead	21		1	1	1
Permit Technician	19		9	9	9
FULL TIME Subtotal			22	26	26
Planning & Dev. - Env Plans Review / Inspections					
Env Compliance Mgr	31		1	1	1
Chief Environ Land Dev Inspe	28		2	2	2
Asst Chief Env Land Dev Insp	26		2	2	2
Arborist	25		1	1	1
Env Land Development Insp III	25		5	6	6
Environmental Plans Review Spv	25		1	1	1
Env Land Development Insp II	24		1	2	2
Environmental Plans Reviewer	24		3	3	3
Env Land Development Insp I	23		13	11	11
Administrative Assistant I	21		1	1	1
FULL TIME Subtotal			30	30	30
Planning & Development - Long Range Planning					
Associate Director Planning	AF		1	0	0
Strategic Planning Administra	33		0	1	1
Planning Manager	31		2	1	1
Planner Senior	27		3	4	4
Planner	26		1	1	1

**DEVELOPMENT FUND - PLANNING & DEVELOPMENT DEPARTMENT
FUNCTION: PLANNING & PUBLIC WORKS**

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Planning & Development - Long Range Planning (cont)					
Planning Technician Senior	21		2	2	2
FULL TIME Subtotal			9	9	9
Planning & Development - Zoning Analysis					
Zoning Administrator	33		1	1	1
Planning Manager	31		0	1	1
Planner Senior	27		6	6	6
Planner	26		2	2	2
Planning Commission Asst	21		3	3	3
Planning Technician Senior	21		1	2	2
FULL TIME Subtotal			13	15	15
FULL TIME Total			183	183	183
TEMPORARY Total			3	3	3
ALL POSITIONS Total			186	186	186

DRUG ABUSE TREATMENT & EDUCATION FUND FUNCTION: CIVIL & CRIMINAL COURTS

PROGRAM DESCRIPTION

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 percent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually in hand are included in the 2009 budget.

MAJOR BUDGETARY IMPACTS

Previous

In 2006 total funds recommended were \$94,229 to be allocated for the following projects:
 \$34,316 to the DeKalb County Drug Court for treatment services;
 \$14,172 to Parks and Recreation for the Exercise Right Choice program;
 \$14,972 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
 \$30,769 for the Reserve for Appropriation. In September 2006, the Drug Court established its own drug testing laboratory to provide an advanced and reliable drug screening technology.

In 2007 total funds recommended were \$88,383 to be allocated for the following projects:
 \$36,000 to the DeKalb County Drug Court for treatment services;
 \$14,514 to Parks and Recreation for the Exercise Right Choice program;
 \$19,431 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
 \$3,592 for the Reserve for Appropriation.

In 2008 total funds recommended were \$135,075 to be allocated for the following projects:
 \$41,042 to the DeKalb County Drug Court for treatment services;
 \$14,514 to Parks and Recreation for the Exercise Right Choice program;
 \$21,400 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
 \$58,266 for the Reserve for Appropriation.

2009

In 2009 total funds recommended were \$274,366 to be allocated for the following projects:
 \$43,094 to the DeKalb County Drug Court for treatment services;
 \$14,514 to Parks and Recreation for the Exercise Right Choice program;
 \$20,815 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
 \$24,000 for the SMART Moves program for disadvantaged DeKalb County youth;
 \$171,943 for the Reserve for Appropriation.

Future

Various departments including Juvenile Court, Cooperative Extension and Superior Court are making plans to continue special programming for projects to make use of these funds.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Coop Extension - Youth Development	\$20,554	\$20,715	\$20,815	\$20,815
Drug Abuse Treatment & Education Fund	55,842	41,042	215,037	215,037
Exercise Right Choice	0	0	38,514	38,514
	\$76,397	\$61,757	\$274,366	\$274,366

DRUG ABUSE TREATMENT & EDUCATION FUND FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$73,162	\$49,380	\$68,958	\$68,958
Supplies	3,234	12,377	9,465	9,465
Other Costs	0	0	195,943	195,943
	<u>\$76,397</u>	<u>\$61,757</u>	<u>\$274,366</u>	<u>\$274,366</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Drug Abuse Treatment & Education	\$76,397	\$61,757	\$274,366
	<u>\$76,397</u>	<u>\$61,757</u>	<u>\$274,366</u>

EMERGENCY TELEPHONE SYSTEM FUND**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION**

The Emergency Telephone Fund was established in 1990 to account for financial transactions related to monies collected through user telephone billings of wired telephones. The user fees are used to fund certain expenses associated with the Emergency 911 Telephone Services in DeKalb County. During its 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 charge on wireless telephones, similar to the user fee for wired telephones. A separate cost center was established to account for the wireless user fees.

MAJOR BUDGETARY IMPACTS**Previous**

During 2006 a total of \$13,333,576 was expended or encumbered from the Emergency Telephone System Fund for build-out costs for the new E911 Communications Center.

During 2007, an additional \$9,019,726 was expended or encumbered from the Emergency Telephone System Fund for build-out costs for the new E911 Communications Center.

In 2008, nine additional positions were authorized in the Police Communications cost center in the General Fund: 1 Departmental Information Systems Manager and 8 Departmental Microsystems Specialists. These positions are funded through transfers from the Emergency Telephone System Fund.

2009

Of the total amount approved of \$15,019,401, \$8,827,280 will be available for transfer to the General Fund (including \$7,746,792 for personnel costs, \$453,750 for supplies, \$211,738 for operating services and charges, \$415,000 for maintenance and repair); \$750,000 for E-911 telephone services, \$1,077,000 for wireless provider cost recovery, \$1,411,934 for additional professional services, supplies and equipment (\$921,035 of which is the total of prior year encumbrances carried-forward); and \$2,953,187 as projected fund balance.

Fees for wired and wireless telephones remain \$1.50 per month. As a result of a change in state law in 2005, annual reaffirmation of fees by the Board of Commissioners is no longer mandated.

Future

The new E911 Communications Center, completed in 2007, will play a large role in the County's plans for emergency and crisis preparedness.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
E-911 Wired	\$10,867,299	\$7,007,249	\$8,552,699	\$8,552,699
E-911 Wireless	7,207,249	4,469,137	6,466,703	6,466,703
	<u>\$18,074,548</u>	<u>\$11,476,385</u>	<u>\$15,019,401</u>	<u>\$15,019,401</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$6,140,784	\$1,872,285	\$2,303,957	\$2,303,957
Supplies	258,013	13,200	132,019	132,019
Capital Outlays	3,875,913	1,470,372	802,959	802,959
Other Costs	0	0	2,953,187	2,953,187
Other Financing Uses	7,799,839	8,120,529	8,827,280	8,827,280
	<u>\$18,074,548</u>	<u>\$11,476,385</u>	<u>\$15,019,401</u>	<u>\$15,019,401</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Emergency Telephone System	\$18,074,548	\$11,476,385	\$15,019,401
	<u>\$18,074,548</u>	<u>\$11,476,385</u>	<u>\$15,019,401</u>

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

To provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds relating to the County. Sources of revenue include federal and state grants, local match contributions, private corporations, and other agencies.

MAJOR BUDGETARY IMPACTS

Previous

The County has completed the construction of a new Multi Purpose Arts Center funded partially by grant funds. The Fire & Rescue Department along with the Police Department was awarded a Homeland Security Grant – Urban Area Security Initiative, totaling \$4,632,142. The Community Development Department was awarded \$18,545,013.00 for the “Neighborhood Stabilization Program Action Plan”. The Police Department received the first National Institute of Justice award, which funded the forensic science improvement program. The Superior Court - Drug Court program received an additional \$125,000 from DHR to be used for treatment expenses.

2009

\$42,226,527 is budgeted to continue various programs in 2009. The U. S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, has been renewed for 2009. The District Attorney’s office received \$50,786 for the Victim Assistance Program (VAWA), and an additional \$92,752 for the Victim of Violent Crime Act (VOCA). DeKalb County has also been awarded \$2,452,045 from GEMA to fund 64 new positions under the SAFER program with the County’s Fire & Rescue Department. GEMA has also awarded the Police with \$822,113 to continue the “Urban Area Security Initiative” program. The DeKalb County Human Services Department received \$320,000 from the Department of Justice to benefit the “Women Moving on Program / Tapestry Program”. The Board of Health and Human Services also received an additional \$48,000 for the STEPS program, which addresses diabetes and obesity in senior citizens. Human Services will also receive \$201,561 from DHHS to fund a mentoring program, geared toward children of incarcerated parents. The County continues to receive the state award from the Governor’s Office of Highway Safety for the Metro Atlanta Multi Jurisdictional DUI Task Force. The Drug Court program and the Magistrate Court have accepted a total \$1,524,616 from the U.S. Department of Health and Human Services Substance Abuse and Mental Health Services Administration (SAMHSA), to extend over a three year period, for programs with both Courts. The Sheriff’s Office received \$167,174 from DOJ for the State Criminal Alien Assistance program.

Future

DeKalb County is expecting to receive \$2,407,651 per the 2009 Justice Assistance Grant (JAG) for the Recovery Act. The DeKalb County Parks & Recreation Department has requested \$612,392 from Georgia Department of Early Education (annual distributions), and \$100,000 from the Department of Natural Resources (TBD). In addition, the County is expecting funds in 2009 from the U.S. Department of Housing and Urban Development, the Georgia Department of Labor, and Federal funding per the proposed stimulus program.

ACTIVITY MEASURES			
GRANTOR / GRANT DESCRIPTION	Total Grant Appropriation	Total Grant Expenditures	2009 Appropriation
DOL/DeKalb Workforce Development	\$24,641,254	\$20,193,897	\$4,447,357
SUBTOTAL	\$24,641,254	\$20,193,897	\$4,447,357
Judicial Assistance Grant #11 (JAG)	\$340,901	\$217,316	\$123,585
SUBTOTAL	\$340,901	\$217,316	\$123,585
Judicial Assistance Grant #12 (JAG)	\$619,975	\$168,200	\$451,775
SUBTOTAL	\$619,975	\$168,200	\$451,775
Judicial Assistance Grant #13 (JAG)	\$221,086	\$0	\$221,086
SUBTOTAL	\$221,086	\$0	\$221,086
HUD/Community Development	\$115,956,867	\$92,175,217	\$23,781,650

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

GRANTOR / GRANT DESCRIPTION	ACTIVITY MEASURES		
	Total Grant Appropriation	Total Grant Expenditures	2009 Appropriation
SUBTOTAL	\$115,956,867	\$92,175,217	\$23,781,650
<u>Sheriff's Department Grants</u>			
Dept. Of Justice	\$5,816	\$5,730	\$86
Dept. Of Justice	8,424	7,298	1,126
Dept. Of Justice	19,033	1,456	17,577
Dept. Of Justice	3,357	0	3,357
Dept. Of Justice	399,181	143,788	255,393
SUBTOTAL	\$435,811	\$158,272	\$277,539
<u>Juvenile Court Grants</u>			
Council of Juvenile Court Judges (CJCJ)	\$10,000	\$0	\$10,000
Children & Youth Coordinating Council	56,400	18,003	38,397
GA Department of Community	98,851	1,680	97,171
SUBTOTAL	\$165,251	\$19,683	\$145,568
<u>Water & Sewer</u>			
GA Environment Protection Div.	\$247,938	\$0	\$247,938
SUBTOTAL	\$247,938	\$0	\$247,938
<u>Superior Court Grants</u>			
Council Of Superior Ct. Judges	\$50,269	\$50,175	\$94
Donations	70,220	49,848	20,372
Judicial Council	36,324	11,400	24,924
DHR	125,000	6,930	118,070
U.S. Dept. of Health and Human Serv.	886,577	28,885	857,692
Donations	10,100	8,533	1,567
SUBTOTAL	\$1,178,490	\$155,771	\$1,022,719
<u>State Court</u>			
U.S. Dept of Justice	\$2,737	\$728	\$2,009
SUBTOTAL	\$2,737	\$728	\$2,009
<u>Magistrate's Court</u>			
U.S. Dept of Justice	\$318,418	\$26,674	\$291,744
SUBTOTAL	\$318,418	\$26,674	\$291,744
<u>Solicitor - General Grants</u>			
Dept. Of Justice	\$758	\$0	\$758
SUBTOTAL	\$758	\$0	\$758
<u>District Attorney's Office Grants</u>			
CJCC	\$269,084	\$32,396	\$236,688
SUBTOTAL	\$269,084	\$32,396	\$236,688
<u>Police Grants</u>			
Animal Control	\$11,756	\$10,674	\$1,082
Tucker Precinct	16,525	14,993	1,532
2005 Bulletproof Vest Part. Prgm. - POLICE	20,868	20,867	1
East Precinct	5,000	4,993	7
North Precinct	6,750	2,772	3,978
GA DMV	72,000	70,920	1,080
<u>Police Grants (cont.)</u>			
Donation - DEMA	3,000	2,700	300

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES			
GRANTOR / GRANT DESCRIPTION	Total Grant Appropriation	Total Grant Expenditures	2009 Appropriation
P.A.L.	2,500	0	2,500
South Precinct	5,000	2,252	2,748
Motor Carrier Safety Assist.	72,000	8,083	63,917
GA Public Safety	43,107	38,312	4,795
U.S. Dept. of Justice - '05 BPVP	8,432	7,901	531
GOHS	157,000	1,209	155,791
GA DMV	72,000	61,750	10,250
H.I.D.T.A.	327,000	64,064	262,936
U.S. Dept. of Justice - '07 BPVP	19,061	19,010	51
U.S. Dept. of Justice - '08 NIJ	95,000	0	95,000
U.S. Dept. of Justice - '08 BPVP	21,544	0	21,544
GEMA - '06 UASI	2,633,494	66,384	2,567,110
GEMA	378,127	10,000	368,127
GEMA	8,550	878	7,672
GA DMV	144,000	133,872	10,128
GA DMV	72,000	0	72,000
Donation	20,000	16,800	3,200
SUBTOTAL	\$4,214,714	\$558,434	\$3,656,280
<u>Fire Department/EMS Grants</u>			
GEMA	\$75,000	\$0	\$75,000
GEMA	2,248,648	457,909	1,790,739
Donation	2,925	0	2,925
SUBTOTAL	\$2,326,573	\$457,909	\$1,868,664
<u>Extension Service</u>			
DeKalb BOH	\$22,940	\$0	\$22,940
SUBTOTAL	\$22,940	\$0	\$22,940
<u>Human Services</u>			
DOJ - Tapestry	\$339,962	\$194,037	\$145,925
Atl. Regional Co Seniors - Aging Prog.	16,251,796	13,747,914	2,503,882
DOHHS	201,561	157,732	43,829
U.S. Dept. of Health and Human Svc.	111,897	17,674	94,223
U.S. Dept. of Health and Human Svc.	47,840	8,540	39,300
MOTH	50,000	16,400	33,600
SUBTOTAL	\$17,003,056	\$14,142,297	\$2,860,759
<u>DeKalb Family & Children's Services</u>			
DFACS Building/Lease Purchase	\$10,469,173	\$8,145,494	\$2,323,679
DFACS Building/Lease Purchase	330,556	95,267	235,289
SUBTOTAL	\$10,799,729	\$8,240,761	\$2,558,968
<u>Nondepartmental/Pass-Thru Grants</u>			
GA Dept. of Community Affairs	\$8,500	\$0	\$8,500
SUBTOTAL	\$8,500	\$0	\$8,500
GRAND TOTALS	\$178,774,082	\$136,547,555	\$42,226,527

NOTE: Please see individual section for specifics on Community Development and Workforce Development yearly programs.

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
2002 LLEBG *	\$19,965	\$19,965	\$0	\$0
2003 LLEBG *	0	0	0	0
2004 LLEBG *	40,288	0	0	0
2005 Justice Assistance Grant (JAG)	100,285	791,680	796,444	796,444
Community Development	13,898,506	12,407,512	23,781,650	23,781,650
DeKalb Workforce Development	4,644,092	5,322,160	4,447,357	4,447,357
Other Grants	12,320,318	14,224,378	13,201,076	13,201,076
	\$31,023,455	\$32,765,694	\$42,226,527	\$42,226,527

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$8,001,835	\$5,206,538	\$0	\$0
Purchased / Contracted Services	15,395,214	14,963,736	0	0
Supplies	834,754	3,244,857	0	0
Capital Outlays	477,625	1,195,837	0	0
Interfund / Interdepart. Charges	2,047,005	2,111,821	0	0
Other Costs	4,303,793	6,349,539	0	0
Holding Accounts	(36,771)	(306,633)	42,226,527	42,226,527
	\$31,023,455	\$32,765,694	\$42,226,527	\$42,226,527

NOTE: The financial management system requires that grants be budgeted in a budget holding account. Actual expenditures are recognized in the account charged.

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Grant-In-Aid	\$30,884,185	\$31,954,050	\$41,430,083
2004 Local Law Enforcement Block Grant	19,965	19,965	0
2005 Justice Assistance (Jag)	0	0	0
2006 Justice Assistance (Jag)	40,288	0	0
2007 Justice Assistance Grant (JAG)	79,017	791,680	796,444
	\$31,023,455	\$32,765,694	\$42,226,527

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

REVENUE BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Intergovernmental	\$9,411,627	\$24,501,052	\$42,226,527	\$42,226,527
Investment Income	27,820	16,267	0	0
Contributions and Donations	18,325	76,590	0	0
Miscellaneous	1,379,891	1,963,773	5,271,273	5,271,273
Other Financing Sources	6,228,380	4,045,441	1,292,941	1,292,941
Fund Balance Carried Forward	7,368,592	(4,401,642)	(6,564,214)	(6,564,214)
	\$24,434,636	\$26,201,481	\$42,226,527	\$42,226,527

AUTHORIZED POSITION LIST BY COST CENTER					
(See Salary Schedule, Appendix A, for explanation of salary ranges)					
COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Juvenile Court					
Job Placement Coordinator	23		2	0	0
Juvenile Probation Officer	23		5	0	0
Office Assistant	18	1 PT	3	0	0
FULL TIME Subtotal			9	0	0
PART TIME Subtotal			1	0	0
Solicitor State Court					
Attorney IV	33		1	1	1
Secretary Senior Legal	23		1	1	1
Victim Witness Asst Prog Coord	23		3	3	3
FULL TIME Subtotal			5	5	5
Superior Court - Drug Courts					
Drug Court Coordinator			1	1	2
FULL TIME Subtotal			1	1	2
District Attorney					
Attorney IV	33		0	1	1
Attorney III	31		2	1	1
Attorney II	30		0	1	1
Investigator Principal DA	26		2	0	0
Victim Witness Program Coord	25		5	5	5
Investigator Senior DA	24		0	2	2
FULL TIME Subtotal			9	10	10
Police					
Police Officer, Master	27		0	0	0
Police Officer, Senior	26		0	0	0
Police Officer	25		50	0	0
FULL TIME Subtotal			50	0	0

GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Fire & Rescue					
Officers			0	0	64
FULL TIME Subtotal			0	0	64
Parks and Recreation					
Summer Food Service Coord.	NA	7T	7	7	7
TEMP Subtotal			7	7	7
Human Services					
Deputy Sr Services Admin	31		1	1	1
Fiscal Coordinator	29		1	1	1
Project Monitor	26	1 PT	1	0	0
Information & Referral Spec	23		2	1	1
Office Software Specialist	23		3	2	2
Administrative Assistant I	21		1	1	1
Receptionist	16		2	1	1
FULL TIME Subtotal			10	7	7
PART TIME Subtotal			1	0	0
Workforce Development					
Director, Workforce Development	36		1	1	1
Deputy Director, Workforce	33		1	1	1
Financial Manager	29		1	1	1
Employment / Training Supervisor	26		5	5	5
Employment / Training Analyst	23		23	26	26
Intake Office	23		7	0	0
Case Manager	23		1	0	0
Administrative Assistant II	23		1	1	1
MIS Technician	23		1	0	0
Office Assistant, Senior	19		3	8	8
Financial Assistant	23		2	2	2
Office Software Specialist	23		1	0	0
Receptionist	18		1	1	1
Security Guard	18		0	2	2
FULL Time Subtotal			48	48	48
Community Development					
Asst Dir Community Dev	AJ		1	1	1
Director Community Development	AG		1	1	1
Planning&Neighbrhd Svcs Mgr CD	32		1	1	1
Housing Programs Manager	31		1	1	1
Special Projects Coord Sr	29		1	1	1
Grants & Administrative Mgr	28		1	1	1
Housing & Financial Specialist	28		1	1	1
Housing Program Supervisor	28		1	1	1
Financial Officer Principal	27		1	1	1
Grant Fund Compliance Monitor	27		1	1	1

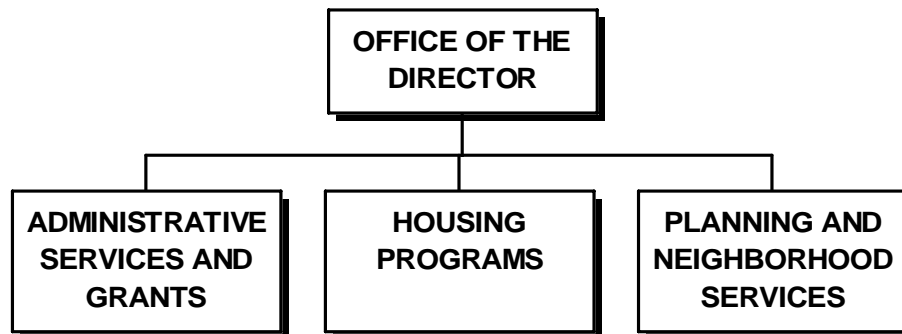
GRANTS FUNDS SUMMARY

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES or TEMP (T)	NUMBER OF POSITIONS		
			2007	2008	2009
Community Development (cont.)					
Planner Senior	27		1	1	1
Housing Program Coord Sr.	26		2	2	2
Planner	26		1	1	1
Project Monitor	26		2	2	2
Administrative Assistant II	23		1	1	1
Financial Assistant	23		1	1	1
Administrative Assistant I	21		2	2	2
Office Assistant Senior	19		1	1	1
Custodian Senior	18		1	1	1
FULL TIME Subtotal			22	22	22
FULL TIME Total			154	93	158
PART TIME Total			2	0	0
TEMPORARY Total			7	7	7
ALL POSITIONS Total			163	100	165



MISSION STATEMENT

The mission of the Community Development Department is to develop viable urban communities principally benefiting low- to moderate-income persons. We work collaboratively with nonprofit agencies, governmental entities at all levels, the business community, the faith community, residents and schools to achieve the following goals:

- A. To provide decent, affordable housing for low- to moderate-income persons residing in DeKalb County.
- B. To provide a suitable living environment, public facilities, infrastructure and community services, principally benefiting low- to moderate-income persons.
- C. To expand economic opportunities, increase and retain new and existing jobs.
- D. To revitalize economically depressed areas those principally serve low- to moderate-income areas.

PROGRAM DESCRIPTION

The primary funding resource for the Community Development Department is the Community Development Block Grant (CDBG) Program, an entitlement grant provided by the U.S. Department of Housing and Urban Development (HUD) through Title I of the Housing and Community Development Act of 1974 as amended. The County also receives other grants from HUD that are administered by the Community Development Department including: the McKinney Emergency Shelter Grants Program (ESGP), and the HOME Investment Partnerships Act (HOME). Community Development Department works to improve low- to moderate-income neighborhoods and address issues that affect the quality of life for low- to moderate- income persons

MAJOR ACCOMPLISHMENTS IN 2008

In 2008, the Community Development Department continued to deal with the home foreclosure problem that escalated throughout the country. The County in partnership with various housing counseling agencies, continued to provide public education and awareness activities with an emphasis on counseling and work-out arrangements with lenders when loans are in default. In January 2008, the County and Community Partners embarked on a major foreclosure initiative with activities and workshops held during the entire month of January. The DeKalb County Foreclosure Prevention & Intervention Taskforce was formed. The purpose of the Taskforce was to identify and assist in the implementation of foreclosure prevention strategies within the community.

On September 26, 2008 the County received notice of an allocation of \$18,545,013 in Federal funds as a part of the Housing and Economic Recovery Act. The Act included appropriation of \$3.92 billion for emergency assistance to states and local governments for the redevelopment of abandoned and foreclosed upon residences through the Neighborhood Stabilization Program (NSP). The County completed the application for submission for the Neighborhood Stabilization Program and submitted it to HUD on November 21, 2008.

Additionally, the Community Development Department continued its emphasis on creating suitable living environments through the work of many initiatives throughout the county. These initiatives include partnerships and collaborations for the planning of projects such as the new North DeKalb Community Center; the new Central DeKalb

PROGRAM DESCRIPTION (cont)

Senior Center; the development of the South DeKalb (Candler Road) Community/ Senior Center; and the construction of the recently opened Porter Sanford III Performing Arts and Community Center located on Rainbow Drive.

The following is a list of all of the major accomplishments of the Community Development Department in 2008 divided by Program and activity category.

CDBG PROGRAM**I. *Public Facilities and Improvements***

These projects have been completed or are within the planning or developmental phase.

City of Decatur - In 2008, the City of Decatur completed construction and rehabilitation of the McKoy Park Pool and Bath House which began in 2007. The new pool replaced a dilapidated pool that leaked gallons of water per day, and the new bath house will provide for ADA compliance. This project was completed in May, 2008.

City of Clarkston – In 2008, the City of Clarkston completed the renovation of Milam Park. The renovation project consisted of roof replacement of all of the park pavilions. CDBG funds were allocated to the City of Clarkston for the city to hire a professional consultant to provide support for the city's Livable Cities Initiative (LCI) and other Economic Development and Capital Improvement Projects. In 2008, the city completed the scope of services for this LCI project and has identified an agency to complete this project for them.

City of Pine Lake - CDBG funds were allocated to the City of Pine Lake to hire a professional consultant to provide support to the city in developing guidelines, principles and standards for construction which addressed affordability and develop recommendations on how to develop and preserve affordable housing for low- to moderate-income persons. In 2008, the consultant completed recommendations on zoning and design standards to help develop and preserve affordable housing in the City of Pine Lake.

DeKalb County Multipurpose Facility for seniors - This significant project was completed during 2005. The CDBG funds were used for all aspects of the project including land acquisition, architectural and engineering design, and construction of the building. The financing strategy for the project was the "Pre-Award" method defined in the CDBG regulations. In 2008, we paid off the bond installment and there were 3,211 registered members of the center.

Our House – In 2008, the agency received CDBG funds to renovate the existing building. Private funds were used to add on to the building to allow for expanded day care center capacity in 2008. The completion of renovation and expansion will allow for the agency to serve an additional thirty-seven (37) children on a daily basis bringing the total daily number of children served to seventy-seven (77).

Performing Arts Center – In 2008, CDBG funds were used to complete the construction of the Performing Arts and Community Center located at Rainbow Drive. The facility is approximately 35,000 square feet with a 500-seat auditorium, theater, a "Black Box" theater with 104 seats, a community room, classrooms, visual art display areas, state-of-the-art equipment, and a lobby for community functions that will accommodate approximately 200 citizens.

II. *Public Services*

Atlanta Legal Aid Society, Inc. - Legal services were provided for 541 DeKalb County households with CDBG funds during 2008. The agency also participated in a number of educational activities and homebuyer seminars on foreclosure and fraud prevention.

D & E, A Financial Educational Training Institute - A total 545 persons were assisted with pre- and post-purchase homeowner counseling, foreclosure prevention counseling, and workshops on financial literacy in 2008.

PROGRAM DESCRIPTION (cont)

Decatur Cooperative Ministry, Inc. – During 2008, *Hagar's House* assisted 52 families (224 persons) using CDBG funds. *Transitional Family Housing* program served 16 families (26 persons) using CDBG funds. The agency assisted a total of 68 families (275 persons). Services provided included the provision of emergency shelter and transitional housing, counseling services, and homeless prevention assistance.

DeKalb Drug Court Emergency Housing – A total of 47 participants in DeKalb's Drug Court program were housed on an emergency basis for up to three months in 2008 with the use of CDBG funds. This allowed them to leave the jail and participate full-time in the intensive therapy programs required in Phase 1 of the program before having to begin employment.

Green Forest Community Development Corporation – During 2008, there were 135 families that received homebuyer's education and counseling. The agency also participated in ongoing homeowner training, foreclosure prevention, and loss mitigation programs.

Implementation Services for Senior Citizens Programs – In 2008, a total of 10,588 seniors received services including information & assistance, case management, homemaker services, home delivered meals, congregate meals and programming and transportation services at senior centers.

Jerusalem House, Inc. - This homeless shelter provided assistance to 29 homeless persons with HIV/AIDS during 2008. Other services included medical supervision, social service support, personal care services, counseling, and alcohol/drug recovery.

Latin American Association, Inc. – A total of 1,436 persons were assisted by this Agency in 2008. Of those served more than 90% were Hispanic and approximately 269 were female heads of households. Services included legal and financial counseling, medical assistance; pre-K and school enrollment; assistance to battered women; immigration referral; translation of interpretation services; DFACS referrals; tax referrals, and general information.

Marcus Jewish Community Center of Atlanta, Inc. - During 2008, CDBG funds were utilized for salaries and benefits to serve a total of 218 persons in the following programs

Housemate Match Program – A total of 147 persons were matched in the home-sharing program. 79 (54%) were female heads of household. Additional services included referrals for assistance from other sources.

The Weinstein Center for Adult Day Services- A total of 71 persons with Alzheimer's disease or in need of respite care was served at the Weinstein Center. Twenty-six (37%) of the total persons served were female heads of households.

Metro Fair Housing Services, Inc. - This agency provided housing fair housing services. In the year 2008, this agency processed 182 fair housing inquiries, validated one (1) fair housing complaint, actively investigated 182 of the complaints, and referred one (1) of the valid complaints to HUD and attorneys for further action.

Nicholas House, Inc. - The agency provided transitional housing and supportive services to 95 persons (13 families) during 2008. Of the families served, 13 were female heads of household.

Our House, Inc. – Daycare services were provided to 90 children of 46 homeless families with related support services provided to the family members in 2008. The majority of households served were represented by females.

Children's Assessment and Family Resource Center - During 2008, funding was provided to pay rent for an interim location of the Assessment Center while the agency searched for a new location. A total of 583 persons were served at this facility.

Refugee Family Services Inc. – The agency provided financial literacy counseling and education for female members of the refugee community. During 2008, 73 persons received services.

Scottdale Child Development Center - Daycare services are provided primarily for Scottdale residents throughout the year. In addition, community outreach and support service referrals were provided for families. A total of 93 children were served during 2008.

PROGRAM DESCRIPTION (cont)

The Sheltering Arms – The Agency provided affordable early childcare and education, comprehensive support services for families, professional development, and community outreach in 2008. A total of 87 children received services.

Youth Set-Aside Program/Summer Recreation Voucher Program - A total of 642 youth participated in the 2008 summer voucher program that included 40 different program providers.

III. Housing

Housing Rehab – 74 rehab cases were set up in 2008, and 82 single-family, owner-occupied units were completed with a combination of CDBG and HOME funds. CDBG funds were provided as loans through the Low-interest Revolving Loan Fund and HOME funds were provided as deferred payment loans to participating homeowners.

Creation of New Units - During 2008, no new housing units were created with the use of CDBG funds.

IV. Economic Development

South DeKalb Business Incubator, Inc. – Due to the increasing costs of operations and the difficulty in raising funds, the Incubator, EDA and DeKalb County agreed that selling the building would be in the best interest of the Incubator. In 2007, the Incubator sold the building to one of the current tenants for fair market value with favorable terms for the Incubator and all existing tenants. There was no activity in 2008 except for the Board of Directors' close out of the books.

DeKalb Enterprise Business Corporation – During 2008, two (2) loans were closed by the DeKalb Enterprise Business Corporation (DEBCO). Also, ten (10) Full Time Equivalent (FTE) jobs had been created; and eight (8) FTE jobs are held by low- and moderate-income persons. Under the DEBCO SBA Micro Loan Program, five (5) micro loans were closed and over 600 hours of technical assistance were provided to micro enterprises in DeKalb County.

Micro-enterprise Assistance Program – As of December 2008, two training sessions had been implemented through the Micro Enterprise Training Program. Two training sessions contained 12-week training classes. There were thirty (30) persons that participated in the training programs. DMI also has partnered with Georgia Micro Enterprise Network (GMEN) to provide training for TANF recipients. There were two (2) training sessions held by DMI, and twenty three (23) TANF recipients graduated from the training program in addition to the regular training sessions.

V. Demolition

Demolition and Clearance – A total of four (4) units were demolished in 2008. Upon receipt of the owner's approval, this program demolishes vacant, dilapidated housing units.

PROGRAM DESCRIPTION (cont)

HOME PROGRAM

The purpose of the HOME Program is to expand the supply of decent, safe, sanitary, affordable housing units. Units may either be rental or homeownership. The Housing Authority of DeKalb assists the County in administering major components of the HOME Program.

- **Affordable Housing/Multifamily Rental** – During 2008, HOME funds were provided to two multifamily rental projects. Both HOME and CDBG funds were provided to Mercy Housing South East, Inc. that received a HUD 202 grant in 2005 to construct Allegre Point Senior Residences. The Allegre Pointe Senior Residences consist of 67 units of senior affordable housing. The CDBG funds were used to pay for the installation of the off-site water and sewer lines to serve the project. The HOME funds were used to pay the hard cost for two HOME- assisted units.
- **HOME/CHDO Affordable Housing** – In 2008, the County had four approved CHDOs. These include: Initiative for Affordable Housing, Inc.; Antioch Community Development Corporation, Inc.; the City of Hope Ministries, Inc.; and Partnership for Community Action, Inc.

EMERGENCY SHELTER GRANTS PROGRAM (ESG)

The ESG Program is designed to provide grants to assist people with facilities and services for the homeless and people who are at risk of becoming homeless. In 2008, the County provided CDBG and ESGP funds for 19 non-profit organizations which provide assistance to the homeless population or those at risk of becoming homeless. Funds were provided for operational support, service support, and prevention. A total of 2,862 households with a total of 3,813 persons were assisted with these funds. Services included emergency and transitional housing, including housing for singles, families, veterans, persons in recovery and those fleeing domestic violence; addiction recovery and support; emergency financial assistance to prevent homelessness; case management; employment assistance; language assistance; housing assistance and supportive services for persons with HIV/AIDS. In addition, the ESG program provides administrative funds to support the Homeless Management Information System (HMIS) in the community.

MAJOR BUDGETARY IMPACTS

Please see the Special Revenue Funds section for a description of the Major Budgetary Impacts for the Community Development Department

PROGRAM SUMMARY

COMMUNITY DEVELOPMENT BLOCK GRANT**2009 BUDGET SUMMARY**

January 1, 2009 – December 31, 2009

I. 2009 ALLOCATION \$6,047,917**1. PUBLIC FACILITIES IMPROVEMENTS / ECONOMIC DEVELOPMENT PUBLIC FACILITIES AND IMPROVEMENT**

Targeted Capital Improvement / Economic Development Set Aside-Projects
Set Aside-Project

\$2,954,476

- A. DeKalb Performing Arts and Community Center - (570.201(c), 570.208 (a)(1) - Bond Repayment - (\$600,000) Proposed 2009 expenditure - (\$600,000)
- B. North DeKalb Community Center - (570.201(c), 570.208 (a)(1) – Land Acquisition, Architectural Fees, Engineering, and Construction Cost - (\$6,000,000)

PROGRAM SUMMARY

COMMUNITY DEVELOPMENT BLOCK GRANT

- Proposed 2009 expenditure – (\$2,500,000 CDBG) (\$500,000 Section 108 Loan
- C. South DeKalb Community Center/Candler Road Mixed Use Revitalization Initiative – (570.201(c), 570.208 (a)(1)) – Land Acquisition, Architectural Fees, Engineering, and Construction Cost - (\$6,600,000) Proposed 2009 expenditure – (\$1,100,000 CDBG) (\$1,000,000 Section 108 Loan)
- D. Central DeKalb Senior Center - (570.201(c), 570.208 (a)(2)) – Land acquisition, Architectural Fees, Engineering and Construction Cost - (\$5,000,000) Proposed 2009 expenditure – (\$500,000 Section 108 Loan)
- E. South DeKalb Police Precinct - (570.201(c), 570.208(a)(1)) – Renovation of Facility (Formally Toys “R” Us Building) - (\$2,200,000) Proposed 2009 expenditure – (\$2,200,000)
- F. City of Clarkston – (570.201(c), 570.208 (a)(1))-New Swimming Pool at Milam Park and Wildlife Preservation Park Improvements – (\$500,000) Proposed 2009 expenditure – (\$300,000)
- G. Old Cotton Mill Village Area of Scottdale - (570.201(c)), 570.208 (a)(1) - Feasibility Study/Engineering Analysis of Water and Sewer Lines – (\$100,000) Proposed 2009 expenditure – (\$100,000)
- H. Partnership for Community Action, Inc. - (570.201 (n), 570.208 (a)(3)) – Individual Development Account - (\$200,000) Proposed 2009 expenditure – (\$50,000)
- I. Implementation of Healthy Belvedere initiatives - (570.201(c), 570.208 (a)(1)) – Infrastructure, sidewalks and Park Improvements– (\$100,000) Proposed 2009 expenditure - (\$50,000)
- J. Construct a new Fire Station #3 at 24 N. Clarendon Avenue, Avondale - (570.201 (c), 570.208 (a)(1)) - \$2,300,000 Proposed 2009 expenditure – (\$0)
- K. DeKalb County Parks and Recreation/ Tobie Grant Center - (570.201(c), 570.208 (a)(1)) – (\$1,000,000) Proposed 2009 expenditure – (\$0)
- L. Business Incubator - (570.203(b), 570.208(a)(4)) -New Facility –(\$500,000) Proposed 2009 expenditure – (\$0)
- M. Business Incubator - (570.203(b), 570.208(a) (4)) - Implementation and Operations – (\$100,000) Proposed 2009 expenditure – (\$0)
- N. DeKalb Enterprise Business Corporation (DEBCO) - ((570.203(b), 570.208(a)(4)) – Economic Development Revolving Loan. - (\$228,000) Proposed 2009 expenditure – (\$228,000)
- O. Lou Walker Senior Center Parking Expansion - (570.201(c), 570.208(a)(2)) - Land Acquisition and Construction of 200 additional parking spaces. - (\$1,700,000) Proposed 2009 expenditure – (\$300,000)
- P. DeKalb Technical College Foundation, Inc. - (570.201 (c), 570.208 (a) (2)(b)) Renovation of Adult Learning Center – Reroofing and Expansion of Facility. – (\$280,000) Proposed 2009 expenditure – (\$280,000)
- Q. Friends of Disabled Adults and Children, Too, Inc.- (570.201 (c), 570.208 (a) (2)) Renovation of Facility – (\$200,000) Proposed 2009 expenditure – (\$150,000 CDBG) (\$50,000 prior year funding)
- R. Section 108 Loan Repayment - Estimated annual repayment amount - \$1,200,000 - Proposed 2009 expenditure - (\$600,000)
- SUBTOTAL** **\$2,954,476**

Note:

Projects listed in items A-R are in various stages of development, thus a final recommendation cannot be made at this time. The total amount for all projects listed exceeds available funds. The amounts are listed to inform the public about the projects and the approximate amount of funds needed to complete the projects. Prior year funds may be used to complete the projects on the set aside list. Project funding is subject to the County receiving funding from HUD. If the County does not receive HUD funding, there is no obligation to fund these projects.

