



FY18 BUDGET

As passed 2/27/2018

DeKalb County, GA



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FOR IMMEDIATE RELEASE

February 27, 2018

DeKalb County Adopts Fiscal Year 2018 Budget *Commissioners approve CEO Thurmond's spending priorities*

DECATUR, Ga. – Today, the DeKalb County Board of Commissioners adopted CEO Michael Thurmond's proposed \$1.2 billion budget for 2018 that ends deficit spending and creates a \$75 million rainy day fund. The final vote was 6-1 in favor of the amended budget proposal.

Agreement was reached on major spending priorities including:

- Increasing salaries for all county employees whose salaries have not been adjusted since 2016 with a 3 percent increase in pay.
- Establishing a minimum wage of \$14 per hour for all full-time and regular part-time employees.
- Increasing the number of sworn police officers on patrol by 155 positions above current staffing levels with expanded recruiting efforts.
- Preventing juvenile delinquency by using DeKalb recreation centers, libraries and WorkSource DeKalb to offer opportunities such as youth employment, afterschool programs and outreach to multilingual communities.
- Improving customer service for residents using county services.

"DeKalb County's fiscal house is now in order and we are solving problems that have festered for years, if not for decades," CEO Thurmond said. "We have worked collaboratively with the Board of Commissioners to improve the quality of life in DeKalb."

(more)

DeKalb Adopts Budget, Page 2

Residential property owners will see lowered taxes from the passage of the Special Purpose Local Option Sales Tax (SPLOST) in 2017. One hundred percent of the proceeds from the penny tax, or \$100 million, annually, will go toward reducing residential property taxes in DeKalb County and the 12 cities wholly contained in the county. In addition, \$100 million in SPLOST funds will be allocated annually to repair and improve roads, bridges, libraries and senior citizen centers.

Commissioners modified the CEO budget proposal by adding funding for:

- An employee salary increase from the CEO's proposed two percent to the approved three percent;
- Infant mortality programs;
- Substance abuse efforts;
- Programming in senior centers;
- Five additional positions in the juvenile court;
- One position for magistrate court associated with blight efforts;
- Increasing the pay for grand jurors; and
- Wellness programs in parks and recreation.

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Chief Executive Officer Michael Thurmond

To: CEO Michael Thurmond
Members, Board of Commissioners

From: J. Jay Vinicki
Budget Director

Date: 28 February 2017

Re: 2018 Approved Budget

Board of Commissioners
District 1 Nancy Jester
District 2 Jeff Rader
District 3 Larry Johnson
District 4 Steve Bradshaw
District 5 Mereda Davis Johnson
District 6 Kathie Gannon
District 7 Gregory Adams Sr.

This book is an update of the proposed budget submitted to the Board on December 15, 2017. It includes all amendments approved during the BOC meeting on February 28, 2018. The Board's amendment to the proposed budget follows this memo. All schedules and tables have been updated to reflect the final approved item.

I move to amend the budget as proposed on December 15, 2017 and as accepted onto the February 13, 2018 agenda as follows:

- The fund balances, revenues, and expenditures presented as Schedule A are amended as proposed on Schedule 1.
- The capital projects listed on Schedule B are substitute in whole clarifying the intent of capital funding for Stormwater projects.

Schedule 1

| | Dec 15 | Change | New Amount |
|---|-------------------|--------------------|-------------------|
| General Fund (100) | | | |
| Starting Fund Balance | 34,912,280 | - | 34,912,280 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| Multiple Depts.: 3% Pay Adjustments | - | 532,481 | 532,481 |
| Board of Health: Infant Mortality | - | 50,000 | 50,000 |
| CSB: Substance Abuse | - | 50,000 | 50,000 |
| Economic Development: Film Commission | - | 100,000 | 100,000 |
| Human Services: Programs Four Senior Center | - | 50,000 | 50,000 |
| Human Services: Van | - | 45,000 | 45,000 |
| Juvenile Court: Three positions | - | 124,142 | 124,142 |
| Juvenile Court: Two law clerks. | - | 130,000 | 130,000 |
| Magistrate Court: Law Clerk | - | 65,000 | 65,000 |
| Planning: ARC Transit Study | - | 250,000 | 250,000 |
| Planning: Incorporation Study | - | 85,000 | 85,000 |
| Superior Court: Grand Jury Pay | - | 30,000 | 30,000 |
| Tax Commissioner: Vehicle | - | 29,200 | 29,200 |
| Other (2) | - | - | - |
| Expenses | - | 1,540,823 | 1,540,823 |
| Ending Fund Balance | 46,222,994 | (1,540,823) | 44,682,171 |
| Fire Fund (270) | | | |
| Starting Fund Balance | 6,004,940 | - | 6,004,940 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| Multiple Depts.: 3% Pay Adjustments | - | 650,912 | 650,912 |
| Other | - | - | - |
| Expenses | - | 650,912 | 650,912 |
| Ending Fund Balance | 5,961,178 | (650,912) | 5,310,266 |

Schedule 1

| | Dec 15 | Change | New Amount |
|-------------------------------------|-----------|-------------|------------|
| Roads/ Parks Fund (271) | | | |
| Starting Fund Balance | 4,772,411 | - | 4,772,411 |
| Transfer from Hotel / Motel | 1,875,000 | (1,875,000) | - |
| Other (2) | - | - | - |
| Revenues | 1,875,000 | (1,875,000) | - |
| Multiple Depts.: 3% Pay Adjustments | - | 80,948 | 80,948 |
| Parks: Wellness Programs | - | 50,000 | 50,000 |
| Other | - | - | - |
| Expenses | - | 130,948 | 130,948 |
| Ending Fund Balance | 4,464,004 | (2,005,948) | 2,458,056 |
| Unincorporated Fund (272) | | | |
| Starting Fund Balance | 2,032,854 | - | 2,032,854 |
| Transfer from Hotel / Motel | - | 1,875,000 | 1,875,000 |
| Other (2) | - | - | - |
| Revenues | - | 1,875,000 | 1,875,000 |
| Multiple Depts.: 3% Pay Adjustments | - | 16,520 | 16,520 |
| Other | - | - | - |
| Expenses | - | 16,520 | 16,520 |
| Ending Fund Balance | 1,031,079 | 1,858,480 | 2,889,559 |
| Hospital Fund (273) | | | |
| Starting Fund Balance | 754,308 | - | 754,308 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Expenses | - | - | - |
| Ending Fund Balance | 1,835,378 | - | 1,835,378 |

Schedule 1

| | Dec 15 | Change | New Amount |
|-------------------------------------|------------|-----------|------------|
| Police Fund (274) | | | |
| Starting Fund Balance | 23,272,563 | - | 23,272,563 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| Multiple Depts.: 3% Pay Adjustments | - | 965,760 | 965,760 |
| Other | - | - | - |
| Expenses | - | 965,760 | 965,760 |
| Ending Fund Balance | 19,289,895 | (965,760) | 18,324,135 |

| | | | |
|-----------------------|-----------|---|-----------|
| Countywide Bond (410) | | | |
| Starting Fund Balance | 1,319,264 | - | 1,319,264 |
| Ending Fund Balance | 1,405,088 | - | 1,405,088 |

| | | | |
|------------------------------|-----------|---|-----------|
| Spec Tax District Bond (411) | | | |
| Starting Fund Balance | 1,718,554 | - | 1,718,554 |
| Ending Fund Balance | 1,607,644 | - | 1,607,644 |

| | | | |
|-----------------------|-------------|-------------|-------------|
| Starting Fund Balance | 74,787,174 | - | 74,787,174 |
| Revenues | 610,364,533 | - | 610,364,533 |
| Expenditures | 603,334,447 | 3,304,963 | 606,639,410 |
| Ending Fund Balance | 81,817,260 | (3,304,963) | 78,512,297 |

Schedule 1

| | Dec 15 | Change | New Amount |
|------------------------------|------------------|----------------|------------------|
| Airport (551) | | | |
| Starting Fund Balance | 2,162,440 | - | 2,162,440 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| 3% Pay Adjustments | - | 9,689 | 9,689 |
| Other | - | - | - |
| Expenses | - | 9,689 | 9,689 |
| Ending Fund Balance | 2,202,783 | (9,689) | 2,193,094 |

| | | | |
|------------------------------|----------------|----------|----------------|
| DCTV (Peg) Fund (203) | | | |
| Starting Fund Balance | 746,194 | - | 746,194 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| 3% Pay Adjustments | - | - | - |
| Other | - | - | - |
| Expenses | - | - | - |
| Ending Fund Balance | 205,120 | - | 205,120 |

| | | | |
|------------------------------|-------------------|-----------------|-------------------|
| Development Fund (201) | | | |
| Starting Fund Balance | 9,155,817 | - | 9,155,817 |
| Other (1) | - | - | - |
| Other (2) | - | - | - |
| Revenues | - | - | - |
| 3% Pay Adjustments | - | 15,617 | 15,617 |
| Other | - | - | - |
| Expenses | - | 15,617 | 15,617 |
| Ending Fund Balance | 10,966,309 | (15,617) | 10,950,692 |

| | | | | |
|---------------------------|------------------------------|------------------|-----------------|------------------|
| Emergency Telephone (215) | <u>Starting Fund Balance</u> | <u>3,078,069</u> | <u>-</u> | <u>3,078,069</u> |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | <u>Revenues</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | 3% Pay Adjustments | - | 96,043 | 96,043 |
| | Contracted Services | - | (42,700) | - |
| | Other | - | - | - |
| | <u>Expenses</u> | <u>-</u> | <u>53,343</u> | <u>96,043</u> |
| | <u>Ending Fund Balance</u> | <u>53,343</u> | <u>(53,343)</u> | <u>-</u> |

| | | | | |
|-----------------------|------------------------------|-------------------|----------------|-------------------|
| Risk Management (631) | <u>Starting Fund Balance</u> | <u>14,500,000</u> | <u>-</u> | <u>14,500,000</u> |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | <u>Revenues</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | 3% Pay Adjustments | - | 5,545 | 5,545 |
| | Other (2) | - | - | - |
| | <u>Expenses</u> | <u>-</u> | <u>5,545</u> | <u>5,545</u> |
| | <u>Ending Fund Balance</u> | <u>14,866,736</u> | <u>(5,545)</u> | <u>14,861,191</u> |

| | | | | |
|------------------|------------------------------|------------------|----------|------------------|
| Sanitation (541) | <u>Starting Fund Balance</u> | <u>9,397,777</u> | <u>-</u> | <u>9,397,777</u> |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | <u>Revenues</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | 3% Pay Adjustments | - | - | - |
| | Other (2) | - | - | - |
| | <u>Expenses</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | <u>Ending Fund Balance</u> | <u>8,130,399</u> | <u>-</u> | <u>8,130,399</u> |

| | | | | |
|------------------------|-----------------------|-----------|---|-----------|
| Speed Humps Fund (212) | Starting Fund Balance | 1,276,457 | - | 1,276,457 |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | 3% Pay Adjustments | - | - | - |
| | Other | - | - | - |
| | Expenses | - | - | - |
| | Ending Fund Balance | 1,230,126 | - | 1,230,126 |

| | | | | |
|------------------|-----------------------|------------|---------|------------|
| Stormwater (581) | Starting Fund Balance | 12,351,280 | - | 12,351,280 |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | 3% Pay Adjustments | - | 4,254 | 4,254 |
| | Other (2) | - | - | - |
| | Expenses | - | 4,254 | 4,254 |
| | Ending Fund Balance | 2,162,719 | (4,254) | 2,158,465 |

| | | | | |
|--------------------------|-----------------------|-----------|-------|-----------|
| Street Lights Fund (211) | Starting Fund Balance | 2,442,996 | - | 2,442,996 |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | 3% Pay Adjustments | - | 663 | 663 |
| | Other | - | - | - |
| | Expenses | - | 663 | 663 |
| | Ending Fund Balance | 899,008 | (663) | 898,345 |

| | | | | |
|---------------------------|-----------------------|---|----------|----------|
| Vehicle Maintenance (611) | Starting Fund Balance | - | - | - |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | 3% Pay Adjustments | - | 42,207 | 42,207 |
| | Contracted Labor | - | (42,207) | (42,207) |
| | Other | - | - | - |
| | Expenses | - | - | - |
| | Ending Fund Balance | - | - | - |

| | | | | |
|-----------------|-------------------------------------|------------|-----------|------------|
| Watershed (511) | Starting Fund Balance | 81,159,833 | - | 81,159,833 |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | Multiple Depts.: 3% Pay Adjustments | - | 116,142 | 116,142 |
| | Other | - | - | - |
| | Expenses | - | 116,142 | 116,142 |
| | Ending Fund Balance | 79,585,834 | (116,142) | 79,469,692 |

| | | | | |
|--------------------------------|-----------------------|------------|-------------|------------|
| Vehicle Replacement Fund (621) | Starting Fund Balance | 22,617,268 | 31,094,738 | 53,712,006 |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | Pending Orders | - | 32,960,000 | 32,960,000 |
| | Other (2) | - | - | - |
| | Expenses | - | 32,960,000 | 32,960,000 |
| | Ending Fund Balance | 4,188,393 | (1,865,262) | 2,323,131 |

| | | | | |
|-------------------------|------------------------------|---|---------|---------|
| Workers Comp Fund (632) | Starting Fund Balance | - | - | - |
| | Other (1) | - | - | - |
| | Other (2) | - | - | - |
| | Revenues | - | - | - |
| | 3% Pay Adjustments | - | 3,423 | 3,423 |
| | Contracted Services | - | (3,423) | (3,423) |
| | Other | - | - | - |
| | Expenses | - | - | - |
| | Ending Fund Balance | - | - | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|---------------------|---|------------------|-----------------|-------------------------------------|
| 2017-100 | ROADS AND DRAINAGE --Road Resurfacing [LMIG Match] | 2,000,000 | | 982,453 |
| 2015-041 | TRANSPORTATION --Construction (road widening at Turner Hill Road) | 1,800,000 | | To be reviewed with SPLOST |
| 2017-118 | TRANSPORTATION --Redan Rd @ S. Stone Mountain [traffic signal installation] | 300,000 | | To be reviewed with SPLOST |
| 2017-120 | TRANSPORTATION --Rail Road Preemption Installation | 600,000 | | To be reviewed with SPLOST |
| 2017-122 | TRANSPORTATION --S. River Trail [phase V trail expansion] | 400,000 | | To be reviewed with SPLOST |
| HOST | | 5,100,000 | - | 982,453 |
| 2017-004 / 2018-017 | CLERK OF SUPERIOR COURT --Court Mgmt System (Year 4 of 5) | 267,447 | 537,782 | 537,782 |
| 2018-022 | CHILD ADVOCATE --Vehicles (2) for field investigations. | | 46,400 | Included in Vehicle Purchasing Fund |
| 2018-020 | DISTRICT ATTORNEY --Purchase of 18 vehicles. | | 382,086 | - |
| 2018-021 | DISTRICT ATTORNEY --Purchase of 15 computers. | | 22,585 | - |
| 2015-004 / 2018-003 | FACILITIES MANAGEMENT --Various locations [backflow preventers installations] | 150,000 | 300,000 | - |
| 2015-005 / 2018-003 | FACILITIES MANAGEMENT --Bldg Automation Systems Upgrades | 200,000 | 475,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--------------------------------------|--|----------------|-----------------|---|
| 2018-004 | HUMAN RESOURCES --HR Peoplesoft upgrade (HR, Risk Mgmt & Payroll) | | 6,178,970 | - |
| 2018-005 | HUMAN RESOURCES --Customer service training space. | | 60,000 | - |
| 2018-032 | HUMAN SERVICES --District 4 Senior Center construction. - 4875 Elam Rd, St Mtn | | 5,125,763 | Review for alternative funding source |
| 2017-033 / 2018-008 / 2018-004 | INNOVATION TECHNOLOGY --HR Peoplesoft upgrade (HR, Risk Mgmt & Payroll) | 500,000 | 6,000,000 | Not rec to fund planned amount at this time |
| 2017-034 / 2018-006 | INNOVATION TECHNOLOGY -- CRM Cloud Migration Phase III \$290,000 On behalf of: Citizen Help dept. | 290,000 | 290,000 | Funded by BOC on Dec 12th (Agenda# 2017-1198) |
| 2018-007 | INNOVATION TECHNOLOGY --Active Directory replacement \$525,000 On behalf of: enterprise-wide. | | 525,000 | 525,000 |
| 2018-009 | INNOVATION TECHNOLOGY --Open Records Request Mgt system \$100,000 On behalf of: Law Dept./enterprise-wide | | 100,000 | - |
| 2018-010 | INNOVATION TECHNOLOGY --Data Backup System \$500,000 On behalf of: IT dept./enterprise-wide | | 500,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|-----------------|--|----------------|-----------------|--------------------------------------|
| 2018-011 | INNOVATION TECHNOLOGY --Learning Mgt. System \$57,000 On behalf of: Ethics Office/HR Dept./enterprise-wide | | 57,000 | - |
| 2018-012 | INNOVATION TECHNOLOGY --CRM Cloud Migration Phase III \$300,000 On behalf of: Citizen Help dept. | | 300,000 | 290,000 |
| 2018-013 | INNOVATION TECHNOLOGY --Odyssey Enhancements - Juvenile Ct \$1,205,622 On behalf of: IJIS Community | | 1,205,622 | - |
| 2018-014 | INNOVATION TECHNOLOGY --Voice Mail System upgrade/replacement \$600,000 On behalf of: IT dept./enterprise-wide | | 600,000 | - |
| 2017-048 | LAW --Web-based case management software. | | 40,000 | Included in Law operating budget |
| 2018-025 | LIBRARY --Inventory Control System (installation of sensor gates, tag readers pads at checkout/in stations) at 23 branches | | 1,200,000 | - |
| 2018-024 | LIBRARY --Chamblee Libarary parking lot improvements (ADA & Safety) | | 400,000 | 200,000 |
| 2018-023 | PROBATE COURT --Install card key access only on seven doors. | | 21,043 | Included in Probate operating budget |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|------------------------|--|------------------|-------------------|---|
| 2017-103 | SHERIFF --Jail Mangement System [Odyssey] | 810,116 | | FY17 amount not spent as of Nov 2017, review at midyear for additional funding. |
| 2017-104 / 2018-015 | SHERIFF --Replacement of: Fire pump, boilers, transport gates, chillers, HVAC, inmate washer/dryers | 296,400 | 1,000,000 | FY17 amount not spent as of Nov 2017, review at midyear for additional funding. |
| 2018-019 | STATE COURT --Replace 23 in-car Toughbooks (\$23,700 of internal funding). | | 78,200 | Included in State Court Operating budget |
| 2017-110 | SUPERIOR COURT --Courtroom Remodel [Architectural Design] | 250,000 | | To be reviewed with SPLOST |
| General | | 2,763,963 | 25,445,451 | 1,552,782 |
| 2017-026 | FIRE --Fire & Recue - Equipment (purchase rapid respnse units) | 750,000 | | To be reviewed with SPLOST |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 99,085 | 74,899 | 74,899 |
| Fire | | 849,085 | 74,899 | 74,899 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 377,210 | 328,814 | 328,814 |
| 2018-049 | STATE (TRAFFIC) COURT --Smart Screens - software for check-in, information, and payments outside of courtroom. | | 35,000 | Included in State Court Operating budget |
| UnIncorporated | | 377,210 | 363,814 | 328,814 |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|------------------------|--|-------------------|-------------------|----------------------------|
| 2017-094 | POLICE --Training Facility [construction of a new facility] | 1,500,000 | | To be reviewed with SPLOST |
| 2017-095 | POLICE --East Precient [bldg rennovation] | 664,835 | | To be reviewed with SPLOST |
| 2017-096 / 2018-053 | POLICE --West Exchange Place [bldg rennovation] | 235,165 | | To be reviewed with SPLOST |
| 2018-052 | POLICE --Scanner - microfilm and microfiche workstation. | | 180,000 | - |
| 2018-054 | POLICE --Ballistic identification acquisition station. | | 350,000 | - |
| Police | | 2,400,000 | 530,000 | - |
| Tax Fund | | 11,490,258 | 26,414,164 | 2,938,948 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 250,634 | 314,379 | 314,379 |
| Development | | 250,634 | 314,379 | 314,379 |
| 2017-014 | EMERGENCY TELEPHONE SYSTEM (E911) --CAD System (Project # 104420.8460.541202.01.601823). | 5,342,625 | - | 1,284,898 |
| 2018-058 | EMERGENCY TELEPHONE SYSTEM (E911) -- Phone System Upgrade | | 273,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--|---|------------------|------------------|--------------------------------|
| 2018-059 | EMERGENCY TELEPHONE SYSTEM (E911) -- Network Switches | | 105,000 | - |
| 2018-060 | EMERGENCY TELEPHONE SYSTEM (E911) -- Dispatch System | | 230,000 | - |
| 2018-061 | EMERGENCY TELEPHONE SYSTEM (E911) -- Netmotion System Upgrades | | 71,000 | - |
| E-911 (Emergency Telephone System Fund) | | 5,342,625 | - | 1,284,898 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 112,960 | 108,695 | 108,695 |
| 2018-001 | LAW --Outside counsel for Watershed Management consent decree. | - | 1,200,000 | Paid in Consent Decree funding |
| Water & Sewer | | 112,960 | 1,308,695 | 108,695 |
| 2015-002-S | SANITATION --Bldg Modifcation/Relocation of staff at Fairlake Drive --Lot S | 1,200,000 | | Dept request no longer needed |
| 2015-005-S | SANITATION --Construction - Trailers at Leroy Scott Dr | 1,500,000 | | Dept request no longer needed |
| 2015-006-S | SANITATION --Ward Lake Redevelopment Admin Bldg | 500,000 | | Dept request no longer needed |
| 2018-055-1/2018 | SANITATION --Environmental monitoring - Oasis (year 1 of 4). | 1,000,000 | 1,000,000 | 1,227,575 |
| 2018-055-2/2018 | SANITATION --Engineering contract (services related to landfill operations and solid waste management). | 650,000 | 1,000,000 | 1,000,000 |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--------------------|---|-------------------|-------------------|--------------------|
| 2018-055-3 | SANITATION --Trailer at Seminole landfill and North Collections Lot. | | 200,000 | 200,000 |
| 2018-055-7 | SANITATION --One Double wide modular trailer for admin staff @ Seminole Rd. | | | 100,000 |
| 2018-055-4 | SANITATION --CNG fuel station (fuel for the division's collection trucks) | | 200,000 | 200,000 |
| 2018-055-5 | SANITATION --Repairs and renovations at Fleet building. | | 300,000 | 300,000 |
| 2018-055-6 | SANITATION --North Lot modifications. | | 200,000 | 100,000 |
| Sanitation | | 4,850,000 | 2,900,000 | 3,127,575 |
| 2017-001 | AIRPORT --Transfer to CIP | | 4,000,000 | 2,250,000 |
| Airport | | - | 4,000,000 | 2,250,000 |
| 2018-056 | STORMWATER --Basin Study (Briarlake, Orion Drive, Gresham Ave and other projects including grant match) | - | 4,000,000 | 2,000,000 |
| 2018-057 | STORMWATER --U.S. Geological Survey, water quality monitoring | - | 4,000,000 | - |
| Stormwater | | - | 8,000,000 | 2,000,000 |
| Grand Total | | 22,046,477 | 42,937,238 | 12,024,495 |