2009 PUBLIC SERVICES

GRANTS - COMMUNITY DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

PROGRAM SUMMARY

COMMUNITY DEVELOPMENT BLOCK GRANT

2. Atlanta Legal Aid Society, Inc.	75,000
3. Consumer Credit Counseling Service of Greater Atlanta	35,000
4. DeKalb Continuum of Care - Access & Referral	50,000
5. Decatur Cooperative Ministry, Inc.	47,000
6. DeKalb Drug Court Transitional Housing	58,800
7. DeKalb Continuum of Care - Emergency Grant Program	40,000
8. Jerusalem House, Inc.	37,000
9. Latin American Association, Inc.	30,000
10. Marcus Jewish Community Center of Atlanta, Inc.	28,000
11. Metro Fair Housing Services, Inc.	46,200
12. Nicholas House, Inc.	40,000
13. Our House, Inc.	40,000
14. Refugee Family Services, Inc.	27,570
15. Scottdale Child Development & Family Resource Center, Inc. of Central DeKalb	30,940
16. The Sheltering Arms	30,940
17. St Jude's Recovery Center, Inc.- Case Management at Candler Forrest	66,183
18. Youth Vouchers Set Aside Program	90,063
19. Home Buyers Education and Training - Set Aside	79,667

SUBTOTAL \$852,363

HOUSING SERVICES

20. Housing Rehabilitation Services	709,100
21. Tuscany Village Housing Services	30,000

SUBTOTAL \$739,100

PLANNING AND PROGRAM ADMINISTRATION

22. Community Development Administration	1,136,484
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SUBTOTAL \$1,136,484

Projected DCBG Program Income \$365,494

TOTAL CDBG \$6,047,917

II. 2009 HOME ALLOCATION \$2,715,466

23. HOME Program Administration (10% Set-Aside)	271,547
24. HOME CHDO Projects (15% Set-Aside)	407,320
25. HOME CHDO Operating (5% Set-Aside)	135,773
26. HOME-Eligible Projects	1,900,826
- Single-Family Owner-Occupied Rehab	
- Single-Family Homeownership New Construction	
- Single-Family Rehab (Rental)	
- Multi-Family Rehab (Rental)	
- Acquisition (including assistance to homebuyers)	
- Tenant-based Rental Assistance	
- Any other housing development activities considered eligible under HOME Program regulations	

SUBTOTAL \$2,715,466

27. American Dream Down-Payment Initiative (ADDI) \$25,922

Home Projected Program Income \$800,350

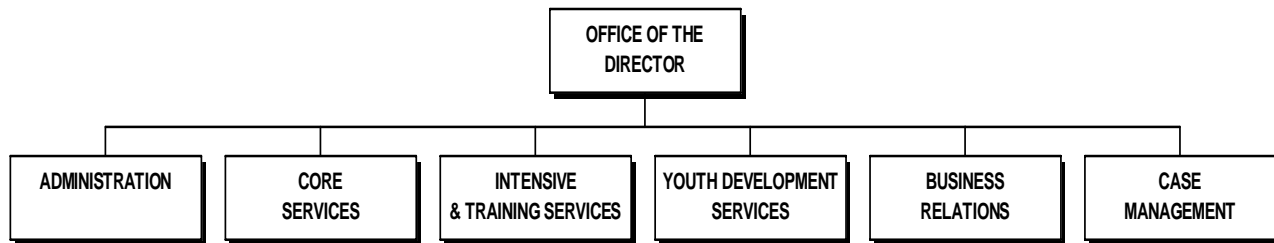
TOTAL HOME/ADDI ALLOCATION \$3,541,738

PROGRAM SUMMARY

COMMUNITY DEVELOPMENT BLOCK GRANT**III. 2009 EMERGENCY SHELTER GRANT ALLOCATION****\$250,330**

28. Action Ministries, Inc.	8,340
29. Breakthru House, Inc.	14,000
30. Center for Pan Asian Community Services, Inc.	28,000
31. Chris Kids, Inc.	5,000
32. Clifton Sanctuary Ministries, Inc.	7,000
33. Decatur Area Emergency Assistance Ministries, Inc.	15,984
34. Decatur Cooperative Ministry, Inc.	21,490
35. Furniture Bank of Metro Atlanta, Inc.	13,500
36. Geen Forest Social Ministry	21,000
37. Interfaith Outreach Home, Inc.	28,000
38. Jewish Family and Career Services, Inc.	11,500
39. Living Room, Inc.	10,000
40. Oakhurst Recovery Program, Inc.	8,000
41. Pathways Community Network	12,516
42. Recovery Consultants of Atalanta, Inc.	5,000
43. Safe Haven Transitional, Inc.	15,000
44. Shearith Israel Night Shelter	6,000
45. Transition House, Inc.	10,000
46. Travelers Aid of Metropolitan	10,000

SUBTOTAL**\$250,330****GRAND****\$9,839,985**



MISSION STATEMENT

DeKalb Workforce Development's mission is to assist participants in attaining sustainable employment and wages. DeKalb Workforce Development successfully satisfies this mission through the development, implementation and monitoring of innovative program designs.

- To administer employment and training activities that will meet and/or exceed the National Performance Standards under the Workforce Investment Act.
- To forge strong business relationships that yield profitable results, leverage resources and provide collaborative execution.
- Fiduciary management of forecasting and projecting funds in programs that result in the department's mission.

PROGRAM DESCRIPTION

The DeKalb Workforce Development Department (DWD) administers various employment and training programs funded by the U. S. Department of Labor (USDOL) through the Workforce Investment Act (WIA). Funding for Adults and Dislocated Workers is to provide Core, Intensive, and Training services through a triage approach, utilizing the One Stop Center delivery system.

Core services include job search and placement assistance, career counseling, labor market information, initial assessment of skills and needs, and follow up services to help customers retain their jobs once they are employed. Job-related workshops are offered weekly and include resume writing, basic internet, basic computer literacy, financial aid resources and job search tips. A Veteran's outreach specialist and senior advocate are available on-site to serve special populations.

Intensive services include more comprehensive assessments, development of individual employment plans, career advisement services and short term pre-vocational services.

Training services include occupational skills training through Individual Training Accounts (ITA), On-The-Job-Training (OJT) and other employer based training opportunities.

DeKalb Workforce Development also manages activities for economically disadvantaged youth age 14-21. Funding for youth activities promotes youth development through year-round employment and training activities, in addition to summer employment. Services are provided to both in-school and out-of-school youth. Activities include occupational skills training, work experience, tutoring, academic enrichment activities, leadership skills, mentoring and appropriate supportive services. Youth receive guidance, career counseling and follow up services.

MAJOR ACCOMPLISHMENTS DURING PROGRAM YEAR (PY) 2007

- Served 19,716 customers in One-Stop, 811 obtained employment via DWD efforts, and 227 obtained training.
- Created marketing plan to enhance brand recognition by investing in web portal and digital messaging technology.
- Secured computer training agreement with DeKalb Human Resources for employee developmental training (e.g. Outlook, PowerPoint, Introduction to Computer, etc.).
- Employment retained at 90% of Georgia Power's first "School to Work" program.
- Seven of nine "School to Work" participant's secured employment through the second Georgia Power initiative.
- Hosted second "Annual Workforce Development Day", which attracted 70 businesses and 990 jobseekers.
- Collaborated with DeKalb Probation Office and Southern Pan Corporation to offer employment opportunities for ex-offenders; 23 people were offered employment.
- Successfully conducted Retail, Hospitality, and Construction Lunch and Learn Sessions with metro Atlanta businesses to introduce and showcase DeKalb Workforce Development Services, as a result we were able to

MAJOR ACCOMPLISHMENTS DURING PROGRAM YEAR (PY) 2007 (cont)

build strong partnerships with Omni Hotel, Georgia Terrace Hotel, Target, Wal-Mart, and NorSouth Construction.

- Co-located two DWD team members at DeKalb Technical College to expand outreach of services to students; assisted 139 students in one-on-one career services to improve rates of graduation.
- The Business Relations Unit collaborated with chief partners, such as the Office of Economic Development and DeKalb Chamber of Commerce to complete a needs analysis of businesses with recruitment, training, and/or educational needs, and actively participated in Economic Development's Project meetings that are targeted to assist new or existing employers.

MAJOR ACCOMPLISHMENTS DURING PROGRAM YEAR (PY) 2008

- Training and placement efforts resulted in increased skill levels and credentials for 327 DeKalb residents with wages ranging from \$8 to \$29 per hour; "exceeded" 16 of the 17 USDOL Performance measures.
- Employer development activities and job fairs resulted in employment of 646 customers with employment and sustainable wages.
- The One-Stop received 24,423 customer visits to include unemployed, underemployed, Veterans, people with barriers, and senior populations in Georgia.
- Secured the first of its kind partner contract with Department of Family and Children Services for a holistic GED instructional & long-term career readiness program; 8 of 15 academic program students received GED's within six months.
- Developed a Patient Care Technician Curriculum Program with Georgia Perimeter College and DeKalb Medical; graduated 100% of Patient Care Tech participants with four receiving national certifications.
- Increased retention of DeKalb Tech's Medical Lab Tech program which yielded a 100% graduation rate and job placement.
- Hosted third "Annual Workforce Development Day", which attracted over 85 businesses and approximately 1100 jobseekers; forty-six people were offered jobs within one month of attending the fair.
- Awarded \$100,000 Technology Grant from AT&T for youth special project.
- Partnered with DeKalb County Juvenile Court in the "Project Rebound" Program in providing five out-of-school young men with work experience at local business and community organizations, while gaining career development skills and academic enrichment. Each young man has an educational plan to complete a GED or gain occupational skills certificates.
- Introduced and implemented new talent based management system, "Taleo", to build a virtual database to capture skills of jobseekers and create an effective line of communication with jobseekers and employers.
- Established strong business relationships with various public and private sector organizations.
- Enrolled 1,274 attendees in the Basic Computer, Internet, and Intermediate Workshops.
- Increased partners and customers participation by 25% to leverage workforce development services to customers.
- DeKalb has been acknowledged as a leading Work Ready Community by the Governor's Office of Workforce Development.
- DeKalb County achieved rapid success within an unprecedented time frame with more than 2,500 DeKalb residents and 786 DeKalb high school seniors certified "Work Ready".
- Partnered with DeKalb Medical's Radiology Program to offer WIA funded training.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Economic Development and Organizational Effectiveness**

- Strategically utilize Stimulus funds (\$4.9 million) to align with President Obama's vision in accordance with The American Recovery and Reinvestment Act of 2009, for training and retraining of the unemployed and underemployed in demand based occupations.
- Continue to assist customers with employment, training, and job search services to manage a 35% increase in customer visits, compared to the corresponding period of 2008.
- Increase required customer participation for DeKalb to be designated a Certified Work Ready Community.
- Increase adult education and literacy classes by 20%, i.e., (Basic Computer, Internet, Intermediate, Interview/Dress to Impress, Resume Writing, and etc.) Microsoft Tutorials (Excel, PowerPoint, Access, and QuickBooks).

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS (cont)

- Host first "Career and Resource Empowerment Conference" at DeKalb Technical College Conference Center to combat DeKalb County's unemployment rate of 9.1%.
- Actively assist major giant retailer, TJX Corporation with their mass recruitment efforts. The company is opening three local stores in Atlanta and is anticipated to hire approximately 300 people.
- Collaborate with Department of Labor to host Rapid Response (Layoffs/Business Closures) Sessions and workshops to assist dislocated workers with employment and training information.
- Work to establish new media relationships with major networks such as V-103, WAOK, AJC, Crossroads News and Champion newspaper that will result in free advertising and publicity for recruiting events.
- Establish partnership with Solicitor General Robert James in the "Jobs Not Jail" program for youth that are first time or minor offenders. The program is designed to break the cycle of criminality and recidivism and assist with the development of skills, support, and help build confidence for the participants to become productive citizens.
- Host Annual Workforce Development Day to improve attendance by 15% by job seekers and 10% by employers and community organizations.

Previous In Program Year (PY) 2007

DeKalb County received an additional \$80,000 (State Funding) from the Georgia Department of Labor to provide summer job opportunities for non-WIA youth ages 14-21. Funding for 2007 has been fully expended as required by WIA regulations.

Program Year (PY) 2008

By June 30, 2009, PY 2008 funding will be fully obligated or expended as required by WIA regulations.

Future Program Year (PY) 2009

The federal budget for PY09 Workforce Investment Act appropriations has not been finalized at this time; however, it appears that funding for PY09 Workforce Investment Act activities will be the same amount as allocated for PY08. Additionally, notification of the grant awards, totaling \$4.9 million, from The American Recovery and Reinvestment Act of 2009, is expected by May 2009. These funds will be used to expand youth programs, training and retraining for unemployed and underemployed residents of DeKalb County.

ACTIVITY MEASURES			
	Actual 2007	Actual 2008	Estimated 2009
Core Services, visits to the One-Stop	20,555	28,392	32,000
Core/Intensive Services	226	400	452
Training Services	435	450	458
Year Round Youth Programs	571	550	622
Summer Youth Employment Opportunities	170	250	283

GRANTS - WORKFORCE DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

PROGRAM YEAR 2008 (7/08-6/09)

National Performance Measure	Negotiated Statewide Level	Actual Local Performance	Comment
<u>Adult Measures</u>			
Entered Employment Rate	85.1%	86.3%	Exceeded
Employment Retention Rate	84.2%	78.9%	
Average Earnings	\$10,119	\$9,087	
Employment and Credential Rate	76.5%	78%	Exceeded
<u>Dislocated Worker Measures</u>			
Entered Employment Rate	89.7%	75.8%	
Employment Retention Rate	90.1%	89.3%	
Average Earnings	\$16,305	\$19,927	Exceeded
Employment and Credential Rate	76.0%	64.4%	
<u>Youth Measures</u>			
Entered Employment Rate	73.8%	81.1%	Exceeded
Employment Retention Rate	78.7%	79.3%	Exceeded
Earnings change	\$2,992	\$3,387	Exceeded
Employment and Credential Rate	52.3%	81.6%	Exceeded
Skill Attainment Rate	92.0%	98.0%	Exceeded
Diploma or Equivalent Rate	78.0%	84.4%	Exceeded
Retention Rate	63.2%	66.9%	Exceeded
<u>Customer Satisfaction Measures</u>			
Participant	76.6%	70.6%	
Employer*	74.0%	74.1%	

Achieving 80% of planned goal is considered meeting performance

* Employer Customer Satisfaction is provided by the Georgia Department of Labor for the Atlanta Region.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY GRANT CATEGORY BY PROGRAM YEAR

	Actual 2006	Actual 2007	Actual 2008
WIA Grants - Adults	\$1,734,203	\$1,529,461	\$1,529,461
WIA Grants - Dislocated Workers	1,464,974	887,033	887,033
WIA Grant - Youth	1,917,341	1,631,426	1,631,426
State Set-Aside	80,000	-	-
Total Expenditures:	\$5,196,518	\$4,047,920	\$4,047,920

GRANTS - WORKFORCE DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Ga. Dept. of Labor/DeKalb Workforce Development				
Director, Workforce Development	36	1	1	1
Deputy Director	33	1	1	1
Finance Manager	29	1	1	1
Acting Employment & Training- Supervisors	26	0	0	1
Employment & Training- Supervisors	26	5	5	4
Employment & Training Analyst, Sr	25	2	2	1
Employment & Training Analyst	23	22	21	22
Administrative Assistant II	23	1	2	2
Office Assistant - Senior	19	8	8	4
Office Assistant	18	1	1	0
Financial Assistant	23	2	2	1
Receptionist	16	1	1	4
Security Guard	18	2	2	1
Workforce Assistant	17	0	0	4
Workforce Officer	18	1	1	1
Total Full Time:		48	48	48

PROGRAM DESCRIPTION

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation for the additional 2% levy of the hotel-motel tax, which was initially approved by the Board of Commissioners (BOC) in December 1987. The law now permits the County to levy a hotel-motel tax at a rate of 5%, rather than the 3% previously permitted. The additional 2% is to be used for promoting tourism, conventions, and trade shows; this revenue can be expended only through a contract or contracts with the State, a department of State government, a State authority, or a private sector nonprofit organization. The additional 2% levy of the hotel-motel tax became effective February 1, 1988; its renewal must be formally voted on by the BOC each year. Since 1988, the BOC has annually approved the renewal of the 5% hotel-motel tax.

From 1988 to 1994, the County contracted with the DeKalb Chamber of Commerce, Inc. to operate the DeKalb County Convention and Visitor's Bureau (DCVB). In June 1994, the DCVB became an independent 501(c)6 organization, separate from the DeKalb Chamber of Commerce. The BOC continued to contract solely with DCVB for promoting tourism, conventions, trade shows, until 2000. From 2001 to 2004, the County also contracted with the DeKalb Council for the Arts to promote cultural tourism. Beginning in 2005, the BOC began contracting solely with DCVB again.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Economic Development**

To position DeKalb County as the affordable and accessible destination for a vacation, group tour, or meeting in the Atlanta area.

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, the County continued contracting only with the DeKalb Convention and Visitors Bureau to promote tourism, conventions, and trade shows. The 12-month agreement with DCVB included four automatic renewals for a lifetime agreement of five years. The levy to support tourism, conventions and trade shows was approved for 2006.

In 2007, the first automatic renewal of the 2006 DCVB agreement extended DCVB's contract. The BOC approved the levy to promote tourism, conventions, and trade shows for 2007.

In 2008, the second automatic renewal of the 2006 DCVB agreement extended DCVB's contract to promote tourism, conventions, and trade shows for 2008.

2009

In 2009, the Board of Commissioners approved the continuation of the hotel-motel tax. In 2009, the third automatic renewal of the 2006 DCVB agreement extended DCVB's contract to promote, conventions, and trade shows for 2009.

The impact of the incorporation of the City of Dunwoody in the Hotel Motel Tax for 2009 is expected to be a \$526,000 reduction in revenue.

Future

Continuation of the hotel-motel tax through 2010 will probably be considered by the BOC in December 2009. The Board of Commissioners may consider increasing the levy from 5% to 8%, pursuant to the passage of HB 1168.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Hotel / Motel Tax Fund	\$2,758,852	\$2,657,308	\$2,525,232	\$2,525,232
	\$2,758,852	\$2,657,308	\$2,525,232	\$2,525,232

HOTEL/MOTEL TAX FUND**FUNCTION: LEISURE SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Other Costs	\$2,758,852	\$2,657,308	\$2,525,232	\$2,525,232
	\$2,758,852	\$2,657,308	\$2,525,232	\$2,525,232

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Hotel/Motel Tax	\$2,758,852	\$2,657,308	\$2,525,232
	\$2,758,852	\$2,657,308	\$2,525,232

JUVENILE SERVICES FUND**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

The Juvenile Services Fund was established in 1990 in response to State legislation permitting the collection of fees for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational/tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention.

MAJOR BUDGETARY IMPACTS**Previous**

None

2009

There are no significant budgetary changes for 2009.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Juvenile Services	\$9,168	\$19,742	\$299,060	\$299,060
	\$9,168	\$19,742	\$299,060	\$299,060

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$9,168	\$19,742	\$299,060	\$299,060
	\$9,168	\$19,742	\$299,060	\$299,060

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Juvenile Services	\$9,168	\$19,742	\$299,060
	\$9,168	\$19,742	\$299,060

LAW ENFORCEMENT CONFISCATED MONIES FUND

FUNCTION: CIVIL & CRIMINAL COURTS

FUND DESCRIPTION

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

MAJOR BUDGETARY IMPACTS

Previous

In 2004 there were no major projects funded. In 2005 \$1,000,000 was transferred to the CIP fund for construction and renovations of space for the police services Special Operations Division. In 2007, \$585,312 was transferred in April and \$900,000 in August to purchase 5 mobile precincts as part of Community-Oriented Policing. In 2008, an additional \$300,000 was authorized and transferred to purchase a sixth mobile precinct, but has yet to be purchased.

2009

The Appropriation for this Fund represents the end of 2008 fund balances.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Discounts Taken	\$0	(\$5)	\$0	\$0
Federal Drug Funds - Police	2,347,150	1,306,788	1,987,526	1,987,526
Federal Drug Funds - Sheriff	86,105	298,221	394,293	394,293
Nondepartmental Revenues / Expenditures	60	20	0	0
State Drug Funds - District Attorney	115,632	367,320	76,797	76,797
State Drug Funds - Police	341,304	262,236	1,288,288	1,288,288
State Drug Funds - Sheriff	24,625	9,353	6,716	6,716
Treasury - Sheriff	10,883	4,625	869	869
	<u>\$2,925,759</u>	<u>\$2,248,559</u>	<u>\$3,754,490</u>	<u>\$3,754,490</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$812,190	\$782,504	\$898,795	\$898,795
Supplies	240,093	115,884	(92)	(92)
Capital Outlays	345,446	517,326	536,515	536,515
Interfund / Interdepartmental Charges	1,603,421	854,782	0	0
Other Costs	(87,004)	(65,734)	2,319,272	2,319,272
Other Financing Uses	11,613	43,796	0	0
	<u>\$2,925,759</u>	<u>\$2,248,559</u>	<u>\$3,754,490</u>	<u>\$3,754,490</u>

LAW ENFORCEMENT CONFISCATED MONIES FUND

FUNCTION: CIVIL & CRIMINAL COURTS

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
Law Enforcement Confiscated Monies	\$2,925,759	\$2,248,559	\$3,754,490
	\$2,925,759	\$2,248,559	\$3,754,490

PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees. This fund was established in 1997 to provide funding for a program for maintaining, upgrading and replacing the government television infrastructure.

MAJOR BUDGETARY IMPACTS

Previous

There were no significant budgetary impacts in 2005 and 2006. The 2007 Budget included \$82,930 per subscriber fees from Cable Franchise, \$10,000 interest and \$1,482,770 fund balance forward. The 2008 Budget included \$77,176 per subscriber fees from the Cable Franchisee, \$10,000 interest and \$1,270,423 fund balance forward.

2009

Funding sources for the 2009 Budget include \$146,368 of subscriber fees from the Cable Franchisee, \$10,000 interest and \$1,513,744 fund balance forward.

Future

The PEG Fund will allow for the County to upgrade and maintain its governmental television infrastructure.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
PEG Support Fund	\$83,603	\$263,641	\$1,746,850	\$1,746,850
	\$83,603	\$263,641	\$1,746,850	\$1,746,850

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$38,820	\$40,239	\$41,228	\$41,228
Purchased / Contracted Services	197,142	196,477	1,567,465	1,567,465
Supplies	13,594	2,407	14,129	14,129
Capital Outlays	32,789	24,518	124,029	124,029
Other Costs	(198,742)	0	0	0
	\$83,603	\$263,641	\$1,746,850	\$1,746,850

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Public Education and Government Access (PEG)	\$83,603	\$263,641	\$1,746,850
	\$83,603	\$263,641	\$1,746,850

PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
PEG Support Fund				
Cable TV Office Assistant	18	1	1	1
FULL TIME Subtotal		1	1	1
FULL TIME Total		1	1	1
ALL POSITIONS Total		1	1	1

RECREATION FUND

FUNCTION: LEISURE SERVICES

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Parks and Recreation Advisory Board. Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections, which are monitored during the year to insure that funds are accumulating at the projected rates. The law of supply and demand governs the Fund. If enough people are interested in participating in a program, thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR BUDGETARY IMPACTS

Previous

The beginning Fund Balance for FY2004 decreased by \$104,664 to \$305,685. Recreation Revenues will no longer fund two Senior Clerk positions in the Parks and Recreation Department. In 2005, the balance in the beginning Fund Balance dropped to \$101,542 from the previous balance of \$305,685.00. In 2006, the Fund Balance was reduced to zero. In 2007 and 2008, there were no significant budgetary changes.

2009

In 2009, the department has consolidated 23 cost centers into two, Playground Day Camp and Youth Sports. The balances in the others are encumbrances left from 2008.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administrative Support	\$7,293	\$1,272	(\$1,684)	(\$1,684)
Adult Softball	301,016	279,130	24,228	24,228
Arabia Mountain	0	492	0	0
Basketball	0	7,099	0	0
Briarwood Rec Center	42,454	40,605	798	798
Brownsmill Rec Center	207,146	206,002	1,231	1,231
DeKalb Swim League	23,851	22,379	0	0
Discounts Taken	(1)	0	0	0
Gresham Rec Center	83,643	82,738	978	978
Hamilton Rec Center	66,701	51,866	(179)	(179)
Lucious Sanders Rec Center	49,139	38,180	242	242
Lynwood Rec Center	39,868	52,794	221	221
Midway Rec Center	73,975	61,498	305	305
N H Scott Rec Center	31,194	29,331	176	176
Outdoor Recreation	763	7,268	0	0
Playground Day Camp	4,948	28,094	514,509	514,509
Special Services	38,157	24,671	3,334	3,334
Summer Swim Lessons	29,658	48,006	0	0
Therapeutic Rec Programs	31,358	40,713	97	97
Tobie Grant Rec Center	36,847	25,743	879	879
Tucker Rec Center	477,391	462,312	7,614	7,614
Youth Sports	210,525	196,455	20,472	20,472
	\$1,755,926	\$1,706,648	\$573,221	\$573,221

RECREATION FUND**FUNCTION: LEISURE SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,227,232	\$1,229,018	\$485,004	\$485,004
Purchased / Contracted Services	251,430	212,177	56,500	56,500
Supplies	314,679	265,452	31,717	31,717
Other Costs	(37,415)	0	0	0
	<u>\$1,755,926</u>	<u>\$1,706,648</u>	<u>\$573,221</u>	<u>\$573,221</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Recreation	<u>\$1,755,926</u>	<u>\$1,706,648</u>	<u>\$573,221</u>
	\$1,755,926	\$1,706,648	\$573,221

Although the Recreation Fund has a total of 332 authorized temporary personnel positions, these are not specified in the Budget document since they do not represent bona fide County employees. The positions were established in order to provide administrative oversight and to insure compliance with Federal requirements for employer's share of FICA and Worker's Compensation. Otherwise, these employees receive no other benefits, nor do they acquire status under the DeKalb County Merit System.

REVENUE BONDS - BUILDING AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Building Authority Revenue Bonds Lease Payments Fund is a separate fund specifically designated to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. Revenue is derived from lease purchase payments appropriated in the Juvenile Court budget.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2009:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation	Aa1	AA

MAJOR BUDGETARY IMPACTS

Previous

The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. On June 21, 2005 the BOC authorized the sale of bonds for the construction, installation and equipping of the Juvenile Justice Facility. The bonds were sold in 2005 at a premium and the first expenditures were made in 2005. The first and second interest payments due on (12/1/2005 - \$545,138 and 6/1/2006 - \$716,240) were funded by Capitalized Interest.

Current

Funds for lease purchase payments to the Authority have been appropriated in the Juvenile Court budget.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Debt Service - Revenue Bonds	\$3,683,066	\$3,719,045	\$3,731,721	\$3,731,721
	\$3,683,066	\$3,719,045	\$3,731,721	\$3,731,721

REVENUE BONDS - BUILDING AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$0	\$1,000	\$6,000	\$6,000
Other Costs	500	0	0	0
Debt Service	3,682,566	3,718,045	3,725,721	3,725,721
	<u>\$3,683,066</u>	<u>\$3,719,045</u>	<u>\$3,731,721</u>	<u>\$3,731,721</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Revenue Bonds - Building Authority Lease Payments	\$3,683,066	\$3,719,045	\$3,731,721
	<u>\$3,683,066</u>	<u>\$3,719,045</u>	<u>\$3,731,721</u>

**2009 BUDGET OBLIGATION
BUILDING AUTHORITY REVENUE BONDS
AS OF 1/1/2009**

	Principal	Interest	Total P & I
Series 2003A	\$640,000	\$438,390	\$1,078,390
Series 2005	\$1,355,000	\$1,282,331	\$2,637,331
Total	\$1,995,000	\$1,720,721	\$3,715,721

**TOTAL BUDGET OBLIGATION
BUILDING AUTHORITY REVENUE BONDS
AS OF 1/1/2009**

	Principal	Interest	Total P & I
Series 2003A	\$11,980,000	\$4,205,943	\$16,185,943
Series 2005	\$31,900,000	\$12,911,426	\$44,811,426
Total	\$43,880,000	\$17,117,369	\$60,997,369

REVENUE BONDS - BUILDING AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

**BUILDING AUTHORITY REVENUE BONDS
TOTAL BUDGET OBLIGATION
REVENUE BONDS SERIES 2003A & 2005
AS OF 1/1/2009**

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2009	1,995,000	1,720,721	3,715,721
2010	2,050,000	1,664,071	3,714,071
2011	2,110,000	1,605,846	3,715,846
2012	2,200,000	1,516,377	3,716,377
2013	2,265,000	1,446,602	3,706,602
2014	2,370,000	1,347,552	3,717,552
2015	2,470,000	1,243,752	3,713,752
2016	2,560,000	1,154,903	3,714,903
2017	2,655,000	1,061,633	3,716,633
2018	2,750,000	964,083	3,714,083
2019	2,860,000	856,588	3,716,588
2020	2,970,000	744,350	3,714,350
2021	3,085,000	626,669	3,711,669
2022	3,225,000	493,969	3,718,969
2023	3,360,000	355,169	3,715,169
2024	2,425,000	207,556	2,632,556
2025	2,530,000	107,528	2,637,527
Total	\$43,880,000	\$17,117,369	\$60,997,369

REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payments Fund is a separate fund specifically designated to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial facilities. Revenue is derived from lease purchase payments appropriated in the Tax Funds budgets.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2009:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation	Aa1	AA

MAJOR BUDGETARY IMPACTS

Previous

The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against this fund were made in 2004. In 2006 the budget was amended to include an increase in lease payments to cover an additional \$6,000,000 in funding for the new E-911 Center.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Debt Service - PS/Jud Rev	\$3,092,376	\$3,093,085	\$3,109,476	\$3,109,476
	\$3,092,376	\$3,093,085	\$3,109,476	\$3,109,476

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$3,092,376	\$3,093,085	\$3,109,476	\$3,109,476
	\$3,092,376	\$3,093,085	\$3,109,476	\$3,109,476

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Revenue Bonds - Public Safety and Judicial Authority Lease Payments	\$3,092,376	\$3,093,085	\$3,109,476
	\$3,092,376	\$3,093,085	\$3,109,476

REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

2009 BUDGET OBLIGATION PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS AS OF 1/1/2009
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2004	\$1,065,000	\$2,031,476	\$3,096,476
Total	\$1,065,000	\$2,031,476	\$3,096,476

TOTAL BUDGET OBLIGATION PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS AS OF 1/1/2009

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2004	\$46,095,000	\$34,348,414	\$80,443,414
Total	\$46,095,000	\$34,348,414	\$80,443,414

PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS TOTAL BUDGET OBLIGATION REVENUE BONDS SERIES 2004 AS OF 1/1/2009

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2009	1,065,000	2,031,476	3,096,476
2010	1,095,000	1,999,526	3,094,526
2011	1,125,000	1,966,676	3,091,676
2012	1,160,000	1,931,801	3,091,801
2013	1,200,000	1,894,101	3,094,101
2014	1,240,000	1,853,601	3,093,601
2015	1,285,000	1,810,201	3,095,201
2016	1,330,000	1,763,620	3,093,620
2017	1,380,000	1,713,745	3,093,745
2018	1,430,000	1,661,305	3,091,305
2019	1,490,000	1,605,535	3,095,535
2020	1,550,000	1,545,935	3,095,935
2021	1,610,000	1,483,935	3,093,935
2022	1,675,000	1,417,522	3,092,522
2023	1,745,000	1,347,175	3,092,175
2024	1,820,000	1,273,010	3,093,010
2025	1,900,000	1,194,750	3,094,750
2026	1,995,000	1,099,750	3,094,750
2027	2,095,000	1,000,000	3,095,000
2028	2,200,000	895,250	3,095,250
2029	2,310,000	785,250	3,095,250
2030	2,425,000	669,750	3,094,750
2031	2,545,000	548,500	3,093,500
2032	2,675,000	421,250	3,096,250
2033	2,805,000	287,500	3,092,500
2034	2,945,000	147,250	3,092,250
Total	\$46,095,000	\$34,348,414	\$80,443,414

SPEED HUMPS MAINTENANCE FUND**FUNCTION: PLANNING & PUBLIC WORKS****PROGRAM DESCRIPTION**

The Speed Humps Maintenance Fund was established in the 2002 Budget to account for all revenues and expenses associated with the County's Speed Hump Maintenance Program. This includes the County's appropriation for the \$25 annual maintenance fee charged within the Speed Hump Districts. These funds are to be used to provide required maintenance for the Speed Hump Maintenance Program. This function was previously budgeted in the Roads and Drainage Department. Creation of this fund provides a separate location for monies set aside for speed humps.

MAJOR BUDGETARY IMPACTS**Previous**

No significant budgetary impact is anticipated.

2009

Revenues have increased the 2008 fund balance carried forward. The City of Dunwoody will implement and manage its own speed hump program and this budget is reflective of that decision.

Future

There are no significant budgetary changes for 2009.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

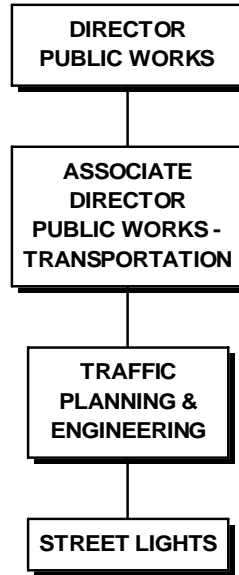
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Construction / Maintenance	\$12,486	\$15,393	\$1,746,292	\$1,746,292
	\$12,486	\$15,393	\$1,746,292	\$1,746,292

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Supplies	\$12,486	\$11,793	\$30,447	\$30,447
Other Costs	0	3,600	1,715,845	1,715,845
	\$12,486	\$15,393	\$1,746,292	\$1,746,292

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Speed Humps Maintenance	\$12,486	\$15,393	\$1,746,292
	\$12,486	\$15,393	\$1,746,292



PROGRAM DESCRIPTION

The Street Light Fund was established in the 1995 Budget to account for all revenues and expenses associated with existing and new street light districts within the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street lights are installed by utility companies to ensure compliance with code. Street Light assessment fees are based upon the annual cost of the County to operate the streetlights, divided by the total footage in the streetlight district.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, this fund realized an increase in expenditures due to a higher than anticipated cost for electricity. In 2007, the Board of Commissioners approved a rate increase of \$.06 per foot to address the increase in the cost of electricity. In 2008 the City of Dunwoody became incorporated and made a decision to implement and manage the street light districts within its boundaries.

2009

This fund has realized an increase in expenditures due to higher than anticipated cost for electricity during 2008. This budget includes a rate increase of \$.10 per foot which should eliminate the negative fund balance forward and provide a reserve for appropriation, equivalent to the electricity payments for 2 months. The City of Dunwoody will implement and manage its own residential street light program and this budget is reflective of that decision.

Future

Rate increases may be necessary, if the cost for electricity continues to rise.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Streetlights	\$3,079,565	\$4,485,571	\$4,996,355	\$4,996,355
	\$3,079,565	\$4,485,571	\$4,996,355	\$4,996,355

STREET LIGHT FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$89,089	\$96,473	\$105,266	\$105,266
Purchased / Contracted Services	44,687	137,441	49,658	49,658
Supplies	2,945,788	4,026,658	4,026,658	4,026,658
Other Costs	0	0	814,773	814,773
Other Financing Uses	0	225,000	0	0
	\$3,079,565	\$4,485,571	\$4,996,355	\$4,996,355

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Street Light Fund	\$3,079,565	\$4,485,571	\$4,996,355
	\$3,079,565	\$4,485,571	\$4,996,355

AUTHORIZED POSITIONS BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Streetlights				
Engineer, Senior	29	0	1	1
Engineer	28	1	0	0
FULL TIME Subtotal		1	1	1
FULL TIME Total		1	1	1
ALL POSITIONS Total		1	1	1

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

The Board of Commissioners issued a directive that costs associated with the District Attorney's and Solicitor's victim assistance programs should be funded first, and any remaining dollars will be used to fund the victim assistance programs administered by the eligible non-profit organizations.

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, the Budget reflected funding for the non-profit organizations in amounts recommended to the CEO by The Human Services Coordinating Committee as follows: \$150,000 for the recurring annual contract for Women Moving On, \$43,650 for the recurring annual contract for the Rape Crisis Center, \$85,871 for the recurring annual contract for the Georgia Center for Children, \$55,000 for International Women's House for crisis intervention services, \$20,000 for Safe Haven Transitional Inc., \$36,965 for the Caminar Latino, Inc. and \$15,000 for the Center for Pan Asian Community Services. In 2006, funds totaling \$1,331,972 were transferred to the General Fund to reimburse the costs for 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office. On October 18, 2006, fines totaling \$343,104 were received from the City of Atlanta for prior years' Victim Assistance Fund transactions, assessed in the City of Atlanta within DeKalb County.

In 2007, the Budget reflected funding for non-profit organizations in amounts recommended to the CEO by The Human Services Coordinating Committee as follows: \$90,000 for the recurring annual contract for Women Moving On; \$65,000 for the recurring annual contract for the Rape Crisis Center; \$85,871 for the recurring annual contract for the Georgia Center for Children; \$60,000 for International Women's House for crisis intervention services; \$7,500 for Safe Haven Transitional Inc; and \$25,000 for the Center for Pan Asian Community Services. In 2007, funds totaling \$1,231,406 were appropriated for the transfer to the General Fund to reimburse the costs for 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office.

In 2008, this fund experienced a decrease in revenues. The projected revenue for 2008 was \$1,001,999 a \$275,650 decrease below the actual 2007 revenue of \$1,277,649. The Human Services Coordinating Committee (HSCC) recommended to the CEO, funds totaling \$377,250, for the victim assistance programs administered by the following non profit agencies: Women Moving On; the Rape Crisis Center, the Georgia Center for Children, International Women's House for crisis intervention services, for Safe Haven Transitional Inc, and the Center for Pan Asian Community Services.

Due to the decrease in the 2008 revenues, the CEO recommended \$0 for the victim assistance programs administered by the non-profit agencies and recommended \$847,671 for the transfer to the General Fund to reimburse the costs of 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office. Also, \$10,000 was recommended for Interpreter service for all non-English speaking petitioner and respondents in hearings and petitions associated with a temporary protective order.

The 2008 Adopted Budget of \$1,001,999 included the following appropriations: \$940,000 as a transfer to the General Fund for the costs of Victim Assistance Programs administered by the District Attorney and Solicitor, \$10,000 for Interpreter service for all non-English speaking petitioner and respondents in hearings and petitions associated with a temporary protective order, \$5,815 Reserve for Appropriation and \$46,184 for Encumbrance Rollover. No dollars in the Victim Assistance funds were approved for the non-profit agencies.

VICTIM ASSISTANCE FUND

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS (CONTINUED)

2009

The 2009 Budget includes \$1,494,635 to reimburse the costs of 18 positions, 7 positions in the District Attorney's Office and 11 positions in the Solicitor's Office from the Victim Assistance Fund. Funds totaling \$363,336 has been recommended to fund the Victim Assistance programs administered by the non-profit agencies as follows: \$20,000 for Caminar Latino Inc.; \$10,000 for Child Advocate Network dba DeKalb County Casa, Inc.; \$16,000 for the Center for Pan Asian Community Services for violence intervention; \$41,336 for the recurring annual contract for the DeKalb Rape Crisis Center; \$55,000 for the recurring annual contract for Georgia Center for Children; \$38,000 for International Women's House for crisis intervention services; \$5,000 for Rakish, Inc; \$150,000 for the recurring annual contract for Women Moving On; and \$28,000 for Atlanta Legal Aid. Additionally, \$10,000 is appropriated for the Interpreter service for all non-English speaking petitioner and respondents in hearings and petitions associated with a temporary protective order, and \$27,184 is appropriated for the Reserve for Appropriation.

The 2009 budget includes a one-time \$454,069 transfer to the General Fund that was due in 2008. This amount will fully reimburse the 2008 costs of the Victim Assistance Programs administered by the District Attorney and Solicitor.

Future

To continue to allocate the Victim Assistance Funds in accordance with the BOC's directive.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Victim Assistance	\$1,271,834	\$986,094	\$2,329,072	\$2,329,072
	\$1,271,834	\$986,094	\$2,329,072	\$2,329,072

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$6,127	\$12,561	\$10,000	\$10,000
Other Costs	420,036	33,533	370,368	370,368
Other Financing Uses	845,671	940,000	1,948,704	1,948,704
	\$1,271,834	\$986,094	\$2,329,072	\$2,329,072

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Victim Assistance	\$1,271,834	\$986,094	\$2,329,072
	\$1,271,834	\$986,094	\$2,329,072

PROGRAM DESCRIPTION

DeKalb County adopted a Fiscal Policy on August 27, 1996 which addresses the capital budget by specifying that a capital project is "any project in excess of \$25,000 with an estimated useful life of five years or greater." The policy states the types of projects that capital monies should be used for, as well as the development of a five-year Capital Improvement Program (CIP), which is currently utilized to help prioritize the project selection process. The policy stresses the importance of realizing the impact of capital projects on the operating budget.

DeKalb County has twelve (12) general capital project funds which are included in this section. They are as follows: 2001 Bond Issue for Parks, 1987 Bond Issue for Parks, 1990, 1991 and 1998 Bond Issue for the Jail, 1993 Bond Issue for Health Facilities, Certificates of Participation, Capital Projects for Morgue/ Forensic Science Center, Capital Projects, (which includes all projects funded from other revenue sources), the Homestead Option Sales Tax (HOST) Capital Projects Fund, the Building Authority-Juvenile Court, Public Safety and Judicial Facilities Authority, the Greenspace Program Fund and the 2006 G.O Bonds Fund. The function of these capital projects funds is to provide a mechanism whereby appropriations and expenditures for multi-year capital projects can be accounted for separately and distinctly from other County funds. There are also capital projects funds for Water and Sewer, Sanitation, the DeKalb-Peachtree Airport and Stormwater Utility . They also can be found in the Enterprise Funds section.

County departments submit requests for capital projects funding a few weeks earlier than they submit their operating budget requests. The Capital Projects Budget Committee reviews funding requests and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project which is approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future.

Effective July 1, 1998, state legislation changed the way in which capital project budgets are portrayed. House Bill No.1364 amended Article 1 of Chapter 81 of Title 36 of the Official Code of Georgia Annotated by stating that capital projects funds are to be portrayed as project-length budgets rather than as annual budgets. Instead, the County treats the current balance (available balance + commitments) as the annual project budget for reporting and planning purposes.

MAJOR BUDGETARY IMPACTS**Previous**

The DeKalb County voters approved a sales tax referendum on March 18, 1997. The Homestead Option Sales Tax (HOST) increased the sales tax by one penny effective July 1, 1997. The additional revenue provides up to 100% homestead exemption for single-family residences and up to 20% of the sales tax revenue can be used for capital outlay beginning in 1999. The revenue collected in the initial 18 months of the tax could be used for any purpose, and the Board of Commissioners decided to use this initial revenue for capital expenditures. In March 2001, the DeKalb County voters approved the issue of \$125,000,000 in Parks Bonds for parkland acquisition and development.

In 2004, the County established a new fund, the Public Safety and Judicial Facilities Authority. The funds generated from the issuance of revenue bonds are being used for new public safety facilities including a new headquarters for Police and Fire Rescue as well as new fire stations and police precincts and related facilities. Funding will also be used for renovation of the Courthouse.

In November 2005, the voters approved a bond referendum for approximately \$230,000,000 to be used for transportation, parks and greenspace, and libraries. Also in 2005, the renovation of the 330 Ponce Building was completed as well as the parking deck for the new Juvenile Court Facility.

2009

The current Capital Projects Budget is \$890,253,917, with a current balance of \$310,130,471. The CEO recommended \$9,527,774 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state and federal grants, and sidewalk improvements. An additional \$1,440,741 of tax funds was recommended for information system improvements. The 2006 G. O. Bond projects have begun to address county needs in the areas of transportation, park acquisition and development, as well new and existing libraries.

Future

The use of HOST funds is yet to be determined by the BOC.














CAPITAL PROJECTS SUMMARY**FUNCTION: GENERAL GOVERNMENT****IMPACT ON THE COUNTY – FINANCIAL / NON-FINANCIAL**

The impact on the operating budget varies for each project. The impact may be financial, non-financial or both. The impact on the operating budget is discussed in the individual project sections. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersection improvements and traffic signal upgrades reduce traffic congestion, improve the County's infrastructure, and promote safer driving conditions.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY DEPARTMENT

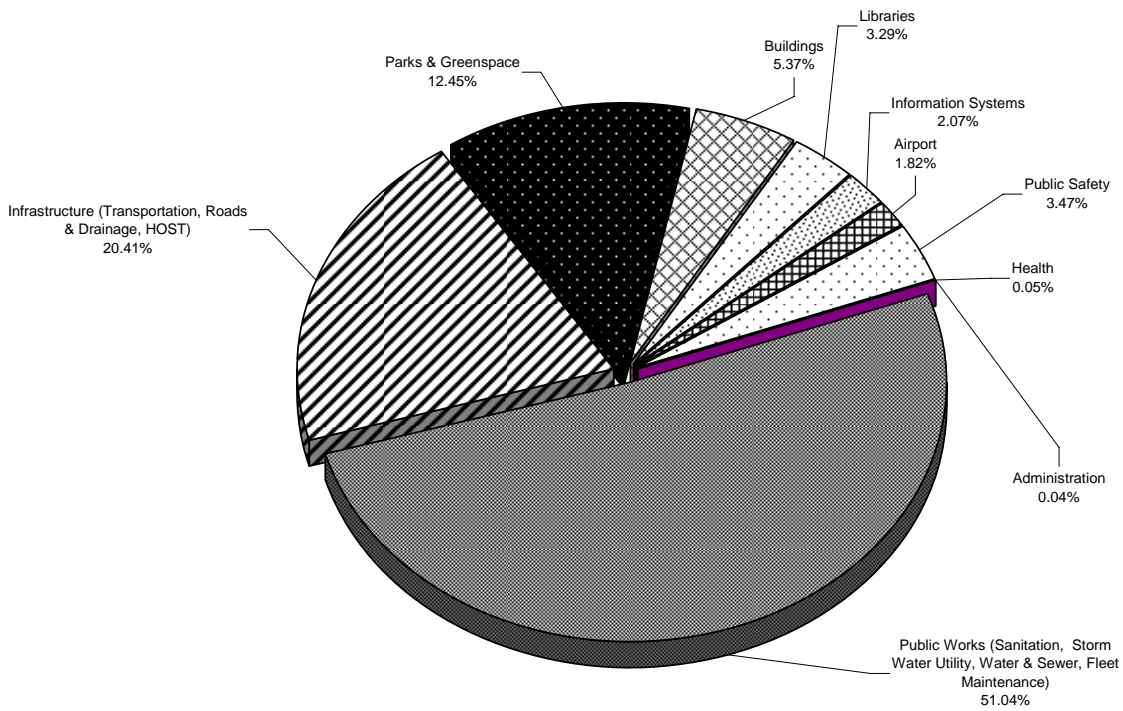
	PROJECT		
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Building Authority-Juvenile Court	\$51,145,381	\$49,215,166	\$1,930,215
Certificates of Participation	35,044,398	30,784,412	4,259,986
Clerk of Superior Court	350,000	350,000	0
Economic Development	285,000	178,160	106,840
Extension Service	71,137	57,943	13,194
Facilities Management	14,487,845	12,625,947	1,861,898
Family & Children Services	14,030	14,030	0
Finance	1,275	1,275	0
Fire & Rescue Services	1,613,868	1,429,795	184,073
Geographic Information Systems	3,282,591	1,542,967	1,739,624
HOST	112,710,497	85,166,205	27,544,293
HOST Capital Outlay	114,445,216	66,372,830	48,072,385
Information Systems	35,499,371	31,371,780	4,127,591
Library	61,768,519	21,642,855	40,125,664
Parks & Recreation	233,629,652	120,016,907	113,612,745
Police Services	2,187,036	170,077	2,016,959
Public Health	774,411	654,794	119,617
Public Safety & Judicial Facilities Authority	58,660,308	54,179,158	4,481,150
Public Works-Fleet Maintenance	5,880,498	1,237,450	4,643,048
Public Works-Roads & Drainage/Transportation	155,744,881	100,912,489	54,832,393
Sheriff's Department	2,628,553	2,169,757	458,797
Tax Commissioner	29,450	29,450	0
TOTAL	\$890,253,917	\$580,123,448	\$310,130,471

CIP BUDGET PLANNING AND IMPLEMENTATION PROCESS

		2008				2009	
		Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun
Develop and Distribute Resources							
Finance Distributes Capital Budget Forms to Departments	6/2/2008						
Budget Kickoff Meeting	7/14/2008						
Plan and Monitor Budgets							
Monitor Current Year and CIP Budgets	Ongoing						
Prepare CIP Budget Request	6/1 - 8/29/2008						
Plan for Following Year's CIP Budget Request	Ongoing						
Analysis and Review							
Departments Submit CIP Request to Finance	8/15/2008						
Executive Assistant Appoints CIP Review Committee	8/21/2008						
CIP Committee Reviews and Analyzes CIP Budget Requests	8/21 - 10/2/08						
Finance Summarizes CIP Review Committee Budget Recommendations	10/2 - 10/24/08						
Discussion, Finalization, and Adoption							
CEO's CIP Budget Recommendations Submitted to BOC	1/14/2009						
Public Information Meetings (CEO & BOC)	1/15 - 2/24/2009						
CEO and BOC Hold Public Hearings	2/10 - 2/24/2009						
BOC Adopts CIP Budget	4/28/2009						

FUNDS GROUP: Capital Projects

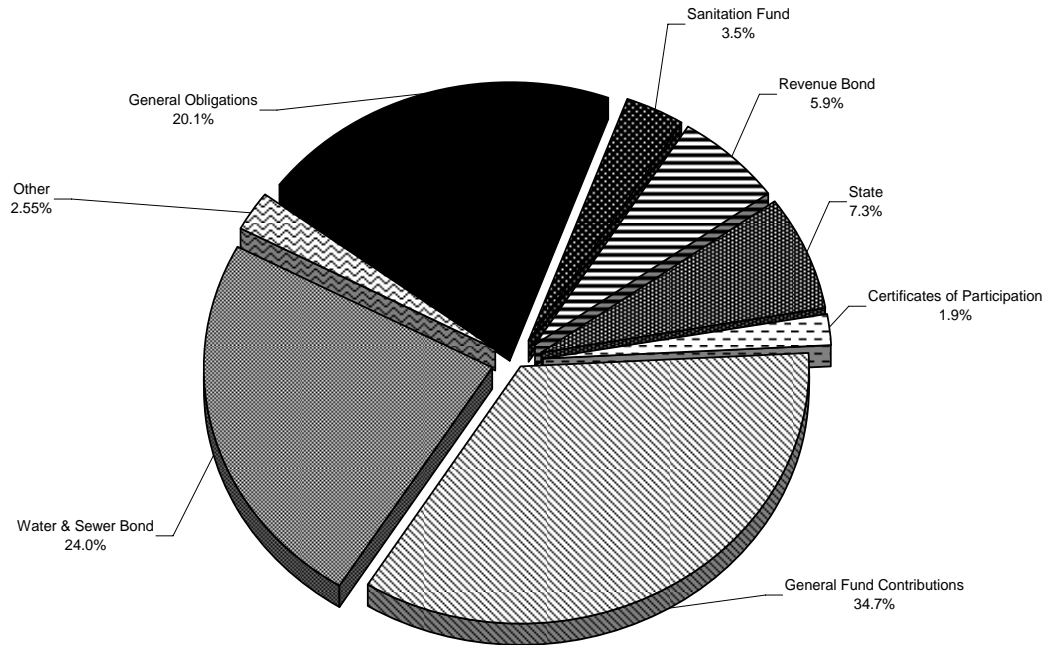
2008 CIP EXPENDITURES AS OF 12/31/2008



	Expenditures
Public Works (Sanitation, Storm Water Utility, Water & Sewer, Fleet Maintenance)	\$818,054,248
Infrastructure (Transportation, Roads & Drainage, HOST)	252,451,523
Parks & Greenspace	120,016,907
Buildings	92,625,526
Libraries	21,642,855
Information Systems	32,914,747
Airport	22,622,414
Public Safety	57,948,787
Health	712,737
Administration	572,915
Total	\$1,419,562,659

FUNDS GROUP: Capital Projects

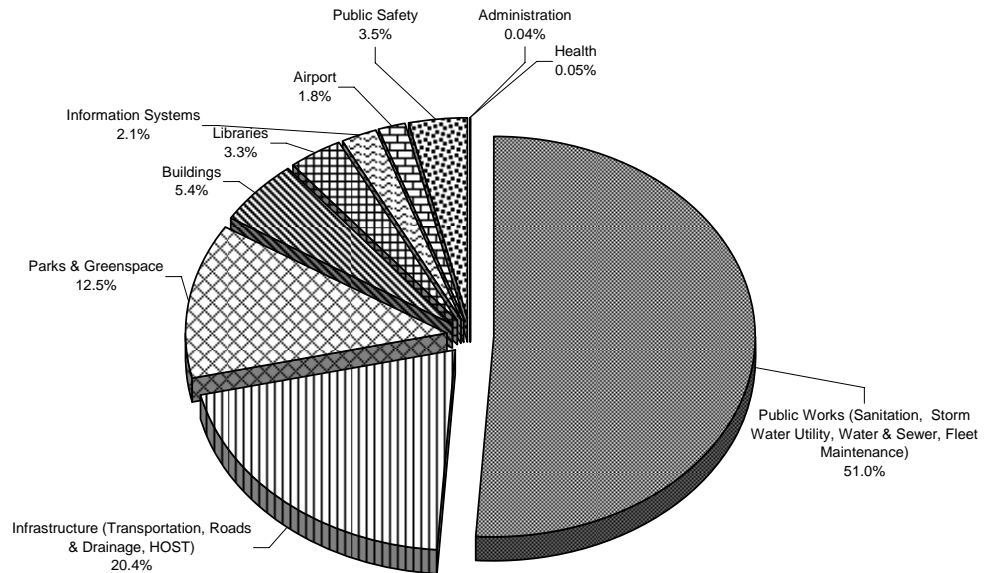
2009 CIP Project Funding Sources (Anticipations/Revenues)



Funding Source	Amount
Certificates of Participation	\$35,044,398
General Fund Contributions	650,694,024
Water & Sewer Bond	450,877,032
Other	47,837,699
General Obligations	377,722,107
Sanitation Fund	64,863,982
Revenue Bond	111,585,190
State	137,522,438
Total	\$1,876,146,870

FUNDS GROUP: Capital Projects

2009 CIP APPROPRIATIONS



	Budget
Public Works (Sanitation, Storm Water Utility, Water & Sewer, Fleet Maintenance)	\$957,599,921
Infrastructure (Transportation, Roads & Drainage, HOST)	382,900,594
Parks & Greenspace	233,629,652
Buildings	100,677,624
Libraries	61,768,519
Information Systems	38,781,962
Airport	34,173,530
Public Safety	65,089,765
Health	845,548
Administration	679,755
Total	\$1,876,146,870

CAPITAL PROJECTS - BUILDING AUTHORITY**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

In 2003, the County established the Building Authority, which consists of a five-member board for the purpose of issuing revenue bonds for a new Juvenile Court and related facilities. The first bond issue of \$15,000,000 was for Phase I: land acquisition, architectural and engineering design, and construction of a 500 car parking deck. The second issue of \$35,000,000 financed the remainder of the project, including the costs of construction and equipping the Juvenile Court.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The Juvenile Court Facility was opened in the summer of 2007. Twelve (12) positions were added to the Sheriffs Department to assist with overall security. The source of funding for the bonds is lease purchase payments, which beginning in 2008, are budgeted in the Juvenile Court budget.

FINANCIAL IMPACT ON THE OPERATING BUDGET

New Juvenile Court Facility

	2008	2009	2010	2011	2012
New Positions (Full-Time)	12	0	0	0	0
Personal Services and Benefits - Sheriff Department	\$185,354	\$190,914	\$196,641	\$202,541	\$208,617
Lease Purchase-Real Estate	3,738,771	3,738,771	3,738,771	3,738,771	3,738,771
	\$3,924,125	\$3,929,685	\$3,935,412	\$3,941,312	\$3,947,388

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Miscellaneous Revenue	\$51,145,381
TOTAL	\$51,145,381

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
New Juvenile Court Facility	\$51,145,381	\$49,215,166	\$1,930,215
TOTAL	\$51,145,381	\$49,215,166	\$1,930,215

CAPITAL PROJECTS - CLERK OF SUPERIOR COURT FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

In 2005, a new technology project for the Real Estate Division of the Clerk of Superior was approved by the Board of Commissioners. This system is a replacement of the Mainline system and will be used for the recording, scanning and indexing the department's documents.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$350,000
TOTAL	\$350,000

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Real Estate Division New Technology	\$350,000	\$350,000	\$0
TOTAL	\$350,000	\$350,000	\$0

CAPITAL PROJECTS - CERTIFICATES OF PARTICIPATION (C.O.P.S.)

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

In 2003, the County issued certificates of participation to fund two projects. One project consists of the acquisition, renovation, and equipping of a 6-story office building consisting of approximately 132,000 square feet located at 330 Ponce de Leon Avenue in Decatur, Georgia, together with an adjacent 273 space parking deck. The other project is the renovation and equipping of a 9-story courthouse consisting of approximately 30,000 square feet located in Decatur, Georgia.

IMPACT ON OPERATING BUDGET

Several county departments have been relocated to the 330 Ponce de Leon Building. The operating budget for Facilities Management has been adjusted to absorb the increase in utilities and security costs.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interest on Investments	\$1,123,215
Miscellaneous Revenue	33,921,183
TOTAL	\$35,044,398

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
COPS-COST OF ISSUANCE	\$362,750	\$362,750	\$0
COPS-DEFEASANCE	9,788,359	9,788,359	0
COPS-330 PONCE BUILDING	13,114,163	12,983,492	130,671
COPS-COURTHOUSE RENOVATION	11,779,126	7,649,811	4,129,315
COPS-INTEREST	0	0	0
TOTAL	\$35,044,398	\$30,784,412	\$4,259,985

CAPITAL PROJECTS - ECONOMIC DEVELOPMENT FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The County has received a number of Livable Centers Initiative Grants (L.C.I.) from the Atlanta Regional Commission (A.R.C.) for the study of development opportunities in various areas of the County.

IMPACT ON OPERATING BUDGET

No direct impact on the operating budget has been evident .

RECENT CHANGES

In 2005, the County received another \$80,000 L.C.I. grant for the Brookhaven-Peachtree area. The County contributed \$20,000 as a match for this project.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
State Sources	\$248,000
Interfund Transfers	37,000
TOTAL	\$285,000

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
ARC/LCI Kensington MARTA Study	\$85,000	\$78,160	\$6,840
ARC/LCI Candler Road Study	100,000	0	\$100,000
ARC/LCI-Brookhaven-Peachtree	100,000	100,000	\$0
TOTAL	\$285,000	\$178,160	\$106,840

CAPITAL PROJECTS - EXTENSION SERVICE**FUNCTION: HEALTH & HUMAN SERVICES****PROGRAM DESCRIPTION**

In June 2001, the Board of Commissioners approved the sale of property at 1440 Carter Road, the former site of the Extension Service Food & Nutrition Office Building. The approved property sale proceeds of \$81,000 will be used for the renovation of the Extension Service's Environmental Education Center.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$71,137
TOTAL	\$71,137

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Extension Serv. Environ. Ed. Center	\$71,137	\$57,943	\$13,194
TOTAL			

CAPITAL PROJECTS - FACILITIES MANAGEMENT**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Facilities Management capital projects program consists of repairs and renovations to County facilities and maintenance of all roofs and Heating, Ventilation, and Air-Conditioning (HVAC) systems.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

These projects improve the infrastructure by enhancing the value and the safety of county buildings.

RECENT CHANGES

The FM Lifecycle project was increased by \$144,016 through reallocations of completed projects balances.

ANTICIPATED REVENUES

ANTICIPATIONS
BEGINNING 1998

Miscellaneous Revenue	\$650,000
CIP Contributions	13,837,845
TOTAL	\$14,487,845

APPROPRIATIONS

PROJECT
APPROPRIATION EXPENDITURES
BEGINNING 1998 BEGINNING 1998 BALANCE

FM-LIBRARY PROCESSING CENT	\$225,000	\$18,729	\$206,271
FM-LIFECYCLE	4,108,744	3,869,290	239,453
FM-NEW FM BUILDING	657,000	654,868	2,132
FM-PUR./ REN.-330 PONCE BL	3,934,332	3,868,385	65,947
FM-REN./RELOC.MALOOF-ROBER	400,000	296,758	103,242
FM-RENOV.TO ROBERDS	427,060	339,460	87,600
FM-MEMORIAL DR.-ROOF	600,000	12,195	587,805
TRINITY PARKING DECK	750,000	742,371	7,629
MALOOF RENOVATION	1,600,000	1,572,795	27,205
2006 CIP FIN. RECORDS STOR	115,000	115,000	0
ANNE FRANK EXHIBIT	214,075	189,168	24,906
SPRINKLERS-MALOOF	220,000	103,373	116,627
CRITICAL MAINTENANCE REPAI	1,086,635	843,555	243,080
FM-CALLAWAY BLD COOLING CO	150,000	0	150,000
TOTAL	\$14,487,845	\$12,625,947	\$1,861,898

CAPITAL PROJECTS - FAMILY AND CHILDREN SERVICES

FUNCTION: HEALTH & HUMAN SERVICES

PROGRAM DESCRIPTION

In 1999, \$14,200 was received from the DeKalb County Department of Family and Children Services for purchasing and installing playground equipment for the younger children at the shelter. In 2008, the BOC approved to transfer the balance of \$170 to the Facilities Management Life Cycle project.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

This project will be closed in the next budget cycle.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$14,030
TOTAL	\$14,030

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Playground Equipment	\$14,030	\$14,030	\$0
TOTAL	\$14,030	\$14,030	\$0

CAPITAL PROJECTS - FINANCE**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The capital projects budget for the Finance Department includes continuation funding for the purchase of an additional storage shed for surplus property. The new shed that was purchased is insufficient to store all the County's surplus property. The additional shed will allow property to maintain its value until auction.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

This project will be closed in 2010.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Fund Balance Carried Forward	\$1,275
TOTAL	\$1,275

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Surplus Property Shed	\$1,275	\$1,275	\$0
TOTAL	\$1,275	\$1,275	\$0

CAPITAL PROJECTS - FIRE & RESCUE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION**

The Department of Fire & Rescue Services provides fire protection as well as Emergency Medical Services (EMS) to the citizens of DeKalb County. A significant number of the capital projects for Fire & Rescue Services are now being funded by the HOST capital projects fund. (For additional information, see the HOST capital projects section.)

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

In 2005, the Miscellaneous CIP fund was used to build a new Fire Station. The addition of a new station will reduce the response time from 6 minutes to 5.12 minutes; thereby improving the probability of rescue and the survival of victims. Funds have been used for two infrastructure improvement projects; the Hydrant-marking Project and Phase II Fiber Optic Technology project, and to purchase automatic defibrillators and oximetry equipment to improve emergency medical care.

ANTICIPATED REVENUES	
	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$1,470,868
Miscellaneous Revenue	143,000
TOTAL	\$1,613,868

APPROPRIATIONS			
	PROJECT		
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
FIRE-BURN BUILDING	\$498,250	\$489,864	\$8,386
FIRE-ESSENTIAL EQUIPMENT	107,755	107,755	0
FIRE-STATION #9 REPAIR	334,858	334,858	0
FIRE-UNDERGROUND FUEL TANK	497,318	497,318	0
FIRE FACILITIES REPAIR	175,686	0	175,686
TOTAL	\$1,613,868	\$1,429,795	\$184,073

CAPITAL PROJECTS - GEOGRAPHIC INFORMATION SYSTEMS (GIS)

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Geographic Information System (GIS) Department is responsible for the development of an integrated GIS, which will link computer maps to information about the sites and facilities that the maps depict. The Department is responsible for managing multi-departmental GIS projects such as Imagery libraries, Base Map, Standardized Street Name and Situs Address databases and Property Ownership database and Boundaries. The Department is responsible for definition of mapping and database standards and ensuring compliance with standards and schedules. The Department provides technical guidance to departments developing spatial data in the definition of GIS project scopes, preparation of Requests for Proposals (RFPs) GIS specifications and quality assurance on data. Assistance is provided to departments with writing mapping specifications, purchasing hardware and software, training staff, customizing software, and production of special projects. In 2004, the department received approval of two projects in the Capital Improvement Projects fund (CIP) that are critical to the development of the County's I. T. infrastructure.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$3,282,591
TOTAL	\$3,282,591

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
GIS-BASE MAPPING UPDATE	\$1,517,180	\$1,462,099	\$55,081
GIS-ZONING, LANDUSE, PROPERTY MAP	1,630,862	80,868	1,549,994
PICTOMETRY IMAGERY	134,549	0	134,549
TOTAL	\$3,282,591	\$1,542,967	\$1,739,624

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

On March 18, 1997, the DeKalb County voters approved a sales tax referendum. The Homestead Option Sales Tax (HOST) increased the sales tax by one cent effective July 1, 1997. The additional revenue provides up to 100% Homestead Exemption for owner occupied dwellings and up to 20% of the sales tax revenue for capital improvement projects beginning in 1999. The revenue collected in the initial 18 months of the tax could be used for any purpose. The Board of Commissioners decided to use the initial revenue for capital expenditures. The HOST revenue estimates for DeKalb County were based on the sales tax revenue collections of the Metropolitan Atlanta Rapid Transit Authority (MARTA). The initial revenue estimate for the first 18 months was \$133,445,400. The Board of Commissioners appropriated \$26 million in 1997 (estimated to be four months of anticipated receipts). The actual total receipts for 1997 were \$19,554,622. The Board of Commissioners also created 28 time limited positions within various departments to support the HOST Capital Projects Program. Funding for these positions was provided by the sales tax revenue which was appropriated directly to the applicable operating fund.

IMPACT ON THE COUNTY – FINANCIAL/NON-FINANCIAL

The HOST projects do not have a direct financial impact on the operating budget. However, sidewalk installation, intersection improvements, upgrading traffic signals, and street resurfacing projects have significant non-financial impact on the County. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersection projects improve the County's infrastructure, and promotes safer driving conditions.

RECENT CHANGES

In 2009 the BOC approved creation of a Reserve for Future Appropriation project.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$78,988,008
State Government	33,239,795
Other	482,694
TOTAL	\$112,710,497

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST D1 FLOWERS @ N FORK	\$8,649	\$8,649	\$0
HOST D1 MERCER U DR @ N FR	99,362	95,243	4,119
HOST D4 WELLBORN /STN.MTN.	83,539	83,539	0
HOST D2 DCA BRIARWOOD ROAD	62,620	62,620	0
HOST D4 MEMORIAL DR. IMPRO	155,884	155,884	0
HOST D1 MISC. DRAIN PROJEC	157,958	102,920	55,038
HOST D4 N. INDIAN CRK/MEM	45,000	45,000	0
HOST D1 ASH DUNWY.JOHN.FER	30,000	24,033	5,967
HOST D4 N. INDIAN CRK/IND.	45,000	45,000	0
HOST D1 WNTRS CHPL @ PEELE	25,000	0	25,000
HOST D2 FAIR OAKS RD	215,317	217,608	-2,291
HOST D2 LAVISTA RD	75,000	60,482	14,518
HOST D3-MEM DR IMPR	44,547	44,547	0
HOST D3-GLNWD AVE SDWLKS	2,030,995	1,538,135	492,860

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST D1 TCKER MN ST STRTSC	2,930,000	349,388	2,580,612
HOST D3-GLNWD RD @ MEADW L	21,278	21,278	0
HOST D1 WNTRS CHPL @ DNWDY	1,110,000	471,565	638,435
HOST D3-GLNWD RD @ S. COL	9,906	9,906	0
HOST D1 TILLY MILL RD-W	814,308	507,582	306,725
HOST D4 STREET LIGHTS	25,194	25,194	0
HOST D1 SDWLKS-CHMBLEE DNW	629,564	629,564	0
HOST D4 STRIPING	7,855	7,855	0
HOST D3-FELL RD @ IDLEWD R	45,000	27	44,973
HOST D3- ST LIGHTS	9,523	9,523	0
HOST D5 WESLEY CHAPEL RD-W	308,077	293,836	14,241
HOST D5 BOULDRCRST RD @ RV	44,659	44,659	0
HOST D5-ST LIGHTS	35,464	35,464	0
HOST D5 KELY CHPL RD @ RNB	23,299	23,299	0
HOST D5-STRIPING	58,994	34,223	24,771
HOST D5 ARABIA PARK	40,000	40,000	0
HOST D5-COCK @ BORING RD	1,352,687	99,513	1,253,174
HOST D5-PANT @ RVR RD	251,757	135,090	116,668
HOST-RECONSTRUCT TENNIS CO	160,000	107,042	52,958
HOST-ARABIA MTN. PROP.ACQ.	1,031,660	1,031,660	0
HOST/PARKS/REPAIR & RENOVA	28,765	0	28,765
HOST-ARTS CENTER/MATHIS DA	3,041,429	3,041,429	0
HOST-ADA IMPROVEMENTS	116,964	116,964	0
HOST-ADA IMP-CONSULTANT	58,356	58,356	0
HOST-RESER. FOR FUTURE APP	2,374,985	1,800,000	574,985
HOST-IS-TELEPHONE SYS.UPGR	1,637,569	1,562,555	75,013
HOST D2-BRIARWD@N.FORK P'T	361,502	361,343	159
HOST D1-STRIPING	13,403	12,319	1,084
HOST D1-WINTER CHAP.@DWDY	55,000	55,000	0
HOST D1-MISC. SIDEWALKS	308,818	308,818	0
E.PONCE DE LEON @ HAMBRICK	991,720	978,141	13,578
LITHONIA STREETScape	2,075,958	1,325,527	750,431
PERIMETER CENTER PARKWAY	11,376,527	8,859,109	2,517,419
PROGRAM MANAGEMENT SERVICE	2,196,102	2,193,895	2,207
SNAPPINGER ROAD WIDENING	589,500	584,824	4,676
HOST D1 WNTRS CHPL-PEEL	72,087	72,087	0
HOST D1-HENDR. RD.SDWK	162,508	161,136	1,372
HOST-SUPP. PAYMENT TO CITI	43,965	43,965	0
HOST D3-TERRY MILL RD-S	2,812	2,731	81
HOST D2-DRESDEN DRIVE N	273,780	241,916	31,864
HOST D3-FLAT SHOALS@DOOLIT	13,341	13,341	0
HOST D3-BOULDERCREST @S.RI	34,760	34,760	0
HOST D3-STRIPING	10,008	10,008	0
HOST D4-PANOLA@I-20/FARRIN	45,844	45,844	0
HOST D4-STEVENSON@S.DESHON	131,177	115,498	15,679
HOST D5 PANOLA WOODS DR.-W	48,328	54,328	-6,000
HOST D5 D0GWOOD FARM RD-E	5,000	84,673	-79,673
PERIMETER CID	27,006,250	17,261,330	9,744,920
HOST-BRDG/BRWD@N.FORK P'TR	199,732	199,217	515
HOST-LYNWOOD PARK IMP./OSB	1,562,222	1,240,529	321,693
HOST-JUSTICE CENTER	36,648,778	36,648,778	0
BUFORD HWY.PHASE 1	2,500,000	0	2,500,000

CAPITAL PROJECTS - HOST**FUNCTION: GENERAL GOVERNMENT****APPROPRIATIONS**

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
BUFORD HWY. PHASE II	2,500,000	0	2,500,000
HOST D4-MONTREAL RD.SDWKS.	392,817	392,817	0
HOST D4-HAMBRICK RD.SDWKS.	201,595	201,595	0
KENSINGTON RD SDWKS	1,474,800	384,492	1,090,308
DOWNTOWN LITHONIA STREETCP	1,866,000	272,372	1,593,628
WESLEY CHAPEL & I 20	50,000	17,863	32,137
LOVELESS DR IMPROVEMENT	250,000	48,315	201,685
TOTAL	\$112,710,497	\$85,166,205	\$27,544,293

CAPITAL PROJECTS - HOST CAPITAL OUTLAY**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

An amendment to the HOST Ordinance DeKalb County Code, Sections 2-117 through 2-129, allowed HOST funds for capital outlay projects to be included in the normal budgetary process as long as the funds are used for capital projects that are approved by the governing board. Prior to this amendment, HOST funds were distributed evenly among the five (5) commission districts.

IMPACT ON THE COUNTY – FINANCIAL/NON-FINANCIAL

The HOST Capital Outlay projects do not have a direct financial impact on the operating budget. However, sidewalk installation, intersection improvements, upgrading traffic signals, and street resurfacing projects have significant non-financial impact on the County. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersection projects improve the County's infrastructure, and promotes safer driving conditions.

RECENT CHANGES

In 2003, the Board of Commissioners approved use of part of the HOST proceeds for capital outlays which totaled \$16,468, 517. In 2008 and 2007, the contributions were \$19,126,552 and \$18,250,000 respectively. In 2009, the contribution to HOST projects is \$9,527.774, but recent legislative action and pending litigation significantly may change that amount.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfer	\$80,808,772
State Government	31,153,750
Local	482,694
Federal	\$2,000,000
TOTAL	\$114,445,216

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-ROCKBRIDGE RD. SWALKS	\$584,489	\$553,000	\$31,489
HOST MA LOCAL INITIAT	673,202	618,001	55,200
HOST-FLAKES MILL SWALKS	601,473	352,197	249,276
HOST-TRANSP PLN	2,547,914	2,547,914	0
HOST-GDOT/LAV RD IMPR	4,752,877	3,616,890	1,135,987
HOST-COLUMBIA DR. SIDEWALK	199,516	199,516	0
HOST BIKE/PED TRLS(S.FRK)	1,848,023	802,152	1,045,871
HOST-TONEY ELEMENTARY	135,000	0	135,000
HOST Deshon/Rockbridge Rd	487,034	480,508	6,527
HOST-HAYDEN QU RD @ TURNER	9,221,366	1,229,393	7,991,973
HOST-BROWNS MILL RD @ KLON	1,895,410	1,860,421	34,989
HOST-CENTRAL DR @ RAYS RD	116,343	106,573	9,769
HOST-MARBUT RD @ WELLB	49,739	49,739	0
HOST-EVANS MIL RD REL @ I-	6,107,207	438,365	5,668,842
HOST BIKE/PED TRL(ARABIA M	1,645,763	1,645,763	0
HOST-LIT IND BLVD. PH 2	200,000	186,655	13,345

CAPITAL PROJECTS - HOST CAPITAL OUTLAY

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS			
	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-BORING FLAT SHOALS PK	114,672	114,394	278
HOST-PANOLA RD THOMPSON	2,500,000	1,073,137	1,426,863
HOST-SALEM RD.MID.SCHL	497,220	497,220	0
HOST-YOUNG RD. & MEADOWBK	247,983	223,391	24,592
HOST-INDIAN CREEK ELEMENTA	100,000	100,000	0
HOST-ROADWAY STRIPING	200,000	147,094	52,906
HOST-FLAT SHOALS RD ELEMEN	100,000	100,000	0
HOST- ARTERIAL PANOLA	6,880,110	6,826,754	53,356
19 COUNTYWIDE SIDEWALKS	4,300,000	3,555,952	744,048
ADA/PED SAFETY UPGRADES	475,000	417,840	57,160
ALLGOOD RD AT REDAN RD	907,624	840,370	67,255
BOULDERCREST RD AT RIVER R	500,000	479,271	20,729
CANDLER RD STREETSCAPES-PH	2,844,751	2,230,131	614,620
EMORY VILLAGE STREETSCAPE	4,517,000	1,289,735	3,227,265
FELLOWSHIP RD AT IDLEWOOD	2,521,343	2,429,288	92,055
FLAKES MILL RD AT RIVER RD	549,578	547,003	2,574
GUARD RAIL INSTALLATION	241,449	216,086	25,364
HILLANDALE RD AT FAIRINGTO	586,832	304,561	282,271
MEMORIAL DRIVE STREETSCAPE	10,812,583	6,923,386	3,889,197
N DECATUR AT LULLWATER	462,448	461,796	652
N DRUID HILLS AT CLAIRMONT	1,004,115	480,014	524,101
NORTHLAKE AREA PED IMPR	400,000	400,000	0
PANOLA ROAD AT I-20	830,770	841,903	-11,133
PANTHERSVILLE AT BOULDERCR	1,617,325	1,509,897	107,428
PANTHERSVILLE AT OAKVALE	200,226	192,084	8,142
PHILLIPS RD AT MARBUT RD	558,516	506,808	51,708
R/W ACQUISITION	1,480,852	1,480,587	266
ROCKBRIDGE RD AT MARTIN RD	58,846	58,800	46
SCHOOL SIGNAGE SAFETY	150,000	140,673	9,327
SCHOOL WARNING LIGHTS	267,070	191,852	75,218
STEPHENSON ROAD CORRIDOR	205,319	204,248	1,071
STREET LIGHTING SAFETY	150,000	126,623	23,377
TRAFFIC & INTER CONT DESIG	1,866,567	1,839,235	27,332
TRAFFIC SIGNALIZATION	1,475,000	1,470,947	4,053
UPGRADE TRAFFIC OPS CTR	70,000	15,514	54,486
WELLBORN / S STONE MTN LIT	873,145	630,664	242,481
HOST CAP.OUT.-PAY TO CITIE	517,875	404,847	113,028
GDOT-ATLANTA DECATUR TRAIL	885,578	770,204	115,374
ROCKBRIDGE RD.-SCENIC CORR	2,154,000	96,305	2,057,695
KLONDIKE BIKE/PED	1,082,800	364,805	717,995
LOCAL MATCH-GDOT SYS.OPS.	803,750	345,744	458,006
ATL-TO-STONE MT.PERIM.COL.	250,000	19,970	230,030
CHAM.DNWDY HS. TO HARTS MI	289,872	289,872	0
DNWDY CLUB DR/BROOK/HAPPY	250,000	250,000	0
SPAULDING DR./FULTON/CH.DN	109,289	109,289	0
CLIFTON/N.DECATUR/CLIFTON	125,000	7,100	117,900
DRESDEN/ELEM.SCH.CROSS	33,589	33,589	0
WESLEY CHAP.-GREG.-COVINGT	110,000	9,350	100,650
MARKET STREET SIDEWALKS	150,000	0	150,000
RAYS RD.-MEMORIAL-ABINGDON	278,481	278,481	0
REDAN RD. S.HAIR-ALLGOOD	249,999	249,999	0
DEKALB MED.PKY.-COVING.-MI	300,000	300,000	0

CAPITAL PROJECTS - HOST CAPITAL OUTLAY

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS			
	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
DOGWOOD FARM SAFE.IMPROV.	25,248	25,248	0
PHILLIPS(PH4)-REDAN PARK	200,000	118,916	81,084
WILKINS ROAD-EXISTING SDWL	25,000	0	25,000
COVINGTON HWY. SIDEWALKS	1,412,600	919,448	493,152
TRAFFIC STUDY-I-85 SHALLOW	30,000	0	30,000
TRAFFIC STUDY-I-85-N.DRUID	50,000	50,000	0
N.AVENUE-CHURCH ST.-RAILRO	30,000	0	30,000
ROCKBRIDGE@STEWART MILL	162,918	150,048	12,870
TRAFFIC STUDY-S.STONE MT.	30,000	0	30,000
GLENWOOD PHASE 1	1,400,000	969,152	430,848
FLAKES MILL @ SOUTH RIVER	625,000	435,539	189,461
TURNER HILL PKY TO MCDANI	1,075,000	650,007	424,993
GLENWOOD ROAD PHASE 2 (PE)	400,000	214,636	185,364
STONE MOUNTAIN LITHONIA TR	550,000	346,623	203,377
COVINGTON HWY PI# 0008288	380,000	0	380,000
LTIHONIA IND. BLVD. PH. 1-	5,977,774	3,007,562	2,970,212
RAYS RD & S. HARISTON SDWA	3,047,600	473,590	2,574,010
MISC. SIDEWALK EXT	1,000,000	879,470	120,530
RAINBOW DRIVE SIDEWALKS	2,252,269	459,827	1,792,441
JOHNSON FERRY RD SIDEWALKS	528,000	285,762	242,238
VALVEDERE PEDESTRIAN BRIDG	51,978	51,978	0
2 CMAQ CORRIDORS	1,087,560	0	1,087,560
NORTHLAKE STREETSCAPES, PH	285,000	37,530	247,470
N. INDAN CREEK @ MEMORIAL	1,300,000	50,000	1,250,000
MEMORIAL DR @ MEM COLLEG D	700,000	0	700,000
EMERGENCY BRIDGE	800,000	95,903	704,097
WARRANTED SIGNAL LOCATIONS	500,000	0	500,000
MORELAND AVE. STREETSCPS	75,000	0	75,000
DEEPE	200,000	0	200,000
LAVISTA/OAKGROVE	1,000,000	67,692	932,308
RESERVE FOR FUTURE PROJ	22,338	0	22,338
TOTAL	\$114,445,216	\$66,372,830	\$48,072,385

CAPITAL PROJECTS - INFORMATION SYSTEMS

PROGRAM DESCRIPTION

The capital projects budget for the Information Systems Department includes funding for the acquisition and upgrade of major systems and equipment that are critical elements of the County's information technology infrastructure.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The Property Appraisal Department's new CAMA (Computer Assisted Mass Appraisal) software will replace the existing OASIS system. Finance issued a directive advising the utilization of the Oracle Projects and Grants module to maximize the ability to monitor and track expenditures for professional services contracts.

FINANCIAL IMPACT ON THE OPERATING BUDGET

New CAMA System for Property Appraisal

	2008	2009	2010	2011	2012
Maintenance for CAMA System	\$243,000	\$243,000	\$243,000	\$243,000	\$243,000
Total	\$243,000	\$243,000	\$243,000	\$243,000	\$243,000

Non-Financial Impact on the County

Proper maintenance of the information technology infrastructure will enable operating departments to better use information in conducting daily operations. Windows server consolidation will improve County information systems infrastructure and will result in more efficient server administration through standardization.

RECENT CHANGES

The Tax Assessor / Clerk of Superior Court project received additional funding in the amount of \$1,440,741 as part of the 2009 Budget. In addition, \$2,000,000 was transferred from the IS General Fund budget, to the CIP Fund budget for professional services contracts.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$35,499,371
TOTAL	\$35,499,371

CAPITAL PROJECTS - INFORMATION SYSTEMS

APPROPRIATIONS			
	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
IS- MACHINE ROOM IMPROV.	\$62,300	\$62,300	\$0
IS-2002 CTIP PURCHASES	800,000	795,190	4,810
IS-2003 CTIP PURCHASES	565,175	499,032	66,143
IS-APS/FMIS SYSTEM	13,303,419	13,301,986	1,433
IS-AUTO. PURCH. PROCEDURES	523,400	523,400	0
IS-CASE MGMT. RELEASE 4.0	160,000	160,000	0
IS-COMBINED BILLING	955,000	893,145	61,856
IS-CONSOLIDATED PURCHASE	2,388,074	2,259,936	128,138
IS-CRIMINAL JUSTICE SYSTEM	0	0	0
IS-I-NET PHASE II & III	2,110,121	2,083,119	27,002
IS-JAIL MGMT. SYSTEM	716,203	716,203	0
IS-KRONOS LEASE PURCHASE	598,649	598,649	0
IS-PC LIFECYCLE REPLACE.	2,016,598	1,938,614	77,984
IS-PROP. APPRAIS. SYSTEM	250,000	248,543	1,457
IS-NETWORK BACKUP STOR.	401,636	391,563	10,073
IS-CASE MGMT.-RECORDERS CT	442,750	439,750	3,000
IS-IMAGINING-RECORDER'S CT	594,177	352,666	241,511
AIX CON. HARDWARE	350,000	328,262	21,738
STATE CRT. CSE MNGMT	350,000	189,273	160,728
TAX ASSESSORS SYS.	500,000	464,504	35,496
INTRGRT CRIM JUS SYS	500,000	213,091	286,909
ISSAMS CONVERSION	400,000	379,460	20,540
IS DATA STORAGE	200,000	196,369	3,631
IS WINDOW SERVER	200,000	130,039	69,961
IS GE CAP TAX ASS/CLK	3,246,281	2,161,112	1,085,170
IS CLERK OF SUP.TECH	665,588	664,255	1,333
IS CONSULTING SERVICES	3,200,000	1,381,320	1,818,680
TOTAL	\$35,499,371	\$31,371,780	\$4,127,591

CAPITAL PROJECTS - LIBRARY**FUNCTION: LEISURE SERVICES****PROGRAM DESCRIPTION**

The DeKalb County Library capital improvement program is accounted for in two funds: the Capital Project fund and the 2006 G.O. Bonds fund.