MEMORANDUM

TO: DeKalb County Board of Commissioners

FROM: Amy Snider, Policy Analyst

DATE: February 26, 2018

SUBJECT: FY2018 Budget Amendment Proposals

Submitted with this memo is the Board of Commissioners amendment to the proposed 2018 Budget delivered by the Chief Executive Officer to the Board of Commissioners on December 15, 2017.

The Board of Commissioners proposes these amendments after the conclusion of a lengthy deliberative and transparent committee review process. The Board of Commissioners undertook in its committees a review of department budgets as currently proposed. As part of this process, some departments presented for the committee's consideration any budget enhancements not included in the original budget proposal presented by the Chief Executive Officer. The committees additionally reviewed budget amendment proposals developed by individual Commissioners. All proposed budget amendments brought forward by a department or by a Commissioner received a final review and recommendation by the Finance, Audit and Budget Committee. This memo reflects the final budget amendment recommendations of the Finance, Audit and Budget Committee to the Board of Commissioners.

The final budget amendment recommendation of \$3,512,963.00 includes:

- A \$2,454,621.00 budget enhancement for a 3% salary increase for all employees whom have not received a raise since implementation of the Pay and Class Study in 2016;
- A \$45,000.00 budget enhancement for the Department of Human Services to enable the purchase of a wheelchair accessible passenger van for use by Central DeKalb Senior Center in order to provide transport to off-site programming;
- A \$50,000.00 budget enhancement for the Department of Human Services to increase senior programming at Hamilton, Mason Mill, Lithonia and Tobie Grant Senior Centers;
- A \$25,000.00 budget enhancement to fund the matching portion of an Atlanta Regional Commission Transit Study Grant;
- An \$85,000.00 budget enhancement to fund a Study of Municipal Service Delivery and the Effects of Annexation and Incorporation in DeKalb County;
- A \$50,000.00 budget enhancement for the Department of Parks, Recreation and Cultural Affairs to implement additional wellness programming at all Recreation Centers;
- A \$50,000.00 budget enhancement for the DeKalb County Board of Health to expand infant mortality reduction programs;
- A \$50,000.00 budget enhancement for the DeKalb Community Service Board to expand substance abuse treatment programs;
- A \$130,000.00 budget enhancement for Juvenile Court for the addition of two Law Clerk positions in order to expedite the processing of cases;

- A \$124,142.00 budget enhancement for Juvenile Court for the addition of a Calendar Clerk, Tribunal Technician and Judicial Assistant to support a new judge position;
- A \$65,000.00 budget enhancement for Magistrate Court for an additional Law Clerk to assist with blight cases;
- A \$30,000.00 budget enhancement for Superior Court to increase the daily Grand Jury pay to \$50;
- A \$100,000.00 budget enhancement for the Entertainment Commission to expand its economic development work in the area of film, music and digital entertainment;
- A \$29,200.00 budget enhancement for the Tax Commissioner's Office to replace the aging vehicle used by the Delinquent Collections division;



Chief Executive Officer
Michael L. Thurmond

Board of Commissioners

District 1
Nancy Jester

District 2
Jeff Rader

District 3
Larry Johnson

District 4
Steve Bradshaw

District 5
Mereda Davis Johnson

District 6
Kathie Gannon

District 7
Gregory Adams

To: Citizens of DeKalb County
Members, Board of Commissioners
DeKalb County, Georgia

From: CEO Michael Thurmond

Re: FY2018 Proposed Budget

Date: December 15, 2017

Substantial progress has been made during the first year of this administration. We began beautifying communities in DeKalb with Operation Clean Sweep, bumping curbs, cleaning up derelict properties and stepping up code enforcement. A comprehensive review of the county's water billing process was initiated and we began executing a plan to replace broken processes and systems to ensure timely and accurate bills through The New Day Project. In cooperation with the Board of Commissioners, at midyear, we addressed the attrition of public safety officers through increased compensation.

All of this was done without a tax increase and by reassigning existing resources when available. This administration emphasizes fiscal responsibility and gave guidance to look internally before looking externally for funding.

Strengthening Financial Stability

This past year, the administration had roughly 15 days to review the budget before its submittal to the Board. During the review process, I discovered a long standing informal policy concerning deficit spending in the tax funds. Those budgets have generally been prepared with an aggregate deficit, meaning current revenues were exceeded by current expenditures.

This administration promised at midyear FY2017 that the FY2018 budget would not be proposed with a structural aggregate deficit. We have succeeded with this budget brought before you today.

With projected tax funds revenues of \$610.4 million and proposed expenses of \$603.3 million, this budget has a projected FY2018 end of year fund balance of \$81.8

million. On a budget basis, as opposed to discounting as was done in the past, this administration is proposing a FY2018 spending plan that will generate 1.63 months of fund balance by Dec. 31, 2018. Even with the proposed enhancements, the FY2018 general tax fund budget of \$603.3 million is projected to decrease by \$3.2 million from \$606.5 million in 2017.

Improving Public Safety

This administration is thoroughly committed to crime prevention and reduction. This budget includes \$7.9 million to fund 155 sworn positions above current staffing levels. We also desire to attract the best police recruits in the county so we have made an additional \$500,000 of funding available to expand recruiting efforts. This budget also includes \$4 million to fully fund the late-2017 recruit class (40 positions) including a grant match of \$1.2 million to staff an additional 45 positions.

Preventing Juvenile Delinquency and Crime

It is proven that youth who are presented with better opportunities and options are less likely to become involved in criminal activities. The FY2018 budget includes \$300,000 in funding to WorkSource DeKalb to continue and expand DeKalb youth summer internship opportunities. This program employed 300 youth in FY2017 giving them practical experience before they enter the workforce and in FY 2018 we will hope to employ 400 youth.

With the same eye toward crime prevention, we have included \$250,000 to create additional afterschool programs through Recreation, Parks and Cultural Affairs to give youth more opportunities to channel their energies in productive ways. I am also asking for \$250,000 for crime prevention programming specifically targeted toward youth in high-crime areas.

Support Competitive Salary and Benefits

This administration indicated that addressing compensation is a long-neglected area that will be confronted in FY2018. In an effort to create a more competitive salary structure for DeKalb County employees, we have proposed to include \$3.7 million for a 2 percent increase for all employees who have not received an increase or promotion since the compensation and classification increase in FY2016.

Additionally, this budget includes increasing the minimum hourly wage of all employees to \$14 an hour. For FY 2018, those full- and regular part-time employees who make less than \$14 an hour will be increased to that rate

Finally, this budget keeps all county-related benefit funding at \$11,000 per employee so that all premiums, co-pays and deductibles remain at the same level for the FY18-19 benefit year. However, to lessen the burden on employees, this budget proposes

a one-time health benefit premium holiday where all employees' premiums will be waived for one check during the first six months of FY 2018.

Customer Focused Service Delivery

One of the highest priorities in this upcoming year is improving the customer service experience of DeKalb citizens. This administration is dedicating \$250,000 in Human Resources funding to develop a comprehensive program to enhance the customer service experience throughout the entire county enterprise. Citizens of DeKalb interact with county staff everyday. Whether they are visiting libraries, enjoying our parks and recreation centers, or paying water bills and applying for permits, every touchpoint with a county employee should be first class. This administration will ensure that all employees are trained to provide stellar customer service and help all citizens navigate their way through this government successfully. This initiative will be developed over the first part of FY2018 with a rollout throughout the year.

Support Libraries, Parks and Recreation Facilities

Once FY2018 is in full swing, we will focus on leveraging current resources to ensure that our libraries, parks and recreation facilities are kept in a sustainable manner.

First, this administration is reviewing how county facilities and grounds are currently maintained. There has been an inconsistent approach to this management over the years. Going forward, park-related facilities and grounds will be maintained by Parks. County facilities and grounds will be maintained by Facilities. This budget takes the current level of funding and splits it between those departments.

Second, with SPLOST funds dedicated to repair the County Courthouse Complex and Bobby Burgess Building, additional repair funds are available by maintaining current budget levels. The Facilities Department will reprioritize this funding to attack the list of most important repairs not covered by SPLOST. This budget also adds \$800,000 of funding for custodial services throughout the county. Buildings that citizens enter into each and every day need to be maintained.

Next, I am proud to say that this budget restores in general operating funds a library book budget of \$2 million. There is also an additional \$367,000 of partial year funding for the opening of the Ellenwood library.

Increase Property Tax Relief

The FY 2018 budget incorporates the first year of the new formula for property tax relief. Effective April 1, the old version of HOST, which did not apply equally to all homeowners in the county, will be replaced by the EHOST.

This is the first time more than \$102 million will be dedicated

toward property tax relief for DeKalb citizens. The increased tax savings will range from between \$132 to \$408 on a typical \$250,000 house.

| Typical Tax Savings on a \$250,000 by Jurisdiction under the new EHOST Law | | | |
|---|-------------------------------|-------------------------------|------------------------------|
| | 2018 Under Old Formula | 2018 Under New Formula | Increased Tax Savings |
| Unincorporated(*) | \$ 763 | \$ 896 | \$ 132 |
| Atlanta | \$ 396 | \$ 804 | \$ 408 |
| Avondale Estates | \$ 528 | \$ 834 | \$ 306 |
| Brookhaven | \$ 508 | \$ 832 | \$ 324 |
| Chamblee | \$ 511 | \$ 833 | \$ 322 |
| Clarkston | \$ 536 | \$ 839 | \$ 303 |
| Decatur | \$ 512 | \$ 833 | \$ 321 |
| Doraville | \$ 508 | \$ 832 | \$ 324 |
| Dunwoody | \$ 508 | \$ 832 | \$ 324 |
| Lithonia | \$ 542 | \$ 840 | \$ 299 |
| Pine Lake | \$ 546 | \$ 841 | \$ 296 |
| Stone Mountain | \$ 513 | \$ 833 | \$ 320 |
| (*) Stonecrest and Tucker will receive the same tax savings. | | | |

SPLOST

In November of 2017, the voters of DeKalb overwhelmingly approved a Special Purpose Local Option Sales Tax (SPLOST). This influx of over \$600 million will fund transportation projects, public safety and general repairs and has never before been accessible by the citizens of DeKalb, despite most of the other metropolitan counties using SPLOST to improve their communities. At the beginning of 2018, we will bring forth a detailed proposal with timelines to start implementation of the capital plan. I want to thank the citizens of DeKalb for approving this measure which will transform this County for years to come.

Conclusion

We have gotten our fiscal house in order by ending deficit spending and building a solid, stable fund balance. We must take the next critical step and address long-fester issues that are threatening to undermine the quality of life in DeKalb County. This budget seeks to do just that. I humbly ask for your support as we continue to restore financial integrity and stability to our government.

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|----------------------|----------------------------------|--------------|------------|-----------|-----------|---------|------------|--------------|---------------|---------------|---------------|
| Tax Funds | | | | | | | | | | | |
| General (100) | | | | | | | | | | | |
| 4200 | Animal Services | 4,046,267 | 4,031,878 | - | - | 18,628 | 4,050,506 | 4,239 | 0.1% | 22 | 22 |
| 0200 | Board of Commissioners | 3,642,663 | 3,850,057 | - | - | 22,643 | 3,872,700 | 230,037 | 6.3% | 34 | 34 |
| 2200 | Budget | 1,122,659 | 999,695 | 117,829 | - | 17,310 | 1,134,834 | 12,175 | 1.1% | 10 | 8 |
| 0100 | Chief Executive Officer | 3,889,268 | 3,803,966 | 328,853 | - | 31,067 | 4,163,886 | 274,618 | 7.1% | 24 | 30 |
| 4000 | Child Advocate | 2,731,404 | 2,806,988 | 46,400 | - | 30,729 | 2,884,117 | 152,713 | 5.6% | 28 | 28 |
| 7800 | Citizen Help Center (311) | 548,939 | 421,593 | - | - | - | 421,593 | (127,346) | -23.2% | 7 | 2 |
| 3600 | Clerk of Superior Court | 7,641,949 | 7,519,842 | - | - | 73,342 | 7,593,184 | (48,765) | -0.6% | 87 | 87 |
| 7200 | Community Service Board | 2,084,057 | 2,084,057 | 50,000 | - | - | 2,134,057 | 50,000 | 2.4% | - | - |
| TBD | Contributions (General Tax) | - | - | - | 1,552,782 | - | 1,552,782 | 1,552,782 | #DIV/0! | - | - |
| 6900 | Cooperative Extension | 905,383 | 983,990 | 70,000 | - | 11,355 | 1,065,345 | 159,962 | 17.7% | 13 | 13 |
| 9300 | Debt Service | 8,000,070 | 8,385,449 | - | - | - | 8,385,449 | 385,379 | 4.8% | - | - |
| 4400 | DEMA (Emergency Mgt) | 434,408 | 354,569 | 1,099,047 | - | 2,942 | 1,456,558 | 1,022,150 | 235.3% | 1 | 4 |
| 7400 | DFACS (Dept of Fam & Child Srvc) | 1,278,220 | 1,278,220 | - | - | - | 1,278,220 | - | 0.0% | - | - |
| 3900 | District Attorney | 15,059,118 | 15,840,479 | - | - | 146,164 | 15,986,643 | 927,525 | 6.2% | 143 | 143 |
| 5600 | Economic Dev. (General Fund) | 205,000 | 1,365,290 | 100,000 | - | - | 1,465,290 | 1,260,290 | 614.8% | - | - |
| 2900 | Elections | 2,867,830 | 4,318,116 | - | - | 16,982 | 4,335,098 | 1,467,268 | 51.2% | 15 | 14 |
| 0700 | Ethics Board | 504,029 | 520,423 | - | - | 9,330 | 529,753 | 25,724 | 5.1% | 3 | 3 |
| 1100 | Facilities | 15,838,925 | 15,903,691 | 1,647,519 | - | 50,289 | 17,601,499 | 1,762,574 | 11.1% | 49 | 52 |
| 2100 | Finance | 7,070,240 | 7,324,965 | - | - | 81,798 | 7,406,763 | 336,523 | 4.8% | 69 | 68 |
| 4900 | Fire (General Fund) | 141,249 | 581,492 | - | - | - | 581,492 | 440,243 | 311.7% | - | - |
| 0800 | Geographic Information Systems | 2,619,143 | 2,619,799 | - | - | 24,869 | 2,644,668 | 25,525 | 1.0% | 20 | 20 |
| 7100 | Health Board | 4,255,634 | 4,255,634 | 50,000 | - | - | 4,305,634 | 50,000 | 1.2% | - | - |
| 9000 | HOST Capital Contributions | 1,393,050 | - | - | 982,453 | - | 982,453 | (410,597) | -29.5% | - | - |
| 1500 | Human Resources | 3,983,154 | 3,895,434 | 399,349 | - | 25,300 | 4,320,083 | 336,929 | 8.5% | 32 | 33 |
| 7500 | Human Services | 5,265,804 | 5,454,713 | 273,917 | - | 37,220 | 5,765,850 | 500,046 | 9.5% | 31 | 32 |
| 0500 | Internal Audit | 1,368,191 | 1,681,943 | - | - | 24,960 | 1,706,903 | 338,712 | 24.8% | 13 | 13 |
| 1600 | IT | 23,669,672 | 23,753,149 | 1,062,463 | - | 143,547 | 24,959,159 | 1,289,487 | 5.4% | 71 | 71 |
| 3400 | Juvenile Court | 7,303,973 | 7,391,977 | 254,142 | - | 82,476 | 7,728,595 | 424,622 | 5.8% | 77 | 82 |
| 0300 | Law | 4,885,980 | 4,885,980 | 240,000 | - | 55,176 | 5,181,156 | 295,176 | 6.0% | 30 | 30 |
| 6800 | Libraries | 17,226,734 | 17,258,968 | 1,711,073 | - | 425,339 | 19,395,380 | 2,168,646 | 12.6% | 230 | 239 |
| 4800 | Magistrate Court | 3,598,339 | 3,892,565 | 65,000 | - | 14,796 | 3,972,361 | 374,022 | 10.4% | 15 | 16 |
| 4300 | Medical Examiner | 2,547,774 | 2,597,963 | 400,000 | - | 14,462 | 3,012,425 | 464,651 | 18.2% | 16 | 16 |
| 9100 | Non-Departmental | 18,837,335 | 5,018,417 | 300,000 | - | - | 5,318,417 | (13,518,918) | -71.8% | - | - |
| 5100 | Planning & Sustainability | 1,777,010 | 1,621,375 | 375,000 | - | 17,435 | 2,013,810 | 236,800 | 13.3% | 15 | 14 |
| 4600 | Police (General Fund) | 8,447,280 | 8,210,351 | - | - | 25,206 | 8,235,557 | (211,723) | -2.5% | 24 | 22 |
| 4100 | Probate Court | 1,952,642 | 2,074,226 | 21,043 | - | 16,260 | 2,111,529 | 158,887 | 8.1% | 25 | 25 |
| 2700 | Property Appraisal | 5,644,160 | 5,479,460 | 100,000 | - | 74,512 | 5,653,972 | 9,812 | 0.2% | 66 | 66 |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 | |
|---|-----------------------|--------------------|--------------------|------------------|------------------|------------------|--------------------|------------------|---------------|---------------|---------------|--|
| 4500 | Public Defender | 9,410,935 | 9,406,203 | - | - | 139,379 | 9,545,582 | 134,647 | 1.4% | 83 | 83 | |
| 5500 | Public Works Director | 719,128 | 723,788 | - | - | 6,841 | 730,629 | 11,501 | 1.6% | 6 | 6 | |
| 1400 | Purchasing | 3,216,146 | 3,350,633 | - | - | 39,201 | 3,389,834 | 173,688 | 5.4% | 33 | 33 | |
| 3200 | Sheriff | 83,505,205 | 82,332,138 | - | - | 842,352 | 83,174,490 | (330,715) | -0.4% | 783 | 770 | |
| 3800 | Solicitor | 7,760,350 | 8,027,178 | - | - | 84,254 | 8,111,432 | 351,082 | 4.5% | 85 | 85 | |
| 3700 | State Court | 16,001,157 | 16,414,174 | 33,600 | - | 199,789 | 16,647,563 | 646,406 | 4.0% | 186 | 186 | |
| 3500 | Superior Court | 9,794,000 | 9,878,164 | 30,000 | - | 91,317 | 9,999,481 | 205,481 | 2.1% | 85 | 86 | |
| 2800 | Tax Commissioner | 8,419,862 | 8,520,361 | 29,200 | - | 2,094 | 8,551,655 | 131,793 | 1.6% | 95 | 95 | |
| Total General Fund (100) less reserves | | 331,614,336 | 321,119,353 | 8,804,435 | 2,535,235 | 2,899,364 | 335,358,387 | 3,744,051 | 1.1% | 2,526 | 2,531 | |
| Projected Ending Fund Balance | | | | | | | 44,682,171 | | | | | |
| Total General Fund (100) Total Bottom Line | | | | | | | 380,040,558 | | | | | |