CAPITAL PROJECTS FUND**PROGRAM DESCRIPTION**

Funding has been provided from the General Fund for projects to expand Library facilities and to replace computers.

IMPACT ON OPERATING BUDGET

No direct impact on the operating budget has been evident.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$317,450
TOTAL	\$317,450

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
PC Refresh Program	\$317,450	\$283,465	\$33,985
TOTAL	\$317,450	\$283,465	\$33,985

G. O. BONDS - LIBRARY**PROGRAM DESCRIPTION**

The citizens of DeKalb County approved the G. O. Bond issue in the amount of \$54,540,000 for the acquisition of land to build new libraries, the renovation and expansion of existing libraries, replacement of libraries and facility upgrade.

IMPACT OF CIP PROJECTS ON THE COUNTY – FINANCIAL/NON-FINANCIAL

The implementation of the 2006 G.O. Bond program will require the creation of a Library Bond Administrator position. As expansion develops, additional Library personnel will be required for maintenance and daily operation of new and expanded facilities. The impact on operating budget is noted below.

CAPITAL PROJECTS - LIBRARY

FUNCTION: LEISURE SERVICES

FINANCIAL IMPACT ON THE OPERATING BUDGET					
	2008	2009	2010	2011	2012
New Libraries Opened	0	1	5	2	0
Library Expansions	0	3	0	0	0
Positions Added	12	52	0	0	0
Personal Services Costs	\$0	\$772,650	\$2,601,582	\$4,229,014	\$4,229,014
Operating Costs	0	2,998,164	5,253,014	5,253,014	5,253,014
Total	\$0	\$3,444,415	\$7,336,734	\$9,484,041	\$9,482,028

RECENT CHANGES

DeKalb expects the completion of several new library projects and the BOC approved 52 new positions in the 2009 operating budget.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
2006 G. O. BOND	\$55,437,366
Interest	6,013,703
TOTAL	\$61,451,069

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
RESERVE & CONTINGENCY	758,569	\$320,372	\$438,197
NEW LIBRARIES	13,913,000	4,219,733	9,693,267
REPLACEMENT LIBRARIES	25,760,000	8,904,566	16,855,434
PROGRAM MGMT.-LIB.	1,900,000	1,140,366	759,634
LIBRARY EXPANSIONS	16,302,000	4,350,335	11,951,665
LIB FACILITY UPGRADE	25,000	-	25,000
SYSTEM WIDE BOOKS	2,225,000	2,025,000	200,000
INET FIBER NETWORK SYS WID	567,500	399,018	168,482
TOTAL	\$61,451,069	\$21,359,390	\$40,091,678

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

PROGRAM DESCRIPTION

Parks and Recreation is responsible for the improvement of existing parks and athletic fields, the acquisition and development of new park acreage, and the repairing, renovation, and construction of recreation centers, youth sports association facilities, and swimming pools. Funding for this department's capital improvements program is accounted for in four funds: the 1987 Bond Issue for Parks; the 2001 Bond Issue for Parks; the 2006 G. O. Bonds and the Capital Projects Fund. Some projects are also now being funded by the HOST Capital Projects Fund. (For additional information, see the HOST Capital Projects section.)

1987 BOND ISSUE

PROGRAM DESCRIPTION

In 1987, the voters of DeKalb County approved a \$33 million bond issue for the acquisition and development of park land for county parks. The County has chosen to expand the scope of the original \$33 million bond issue by appropriating interest earned on these monies (in excess of \$7.8 million) to additional projects.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

During implementation of the 1987 bond issue, most of the park development, facility renovation, swimming pool construction, and design were contracted out to private companies. However, some of the design and minor construction was accomplished in-house with little impact on the departmental operating budget.

In order to operate the expanded parks, recreation, and athletic facilities resulting from the bond issue, 87 full-time and 13 temporary positions were added since 1989. The cost to maintain and staff the facilities for these expanded services was estimated to be \$3.5 million annually.

By 1996, due to budget cut-backs, 29 positions were eliminated which directly affected the expanded programs. As of 2003, a majority of the projects in the 1987 Bond Issue has been phased-out and the only new funding appropriated is the interest on the unexpended balance that accrues yearly. Therefore, the impact on the operating budget from the 1987 Bond Issue has been significantly reduced.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Fund Balance Carried Forward	\$176,190
Interest on Investment	40,199
TOTAL	\$216,389

CAPITAL PROJECTS - PARKS AND RECREATION**FUNCTION: LEISURE SERVICES**

APPROPRIATIONS			
PROJECT DESCRIPTION	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
ATHLETIC LIGHTING RENOVATIONS	\$113,622	\$19,332	\$94,290
DAVID.-ARABIA MTN.NATURE PRESERVE	65,000	27,579	37,421
87 PARK BONDS UNALLOCATED INTEREST	37,767	0	37,767
TOTAL	\$216,389	\$46,911	\$169,478

CAPITAL PROJECTS - PARKS AND RECREATION**FUNCTION: LEISURE SERVICES****2001 BOND ISSUE****PROGRAM DESCRIPTION**

In March 2001, the citizens of DeKalb County approved a Special Recreation Tax District General Obligation Bond issue in the amount of \$125,000,000.00 to provide for the acquisition of land for additional parks and natural areas, the preservation of green space, the protection of clean water, the improvement of existing parks and development of new facilities to be located in the unincorporated portion of DeKalb County. Three (3) bond funded positions were added to assist with the administration of the bond funds.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The land acquired under this program will require maintenance. The level of effort has yet to be specifically quantified, but funds have been budgeted in Parks & Recreation to begin this effort.

RECENT CHANGES

In 2003, the Parks Bond Program received a total of \$600,000 from the Arthur Blank Foundation. Of these funds, \$500,000 has been used to acquire property and \$100,000 is currently being used for development of acquired properties. In 2004, the Parks Bond Program received an additional \$1,355,000 from the Arthur Blank Foundation of which \$1,250,000 was used to acquire property and \$105,000 was used to develop existing parks. In 2005, the Parks Bond Program received \$25,000 from the Omni Community Development Corporation for park development and a \$7,560 contribution for the Dunwoody Nature Center.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Bond Issue Proceeds	\$113,717,150
Interest	6,979,977
Other Agencies	3,787,650
TOTAL	\$124,484,777

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

APPROPRIATIONS			
PROJECT	APPROPRIATION	EXPENDITURES	BALANCE
	BEGINNING 1998	BEGINNING 1998	
Program Management Expense	\$1,902,601	\$1,867,644	\$34,957
District 1 Land Acquisition Projects	7,868,702	7,387,637	481,065
District 2 Land Acquisition Projects	7,602,904	939,490	6,663,414
District 3 Land Acquisition Projects	4,437,976	3,566,852	871,124
District 4 Land Acquisition Projects	7,625,562	4,062,018	3,563,544
District 5 Land Acquisition Projects	7,833,863	6,706,335	1,127,528
District 6 Land Acquisition Projects	7,868,702	6,767,907	1,100,795
District 7 Land Acquisition Projects	7,868,702	4,427,360	3,441,343
County-wide Acquisition Projects	21,029,073	15,512,804	5,516,269
County-wide Development Expense	9,738,028	8,700,003	1,038,025
District 1 Development Projects	4,273,018	2,121,553	2,151,465
District 2 Development Projects	4,278,018	2,642,619	1,635,399
District 3 Development Projects	4,278,018	1,177,820	3,100,198
District 4 Development Projects	4,278,018	2,918,901	1,359,117
District 5 Development Projects	4,278,018	3,048,207	1,229,811
District 6 Development Projects	4,278,018	2,341,568	1,936,450
District 7 Development Projects	4,278,018	2,196,433	2,081,585
Omni Com.Dev.Corp. Parks Bond	25,000	0	25,000
Dunwoody Nature Ctr.	7,560	7,560	0
2001-Parks Bond Interest	6,979,978	3,029,376	3,950,602
Arthur Blank Foundation	2,255,000	2,016,755	238,245
DeKalb Board of Education	1,500,000	1,500,000	0
	\$124,484,777	\$82,938,842	\$41,545,936
TOTAL			

2006 BOND ISSUE

PROGRAM DESCRIPTION

In November 2005, DeKalb County residents approved a \$230 million bond referendum with approximately \$98 million dedicated to parks for land acquisitions and development at existing county parks.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

13 positions were added in the 2007 Operating Budget. These positions are time limited thru year end 2008. In December 2008, the BOC extended the 13 time limited positions through June of 2009.

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

FINANCIAL IMPACT ON THE OPERATING BUDGET

2006 Bond Issue

	2008	2009	2010	2011	2012
New Positions (Full-Time)	0	0	0	0	0
Personal Services and Benefits	\$589,289	\$606,966	\$0	\$0	\$0
Increased Custodial Costs	0	10,800	11,016	11,236	11,236
Vehicles	0	12,720	12,720	12,720	12,720
Insurance and Maintenance	0	1,236	1,273	1,311	1,311
Supplies	0	0	0	0	0
	\$589,289	\$631,722	\$25,009	\$25,267	\$25,267

RECENT CHANGES

In 2007 interest earned was \$3,138,528. In 2008, the BOC approved \$326,400 for ball field maintenance equipment.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
2006 G.O. Bond Referendum Program	\$102,835,661
Interest	5,071,937
TOTAL	\$107,907,598

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
RESERVE AND CONTINGENCY	\$4,887,237	\$142,837	\$4,744,400
MAJ PARK DEV PRGM	40,817,467	11,259,500	29,557,967
NEIG PRK DV PRG	13,000,000	3,325,689	9,674,311
ATHL COMPLX RENV	8,100,000	6,849,047	1,250,953
DAM RENOVATIONS	2,000,000	445,808	1,554,192
ARTS CULT CNTRS	6,550,000	4,974,545	1,575,455
PH.IV BELTWAY PATH	3,000,000	960,014	2,039,986
LAND ACQUIS.PROJECTS	28,075,000	8,221,015	19,853,985
PROGRAM MGMT.	1,377,895	362,063	1,015,831
ARTHUR BLANK 2006	100,000	100,000	0
TOTAL	\$107,907,598	\$36,640,518	\$71,267,080

CAPITAL PROJECTS FUND

PROGRAM DESCRIPTION

The Parks & Recreation capital projects program is responsible for the improvement of existing parks and athletic fields, the acquisition and development of new park lands, the repairing, renovation and construction of recreation centers, youth sports association facilities, and swimming pools. Most of the park development, facility renovation, and swimming pool construction is contracted out to private companies, while much of the design and minor construction is accomplished in-house.

CAPITAL PROJECTS - PARKS AND RECREATION**FUNCTION: LEISURE SERVICES****IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL**

Most of the capital projects funded in recent years have been for contractual purchase and installation items, or small design and construction jobs, with little, if any, impact on the departmental operating budget. These projects have enhanced the County's Human Services primary goal.

RECENT CHANGES

Due to the 2001 and 2006 Parks Bond issue, which has provided funds for County-wide acquisition and development projects, it has not been necessary for County taxes to fund capital improvement projects for this department.

ANTICIPATED REVENUES

State Sources	\$299,543
Miscellaneous Revenue	108,098
Interfund Transfers	613,247

TOTAL	\$1,020,888
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APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
ARABIA INTERPRETATION CENTER	\$50,000	\$48,492	\$1,508
DAVID-ARABIA MOUNTAIN	10,000	9,399	601
DEARBORN PARK	75,000	60,000	15,000
DNR/ARABIA MT. DAVID	10,000	9,761	239
DNR/HIDDEN ACRES PARK	165,000	164,766	234
DRESDEN PARK	138,557	0	138,557
EPD-NON-POINT SOURCE	139,543	3,306	136,237
HIDDEN ACRES PRESERVE	10,000	0	10,000
LAURELWOOD SITE	22,000	13,400	8,600
MASTER PLAN	24,173	0	24,173
REDAN RESTROOM	74,453	74,273	180
REPAIRS & RENOVATIONS	208,823	2,000	206,823
DAVID-ARABIA MT. PRESERVE	5,241	5,241	0
REDAN CONCESSION STAND	18,750	0	18,750
GRESHAM PICNIC PAVILION.	11,348	0	11,348
LYNWOOD BASKETBALL COURTS	20,000	0	20,000
BROOK RUN IMPROV.	38,000	0	38,000

TOTAL	\$1,020,888	\$390,636	\$630,251
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CAPITAL PROJECTS - POLICE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION**

The Department of Police Services provides law enforcement, as well as investigative and protective services to the citizens of DeKalb County. Police Services also has capital projects funded by the HOST capital projects fund. (For additional information, see the HOST capital projects section.)

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The addition of two new mini precincts will add additional costs to the operating budget.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Addition of Two Mini-Precincts

	2008	2009	2010	2011	2012
Utilities (Water, Gas, Electricity)	\$4,244	\$5,178	\$5,333	\$5,493	\$5,658
Total	\$4,244	\$5,178	\$5,333	\$5,493	\$5,658

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
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Interfund Transfers	\$2,187,036
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TOTAL	\$2,187,036
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APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
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POLICE-MINI POLICE PRECINCT	\$50,000	\$50,000	\$0
POLICE-EQUIPMENT-TECH	47,906	47,906	0
POLICE-MICROWAVE LOOP PLATFORMS	0	0	0
POLICE-CSI UNIT	0	0	0
SOUTH PRECINCT	1,900,000	60,921	1,839,079
RENOVATION @ BOBBY BURGESS	85,000		85,000
MODULAR CLASSROOM	104,130	11,250	92,880
TOTAL	\$2,187,036	\$170,077	\$2,016,959

CAPITAL PROJECTS - PUBLIC HEALTH**FUNCTION: HEALTH & HUMAN SERVICES****PROGRAM DESCRIPTION**

Funding for Public Health's capital projects is accounted for in the 1993 Bond Issue for Health Facilities. The DeKalb voters approved a \$29.7 million bond issue in November, 1992, for the purchase of three rented health facilities, the construction of four additional health facilities, and the renovation of other existing facilities. These bonds were sold and appropriated in June, 1993.

In 1999, \$990,000 was approved for information technology needs related to Y2K improvements. Also, \$155,000 was designated for renovation and repair of the South DeKalb Health Center, \$25,000 was approved for repair of the HVAC system for the Fox Recovery Center, and \$100,000 was approved for renovation of the DeKalb Workshop. Funds were appropriated in 2001 for renovations to the Winn Way Mental Health Center (\$37,886), the DeKalb Crisis Center (\$18,941) and the Richardson and Vinson Health Facilities (\$56,827). In 2004, only projects that had current year appropriations were converted into the new financial management system. This accounts for the significant decrease in fund balance carried forward from 2003.

IMPACT ON OPERATING BUDGET

The County did not increase its contribution to the Health Department as a result of these facilities. However, because they are owned and maintained by the County, Facilities Management has responsibility for maintenance within its normal operations budget.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Fund Balance Carried Forward	\$751,291
Interest	23,120
TOTAL	\$774,411

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
WINN WAY MENTAL HEALTH CTR	\$30,288	\$30,288	\$0
HEALTH/MENTAL FACILITY REP	116,296	0	116,296
HEALTH-RICHARDSON RENOV.	41,397	41,397	0
HEALTH FACILITY IMPROVEMEN	54,770	54,770	0
93 HEALTH-CONSTR.HOLD. AC	531,660	528,339	3,321
TOTAL	\$774,411	\$654,794	\$119,617

CAPITAL PROJECTS - PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY

FUNCTION: PUBLIC SAFETY

PROGRAM DESCRIPTION

In 2004, the County established the Public Safety and Judicial Facilities Authority which consists of a five member board for the purpose of issuing revenue bonds for new Public Safety and Judicial facilities. The first bond issue of \$50,000,000 will be used for the purchase of a Police and Fire headquarters building, renovation of existing fire and police stations and precincts, a Police & Fire centralized warehouse, and the renovation of the Courthouse.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The move of Police headquarters and Fire headquarters to the West Exchange Building impacts the operating budget for Police Services and the E-911 Fund (for build-out of the new E-911 Center). Additionally, Fire Station 26 was opened in Decatur.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Addition of Fire Station 26

	2008	2009	2010	2011	2012
New Positions	0	0	0	0	0
Personal Services and Benefits	\$604,000	\$622,000	\$641,000	\$660,000	\$680,000
Uniforms	0	0	0	0	0
Fire Truck - Lease	26,614	27,412	28,235	29,082	29,954
	\$630,614	\$649,412	\$669,235	\$689,082	\$709,954

E-911 Center Build-Out Costs

	2008	2009	2010	2011	2012
Capital Outlays	\$300,000	\$1,028,500	\$0	\$0	\$0
	\$300,000	\$1,028,500	\$0	\$0	\$0

Grand Total	\$930,614	\$1,677,912	\$669,235	\$689,082	\$709,954
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RECENT CHANGES

The renovation of the Courthouse began in 2007.

ANTICIPATED REVENUES

**ANTICIPATIONS
BEGINNING 1998**

Bond Proceeds	\$56,707,901
Interest	\$1,952,407
TOTAL	\$58,660,308

CAPITAL PROJECTS - PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY

FUNCTION: PUBLIC SAFETY

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
PS-J AUTH.-POL.&FIRE HEADQ	\$35,362,128	\$35,358,400	\$3,728
PS&J AUTH.-EQUIP.& MAIN. F	6,033,476	5,639,538	393,938
PS&J-AUTH-COURTHSE.RENOV.	11,469,750	10,282,323	1,187,427
PS&J AUTH.-FIRE STATIONS	2,989,500	2,097,947	891,553
PA&J AUTH.-POLICE STATIONS	780,750	712,600	68,150
PS&J-AUTH.CONTINGENCY	163,721	0	163,721
PS&J-AUTH.-POL./FIRE WAREH	1,860,983	88,350	\$1,772,633
UNALLOCATED INTEREST	0	0	\$0
TOTAL	\$58,660,308	\$54,179,158	\$4,481,150

PROGRAM DESCRIPTION

The Underground Fuel Tanks and Petroleum Fuel Tanks projects are needed to meet Federal and State requirements for environmental protection. In 2004, \$70,000 was included in the budget for a new vehicle lift system. This new system will improve mechanic efficiency & quality considerably. A new maintenance headquarters facility is being constructed on Memorial Drive.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

Non-Financial Impact on the County

As a result of funding a new North Lot Shop, the County departments will realize a time and cost savings in the future when vehicles are not out of service for long periods of time. This will increase efficiency and reduce downtime.

RECENT CHANGES

In 2008 the BOC approved a total of \$3,500,000 to complete the new Car & Pickup garage at Memorial Drive. The facility is funded by the Public Safety and Judicial Facilities bonds.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$5,018,957
Fund Balance Carried Forward	861,541
TOTAL	\$5,880,498

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
FLEET-CAMP RD./REPAIR CRAC	\$0	\$0	\$0
FLEET-LIFT SYSTEM	70,000	70,000	0
FLEET-NORTH LOT SHOP	10,962	10,962	0
FLEET-PETROLEUM FUEL TANKS	65,000	23,450	41,550
FLEET-UNDERGROUND FUEL TAN	779,185	736,598	42,587
FLEET-UNDERGROUND STOR.TAN	561,859	396,440	165,419
CAR & PICKUP GARAGE- MEMOR	4,393,492	0	4,393,492
TOTAL	\$5,880,498	\$1,237,450	\$4,643,048

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

CAPITAL PROGRAM DESCRIPTION

The Transportation/Roads and Drainage capital projects are utilized for constructing new roads, paving unpaved roads, obtaining right-of-way (ROW) for road improvements, installing traffic signals, drainage improvements, bridge improvements, providing for necessary utility relocations, and making improvements to departmental operating facilities. Traditionally, funding for these improvements has been appropriated in the Capital Projects Fund, coming primarily from state contracts, MARTA, and transfers from other funds. However, the majority of funding for Transportation/Roads and Drainage projects since 1997 has occurred within the HOST capital projects fund. (For additional information, see the HOST capital projects and HOST Capital Outlay sections.) Because the funding DeKalb receives from outside sources for Transportation/Roads and Drainage improvements generally becomes available throughout the year, most of this department's projects are established during the year instead of upon approval of the annual budget.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

While a portion of the road resurfacing, paving, and drainage improvements is accomplished with County forces, large jobs are contracted out due to lack of staffing or technical expertise, particularly in the area of drainage. Small jobs are performed in house; the impact on the operating budget is noted below.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Capital Project: In-House Paving					
	2008	2009	2010	2011	2012
Personal Services and Benefits	\$10,509,449	\$10,824,732	\$11,149,474	\$11,483,959	\$11,828,477
Purchased / Contracted Services	4,857,887	5,343,676	5,878,044	6,465,848	7,112,433
Supplies	3,677,812	4,045,593	4,450,152	4,895,167	5,384,684
Capital Outlays	2,567,051	2,823,756	3,106,132	3,416,745	3,758,420
Interfund / Interdepartmental	(311,741)	(342,915)	(377,207)	(414,927)	(456,420)
Total	\$21,300,458	\$22,694,842	\$24,206,595	\$25,846,792	\$27,627,594

RECENT CHANGES

The FMIS system the County implemented in 2004 allows funding from one cost center to be appropriated for projects that are located in other cost centers. As such, the project totals for the Transportation and Roads & Drainage cost centers equal total appropriations and expenditures, but to account for the total revenue funding certain projects, some revenue is found in other cost centers. This amount is reflected in the Cost Center Adjustment in the revenue summary.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
State Government	\$39,737,576
Other Agencies	13,174,994
Interfund Transfers	10,879,077
CIP Fund Revenue Cost Center Adjustment	8,167,128
TOTAL	\$71,958,775

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
TS/DOT/WINTERS CHAPEL-OAKC	\$79,206	\$79,206	\$0
TS/NO. DECATUR RD & LAWR	15,598	15,598	0
TS/CHAM TCKR RD & CUM	10,591	10,591	0
TS/E. PONCE DE LEON @ RAYS	9,917	9,917	0
TS/ROCKBRIDGE RD	85,298	10,700	74,598
TS/E PONCE DE LEON / SCOTT	263,971	44,400	219,572
TS/P'TREE IND P'TREE RD	284,412	208,900	75,512
TS/SR124/RK CHAPEL RD @ PL	0	0	0
TS/SR124/RK CHAPEL RD @ MA	41,223	0	41,223
TS/E PONCE DE LEON AVE @ I	0	0	0
TS/D'TWN DECATUR SIG SYS	40,438	0	40,438
TS/E PONCE DE LEON AVE @	29,024	0	29,024
TS/TRAF IMPR/MARTA/REARR F	120,465	0	120,465
TS/TRAF SIGNAL UPGRD	1,660,972	1,304,750	356,222
TS/CANDL RD SIGNAL SYS	145,622	47,227	98,395
TS/PANOLA RD / I-20 SIG SY	91,193	49,207	41,986
TS/N DRUID HILLS RD SIGN	110,053	0	110,053
TS/WES CHAPEL RD & I-20 SI	103,938	47,145	56,793
TS/CHAM DUNWDY SIGNAL SYS	51,115	17,296	33,819
TS/EQUIPMENT-TRAFFIC SIGNA	1,420,185	1,117,282	302,903
BOULDERCREST RD @S RIVE	302,533	294,862	7,670
BUENA LAKE VISTA DAM	1,642,417	1,549,310	93,107
BUFORD HIGHWAY STREETSCAPE	1,665,887	1,579,419	86,468
CANDLER STREETSCAPES - PH	1,284,892	1,246,613	38,279
CHAM DUNWOODY STREETSCAPE	1,553,065	1,513,158	39,907
E.PONCE DE LEON @ MCCLENDO	1,564,837	1,477,051	87,786
INTERSECTION/SIDEWALK MATE	2,201,636	2,157,098	44,538
LITHONIA IND BLVD - PHASE	3,829,600	821,734	3,007,866
LITHONIA IND BLVD - PHASE	5,842,910	1,488,295	4,354,614
LYNWOOD PARK REVITALIZATIO	284,088	262,766	21,322
OLMSTED LINEAR PARK	800,000	800,000	0
PANOLA@FARRINGTON-SNAPFING	0	4,241	-4,241
STONE MT.LITHONIA@S.DESHON	0	96,428	-96,428
STONE MTN / ATLANTA TRAIL	800,000	611,487	188,513
INTERSEC.COV. HWY@PHILLIPS	110,261	0	110,261
TRANS. MAJOR R.O.W. PURCHA	962,118	962,121	-3
GDOT-STONE MT. INDUST.PARK	116,320	67,116	49,204
TRANS.-ROCKBRIDGE OVER SNA	237,466	237,466	0
TS/LAVISTA RD. SIGN.SYST.	16,384	0	16,384
TS/CHAM.TUCKER/I-285	126,623	126,623	0
TS/LAVISTA ROAD	217,029	217,029	0
DCA-ZONOLITE/BRIARCLIFF	10,000	0	10,000
CLIFTON RD. BRIDGE CSX	1,600,000	0	1,600,000
DOT-COVINGTON-EVANS MILL	35,395	0	35,395
TRANS.-ROAD IMPROV.RESERVE	35,153	0	35,153
S.RIV.GREENWAY TRL.	1,855,000	402,456	1,452,544

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
WIDNG BOLDCAST I285 T LINEC	807,701	239,283	568,418
SW KENGTN FM REDN TO MEMOR	400,000	0	400,000
SOUTH RIVER TRL III	600,000	0	600,000
STONE MOUNTAIN TRL VI	600,000	0	600,000
DEEPPENE PARK	1,000,000	0	1,000,000
COVINGTON HWY @ SCARBRGH	1,612,980	1,405,634	207,346
SAFETY ACTION PLAN	191,875	86,825	105,051
ROCKBRIDGE RD PRJ 0008401	2,000,000	292,163	1,707,837
DESMOND DR. SIDEWALK	500,000	500,000	0
COVENTRY QUITE ZONE	450,000	103,856	346,144
LEED-SOUTH ARTS CTR	500,000	500,000	0
TS/MEMORIAL DR MARTA BRT	576,593	0	576,593
SUBTOTAL	\$40,895,985	\$22,005,254	\$18,890,731
R & D SPEED HUMPS PROGRAM	286,297	243,126	43,171
CHAM.-MANDENHALL ST. & N.	4,104	4,104	0
RESURFACE-HARTS/JOHN FERRY	7,552	7,552	0
RESURF./BERKLEY RD./AVONDA	14,852	14,852	0
DORAVILLE MARTA STATION RO	12,719,672	6,987,358	5,732,313
DCA /FLOOD PRONE HOMES	6,667,732	3,943,482	2,724,250
MARTA/SAM'S CROSS BRDG	72,765	72,765	0
RESURF.CAPTAIN, CARMEL, HI	22,495	22,495	0
RESURF.LITHONIA-IDA ST.@RO	9,605	9,605	0
RESURF.COLD SPR/JANICE	18,642	18,642	0
GEMA-FPH-MCJENKINS	116,363	116,363	0
HAZARD MITIGATION-3-14-00	96,100	0	96,100
LARP CONTRIBUTIONS	11,026,611	5,552,687	5,473,924
SUBTOTAL	\$31,062,790	\$16,993,032	\$14,069,758
TOTAL	\$71,958,775	\$38,998,286	\$32,960,488

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION - G.O. BONDS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The citizens of DeKalb County approved the G. O. Bond issue in the amount of \$80,299,815 for the acquisition, construction, renovation and equipping of certain transportation projects.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The implementation of the 2006 G.O. Bond program required the creation of one Project Manager position and one Accounting Technician, Senior position.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Positions Added	2008	2009	2010	2011	2012
Positions Added (Full-Time)	0	0	0	0	0
Personal Services and Benefits	\$84,465	\$86,999	\$89,609	\$92,297	\$95,066
Total	\$84,465	\$86,999	\$89,609	\$92,297	\$95,066

RECENT CHANGES

The program management project was created for the administration of the bond funds.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
G. O. BOND REVENUE	\$81,799,815
INTEREST	1,242,485
State	743,807
TOTAL	\$83,786,106

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
'06 TRANSP.- RES. & CONTIN	\$191,444	\$102,411	\$89,033
STREET RESURF PROJECTS 200	20,000,000	17,374,171	2,625,829
MAJ ARTERIAL ROAD IMPROVEM	24,500,000	10,068,843	14,431,157
CONGESTION MGT IMPROVEMENT	3,000,000	1,430,160	1,569,840
INTERSECTION IMPROVEMENTS	8,966,179	6,610,355	2,355,824
SIDEWALKS/PEDSBICYCLE FACT	26,000,000	26,000,000	0
PROGRAM MANAGEMENT	1,128,482	328,262	800,220
TOTAL	\$83,786,106	\$61,914,202	\$21,871,903

CAPITAL PROJECTS - SHERIFF**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

Funding for this department's capital improvements program is accounted for in two funds: the G. O. Bonds-Jail Fund and the Capital Projects Fund. In 2004, the projects in the Capital Projects fund were closed and not converted into the new FMIS system.

G. O. BONDS-JAIL FUND

In late 1989, DeKalb voters approved a \$100,000,000 G. O. bond issue for the design and construction of a new jail. The jail facility, which has a capacity of 3,540, began receiving prisoners in May, 1995.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The new jail began operating in 1995 and almost immediately upon opening began experiencing higher than anticipated prisoner populations. The 1995 budget provided funding to support the operation of the new jail with an average daily population (ADP) of 1,800. The latest 2009 ADP is estimated to be 3,092. The 2009 budget for Jail operations is \$49,790,464 and includes 538 authorized positions.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Jail Operations

	2008	2009	2010	2011	2012
Personal Services and Benefits	\$29,068,745	\$27,899,482	\$28,736,466	\$29,598,560	\$30,486,517
Purchased / Contracted Services	12,390,558	13,052,797	14,358,077	15,793,884	17,373,273
Supplies	7,439,452	8,780,249	9,658,274	10,624,101	11,686,511
Capital Outlays	11,749	1,764	1,940	2,134	2,348
Interfund / Interdepartmental	68,222	56,172	61,789	67,968	74,765
Other Costs	412	0	0	0	0
Capital Lease Payments	0	\$0	0	0	0
Total	\$48,979,138	\$49,790,464	\$52,816,546	\$56,086,647	\$59,623,414

RECENT CHANGES

None.

ANTICIPATED REVENUES

ANTICIPATIONS
<u>BEGINNING 1998</u>

Fund Balance Carried Forward	\$2,473,289
Interest	155,264
TOTAL	\$2,628,553

CAPITAL PROJECTS - SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
JAIL BONDS-1991 ISSUE	\$121,031	\$40,274	\$80,756
'91 JAIL-UNALLOC.INTEREST	65,936	0	65,936
JAIL BONDS-1998 ISSUE	151,287	151,286	1
UPGRADE DRAINAGE SYSTEM	16,738	4,221	12,517
NEW JAIL EQP REPAIR & REPL	2,212,709	1,973,976	238,733
98' JAIL-UNALLOC INTEREST	60,853	0	60,853
TOTAL	\$2,628,553	\$2,169,757	\$458,797

CAPITAL PROJECTS - TAX COMMISSIONER**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The capital projects assigned to the Tax Commissioner involve the physical facilities and/or equipment used in the operation of the Tax Commissioner's department.

IMPACT ON OPERATING BUDGET

It is anticipated that the efficiency of current business processes will be improved.

RECENT CHANGES

The Tax Commissioner's Remittance Processor project was completed in 2006. This project will be closed in 2010.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$29,450
TOTAL	\$29,450

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
REMITTANCE PROCESSOR	\$29,450	\$29,450	\$0
TOTAL	\$29,450	\$29,450	\$0

FUNDS GROUP: Enterprise

FUNDS GROUP DESCRIPTION

The Enterprise Funds Group accounts for the self-supporting enterprises that operate in the same manner as private enterprises. These enterprises provide service including water treatment and distribution, sewerage treatment and disposal, garbage pick-up and disposal, a general aviation airport, and stormwater system maintenance.

This fund group accounts for the operating and capital improvement budgets for Water and Sewer Funds, Sanitation Fund, the Airport Fund, and the Stormwater Utility Fund.

The sources of Revenue for the Water and Sewer Fund and the Sanitation Fund are fees (rates) set by the Board of Commissioners. The Airport Fund operates essentially on income from leased spaces. The Stormwater Utility Fund is funded through a service charge set by the Board of Commissioners.

The appropriation and anticipation amounts reported in this document for the “Approved Budget 2009” reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$68,991,571	\$71,415,310	\$71,498,823	\$71,498,823
Purchased / Contracted Services	26,490,536	27,022,184	24,538,611	24,538,611
Supplies	31,157,186	28,605,137	25,490,165	25,490,165
Capital Outlays	517,759	3,227,711	171,632	171,632
Interfund / Interdepartmental	40,621,434	45,245,452	35,935,404	35,935,404
Depreciation and Amortization	47,173	0	0	0
Other Costs	12,666,740	5,291,332	39,962,531	39,962,531
Debt Service	35,523,256	38,666,883	38,808,691	38,808,691
Other Financing Uses	66,951,996	77,860,266	54,905,745	54,905,745
Total Expenditures	\$282,967,650	\$297,334,274	\$291,311,601	\$291,311,601
Projected Fund Balance			23,380,501	23,380,501
Total Budget			\$314,692,102	\$314,692,102

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Water & Sewer Operating	\$149,040,234	\$152,031,749	\$169,145,586	\$169,145,586
Water & Sewer Sinking	35,523,256	38,666,883	38,808,691	38,808,691
Sanitation Operating	72,277,458	75,433,425	69,970,269	69,970,269
Airport Operating	3,627,457	2,789,971	11,979,310	11,979,310
Stormwater Operating	22,499,246	28,412,247	24,788,245	24,788,245
Total Expenditures	\$282,967,650	\$297,334,274	\$314,692,102	\$314,692,102

Note: Projected Fund Balance included in Total 23,380,501 23,380,501

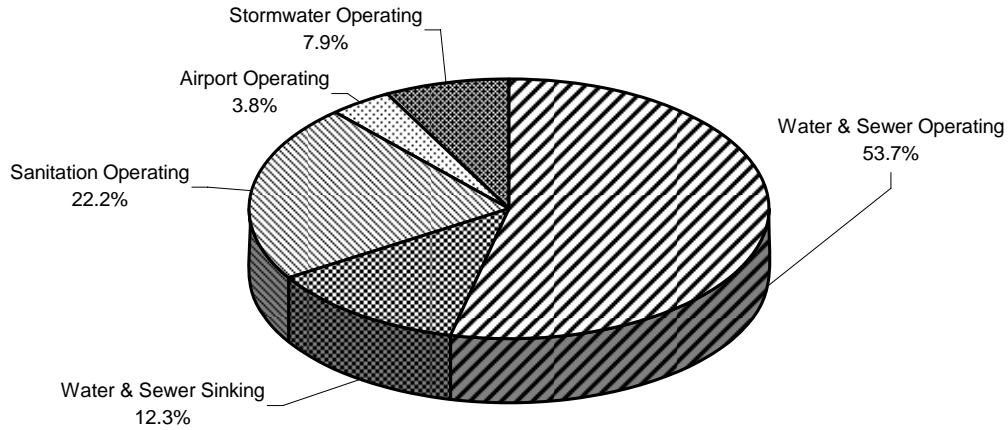
FUNDS GROUP: Enterprise

SUMMARY OF REVENUE BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
WATER & SEWER OPERATING FUND				
Charges For Services	\$143,755,715	\$142,625,571	\$154,923,516	\$154,923,516
Investment Income	633,822	296,633	360,000	360,000
Miscellaneous	11,101	13,665	20,000	20,000
Fund Balance Carried Forward	9,857,009	15,166,012	13,842,070	13,842,070
TOTAL	\$154,257,646	\$158,101,881	\$169,145,586	\$169,145,586
WATER & SEWER SINKING FUND				
Investment Income	\$441,273	\$447,992	\$350,000	\$350,000
Other Financing Sources	36,025,372	42,143,897	25,360,255	25,360,255
Fund Balance Carried Forward	8,230,039	9,173,429	13,098,436	13,098,436
TOTAL	\$44,696,684	\$51,765,318	\$38,808,691	\$38,808,691
SANITATION OPERATING FUND				
Charges For Services	\$68,691,495	\$67,608,346	\$70,859,992	\$70,859,992
Investment Income	1,323,224	561,802	550,000	550,000
Miscellaneous	390,903	249,066	405,000	405,000
Fund Balance Carried Forward	4,265,460	3,835,849	(1,844,723)	(1,844,723)
TOTAL	\$74,671,082	\$72,255,062	\$69,970,269	\$69,970,269
AIRPORT FUND				
Investment Income	\$468,101	\$235,934	\$250,000	\$250,000
Miscellaneous	4,619,258	4,755,131	5,559,000	5,559,000
Fund Balance Carried Forward	2,419,513	3,932,596	6,170,310	6,170,310
TOTAL	\$7,506,872	\$8,923,661	\$11,979,310	\$11,979,310
STORMWATER UTILITY OPERATING FUND				
Charges For Services	\$17,470,357	\$17,714,133	\$16,899,704	\$16,899,704
Investment Income	(252,706)	(279,790)	260,000	260,000
Miscellaneous	0	0	3,000,000	3,000,000
Fund Balance Carried Forward	8,071,808	8,383,045	4,628,541	4,628,541
TOTAL	\$25,289,460	\$25,817,388	\$24,788,245	\$24,788,245
GRAND TOTAL	\$306,421,744	\$316,863,310	\$314,692,102	\$314,692,102

SUMMARY OF REVENUES AND ANTICIPATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
CHARGES FOR SERVICES	\$229,917,567	\$227,948,050	\$242,683,213	\$242,683,213
INVESTMENT INCOME	2,613,714	1,262,572	1,770,000	1,770,000
MISCELLANEOUS	5,021,262	5,017,862	8,984,000	8,984,000
OTHER FINANCING SOURCES	36,025,372	42,143,897	25,360,255	25,360,255
FUND BALANCE CARRIED FORWARD	32,843,830	40,490,930	35,894,635	35,894,635
TOTAL	\$306,421,744	\$316,863,310	\$314,692,102	\$314,692,102

FUNDS GROUP: Enterprise

ENTERPRISE FUNDS OPERATING BUDGET DOLLAR 2009



SUMMARY OF AUTHORIZED POSITIONS

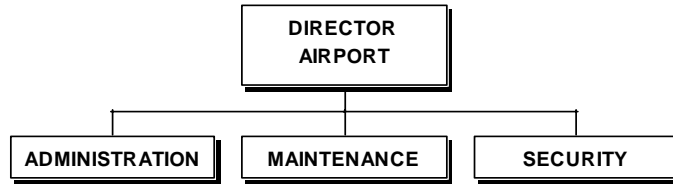
TOTAL AUTHORIZED POSITIONS ENTERPRISE FUNDS - OPERATING



Increases in positions are related to workload and service level issues, including additional collection crews added in Sanitation in 2002, 2003, and 2004. Also, Water & Sewer - Revenue and Collections positions were transferred from the General Fund to Water & Sewer in the 2004 budget. The 2007 Budget included 13 additional Sanitation positions and reflected the transfer of 13 positions from Water & Sewer to the Citizens Help Center and Information Systems. The 2008 Budget included 15 additional positions in Sanitation and the transfer of 21 Meter Reader positions to the Water and Sewer Operating Fund. In 2009, one position assigned to the Airport was abolished and one position was transferred from Sanitation.

FUNDS GROUP: Enterprise

ENTERPRISE FUNDS CAPITAL PROJECTS APPROPRIATIONS			
PROJECT	APPROPRIATION	EXPENDITURES	
	BEGINNING 1998	BEGINNING 1998	BALANCE
AIRPORT	\$34,173,530	\$22,622,414	\$11,551,116
SANITATION	64,863,982	36,680,721	28,183,261
STORMWATER	35,957,756	28,333,019	7,624,738
WATERSHED - CONSTRUCTION	450,877,032	369,740,257	81,136,775
WATERSHED - RENEWAL & EXTENSION	400,020,653	382,062,801	17,957,852
	<u>\$985,892,954</u>	<u>\$839,439,212</u>	<u>\$146,453,742</u>



MISSION STATEMENT

The mission of the Airport Department is to operate a business-oriented airport in a safe, efficient, and fiscally responsible manner, and to preserve the quality of life, recognizing a partnership between residential and general aviation interests.

PROGRAM DESCRIPTION

The Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration (FAA), Georgia Department of Transportation (DOT), Atlanta Regional Commission (A.R.C.), Federal Communications Commission (F.C.C.), and numerous other government agencies; prepares the Airport Master Plan, Airport Layout Plan and assists in preparation of land use plans for those areas surrounding the Airport; performs security at the Airport; presents requests for federal and state assistance, and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees under the authority and direction of the County Board of Commissioners, leases airport land and facilities; provides noise abatement policies and procedures; provides airport/aviation staff assistance to the Airport Advisory Board and acts as general aviation information center for the public.

PERFORMANCE INDICATORS				
	TARGET	2006	2007	2008
REVENUE AS % OF BUDGET EXPECTATIONS	100.0%	117.0%	118.5%	99.0%

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Total Flight Operations	207,981	220,576	187,006	165,000
Open House Visitors	7,000	8,000	8,000	8,000
Airport Tenants	315	315	315	312
Based Aircraft	608	608	608	608
Acres Maintained	650	650	650	650
Buildings Maintained	14	14	14	14
Corporate Employees on Airport Property	1,100	1,100	1,100	1,100

MAJOR ACCOMPLISHMENTS IN 2008

Completed Administration Building rehabilitation project. Completed major CIP projects on the airport, specifically the taxiway concrete rehabilitation project and enhancements to the Runway Safety Area (RSA) for Runway 02R / 20L.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To accomplish major CIP projects on the airport, specifically the continuation of the taxiway concrete rehabilitation for Runway 02R / 20L.