| Fire Fund (270) | | | | | | | | | | | | |
|--|------------------|-------------------|-------------------|------------------|---------------|----------------|-------------------|------------------|-------------|------------|------------|--|
| TBD | Contributions | - | - | - | 74,899 | - | 74,899 | 74,899 | #DIV/0! | - | - | |
| 9300 | Debt Service | 280,941 | 681,770 | - | - | - | 681,770 | 400,829 | 142.7% | - | - | |
| 4900 | Fire | 59,900,610 | 56,742,536 | 4,070,799 | - | 902,689 | 61,716,024 | 1,815,414 | 3.0% | 657 | 626 | |
| 9100 | Non-Departmental | 5,483,504 | 5,291,794 | - | - | - | 5,291,794 | (191,710) | -3.5% | - | - | |
| Total Fire Fund (270) less reserves | | 65,665,055 | 62,716,100 | 4,070,799 | 74,899 | 902,689 | 67,764,487 | 2,099,432 | 3.2% | 657 | 626 | |
| Projected Ending Fund Balance | | | | | | | 5,310,266 | | | | | |
| Fire Fund (270) Total Bottom Line | | | | | | | 73,074,753 | | | | | |

| Designated Fund (271) | | | | | | | | | | | | |
|--|------------------|-------------------|-------------------|-----------------|----------|----------------|-------------------|--------------------|---------------|------------|------------|--|
| 9300 | Debt Service | 31,534 | 132,106 | - | - | - | 132,106 | 100,572 | 318.9% | - | - | |
| TBD | Contributions | - | - | - | - | - | - | - | #DIV/0! | - | - | |
| 9100 | Non-Departmental | 10,749,218 | 4,784,460 | - | - | - | 4,784,460 | (5,964,758) | -55.5% | - | - | |
| 6100 | Parks | 12,226,924 | 12,946,937 | (171,709) | - | 160,682 | 12,935,910 | 708,986 | 5.8% | 109 | 109 | |
| 5700 | Roads & Drainage | 16,594,157 | 16,827,903 | - | - | 172,900 | 17,000,803 | 406,646 | 2.5% | 131 | 131 | |
| 5400 | Transportation | 3,139,937 | 3,186,708 | 95,059 | - | 21,803 | 3,303,570 | 163,633 | 5.2% | 16 | 17 | |
| Total Designated Fund (271) less reserves | | 42,741,770 | 37,878,114 | (76,650) | - | 355,385 | 38,156,849 | (4,584,921) | -10.7% | 256 | 257 | |
| Projected Ending Fund Balance | | | | | | | 2,458,056 | | | | | |
| Designated Fund (271) Total Bottom Line | | | | | | | 40,614,905 | | | | | |

| Unincorporated Fund (272) | | | | | | | | | | | |
|---------------------------|----------------------|-----------|-----------|---|---------|---------|-----------|-------------|---------|-----|-----|
| 5800 | Beautification | 9,731,895 | 9,610,785 | - | - | 194,703 | 9,805,488 | 73,593 | 0.8% | 128 | 128 |
| TBD | Contributions | - | - | - | 328,814 | - | 328,814 | 328,814 | #DIV/0! | - | - |
| 5600 | Economic Development | 1,160,290 | - | - | - | - | - | (1,160,290) | -100.0% | - | - |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|--|-------------------|-------------------|----------------|----------------|----------------|-------------------|------------------|---------------|---------------|---------------|
| 9100 Non-Departmental | 2,044,679 | 1,685,827 | - | - | - | 1,685,827 | (358,852) | -17.6% | - | - |
| 5100 Planning & Sustain (Business Lic) | 1,761,707 | 1,616,257 | 70,131 | - | 17,362 | 1,703,750 | (57,957) | -3.3% | 15 | 17 |
| 3700 Traffic Court | 4,489,455 | 4,500,810 | 327,162 | - | 41,754 | 4,869,726 | 380,271 | 8.5% | 52 | 52 |
| Total Unincorporated Fund (272) less reserves | 19,188,026 | 17,413,679 | 397,293 | 328,814 | 253,819 | 18,393,605 | (794,421) | -4.1% | 195 | 197 |
| Projected Ending Fund Balance | | | | | | 2,889,559 | | | | |
| Unincorporated Fund (272) Total Bottom Line | | | | | | 21,283,164 | | | | |

| Hospital/Grady Fund (273) | | | | | | | | | | |
|--|-------------------|-------------------|----------|----------|----------|-------------------|----------------|-------------|----------|----------|
| 9500 Grady Subsidy | 12,934,952 | 12,934,952 | - | - | - | 12,934,952 | - | 0.0% | - | - |
| 9500 Grady Debt | 7,466,188 | 7,464,125 | - | - | - | 7,464,125 | (2,063) | 0.0% | - | - |
| 9500 Other Professional Services | 100,000 | 100,000 | - | - | - | 100,000 | - | 0.0% | - | - |
| Total Hospital/Grady Fund (273) less reserves | 20,501,140 | 20,499,077 | - | - | - | 20,499,077 | (2,063) | 0.0% | - | - |
| Projected Ending Fund Balance | | | | | | 1,835,378 | | | | |
| Hospital/Grady Fund (273) Total Bottom Line | | | | | | 22,334,455 | | | | |

| Police Fund (274) | | | | | | | | | | |
|--|--------------------|--------------------|------------------|----------|------------------|--------------------|--------------------|--------------|------------|------------|
| TBD Contributions | - | - | - | - | - | - | - | #DIV/0! | - | - |
| 9300 Debt | 474,532 | 1,304,148 | - | - | - | 1,304,148 | 829,616 | 174.8% | - | - |
| 9100 Non-Departmental | 10,193,476 | 9,737,721 | - | - | - | 9,737,721 | (455,755) | -4.5% | - | - |
| 4600 Police | 97,620,966 | 90,898,852 | 1,263,147 | - | 1,220,449 | 93,382,448 | (4,238,518) | -4.3% | 934 | 936 |
| Total Police Fund (274) less reserves | 108,288,974 | 101,940,721 | 1,263,147 | - | 1,220,449 | 104,424,317 | (3,864,657) | -3.6% | 934 | 936 |
| Projected Ending Fund Balance | | | | | | 18,324,135 | | | | |
| Police Fund (274) Total Bottom Line | | | | | | 122,748,452 | | | | |

| Countywide Debt Fund (410) | | | | | | | | | | |
|---|-------------------|-------------------|----------|----------|----------|-------------------|-----------------|--------------|----------|----------|
| 9300 Debt | 11,779,200 | 11,761,100 | - | - | - | 11,761,100 | (18,100) | -0.2% | - | - |
| Total Countywide Debt Fund (410) less reserves | 11,779,200 | 11,761,100 | - | - | - | 11,761,100 | (18,100) | -0.2% | - | - |
| Projected Ending Fund Balance | | | | | | 1,405,088 | | | | |
| Countywide Debt Fund (410) Total Bottom Line | | | | | | 13,166,188 | | | | |

| Unincorporated Debt Fund (411) | | | | | | | | | | |
|---|------------------|-------------------|----------|----------|----------|-------------------|------------------|--------------|----------|----------|
| 9300 Debt | 6,679,788 | 10,281,588 | - | - | - | 10,281,588 | 3,601,800 | 53.9% | - | - |
| Total Unincorporated Debt Fund (411) less reserve: | 6,679,788 | 10,281,588 | - | - | - | 10,281,588 | 3,601,800 | 53.9% | - | - |
| Projected Ending Fund Balance | | | | | | 1,607,644 | | | | |
| Unincorporated Debt Fund (411) Total Bottom Line | | | | | | 11,889,232 | | | | |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|------------------------------------|--------------|-------------|------------|-----------|-----------|--------------------|--------------|---------------|---------------|---------------|
| Tax Funds Grand Total | | | | | | | | | | |
| Operations | 606,458,289 | 583,609,732 | 14,459,024 | 2,938,948 | 5,631,706 | 606,639,410 | 181,121 | 0.0% | #REF! | 4,547 |
| Projected Ending Fund Balance | | | | | | 78,512,297 | | | | |
| Tax Funds Total Bottom Line | | | | | | 685,151,707 | | | | |

Special Revenue Funds

| Special Revenue Funds | | | | | | | | | | |
|---|------------------|------------------|----------------|----------|---------------|-------------------|-----------------|--------------|-----------|-----------|
| Development Fund (201) | | | | | | | | | | |
| 5100 Planning & Sustainability | 7,348,445 | 6,644,784 | 558,020 | - | 55,038 | 7,257,842 | (90,603) | -1.2% | 53 | 54 |
| Total Development Fund (201) less reserves | 7,348,445 | 6,644,784 | 558,020 | - | 55,038 | 7,257,842 | (90,603) | -1.2% | 53 | 54 |
| Projected Ending Fund Balance | | | | | | 10,950,692 | | | | |
| Development Fund (201) Total Bottom Line | | | | | | 18,208,534 | | | | |

| DCTV/PEG Fund (203) | | | | | | | | | | |
|---|------------------|----------------|----------|----------|----------|----------------|------------------|---------------|----------|----------|
| 0100 DCTV / PEG Fund | 1,356,863 | 626,074 | - | - | - | 626,074 | (730,789) | -53.9% | 1 | 1 |
| Total PEG (Cable TV) (203) less reserves | 1,356,863 | 626,074 | - | - | - | 626,074 | (730,789) | -53.9% | 1 | 1 |
| Projected Ending Fund Balance | | | | | | 205,120 | | | | |
| DCTV/PEG Fund (203) Total Bottom Line | | | | | | 831,194 | | | | |

| County Jail Fund (204) | | | | | | | | | | |
|---|------------------|------------------|----------|----------|----------|------------------|-----------------|--------------|----------|----------|
| 10000 Fund Cost Centers | 1,269,500 | 1,242,000 | - | - | - | 1,242,000 | (27,500) | -2.2% | - | - |
| Total County Jail Fund (204) less reserves | 1,269,500 | 1,242,000 | - | - | - | 1,242,000 | (27,500) | -2.2% | - | - |
| Projected Ending Fund Balance | | | | | | - | | | | |
| County Jail Fund (204) Total Bottom Line | | | | | | 1,242,000 | | | | |