To accomplish landside infrastructure improvements including the parking area and T-Hangers.

To accomplish rehabilitation of northwest Tie-Down Ramp.

MAJOR BUDGETARY IMPACTS

Previous

During 2006, \$21,400 in replacement equipment was recommended which included \$7,400 for a general purpose utility vehicle for the Environmental Noise Abatement Analyst. \$800,000 was recommended for eight CIP projects, including rubber removal, tree and obstruction removal, runway/taxiway repairs, drainage improvements, airport noise operations monitoring, airport landside repair and improvements, T-hangars/T-sheds, and environmental studies.

During 2007, \$14,000 in equipment was recommended to purchase a 6,000-pound weight limit trailer and a commercial lawn mower. Also, \$800,000 was recommended for CIP projects such as rubber removal, tree and obstruction removal, runway/taxiway repairs, airport noise operations, airport landside repair, T-hangars/T-Sheds, and environmental studies.

In 2008, The Airport's staff increased with the addition of one Airport Noise & Environmental Technician. \$20,000 was recommended for the purchase of a bobcat to perform small jobs which a back hoe is too large to address. Also, \$1,000,000 was recommended for CIP projects such as rubber removal, tree and obstruction removal, runway/taxiway repairs, airport noise operations, airport landside repair, T-Hangars/T-Sheds, and environmental studies. The Reserve for Appropriation increased by \$2,167,500 over the 2007 level to \$5,006,544.

2009

The Airport's staff decreased by one position by eliminating a Crew Worker Senior. Two John Deere riding mowers, Z850A 31 hp Pro 72" Mid-Z, were recommended as equipment. \$1,000,000 was included in the budget to fund Airport CIP projects.

Future

Improvement of the Airport's infrastructure and revenue generation will continue to be a priority. Continued emphasis will also be placed on the buyout of land required for the Runway Protection Zone, for the noise abatement program and executing the Master Plan for Airport development. Additionally, with the possibility of new terrorist threats, airport security will continue to be of great importance.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$2,920,574	\$1,968,009	\$11,159,673	\$11,159,673
Maintenance	706,883	821,962	819,638	819,638
	<u>\$3,627,457</u>	<u>\$2,789,971</u>	<u>\$11,979,310</u>	<u>\$11,979,310</u>

AIRPORT OPERATING FUND

FUNCTION: AIRPORT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$1,308,149	\$1,298,801	\$1,388,743	\$1,388,743
Purchased / Contracted Services	242,458	237,306	259,596	259,596
Supplies	338,579	281,355	477,648	477,648
Capital Outlays	17,310	2,232	23,000	23,000
Interfund / Interdepartmental Charges	858,692	760,349	811,937	811,937
Other Costs	37,274	163,221	8,018,386	8,018,386
Other Financing Uses	824,995	46,707	1,000,000	1,000,000
	\$3,627,457	\$2,789,971	\$11,979,310	\$11,979,310

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Airport Operating	\$3,627,457	\$2,789,971	\$11,979,310
	\$3,627,457	\$2,789,971	\$11,979,310

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Asst Director Airport	AJ	1	1	1
Director Airport	AG	1	1	1
Env Noise Abatement Analyst	25	1	1	1
Security Supv Airport	24	1	1	1
Administrative Assistant II	23	1	1	1
Administrative Assistant I	21	1	1	1
Airport Noise and Environ Tech	21	0	1	1
Security Guard Airport	19	6	6	6
Accounting Tech	18	1	1	1
FULL TIME Subtotal		13	14	14
Maintenance				
Maintenance Coordinator	26	1	1	1
Construction Supervisor	24	2	2	2
Electrician Senior	23	1	1	1
Crew Worker Lead	21	2	2	2
Maintenance Mechanic	20	1	1	1
Crew Worker Senior	18	4	4	3
Custodian Senior	18	1	1	1
Grounds Service Technician	18	1	1	1

AIRPORT OPERATING FUND

FUNCTION: AIRPORT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Maintenance (cont)				
Crew Worker	16	1	1	1
FULL TIME Subtotal		14	14	13
FULL TIME Total		27	28	27
ALL POSITIONS Total		27	28	27

AIRPORT - CAPITAL PROJECTS**FUNCTION: AIRPORT****PROGRAM DESCRIPTION**

Because the Airport is a self-supporting enterprise, any County funds required to meet its capital needs come from the Airport Enterprise Fund instead of from the Tax Funds.

IMPACT ON OPERATING BUDGET

The Airport has a maintenance staff of 15, which is responsible for maintenance and repairs on Airport grounds. However, major construction and renovation projects are either contracted out to private companies or accomplished with County forces from other departments.

RECENT CHANGES

The 2009 Budget provided an additional \$150,000 for Rubber Removal, \$50,000 for Tree Obstruction/Removal, \$325,000 for Runway/Taxiway Repairs, \$50,000 for Airport Noise Operation Monitor, \$200,000 for Landside Repair/Improvements, \$200,000 for T-Hangars/T-Sheds and \$25,000 for Environmental Studies.

ANTICIPATED REVENUES

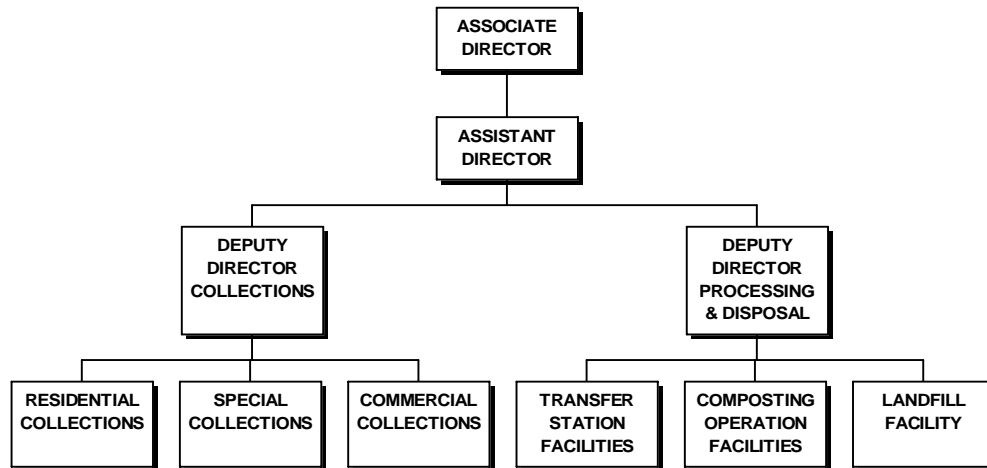
	ANTICIPATIONS BEGINNING 1998
Local	\$24,855
Federal Government	19,991,430
State Sources	938,983
Interfund Transfers	13,218,262
TOTAL	\$34,173,530

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
AIRPORT-01-FAA/DOT-PAVE.PR	\$2,009,018	\$1,937,679	\$71,340
AIRPORT-03-FAA/DOT/RWAY SAFE	705,166	607,136	98,030
AIRPORT-03-FAA/DOT/TAXI RE	1,637,055	1,539,709	97,346
AIRPORT-2000 TAXI. REHAB.	0	0	0
AIRPORT-DOT-TAXI K REHAB	181,389	165,556	15,833
AIRPORT-DRAINAGE IMPROVEME	376,497	376,497	0
AIRPORT-ENVIRON.STUDIES	222,132	97,196	124,936
AIRPORT-FAA/LAND ACQ.(NCP8	3,703,602	1,914,868	1,788,734
AIRPORT-GROUNDS/FAC. REPAI	2,035,546	925,503	1,110,043
AIRPORT-MAINTEN. FACILITY	946,181	921,325	24,855
AIRPORT-MASTER PLAN	867,358	459,308	408,050
AIRPORT-NOISE MONITOR.SYS.	900,000	673,005	226,995
AIRPORT-OBJECT FREE ZONE	2,610,484	1,834,396	776,088
AIRPORT-RUBBER REMOVAL	833,090	358,460	474,630
AIRPORT-RUNWAY-TAXI REPAIR	10,406,303	8,669,045	1,737,258
AIRPORT-SOUND INSTALLATION	111,111	-	111,111
AIRPORT-T SHED HANGARS	1,208,478	203,550	1,004,928
AIRPORT-TREE OBSTRUCT. REM	400,186	117,583	282,603
AIRPORT-02-FAA/DOT PAVE.PR	1,845,261	1,821,599	23,662
AIRPORT-RESERVE FOR APPROP	3,174,674	0	3,174,674
TOTAL	\$34,173,530	\$22,622,414	\$11,551,116

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS



MISSION STATEMENT

The mission of the Sanitation Department is to collect, transport and dispose of all solid waste generated in the unincorporated areas of DeKalb County for both commercial and residential customers, to manage the County's landfills and composting operations, to mow the rights of way in unincorporated DeKalb County and all County owned vacant lots, to respond to citizen's/customer's calls for service for all sanitation related matters, to implement policies that are in compliance with all state and federal regulations, and to maintain present recycling levels and to increase these percentages in order to reach state goals through implementing new, innovative and the best management procedures economically practical.

PROGRAM DESCRIPTION

The Sanitation Department is comprised of four divisions:

The Residential Collections Division provides twice-a-week curbside and back door collection of solid waste. It also provides once-a-week curbside recycling, once-a-week yard debris collection, MARTA stop and litter collection services. It includes a Special Collections Section, which provides periodic pickup and proper management of appliances, bulky items, and passenger tires and deceased animals for residents, and also provides for the collection and proper management of trash illegally discarded on all rights of way in unincorporated DeKalb.

The Commercial Collections Division provides six days per week collection of front load compactor container, and roll-off container services. It also provides mixed paper and recycling drop-off location collection services. This division provides for mowing, trimming of tree branches and herbicide control requirements along all unincorporated DeKalb County rights of way and Municipalities assigned. It is also responsible for mowing all County owned vacant lots.

The Processing and Disposal Division provides for the accumulation and processing of solid waste generated by County and municipal collection vehicles at four transfer facilities, and transport of the waste to an approved disposal site. It also provides for the accumulation and removing of yard debris generated by County and Municipal collection vehicles at two transfer stations, and its transport to the Seminole Composting Facility. It operates a Municipal Solid Waste Landfill, a Construction and Demolition Landfill, tire storage and a groundwater leachate and methane monitoring control systems. It also manages a mining permit and a solid waste-handling permit to insure compliance with local, state and federal regulations. The new cell is the second largest in the Southeast.

The Administration Division is responsible for overseeing all the administrative functions related to the efficient operations of a very large organization. It includes recruiting and hiring all personnel, purchasing all the equipment and supplies needed in the organization and keeping up to date with all the EPA and EPD permits that are needed to manage a large Landfill.

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

PERFORMANCE INDICATORS

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
COST OF RESIDENTIAL REFUSE COLLECTION*	\$81.68	\$93.88	\$110.00	\$120.00
COST OF RESIDENTIAL. SPECIAL COLLECTION*	\$131.45	\$122.66	\$123.00	\$125.00
COST OF COMMERCIAL REFUSE COLLECTION*	\$40.31	\$35.97	\$36.17	\$39.00
COST OF REFUSE PROCESSED*	\$13.42	\$11.47	\$13.25	\$15.00
COST OF YARD DEBRIS COMPOSTED*	\$15.90	\$11.24	\$20.32	\$24.00
COST OF REFUSE DISPOSED*	\$9.33	\$4.36	\$5.65	\$6.50
COMPLAINTS PER 10,000 CUST	20	18	19	20
% OF RECYCLED MATERIALS PER TON OF REFUSE COLLECTED	27%	25%	26%	27%

*Per ton

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Collections:				
Commercial Accounts	7,712	7,860	7,228	7,200
Total Commercial Tonnage	140,662	122,337	121,362	121,000
Residences Served	170,373	171,871	168,239	170,000
Total Residential Tonnage	194,470	168,885	154,996	160,000
Appliances Collected	10,211	6,401	2,120	2,500
Dead Animals Collected	4,908	5,551	5,595	5,600
Recycling:				
Scrap Metal (Tons)	1,525	1,400	459	600
Newspaper (Tons)	425	1,086	1,997	2,197
Mixed Papers Tons)	2,750	2,046	2,354	2,589
Aluminum Cans (Tons)	1	51	0	0
Glass (Tons)	120	526	0	0
CFC (Units)	587	478	322	350
Yard Debris (Tons)	76,141	72,768	74,233	74,500
Recycling Revenue	325,000	523,412	539,115	400,000
Processing:				
Buford Plant Tonnage	187,577	185,464	166,695	100,000
Central Transfer Tonnage	13,055	0	0	177,000
East Transfer Tonnage	108,112	111,896	117,291	100,000
Seminole Compost Facility	106,521	68,631	100,710	100,000
Seminole Plant Tonnage	9,423	14,669	4,528	8,500
Pathological	151	72	4,595	4,800
Disposal:				
Seminole Landfill (Tons)	573,677	741,647	724,382	700,000

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

MAJOR ACCOMPLISHMENTS IN 2008

Completed the new Central Transfer Station and Administration Building located in the Public Works Complex between Memorial Drive and Kennsington Road.

Surpassed 20,000 residences in our Curb Side Recycling Program.

Received two Event Recycling Trailers from the Department of Community Affairs.

Received excellence awards from ACCG (Association of County Commissioners of Georgia), NACO (National Association of Counties) and SWANA (Solid Waste Association of North America), for the Green Energy Program.

Finalized the contract with Waste Management for 5% Royalty payments for converting Landfill Gas to be supplied to Atlantic Station in downtown Atlanta.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

Construction of the GCCS (Gas Collection and Control System) expansion for Phase 2A.

Construction of Closure for Phase 2A.

Demolition of the old Fire and Finance Building on Work Camp Rd and the Conceptual Design of the new multi department Complex Building.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, funding in the amount of \$666,221 was approved to add another Compost Facility at the Landfill to help process compost faster to keep up with the demand. This includes equipment, 1 Crew Supervisor, 1 Landfill Equipment Operator, and 1 Senior Equipment Operator. A rate increase was also approved in 2006.

The 2007 budget included \$191,679 for a loader that will be assigned to the North Transfer Station to reduce the overtime that was a result of the heavy volume. The budget included 4 Tractor Trailer Operators and 1 Senior Equipment Operator. The budget also included 3 new Front End Loaders for Commercial Collections and 2 Loader Operators. Also, 1 Payroll Supervisor, 1 Field Supervisor and 4 Crew Workers were added to the organization.

The 2008 budget included the addition of a Columbia Low Profile Tipper for the Seminole Landfill to reduce the unloading time, the addition of 3 Light Weight Tractors with Wet Kits, 3 Walking Floor Trailers with solid bottoms for the new Central Transfer Station, 2 Senior Equipment Operators and 4 Senior Crew Workers. Also, due to the increase in population in the Southern part of the County, 7 positions were added: 2 Driver Crew Leaders, 4 Refuse Collectors, 1 Field Supervisor, 2 Residential Rear Loaders and 1 supervisor vehicle were added. A Field Supervisor was added to improve customer response time. A Principal Equipment Operator was added due to the need for a person to be HAMA Certified. The budget also includes 1 Terrain Rubber Tire Backhoe, 2 Skid Steer Loaders and 1 Cargo Van.

2009

The 2009 budget includes the transfer of one Microsystem Specialist from Sanitation to Information Systems, and reflects a decrease in the amount transferred to the Capital Projects Account due to a decrease in revenue projections.

Also included in the 2009 budget are contributions to Capital Projects for the following:

PROJECT	AMOUNT
Closure of Cell 2A	\$6,000,000
Linecrest Road Extension	1,000,000
Seminole Landfill Land Acquisition	300,000
TOTAL	\$7,300,000

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

**Major Budgetary Impacts (Con't)
Future**

The rate increase approved in 2006 has enabled the Division to meet the increased service demand due to housing development in the County. The capital costs associated with the operation of the landfill remain significant, and the financial requirements of the Sanitation Fund will have to be closely monitored to insure that the Division will be able to meet its service requirements.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$23,083,956	\$24,055,927	\$22,029,778	\$22,029,778
Commercial Roll-Off Services	1,038,315	1,028,013	945,102	945,102
Commercial Support	5,828,721	5,829,592	5,399,632	5,399,632
Discounts Taken	(70)	(3)	0	0
Disposal	6,723,863	6,090,901	6,224,946	6,224,946
Mowing	1,965,584	1,861,404	1,855,956	1,855,956
Processing and Transporting	8,154,144	10,024,293	8,877,394	8,877,394
Residential Collection	16,102,657	17,168,343	15,854,642	15,854,642
Revenue Collection	305	173	0	0
Revenue Collections - Sanitation	224,849	227,424	243,889	243,889
Special Collection	9,155,136	9,147,358	8,538,930	8,538,930
	\$72,277,458	\$75,433,425	\$69,970,269	\$69,970,269

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$25,987,528	\$28,104,486	\$29,188,053	\$29,188,053
Purchased / Contracted Services	5,726,259	4,557,654	6,095,955	6,095,955
Supplies	2,422,192	2,284,691	4,032,817	4,032,817
Capital Outlays	194,937	39,555	48,573	48,573
Interfund / Interdepartmental Charges	20,792,803	23,091,876	16,519,023	16,519,023
Depreciation and Amortization	41,151	0	0	0
Other Costs	644,775	1,072,076	6,785,850	6,785,850
Other Financing Uses	16,467,814	16,283,087	7,300,000	7,300,000
	\$72,277,458	\$75,433,425	\$69,970,269	\$69,970,269

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Public Works - Sanitation Operating	\$72,277,458	\$75,433,425	\$69,970,269
	\$72,277,458	\$75,433,425	\$69,970,269

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Administration				
Asst Director Sanitation	AJ	1	1	1
Assoc Dir PW Sanitation	AF	1	1	1
Dep Dir San-Disposal Divisions	32	1	1	1
DepDirSan-Collection Divisions	32	1	1	1
Admin Operations Mgr	28	1	1	1
Departmental Microsystems Spec	28	1	1	0
Customer Account Supervisor	24	1	1	1
Payroll Personnel Supervisor	24	1	1	1
Administrative Assistant II	23	2	2	2
Public Works Outreach Special	23	1	1	1
Sanitation Inspector Senior	23	1	1	1
Sanitation Route Coordinator	23	1	1	1
Payroll Personnel Tech Sr	21	2	2	2
Recycling Coordinator	21	1	1	1
Requisition Technician	21	1	1	1
Roll Off Container Oper.	21	1	0	0
Sanitation Inspector	21	3	3	3
Customer Service Rep Sr	19	7	7	7
Office Assistant Senior	19	5	5	5
Customer Service Rep	18	1	1	1
FULL TIME Subtotal		34	33	32
Keep DeKalb Beautiful				
Dir Keep DeKalb Beautiful Prg	26	1	1	1
Sanitation General Foreman	26	1	0	0
Sanitation Supv Field	23	4	0	0
Coor Keep DeKalb Beautfl Prg	21	1	1	1
FULL TIME Subtotal		7	2	2
North Transfer Station				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	2	2	2
Equipment Operator Principal	21	1	1	1
Landfill Equipment Operator	21	5	5	5
San Tractor/Trailer Operator	21	15	17	17
Welder Senior	21	1	1	1
Office Assistant Senior	19	1	1	1
San Tractor/Trailer Oper Train	19	5	3	3
Solid Waste Plant Operator	19	1	1	1
Welder	19	1	1	1
Crew Worker Senior	18	7	7	7
Equipment Operator	18	1	1	1
Scale Operator	18	2	2	2
FULL TIME Subtotal		43	43	43

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Seminole Compost Facility				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	1	1	1
Crew Supervisor	23	1	1	1
Landfill Equipment Operator	21	3	3	3
Roll Off Container Oper.	21	4	4	4
Solid Waste Plant Mechanic	21	3	3	3
Welder Senior	21	2	2	2
Equipment Operator Senior	19	1	1	1
Solid Waste Plant Operator	19	2	2	2
Crew Worker Senior	18	5	5	5
Crew Worker	16	2	2	2
FULL TIME Subtotal		25	25	25
Central Transfer Station				
Processing & Disposal Supt	31	1	1	1
Processing&Disposal Asst Supt	28	1	1	1
Solid Waste Plant Supv	24	2	1	1
Electrician Senior	23	1	0	0
Electrician	21	0	1	1
San Tractor/Trailer Operator	21	6	5	5
Transfer Station&Inciner Oper	21	3	3	3
Equipment Operator Senior	19	1	3	3
San Tractor/Trailer Oper Train	19	0	1	1
Crew Worker Senior	18	2	6	6
Scale Operator	18	2	2	2
FULL TIME Subtotal		19	24	24
East Transfer Station				
Solid Waste Plant Supv	24	1	2	2
Landfill Equipment Operator	21	2	2	2
San Tractor/Trailer Operator	21	7	7	7
Crew Worker Senior	18	1	1	1
Scale Operator	18	1	1	1
Crew Worker	16	1	1	1
FULL TIME Subtotal		13	14	14
North Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	3	3
Supply Specialist	21	1	1	1
Equipment Monitor Senior	20	1	1	1
San Driver Crew Leader	20	19	19	19
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	26	28	28

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
North Residential (cont)				
San Driver Crew Leader Trainee	19	4	4	4
Refuse Collector	17	24	22	22
FULL TIME Subtotal		79	79	79
North Special Collection				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	3	3	3
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	12	12	12
Refuse Collector Senior	19	15	16	16
San Driver Crew Leader Trainee	19	1	1	1
Refuse Collector	17	7	6	6
FULL TIME Subtotal		41	42	42
Central Residential				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Safety Instructor	24	1	1	1
Sanitation Supv Field	23	2	2	2
Supply Specialist	21	1	1	1
Equipment Monitor Senior	20	0	2	2
San Driver Crew Leader	20	17	16	16
Equipment Monitor	19	2	0	0
Refuse Collector Senior	19	17	20	20
San Driver Crew Leader Trainee	19	3	4	4
Refuse Collector	17	23	20	20
FULL TIME Subtotal		68	68	68
Central Special Collection				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	5	5	5
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	9	9	9
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	12	15	15
San Driver Crew Leader Trainee	19	2	2	2
Refuse Collector	17	9	6	6
FULL TIME Subtotal		42	42	42

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
East Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	3	3
Supply Specialist	21	1	1	1
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	18	19	19
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	21	23	23
San Driver Crew Leader Trainee	19	5	4	4
Refuse Collector	17	26	24	24
FULL TIME Subtotal		75	76	76
East Special Collection				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	2	2	2
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	11	10	10
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	7	11	11
San Driver Crew Leader Trainee	19	0	1	1
Refuse Collector	17	12	8	8
FULL TIME Subtotal		36	36	36
South Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	4	4
Supply Specialist	21	1	1	1
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	21	17	17
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	31	33	33
San Driver Crew Leader Trainee	19	1	7	7
Refuse Collector	17	16	18	18
FULL TIME Subtotal		74	82	82
South Special Collection				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	2	2	2
Equipment Monitor Senior	20	0	1	1
San Driver Crew Leader	20	12	12	12
Equipment Monitor	19	1	0	0
Refuse Collector Senior	19	14	14	14
San Driver Crew Leader Trainee	19	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
South Special Collection (cont)				
Refuse Collector	17	8	8	8
FULL TIME Subtotal		41	41	41
Mowing & Herbicide				
Sanitation General Foreman	26	1	2	2
Crew Supervisor CDL	24	1	1	1
Crew Supervisor	23	5	5	5
Sanitation Supv Field	23	1	3	3
Welder Senior	21	0	1	1
Equipment Operator Senior	19	17	17	17
Herbicide Equipment Operator	19	1	1	1
Welder	19	1	0	0
Crew Worker Senior	18	4	3	3
Crew Worker	16	0	1	1
FULL TIME Subtotal		31	34	34
Roll-Off Services				
Sanitation Res Collection Supt	31	1	0	0
Sanitation General Foreman	26	1	0	0
Sanitation Safety Instructor	24	1	0	0
Roll Off Container Oper.	21	7	8	8
Comm Front End Loader Oper	19	1	0	0
FULL TIME Subtotal		11	8	8
Commercial Support				
Sanitation Res Collection Supt	31	0	1	1
Sanitation General Foreman	26	0	1	1
Sanitation Safety Instructor	24	0	1	1
Welder Supervisor	23	1	1	1
Welder Senior	21	3	2	2
Equipment Operator Senior	19	2	2	2
Painter	19	1	1	1
Welder	19	1	2	2
Crew Worker Senior	18	6	6	6
FULL TIME Subtotal		14	17	17
Central Commercial				
Sanitation Supv Field	23	4	4	4
Comm Front End Loader Oper	19	34	35	35
FULL TIME Subtotal		38	39	39

PUBLIC WORKS - SANITATION OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Seminole Landfill				
Landfill Management Supt	31	1	1	1
Landfill Operations Asst Supt	26	4	4	4
Equipment Operator Principal	21	0	1	1
Landfill Equipment Operator	21	14	14	14
Equipment Operator Senior	19	5	5	5
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	8	7	7
Scale Operator	18	4	4	4
Crew Worker	16	0	1	1
FULL TIME Subtotal		37	38	38
FULL TIME Total		728	743	742
ALL POSITIONS Total		728	743	742

PUBLIC WORKS - SANITATION - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

Because the Sanitation Department is a self-supporting enterprise, any county funds required to meet its capital needs come from the Sanitation Fund. In 2009, the following projects were approved for additional funding: \$1,000,000 for the Linecrest Road Extension, \$6,000,000 for the closure of Cell 2A, and \$300,000 for Seminole Landfill Land Acquisition.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

In 2006, DeKalb County partnered with Georgia Power to launch one of the first publicly owned prototypes to produce Green Energy. The Landfill takes biodegradable trash, turns it into Methane Gas, and the Plant produces electricity from it and sells it to Georgia Power. The maintenance contract for this project is charged to the operating budget. The County will receive \$1,100,000 in revenue in 2009 from this facility's production.

RECENT CHANGES

Effective July 1, 1998, state legislation changed the way in which capital project budgets are portrayed. House Bill No. 1364 amended Article 1 of Chapter 81 of Title 36 of the Official Code of Georgia Annotated by stating that capital projects funds are to be portrayed as project-length budgets rather than as annual budgets. Therefore, they are no longer adopted as part of the County's annual budget process.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$64,863,982
Fund Balance Carried Forward	0
TOTAL	\$64,863,982

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
ADMINISTRATION BUILDING	\$237,974	\$237,726	\$248
CENTRAL TRANSFER STATION	24,425,000	23,918,814	506,186
CRYMES LANDFILL	1,775,000	343,318	1,431,682
LINECREST ROAD EXTENSION	2,674,400	589,973	2,084,427
MAJOR MODS PHASE 3 AND 4	5,695,939	5,289,086	406,853
MULTI-USE TRAIL	1,725,042	1,725,042	0
ROGERS LAKE PROPERTY	500,000	15,815	484,186
SEMINOLE LAND ACQUISTION	2,541,966	1,445,242	1,096,724
Sanitation MIS	310,000	90,000	220,000
North Transfer Station	2,025,000	2,300	2,022,700
Sem Land Eng	3,000,000	671,407	2,328,593
Sem Land Mon	1,500,000	653,341	846,659
Crematory	753,661	753,661	0
KDB House	200,000	0	200,000
Closure 2A Cell	17,500,000	944,995	16,555,005
TOTAL ACTIVE PROJECTS	\$64,863,982	\$36,680,721	\$28,183,261

STORMWATER UTILITY OPERATING FUND**FUNCTION: PLANNING & PUBLIC WORKS****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a stormwater utility fee. This fee is collected by the Tax Commissioner as part of the yearly property tax billing process. This Fund will be used to maintain the County's stormwater infrastructure and meet Federal requirements in the area of water initiatives, and address flood plain and green space issues.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005, a net of 28 positions was added in the Roads and Drainage Department including a Stream Cleaning Crew. Sixty one positions in Roads and Drainage were reimbursed by the Stormwater Utility Fund. \$8,730,204 was transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to reimburse costs related to the Stormwater Program in 2006. A Stormwater Utility CIP Fund was created and \$10 million was transferred from the Stormwater Operating Fund to the CIP Fund in 2006. In 2007 \$8,952,058 was transferred from this Fund to Special Tax District - Roads and Drainage to reimburse the costs related to the Stormwater Program. In 2008 \$9,487,315 was transferred from this Fund to Special Tax District - Roads and Drainage to reimburse the costs related to the Stormwater Program.

2009

In 2009, \$10,381,039 will be transferred from this Fund to Special Tax District - Roads and Drainage, Development Fund – Planning and Development and Water and Sewer Operating Fund – Watershed Management to reimburse the costs related to the Stormwater Program.

Future

To be proactive to all stormwater issues including drainage, citizens complaints, stream pollution, and flooding.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
2006 G.O. Bonds - Transportation	\$0	\$3,000,000	\$0	\$0
Discounts Taken	(1,351)	(8)	0	0
Stormwater Administration	22,500,597	25,412,255	24,788,245	24,788,245
	<u>\$22,499,246</u>	<u>\$28,412,247</u>	<u>\$24,788,245</u>	<u>\$24,788,245</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$7,395,188	\$10,321,279	\$7,907,899	\$7,907,899
Supplies	4,799,859	2,523,616	1,905,321	1,905,321
Capital Outlays	0	3,000,000	0	0
Interfund / Interdepartmental Charges	9,259,872	10,181,871	10,975,025	10,975,025
Depreciation and Amortization	6,022	0	0	0
Other Costs	(61,694)	0	4,000,000	4,000,000
Other Financing Uses	1,100,000	2,385,481	0	0
	<u>\$22,499,246</u>	<u>\$28,412,247</u>	<u>\$24,788,245</u>	<u>\$24,788,245</u>

STORMWATER UTILITY OPERATING FUND**FUNCTION: PLANNING & PUBLIC WORKS**

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
Stormwater Utility Operating Fund	\$22,499,246	\$28,412,247	\$24,788,245
	\$22,499,246	\$28,412,247	\$24,788,245

STORMWATER UTILITY FUND - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

Because the Stormwater Utility CIP Fund is a self supporting enterprise, any county funds required to meet its capital needs come from the stormwater assessment fee. In 2005, the Fund was created and \$10,000,000 was transferred from the Stormwater Utility Fund.

IMPACT ON OPERATING BUDGET

There will be no direct impact on the operating budget. Any appropriations used by this fund will be transferred from the Stormwater Utility fund.

RECENT CHANGES

None.

ANTICIPATED REVENUES

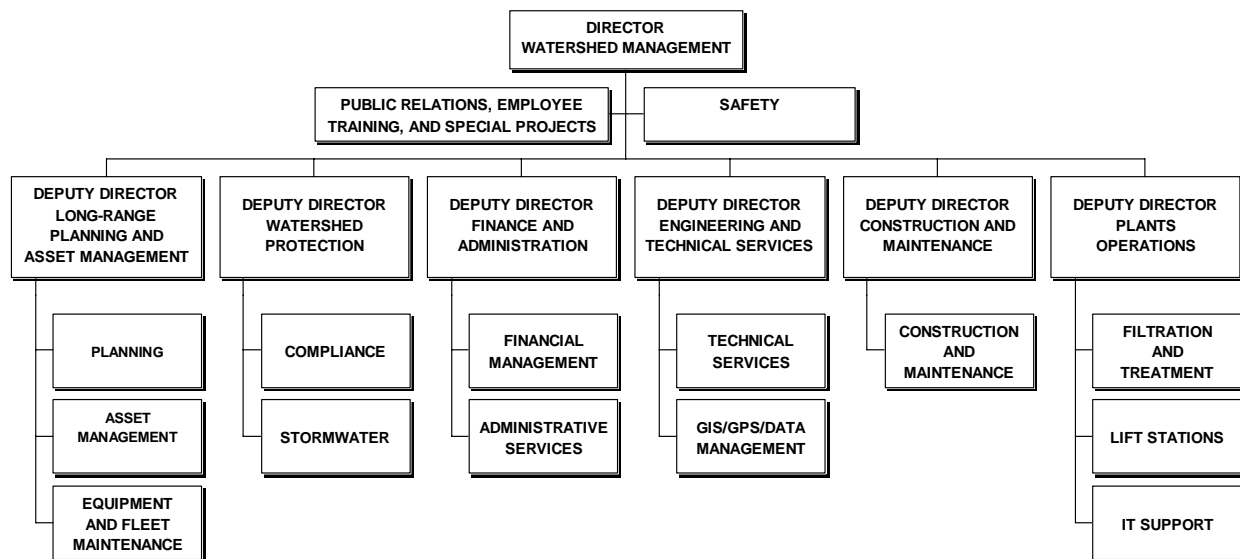
	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfer	\$6,644,898
State	27,875,047
Local	1,341,706
TOTAL	\$35,861,651

STORMWATER UTILITY FUND - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
STORMWATER-RESERVE FOR APP	\$42,555	\$0	\$42,555
REHAB-STORWATER PIPES & ST	2,280,000	1,558,654	721,346
STORM DRAIN. SYSTEM CONSTR	500,000	357,885	142,115
STORM.MGMT.FAC. PHASE 1	262,609	229,152	33,457
STMWATER-FEMA FPH MATCH	1,076,977	257,530	819,447
JACKSON SQ FEMA PDMC10/25/ MATCH/ENGINEERS STDY	6,426,072	6,022,344	403,728
GEMA PDMC-PJ-04-GA-2005-00	1,169,000	825,000	344,000
CTY OF CHAMBLEE DRAINAGE P	4,301,000	4,295,075	5,925
DORAVILLE DRAINAGE PRJS	466,105	176,772	289,332
DREW VALLEY AREA STRMWTR F	592,495	555,800	36,695
FEMA PDMC-PJ-04-GA-2006-00	2,352,474	1,780,460	572,014
GANSBR FEMA- RFCPJ2006	3,802,450	3,255,927	546,523
FEMA FMAPJ04GAFY2006-005 3	2,518,500	1,861,949	656,551
SEMBLER STREAM BANK STABIZ	1,097,350	1,062,082	35,268
3 N.FRK PCHTR GEMA RFCPJ0G	187,000	74,230	112,770
4 HMSGEMA PDMC-PJ04GA-07-0	1,189,300	1,137,583	51,717
9 N.FORK PEH CRK GEMA FMAP	780,240	600,284	179,956
11-HUNTNG, SCOTT& RIDERWOO	3,176,074	2,585,371	590,703
CITY LITHONIA	3,641,450	1,696,920	1,944,530
	96,106	-	96,106
	\$35,957,756	\$28,333,019	\$7,624,738



MISSION STATEMENT

It is the mission of the Department of Watershed Management, formerly the DeKalb County Water and Sewer Department, to provide safe drinking water in adequate supplies, to collect and adequately treat wastewater, and to protect DeKalb County’s watersheds responsibly while focusing on excellent customer service.

PROGRAM DESCRIPTION

The DeKalb County Water and Sewerage System is comprised of the following funds: Water and Sewerage Operating Fund; Water and Sewerage Construction Fund; Water and Sewerage Renewal and Extension Fund; and the Water and Sewerage Sinking Fund.

The Water and Sewerage Operating Fund reflects the daily operations of the County's water and sewerage system. It includes those expenses and charges which are made for the purpose of operating, maintaining, and repairing the system. The Department of Watershed Management is the organizational entity charged with the responsibility of operating and maintaining the system, and its financial requirements are reflected in this fund. The fund also includes the costs of the Revenue Collections Cost Center which is managed by the Finance Department's Division of Treasury and Accounting Services, and is responsible for billing and collection of water and sewer charges.

The Finance Division is responsible for the administration and policy direction of the Department, and for coordination of the operating budget. This division is responsible for payroll, personnel, purchasing, and document control.

The Technical Service Division is responsible for Watershed Management's engineering, computerized mapping, compliance, acquisition, data base management, and coordination with the County's Geographic Information System.

The Plant Operations Division manages and maintains the system's water production and sewerage treatment facilities. It is responsible for the production and distribution of potable water and the collection, treatment and disposal of wastewater in accordance with applicable state and federal quality standards and regulations. Information technology services are attached to this division.

The Construction and Maintenance Division is primarily responsible for the maintenance of and improvements to, the system's water distribution and sewage collection systems. The maintenance function entails both emergency repair and preventive maintenance.

The Long-Range Planning and Asset Management Division is responsible for master, business, and capital projects planning, rate studies, systems security, and asset management. The maintenance function of Watershed Management’s equipment and fleet is located in this division.

The Watershed Protection Division manages stormwater, permitting, restoration projects, the Fats, Oils, and Grease (FOG) program, spill tracking and reporting, the septic tanks elimination program, and compliance.

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

PERFORMANCE INDICATORS

	TARGET	2006	2007	2008
Complaints/Service Calls Per 10,000 Customers	< 1,100/year	634	999	850
% Of Unbilled Water ¹	< 15%	21.5%	22.1%	18.8%
Water Main Failures Per 1,000 Miles Of Water Main	< 275/year	45	84	75
% Of Days In Compliance With Water And Wastewater Permits	90%	100%	100%	100%

¹ The increase from 2005 to 2006 is possibly due to fire hydrant flushing, inaccurate meters or meters not read, or leakage.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Administrative Division				
Procurement Purchase Amount	\$26,522,078	\$29,533,385	\$28,942,717	\$28,363,863
Filtration & Treatment Division				
Number of Water Customers	311,023	313,691	315,000	315,000
Number of Sewer Customers	277,979	279,407	281,000	281,000
Filtration & Treatment Division-Water				
Water Pumped (Billions of Gallons)	28.80	23.97	25.00	25.00
Plant Capacity (GA EPD Permitted) (Millions of Gallons)	150	128	128	128
Daily Average Consumption (Millions of Gallons)	76.94	65.50	67.00	67.00
Filtration & Treatment Division-Sewer				
Number of Lift Stations	63	66	67	67
Gallons of Wastewater Treated (Millions)	13,032	12,125.00	12,125.00	12,125.00
Average Gallons Wastewater Treated Per Day (Millions)	35.7	33.2	33.2	33.2
Laboratory Samples Tested/Analyzed	14,800	14,510	14,800	14,800
Customer Complaints	7	13	15	15
Stormwater Discharge Characterization Monitoring	15	19	25	25
All Sources	156	143	140	140
Construction & Maintenance Division				
Water				
Meters Repaired/Replaced	4,112	1,361	1,400	1,400
Renewed Water Service	1,172	1,159	1,200	1,200
Mains Installed (Ft.)	20,162	26,000	27,000	27,000
Mains Installed (Ft) Developer	112,467	44,377	45,000	45,000
Meters Installed (New)	2,074	1,154	1,200	1,200

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Sewer				
Mains Installed (Ft) Developer	122,412	56,656	57,000	57,000
Support				
Landscape Projects	4,214	4,230	4,300	4,300
Valve Boxes Raised	N/A	65	350	350
Manholes Raised	281	1,305	1,750	1,750

MAJOR ACCOMPLISHMENTS IN 2008

The department met the Georgia EPD mandate requiring water providers to reduce water consumption by 10% as a result of the regional drought. Construction continued on upgrades for the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs including completion of ROW acquisition and permitting. The department initiated the development and design for the expansion of the Pole Bridge and Snapfinger wastewater facilities and a conveyance tunnel to serve the county for the next 20 – 30 years. Conservation measures were implemented to include the distribution of low flow kits, rebates for low-flow toilet installation, and the implementation of regulations requiring pre-1993 built homes to be retrofitted with low-flow fixtures as a condition of sale. Major programs for identification and reduction of infiltration and inflow to the County’s collection system, and for comprehensive inventory of collection system for preventive maintenance were continued. The Snapfinger Influent Lift Station (ILS) drives were upgraded to world class digital controls and human-machine interfaces (HMI).

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY’S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collection systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

Human Services

To provide efficient and accountable service to all inhabitants of DeKalb while maintaining the lowest possible cost to our customers.

Organizational Effectiveness

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

MAJOR BUDGETARY IMPACTS

Previous

Effective January 1, 2005, a rate increase for the water and sewer commodity charges increased the water charge to \$2.19 per 1,000 gallons and the sewer charge to \$3.22 per 1,000 gallons. By a November 2005 Administrative Order, Water and Sewer was separated from the Public Works Department, and became an independent operating department.

In 2006, one Engineer was added to work on water and sewer projects, in-house studies, and DOT projects to assist in the supervision of County Contracts’ contractors, and design of small in-house projects.

MAJOR BUDGETARY IMPACTS (CONT.)

Previous

In 2007, the Scott Candler Water Treatment Plant came online. The preliminary design contracts for the Waste Water Treatment Plant Expansions and the Interplant Storage and Conveyance System were signed. The name of the department was changed from the Water and Sewer Department to the Department of Watershed Management to reflect the department's new emphasis to include "all things water". A Level 4 drought was declared by the Georgia Director of Environmental Protection Division. In late 2007, the Governor instituted a 10% reduction in water consumption. Six positions including four Departmental Microsystems Specialists, one Network Administrator, and one Administrative Assistant II were transferred to Information Systems (IS) reflecting the consolidation of computer-related activities to IS. A Crew Worker Senior position was transferred to the Citizens Call Center to support Watershed Management's impact on the 311 capabilities.

In 2008, the 16% rate increase approved by the Board of Commissioners in 2007 became effective on January 1, 2008. The department began offering a Toilet Retrofit Rebate Program to water customers whose homes were built prior to 1993. The management of the meter reading function, including 21 positions (one Revenue Collection Supervisor Sr., one Field Service Representative, one Accounting Technician Sr., and 18 Meter Readers), and equipment was transferred from the Finance Department to the Department of Watershed Management as part of the 2008 Budget. An additional twenty-four positions were added including: 2 Deputy Directors, 1 Project Analyst, 1 Manager Public Relations, 1 Graphic Design Technician, 1 Waste Wastewater Lab Technician, 1 Instrument and Control Specialist, 3 Crew Supervisors, 3 Crew Worker Seniors, 2 Dispatchers, 1 FOG Control Program Manager, 5 Senior Compliance Inspectors, 2 Compliance Supervisors, and 1 Office Assistant.

Also in 2008, the Department of Watershed Management initiated the first year of a four-year rate adjustment to meet the operational and maintenance needs of the water and wastewater system and support major capital investment. In August, the budget for the department was reduced by \$4,594,485 to reflect the revenue shortfalls that resulted from the Level 4 drought declaration in the State of Georgia.

2009

The 2009 rate increase was accelerated by three months to begin in October 2008 to offset the drought's water conservation revenue impact. An Intergovernmental Agreement to provide the new City of Dunwoody water and wastewater services was enacted.

Future

The ongoing Level 4 drought and resulting water conservation measures will continue to have an impact upon the department's revenues. The operating costs of the future wastewater interplant tunnel and wastewater plant expansion will impact the yearly operating budget.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Administration	\$8,857,421	\$11,138,688	\$11,731,347	\$11,731,347
Capitalization	(5,080,086)	(5,260,857)	(5,584,577)	(5,584,577)
Construction and Maintenance	38,597,560	39,964,338	30,550,916	30,550,916
Data Management	3,308,792	2,991,197	3,158,600	3,158,600
Director's Office	4,169,945	5,599,508	5,603,859	5,603,859
Discounts Taken	(15,404)	(826)	0	0
Filtration and Treatment	43,909,717	32,843,298	65,876,526	65,876,526
Revenue Collections - W & S *	6,686,713	5,538,116	5,403,023	5,403,023
Transfers and Reserves	48,605,576	59,218,288	52,405,891	52,405,891
	\$149,040,234	\$152,031,749	\$169,145,586	\$169,145,586

* Funding for Revenue Collections Division is provided by the Water and Sewer Revenue Fund but management is provided by the Finance Department for 94 positions. These positions for Revenue Collections are included in the Finance section of this Budget Book.

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$41,695,895	\$42,012,023	\$40,922,027	\$40,922,027
Purchased / Contracted Services	13,126,631	11,905,946	10,275,161	10,275,161
Supplies	23,596,556	23,515,475	19,074,379	19,074,379
Capital Outlays	305,511	185,924	100,060	100,060
Interfund / Interdepartmental Charges	9,710,068	11,211,355	7,629,419	7,629,419
Other Costs	12,046,385	4,056,035	44,538,796	44,538,796
Other Financing Uses	48,559,187	59,144,991	46,605,745	46,605,745
	\$149,040,234	\$152,031,749	\$169,145,586	\$169,145,586

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Water & Sewer Operating Fund	\$149,040,234	\$152,031,749	\$169,145,586
	\$149,040,234	\$152,031,749	\$169,145,586

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Director's Office				
Dep Dir WM - Finance & Admin	AI	1	1	1
Dep Dir WM Eng & Tech Svcs	AI	1	1	1
Dep Dir WM Planning Asset Mgt	AH	1	1	1
Assoc Dir Watershed Manage	AF	1	0	0
Dep Dir WM Wtrshed Protection	AF	0	1	1
Director Watershed Management	AC	1	1	1
Project Funds Mgr WM	30	1	1	1
PubRelEmpTrngSpecProjManager	29	1	1	1
Public Information Officer	28	1	1	1
Special Projects Coordinator	28	1	1	1
Accountant Senior	26	1	1	1
Departmental Safety Coord	26	1	1	1
Administrative Coordinator	25	1	1	1
Certification Instructor WM	25	1	1	1
Project Analyst Watershd Mgt	25	1	2	2
Asst Departmental Safety Coord	24	1	1	1
Graphic Design Technician	23	0	1	1
Public Education Specialist	23	1	2	2
Administrative Assistant I	21	2	2	2
Accounting Tech Senior	19	1	1	1
Office Assistant Senior	19	0	1	1
FULL TIME Subtotal		19	23	23

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Admin & Fiscal Control				
Admin Operations Mgr	28	1	1	1
General Foreman Watershed Mgt	26	1	1	1
Crew Supervisor CDL	24	3	3	3
Administrative Assistant II	23	1	1	1
Heavy Equipment Truck Mechanic	23	1	1	1
Requisition Supervisor	23	1	1	1
Specification Coordinator	23	1	1	1
WQC Electrical Specialist	23	1	1	1
Administrative Assistant I	21	1	1	1
Carpenter Senior	21	1	1	1
Painter, Senior	21	0	1	1
Payroll Personnel Tech Sr	21	3	3	3
Requisition Technician	21	3	4	4
Equipment Operator Senior	19	1	1	1
Painter	19	1	0	0
Accounting Tech	18	1	0	0
Crew Worker Senior	18	13	14	14
Crew Worker	16	2	1	1
FULL TIME Subtotal		36	36	36
Warehouse				
Inventory Warehouse Supervisor	25	1	1	1
Supply Specialist Senior	24	2	2	2
Crew Supervisor	23	1	1	1
Supply Specialist	21	0	1	1
Office Assistant Senior	19	1	1	1
Meter Mechanic	18	2	2	2
Stockworker	18	5	5	5
FULL TIME Subtotal		12	13	13
Collection Services				
Revenue Collections Supervisor	23	0	1	1
Accounting Tech Senior	19	0	1	1
Field Service Representative	19	0	1	1
Meter Reader	18	0	18	18
FULL TIME Subtotal		0	21	21
GPS/GIS/Data Management				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	3	2	2
Engineer	28	1	1	1
General Foreman Watershed Mgt	26	1	1	1
Crew Supervisor CDL	24	1	1	1
Engineering Technician Senior	24	19	19	19
GIS Specialist Senior	24	2	2	2
Crew Supervisor	23	9	9	9
Engineering Technician	23	2	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
GPS/GIS/Data Management (cont)				
Administrative Assistant I	21	1	1	1
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	1	1	1
FULL TIME Subtotal		42	40	40
F&T Admin & Supervision				
WQC Manager	33	1	1	1
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		2	2	2
P&M Admin & Supervision				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer, Senior	29	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		4	4	4
Water Production Operations				
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	5	5	5
WQC Operator, Principal	24	4	4	4
WQC Operator Senior	23	7	8	8
WQC Operator	19	9	8	8
General Maintenance Worker, Sr	18	3	2	2
General Maintenance Worker	16	0	1	1
FULL TIME Subtotal		30	30	30
Water Maintenance				
Instrumentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
Crew Supervisor CDL	24	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	3	2	2
Water Maintenance Mech Sr	23	3	3	3
WQC Electrical Specialist	23	2	3	3
WQC Maintenance Coord	23	2	1	1
Contractural Service Inspector	21	1	1	1
Electronic Tech	21	1	0	0
Equipment Operator Principal	21	1	1	1
Supply Specialist	21	1	0	0
Water Maintenance Mechanic	21	9	9	9
Crew Worker Senior	18	2	2	2
General Maintenance Worker, Sr	18	1	1	1
General Maintenance Worker	16	2	2	2
FULL TIME Subtotal		32	29	29

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Water Laboratory				
Chemist, Senior	26	1	1	1
Chemist	25	1	1	1
Microbiologist	25	1	1	1
Water Wastewater Lab Tech, Sr	23	4	5	5
Water Wastewater Lab Tech	21	2	2	2
FULL TIME Subtotal		9	10	10
Sewer Lab Admin & Supervision				
Lab Monitor Supervisor	30	1	1	1
Lab Monitor Asst Supv	28	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		3	3	3
Sewer Laboratory				
Biologist	25	1	1	1
Chemist	25	2	2	2
Water Wastewater Lab Tech, Sr	23	3	3	3
Water Wastewater Lab Tech	21	6	6	6
FULL TIME Subtotal		12	12	12
Sewer Monitoring				
Environmental, Senior	25	1	1	1
Environmental	24	1	1	1
Environmental Tech, Sr	23	3	5	5
Environmental Technician	21	3	1	1
FULL TIME Subtotal		8	8	8
WPC Snapfinger Plants				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer	28	1	1	1
WQC Plant Supervisor	26	2	2	2
Crew Supervisor CDL	24	1	1	1
WQC Foreman	24	6	6	6
WQC Operator, Principal	24	2	2	2
WQC Operator Senior	23	5	6	6
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	3	3	3
Water Wastewater Lab Tech	21	1	1	1
WQC Operator	19	5	4	4
Crew Worker Senior	18	3	4	4
Crew Worker	16	2	1	1
FULL TIME Subtotal		34	34	34

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
WPC Pole Bridge Creek Plant				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	4	4	4
WQC Operator Senior	23	3	3	3
Administrative Assistant I	21	1	1	1
WQC Operator	19	1	1	1
FULL TIME Subtotal		12	12	12
WPC Pole Bridge Maintenance				
Instrmentation & Controls Spec	28	0	1	1
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1
Water Maintenance Mechanic	21	2	3	3
Crew Worker Senior	18	1	1	1
Crew Worker	16	1	1	1
FULL TIME Subtotal		7	9	9
WPC Facilities Maintenance				
Instrmentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1
Water Maintenance Mech Sr	23	4	4	4
WQC Electrical Specialist	23	1	1	1
WQC Maintenance Coord	23	1	1	1
Electronic Tech	21	1	1	1
Water Maintenance Mechanic	21	9	9	9
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		21	21	21
C & M Div Management & Admin				
Dep Dir WM Const & Maint	AI	1	1	1
Construction & Maint Mgr WM	33	1	0	0
Construction Maintenance Supt	30	0	1	1
Customer Support Administrator	28	1	1	1
Environmntal Project Coord	24	1	1	1
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	1	1	1
Customer Support Assistant	21	1	1	1
FULL TIME Subtotal		7	7	7
Technical Services				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	3	4	4
Chief Construction Inspector	28	0	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Technical Services (cont)				
Engineer	28	1	1	1
Production Control Manager	28	1	1	1
Production Control Supervisor	26	1	1	1
Construction Inspector	25	10	10	10
Cross Connection Control Spec	24	1	1	1
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	3	3	3
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	1	4	4
Cross Connect Control Spc Asst	23	2	2	2
Engineering Technician	23	1	1	1
GIS Specialist	23	3	3	3
Administrative Assistant I	21	2	2	2
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	0	3	3
FULL TIME Subtotal		33	41	41
District 1 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Watershed Mgt	26	4	4	4
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	15	15	15
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	3	3	3
Crew Worker Senior	18	33	35	35
Crew Worker	16	10	8	8
FULL TIME Subtotal		74	74	74
Construction				
Construction Maintenance Supt	30	1	1	1
General Foreman Watershed Mgt	26	6	6	6
Construction Inspector	25	2	2	2
Construction Supervisor	24	6	6	6
Crew Supervisor CDL	24	20	20	20
Crew Supervisor	23	0	1	1
Electronic Tech	21	1	0	0
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	4	4	4
Field Service Representative	19	2	2	2
Crew Worker Senior	18	43	43	43
Meter Mechanic	18	2	2	2
Crew Worker	16	16	16	16
FULL TIME Subtotal		110	110	110

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
District 2 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Watershed Mgt	26	6	6	6
Construction Inspector	25	2	2	2
Crew Supervisor CDL	24	19	19	19
Public Works Dispatch, Supv	23	1	1	1
Equipment Operator Principal	21	8	8	8
Service Request Technician	20	1	1	1
Dispatcher	19	7	9	9
Equipment Operator Senior	19	2	2	2
Crew Worker Senior	18	38	37	37
Crew Worker	16	14	15	15
FULL TIME Subtotal		99	101	101
District 3 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Watershed Mgt	26	5	5	5
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	14	14	14
Crew Supervisor	23	1	1	1
Heavy Equipment Truck Mechanic	23	3	3	3
Equipment Operator Principal	21	8	8	8
Welder Senior	21	2	2	2
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	4	4	4
Crew Worker Senior	18	26	26	26
Office Assistant	18	1	1	1
Crew Worker	16	12	12	12
FULL TIME Subtotal		79	79	79
Compliance				
Dep Dir WM Cmplnce Trtmnt Ops	AI	1	1	1
Asst Dir PW, Finance & Admin	AE	1	1	1
FOG Control Program Manager	31	0	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	1	0	0
Compliance Supervisor	28	0	2	2
Engineer	28	2	2	2
Compliance Division Supv WM	26	3	2	2
Compliance Inspector, Senior	26	0	5	5
Construction Inspector	25	4	4	4
Document Cntrl Coordinator WM	25	0	1	1
Compliance Inspector	24	9	9	9
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	1	1	1
Administrative Assistant II	23	0	1	1
Crew Supervisor	23	4	4	4

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Compliance (cont)				
Administrative Assistant I	21	1	1	1
Crew Worker Senior	18	14	13	13
Crew Worker	16	1	2	2
FULL TIME Subtotal		44	52	52
FULL TIME Total		729	771	771
ALL POSITIONS Total		729	771	771

See Finance Department Section of this Budget Book for the total authorized positions for the Revenue Collections and Treasury Cost Centers. The Water and Sewer Revenue Fund fully funds those Treasury and Accounting Services division positions that are assigned to water/sewer work. There are 94 full-time positions assigned to Water and Sewer activities.

PROGRAM DESCRIPTION

The Water and Sewerage Construction Fund was created in 1990 to account for expenditures made from the proceeds of the 1990 and 1993 Revenue Bond issues, and local government contributions associated with the construction projects. As part of the 1996 budget, the remaining 1990 projects were transferred to the Renewal and Extension Fund. Payments from the Construction Fund are made in accordance with the bond resolution and local government agreements. State law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process.

IMPACT OF CIP PROJECTS ON THE COUNTY – FINANCIAL / NON-FINANCIAL

As each project is completed, the operating costs will be reflected in the operating budget.

RECENT CHANGES

The County issued bonds in 1993 in order to fund its pro-rata participation in the City of Atlanta's Phosphorous Reduction Program. Subsequent to issuing the bonds, the City abandoned the initial design and revised the treatment plan to include an expansion of the existing Clayton Plant facilities at a significantly higher cost. In 1997, the County paid its share of the prior project cost to Atlanta. In 1999 a rate increase was adopted which enabled a bond issue to raise funds to cover the added cost of the County's portion of the R. M. Clayton Plant upgrade, and to construct an additional raw water reservoir. In 2000, the County completed the Series 2000 Bond Issue which yielded \$214,525,000. These funds allowed an expansion of the Scott Candler Filter Plant. In 2002, the contract was signed and the construction was begun on the Scott Candler Water Filter Plant. In 2003, design and regulatory permit applications continued for the new Chattahoochee River water supply intake, 200 MGD water supply intake, 200 MGD pump station and 96" transmission line to reservoirs.

During 2006, there was a \$98.6 million bond sale: \$52 million for a raw water pumping station and transmission line, \$35 million for wastewater plant expansion and engineering, \$10 million for the east side sewer capacity expansion, and \$1.6 million for the cost of issuance of the bonds and for surety bonds..

The County is continuing to develop improvements in the water treatment capacities of the system. Projects will be added to this fund as further improvements to the system are required. As of April 30, 2009, the Board of Commissioners had not adopted any changes in the Construction Fund.

FUNDING SOURCES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Construction Fund	\$352,198,659
2006 Water & Sewer Bonds	98,678,373
Total	<u>\$450,877,032</u>

WATER AND SEWER CONSTRUCTION FUND

FUNCTION: PLANNING & PUBIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
COST OF ISSUANCE	\$1,193,517	\$1,193,517	\$0
FILTER PLANT EXPANSION	168,997,431	163,524,983	5,472,448
FILTER PLANT RESERVOIRS	49,332,570	49,382,416	(49,846)
INDIAN CREEK RELIEF SEWER	6,000,000	5,866,122	133,878
N FORK PEACHTREE RELIEF SEWER	5,740,531	5,740,531	0
NANCY CREEK TUNNEL	54,563,592	53,948,799	614,793
POLE BRIDGE AEROBIC DIGESTER	10,628,199	10,628,199	0
RAW WATER PUMP STATION & LINE	55,750,000	31,200,432	24,549,568
ROADHAVEN ANNEX BUILDING	11,769,455	2,230,534	9,538,921
S FORK PEACHTREE RELIEF SEWER	10,973,053	10,973,053	0
SEWER REN - INTERGOVERNMTL	1,500,000	1,452,656	47,344
SEWER REN - SNAPFINGER	7,000,000	6,991,553	8,447
SNAPFINGER EQUALIZATION TANK	7,036,182	7,036,182	0
SURETY BONDS	1,871,314	1,871,314	0
UNDERWRITERS DISCOUNT	1,751,751	1,751,751	0
VETERANS HOSP RELIEF SEWER	5,231,438	5,231,438	0
SOUTHEAST LIFT STATIONS	10,000,000	1,062,528	8,937,472
WASTEWATER TREATMENT FAC	35,000,000	9,546,653	25,453,347
RESERVE - APPROPRIATION	1,097,999	0	1,097,999
SNAPFINGER ROTARY PRESS	4,500,000	0	4,500,000
SNAPFINGER ROTARY PRESS	940,000	107,595	832,405
TOTAL	\$450,877,032	\$369,740,257	\$81,136,775

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The Water and Sewerage Renewal and Extension (R&E) Fund is a separate fund to permit accounting for funds in excess of operating and debt service requirements used to renew or extend the current system. Expenditures from the Renewal and Extension Fund are made for replacements, additions, extensions and improvements or paying any obligations incurred for such purposes or paying the costs of any engineering studies, surveys or plans and specifications pertaining to future development or expansion of the system. State Law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process. The 1990 Bond Projects were moved from the Construction Fund to the R&E Fund in the 1996 budget.

IMPACT ON OPERATING BUDGET

As each project is completed, additional costs will be added to the operating budget.

RECENT CHANGES

In 2000, \$1,188,739 was budgeted for additional equipment. In 2001, all equipment for Water and Sewer except desktop computers was funded from the Renewal and Extension Fund. In 2001, \$13,323,486 was budgeted for this purpose. The funding transfer from the Operating Fund was budgeted at \$16,146,178 for 2001. In 2002, \$228,050 was budgeted for computers and \$27,123,194 was transferred from the Operating Fund. In 2003, \$1,570,767 was budgeted for computers, and \$11,508,764 was transferred from the Operating Fund. In 2004, \$2,173,439 was budgeted for equipment with the exception of desktop computers. In 2005, \$2,173,439 was budgeted for all equipment except desktop computers. The funding transfer from the Operating Fund was budgeted at \$23,246,516 for 2005. All equipment including desktop computers for Water and Sewer was funded from the Renewal and Extension Fund. In 2006, \$1,676,400 has been budgeted for by-pass pumps and \$652,475 for computer equipment and major software. The funding transfer from the Operating Fund was budgeted at \$14,474,663 for 2006. In 2007, the rate structure for the Operating Fund was increased in order to meet current and future Capital Investment Projects funded by the Renewal and Extension Fund. The funding transfer from the Operating Fund is budgeted at \$21,700,461. For Water Miscellaneous Projects, an additional \$1,800,000 is budgeted for Water Meter Installation and \$2,050,000 for Water Meter Replacements. For Sewer Miscellaneous Projects, an additional \$1,425,000 is budgeted for Sewer Rehabilitation at Pole Bridge and \$4,700,000 for Snapfinger.

2009

The funding transfer from Operating Fund is budgeted at \$7,767,624. No new projects are being added for 2009. As of April 30, 2009, the Board of Commissioners had not adopted any changes in the R&E Fund. All budget revisions will remain as previously adopted.

FUNDING SOURCES	
ANTICIPATIONS	
<u>BEGINNING 1998</u>	
Renewal and Extension Fund	\$400,020,653

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY			
	PROJECT		
	APPROPRIATION	EXPENDITURES	
	<u>BEGINNING 1998</u>	<u>BEGINNING 1998</u>	<u>BALANCE</u>
Equipment	\$58,223,471	\$54,400,304	\$3,823,167
Capital Projects	341,797,182	327,662,497	14,134,685
TOTAL	<u>\$400,020,653</u>	<u>\$382,062,801</u>	<u>\$17,957,852</u>

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT APPROPRIATIO BEGINNING	EXPENDITURES BEGINNING	BALANCE
Water Policy Projects			
Firelines	\$5,293,155	\$5,292,625	\$530
Industrials	897,825	897,825	0
Miscellaneous Water Inspections	156,785	156,785	0
Subdivisions and Water Main Extensions	10,805,636	10,772,953	32,683
Allgood at Redan	144,585	140,727	3,859
Total	<u>\$17,297,986</u>	<u>\$17,260,915</u>	<u>\$37,071</u>
Sewer Policy Projects			
County Sewer Main Extension	\$231,027	\$139,267	\$91,760
Miscellaneous Sewer Inspections	3,498,146	3,490,140	8,006
Whites Mill Road Petition Sewer	27,000	26,546	454
Total	<u>\$3,756,173</u>	<u>\$3,655,954</u>	<u>\$100,219</u>
Water Miscellaneous Projects			
Annual Engineering Contract	\$9,854,178	\$7,992,963	\$1,861,215
Annual Water Construction Contract	17,816,642	16,510,843	1,305,799
County Main Renewals	24,604,586	24,338,990	265,596
DeKalb Industrial Water Relining	353,652	353,652	0
E Ponce De Leon Widening - Water	313,699	313,699	0
Emory Area Water Mains	102,089	102,089	0
Emory Transmission Main	305,905	305,905	0
Filter Plant Renovations	297,796	297,796	0
GDOT Improvements	4,750,000	4,474,046	275,954
HOST Projects Design	128,816	104,940	23,876
Klondike Road Water Mains	0	0	0
Lithonia Industrial Boulevard W&S Relocation	2,542,504	2,542,504	0
Pleasant Hill Road Water Main	261	261	0
Raw Water Pump Station & Line	1,213,230	1,209,199	4,031
Roberts Road Tank	400,000	89,375	310,625
Rockbridge Road Widening	133	133	0
S DeKalb Water Main Replacement - A, B, C	1,576,237	1,576,237	0
Tucker Area Water Main Replacement	1,247,176	1,247,176	0
Various Intersection Improvements	782,336	782,336	0
Various Interstate Improvements	371,860	371,860	0
Water Booster Tanks	400,001	0	400,001
Water Main Replacements - Bridges	497,654	497,654	0
Water Meter Installations	38,919,869	36,496,717	2,423,152
Water Meter Replacements	52,860,622	51,954,289	906,333
Water Pump Station Generators	188,637	188,637	0
Water Service Line Renewal	22,067,132	22,058,893	8,239
Water Tank Painting	4,701,104	4,651,104	50,000
Wesley Chapel Road Improvement	984,876	984,876	0
Total	<u>\$187,280,995</u>	<u>\$179,446,173</u>	<u>\$7,834,822</u>
Sewer Miscellaneous Projects			
Annual Water Construction Contract	\$2,757,369	\$2,757,369	\$0
Briarwood Road Petition Sewer	2,000	2,000	0
Clarks Creek / Corn Creek Sewers	2,619,489	2,447,281	172,208

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT APPROPRIATIO BEGINNING	EXPENDITURES BEGINNING	BALANCE
Sewer Miscellaneous Projects (cont.)			
Covington - Panola Sewer	427,857	427,857	0
Dogwood Hills Petition Sewer	543,113	543,112	1
Elam Road Area Sewers	912,821	912,821	0
Glenrich Petition Sewer	0	0	0
Harts Mill Petition Sewer	66,910	66,910	0
Kelley Chapel Petition Sewer	330,000	330,000	0
Lawrenceville Highway Petition Sewer	125,000	1,000	124,000
Lift Station Expansions	750,000	236,000	514,000
Lift Station Generators	1,449,905	1,449,905	0
Manhole Raising Contract	14,509,276	13,248,662	1,260,614
Memorial Drive Petition Sewer	120,000	41,675	78,325
Nancy Creek Pump Station/Force Main	331,360	331,360	0
Peachtree N. Ct Petition Sewer	30,000	0	30,000
Pine Ridge Road Petition Sewer	0	0	0
Pleasant Ridge Drive Sewers	487,492	487,492	0
Pole Bridge Land Purchase	937,126	937,126	0
Redan Road Sewer	14,376	14,376	0
Saddlewood Area Sewers	44,603	44,603	0
Sediment Removal Program	410,687	410,687	0
Sewer Rehabilitation - Intergovernmental	24,367,852	23,496,872	870,980
Sewer Rehabilitation - Pole Bridge	8,956,260	7,805,297	1,150,963
Sewer Rehabilitation - Snapfinger	56,658,604	55,438,291	1,220,312
Sewer Service Lines	15,876,498	15,135,329	741,169
Shadowbrook Petition Sewer	715,729	715,729	0
Snapfinger / Pole Bridge Tunnel	0	0	0
South River Trunk Sewer	0	0	0
Tilly Mill Road Sewer	0	0	0
Vista Dale Ct Petition Sewer	17,700	17,700	0
Total	\$133,462,027	\$127,299,455	\$6,162,572
Non-Project Expenditures			
Clayton Plant - Capital	\$15,840,010	\$15,840,010	\$0
Columbia Dr Pump Station Buffer	204,083	204,083	0
Computer Equipment - Additional	1,234,286	1,168,585	65,701
Computer Equipment - Replacement	259,409	259,409	0
ISIS Equipment / Contracts	10,200,000	9,114,071	1,085,929
Major Components - Sewer	4,502,128	3,874,668	627,460
Major Components - Water	2,088,628	2,031,499	57,129
Operating Equipment - Additional	4,217,703	4,217,614	89
Operating Equipment - Replacement	11,025,394	9,902,043	1,123,351
Reserve For Appropriation	254,426	0	254,426
Roadhaven Renovations	1,663,584	1,587,201	76,383
Sewer Plant Renovations	1,721,450	1,188,751	532,699
Sewer System Survey	5,000,000	5,000,000	0
Treasury Relocation	12,371	12,371	0
Total	\$58,223,471	\$54,400,304	\$3,823,167

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT APPROPRIATIO BEGINNING	EXPENDITURES BEGINNING	BALANCE
TOTAL	\$400,020,653	\$382,062,801	\$17,957,852

WATER & SEWER SINKING FUND

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The Water & Sewerage Sinking Fund is a separate fund specifically designated to pay principal and interest payments on Revenue Bond issues and to maintain required reserves. Revenue is derived from a transfer of funds from the Water & Sewerage System Revenue Fund and from earnings on Sinking Fund investments. The Water & Sewerage System's financial condition is sound as demonstrated by the ratings of its bonds as of year end:

	Moody's Investors Service	Standard & Poor's
Water & Sewerage System Revenue	Aa2	AA+

ACTIVITY MEASURES

	1/1/05	1/1/06	1/1/07	1/1/08
Principal Balance (000's)	\$497,815,000	\$575,404,000	\$568,090,000	\$560,875,000

MAJOR BUDGETARY IMPACTS

Previous

The County issued revenue bonds in the amounts of \$145,665,000 and \$34,200,000 during 2003. The proceeds of these bonds will be utilized to make water plant improvements, renovation and reconstruction of trunk sewers and construction of a new Administration Building. As well, part of these funds will be used to refund the Series1993 Revenue Bonds maturing 2005 through 2023.

The County issued revenue bonds in the amounts of \$94,990,000 and \$271,895,000 during 2006. The proceeds of these bonds will be utilized for constructing, installing, and equipping certain additions, extensions and improvements to the County Water and Sewerage System. In addition, part of these funds will be used to refund the Series1999 and Series 2000 Revenue Bonds maturing 2028 through 2035.

Future

The County may decide to issue additional bonds in 2009 for various Water & Sewer projects.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Debt Service	\$35,523,256	\$38,666,883	\$38,808,691	\$38,808,691
	\$35,523,256	\$38,666,883	\$38,808,691	\$38,808,691

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Water & Sewer Sinking	\$35,523,256	\$38,666,883	\$38,808,691
	\$35,523,256	\$38,666,883	\$38,808,691

WATER & SEWER SINKING FUND**FUNCTION: PLANNING & PUBLIC WORKS**

2009 BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2009

	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
Series 1999	\$1,175,000	\$106,756	\$1,281,756
Series 2000	3,345,000	512,869	\$3,857,869
Series 2003 A & B	4,925,000	8,443,613	\$13,368,613
Series 2006 A & B	1,800,000	18,470,453	\$20,270,453
Total	\$11,245,000	\$27,533,690	\$38,778,690

TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2009
--

	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
Series 1999	\$3,690,000	\$162,107	\$3,852,107
Series 2000	10,500,000	1,063,182	\$11,563,182
Series 2003 A & B	172,555,000	129,322,825	\$301,877,825
Series 2006 A & B	363,490,000	324,735,408	\$688,225,408
Total	\$550,235,000	\$455,283,522	\$1,005,518,522

WATER & SEWER SINKING FUND**FUNCTION: PLANNING & PUBLIC WORKS**

WATER & SEWERAGE SINKING FUND TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS, ALL SERIES AS OF 1/1/2009
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	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
2009	11,245,000	27,533,690	38,778,690
2010	11,705,000	27,073,328	38,778,328
2011	12,190,000	26,643,634	38,833,634
2012	12,595,000	26,072,803	38,667,803
2013	13,190,000	25,479,603	38,669,603
2014	13,825,000	24,841,153	38,666,153
2015	14,440,000	24,231,140	38,671,140
2016	15,140,000	23,531,890	38,671,890
2017	15,870,000	22,798,540	38,668,540
2018	16,675,000	21,990,903	38,665,903
2019	17,530,000	21,140,715	38,670,715
2020	18,420,000	20,248,125	38,668,125
2021	19,355,000	19,309,100	38,664,100
2022	20,340,000	18,324,300	38,664,300
2023	21,380,000	17,286,738	38,666,738
2024	22,690,000	16,196,088	38,886,088
2025	23,870,000	15,013,500	38,883,500
2026	25,120,000	13,769,400	38,889,400
2027	26,425,000	12,460,125	38,885,125
2028	27,800,000	11,082,813	38,882,813
2029	23,325,000	9,633,813	32,958,813
2030	24,515,000	8,441,600	32,956,600
2031	25,765,000	7,188,513	32,953,513
2032	27,080,000	5,871,514	32,951,514
2033	28,465,000	4,487,250	32,952,250
2034	29,895,000	3,064,000	32,959,000
2035	31,385,000	1,569,250	32,954,250
Total	\$550,235,000	\$455,283,522	\$1,005,518,522

FUNDS GROUP: Internal Service

FUNDS GROUP DESCRIPTION

The purpose of the Internal Service Funds is to finance and account for services provided by designated departments to other County departments and various insurance services. Those departments so designated are Vehicle Maintenance, the Vehicle Replacement Fund, the Risk Management Fund, and Workers' Compensation Fund.

Revenue to support the Vehicle Maintenance Fund is obtained via interdepartmental and interfund transfers ("user charges") from those departments receiving these services. The financial objective of the fund is to recover the complete costs of operations resulting in a "break-even" status for the fund.

The Vehicle Replacement Fund is maintained as a separate group of accounts to ensure sufficient funding for the replacement of each vehicle in the County's fleet when its useful life has expired. Due to the variations in replacement cycles, significant fluctuations may occur in the reserve for appropriation from year-to-year.

The Risk Management Fund is also maintained as a separate group of accounts to ensure that there will be sufficient funds to meet claims, premiums and reserves for the various insurance coverages of the County. Revenues are generated by interfund charges to the various departmental budgets.

The Workers' Compensation Fund accounts for all financial transactions related to the County's Workers' Compensation activity. Prior to 2004, this activity was reported as part of the Risk Management Fund.

The appropriation and anticipation amounts reported in this document for the "Approved Budget 2009" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$8,490,856	\$8,604,337	\$9,202,698	\$9,202,698
Purchased / Contracted Services	10,588,806	9,949,712	10,522,504	10,522,504
Supplies	14,524,500	22,249,366	16,056,145	16,056,145
Capital Outlays	38,374,808	42,542,701	22,657,702	22,776,502
Interfund / Interdepartmental	6,258,589	5,491,745	7,447,996	7,447,996
Other Costs	(3,437,155)	1,041,078	251,538	251,538
Other Financing Uses	0	3,500,000	0	0
Payroll Liabilities	72,240,323	75,346,382	73,904,590	73,904,590
Total Expenditures	\$147,040,727	\$168,725,321	\$140,043,173	\$140,161,973
Projected Fund Balance			41,990,015	41,990,015
Total Budget			\$182,033,188	\$182,151,988

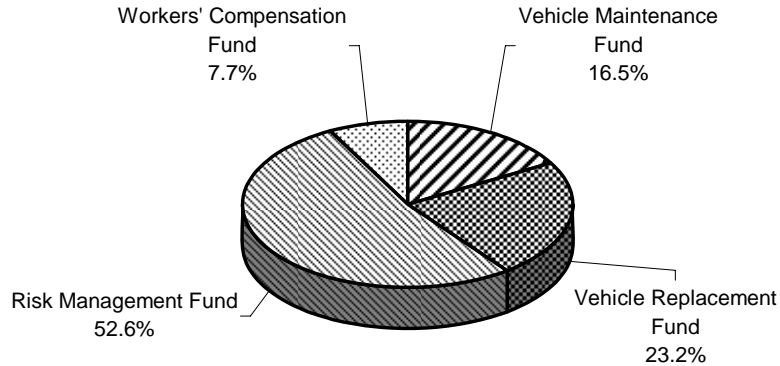
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Vehicle Maintenance Fund	\$28,466,761	\$36,592,305	\$30,135,393	\$30,135,393
Vehicle Replacement Fund	36,918,649	46,848,052	42,082,914	42,201,714
Risk Management Fund	76,658,345	80,057,743	95,870,187	95,870,187
Workers' Compensation Fund	4,996,972	5,227,220	13,944,694	13,944,694
Total Expenditures	\$147,040,727	\$168,725,321	\$182,033,188	\$182,151,988

Note: Projected Fund Balance included in Total 41,990,015 41,990,015

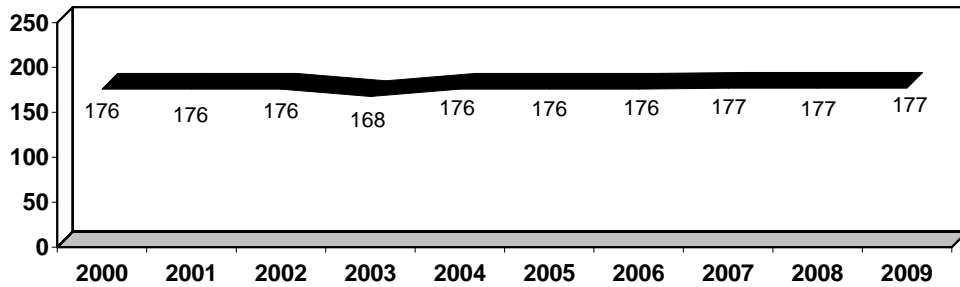
FUNDS GROUP: Internal Service

INTERNAL SERVICE FUNDS OPERATING BUDGET DOLLAR 2009



SUMMARY OF AUTHORIZED POSITIONS

AUTHORIZED POSITIONS INTERNAL SERVICE FUNDS

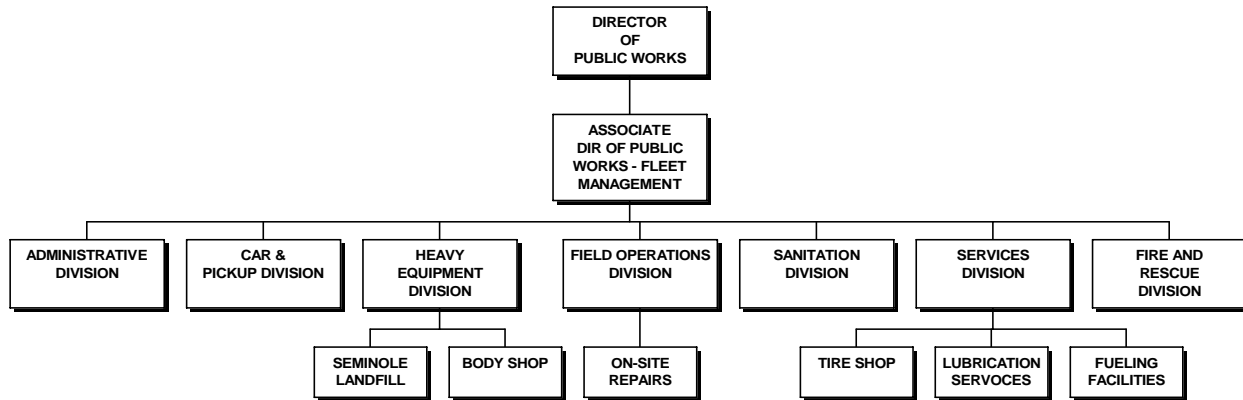


The only positions in the Internal Service Funds are in Fleet Maintenance. Increases are for increased workload and an additional facility funded in 1999. In 2003, as part of the Purchasing reorganization, the Fleet Maintenance - Purchasing unit was reorganized and 8 positions were abolished. In 2004, 3 positions were added. In 2007, 2 positions were added to support the new Fire & Rescue vehicle facility and 1 position was transferred to Information Systems, for a net gain of 1 position. In 2008 and 2009, there are no changes in the number of authorized positions.

FUNDS GROUP: Internal Service

SUMMARY OF REVENUE BY FUND				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
VEHICLE MAINTENANCE FUND				
Intergovernmental	\$118,495	\$168,029	\$125,000	\$125,000
Charges For Services	26,885,472	35,371,775	29,514,509	29,514,509
Miscellaneous	259,565	122,189	85,000	85,000
Fund Balance Carried Forward	1,203,229	935,845	410,884	410,884
TOTAL	\$28,466,761	\$36,597,838	\$30,135,393	\$30,135,393
VEHICLE REPLACEMENT FUND				
Charges For Services	\$19,502,380	\$16,451,600	\$3,078,514	\$3,197,314
Investment Income	2,109,656	1,021,763	750,000	750,000
Miscellaneous	0	116,541	0	0
Other Financing Sources	1,781,022	1,697,070	0	0
Fund Balance Carried Forward	39,303,502	43,321,374	38,254,400	38,254,400
TOTAL	\$62,696,559	\$62,608,348	\$42,082,914	\$42,201,714
RISK MANAGEMENT FUND				
Charges For Services	\$4,612,002	\$4,357,884	\$4,452,828	\$4,452,828
Miscellaneous	6,767	150,849	0	0
Payroll Deductions And Matches	74,438,286	83,430,480	73,228,469	73,228,469
Fund Balance Carried Forward	7,015,494	10,126,232	18,188,890	18,188,890
TOTAL	\$86,072,549	\$98,065,445	\$95,870,187	\$95,870,187
WORKERS' COMPENSATION FUND				
Charges For Services	\$5,285,495	\$5,790,840	\$5,455,305	\$5,455,305
Miscellaneous	196,351	285,763	0	0
Fund Balance Carried Forward	6,708,868	7,282,810	8,489,389	8,489,389
TOTAL	\$12,190,713	\$13,359,413	\$13,944,694	\$13,944,694
GRAND TOTAL	\$189,426,583	\$210,631,044	\$182,033,188	\$182,151,988

SUMMARY OF REVENUES AND ANTICIPATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
INTERGOVERNMENTAL	\$118,495	\$168,029	\$125,000	\$125,000
CHARGES FOR SERVICES	56,285,349	61,972,099	42,501,156	42,619,956
INVESTMENT INCOME	2,109,656	1,021,763	750,000	750,000
MISCELLANEOUS	462,683	675,341	85,000	85,000
OTHER FINANCING SOURCES	1,781,022	1,697,070	0	0
PAYROLL DEDUCTIONS AND MATCHES	74,438,286	83,430,480	73,228,469	73,228,469
FUND BALANCE CARRIED FORWARD	54,231,093	61,666,261	65,343,563	65,343,563
TOTAL	\$189,426,583	\$210,631,044	\$182,033,188	\$182,151,988



MISSION STATEMENT

The mission of the Fleet Management Division is to provide support to County departments in determining specifications for vehicles, recommending types of vehicles to better support operational requirements, and acquire the most efficient and economical vehicles and equipment available. The Division's mission continues after acquisition to provide preventive maintenance services and unscheduled repair services for all County vehicles and large equipment in the most efficient and economical manner to ensure minimum out-of-service time, and at the same time reducing harmful emissions and protecting the environment.

PROGRAM DESCRIPTION

The Fleet Management Division is comprised of seven organizational divisions: the Administrative Division – responsible for personnel and accounting functions for the Division; the Car & Pickup Division – responsible for maintaining all cars and pickup trucks with gross vehicle weights up to 10,000 pounds; the Heavy Equipment Division – responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop, which provides repairs and estimates for accident related damage to vehicles; the Sanitation Division; the Field Operations Division – responsible for maintaining all trucks with gross vehicle weights over 10,000 pounds (other than Sanitation) and includes on-site repairs for vehicles in the field, as well as wrecker service; the Fire & Rescue Division – responsible for providing Maintenance on all fire trucks and ambulances; the Services Division – includes the Tire Shop, Lubrication Services, and maintenance for all fueling facilities. On-site preventive maintenance is provided to departments with large off-road equipment and at major locations, as well as emergency road calls throughout the County.