| Foreclosure Registry Fund (205) | | | | | | | | | | |
|--|----------------|----------------|----------|----------|----------|----------------|----------------|--------------|----------|----------|
| TBD Beautification | 257,914 | 253,137 | - | - | - | 253,137 | (4,777) | -1.9% | - | - |
| Total Foreclosure Registry Fund (205) less reserves | 257,914 | 253,137 | - | - | - | 253,137 | (4,777) | -1.9% | - | - |
| Projected Ending Fund Balance | | | | | | 7,362 | | | | |
| Foreclosure Registry Fund (205) Total Bottom Line | | | | | | 260,499 | | | | |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|---|--------------|-----------|---------|---------|-------|------------|--------------|---------------|---------------|---------------|
| Victim Assistance Fund (206) | | | | | | | | | | |
| 3100 Victims Assistance | 1,003,765 | 907,264 | - | - | - | 907,264 | (96,501) | -9.6% | - | - |
| Total Victim Assistance Fund (206) less reserves | 1,003,765 | 907,264 | - | - | - | 907,264 | (96,501) | -9.6% | - | - |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Victim Assistance Fund (206) Total Bottom Line | | | | | | 907,264 | | | | |
| Recreation Fund (207) | | | | | | | | | | |
| 6200 Recreation | 1,107,571 | 1,134,372 | - | - | - | 1,134,372 | 26,801 | 2.4% | - | - |
| Total Recreation Fund (207) less reserves | 1,107,571 | 1,134,372 | - | - | - | 1,134,372 | 26,801 | 2.4% | - | - |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Recreation Fund (207) Total Bottom Line | | | | | | 1,134,372 | | | | |
| Juvenile Services Fund (208) | | | | | | | | | | |
| 3400 Juvenile Court | 94,332 | 101,593 | - | - | - | 101,593 | 7,261 | 7.7% | - | - |
| Total Juvenile Services Fund (208) less reserves | 94,332 | 101,593 | - | - | - | 101,593 | 7,261 | 7.7% | - | - |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Juvenile Services Fund (208) Total Bottom Line | | | | | | 101,593 | | | | |
| Drug Abuse Treatment Fund (209) | | | | | | | | | | |
| 2500 Drug Abuse | 396,412 | 297,147 | - | - | - | 297,147 | (99,265) | -25.0% | - | - |
| Total Drug Abuse Treatment Fund (209) less reserv | 396,412 | 297,147 | - | - | - | 297,147 | (99,265) | -25.0% | - | - |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Drug Abuse Treatment Fund (209) Total Bottom Line | | | | | | 297,147 | | | | |
| Street Lights Fund (211) | | | | | | | | | | |
| 5400 Transportation (Public Works) | 6,139,133 | 6,147,007 | - | - | 1,814 | 6,148,821 | 9,688 | 0.2% | 1 | 1 |
| Total Street Lights Fund (211) less reserves | 6,139,133 | 6,147,007 | - | - | 1,814 | 6,148,821 | 9,688 | 0.2% | 1 | 1 |
| Projected Ending Fund Balance | | | | | | 898,345 | | | | |
| Street Lights Fund (211) Total Bottom Line | | | | | | 7,047,166 | | | | |
| Speed Humps Fund (212) | | | | | | | | | | |
| 5700 Public Works - Roads & Drainage | 328,656 | 333,846 | - | - | - | 333,846 | 5,190 | 1.6% | 2 | 2 |
| Total Speed Humps Fund (212) less reserves | 328,656 | 333,846 | - | - | - | 333,846 | 5,190 | 1.6% | 2 | 2 |
| Projected Ending Fund Balance | | | | | | 1,232,611 | | | | |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|--|--------------|-------------|-----------|---------|---------|-------------|--------------|---------------|---------------|---------------|
| Speed Humps Fund (212) Total Bottom Line | | | | | | 1,566,457 | | | | |
| E-911 Fund (215) | | | | | | | | | | |
| 02600 E-911 | 15,608,583 | 12,207,694 | 762,744 | - | 107,631 | 13,078,069 | (2,530,514) | -16.2% | 123 | 124 |
| Total E-911 Fund (215) less reserves | 15,608,583 | 12,207,694 | 762,744 | - | 107,631 | 13,078,069 | (2,530,514) | -16.2% | 123 | 124 |
| Projected Ending Fund Balance | | | | | | - | | | | |
| E-911 Fund (215) Total Bottom Line | | | | | | 13,078,069 | | | | |
| Hotel/Motel Tax Fund (275) | | | | | | | | | | |
| 100000 Hotel/Motel Tax | 7,650,000 | 4,062,500 | 50,000 | - | - | 4,112,500 | (3,537,500) | -46.2% | - | - |
| Total Hotel/Motel Fund (275) less reserves | 7,650,000 | 4,062,500 | 50,000 | - | - | 4,112,500 | (3,537,500) | -46.2% | - | - |
| Projected Ending Fund Balance | | | | | | 887,500 | | | | |
| Hotel/Motel Tax Fund (275) Total Bottom Line | | | | | | 5,000,000 | | | | |
| Rental Car Tax Fund (280) | | | | | | | | | | |
| 10000 Rental Car Tax | 705,875 | 1,091,000 | - | - | - | 1,091,000 | 385,125 | 54.6% | - | - |
| Total Rental Car Tax Fund (280) less reserves | 705,875 | 1,091,000 | - | - | - | 1,091,000 | 385,125 | 54.6% | - | - |
| Projected Ending Fund Balance | | | | | | 34,440 | | | | |
| Rental Car Tax Fund (280) Total Bottom Line | | | | | | 1,125,440 | | | | |
| Special Revenue Funds Grand Total | | | | | | | | | | |
| Operations | 43,267,049 | 35,048,418 | 1,370,764 | - | 164,483 | 36,583,665 | (6,683,384) | -15.4% | 180 | 182 |
| Projected Ending Fund Balance | | | | | | 14,216,070 | | | | |
| Special Revenue Funds Total Bottom Line | | | | | | 50,799,735 | | | | |
| Enterprise Funds | | | | | | | | | | |
| Water & Sewer Operating Fund (511) | | | | | | | | | | |
| 02100 Finance | 11,172,287 | 10,315,950 | 1,460,845 | - | 40,384 | 11,817,179 | 644,892 | 5.8% | 71 | 65 |
| 08000 Water & Sewer | 145,938,423 | 141,339,994 | 2,333,319 | - | 847,921 | 144,521,234 | (1,417,189) | -1.0% | 730 | 687 |
| 08000 Transfer R&E | 35,000,000 | 24,110,687 | - | - | - | 24,110,687 | (10,889,313) | -31.1% | - | - |
| 08000 Transfer Sinking Fund | 66,044,649 | 65,984,096 | - | - | - | 65,984,096 | (60,553) | -0.1% | - | - |
| Total Water & Sewer Operating Fund (511) less res | 258,155,359 | 241,750,727 | 3,794,164 | - | 888,305 | 246,433,196 | (11,722,163) | -4.5% | 801 | 752 |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|--|--------------|-------------|-----------|-----------|-----------|-------------|--------------|---------------|---------------|---------------|
| Projected Ending Fund Balance | | | | | | 79,469,692 | | | | |
| Water & Sewer Operating Fund (511) Total Bottom Line | | | | | | 325,902,888 | | | | |
| Watershed Sinking Fund (514) | | | | | | | | | | |
| 08000 Watershed (less Reserves) | 66,044,649 | 65,984,094 | - | - | - | 65,984,094 | (60,555) | -0.1% | - | - |
| Total Watershed Sinking Fund (514) less reserves | 66,044,649 | 65,984,094 | - | - | - | 65,984,094 | (60,555) | -0.1% | - | - |
| Projected Ending Fund Balance | | | | | | 2 | | | | |
| Watershed Sinking Fund (514) Total Bottom Line | | | | | | 65,984,096 | | | | |
| Sanitation Operating Fund (541) | | | | | | | | | | |
| 08100 Sanitation (Less Transfers to CIP) | 67,554,679 | 63,192,487 | - | - | - | 63,192,487 | (4,362,192) | -6.5% | 617 | 575 |
| 08100 Sanitation (Transfer to CIP) | 1,500,000 | - | - | 3,127,575 | 876,916 | 4,004,491 | 2,504,491 | 167.0% | - | - |
| Total Sanitation Operating Fund (541) less reserves | 69,054,679 | 63,192,487 | - | 3,127,575 | 876,916 | 67,196,978 | (1,857,701) | -2.7% | 617 | 575 |
| Projected Ending Fund Balance | | | | | | 8,130,399 | | | | |
| Sanitation Operating Fund (541) Total Bottom Line | | | | | | 75,327,377 | | | | |
| Airport Operating Fund (551) | | | | | | | | | | |
| 08200 Airport (Operations) | 2,747,840 | 2,869,259 | 41,234 | - | 30,853 | 2,941,346 | 193,506 | 7.0% | 23 | 24 |
| 08200 Airport (Transfer to CIP) | 4,000,000 | 2,250,000 | - | - | - | 2,250,000 | (1,750,000) | -43.8% | - | - |
| Total Airport Operating Fund (551) less reserves | 6,747,840 | 5,119,259 | 41,234 | - | 30,853 | 5,191,346 | (1,556,494) | -23.1% | 23 | 24 |
| Projected Ending Fund Balance | | | | | | 2,193,094 | | | | |
| Airport Operating Fund (551) Total Bottom Line | | | | | | 7,384,440 | | | | |
| Stormwater Operating Fund (581) | | | | | | | | | | |
| 06700 Stormwater (Operations) | 23,511,156 | 20,136,695 | 2,613,770 | - | 112,779 | 22,863,244 | (647,912) | -2.8% | 119 | 118 |
| 06700 Stormwater (Transfer/Capital) | 2,500,000 | - | - | 2,000,000 | - | 2,000,000 | (500,000) | -20.0% | - | - |
| Total Stormwater Operating Fund (581) less reserves | 26,011,156 | 20,136,695 | 2,613,770 | 2,000,000 | 112,779 | 24,863,244 | (1,147,912) | -4.4% | 119 | 118 |
| Projected Ending Fund Balance | | | | | | 2,158,465 | | | | |
| Stormwater Operating Fund (581) Total Bottom Line | | | | | | 27,021,709 | | | | |
| Enterprise Funds Grand Total | | | | | | | | | | |
| Operations | 426,013,683 | 396,183,262 | 6,449,168 | 5,127,575 | 1,908,853 | 409,668,858 | (16,344,825) | -3.8% | 1,560 | 1,469 |
| Projected Ending Fund Balance | | | | | | 91,951,652 | | | | |
| Enterprise Funds Total Bottom Line | | | | | | 501,620,510 | | | | |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|---|--------------|-------------|---------|---------|---------|-------------|--------------|---------------|---------------|---------------|
| Internal Services Fund | | | | | | | | | | |
| Fleet - Vehicle Maintenance Fund (611) | | | | | | | | | | |
| 01200 Fleet | 31,370,000 | 29,639,013 | - | - | 100,987 | 29,740,000 | (1,630,000) | -5.2% | 141 | 152 |
| Total Fleet - Vehicle Maint. Fund (611) less reserve: | 31,370,000 | 29,639,013 | - | - | 100,987 | 29,740,000 | (1,630,000) | -5.2% | 141 | 152 |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Fleet - Vehicle Maint. Fund (611) Total Bottom Line | | | | | | 29,740,000 | | | | |
| Vehicle Replacement Fund (621) | | | | | | | | | | |
| 01300 Fleet | 48,785,178 | 76,300,971 | - | - | - | 76,300,971 | 27,515,793 | 56.4% | - | - |
| Total Vehicle Replacement Fund (621) less reserves: | 48,785,178 | 76,300,971 | - | - | - | 76,300,971 | 27,515,793 | 56.4% | - | - |
| Projected Ending Fund Balance | | | | | | 2,323,131 | | | | |
| Vehicle Replacement Fund (621) Total Bottom Line | | | | | | 78,624,102 | | | | |
| Risk Management Fund (631) | | | | | | | | | | |
| 01000 Risk | 105,340,585 | 105,800,921 | 55,471 | - | 14,417 | 105,870,809 | 530,224 | 0.5% | 13 | 11 |
| Total Risk Management Fund (631) less reserves: | 105,340,585 | 105,800,921 | 55,471 | - | 14,417 | 105,870,809 | 530,224 | 0.5% | 13 | 11 |
| Projected Ending Fund Balance | | | | | | 14,861,191 | | | | |
| Risk Management Fund (631) Total Bottom Line | | | | | | 120,732,000 | | | | |
| Workers Compensation Fund (632) | | | | | | | | | | |
| 01000 Workers Comp | 6,224,065 | 6,427,870 | 66,838 | - | 5,292 | 6,500,000 | 275,935 | 4.4% | 4 | 5 |
| Total Workers Compensation Fund (631) less reser: | 6,224,065 | 6,427,870 | 66,838 | - | 5,292 | 6,500,000 | 275,935 | 4.4% | 4 | 5 |
| Projected Ending Fund Balance | | | | | | - | | | | |
| Workers Compensation Fund (632) Total Bottom Line | | | | | | 6,500,000 | | | | |
| Internal Services Funds Grand Total | | | | | | | | | | |
| Operations | 191,719,828 | 218,168,775 | 122,309 | - | 120,696 | 218,411,780 | 26,691,952 | 13.9% | 158 | 168 |
| Projected Ending Fund Balance | | | | | | 17,184,322 | | | | |
| Internal Services Funds Total Bottom Line | | | | | | 235,596,102 | | | | |

DeKalb County, Georgia - FY18 Original Budget Control Sheet

| Fund/Department | FY17 MidYear | FY18 Base | Enhance | Capital | Comp | FY18 Total | Chng FY17/18 | Chng FY 17/18 | Fund Pos MY17 | Fund Pos FY18 |
|---|---------------|---------------|------------|-----------|-----------|---------------|--------------|---------------|---------------|---------------|
| Revenue Bonds Lease Payment Funds | | | | | | | | | | |
| Building Authority (Juvenile) Lease Payments (412) | | | | | | | | | | |
| 9300 Debt | 3,728,754 | 3,723,483 | - | - | - | 3,723,483 | (5,271) | -0.1% | - | - |
| Total Building Authority Lease Payment (412) less r | 3,728,754 | 3,723,483 | - | - | - | 3,723,483 | (5,271) | -0.1% | - | - |
| Projected Ending Fund Balance | | | | | | 100,000 | | | | |
| Building Authority Lease Payments (412) Total Bottom Line | | | | | | 3,823,483 | | | | |
| Public Safety & Judicial Facility Authority Fund (413) | | | | | | | | | | |
| 9300 Debt | 1,612,844 | 2,663,244 | - | - | - | 2,663,244 | 1,050,400 | 65.1% | - | - |
| Total Pub Safe & Jud Fac Authority (413) less reserv | 1,612,844 | 2,663,244 | - | - | - | 2,663,244 | 1,050,400 | 65.1% | - | - |
| Projected Ending Fund Balance | | | | | | 94,600 | | | | |
| Pub Safe & Jud Fac Authority (413) Total Bottom Line | | | | | | 2,757,844 | | | | |
| Urban Redevelopment Agency Bonds Fund (414) | | | | | | | | | | |
| 9300 Debt | 726,709 | 715,073 | - | - | - | 715,073 | (11,636) | -1.6% | - | - |
| Total Urban Redev Agency Bonds (414) less reserve | 726,709 | 715,073 | - | - | - | 715,073 | (11,636) | -1.6% | - | - |
| Projected Ending Fund Balance | | | | | | 100,000 | | | | |
| Urban Redev Agency Bonds (414) Total Bottom Line | | | | | | 815,073 | | | | |
| Revenue Bond Funds Grand Total | | | | | | | | | | |
| Operations | 6,068,307 | 7,101,800 | - | - | - | 7,101,800 | 1,033,493 | 17.0% | - | - |
| Projected Ending Fund Balance | | | | | | 294,600 | | | | |
| Revenue Bond Funds Total Bottom Line | | | | | | 7,396,400 | | | | |
| Operating Funds Grand Total | | | | | | | | | | |
| Operating Funds Only | 1,273,527,156 | 1,240,111,987 | 22,401,265 | 8,066,523 | 7,825,738 | 1,278,405,513 | 4,878,357 | 0.4% | #REF! | 6,366 |
| Projected Ending Fund Balance | | | | | | 202,158,941 | | | | |
| Operating Funds Total Bottom Line | | | | | | 1,480,564,454 | | | | |

DeKalb County, Georgia - Tax Funds Rolls Up

| <u>FY18 Original (Dec 15)</u> | Starting | Revenue | Expenses | Ending | Gain/(Use) | Months | One Month |
|--------------------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|-------------|-------------------|
| General Fund (100) | 34,912,280 | 345,128,278 | 333,817,564 | 46,222,994 | 11,310,714 | 1.66 | 27,818,130 |
| Fire (270) | 6,004,940 | 67,069,813 | 67,113,575 | 5,961,178 | (43,762) | 1.07 | 5,592,798 |
| Designated (271) | 4,772,411 | 37,717,494 | 38,025,901 | 4,464,004 | (308,407) | 1.41 | 3,168,825 |
| Unincorp (272) | 2,032,854 | 17,375,310 | 18,377,085 | 1,031,079 | (1,001,775) | 0.67 | 1,531,424 |
| Hospital (273) | 754,308 | 21,580,147 | 20,499,077 | 1,835,378 | 1,081,070 | 1.07 | 1,708,256 |
| Police (274) | 23,272,563 | 99,475,889 | 103,458,557 | 19,289,895 | (3,982,668) | 2.24 | 8,621,546 |
| Countywide Bond (410) | 1,319,264 | 11,846,924 | 11,761,100 | 1,405,088 | 85,824 | 1.43 | 980,092 |
| Unincorp Bond (411) | 1,718,554 | 10,170,678 | 10,281,588 | 1,607,644 | (110,910) | 1.88 | 856,799 |
| Total Tax Funds | 74,787,174 | 610,364,533 | 603,334,447 | 81,817,260 | 7,030,086 | 1.63 | 50,277,871 |
| Active Funds Only | 70,995,048 | 566,766,784 | 560,792,682 | 76,969,150 | 5,974,102 | 1.65 | 46,732,724 |
| Police/Desig/Uni Funds | 30,077,828 | 154,568,693 | 159,861,543 | 24,784,978 | (5,292,850) | 1.86 | 13,321,795 |
| <u>FY18 Amended</u> | Starting | Revenue | Expenses | Ending | Gain/(Use) | Months | One Month |
| General Fund (100) | 34,912,280 | 345,128,278 | 335,358,387 | 44,682,171 | 9,769,891 | 1.60 | 27,946,532 |
| Fire (270) | 6,004,940 | 67,069,813 | 67,764,487 | 5,310,266 | (694,674) | 0.94 | 5,647,041 |
| Designated (271) | 4,772,411 | 35,842,494 | 38,156,849 | 2,458,056 | (2,314,355) | 0.77 | 3,179,737 |
| Unincorp (272) | 2,032,854 | 19,250,310 | 18,393,605 | 2,889,559 | 856,705 | 1.89 | 1,532,800 |
| Hospital (273) | 754,308 | 21,580,147 | 20,499,077 | 1,835,378 | 1,081,070 | 1.07 | 1,708,256 |
| Police (274) | 23,272,563 | 99,475,889 | 104,424,317 | 18,324,135 | (4,948,428) | 2.11 | 8,702,026 |
| Countywide Bond (410) | 1,319,264 | 11,846,924 | 11,761,100 | 1,405,088 | 85,824 | 1.43 | 980,092 |
| Unincorp Bond (411) | 1,718,554 | 10,170,678 | 10,281,588 | 1,607,644 | (110,910) | 1.88 | 856,799 |
| Total Tax Funds | 74,787,174 | 610,364,533 | 606,639,410 | 78,512,297 | 3,725,123 | 1.55 | 50,553,284 |
| Active Funds Only | 70,995,048 | 566,766,784 | 564,097,645 | 73,664,187 | 2,669,139 | 1.57 | 47,008,137 |
| Police/Desig/Uni Funds | 30,077,828 | 154,568,693 | 160,974,771 | 23,671,750 | (6,406,078) | 1.76 | 13,414,564 |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|------------------------|---|------------------|-----------------|-------------------------------------|
| 2017-100 | ROADS AND DRAINAGE --Road Resurfacing [LMIG Match] | 2,000,000 | | 982,453 |
| 2015-041 | TRANSPORTATION --Construction (road widening at Turner Hill Road) | 1,800,000 | | To be reviewed with SPLOST |
| 2017-118 | TRANSPORTATION --Redan Rd @ S. Stone Mountain [traffic signal installation] | 300,000 | | To be reviewed with SPLOST |
| 2017-120 | TRANSPORTATION --Rail Road Preemption Installation | 600,000 | | To be reviewed with SPLOST |
| 2017-122 | TRANSPORTATION --S. River Trail [phase V trail expansion] | 400,000 | | To be reviewed with SPLOST |
| HOST | | 5,100,000 | - | 982,453 |
| 2017-004 / 2018-017 | CLERK OF SUPERIOR COURT --Court Mgmt System (Year 4 of 5) | 267,447 | 537,782 | 537,782 |
| 2018-022 | CHILD ADVOCATE --Vehicles (2) for field investigations. | | 46,400 | Included in Vehicle Purchasing Fund |
| 2018-020 | DISTRICT ATTORNEY --Purchase of 18 vehicles. | | 382,086 | - |
| 2018-021 | DISTRICT ATTORNEY --Purchase of 15 computers. | | 22,585 | - |
| 2015-004 / 2018-003 | FACILITIES MANAGEMENT --Various locations [backflow preventers installations] | 150,000 | 300,000 | - |
| 2015-005 / 2018-003 | FACILITIES MANAGEMENT --Bldg Automation Systems Upgrades | 200,000 | 475,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--------------------------------------|--|----------------|-----------------|---|
| 2018-004 | HUMAN RESOURCES --HR Peoplesoft upgrade (HR, Risk Mgmt & Payroll) | | 6,178,970 | - |
| 2018-005 | HUMAN RESOURCES --Customer service training space. | | 60,000 | - |
| 2018-032 | HUMAN SERVICES --District 4 Senior Center construction. - 4875 Elam Rd, St Mtn | | 5,125,763 | Review for alternative funding source |
| 2017-033 / 2018-008 / 2018-004 | INNOVATION TECHNOLOGY --HR Peoplesoft upgrade (HR, Risk Mgmt & Payroll) | 500,000 | 6,000,000 | Not rec to fund planned amount at this time |
| 2017-034 / 2018-006 | INNOVATION TECHNOLOGY -- CRM Cloud Migration Phase III \$290,000 On behalf of: Citizen Help dept. | 290,000 | 290,000 | Funded by BOC on Dec 12th (Agenda# 2017-1198) |
| 2018-007 | INNOVATION TECHNOLOGY --Active Directory replacement \$525,000 On behalf of: enterprise-wide. | | 525,000 | 525,000 |
| 2018-009 | INNOVATION TECHNOLOGY --Open Records Request Mgt system \$100,000 On behalf of: Law Dept./enterprise-wide | | 100,000 | - |
| 2018-010 | INNOVATION TECHNOLOGY --Data Backup System \$500,000 On behalf of: IT dept./enterprise-wide | | 500,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|-----------------|--|----------------|-----------------|--------------------------------------|
| 2018-011 | INNOVATION TECHNOLOGY --Learning Mgt. System \$57,000 On behalf of: Ethics Office/HR Dept./enterprise-wide | | 57,000 | - |
| 2018-012 | INNOVATION TECHNOLOGY --CRM Cloud Migration Phase III \$300,000 On behalf of: Citizen Help dept. | | 300,000 | 290,000 |
| 2018-013 | INNOVATION TECHNOLOGY --Odyssey Enhancements - Juvenile Ct \$1,205,622 On behalf of: IJIS Community | | 1,205,622 | - |
| 2018-014 | INNOVATION TECHNOLOGY --Voice Mail System upgrade/replacement \$600,000 On behalf of: IT dept./enterprise-wide | | 600,000 | - |
| 2017-048 | LAW --Web-based case management software. | | 40,000 | Included in Law operating budget |
| 2018-025 | LIBRARY --Inventory Control System (installation of sensor gates, tag readers pads at checkout/in stations) at 23 branches | | 1,200,000 | - |
| 2018-024 | LIBRARY --Chamblee Libarary parking lot improvements (ADA & Safety) | | 400,000 | 200,000 |
| 2018-023 | PROBATE COURT --Install card key access only on seven doors. | | 21,043 | Included in Probate operating budget |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|------------------------|--|------------------|-------------------|---|
| 2017-103 | SHERIFF --Jail Mangement System [Odyssey] | 810,116 | | FY17 amount not spent as of Nov 2017, review at midyear for additional funding. |
| 2017-104 / 2018-015 | SHERIFF --Replacement of: Fire pump, boilers, transport gates, chillers, HVAC, inmate washer/dryers | 296,400 | 1,000,000 | FY17 amount not spent as of Nov 2017, review at midyear for additional funding. |
| 2018-019 | STATE COURT --Replace 23 in-car Toughbooks (\$23,700 of internal funding). | | 78,200 | Included in State Court Operating budget |
| 2017-110 | SUPERIOR COURT --Courtroom Remodel [Architectural Design] | 250,000 | | To be reviewed with SPLOST |
| General | | 2,763,963 | 25,445,451 | 1,552,782 |
| 2017-026 | FIRE --Fire & Recue - Equipment (purchase rapid respnse units) | 750,000 | | To be reviewed with SPLOST |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 99,085 | 74,899 | 74,899 |
| Fire | | 849,085 | 74,899 | 74,899 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 377,210 | 328,814 | 328,814 |
| 2018-049 | STATE (TRAFFIC) COURT --Smart Screens - software for check-in, information, and payments outside of courtroom. | | 35,000 | Included in State Court Operating budget |
| UnIncorporated | | 377,210 | 363,814 | 328,814 |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|------------------------|--|-------------------|-------------------|----------------------------|
| 2017-094 | POLICE --Training Facility [construction of a new facility] | 1,500,000 | | To be reviewed with SPLOST |
| 2017-095 | POLICE --East Precient [bldg rennovation] | 664,835 | | To be reviewed with SPLOST |
| 2017-096 / 2018-053 | POLICE --West Exchange Place [bldg rennovation] | 235,165 | | To be reviewed with SPLOST |
| 2018-052 | POLICE --Scanner - microfilm and microfiche workstation. | | 180,000 | - |
| 2018-054 | POLICE --Ballistic identification acquisition station. | | 350,000 | - |
| Police | | 2,400,000 | 530,000 | - |
| Tax Fund | | 11,490,258 | 26,414,164 | 2,938,948 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 250,634 | 314,379 | 314,379 |
| Development | | 250,634 | 314,379 | 314,379 |
| 2017-014 | EMERGENCY TELEPHONE SYSTEM (E911) --CAD System (Project # 104420.8460.541202.01.601823). | 5,342,625 | - | 1,284,898 |
| 2018-058 | EMERGENCY TELEPHONE SYSTEM (E911) -- Phone System Upgrade | | 273,000 | - |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--|---|------------------|------------------|--------------------------------|
| 2018-059 | EMERGENCY TELEPHONE SYSTEM (E911) -- Network Switches | | 105,000 | - |
| 2018-060 | EMERGENCY TELEPHONE SYSTEM (E911) -- Dispatch System | | 230,000 | - |
| 2018-061 | EMERGENCY TELEPHONE SYSTEM (E911) -- Netmotion System Upgrades | | 71,000 | - |
| E-911 (Emergency Telephone System Fund) | | 5,342,625 | - | 1,284,898 |
| 2015-002-P | PLANNING --Hansen Project Dox Year 4 of 5 | 112,960 | 108,695 | 108,695 |
| 2018-001 | LAW --Outside counsel for Watershed Management consent decree. | - | 1,200,000 | Paid in Consent Decree funding |
| Water & Sewer | | 112,960 | 1,308,695 | 108,695 |
| 2015-002-S | SANITATION --Bldg Modifcation/Relocation of staff at Fairlake Drive --Lot S | 1,200,000 | | Dept request no longer needed |
| 2015-005-S | SANITATION --Construction - Trailers at Leroy Scott Dr | 1,500,000 | | Dept request no longer needed |
| 2015-006-S | SANITATION --Ward Lake Redevelopment Admin Bldg | 500,000 | | Dept request no longer needed |
| 2018-055-1/201 | SANITATION --Environmental monitoring - Oasis (year 1 of 4). | 1,000,000 | 1,000,000 | 1,227,575 |
| 2018-055-2/201 | SANITATION --Engineering contract (services related to landfill operations and solid waste management). | 650,000 | 1,000,000 | 1,000,000 |