PERFORMANCE INDICATORS				
	TARGET	2006	2007	2008
PREVENTIVE MAINTENANCE JOBS SCHEDULED/ BROUGHT IN BY DEPT	90%	95.47%	93.90%	96.00%
FUEL PURCHASED UNDER CONTRACT PRICE (PER GALLON) VS RETAIL / DIFFERENCE	Contract price lower than retail	\$ 0.80	\$ 0.77	\$ 0.80
TOTAL UNITS PER MECHANIC RATIO	30 Units	38	38	39
FLEET MAINTENANCE LABOR RATE vs. METRO ATLANTA REPAIR SHOP LABOR RATE	Rate lower than retail	\$ 38.95	\$ 38.95	\$ 42.97

PUBLIC WORKS - FLEET MAINTENANCE FUND

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Body Shop				
Number of Repair Orders	551	545	526	605
Hours	9,086	14,560	9,014	6,916
Car and Pick-up Shop				
Number of Repair Orders	9,838	7,600	6,694	7,029
Hours	38,357	39,060	37,649	39,531
Heavy Equipment Shop				
Number of Repair Orders	3,110	2,089	2,410	2,531
Hours	28,281	22,880	25,000	26,261
Seminole Landfill Shop				
Number of Repair Orders	NA	814	687	721
Hours	NA	14,560	12,822	13,463
Field Operations Shop				
Number of Repair Orders	5,701	5,306	5,055	5,308
Hours	67,030	52,000	49,891	52,386
Sanitation Division Shop				
Number of Repair Orders	NA	3,920	4,178	4,387
Hours	NA	54,080	55,025	57,776
Fire Equipment Shop				
Number of Repair Orders	2,792	2,792	2,601	2,601
Hours	25,984	25,984	24,022	24,022
Tire Shop				
Number of Repair Orders	6,663	6,663	6,537	6,864
Hours	23,453	23,453	23,223	24,384

MAJOR ACCOMPLISHMENTS IN 2008

Maintained an operational readiness level at 95% or higher for the third consecutive year. Maintained the level of over-due preventative maintenance services at less than 5% of the County fleet. Reduced incidents and accidents from 14 in 2007 to 5 in 2008. Maintained EPD compliance with fuel sites and hazardous waste.

MAJOR GOALS FOR 2009 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness:

To maintain 95% operational availability for all vehicles and equipment assigned to the fleet.

To provide efficient support to County Departments in determining specifications and making recommendations.

To improve space, safety, and efficiency with the construction of a new Car & Pickup facility.

To review and track weekly and monthly reports showing the operational availability of vehicles and equipment.

MAJOR BUDGETARY IMPACTS

Previous

In 2006, \$31,354,081 was approved for basic operations. Phase I of the new Fleet Maintenance Facility, located in the former facilities of Royal Oldsmobile on Memorial Drive, began. Funding for the purchase and build-out of this facility is being provided primarily from the 2004 DeKalb County Public Safety and Judicial Facilities Authority Revenue Bonds.

In 2007, \$31,559,763 was approved for basic operations. A program modification in the amount of \$43,467 was approved which added 2 positions: 1 Office Assistant Senior and 1 Fleet Parts Technician, for the new Fire & Rescue facility. The 2007 Budget also recognized the transfer of 1 Network Coordinator position to Information Systems.

In 2008, \$32,035,845 was approved for basic operations. At Mid-Year, additional funding was approved for fuel purchases in the amount of \$2,250,000 for total funding of \$34,285,845.

2009

\$30,135,393 is approved for basic operations. Funding for gasoline and diesel fuel is reduced from 2008 levels by \$3.6 million. Construction on a new Car & Pickup Facility is being planned during 2009; funding for this facility is to come from a loan from the Vehicle Replacement Fund and will be paid back by increases in vehicle replacement charges to major using departments over three years.

Future

The Fleet Management Division will continue to be challenged by increasing / volatile fuel costs. The Fiscal Year 2010 Budget will likely be impacted by the 2009 suspension of the vehicle replacement program. The economic environment will also necessitate greater emphasis on managing / allocating the existing fleet and keeping existing vehicles operable and safe for longer periods of time and for more miles.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Discounts Taken	(\$1,386)	(\$339)	\$0	\$0
Fleet Maintenance	28,483,180	36,592,644	30,135,393	30,135,393
Purchasing - Fleet Maintenance *	(15,033)	0	0	0
	<u>\$28,466,761</u>	<u>\$36,592,305</u>	<u>\$30,135,393</u>	<u>\$30,135,393</u>

* This cost center has been phased out; the only 2007 activity is the result of prior-year encumbered expenditures.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$8,490,856	\$8,604,337	\$8,952,698	\$8,952,698
Purchased / Contracted Services	4,625,728	4,596,463	4,742,390	4,742,390
Supplies	14,524,500	22,248,064	16,056,145	16,056,145
Capital Outlays	12,612	3,973	29,783	29,783
Interfund / Interdepartmental	295,112	413,706	102,839	102,839
Other Costs	517,953	725,762	251,538	251,538
	<u>\$28,466,761</u>	<u>\$36,592,305</u>	<u>\$30,135,393</u>	<u>\$30,135,393</u>

PUBLIC WORKS - FLEET MAINTENANCE FUND

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Public Works - Fleet Maintenance	\$28,466,761	\$36,592,305	\$30,135,393
	\$28,466,761	\$36,592,305	\$30,135,393

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2007	2008	2009
Fleet Maintenance				
Assoc Dir PW Fleet Maint	AG	1	1	1
Fleet Specification Specialist	29	1	1	1
Admin Operations Mgr	28	1	1	1
Fleet Service Superintendent	28	6	6	6
Accounting Supervisor	24	1	1	1
Automotive Body Repair Spvrs	24	1	1	1
Fleet Parts Supervisor	24	2	2	2
Fleet Service Supervisor	24	17	17	17
Administrative Assistant II	23	1	1	1
Auto Body Repair WorkerSenior	23	1	1	1
Fleet Service Technician IV	23	68	67	67
Automotive Body Repair Worker	21	4	4	4
Fleet Parts Expediter	21	3	3	3
Fleet Service Technician III	21	23	24	24
Fleet Towing and Recovery Oper	21	2	2	2
Accounting Tech Senior	19	5	5	5
Fleet Parts Technician	19	10	11	11
Office Assistant Senior	19	6	6	6
Payroll Personnel Technician	19	1	1	1
Fleet Parts Transport Clerk	18	2	2	2
Fleet Service Technician II	18	10	9	9
Fleet Service Technician I	16	11	11	11
FULL TIME Subtotal		177	177	177
FULL TIME Total		177	177	177
ALL POSITIONS Total		177	177	177

VEHICLE REPLACEMENT FUND**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Vehicle Fund is maintained as a separate group of accounts within the Internal Services Funds classification. It was established to ensure that sufficient capital exists to replace each unit in the County fleet when replacement criteria indicate replacement is warranted. Revenues to the fund are vehicle replacement charges and contributions for additions to the fleet that are provided by other funds. All expenditures for purchase of County fleet units are made from the Vehicle Fund.

Vehicle replacement charges are based upon the cost and useful life of each unit in the County's fleet. These charges are assessed each year and are held in reserve until the replacement purchase is made. Any temporarily idle funds are invested to provide additional income as a hedge against inflation and unexpected or unusual price increases. Vehicle replacement decisions are based upon mileage (or hours of operation) and age and/or repair costs. The Associate Director of Public Works-Fleet Maintenance is responsible for requisitioning vehicle replacements as required.

Additions to the fleet must be specifically approved by the Board of Commissioners. Funding for additional fleet units is initially appropriated in the applicable department and transferred to the Vehicle Fund.

ACTIVITY MEASURES

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009
Vehicle Replacement				
Units Scheduled	220	411	451	1
Units Replaced	233	442	460	1
Vehicle Addition				
Units Added - Purchase	24	41	112	6
Units Added - Lease Purchase	8	0	0	0
Vehicles in Fleet	3,034	3,075	3,187	3,193

MAJOR BUDGETARY IMPACTS**Previous**

In 2006, \$15,788,000 was appropriated for the replacement of 220 vehicles, including 12 under the terms of the Master Lease. \$1,465,048 was appropriated for the addition of 54 vehicles. The appropriation included reserves for future replacement of \$21,659,322.

In 2007, \$23,865,500 was appropriated for the replacement of 411 vehicles, including 10 under the terms of the Master Lease. The replacement amount included \$8 million for 39 Sanitation vehicles with an average unit cost exceeding \$200,000 and \$2 million for 14 Water & Sewer vehicles with an average unit cost exceeding \$147,000. \$2,299,700 was appropriated for the addition of 31 vehicles. The appropriation included reserves for future replacement of \$16,722,504.

In 2008, \$24,628,500 was appropriated for the replacement of 422 vehicles, including 59 under the terms of the Master Lease. The replacement amount includes \$7 million for 46 Sanitation vehicles with an average unit cost exceeding \$150,000 and \$5 million for 81 Watershed Management vehicles with an average unit cost exceeding \$61,000. \$2,149,150 was appropriated for the addition of 46 vehicles. The appropriation included reserves for future replacement of \$16,313,702.

\$2,500,000 was appropriated for a loan to finance build-out costs of a new Car & Pickup Maintenance Facility. The loan will be paid back to the Vehicle Replacement Fund over 3 years at a simple interest rate of 5% and will be made in the form of higher vehicle replacement charges for departments that are primary users of cars and pickups. The 2008 installment will amount to \$659,952.

Also in 2008, The Board of Commissioners approved an additional loan of up to \$1,000,000 for the Car & Pickup Facility to cover additional costs not in the initial estimates. This loan will also be paid back to the Vehicle Replacement Fund over 3 years (beginning in 2009) at a simple interest rate of 5% and will be made in the form of higher vehicle replacement charges for departments that are primary users of cars and pickups.

The Director of Finance directed in 2008 that no additional purchases would be financed through the Master Lease Program.

VEHICLE REPLACEMENT FUND

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS (continued)

2009

The vehicle replacement program is suspended for Fiscal Year 2009, which means that no vehicles are scheduled for replacement and departments will not be charged by the fund for future replacements during the year. The only charges to the departments will be the 2nd year of payments for the initial Car & Pickup loan (see above) in the amount of \$982,524, the 1st year of payments from the additional loan in the amount of \$350,000, and back-billing of \$642,121 for vehicles purchased in 2006 and 2007 that were originally scheduled for financing through the Master Lease Program, but were eventually financed by the Fund.

\$258,800 is appropriated for the addition of 7 vehicles, including one Sanitation vehicle that replaces a previous purchase financed through the Master Lease Program, 4 vehicles for the Sheriff, and 2 vehicles for Police Code Enforcement. The appropriation includes reserves for future replacement of \$18,944,818.

The Fleet Management Division of the Department of Public Works will begin (in 2009) the process of reevaluating how County vehicles are allocated and determining the optimum number of vehicles needed by each department. The result will likely involve the reallocation or disposal (by auction) of a number of vehicles.

Future

The reinstatement and nature of the vehicle replacement program in Fiscal Year 2010 and following will be determined by the results of the fleet reevaluation in 2009 and by general economic conditions. Proceeds from the Car & Pickup Facility loan for the next 2 years are expected to be \$1,682,546 in total.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Vehicle Additions To Fleet	\$3,662,138	\$685,786	\$6,185	\$124,985
Vehicle Replacement	33,256,511	46,162,267	42,076,729	42,076,729
	<u>\$36,918,649</u>	<u>\$46,848,052</u>	<u>\$42,082,914</u>	<u>\$42,201,714</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$715,465	\$6,185	\$6,185	\$6,185
Supplies	0	1,302	0	0
Capital Outlays	38,362,195	42,538,728	22,627,919	22,746,719
Interfund / Interdepartmental Charges	1,860,455	801,838	503,992	503,992
Other Costs	(4,019,466)	0	18,944,818	18,944,818
Other Financing Uses	0	3,500,000	0	0
	<u>\$36,918,649</u>	<u>\$46,848,052</u>	<u>\$42,082,914</u>	<u>\$42,201,714</u>

FUNDING SOURCES			
	Actual 2007	Actual 2008	Budget 2009
Vehicle Replacement	\$36,918,649	\$46,848,052	\$42,201,714
	<u>\$36,918,649</u>	<u>\$46,848,052</u>	<u>\$42,201,714</u>

FUND DESCRIPTION

The Risk Management Fund includes the following coverages: unemployment insurance; group health and life; building and contents; boiler and machinery; various floaters; monies, securities, and blanket bond; airport liability insurance; police helicopters; and loss control. Also, included are funds for the defense of claims brought against the County, its officers and employees.

The rise in premium charges in health insurance led DeKalb County to enter a self-funding arrangement for employees and retired workers in 1988, contracting with a private provider to handle the administration of claims processing for group health, and provide stop-loss coverage, indemnifying the County against catastrophically heavy health insurance claims by any one individual. Health Maintenance Organization options are also available for all employees and retirees.

Revenues to the fund to support premiums and payments are generated by interfund charges to the various departmental budgets and employee payroll deductions. The charges for unemployment compensation, and group health and life insurance are treated as fringe benefits expenditures within the personal services budget of the operating departments.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported under the Workers Compensation Fund. The Group Life & Health component and other miscellaneous insurance components are part of the Risk Management Fund for reporting purposes.

MAJOR BUDGETARY IMPACTS**Previous**

The 2005 Budget of \$73,724,436 represented an increase of 5% as compared to the 2004 appropriation of \$70,460,095. The largest category, Group Life and Health, increased by \$1,587,369 to \$61,404,605 primarily due to projected rate increases. Due to post 9-11 circumstances, substantial premium increases occurred in 2005 for Building & Contents Insurance (14%). The replacement of one Police Helicopter with a newer and larger unit increased the helicopter insurance premium by 14%. Vehicle Liability insurance premiums increased by 7%.

The Fund's 2006 Budget of \$79,139,964 represented an increase of 20.62% as compared to the 2005 appropriation of \$65,612,196. The largest category, Group Life and Health, increased by \$13,739,069 to \$74,660,677 primarily due to projected rate increases.

The 2007 Budget of \$81,576,898 reflected a 2.29% increase over the 2006 (\$79,748,399) appropriation. Payroll Liabilities for Group Life and Health Insurance increased by 8.7%. Purchased/Contracted Services which include Other Professional Services and non-group life and health insurance increased collectively by 9.4% for this same period. A Request for Proposal (RFP) was developed for Employee Benefits – Actuarial Consultant and Brokerage Services.

The 2008 Budget of \$94,485,070 reflected a 15.82% increase over the 2007 (\$81,576,898) appropriation. Payroll Liabilities for Group Life and Health Insurance increased by 19.2%. Purchased/Contracted Services which include Other Professional Services and non-group life and health insurance decreased collectively by 13.7% for this same period.

2009

In 2009, the County changed providers in order to control escalating health insurance costs for employees, retirees and the County. Blue Cross / Blue Shield and United Healthcare were replaced by Cigna. Also, the prescription coverage and dental coverage were separated from the healthcare insurance providers, and replaced with standalone contracts with CVS/Caremark for prescriptions and United Concordia for dental. The Payroll Liabilities for Group Life and Health Insurance decreased by 12.1% from \$84,081,834 (the 2008 budget) to \$73,904,590 (the 2009 budget). The Purchased/Contracted Services category which contains the property and casualty insurance for the County decreased 9% for 2009 as compared with the 2008 appropriation. A Wellness Program to partially reimburse employees for gym membership was funded for the first time as part of the 2009 budget process.

Future

The impact of the Government Accounting Standards Board (GASB) Statement 45 ("Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions") which deals with nonmonetary retirement benefits such as other post-employment benefits (OPEBs) has not been determined at this time.

RISK MANAGEMENT FUND

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER / MAJOR FUNCTION

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Major Functions:				
Group Health & Life	\$72,600,152	\$75,875,578	\$87,085,539	\$87,085,539
Other	0	0	2,598,979	2,598,979
Unemployment Compensation	238,849	315,316	270,461	270,461
Building and Contents	910,837	981,069	1,406,452	1,406,452
Boiler and Machinery	107,579	102,023	113,264	113,264
Non-Immunity Expenses	525,288	80,317	1,701,316	1,701,316
Vehicle Insurance	1,943,937	2,583,223	2,059,206	2,059,206
Airport Liability	7,434	19,088	2,466	2,466
Police Helicopter	236,052	87,652	167,346	167,346
Monies, Security & Blanket Bond	74,970	0	81,022	81,022
Loss Control	13,246	13,478	384,136	384,136
	<u>\$76,658,345</u>	<u>\$80,057,743</u>	<u>\$95,870,187</u>	<u>\$95,870,187</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Personal Services and Benefits	\$0	\$0	\$250,000	\$250,000
Purchased / Contracted Services	3,765,607	4,315,729	4,233,082	4,233,082
Interfund / Interdepartmental	525,288	80,317	1,701,316	1,701,316
Other Costs	127,126	315,316	15,781,200	15,781,200
Payroll Liabilities	72,240,323	75,346,382	73,904,590	73,904,590
	<u>\$76,658,345</u>	<u>\$80,057,743</u>	<u>\$95,870,187</u>	<u>\$95,870,187</u>

FUNDING SOURCES

	Actual 2007	Actual 2008	Budget 2009
Risk Management	<u>\$76,658,345</u>	<u>\$80,057,743</u>	<u>\$95,870,187</u>
	\$76,658,345	\$80,057,743	\$95,870,187

WORKERS COMPENSATION FUND**FUNCTION: GENERAL GOVERNMENT****FUND DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported under the Workers Compensation Fund. The Group Life & Health component and all the other miscellaneous insurance components are part of Risk Management Fund for reporting purposes.

MAJOR BUDGETARY IMPACTS**Previous**

For pre-2004 information, please see the Risk Management Fund discussion.

In 2005, due to increased rates and compensation claims Workers Compensation increased by 24%.

In 2006, due to increased rates and compensation claims Workers Compensation increased by 14%.

In 2007, the Fund's 2007 appropriation (including reserve) of \$11,986,498 was a 7.39% increase above the 2006 budget appropriation (including reserve) of \$11,161,817.

The Fund's 2008 appropriation (including reserve) of \$13,053,500 was an 8.9% increase above the 2007 budget appropriation (including reserve) of \$11,986,498.

2009

The Fund's 2009 appropriation (including reserve) of \$13,944,694 is a 6.8% increase above the 2008 budget appropriation (including reserve) of \$13,053,500.

Future

No significant budget impacts are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER / MAJOR FUNCTION

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Major Functions:				
Workers Comp - Medical	1,939,148	2,260,689	2,791,099	2,791,099
Workers Comp - Expenses	75,536	40,897	75,651	75,651
Workers Comp - Indemnity	1,436,347	1,325,110	1,515,374	1,515,374
Workers Comp - Legal	124,913	198,441	124,726	124,726
Workers Comp - Other	1,791	1,437	3,000	3,000
Other Professional Services	1,009,905	539,070	940,848	940,848
Insurance - Workers Comp	472,101	492,265	600,000	600,000
Workers Comp - Reserve	0	0	7,263,997	7,263,997
Reserve for Encumbrance	(62,769)	0	0	0
	<u>\$4,996,972</u>	<u>\$5,227,220</u>	<u>\$13,944,694</u>	<u>\$13,944,694</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2007	Actual 2008	CEO'S Recommended Budget	Approved Budget 2009
Purchased / Contracted Services	\$1,482,006	\$1,031,335	\$1,540,848	\$1,540,848
Interfund / Interdepartmental	3,577,735	4,195,885	5,139,849	5,139,849
Other Costs	(62,769)	0	7,263,997	7,263,997
	<u>\$4,996,972</u>	<u>\$5,227,220</u>	<u>\$13,944,694</u>	<u>\$13,944,694</u>

WORKERS COMPENSATION FUND**FUNCTION: GENERAL GOVERNMENT****FUNDING SOURCES**

	Actual 2007	Actual 2008	Budget 2009
Workers Compensation	\$4,996,972	\$5,227,220	\$1,394,694
	\$4,996,972	\$5,227,220	\$1,394,694



The County

- Est. 1822 from parts of Henry, Gwinnett and Fayette counties
- Situated immediately east of the City of Atlanta
 - Today, small portion of corporate limits of Atlanta falls within DeKalb County

- Other municipalities

Avondale Estates

Doraville

Dunwoody

Chamblee

Lithonia

Clarkston

Pine Lake

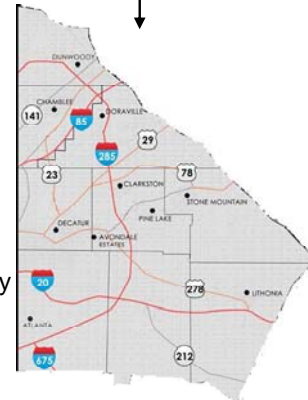
Decatur (County Seat)

Stone Mountain

- Land area of approximately 269 square miles

- County Services

- Police, fire, EMS protection, sewage collection and treatment, water supply and distribution, refuse collection and disposal, recreational facilities, library services, public health, court services, highway construction and maintenance, building inspection, animal control, planning and land use





The County *(continued)*

- Transportation

- Airport

- County owns and operates DeKalb-Peachtree Airport (600 acre general aviation facility)
 - Second busiest airport in Georgia



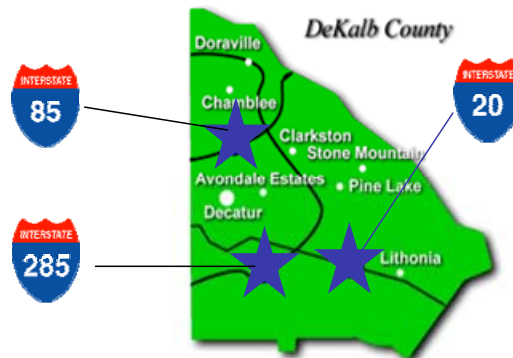
- Mass Transit--MARTA

- Bus/rail service throughout DeKalb and Fulton Counties
 - 10 rail stations in DeKalb County



- Highways/Freeways

- DeKalb is one of the few major counties with three major interstates (I-285, I-85 and I-20)
 - **Fact:** DeKalb County enjoys more miles of interstate than any other County in the State





The County (*continued*)

- Transportation (*continued*)
 - Other transportation modes within DeKalb County
 - Buslines
 - Railroads
- Education
 - Primary and Secondary
 - County boasts one of the largest public school systems in the State
 - 102,000+ students K-12
 - 84 elementary schools, 20 middle schools, 21 high schools
 - Higher Education
 - Atlanta MSA hosts some 36 colleges and universities offering approx. 350 programs of study to 100,000 students (e.g., law, medicine, pharmacy, fine arts)
 - **Colleges/Universities in DeKalb County:** Emory University, Oglethorpe University, Agnes Scott College, Columbia Theological Seminary, Perimeter College, and the Atlanta campus of Mercer University
 - **Technical Schools in DeKalb County:** DeVry Institute, DeKalb Technical Institute (largest technical school in State)





The County *(continued)*

- Medical Facilities and Public Healthcare Interests

- Extensive hospital, research and educational facilities in addition to qualified healthcare professionals have enabled DeKalb County to become one of the southeast's major medical centers



- DeKalb County Healthcare Interests

- Woodruff Health Science Center (Emory University)

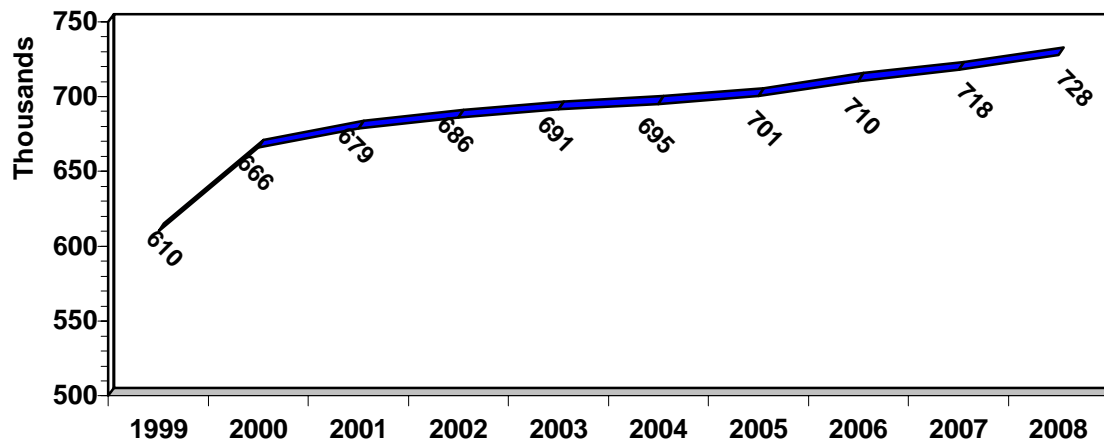
- » School of Medicine
- » Nell Hodgson Woodruff School of Nursing
- » School of Public Health

- **National Headquarters:**

- U.S. Centers for Disease Control and Prevention
- American Cancer Society

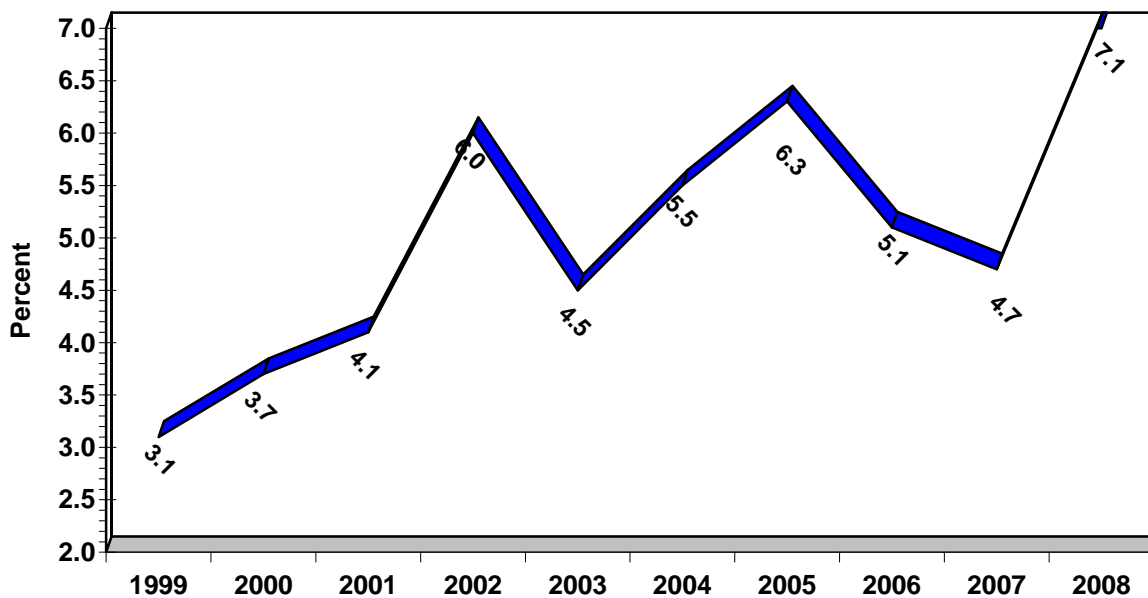


DEKALB COUNTY POPULATION 1999 - 2008

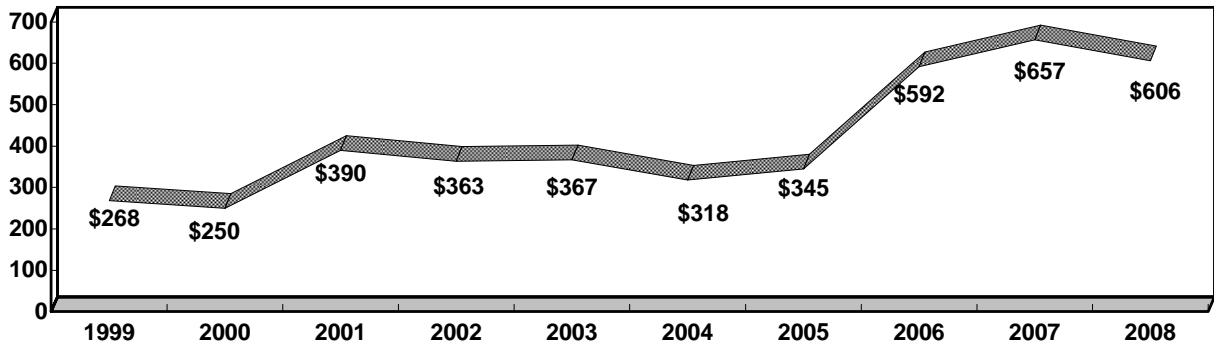


Source: 2000 U.S. Census; Other Years - Atlanta Regional Commission Estimates

DEKALB COUNTY UNEMPLOYMENT RATE 1999 - 2008

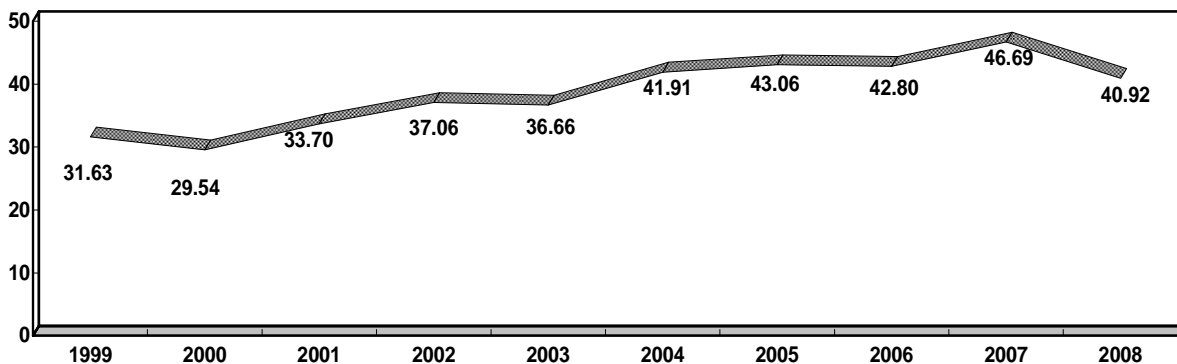


NET BONDED DEBT PER CAPITA 1999 - 2008



There were four general obligation bond issues between 1986 and 1993. In 2001, voters approved a GO Bond issue to acquire land for parks and greenspace. In 2005, voters approved a GO Bond issue for transportation projects, parks, and libraries.

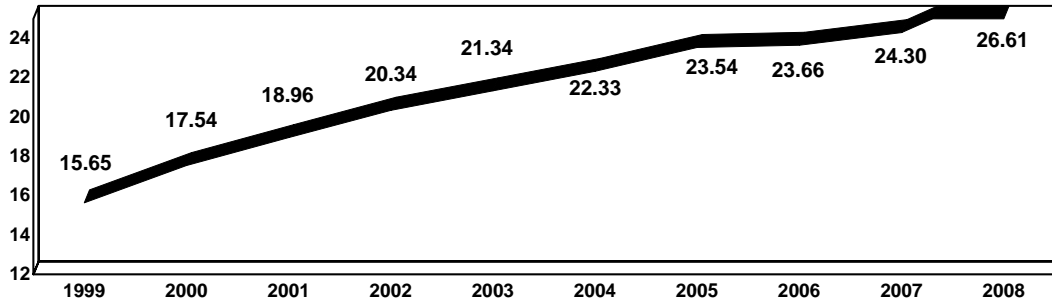
PROPERTY TAX AS PERCENT OF TOTAL REVENUE 1999 - 2008



Includes current year real and personal and public utility taxes as a percent of current year revenue excluding fund balance brought forward.

The sharp decline in 1999 is due to the implementation of the HOST legislation. This law provides for a minimum homestead exemption based on 80% of the prior year's tax proceeds: in 1999, 2000, 2001 the exemption was 100%. The result was a significant decrease in property tax revenue. The amount rose in 2001 due to the issuance of a GO Bond issue for parks. The increase in 2002 was due to a decrease in the exemption to 86.5%; the increase in 2003 was due to a decrease in the exemption to 60.58%. The increase in 2004 was due to a decrease in the exemption to 59.07%. The increase in 2005 was due to a decrease in the exemption to 54.64%. In 2006, the utility property tax bills were not generated and mailed until the last week of December. By law the utilities have 60 days to pay the tax bills without penalties. As a result, \$7.4 million in 2006 utility property tax revenue was collected and recorded in 2007. In 2008, sales tax revenues were a larger percentage of the County's total revenue thereby decreasing the property tax percentage.

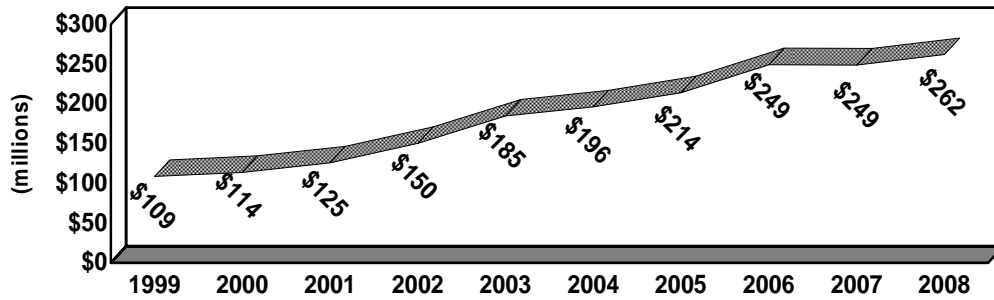
ASSESSED VALUE OF TAXABLE PROPERTY



Includes Real and Personal Property, Motor Vehicles, Motor Homes and privately owned Public Utility values. Property is assessed in DeKalb County at 40% of estimated market value.

There have been re-evaluations of property in the past few years due to significant increases in the real estate market for both residential and commercial property.

TAXES LEVIED - REAL AND PERSONAL PROPERTY



TAX IMPOSED FOR:	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
(in thousands)										
GENERAL PURPOSE	\$43,828	\$65,870	\$44,444	\$74,393	\$102,320	\$103,863	\$112,450	\$138,183	\$114,173	\$128,271
SPECIAL TAX DISTRICT	25,124	13,943	30,288	25,130	29,291	30,762	31,373	27,821	38,768	39,427
HOSPITAL SERVICE	7,511	9,504	10,226	9,728	10,730	10,999	13,423	12,576	13,477	13,485
FIRE PROTECTION	17,906	9,940	17,961	19,963	21,469	26,556	30,704	28,972	36,379	37,605
DEBT SERVICE	14,242	14,319	22,508	21,035	20,806	24,041	25,775	41,498	45,760	43,140
TOTAL	\$108,611	\$113,576	\$125,427	\$150,249	\$184,616	\$196,221	\$213,725	\$249,050	\$248,557	\$261,928

The data in this chart shows the total amount of taxes "levied" or billed and not the amounts collected. For the total amount of property taxes collected, see the Tax Funds Summary of Revenues and Anticipations by Major Category and Tax Funds Revenue History – Property Taxes. 2007 was the first year real estate taxes levied were affected by the 2006 voter approved homestead exemption that froze the property value of a home at the 2006 level for the current property owner.

TAX RATES ON REAL AND PERSONAL PROPERTY

TAX RATES ON REAL AND PERSONAL PROPERTY

TAX IMPOSED FOR:	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
COUNTY GOVERNMENT										
General Purpose	\$6.36	\$9.01	\$5.65	\$8.03	\$8.73	\$8.31	\$8.21	\$9.12	\$7.54	\$7.99
Special Tax District- Designated Services: *										
Atlanta	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Avondale	4.03	3.72	4.29	3.49	2.76	2.89	2.05	1.84	2.14	2.10
Chamblee	1.64	1.51	1.74	1.42	1.12	1.17	0.83	0.74	0.87	0.85
Clarkston	3.40	3.14	3.62	2.94	2.33	2.44	1.73	1.55	1.80	1.77
Decatur	2.14	1.98	2.28	1.85	1.47	1.53	1.09	0.97	1.14	1.12
Doraville	2.27	2.09	2.41	1.96	1.56	1.62	1.15	1.03	1.20	1.18
Lithonia	3.53	3.26	3.75	3.05	2.42	2.53	1.79	1.60	1.87	1.84
Pine Lake	4.03	3.72	4.29	3.49	2.76	2.89	2.05	1.84	2.14	2.10
Stone Mountain	3.02	2.79	3.21	2.62	2.07	2.17	1.54	1.38	1.60	1.58
Unincorporated	3.93	1.96	4.20	2.94	2.76	2.69	2.55	2.04	2.87	2.74
Hospital Fund	1.09	1.30	1.30	1.05	0.92	0.88	0.98	0.83	0.89	0.84
Fire Protection	2.73	1.44	2.43	2.31	1.99	2.30	2.43	2.08	2.61	2.54
Sp Rev Tax Dist Dbt Svc	0.00	0.00	0.60	0.53	0.55	0.69	0.67	1.44	1.63	1.45
Debt Service	<u>1.07</u>	<u>0.97</u>	<u>0.85</u>	<u>0.72</u>	<u>0.63</u>	<u>0.61</u>	<u>0.64</u>	<u>0.56</u>	<u>0.53</u>	<u>0.51</u>
TOTAL COUNTY TAX	\$15.18	\$14.68	\$15.03	\$15.58	\$15.58	\$15.48	\$15.48	\$16.07	\$16.07	\$16.07
BOARD OF EDUCATION										
Operating	22.48	22.23	21.98	21.98	22.98	22.98	22.98	22.98	22.98	22.98
Debt Service ***	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
TOTAL SCHOOL TAX	\$22.48	\$22.23	\$21.98	\$21.98	\$22.98	\$22.98	\$22.98	\$22.98	\$22.98	\$22.98
STATE GOVERNMENT										
	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>
TOTAL UNINCORPORATED COUNTY TAX										
	\$37.91	\$37.16	\$37.26	\$37.81	\$38.81	\$38.71	\$38.71	\$39.30	\$39.30	\$39.30

* State law requires a different county millage rate for each municipality for certain designated services based on each municipality's use of that service. The total county millage rate shown above is for the unincorporated portion of the County which comprises over 86% of the total county digest.

*** In 1998 the School Board began collecting a 1% sales tax for capital purposes. Some of the proceeds of this tax are used to pay debt service.

Note: The City of Dunwoody was incorporated on 12/1/2008. Beginning with 2009, Dunwoody's millage will be listed in the above table with a Special Tax District - Designated Services rate of 0.00 per the city's incorporating legislation.

DEKALB COUNTY, GEORGIA

PRINCIPAL TAXPAYERS FOR 2008

	<u>Type of Business</u>	<u>Assessed Valuation (thousands)</u>	<u>Tax Paid (thousands)</u>
BellSouth/AT&T Georgia	Utility	\$238,926	\$8,205
Georgia Power Company	Utility	\$134,805	\$5,027
Ga-Perimeter Center LLC	Investment	\$73,232	\$3,226
Post Apartment Homes LP	Developer	\$69,123	\$2,903
RB Terraces LLC	Developer	\$52,578	\$2,262
Stone Mountain Ind Park	Industrial	\$51,271	\$2,063
Highwoods/Forsyth LTD	Developer	\$41,578	\$2,005
General Motors*	Industrial	\$42,397	\$1,953
Koger Ravinia LLC	Developer	\$44,268	\$1,743
Atlanta Gas Light	Utility	\$44,046	\$1,611

MAJOR EMPLOYERS FOR 2008

	<u>Number of Employees</u>
DeKalb School System	14,700
Emory University	10,401
Emory Health Care	9,044
DeKalb County Government	8,417
Centers for Disease Control	6,046
DeKalb Medical Center	3,800
Children's Healthcare of Atlanta	3,500
Georgia Perimeter College	2,848

*General Motors closed its vehicle assembly plant located in the City of Doraville, DeKalb County, Georgia in 2008.

DEKALB COUNTY, GEORGIA



BOARD OF COMMISSIONERS OF DEKALB COUNTY THE LEGISLATIVE BRANCH

MISSION STATEMENT

To improve the quality of life for the stakeholders of DeKalb County through governance, representation and accountability.

Vision Statement

With respect for the roles of the other two branches of government, the Board of Commissioners of DeKalb County, the legislative branch, is committed to excellence in public service as a way for the people to participate in a responsive government. Excellence is defined by fulfillment of our mission through:

- Embracing and valuing the diversity of the community;
- Creating sound public policy;
- Providing independent oversight;
- Prioritizing and allocating resources;
- Collaborative problem solving.

STATEMENT OF VALUES

Commitment: We strive to give our very best.

Honesty: We will be honest with each other and our stakeholders by communicating openly and professionally.

Fairness: We strive to ensure all sides have equal consideration.

Integrity: We adhere to ethical and professional values and behaviors, which include common courtesy, respect and trust.

Stewardship: We believe that accountability and fiscal responsibility are essential for public confidence in government.

DEKALB COUNTY

ITEM NO.	D 1
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BOARD OF COMMISSIONERS

HEARING TYPE
Public Hearing

BUSINESS AGENDA /MINUTES
 MEETING DATE: February 24, 2009

ACTION TYPE
Resolution

SUBJECT: 2009 Budget

DEPARTMENT: C E O

PUBLIC HEARING: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

ATTACHMENT: Attachment <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No 15 PP
--

INFORMATION CONTACT: W. Burrell Ellis Jr., CEO
PHONE NUMBER: 404-371-2112

PURPOSE:

- (1) To consider adoption of the 2009 Budget, and
- (2) To consider approval of the adjustments to the authorized County position listing.

NEED/IMPACT:

A Public Hearing on the 2009 Recommended Budget must be held to comply with State Law and the DeKalb County Code.