DeKalb County, Georgia Capital Improvement Plan

| CIP Request No. | Project Description | FY2018 Planned | FY2018 Requests | FY2018 Recommended |
|--------------------|---|-------------------|-------------------|--------------------|
| 2018-055-3 | SANITATION --Trailer at Seminole landfill and North Collections Lot. | | 200,000 | 200,000 |
| 2018-055-7 | SANITATION --One Double wide modular trailer for admin staff @ Seminole Rd. | | | 100,000 |
| 2018-055-4 | SANITATION --CNG fuel station (fuel for the division's collection trucks) | | 200,000 | 200,000 |
| 2018-055-5 | SANITATION --Repairs and renovations at Fleet building. | | 300,000 | 300,000 |
| 2018-055-6 | SANITATION --North Lot modifications. | | 200,000 | 100,000 |
| Sanitation | | 4,850,000 | 2,900,000 | 3,127,575 |
| 2017-001 | AIRPORT --Transfer to CIP | | 4,000,000 | 2,250,000 |
| Airport | | - | 4,000,000 | 2,250,000 |
| 2018-056 | STORMWATER --Basin Study (Briarlake, Orion Drive, Gresham Ave and other projects including grant match) | - | 4,000,000 | 2,000,000 |
| 2018-057 | STORMWATER --U.S. Geological Survey, water quality monitoring | - | 4,000,000 | - |
| Stormwater | | - | 8,000,000 | 2,000,000 |
| Grand Total | | 22,046,477 | 42,937,238 | 12,024,495 |

DeKalb County, Georgia - FY18 Authorized Position Change (Full Time)

Additions- Full-time

| Fund | Department | Cost Center # (Current) | Cost Center # (New) | Start Date | Title | Job Code | Count | Action |
|--------------|-----------------------|----------------------------|------------------------|------------|--|----------|-----------|-----------------|
| 551 | Airport | 08220 | | 4/1/2018 | Crew Worker | 99105 | 1 | New position |
| 100 | CEO | 00150 | | 1/1/2018 | Translator/Interpreter | TBD | 1 | New position |
| 100 | CEO | 00150 | | 1/1/2018 | International Affairs Coordinator | TBD | 1 | New position |
| 100 | CEO | 00150 | | 1/1/2018 | Producer | 01110 | 1 | New position |
| 100 | DEMA | 04410 | | 1/1/2018 | Emergency Management Specialist | 49020 | 2 | New position |
| 100 | Facilities | 01120 | | 1/1/2018 | Facilities Supervisor | 11015 | 1 | New position |
| 100 | Facilities | 01120 | | 4/1/2018 | Grounds Maintenance Worker | 61250 | 2 | New position |
| 100 | HR | 01510 | | 4/1/2018 | HR Specialist | 15070 | 1 | New position |
| 100 | Juvenile Court | 03410 | | 5/1/2018 | Judicial Calendar Clerk | 33130 | 1 | New position |
| 100 | Juvenile Court | 03410 | | 5/1/2018 | Judicial Assistant | 33080 | 1 | New position |
| 100 | Juvenile Court | 03410 | | 5/1/2018 | Tribunal Technician | 34120 | 1 | New position |
| 100 | Juvenile Court | 03410 | | 5/1/2018 | Judicial Law Clerk | 33100 | 2 | New position |
| 100 | Library | 06820 | | 4/1/2018 | Library Specialist Sr | 68050 | 1 | New position |
| 100 | Library | 06820 | | 4/1/2018 | Librarian | 68040 | 1 | New position |
| 100 | Library | 06820 | | 4/1/2018 | Librarian Senior | 68030 | 1 | New position |
| 100 | Library | 06820 | | 4/1/2018 | Library Specialist | 68060 | 1 | New position |
| 100 | Library | 06820 | | 4/1/2018 | Library Tech | 68070 | 4 | New position |
| 100 | Magistrate Court | 04810 | | 5/1/2018 | Judicial Law Clerk | 33100 | 1 | New position |
| 201 | Planning | 05150 | | 4/1/2018 | Administrative Specialist | 99015 | 1 | New (2-yr term) |
| 201 | Planning | 05130 | | 4/1/2018 | Engineer Review Officer | 51155 | 1 | New (2-yr term) |
| 201 | Planning | 05130 | | 1/1/2018 | Engineer Review Officer Senior | 51150 | 1 | New position |
| 201 | Planning | 05110 | | 4/1/2018 | Customer Service Administrator | 80950 | 1 | New position |
| 201 | Planning | 05130 | | 4/1/2018 | Permit Technician | 51065 | 1 | New (2-yr term) |
| 272 | State Court (Traffic) | 03711 | | 4/1/2018 | Departmental Information Technology Specialist | 99555 | 1 | New position |
| 272 | State Court (Traffic) | 03711 | | 4/1/2018 | Court Support Supervisor I | 33030 | 1 | New position |
| 271 | Transportation | 05407 | | 1/1/2018 | Principal Engineer | 99460 | 1 | New position |
| 511 | Water & Sewer | 08003 | | 4/1/2018 | Warehouse Supervisor | 57210 | 1 | New position |
| 511 | Water & Sewer | 08003 | | 4/1/2018 | Supply Specialist | 57220 | 1 | New position |
| 511 | Water & Sewer | 08037 | | 4/1/2018 | General Foreman | 99150 | 1 | New position |
| 511 | Water & Sewer | 08037 | | 4/1/2018 | Construction Inspector | 99440 | 1 | New position |
| 511 | Water & Sewer | 08037 | | 4/1/2018 | Crew Workers | 99105 | 8 | New position |
| 511 | Water & Sewer | 08037 | | 4/1/2018 | Heavy Equipment Operator | 99125 | 1 | New position |
| 511 | Water & Sewer | 08037 | | 4/1/2018 | Equipment Operator, Senior | 99120 | 1 | New position |
| 511 | Water & Sewer | 02132 | | 5/1/2018 | Collections Analyst | 21170 | 1 | New position |
| Total | | | | | | | 46 | |

Transfers & Reclassifications

| Fund | New (Old) Dept | Cost Center # (Current) | Cost Center # (New) | Start Date | Title | Job Code | Count | Action |
|--------------|----------------------|----------------------------|------------------------|------------|---|----------|----------|------------|
| 272 | Planning | 05181 | | 4/1/2018 | Acctg Tech Sr (#00083) to Accountant Sr | 21025 | 1 | Reclassify |
| 100 to 274 | Police | 04601 | 04660 | 1/1/2018 | Administrative Assistant | 09920 | 1 | Transfer |
| 100 to 632 | Finance to Risk Mgmt | 2160 | 01010 | 1/1/2018 | Administrative Specialist | 99015 | 1 | Transfer |
| 511 | Water & Sewer | 08024 | 08025 | 1/1/2018 | Assistant Lab Supervisor (#00679) | 80720 | 1 | Transfer |
| Total | | | | | | | 4 | |

DeKalb County, Georgia - 2018 Vehicle Replacement Schedule

| Fund/Department | Category | | Cost | Count | Type |
|--|-----------------------------------|-----------------------------------|---------------------------------------|-----------|-------------|
| Tax Funds | | | | | |
| General (100) | | | | | |
| 04000 | CHILD ADVOCATES OFFICE | Automobile | 44,000 | | Addition |
| 04400 | DEMA (EMERGENCY MGMT) | Command Bus | 415,655 | 1 | Addition |
| 03900 | DISTRICT ATTORNEY | Automobile, Sedan, Administrative | 90,000 | 4 | Replacement |
| 01100 | FACILITIES MANAGEMENT | Truck, Pickup, 1 Ton | 35,000 | 1 | Replacement |
| | | Truck, Pickup, 3/4 Ton | 45,500 | 1 | Replacement |
| | | Truck, Van, Cargo, 1 Ton | 32,500 | 1 | Replacement |
| 04300 | MEDICAL EXAMINER | Automobile, Sedan, Police Package | 27,000 | 1 | Replacement |
| 03200 | SHERIFF'S OFFICE | Automobile, Sedan, Administrative | 302,000 | 8 | Replacement |
| | | Automobile, Sedan, Police Package | 37,750 | 1 | Replacement |
| Total General Fund (100) Total Bottom Line | | | 1,029,405 | 18 | |
| Fire Fund (270) | | | | | |
| 04900 | FIRE & RESCUE SERVICES | Ambulance | 980,000 | 3 | Replacement |
| | | Automobile, Sport Utility | 77,500 | 2 | Replacement |
| | | Automobile, Station Wagon | 34,500 | 1 | Replacement |
| | | Fire Truck, Ladder | 1,550,000 | 1 | Replacement |
| | | Fire Truck, Misc | 1,300,000 | 1 | Replacement |
| | | Fire Truck, Pumper | 1,860,000 | 3 | Replacement |
| | | Truck, Pickup, 1/2 Ton | 35,000 | 1 | Replacement |
| Fire Fund (270) Total Bottom Line | | | 5,837,000 | 12 | |
| Designated Fund (271) | | | | | |
| 06100 | PARKS | ATV-All Terrain Vehicle | 32,000 | 2 | Replacement |
| | | Chipper | 46,000 | 2 | Replacement |
| | | Miscellaneous Equipment | 12,000 | 1 | Replacement |
| | | Mower | 266,000 | 8 | Replacement |
| | | Rake | 54,000 | 3 | Replacement |
| | | Skidsteer | 137,000 | 2 | Replacement |
| | | Tractor Industrial | 25,000 | 1 | Replacement |
| | | Tractor, Crawler | 230,000 | 1 | Replacement |
| | | Tractor, Loader, Back Hoe | 50,000 | 1 | Replacement |
| | | Trailer | 114,000 | 7 | Replacement |
| | | Truck, Pickup, 1 Ton | 50,000 | 1 | Replacement |
| | | Truck Van, 15 Passenger | 136,000 | 4 | Addition |
| | | 05700 | PUBLIC WORKS - ROADS AND DRAIN | Roller | 195,000 |
| Trailer | 136,000 | | | 12 | Replacement |
| Vacuum Sweeper | 78,000 | | | 1 | Replacement |
| Designated Fund (271) Total Bottom Line | | | 1,561,000 | 49 | |
| Unincorporated Fund (272) | | | | | |
| 05800 | BEAUTIFICATION | Mower | 190,000 | 2 | Replacement |
| | | Tractor, Bush Hog | 95,000 | 1 | Replacement |
| | | Truck, Pickup, 1/2 Ton | 118,500 | 3 | Replacement |
| Unincorporated Fund (272) Total Bottom Line | | | 403,500 | 6 | |

DeKalb County, Georgia - 2018 Vehicle Replacement Schedule

| Fund/Department | Category | Cost | Count | Type |
|---|--------------------------|--|-------------------|----------------|
| Tax Funds | | | | |
| Police Fund (274) | | | | |
| 04600 | Police | Automobile, Sedan, Administrative | 292,425 | 13 Replacement |
| | | Automobile, Sedan, Police Package | 532,500 | 15 Replacement |
| | | Automobile, Sport Utility | 22,500 | 1 Replacement |
| Police Fund (274) Total Bottom Line | | | 847,425 | 29 |
| Tax Funds Grand Total | | | | |
| Operations | | | 9,678,330 | 114 |
| Enterprise Funds | | | | |
| Water & Sewer Operating Fund (511) | | | | |
| 08000 | WATER & SEWER | Automobile, Sedan, Administrative | 687,996 | 29 Addition |
| | | Excavator | 275,000 | 1 Replacement |
| | | Tractor Industrial | 30,000 | 2 Addition |
| | | Tractor, Loader, Back Hoe | 95,000 | 1 Replacement |
| | | Truck, C&C, 12 Yard Dump | 160,000 | 1 Replacement |
| | | Truck, C&C, 5 Yard Dump, 6 Yard Dump | 230,000 | 2 Replacement |
| | | Truck, C&C, Maintenance Body | 204,000 | 3 Replacement |
| | | Truck, C&C, Service Body | 1,028,000 | 8 Replacement |
| | | Truck, Pickup | 1,093,745 | 39 Addition |
| | | Truck, Pickup, 1 Ton | 50,000 | 1 Replacement |
| | | Truck, Pickup, 1/2 Ton | 157,000 | 4 Replacement |
| | | Truck, Pickup, 3/4 Ton | 313,500 | 7 Replacement |
| | | Truck, Rodder, Vac Jet, Die | 445,000 | 1 Replacement |
| | | Truck, Van, 8 Passenger | 32,500 | 1 Replacement |
| | | Truck, Van, Cargo, 1 Ton | 65,000 | 2 Replacement |
| Water & Sewer Operating Fund (511) Total Bottom Line | | | 4,866,741 | 102 |
| Sanitation Operating Fund (541) | | | | |
| 8100 | SANITATION | Compost Equipment | 400,000 | 1 Replacement |
| | | Flood Light | 10,000 | 1 Replacement |
| | | Miscellaneous Equipment | 510,000 | 1 Replacement |
| | | Tractor, Dozer | 950,000 | 1 Replacement |
| | | Truck, Grappler | 2,150,000 | 7 Replacement |
| | | Truck, Pickup, 3/4 Ton | 180,000 | 4 Replacement |
| | | Truck, Refuse, C&C, Front Loader | 1,980,000 | 6 Replacement |
| | | Truck, Refuse, Fully Automated Trash Collectic | 8,050,000 | 23 Replacement |
| | | Truck, Van, 15 Passenger | 45,000 | 1 Replacement |
| | | Truck, W/Roll-off Hoist 30 Ton Capacity | 920,000 | 4 Replacement |
| Sanitation Operating Fund (541) Total Bottom Line | | | 15,195,000 | 49 |
| Stormwater Management Operating Fund (581) | | | | |
| 06700 | STORMWATER | Excavator | 225,000 | 1 Replacement |
| | | Tractor, Dozer | 230,000 | 1 Replacement |
| | | Tractor, Loader, Back Hoe | 95,000 | 1 Replacement |
| | | Trailer | 136,500 | 7 Replacement |
| Stormwater Management Operating Fund (581) Total Bottom Line | | | 686,500 | 10 |

DeKalb County, Georgia - 2018 Vehicle Replacement Schedule

| Fund/Department | Category | Cost | Count | Type |
|---|-------------------------|-----------------------------------|------------|---------------|
| Tax Funds | | | | |
| Enterprise Funds Grand Total | | | | |
| Operations | | 20,748,241 | 161 | |
| | | | | |
| Internal Services Fund | | | | |
| Vehicle Maintenance Fund (611) | | | | |
| 01200 | FLEET MANAGEMENT | Automobile, Sedan, Administrative | 45,000 | 2 Replacement |
| Vehicle Maintenance Fund (611) Total Bottom Line | | | 45,000 | 2 |
| | | | | |
| Internal Services Funds Grand Total | | | | |
| Operations | | 45,000 | 2 | |
| | | | | |
| All Funds Grand Total | | | 30,471,571 | 277 |

History of DeKalb County Millage Rates

| | | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 Prop |
|--|--------------------------|-------|-------|-------|--------|--------|--------|-------|--------|-------|-------|-----------|
| General | | 7.990 | 8.000 | 8.000 | 9.430 | 10.430 | 10.710 | 8.220 | 10.390 | 8.760 | 8.693 | 9.609 |
| Hospital | | 0.840 | 0.960 | 0.960 | 0.880 | 0.940 | 0.800 | 0.800 | 0.890 | 0.740 | 0.740 | 0.764 |
| Combined Countywide Operational Rate | | 8.830 | 8.960 | 8.960 | 10.310 | 11.370 | 11.510 | 9.020 | 11.280 | 9.500 | 9.433 | 10.373 |
| Include (except Decatur and Atlanta): | | | | | | | | | | | | |
| Fire | | 2.540 | 2.460 | 2.460 | 2.700 | 3.290 | 2.820 | 2.870 | 2.750 | 2.570 | 3.080 | 2.946 |
| Include County Bonds for everyone; Unincorporated if Unincorporated (exceptions for Dunwoody, Brookhaven, and Tucker): | | | | | | | | | | | | |
| Unincorporated Debt Service | | 1.450 | 1.370 | 1.370 | 0.940 | 1.720 | 1.920 | 1.670 | 0.630 | 0.010 | 0.367 | 0.461 |
| Countywide Debt Service | | 0.510 | 0.570 | 0.570 | 0.870 | 0.700 | - | 0.010 | 0.010 | 0.480 | 0.427 | 0.342 |
| Atlanta | Old Special Tax District | - | - | - | - | - | - | - | - | - | - | - |
| Avondale | Old Special Tax District | 2.100 | 2.120 | - | - | - | - | - | - | - | - | - |
| Brookhaven | Old Special Tax District | - | - | - | - | - | - | - | - | - | - | - |
| Chamblee | Old Special Tax District | 0.850 | 0.860 | - | - | - | - | - | - | - | - | - |
| Clarkston | Old Special Tax District | 1.770 | 1.790 | - | - | - | - | - | - | - | - | - |
| Decatur | Old Special Tax District | 1.120 | 1.130 | - | - | - | - | - | - | - | - | - |
| Doraville | Old Special Tax District | 1.180 | 1.200 | - | - | - | - | - | - | - | - | - |
| Dunwoody | Old Special Tax District | - | - | - | - | - | - | - | - | - | - | - |
| Lithonia | Old Special Tax District | 1.840 | 1.860 | - | - | - | - | - | - | - | - | - |
| Pine Lake | Old Special Tax District | 2.100 | 2.120 | - | - | - | - | - | - | - | - | - |
| Stone Mountain | Old Special Tax District | 1.580 | 1.590 | - | - | - | - | - | - | - | - | - |
| Stonecrest | Old Special Tax District | - | - | - | - | - | - | - | - | - | - | - |
| Tucker | Old Special Tax District | - | - | - | - | - | - | - | - | - | - | - |
| Unincorporated | Old Special Tax District | 2.740 | 3.500 | - | - | - | - | - | - | - | - | - |
| Atlanta | Parks | - | - | - | - | - | - | - | - | - | - | - |
| Avondale | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Brookhaven | Parks | - | - | - | - | - | - | - | - | - | - | - |
| Chamblee | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Clarkston | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Decatur | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Doraville | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Dunwoody | Parks | - | - | - | - | - | - | - | - | - | - | - |
| Lithonia | Parks | - | - | 0.180 | 0.200 | 0.140 | 0.160 | 0.200 | 0.210 | 0.317 | 0.124 | 0.124 |
| Pine Lake | Parks | - | - | 0.180 | 0.200 | 0.140 | 0.160 | 0.200 | 0.210 | 0.317 | 0.124 | 0.124 |
| Stone Mountain | Parks | - | - | 0.180 | - | - | - | - | - | - | - | - |
| Stonecrest | Parks | - | - | - | - | - | - | - | - | - | 0.931 | 0.931 |
| Tucker | Parks | - | - | - | - | - | - | - | - | 0.400 | 0.931 | 0.931 |
| Unincorporated | Parks | - | - | 0.180 | 0.200 | 0.140 | 0.320 | 0.490 | 0.400 | 0.400 | 0.931 | 0.931 |
| Atlanta | Roads | - | - | - | - | - | - | - | - | - | - | - |
| Avondale | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |

History of DeKalb County Millage Rates

| | | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 Prop |
|----------------|--------------------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-----------|
| Brookhaven | Roads | - | - | - | - | - | - | - | - | - | - | - |
| Chamblee | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | - | - | - |
| Clarkston | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Decatur | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Doraville | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Dunwoody | Roads | - | - | - | - | - | - | - | - | - | - | - |
| Lithonia | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Pine Lake | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Stone Mountain | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.190 | 0.270 | 0.370 | 0.528 | - | - |
| Stonecrest | Roads | - | - | - | - | - | - | - | - | - | 1.480 | 1.334 |
| Tucker | Roads | - | - | - | - | - | - | - | - | 1.900 | 1.480 | 1.334 |
| Unincorporated | Roads | - | - | 0.280 | 0.250 | 0.160 | 0.390 | 0.970 | 1.050 | 1.900 | 1.480 | 1.334 |
| Atlanta | Police - Basic | - | - | - | - | - | - | - | - | - | - | - |
| Avondale | Police - Basic | - | - | 1.590 | 1.370 | 1.320 | 2.470 | - | - | - | - | - |
| Brookhaven | Police - Basic | - | - | - | - | - | - | - | - | - | - | - |
| Chamblee | Police - Basic | - | - | 0.380 | - | - | - | - | - | - | - | - |
| Clarkston | Police - Basic | - | - | 1.280 | 1.110 | 1.080 | 2.040 | 1.760 | 1.550 | 1.421 | 0.572 | 0.572 |
| Decatur | Police - Basic | - | - | 0.640 | - | - | - | - | - | - | - | - |
| Doraville | Police - Basic | - | - | 0.710 | - | - | - | - | - | - | - | - |
| Dunwoody | Police - Basic | - | - | - | - | - | - | - | - | - | - | - |
| Lithonia | Police - Basic | - | - | 1.340 | 1.160 | 1.130 | 2.120 | 2.050 | 1.620 | 1.498 | 0.593 | 0.593 |
| Pine Lake | Police - Basic | - | - | 1.590 | 1.370 | 1.320 | 2.470 | 2.390 | 1.920 | 1.803 | 0.677 | 0.677 |
| Stone Mountain | Police - Basic | - | - | 1.080 | - | - | - | - | - | - | - | - |
| Stonecrest | Police - Basic | - | - | - | - | - | - | - | - | - | 4.046 | 3.377 |
| Tucker | Police - Basic | - | - | - | - | - | - | - | - | 5.480 | 4.046 | 3.377 |
| Unincorporated | Police - Basic | - | - | 2.920 | 4.500 | 3.570 | 3.490 | 5.160 | 4.220 | 5.480 | 4.046 | 3.377 |
| Atlanta | Police - Non-Basic | - | - | - | - | - | - | - | - | - | - | - |
| Avondale | Police - Non-Basic | - | - | 0.070 | 0.440 | 0.440 | 0.690 | 0.620 | 0.600 | 0.569 | 0.179 | 0.179 |
| Brookhaven | Police - Non-Basic | - | - | - | - | - | - | - | - | - | - | - |
| Chamblee | Police - Non-Basic | - | - | 0.020 | 0.110 | 0.130 | 0.240 | 0.190 | 0.160 | 0.111 | 0.073 | 0.073 |
| Clarkston | Police - Non-Basic | - | - | 0.050 | 0.350 | 0.360 | 0.580 | 0.500 | 0.490 | 0.449 | 0.151 | 0.151 |
| Decatur | Police - Non-Basic | - | - | 0.030 | 0.180 | 0.200 | 0.330 | 0.280 | 0.260 | 0.207 | 0.095 | 0.095 |
| Doraville | Police - Non-Basic | - | - | 0.030 | - | - | - | - | - | - | - | - |
| Dunwoody | Police - Non-Basic | - | - | - | - | - | - | - | - | - | - | - |
| Lithonia | Police - Non-Basic | - | - | 0.060 | 0.370 | 0.370 | 0.600 | 0.530 | 0.510 | 0.473 | 0.156 | 0.156 |
| Pine Lake | Police - Non-Basic | - | - | 0.070 | 0.440 | 0.440 | 0.690 | 0.620 | 0.600 | 0.569 | 0.179 | 0.179 |
| Stone Mountain | Police - Non-Basic | - | - | 0.050 | 0.300 | 0.310 | 0.500 | 0.440 | 0.420 | 0.376 | 0.134 | 0.134 |
| Stonecrest | Police - Non-Basic | - | - | - | - | - | - | - | - | - | 1.046 | 1.046 |
| Tucker | Police - Non-Basic | - | - | - | - | - | - | - | - | 0.470 | 1.046 | 1.046 |
| Unincorporated | Police - Non-Basic | - | - | 0.120 | 1.440 | 0.260 | 0.760 | 1.020 | 0.470 | 0.470 | 1.046 | 1.046 |

History of DeKalb County Millage Rates

| | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 Prop |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Total Unincorporated | 16.070 | 16.860 | 16.860 | 21.210 | 21.210 | 21.210 | 21.210 | 20.810 | 20.810 | 20.810 | 20.810 |
| Atlanta | 9.340 | 9.530 | 9.530 | 11.180 | 12.070 | 11.510 | 9.030 | 11.290 | 9.980 | 9.860 | 10.715 |
| Avondale | 13.980 | 14.110 | 14.110 | 15.940 | 17.280 | 17.680 | 12.790 | 15.010 | 13.647 | 13.119 | 13.840 |
| Brookhaven | - | - | - | - | - | 16.250 | 13.570 | 14.670 | 12.560 | 13.307 | 14.122 |
| Chamblee | 12.730 | 12.850 | 12.850 | 14.240 | 15.650 | 14.760 | 12.360 | 14.570 | 12.661 | 13.013 | 13.734 |
| Clarkston | 13.650 | 13.780 | 13.780 | 15.590 | 16.960 | 17.140 | 14.430 | 16.450 | 14.948 | 13.663 | 14.384 |
| Decatur | 10.460 | 10.660 | 10.660 | 11.610 | 12.430 | 12.030 | 9.580 | 11.920 | 10.715 | 9.955 | 10.810 |
| Doraville | 13.060 | 13.190 | 13.190 | 14.130 | 15.520 | 14.520 | 12.170 | 14.410 | 13.078 | 12.940 | 13.661 |
| Dunwoody | - | 13.360 | 13.360 | 14.820 | 17.080 | 16.250 | 13.570 | 14.670 | 12.560 | 13.307 | 14.122 |
| Lithonia | 13.720 | 13.850 | 13.850 | 15.860 | 17.160 | 17.400 | 14.950 | 16.750 | 15.366 | 13.813 | 14.534 |
| Pine Lake | 13.980 | 14.110 | 14.110 | 16.140 | 17.420 | 17.840 | 15.380 | 17.140 | 15.767 | 13.920 | 14.641 |
| Stone Mountain | 13.460 | 13.580 | 13.580 | 14.430 | 15.830 | 15.020 | 12.610 | 14.830 | 13.454 | 13.074 | 13.795 |
| Stonecrest | - | - | - | - | - | - | - | - | - | 20.810 | 20.810 |
| Tucker | - | - | - | - | - | - | - | - | 20.810 | 20.810 | 20.810 |
| Unincorporated | 16.070 | 16.860 | 16.860 | 21.210 | 21.210 | 21.210 | 21.210 | 20.810 | 20.810 | 20.810 | 20.810 |
| HOST Factor | 58.3% | 56.6% | 56.6% | 46.0% | 59.0% | 66.0% | 57.7% | 44.0% | 47.7% | 43.2% | 10.70% |
| eHOST Factor (General / Hospital) | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | 84.60% |
| Combined HOST / eHOST Factor (General / Hospital) | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | 86.27% |
| Benchmark Rate | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY17 |
| General | 7.990 | 8.000 | 8.000 | 9.430 | 10.430 | 10.710 | 8.220 | 10.390 | 8.760 | 8.693 | 9.609 |
| Hospital | 0.840 | 0.960 | 0.960 | 0.880 | 0.940 | 0.800 | 0.800 | 0.890 | 0.740 | 0.740 | 0.764 |
| Fire | 2.540 | 2.460 | 2.460 | 2.700 | 3.290 | 2.820 | 2.870 | 2.750 | 2.570 | 3.080 | 2.946 |
| Unincorporated Bonds | 1.450 | 1.370 | 1.370 | 0.940 | 1.720 | 1.920 | 1.670 | 0.630 | 0.010 | 0.367 | 0.461 |
| Countywide Bonds | 0.510 | 0.570 | 0.570 | 0.870 | 0.700 | - | 0.010 | 0.010 | 0.480 | 0.427 | 0.342 |
| Designated | 2.740 | 3.500 | 0.460 | 0.450 | 0.300 | 0.710 | 1.460 | 1.450 | 2.300 | 2.411 | 2.265 |
| Police | - | - | 3.040 | 5.940 | 3.830 | 4.250 | 6.180 | 4.690 | 5.950 | 5.092 | 4.423 |
| | 16.070 | 16.860 | 16.860 | 21.210 | 21.210 | 21.210 | 21.210 | 20.810 | 20.810 | 20.810 | 20.810 |

Schedule A

FY18 Budget Process
DeKalb County, Georgia
General Fund (100)

12/6/2017

8.693

9.609

Midyear FY17

Change

Proposed FY18

| Starting Fund Balance January 1st | 41,929,081 | | 34,912,280 |
|-----------------------------------|--------------------|-------------------|--------------------|
| Taxes | 202,807,624 | (34,628,871) | 168,178,753 |
| HOST / eHOST Sales Taxes | 53,223,355 | 52,205,039 | 105,428,394 |
| Licenses & Permits | 0 | 300 | 300 |
| Intergovernmental | 1,221,322 | 1,548,825 | 2,770,147 |
| Charges for Services | 47,802,923 | 289,996 | 48,092,919 |
| Fines & Forfeitures | 10,779,602 | (758,781) | 10,020,821 |
| Investment Income | 210,528 | (210,528) | 0 |
| Miscellaneous | 4,543,439 | 2,337,487 | 6,880,926 |
| Other Financing Sources | 4,183,648 | (427,630) | 3,756,018 |
| Total Revenue | 324,772,441 | 20,355,837 | 345,128,278 |
| Animal Services | 4,064,267 | (13,761) | 4,050,506 |
| Board of Commissioners | 3,642,663 | 230,037 | 3,872,700 |
| Budget | 1,122,659 | 12,175 | 1,134,834 |
| Chief Executive Officer | 3,889,268 | 274,618 | 4,163,886 |
| Child Advocate | 2,731,404 | 152,713 | 2,884,117 |
| Citizen Help Center a.k.a. 311 | 548,939 | (127,346) | 421,593 |
| Clerk of Superior Court | 7,641,949 | (48,765) | 7,593,184 |
| Community Service Board | 2,084,057 | 50,000 | 2,134,057 |
| Contributions | 0 | 1,552,782 | 1,552,782 |
| Cooperative Extension | 905,383 | 159,962 | 1,065,345 |
| Debt | 8,000,070 | 385,379 | 8,385,449 |
| DEMA - DeKalb Emerg Mgt Agy | 434,408 | 1,022,150 | 1,456,558 |
| DFACS | 1,278,220 | 0 | 1,278,220 |
| District Attorney | 15,059,118 | 927,525 | 15,986,643 |
| Economic Development | 205,000 | 1,260,290 | 1,465,290 |
| Elections | 2,867,830 | 1,467,268 | 4,335,098 |
| Ethics Board | 504,029 | 25,724 | 529,753 |
| Facilities | 15,838,925 | 1,762,574 | 17,601,499 |
| Finance | 7,070,240 | 336,523 | 7,406,763 |
| Fire (General Fund) | 141,249 | 440,243 | 581,492 |
| Geographic Information Systems | 2,619,143 | 25,525 | 2,644,668 |
| Health Board | 4,255,634 | 50,000 | 4,305,634 |
| HOST Contributions | 1,393,050 | (410,597) | 982,453 |
| Human Resources | 3,983,154 | 336,929 | 4,320,083 |
| Human Services | 5,265,804 | 500,046 | 5,765,850 |
| Internal Audit | 1,368,191 | 338,712 | 1,706,903 |
| IT | 23,669,672 | 1,289,487 | 24,959,159 |

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Schedule A

FY18 Budget Process
DeKalb County, Georgia
General Fund (100)

12/6/2017

8.693

9.609

Midyear FY17

Change

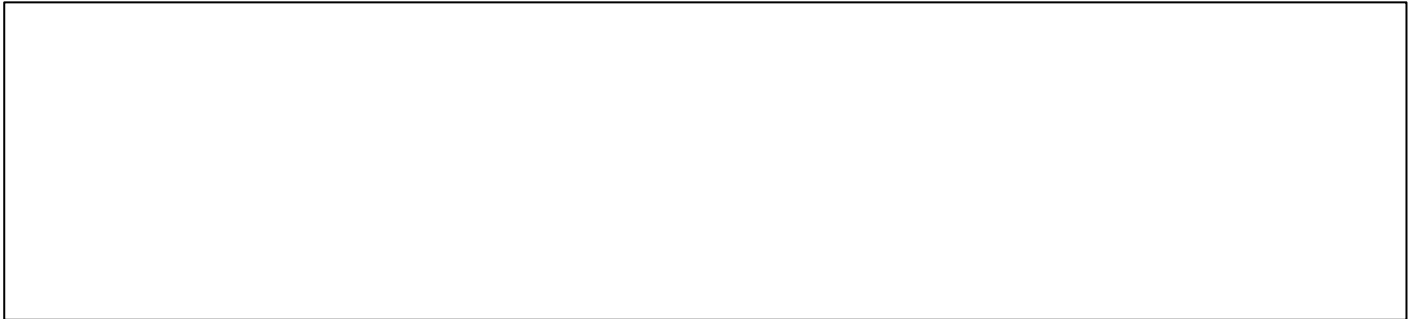
Proposed FY18

| | | | |
|------------------------|--------------------|------------------|--------------------|
| Juvenile Court | 7,303,973 | 424,622 | 7,728,595 |
| Law | 4,885,980 | 295,176 | 5,181,156 |
| Library | 17,226,734 | 2,168,646 | 19,395,380 |
| Magistrate Court | 3,598,339 | 374,022 | 3,972,361 |
| Medical Examiner | 2,547,774 | 464,651 | 3,012,425 |
| Non-Departmental | 18,837,335 | (13,518,918) | 5,318,417 |
| Planning & Development | 1,777,010 | 236,800 | 2,013,810 |
| Police (General Fund) | 8,447,280 | (211,723) | 8,235,557 |
| Probate Court | 1,952,642 | 158,887 | 2,111,529 |
| Property Appraisal | 5,644,160 | 9,812 | 5,653,972 |
| Public Defender | 9,410,935 | 134,647 | 9,545,582 |
| Public Works Director | 719,128 | 11,501 | 730,629 |
| Purchasing | 3,216,146 | 173,688 | 3,389,834 |
| Sheriff | 83,505,205 | (330,715) | 83,174,490 |
| Solicitor | 7,760,350 | 351,082 | 8,111,432 |
| State Court | 16,001,157 | 646,406 | 16,647,563 |
| Superior Court | 9,794,000 | 205,481 | 9,999,481 |
| Tax Commissioner | 8,419,862 | 131,793 | 8,551,655 |
| Total Expenses | 331,632,336 | 3,726,051 | 335,358,387 |

Ending Fund Balance 12/31 35,069,186

44,682,171

Gain/(Use) 9,769,891
 Months Exp Rsrv 1.60
 Resolution Revenue 380,040,558
 Resolution Expenses 380,040,558



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Fire Fund (270)