The County Attorney has reviewed the document and approved as to form.

RECOMMENDATION(S):

- (1) Receive input from citizens on the Chief Executive Officer's 2009 Recommended Budget; and,
- (2) Defer action to the Public Hearing at the February 24, 2009 Board Meeting.

BUDGET RESOLUTION

A RESOLUTION ADOPTING A BUDGET FOR THE FISCAL YEAR 2009 FOR EACH FUND OF DEKALB COUNTY, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES TO EXCEED ACTUAL FUNDING AVAILABLE.

WHEREAS the Chief Executive Officer of DeKalb County has presented a proposed 2009 budget to the Board of Commissioners on each of the various funds of the County, and,

WHEREAS each of these budgets lists proposed expenditures for the fiscal year 2009, proposes certain levies and charges to finance these expenditures, and lists the anticipated revenues to be derived therefrom, and,

WHEREAS each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures.

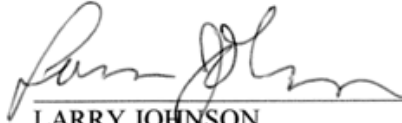
NOW, THEREFORE, BE IT RESOLVED that this budget, be and it is hereby approved and the several items of revenues shown in the budget for each fund in the amounts anticipated are adopted and that the several amounts shown in the budget for each fund as proposed expenditures are hereby appropriated to the departments named in each fund.

BUDGET RESOLUTION

BE IT FURTHER RESOLVED that the expenditures shall not exceed the

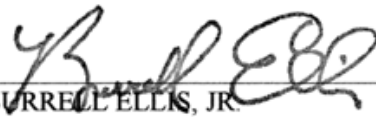
appropriations authorized by this budget or amendments thereto provided; however, that expenditures for the fiscal year shall not exceed actual funding available.

Adopted by the DeKalb County Board of Commissioners, this 24th day of February 2009.



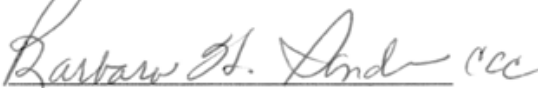
LARRY JOHNSON
Presiding Officer
Board of Commissioners
DeKalb County, Georgia

Approved by the Chief Executive Officer of DeKalb County, this 24th day of February 2009.




W. BURRELL ELLIS, JR.
Chief Executive Officer
DeKalb County, Georgia

ATTEST:



BARBARA H. SANDERS
Clerk to the Board of Commissioners and
Chief Executive Officer
DeKalb County, Georgia

APPROVED AS TO FORM:



LISA E. CHANG
County Attorney
DeKalb County, Georgia

Following are amendments made by the Board of Commissioners to the CEO's Amended Recommended Budget and the Resolution Schedules as amended.

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
A1	895,186	Restore 35 unfunded Police Department positions in Special Tax Fund - Designated for six months, positions exist but aren't funded. The intent is to use these positions for Interactive Community Policing.	Special Tax - Des	Police	0	0	35
A2	284,814	Transfer \$284,814 proposed for the Chief Public Safety Officer and Staff into a Reserve for Appropriations for future study.	General	Police	(2)	0	0
A3	219,040	Add 4 Deputy Sheriffs for additions to the fugitive squad and vehicles.	General	Sheriff	4	0	0
A4	134,232	Add 2 Code Enforcement Officers, related vehicles, and equipment.	Special Tax - Uni	Police	2	0	0
A5	126,250	Restore 3 unfunded Police Department positions related to code enforcement in Special Tax Fund - Unincorporated for ten months, positions exist but aren't funded.	Special Tax - Uni	Police	0	0	3
A6	59,048	Add one Investigator Principal District Attorney	General	District Attorney	1	0	0
A7	32,628	Add one Juvenile Probation Officer.	General	Juvenile Court	1	0	0

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
A8	30,000	Convert one Community Prosecutor from part time to full time (Attorney IV).	General	District Attorney	1	(1)	0
A9	(284,814)	Transfer \$284,814 proposed for the Chief Public Safety Officer and Staff into a Reserve for Appropriations for future study.	General	Police	2	0	0
A10	(1,496,384)	Redirect part of the Reserve for 2010 27th Pay Day to fund new and unfunded police positions.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
B1	259,779	Transfer of Performing Arts Center contract from Facilities Management to Parks.	Special Tax - Des	Parks	0	0	0
B2	(259,779)	Transfer of Performing Arts Center contract from Facilities Management to Parks.	General	Facilities	0	0	0
Subtotal>>>		0					
C1	195,662	Restore State/Federal cuts to Human Services with County funding concerning congregate meals and similar programs.	General	Human Services	0	0	0
C2	185,781	Restore Human Services cuts of operations at Lou Walker \$45,781 and grant match in Senior Centers \$140,000.	General	Human Services	0	0	0
C3	40,000	Establish a crime prevention program with efforts to teach youth on using green energy.	General	Human Services	0	0	0

Proposed Budget Amendment (as passed)

February 24, 2009

<u>Line</u>	<u>Amount</u>	<u>Item</u>	<u>Fund</u>	<u>Department</u>	<u>Full Time</u>	<u>Part Time</u>	<u>Restored Funding to Unfunded Positions</u>
C4	35,000	Restore Transportation Voucher Funding.	General	Human Services	0	0	0
C5	31,000	Provide funding for Youth Commission.	General	Human Services	0	0	0
C6	15,000	Restore funding for adolescent outreach programs.	General	Public Health	0	0	0
C7	(502,443)	Redirect part of the Reserve for 2010 27th Pay Day to fund community programs.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
D1	69,718	Add one Legislative Research position to assist in monitoring the outcome of the Federal Stimulus Package and track legislative efforts for the Board of Commissioners.	General	BOC	1	0	0
D2	65,976	Add one Economic Development Coordinator and associated costs to improve Retail DeKalb efforts.	General	Econ Dev	1	0	0
D3	(135,694)	Redirect part of the Reserve for 2010 27th Pay Day to general governmental efforts.	General	Non-Departmental	0	0	0
Subtotal>>>		0					
E1	(63,000)	Transfer \$63,000 from the Reserve for Appropriations to Women Moving On.	Victim Assistance	NA	0	0	0
E2	63,000	Transfer \$63,000 from the Reserve for Appropriations to Women Moving On.	Victim Assistance	NA	0	0	0
Subtotal>>>		0					

BUDGET RESOLUTION

<u>TAX FUNDS</u>	<u>2009 BUDGET</u>
<u>GENERAL FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$173,004,447
Excise Taxes	57,465,614
Investment Income	2,676,836
Intergovernmental Revenue	27,096,686
Fines & Forfeitures	16,287,371
Charges for Services	15,036,780
Miscellaneous Revenue	4,193,400
Interfunds	11,568,524
Fund Balance Carried Forward	10,121,807
TOTAL - GENERAL FUND	<u>\$317,451,465</u>
PROPOSED EXPENDITURES:	
Chief Executive Officer	\$2,005,226
Board of Commissioners	3,005,420
Ethics Board	988
Law Department	4,586,857
Geographic Info Systems	2,400,191
Facilities Management	18,832,085
Purchasing	4,270,293
Human Resources & Merit System	4,047,319
Information Systems	23,092,544
Finance	6,417,992
Property Appraisal	4,844,181
Tax Commissioner	7,173,162
Registrar	1,823,326
Sheriff	74,990,001
Juvenile Court	9,864,890
Superior Court	8,858,257
Clerk of Superior Court	5,300,154
State Court	12,403,777
Solicitor - General	5,069,982
District Attorney	12,091,850
Child Advocate's Office	1,768,637
Probate Court	1,728,792
Medical Examiner	2,646,229
Public Defender	6,796,914
Police	5,531,389
Magistrate Court	2,512,199
Fire & Rescue Services	16,212,561
Planning & Development	1,673,834
Public Works - Director	513,037
Economic Development	1,203,082
Library	12,854,954

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>GENERAL FUND (continued)</u>	
Cooperative Extension	\$1,032,332
Public Health	5,164,073
Community Service Board	2,256,029
D F A C S	1,905,000
Human Services	5,600,641
Citizen Help Center	854,887
Contributions to Capital Projects	10,968,515
Non - Departmental	25,149,865
TOTAL - GENERAL FUND	<u><u>\$317,451,465</u></u>
<u>FIRE FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$34,495,927
Excise Taxes	15,150,000
Investment Income	(175,000)
Intergovernmental Revenue	5,803,267
Miscellaneous Revenue	55,000
Fund Balance Carried Forward	883,500
TOTAL - FIRE FUND	<u><u>\$56,212,694</u></u>
PROPOSED EXPENDITURES:	
Fire & Rescue Services	\$54,029,672
Non - Departmental	2,183,022
TOTAL - FIRE FUND	<u><u>\$56,212,694</u></u>
<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$61,141,184
Excise Taxes	2,020,000
Licenses & Permits	895,974
Investment Income	(148,100)
Intergovernmental Revenue	6,319,011
Charges for Services	2,950,001
Miscellaneous Revenue	205,000
Interfunds	83,943,441
Fund Balance Carried Forward	4,244,628
TOTAL - S T D - DESIGNATED SERVICES FUND	<u><u>\$161,571,139</u></u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>	
PROPOSED EXPENDITURES:	
Police	\$109,771,281
Public Works - Transportation	4,707,845
Public Works - Roads & Drainage	21,866,282
Parks & Recreation	20,537,338
Arts, Culture, and Entertainment	108,972
Non - Departmental	4,579,421
TOTAL - S T D - DESIGNATED SERVICES FUND	<u>\$161,571,139</u>
<u>SPECIAL TAX DISTRICT - UNINCORPORATED</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$661,310
Excise Taxes	50,486,926
Licenses & Permits	18,550,000
Investment Income	350,300
Fines & Forfeitures	21,443,689
Charges for Services	190,000
Interfunds	(83,346,166)
Fund Balance Carried Forward	815,049
TOTAL - S T D - UNINCORPORATED FUND	<u>\$9,151,108</u>
PROPOSED EXPENDITURES:	
C E O Office - Cable TV Support	\$312,721
Finance - Business License	961,933
Recorder's Court	4,021,359
Planning & Development- Zoning Analysis	1,436,373
Police - Code Enforcement	2,224,688
Non - Departmental	194,034
TOTAL - S T D - UNINCORPORATED FUND	<u>\$9,151,108</u>
<u>HOSPITAL FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$15,457,645
Excise Taxes	6,060,000
Intergovernmental Revenue	2,156,286
Fund Balance Carried Forward	0
TOTAL - HOSPITAL FUND	<u>\$23,613,931</u>
PROPOSED EXPENDITURES:	<u>\$23,613,931</u>
<u>RENTAL MOTOR VEHICLE EXCISE TAX FUND</u>	
ANTICIPATED REVENUES:	
Excise Taxes	\$650,000
Fund Balance Carried Forward	205,438
TOTAL - RENTAL MOTOR VEHICLE EXCISE TAX FUND	<u>\$855,438</u>
PROPOSED EXPENDITURES:	<u>\$855,438</u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>DEBT SERVICE FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$14,212,470
Investment Income	(250,000)
Fund Balance Carried Forward	10,000
TOTAL - DEBT SERVICE FUND	<u><u>\$13,972,470</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$13,972,470</u></u>
<u>SPECIAL TAX DISTRICT - DEBT SERVICE FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$25,241,431
Investment Income	300,000
Fund Balance Carried Forward	8,271,988
TOTAL - STD - DEBT SERVICE FUND	<u><u>\$33,813,419</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$33,813,419</u></u>
 TOTAL RECOMMENDED 2009 TAX FUNDS BUDGET	 <u><u>\$616,641,663</u></u>
 <u>SPECIAL REVENUE FUNDS</u>	
<u>DEVELOPMENT FUND</u>	
ANTICIPATED REVENUES:	
Licenses & Permits	\$8,364,640
Investment Income	20,000
Charges for Services	655,000
Miscellaneous Revenue	(75,000)
Fund Balance Carried Forward	(709,991)
TOTAL - DEVELOPMENT FUND	<u><u>\$8,254,649</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$8,254,649</u></u>
 TOTAL - DEVELOPMENT FUND	 <u><u>\$8,254,649</u></u>
 <u>PUBLIC EDUCATION & GOVERNMENT ACCESS FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$10,000
Miscellaneous Revenue	146,368
Fund Balance Carried Forward	1,590,482
TOTAL - P E G FUND	<u><u>\$1,746,850</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$1,746,850</u></u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>COUNTY JAIL FUND</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$80,000
Fines & Forfeitures	1,555,000
Charges for Services	40,000
TOTAL - COUNTY JAIL FUND	<u>\$1,675,000</u>
PROPOSED EXPENDITURES:	<u>\$1,675,000</u>
<u>HOTEL / MOTEL TAX FUND</u>	
ANTICIPATED REVENUES:	
Excise Taxes	\$2,274,000
Fund Balance Carried Forward	251,232
TOTAL - HOTEL / MOTEL TAX FUND	<u>\$2,525,232</u>
PROPOSED EXPENDITURES:	<u>\$2,525,232</u>
<u>VICTIM ASSISTANCE FUND</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$300,000
Fines & Forfeitures	1,000,000
Fund Balance Carried Forward	1,029,072
TOTAL - VICTIM ASSISTANCE FUND	<u>\$2,329,072</u>
PROPOSED EXPENDITURES:	<u>\$2,329,072</u>
<u>RECREATION FUND</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$0
Fund Balance Carried Forward	(644,027)
TOTAL - RECREATION FUND	<u>\$573,221</u>
PROPOSED EXPENDITURES:	<u>\$573,221</u>
<u>LAW ENFORCEMENT CONFISCATED MONIES FUND</u>	
ANTICIPATED REVENUES:	
Fund Balance Carried Forward	\$3,754,490
TOTAL - L.E.C.M. FUND	<u>\$3,754,490</u>
PROPOSED EXPENDITURES:	
Sheriff	\$401,878
District Attorney	76,797
Public Safety - Police	3,275,815
TOTAL - L.E.C.M. FUND	<u>\$3,754,490</u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>JUVENILE SERVICES FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$5,000
Charges for Services	60,000
Fund Balance Carried Forward	<u>234,060</u>
TOTAL - JUVENILE SERVICES FUND	<u><u>\$299,060</u></u>
PROPOSED EXPENDITURES:	<u><u>\$299,060</u></u>
<u>DRUG ABUSE TREATMENT & EDUCATION FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$1,500
Fines & Forfeitures	120,000
Fund Balance Carried Forward	<u>152,866</u>
TOTAL - D.A.T.E. FUND	<u><u>\$274,366</u></u>
PROPOSED EXPENDITURES:	<u><u>\$274,366</u></u>
<u>STREET LIGHT FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$30,000
Charges for Services	5,231,613
Fund Balance Carried Forward	<u>(265,258)</u>
TOTAL - STREET LIGHT FUND	<u><u>\$4,996,355</u></u>
PROPOSED EXPENDITURES:	<u><u>\$4,996,355</u></u>
<u>EMERGENCY TELEPHONE SYSTEM FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$50,000
Miscellaneous Revenue	12,100,000
Fund Balance Carried Forward	<u>2,869,401</u>
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	<u><u>\$15,019,401</u></u>
PROPOSED EXPENDITURES:	<u><u>\$15,019,401</u></u>
<u>SPEED HUMPS MAINTENANCE FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$28,000
Charges for Services	258,000
Fund Balance Carried Forward	<u>1,460,292</u>
TOTAL - SPEED HUMPS MAINTENANCE FUND	<u><u>\$1,746,292</u></u>
PROPOSED EXPENDITURES:	<u><u>\$1,746,292</u></u>

BUDGET RESOLUTION

<u>GRANT - IN - AID FUND</u>	<u>2009 BUDGET</u>
ANTICIPATED REVENUES:	
Federal Government	\$22,752,337
State Sources	19,474,190
Other Agencies	0
Miscellaneous Revenue	5,271,273
Interfund Transfers	1,292,941
Fund Balance Carried Forward	(6,564,214)
TOTAL - GRANT - IN - AID FUND	<u>\$42,226,527</u>
<u>GRANT - IN - AID FUND (continued)</u>	
PROPOSED EXPENDITURES:	
Community Development	\$23,781,650
Workforce Development	4,447,357
Sheriff	277,539
Juvenile Court	145,568
Superior Court	1,022,719
State Court	2,009
Solicitor-State Court	758
District Attorney	236,688
Police	3,656,280
Magistrate Court	291,744
Fire	1,868,664
Parks	0
Extension Service	22,940
Family & Children Services	2,558,970
Human Services	2,860,759
Keep Dekalb Beautiful	0
Non-Departmental	8,500
Justice Assistance Grants	796,444
TOTAL - GRANT - IN - AID FUND	<u>\$42,226,527</u>

BUDGET RESOLUTION

<u>ENTERPRISE FUNDS</u>	<u>2009 BUDGET</u>
<u>WATER & SEWERAGE OPERATING FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$360,000
Charges for Services	154,923,516
Miscellaneous Revenue	20,000
Fund Balance Carried Forward	<u>13,842,070</u>
TOTAL - WATER & SEWERAGE OPERATING FUND	<u>\$169,145,586</u>
PROPOSED EXPENDITURES:	
Public Works - Water & Sewer	\$163,742,563
Finance - Revenue Collections	<u>5,403,023</u>
TOTAL - WATER & SEWERAGE OPERATING FUND	<u>\$169,145,586</u>
<u>WATER & SEWERAGE SINKING FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$350,000
Interfunds	25,360,255
Fund Balance Carried Forward	<u>13,098,436</u>
TOTAL - WATER & SEWERAGE SINKING FUND	<u>\$38,808,691</u>
PROPOSED EXPENDITURES:	
	<u>\$38,808,691</u>
<u>SANITATION FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$550,000
Charges for Services	70,859,992
Miscellaneous Revenue	405,000
Fund Balance Carried Forward	<u>(1,844,723)</u>
TOTAL - SANITATION FUND	<u>\$69,970,269</u>
PROPOSED EXPENDITURES:	
Public Works - Sanitation	\$69,726,380
Finance - Revenue Collections	<u>243,889</u>
TOTAL - SANITATION FUND	<u>\$69,970,269</u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>DEKALB - PEACHTREE AIRPORT</u>	
ANTICIPATED REVENUES:	
Investment Income	\$250,000
Miscellaneous Revenue	5,559,000
Fund Balance Carried Forward	<u>6,170,310</u>
TOTAL - DEKALB - PEACHTREE AIRPORT	<u><u>\$11,979,310</u></u>
PROPOSED EXPENDITURES:	
Airport Operations	\$10,979,310
Transfer to Capital Projects	<u>1,000,000</u>
TOTAL - DEKALB - PEACHTREE AIRPORT	<u><u>\$11,979,310</u></u>
<u>STORMWATER UTILITY OPERATING FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$260,000
Charges for Services	16,899,704
Fund Balance Carried Forward	<u>4,628,541</u>
TOTAL - STORMWATER UTILITY FUND	<u><u>\$24,788,245</u></u>
PROPOSED EXPENDITURES:	
Stormwater Operations	\$20,788,245
Reserve for Appropriations	<u>4,000,000</u>
TOTAL - STORMWATER UTILITY FUND	<u><u>\$24,788,245</u></u>
<u>INTERNAL SERVICE FUNDS</u>	
<u>FLEET MAINTENANCE</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$125,000
Charges for Services	29,514,509
Miscellaneous Revenue	85,000
Fund Balance Carried Forward	<u>410,884</u>
TOTAL - FLEET MAINTENANCE	<u><u>\$30,135,393</u></u>
PROPOSED EXPENDITURES:	
Public Works - Fleet Maintenance	\$30,135,393
Purchasing - Fleet Maintenance	<u>0</u>
TOTAL - FLEET MAINTENANCE	<u><u>\$30,135,393</u></u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>VEHICLE FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$750,000
Charges for Services	3,197,314
Miscellaneous Revenue	0
Interfunds	0
Fund Balance Carried Forward	<u>38,254,400</u>
TOTAL - VEHICLE FUND	<u>\$42,201,714</u>
PROPOSED EXPENDITURES:	
Vehicle Acquisitions	\$22,752,904
Interdepartmental Services	503,992
Reserves and Other Miscellaneous	<u>18,944,818</u>
TOTAL - VEHICLE FUND	<u>\$42,201,714</u>
<u>RISK MANAGEMENT</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$4,452,828
Miscellaneous Revenue	73,228,469
Fund Balance Carried Forward	<u>18,188,890</u>
TOTAL - RISK MANAGEMENT	<u>\$95,870,187</u>
PROPOSED EXPENDITURES:	
Unemployment Compensation	\$270,461
Group Health & Life	87,085,539
Buildings & Contents	1,406,452
Boiler & Machinery	113,264
Non- Immunity Expenses	1,701,316
Vehicle	2,059,206
Airport Liability	2,466
Helicopter	167,346
Money & Securities	81,022
Loss Control	384,136
Other	<u>2,598,979</u>
TOTAL - RISK MANAGEMENT	<u>\$95,870,187</u>
<u>WORKERS' COMPENSATION</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$5,455,305
Miscellaneous Revenue	0
Fund Balance Carried Forward	<u>8,489,389</u>
TOTAL - WORKERS' COMPENSATION FUND	<u>\$13,944,694</u>
PROPOSED EXPENDITURES:	
	<u>\$13,944,694</u>

BUDGET RESOLUTION

	<u>2009 BUDGET</u>
<u>REVENUE BONDS LEASE PAYMENT FUNDS</u>	
<u>BUILDING AUTHORITY LEASE PAYMENTS</u>	
ANTICIPATED REVENUES:	
Miscellaneous Revenue	\$3,682,896
Fund Balance Carried Forward	<u>48,825</u>
TOTAL - BUILDING AUTHORITY	<u>\$3,731,721</u>
PROPOSED EXPENDITURES:	<u>\$3,731,721</u>
<u>PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY LEASE PAYMENTS</u>	
ANTICIPATED REVENUES:	
Miscellaneous Revenue	\$3,104,231
Fund Balance Carried Forward	<u>5,245</u>
TOTAL - PS&J FACILITIES AUTHORITY	<u>\$3,109,476</u>
PROPOSED EXPENDITURES:	<u>\$3,109,476</u>

**2009 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS**

Department	Job Classification	Number of Positions	
		Additions	Deletions
Board of Commissioners	Chief Deputy Clerk	1	
	Assistant Deputy Clerk (Transfer from Finance-General)	2	
	Clerk to the BOC & CEO	1	
	Legislative Research Analyst	1	
Information Systems	I.S. Field Service Specialist Senior (Transfer from Public Works-Roads & Drainage)	1	
	Microsystems Specialist (Transfer from Public Works-Sanitation)	1	
	Call Center Manager	1	
	Call Center Operator (Transfer from Citizen Help Center)	8	
Finance - General Fund	Chief Deputy Clerk		1
	Assistant Deputy Clerk (Transfer to Board of Commissioners)		2
Sheriff	Deputy Sheriff	4	
Juvenile Court	Juvenile Probation Officer	1	
District Attorney	Investigator Principal	1	
	Attorney IV (Community Prosecutor)	1	
	Attorney IV (Community Prosecutor) Part Time		1
Police - Support	Chief Public Safety Officer	1	
	Administrative Assistant II	1	
	Animal Control Officer	7	
Police - Code Enforcement	Code Enforcement Officer	2	
Economic Development	Economic Development Coordinator Senior	1	
Library	Librarian Principal	5	
	Librarian Senior	7	
	Librarian	6	
	Library Specialist	3	
	Library Technician	17	
	Library Technician (Part Time)	3	
	Library System Analyst	1	
	Payroll Personnel Technician	1	
	Custodian	4	
	Custodian Part Time	2	
	Courier	2	
General Maintenance Worker	1		

**2009 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS**

Department	Job Classification	Number of Positions	
		Additions	Deletions
Citizen Help Center	Call Center Manager		1
	Call Center Operator		8
	(Transfer to Information Systems)		
	Call Center Quality Assurance Analyst		1
	Call Center Team Leader		3
	Call Center Training Analyst		2
	Administrative Assistant I		2
	Call Center Department Liaison		1
	Call Center Operator		38
	Customer service positions to be determined		6
	(Transfer from Departments TBD and reclass)		
	Fire & Rescue - Fire	Fire Protection Engineer (Temporary)	
Supply Specialist		1	
Administrative Assistant		1	
PW-Roads & Drainage	I.S. Field Service Specialist Senior (Transfer to Information Systems)		1
Parks and Recreation	Equipment Operator Senior		1
	Grounds Service Technician		2
	Day Camp Director (Temporary)		0
	Day Camp Assistant Director (Temporary)		0
	Recreation Assistant (Temporary)		83
	Bus Driver (Temporary)		0
	Intern (Temporary)		0
Arts, Culture & Entertainment	Arts, Culture & Entertainment Administrator		1
	Program Manager		1
	Public Outreach Coordinator		1
	Administrative Assistant II		1
Public Works - Sanitation	Microsystems Specialist (Transfer to Information Systems)		1
Airport	Crew Worker Senior		1
Various Departments to be Determined	Customer service positions to be determined (Transfer to Citizen Help Center and reclass)	6	
	Full Time	90	75
	Part Time	5	1
	Temporary		87
	TOTAL	95	163

SALARY SCHEDULE

SALARY	ANNUAL SALARY		SALARY	ANNUAL SALARY	
RANGE	Minimum	Maximum	RANGE	Minimum	Maximum
14	\$18,132	\$29,472	29	\$43,464	\$70,632
15	\$19,224	\$31,248	30	\$46,068	\$74,868
16	\$20,376	\$33,120	31	\$48,828	\$79,356
17	\$21,600	\$35,100	32	\$52,248	\$84,912
18	\$22,896	\$37,212	33/AJ/ AJF	\$55,908	\$90,852
19	\$24,264	\$39,444	AI	\$59,820	\$97,212
20	\$25,728	\$41,808	AH	\$64,008	\$104,028
21	\$27,264	\$44,316	AG	\$68,484	\$111,300
22	\$28,908	\$46,980	AF	\$73,284	\$119,100
23	\$30,636	\$49,788	AE	\$78,408	\$127,428
24	\$32,472	\$52,776	AD	\$83,904	\$136,358
25	\$34,428	\$55,944	AC	\$89,772	\$145,896
26	\$36,492	\$59,304	AB	\$1	\$108,276
27	\$38,676	\$62,856	AA		\$218,000
28	\$41,004	\$66,636			

GLOSSARY

ACCRUAL BASIS	The countywide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.
ADOPTED BUDGET	The funds appropriated by the Board of Commissioners at the beginning of the year. This may or may not be the same as the Requested Budget and/or the CEO's Recommended budget. The stages of the budget are: (1) the departments' requests for the upcoming year, (2) the CEO's recommendation to the Board of Commissioners and (3) the approval or adoption of the budget by the Board.
AD VALOREM TAX	A tax based on the value of property.
APPRAISED VALUE	The estimated value of the amount a knowledgeable buyer would pay for the property and a willing seller would accept for a property at an arm's length, bona fide sale.
APPROPRIATION	An authorization made by the Board of Commissioners which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.
ASSESSED VALUATION	The value placed on property for purposes of taxation. DeKalb County assesses real and personal property at 40% of fair market value.
APPROVED BUDGET	See "ADOPTED BUDGET"
BANK SHARES TAX	Business license tax on depository financial institutions at the rate of 0.25 percent of gross receipts attributable to offices located within the jurisdiction.
BASIC BUDGET	The budget level required to maintain programs, service levels and activities at the same level as in the prior year.
BOND	A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.
BALANCED BUDGET	Budgeted appropriations/expenditures must be equal to budgeted anticipations/revenues.
BUDGET	The financial plan for the operation of a department, program or project for the current year or for the duration of the project.
BUDGET AMENDMENT	The transfer of funds from one appropriation account to another, requiring approval of either the Board of Commissioners, the C.E.O. or the Budget Officer depending on the nature of the transfer.
CAPITAL PROJECTS	Projects which result in the acquisition or construction of fixed assets of a local government. In DeKalb County, capital projects include any project in excess of \$25,000 with a useful estimated life of 5 years or greater. Assets included are buildings and related improvements, streets and highways, bridges, sewers and parks.
CARRYOVER	See "FUND BALANCE CARRIED FORWARD".

GLOSSARY

CERTIFICATES OF PARTICIPATION (COPS)	Lease purchase transactions which are structured in a manner similar to a bond issue. The certificates are secured through lease payments made by the County (lessee) to the Association of County Commissioners of Georgia (lessor). The lease payments are subject to annual appropriation by the County. The certificates do not constitute a debt obligation of the County.
CIP	Capital Improvements Program, see "CAPITAL PROJECTS".
CONTINGENCY	Funds set aside for unforeseen future needs and budgeted in a "non-departmental" account and can be transferred to a departmental budget only by action of the Board of Commissioners.
DEBT SERVICE FUND	The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond Issues.
DIGEST	See "TAX DIGEST".
ENCUMBRANCE	A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.
ENCUMBRANCE BALANCES CARRIED FORWARD	Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance Forward – Encumbrance account as the funding source.
ENTERPRISE FUND	A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.
EXCISE TAX	A tax levied on the production, sale or consumption of products or services such as alcohol, hotel rooms, rental cars and insurance premiums.
EXPENDITURE	The actual payments made by the County for goods or services, whether by check or by an interfund transfer of funds.
FREEPORT EXEMPTION	Exemption from ad valorem taxation for inventories consisting of materials, goods in the process of manufacture, finished goods manufactured in the ordinary course of business and held by the manufacturer and finished goods destined for shipment to a final destination outside the state of Georgia.
FUND	An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.
FUND BALANCE CARRIED FORWARD	Funds on hand at year end resulting from collections of revenue in excess of anticipation's and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.
GENERAL OBLIGATION BONDS	Those bonds issued to the benefit of the County as a whole, and thereby an obligation of a general nature applicable to countywide resources. Approval by referendum vote is required for general obligation bonds to be issued.

GLOSSARY

HOST	Homestead Option Sales Tax, a 1% sales tax with the revenue to be used, beginning in 1999, to offset residential property taxes by providing a current year homestead exemption equal to at least 80% of the proceeds from last year. Up to 20% of the amount of last year's revenue may also be used for capital outlay in the current year. The tax was levied beginning in July 1997. During the first eighteen months, these revenues could be used for any purpose. The Board of Commissioners made the decision to use these funds for capital outlay.
INTANGIBLE RECORDING TAX	Tax on a long-term note secured by real estate measured by the amount of the debt as evidenced in the security instrument at the rate of \$1.50 for each \$500 or fraction thereof of the face amount of the note secured by the security instrument.
INTANGIBLE TAX	Tax on money, collateral security loans, stocks, bond and debentures of corporations, accounts receivable and notes not representing credits secured by real estate, long and short term notes secured by real estate, and patents, copyrights, franchises, and all other classes and kinds of intangible personal property not otherwise enumerated.
INTERNAL SERVICE FUND	A fund established to provide support services to county departments and supported by charges to the user departments.
MILLAGE RATE	The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.
MODIFIED ACCRUAL BASIS	The governmental fund financial statements are reported using the current financial measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in the governmental funds.
MODIFIED CASH BASIS	For budgetary purposes a modified cash basis of accounting is reflected relative to the financial statements. Cash revenues, along with cash expenditures plus encumbrances treated as expenditures, are utilized for reporting and budgeting purposes.
MOTOR VEHICLE TAX	Taxes on vehicles designed primarily for use upon public roads at the assessment level and millage rate levied by the taxing authority on tangible property for the previous calendar year.
OPERATING BUDGET	Costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as personal services, office supplies, maintenance supplies, professional services, and rental fees.
PERSONAL PROPERTY	Tangible property other than land and buildings and motor vehicles, including mainly business equipment, machinery, fixtures, leasehold improvements, boats and airplanes.
PROGRAM MODIFICATION	A budgetary tool used to create a new, expanded, reduced, or other change to a department's level of service. It includes detailed information about a new program that is not authorized and funded in the current year budget or a program that is authorized and funded in the current year budget, but will be carried on at a higher or lower level of activity in the next year. The addition of staff or vehicles requires the submittal of a Program Modification.
REAL PROPERTY	Land and buildings.

GLOSSARY

REALWARE®	Industry-leading Computer Assisted Mass Appraisal (CAMA) system utilized by the Property Appraisal Department.
RESERVE	An account used to indicate that a portion of funds has been restricted for a specific purpose. A reserve for contingencies is a budgetary reserve set aside for emergencies or unforeseen expenditure.
REVENUE BONDS	Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.
SINKING FUND	A reserve fund accumulated over a period of time for retirement of a debt.
SPECIAL REVENUE FUND	A fund in which the revenues are designated for use for specific purposes or activities.
SPECIAL TAX DISTRICT	A geographically established district in which taxes, fees and assessments are levied and expenditures are made for the provision of specific services. DeKalb County has four funds in which revenues are derived from special tax districts: Hospital Fund, Fire Fund, Special Tax District – Designated Services, and Special Tax District – Unincorporated.
TAX ANTICIPATION NOTE	Notes issued in anticipation of taxes to cover financial obligations until taxes are collected at which time a portion of the tax revenues are used to retire the notes.
TAX DIGEST	Official list of all property owners, the assessed value of the property (40% of fair market value), and the tax due on their property.
TAX FUND	A fund which is supported wholly or in part by revenues derived from ad valorem tax revenues.
TAX RATE	See "MILLAGE RATE".

ACRONYMS

311	Citizens Help Center
911	Emergency Call
4-H	4-H Club: Head, Heart, Hands, and Health
A	Standard & Poor's Credit Rating
AA	Standard & Poor's Credit Rating
Aa1	Moody's Credit Rating
AAA	Standard & Poor's Credit Rating
Aaa	Moody's Credit Rating
AARP	American Association of Retired Persons
ACA	American Correctional Association
ACCG	Association of County Commissioners of Georgia
ACE	Arts, Culture, and Entertainment
ACQ	Acquisition
ADA	Americans with Disability Act
ADDI	American Dream Down payment Initiative
ADP	Average Daily Population
AIDS	Acquired Immunodeficiency Disease Syndrome
AIX	Advanced Interactive executive
ANOM	Airport Noise Operations Monitor
APS	Automated Purchasing System
ARC	Atlanta Regional Commission
BAS	Building Automated Security
BOC	Board of Commissioners
CAD	Computer Assisted Drawing
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation of Law Enforcement Agencies
CAMA	Computer Assisted Mass Appraisal
CASA	Court Appointed Special Advocates
CCO	Chief Communication Officer
CD	Community Development
CD ROM	Computer Disk Read Only Memory
CDBG	Community Development Block Grant
CDC	Centers for Disease Control
CDL	Commercial Driver's License
CE	Center
CEO	Chief Executive Officer
CERT	Community Emergency Response Team
CFC	Chlorofluorocarbon
CFO	Chief Financial Officer
CHC	Citizens Help Center
CHDO	Community Housing Development Organization
CID	Community Improvement District
CIP	Capital Improvement Project
CIPA	Children's Internet Protection Act
CJCJ	Council of Juvenile Court Judges

ACRONYMS

CJIS	Criminal Justice Information System
CLO	Chief Legal Officer
CMMS	Computerized Maintenance Management Software
COMPSTAT	COMParative STATistics
COO	Chief Operating Officer
COP	Consumption on Premise
COPS	Certificates of Participation
COPS	Community Oriented Policing Services
COPS MORE	COPS Making Officer Redeployment Effective Grant
COS	Chief Of Staff
CPO	Chief Purchasing Officer
CPSO	Chief Public Safety Director
CPS	Child Protective Services
CPU	Computer Processing Unit
CTIP	Computer Technology Improvement Program
DEMA	DeKalb Emergency Management Agency
DA	District Attorney
DATE	Drug Abuse Treatment and Education
DCA	Department of Community Affairs
DCPL	DeKalb County Public Library
DCLF	DeKalb County Library Foundation
DCVB	DeKalb Convention & Visitors Bureau
DD	Deputy Director
DEBCO	DeKalb Enterprise Business Corporation
DFACS	Department of Family and Children Services
DHR	Department of Human Resources
DKPD	DeKalb County Police Department
DKSO	DeKalb Sheriff's Office
DNR	Department of Natural Resources
DOJ	Department of Justice
DOL	Department of Labor
DOR	Department of Revenue
DOT	Department of Transportation
DRC	Dispute Resolution Center
DRE	Direct Recording Electronic
DUI	Driving Under the Influence
DWDD	Department of Workforce Development
E911	Enhanced 911 Emergency Call
EEO	Equal Employment Opportunity
EMA	Emergency Management Agency
EMS	Emergency Medical Service
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Department
ESG	Emergency Shelter Grant

ACRONYMS

ESGP	Emergency Shelter Grant Program
EWI	Electronic Warrant Interchange
FAA	Federal Aviation Agency
FAR	Federal Aviation Regulation
FCC	Federal Communications Commission
FEMA	Federal Emergency Management Agency
FF	Firefighter
FHWA	Federal Highway Administration
Fi Fas	Latin Derivative for Property Lien Filed In Clerk of Superior Ct.
FMIS	Financial Management Information System
FOCUS	Faith Organization & County Uplifting Seniors
FOG	Fats, Oils, Grease
FPH	Flood Prone Homes
FTE	Full Time Equivalent
FY	Fiscal Year
GAL	Guardian ad litem
GASB	Government Accounting Standards Board
GCCS	Gas Collection and Control System
GCIC	Georgia Crime Information Center
GDOT	Georgia Department of Transportation
GE	General Electric
GED	General Educational Development
GEMA	Georgia Emergency Management Agency
GEMS	Global Election Management System
GILEE	Georgia International Law Enforcement Exchange
GIS	Geographic Information Systems
GO	Government Obligation
GRETA	Georgia Regional Transportation Agency
GRTA	Georgia Regional Transportation Agency
GVW	Gross Vehicle Weight
HAMA	Hazardous Materials Certification (CDL License)
HEAT	Highway Enforcement Aggressive Traffic
HIDTA	High Intensity Drug Trafficking Area
HIV	Human Immunodeficiency Virus
HOME	HOME Investment Partnerships Act
HOST	Homestead Option Sales Tax
HR	Human Resources
HRIS	Human Resources Information Systems
HS	Human Services
HTRG	Homeowners Tax Relief Grant
HUD	Housing and Urban Development
HVAC	Heating Ventilation Air Conditioning
I & R	Information and Referral
I.T.	Information Technology
IDA	Individual Development Account

ACRONYMS

INET	Internet
i-Net	Internet Fiber Optic Network
INS	Immigration and Naturalization Service
IS	Information Systems
IVR	Interactive Voice Response
JAG	Justice Assistance Grant
LCI	Livable Centers Initiative
LECM	Law Enforcement Confiscated Monies
LEOP	Local Emergency Operations Plan
LIMS	Laboratory Information Management System
LLC	Limited Liability Company
LLEBG	Local Law Enforcement Block Grant
LP	Limited Partnership
LPN	Licensed Practical Nurse
LTD	Limited
MARTA	Metropolitan Atlanta Rapid Transportation Authority
ME	Medical Examiner
MGD	Million Gallons Per Day
MSA	Metropolitan Statistical Area
NACO	National Association of Counties
NATS	No Ambulance to Send
NCCHC	National Commission On Correctional Healthcare
NCOA	National Change of Address
NCP8	Noise Compatibility Project 8
NEG	National Emergency Grants
NOGE2	No Contact Through 2 Elections
NPDES	National Pollutant Discharge Elimination System
OPEB	Other Postemployment Benefits
O.C.G.A.	Official Code of Georgia Annotated
OCP	Office of Child Protection
OED	Office of Economic Development
OFI	Office of Family Independence
P&I	Principal & Interest
P&R	Parks & Recreation
PAL	Police Athletic League
PBS&J	Post, Buckley, Schuh & Jernigan, Inc
PC	Personal Computer
PEG	Public Education and Government Access
POS	Point of Service
PO's	Purchase Orders
PPM	Physical Plant Maintenance
PR's	Purchase Requisitions
PS	Public Safety
PS&J	Public Safety and Judicial
PT	Part time

ACRONYMS

PW	Public Works
PY	Program Year
R&B	Rhythm and Blues
R&D	Roads and Drainage
R&E	Renewal & Extension
R/W	Right of Way
RFID	Radio Frequency Identification
RFP	Request for Proposal
ROW	Right of Way
RR	Railroad
RSA	Runway Safety Area
RSVP	Retired and Senior Volunteer Program
RTM	Relief Texture Mapping
S	South
SAMS	Street Address Maintenance System
SBA	Small Business Administration
SEED	Southeast Economic & Entrepreneurial Development Corp.
STD	Special Tax District
SWANW	Solid Waste Association of North America
SYETP	Summer Youth Employment and Training Program
TAMS	Teenage Mothers nutrition education program
TANF	Temporary Assistance for Needy Families
TANS	Tax Anticipation Notes
TAPP	Teenage Pregnancy and Parenting Program
TBD	To Be Determined
TBRT	Technical Body Recovery Team
TS	Touch Screen
TS	Traffic Signal
TSI	Traffic Signal Intersection
UCC	Uniform Commercial Code
UIFSA	Uniform Interstate Family Support Act
UPS	Uninterruptible Power Supply
URES	Uniform Reciprocal Enforcement of Support Act
US	United States
USDA	US Department of Agriculture
VALARI	Vulnerable Adult Living at Risk
VINES	Victim Information Notification Everyday System
W	West
W & S	Water and Sewer
WIA	Workforce Investment Act
WMD	Weapons of Mass Destruction
Y2K	2000
YMCA	Young Men's Christian Association
YWCA	Young Women's Christian Association

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