12/6/2017

3.080

2.946

Midyear FY17

Change

Proposed FY18

| | | | |
|------------------------------------|-------------------|------------------|-------------------|
| Starting Fund Balance January 1st | 507,177 | | 6,004,940 |
| Taxes | 54,883,633 | 10,011,823 | 64,895,456 |
| HOST / eHOST Sales Taxes | 11,730,147 | (11,730,147) | 0 |
| Intergovernmental | 0 | 1,000,000 | 1,000,000 |
| Charges for Services | 646,843 | (9,843) | 637,000 |
| Fines & Forfeitures | 0 | 336 | 336 |
| Miscellaneous | 3,150 | 3,314 | 6,464 |
| Transfer from General Fund to Fire | 141,249 | 389,308 | 530,557 |
| Total Revenue | 67,405,022 | (335,209) | 67,069,813 |
| Contributions | 0 | 74,899 | 74,899 |
| Debt | 280,941 | 400,829 | 681,770 |
| Fire | 59,900,610 | 1,815,414 | 61,716,024 |
| Non-Departmental | 5,483,504 | (191,710) | 5,291,794 |
| Total Expenses | 65,665,055 | 2,099,432 | 67,764,487 |
| Ending Fund Balance 12/31 | 2,247,144 | | 5,310,266 |

| | |
|---------------------|------------|
| Gain/(Use) | (694,674) |
| Months Exp Rsrv | 0.94 |
| Resolution Revenue | 73,074,753 |
| Resolution Expenses | 73,074,753 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Designated Fund (271)

12/6/2017

2.411

2.265

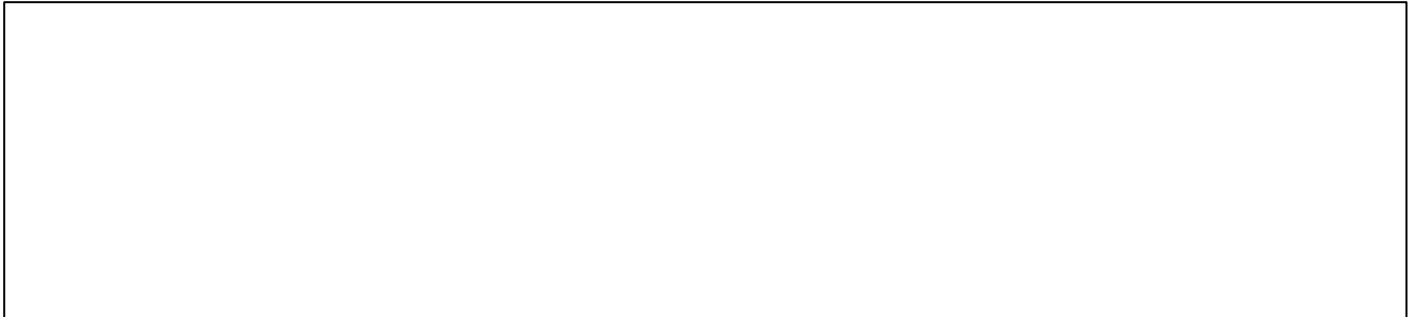
Midyear FY17

Change

Proposed FY18

| | | | |
|-----------------------------------|-------------------|--------------------|-------------------|
| Starting Fund Balance January 1st | 2,443,424 | | 4,772,411 |
| Taxes | 25,249,221 | 3,210,470 | 28,459,691 |
| HOST / eHOST Sales Tax | 6,459,413 | (6,459,413) | 0 |
| Intergovernmental | 0 | 0 | 0 |
| Charges for Services | 710,985 | 515,516 | 1,226,501 |
| Miscellaneous | 168,174 | 26,128 | 194,302 |
| Other Financing Sources | 0 | 1,087,000 | 1,087,000 |
| Tfr from Unincorp Fund (272) | 7,078,676 | (4,203,676) | 2,875,000 |
| Tfr from Strmwtr Fund (580) | 3,868,357 | (1,868,357) | 2,000,000 |
| Total Revenue | 43,534,826 | (7,692,332) | 35,842,494 |
| Contributions | 0 | 0 | 0 |
| Debt | 31,534 | 100,572 | 132,106 |
| Non-Departmental | 10,749,218 | (5,964,758) | 4,784,460 |
| Parks | 12,226,924 | 708,986 | 12,935,910 |
| Roads And Drainage (Pub Wrks) | 16,594,157 | 406,646 | 17,000,803 |
| Transportation (Public Wrks) | 3,139,937 | 163,633 | 3,303,570 |
| Total Expenses | 42,741,770 | (4,584,921) | 38,156,849 |
| Ending Fund Balance 12/31 | 3,236,480 | | 2,458,056 |

| | |
|---------------------|-------------|
| Gain/(Use) | (2,314,355) |
| Months Exp Rsrv | 0.77 |
| Resolution Revenue | 40,614,905 |
| Resolution Expenses | 40,614,905 |



Schedule A

12/6/2017

FY18 Budget Process
DeKalb County, Georgia
Unincorporated Fund (272)

0.000

0.000

Midyear FY17

Change

Proposed FY18

| | Midyear FY17 | Change | Proposed FY18 |
|--|-------------------|------------------|-------------------|
| Starting Fund Balance January 1st | 3,910,598 | | 2,032,854 |
| Taxes | 6,589,161 | (1,841,946) | 4,747,215 |
| Licenses & Permits | 18,071,675 | (4,096,223) | 13,975,452 |
| Fines & Forfeitures | 8,362,519 | 666,522 | 9,029,041 |
| Investment Income | 1,748 | (1,748) | 0 |
| Miscellaneous | (177,410) | 101,012 | (76,398) |
| Other Financing Sources | 0 | 200,000 | 200,000 |
| Trf fm Hotel/Motel Fund (275) | 3,071,101 | (1,196,101) | 1,875,000 |
| Trf to Designated Fund (271) | (7,078,677) | 4,203,677 | (2,875,000) |
| Trf to Police Fund (274) | (10,240,239) | 2,615,239 | (7,625,000) |
| Total Revenue | 18,599,878 | 650,432 | 19,250,310 |
| Beautification | 9,731,895 | 73,593 | 9,805,488 |
| Contributions | 0 | 328,814 | 328,814 |
| Economic Development | 1,160,290 | (1,160,290) | 0 |
| Non-Departmental | 2,044,679 | (358,852) | 1,685,827 |
| Plan & Sustain (Business Lic) | 1,761,707 | (57,957) | 1,703,750 |
| Traffic Court | 4,489,455 | 380,271 | 4,869,726 |
| Total Expenses | 19,188,026 | (794,421) | 18,393,605 |
| Ending Fund Balance 12/31 | 3,322,450 | | 2,889,559 |

| | |
|---------------------|------------|
| Gain/(Use) | 856,705 |
| Months Exp Rsrv | 1.89 |
| Resolution Revenue | 21,283,164 |
| Resolution Expenses | 21,283,164 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Hospital Fund (273)

12/6/2017

0.740

0.764

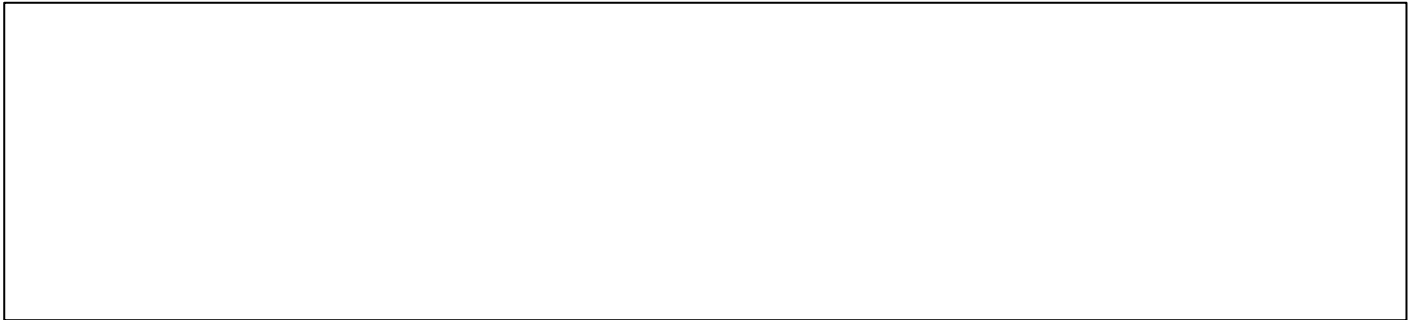
Midyear FY17

Change

Proposed FY18

| | | | |
|-----------------------------------|-------------------|-------------|-------------------|
| Starting Fund Balance January 1st | (1,082,777) | | 754,308 |
| Taxes | 15,781,919 | (2,405,815) | 13,376,104 |
| HOST / eHOST Sales Taxes | 4,026,767 | 4,177,276 | 8,204,043 |
| Intergovernmental | 0 | 0 | 0 |
| Other Fin: Transfer from General | 2,481,837 | (2,481,837) | 0 |
| Total Revenue | 22,290,523 | | 21,580,147 |
| Grady Subsidy | 12,934,952 | 0 | 12,934,952 |
| Grady Debt | 7,466,188 | (2,063) | 7,464,125 |
| Other Professional Services | 100,000 | 0 | 100,000 |
| Total Expenses | 20,501,140 | | 20,499,077 |
| Ending Fund Balance 12/31 | 706,606 | | 1,835,378 |

| | |
|---------------------|------------|
| Gain/(Use) | 1,081,070 |
| Months Exp Rsrv | 1.07 |
| Resolution Revenue | 22,334,455 |
| Resolution Expenses | 22,334,455 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Police Fund (274)

12/6/2017

5.092

4.423

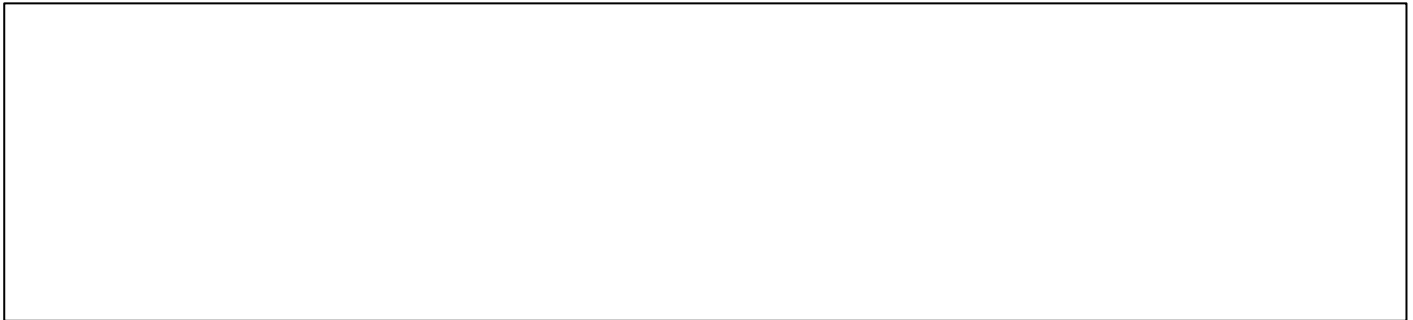
Midyear FY17

Change

Proposed FY18

| | | | |
|-----------------------------------|--------------------|--------------------|--------------------|
| Starting Fund Balance January 1st | 7,252,626 | | 23,272,563 |
| Taxes | 81,140,635 | 9,410,252 | 90,550,887 |
| HOST / eHOST Sales Tax | 16,706,015 | (16,706,015) | 0 |
| Licenses & Permits | 416,340 | (26,340) | 390,000 |
| Intergovernmental | 0 | 0 | 0 |
| Charges for Services | 475,527 | (14,567) | 460,960 |
| Miscellaneous | 280,431 | (7,295) | 273,136 |
| Other Financing Sources | 159,080 | 16,826 | 175,906 |
| Tfr from Unincorp Fund (272) | 10,240,239 | (2,615,239) | 7,625,000 |
| Total Revenue | 109,418,267 | (9,942,378) | 99,475,889 |
| Contributions | 0 | 0 | 0 |
| Debt | 474,532 | 829,616 | 1,304,148 |
| Non-Departmental | 10,193,476 | (455,755) | 9,737,721 |
| Police | 97,620,966 | (4,238,518) | 93,382,448 |
| Total Expenses | 108,288,974 | 108,288,974 | 104,424,317 |
| Ending Fund Balance 12/31 | 8,381,919 | | 18,324,135 |

| | |
|---------------------|-------------|
| Gain/(Use) | (4,948,428) |
| Months Exp Rsrv | 2.11 |
| Resolution Revenue | 122,748,452 |
| Resolution Expenses | 122,748,452 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Countywide Bond Fund (410)

12/6/2017

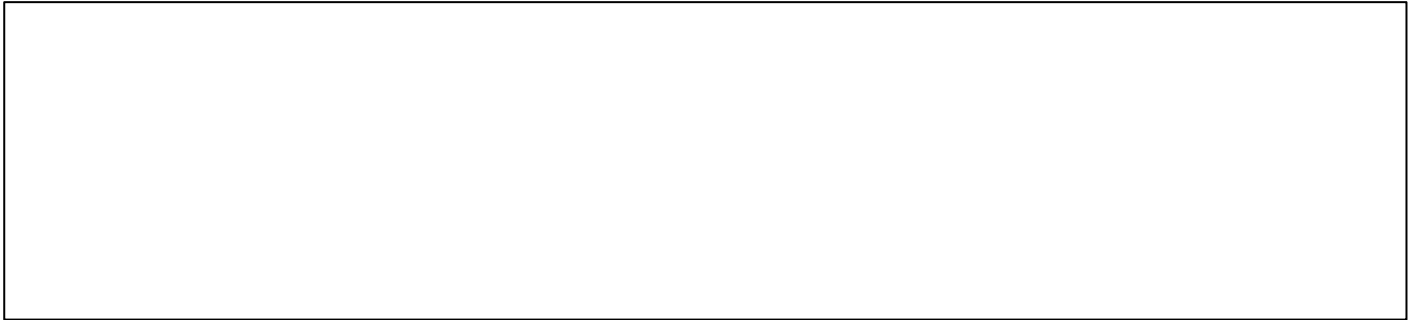
0.427
 Midyear FY17

Change

0.342
 Proposed FY18

| | | | |
|-----------------------------------|------------|----------|------------|
| Starting Fund Balance January 1st | 1,122,764 | | 1,319,264 |
| Taxes | 10,903,360 | 943,564 | 11,846,924 |
| Total Revenue | 10,903,360 | 943,564 | 11,846,924 |
| Debt Service | 11,779,200 | (18,100) | 11,761,100 |
| Total Expenses | 11,779,200 | (18,100) | 11,761,100 |
| Ending Fund Balance 12/31 | 246,924 | | 1,405,088 |

Gain/(Use) 85,824
 Months Exp Rsrv 1.43
 Resolution Revenue 13,166,188
 Resolution Expenses 13,166,188



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Unincorporated Debt Svc (411)

12/6/2017

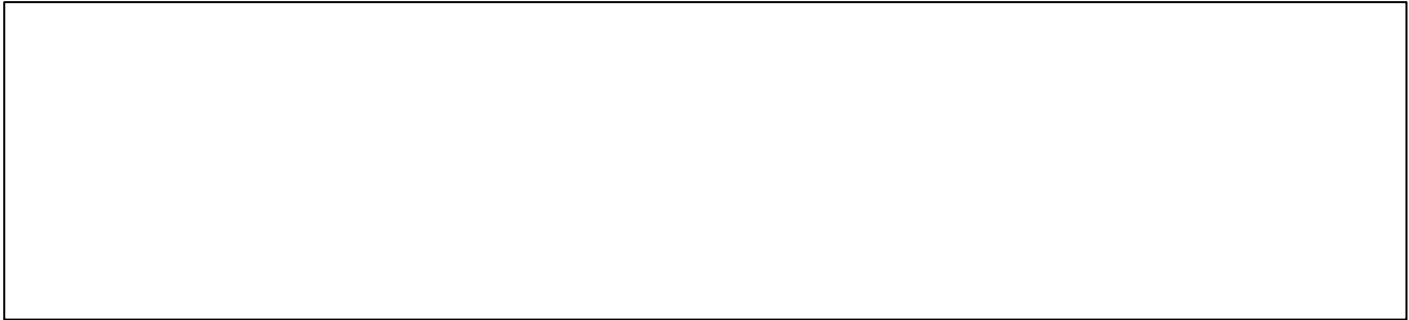
0.367
Midyear FY17

Change

0.461
Proposed FY18

| | | | |
|-----------------------------------|-----------|-----------|------------|
| Starting Fund Balance January 1st | (228,978) | | 1,718,554 |
| Taxes | 7,195,958 | 2,974,720 | 10,170,678 |
| Total Revenue | 7,195,958 | 2,974,720 | 10,170,678 |
| Debt Service | 6,679,788 | 3,601,800 | 10,281,588 |
| Total Expenses | 6,679,788 | 3,601,800 | 10,281,588 |
| Ending Fund Balance 12/31 | 287,192 | | 1,607,644 |

Gain/(Use) (110,910)
Months Exp Rsrv 1.88
Resolution Revenue 11,889,232
Resolution Expenses 11,889,232

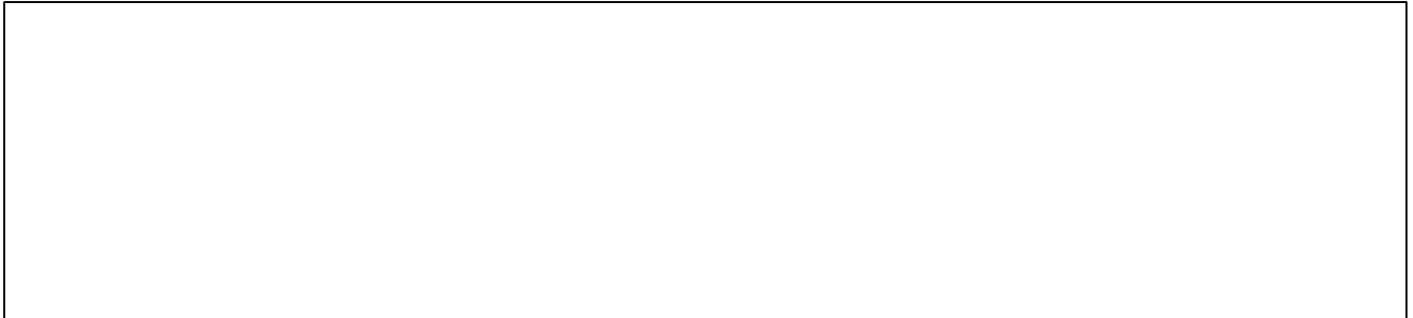


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Airport Fund (551)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|--------------------|------------------|
| Starting Fund Balance January 1st | 4,014,757 | | 2,162,440 |
| Miscellaneous | 4,895,523 | 326,477 | 5,222,000 |
| Total Revenue | 4,895,523 | 326,477 | 5,222,000 |
| Airport | 2,747,840 | 193,506 | 2,941,346 |
| Transfer to Capital Improvements | 4,000,000 | (1,750,000) | 2,250,000 |
| Total Expenses | 6,747,840 | (1,556,494) | 5,191,346 |
| Ending Fund Balance 12/31 | 2,162,440 | | 2,193,094 |

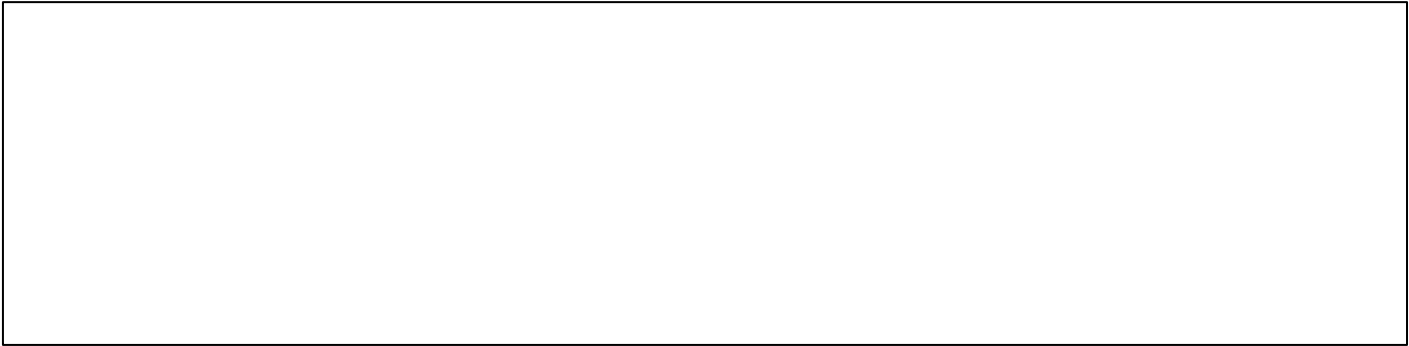
| | |
|---------------------|-----------|
| Gain/(Use) | 30,654 |
| Months Exp Rsrv | 5.1 |
| Resolution Revenue | 7,384,440 |
| Resolution Expenses | 7,384,440 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Bldg Auth Debt Svc Fund (412)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|---------------------|------------------|
| Starting Fund Balance January 1st | 54,012 | | 0 |
| Transfer from General Fund Debt | 3,728,754 | | 3,823,483 |
| Total Revenue | 3,728,754 | | 3,823,483 |
| Debt Service | 3,728,754 | | 3,723,483 |
| Total Expenses | 3,728,754 | | 3,723,483 |
| Ending Fund Balance 12/31 | 54,012 | | 100,000 |
| | | Gain/(Use) | 100,000 |
| | | Months Exp Rsrv | 0.3 |
| | | Resolution Revenue | 3,823,483 |
| | | Resolution Expenses | 3,823,483 |

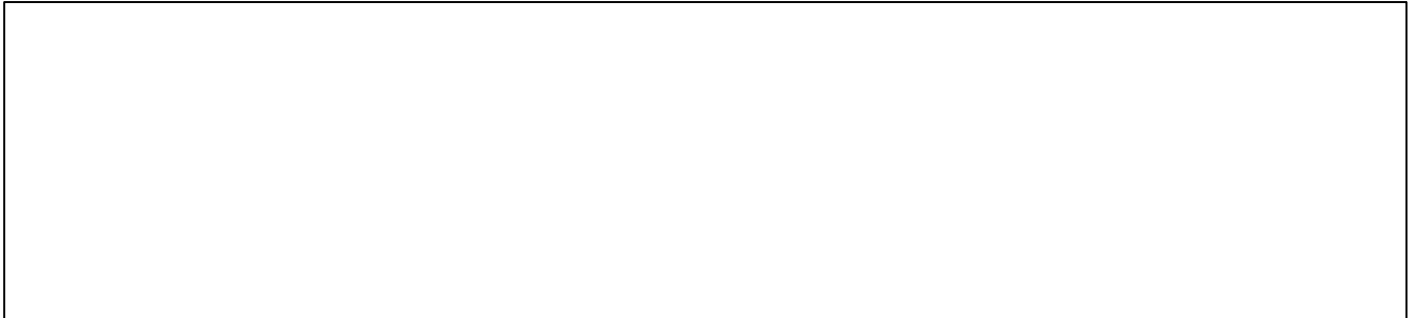


Schedule A

FY18 Budget Process
DeKalb County, Georgia
County Jail Fund (204)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|--------|------------------|
| Starting Fund Balance January 1st | 0 | | 0 |
| Intergovernmental | 118,000 | | 101,000 |
| Fines & Forfeitures | 1,151,500 | | 1,141,000 |
| Total Revenue | 1,269,500 | | 1,242,000 |
| County Jail | 1,269,500 | | 1,242,000 |
| Total Expenses | 1,269,500 | | 1,242,000 |
| Ending Fund Balance 12/31 | 0 | | 0 |

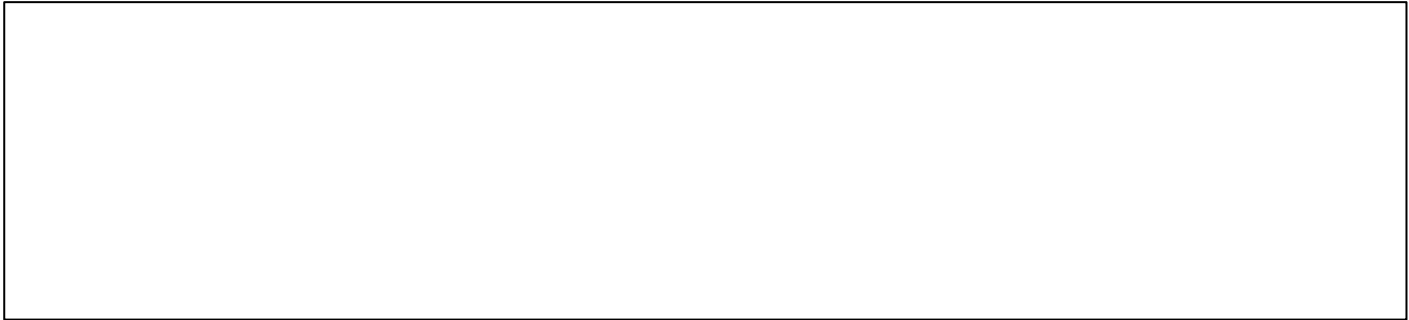
| | |
|---------------------|-----------|
| Gain/(Use) | - |
| Months Exp Rsrv | - |
| Resolution Revenue | 1,242,000 |
| Resolution Expenses | 1,242,000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
DCTV (PEG) Fund (203)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 1,437,832 | | 746,194 |
| Miscellaneous (PEG Fund) | 120,000 | | 85,000 |
| Total Revenue | 120,000 | | 85,000 |
| PEG Fund | 1,356,863 | | 626,074 |
| Total Expenses | 1,356,863 | | 626,074 |
| Ending Fund Balance 12/31 | 200,969 | | 205,120 |
| | | Gain/(Use) | (541,074) |
| | | Months Exp Rsrv | 3.9 |
| | | Resolution Revenue | 831,194.000 |
| | | Resolution Expenses | 831,194.000 |

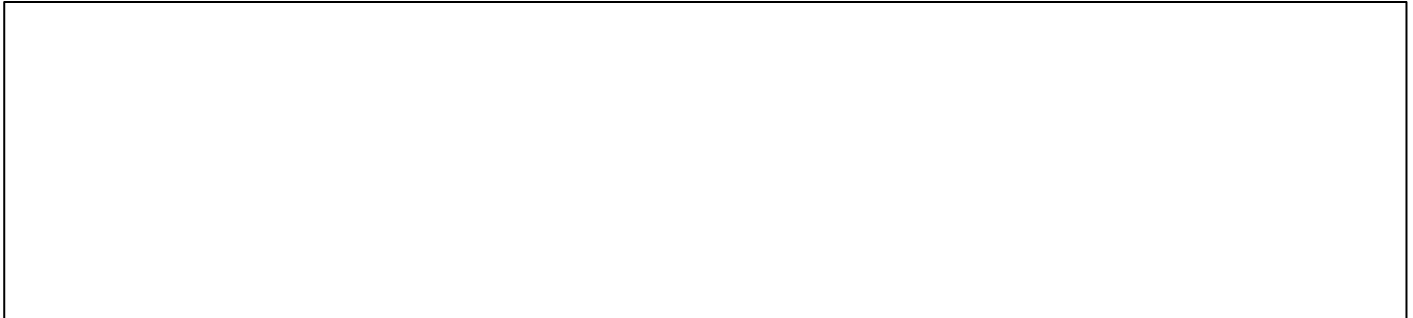


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Development Fund (201)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|-----------------|------------------|
| Starting Fund Balance January 1st | 5,838,424 | | 9,155,817 |
| Licenses & Permits | 8,152,972 | 432,948 | 8,585,920 |
| Charges for Services | 453,279 | 13,518 | 466,797 |
| Miscellaneous | (6,500) | 6,500 | 0 |
| Total Revenue | 8,599,751 | 452,966 | 9,052,717 |
| Planning & Sustainability | 7,348,445 | (90,603) | 7,257,842 |
| Total Expenses | 7,348,445 | (90,603) | 7,257,842 |
| Ending Fund Balance 12/31 | 7,089,730 | | 10,950,692 |

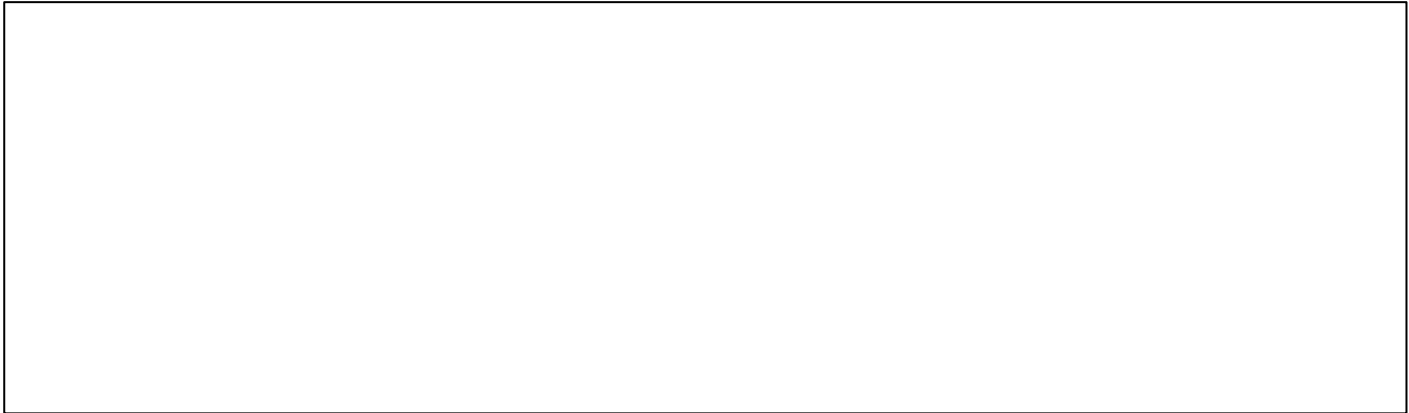
| | |
|---------------------|------------|
| Gain/(Use) | 1,794,875 |
| Months Exp Rsrv | 18.1 |
| Resolution Revenue | 18,208,534 |
| Resolution Expenses | 18,208,534 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Drug Abuse Tre/Ed Fund (209)

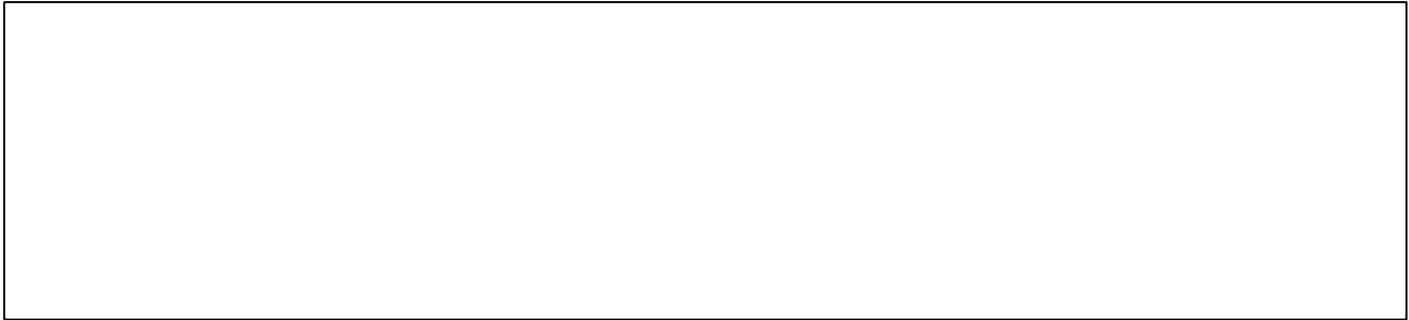
| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 181,412 | | 87,147 |
| Fines & Forfeitures | 215,000 | | 210,000 |
| Total Revenue | 215,000 | | 210,000 |
| Drug Abuse Treatment & Education | 396,412 | | 297,147 |
| Total Expenses | 396,412 | | 297,147 |
| Ending Fund Balance 12/31 | 0 | | 0 |
| | | Gain/(Use) | (87,147) |
| | | Months Exp Rsrv | - |
| | | Resolution Revenue | 297,147 |
| | | Resolution Expenses | 297,147 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
E911 Fund (215)

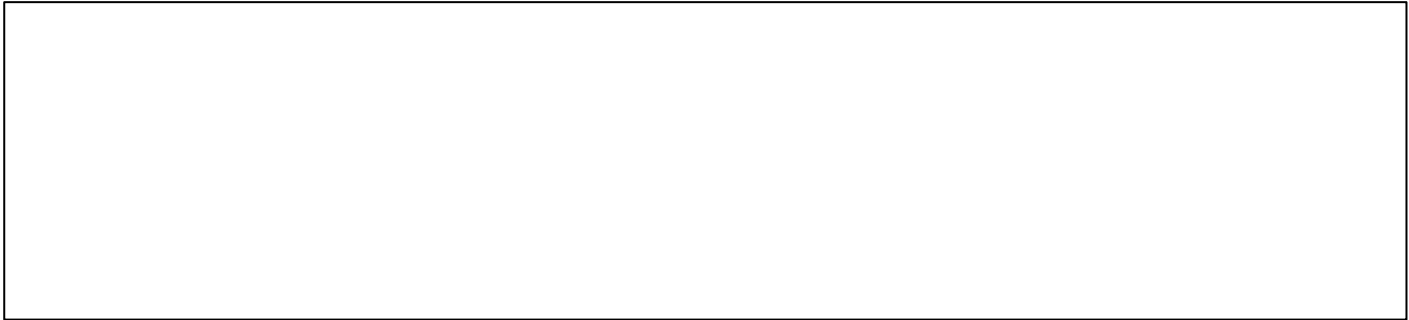
| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 5,677,558 | | 3,078,069 |
| Charges for Services | 12,000,000 | (2,000,000) | 10,000,000 |
| Total Revenue | 12,000,000 | (2,000,000) | 10,000,000 |
| E911 | 15,608,583 | (2,000,000) | 13,078,069 |
| Total Expenses | 15,608,583 | (2,000,000) | 13,078,069 |
| Ending Fund Balance 12/31 | 2,068,975 | | 0 |
| | | Gain/(Use) | (3,078,069) |
| | | Months Exp Rsrv | - |
| | | Resolution Revenue | 13,078,069 |
| | | Resolution Expenses | 13,078,069 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Foreclosure Reg. Fund (205)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 163,229 | | 150,499 |
| Charges for Services | 145,000 | | 110,000 |
| Total Revenue | 145,000 | | 110,000 |
| Beautification | 257,914 | | 253,137 |
| Total Expenses | 257,914 | | 253,137 |
| Ending Fund Balance 12/31 | 50,315 | | 7,362 |
| | | Gain/(Use) | (143,137) |
| | | Months Exp Rsrv | 0.3 |
| | | Resolution Revenue | 260,499 |
| | | Resolution Expenses | 260,499 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Grant Fund (250)

| | FY17 Current | Change | FY18 Proposed |
|-----------------------|-------------------|-------------------|-------------------|
| Intergovernmental | 13,056,056 | 22,145,924 | 35,201,980 |
| Total Revenue | 13,056,056 | 22,145,924 | 35,201,980 |
| Grant-in-Aid Programs | 13,056,056 | 22,145,924 | 35,201,980 |
| Total Expenses | 13,056,056 | 22,145,924 | 35,201,980 |

| | | |
|-------------------------------|------------|------------|
| Starting Fund Balance (Jan 1) | 0 | 0 |
| Ending Fund Balance (Dec 31) | 0 | 0 |
| Gain/(Use) of Fund Balance>>> | 0 | 0 |
| Months Reserved>>> | 0.00 | 0.00 |
| Resolution Revenue Number | 13,056,056 | 35,201,980 |
| Resolution Expenses Number | 13,056,056 | 35,201,980 |

FY18 Budget Process
DeKalb County, Georgia
Grant Fund (257)

| | FY17 Current | Change | FY18 Proposed |
|----------------------------------|----------------|-----------------|----------------|
| Intergovernmental | 506,118 | (15,392) | 490,726 |
| Total Revenue | 506,118 | (15,392) | 490,726 |
| Justice Assistance Grant Program | 506,118 | (15,392) | 490,726 |
| Total Expenses | 506,118 | (15,392) | 490,726 |

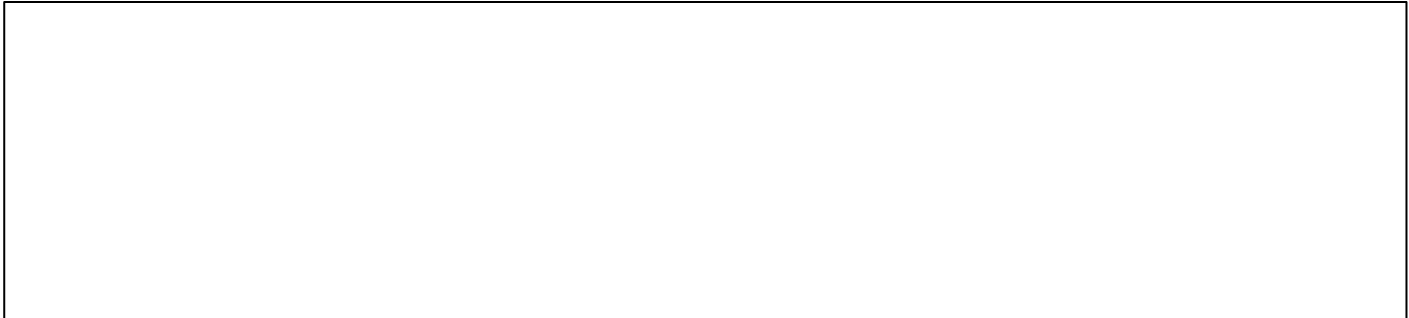
| | | | |
|-------------------------------|---------|--|---------|
| Starting Fund Balance (Jan 1) | 0 | | 0 |
| Ending Fund Balance (Dec 31) | 0 | | 0 |
| Gain/(Use) of Fund Balance>>> | 0 | | 0 |
| Months Reserved>>> | 0.00 | | 0.00 |
| Resolution Revenue Number | 506,118 | | 490,726 |
| Resolution Expenses Number | 506,118 | | 490,726 |

Schedule A

FY18 Budget Process
DeKalb County, Georgia
Hotel/Motel Fund (275)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|--------------------|------------------|
| Starting Fund Balance January 1st | 2,313,757 | | 0 |
| Taxes | 5,400,000 | (400,000) | 5,000,000 |
| Total Revenue | 5,400,000 | (400,000) | 5,000,000 |
| DeKalb Convention & Visitors Bur | 3,374,768 | (1,187,268) | 2,187,500 |
| Tourism Product Development | 1,446,330 | (1,396,330) | 50,000 |
| Transfer to Unincorporated Fund | 2,892,659 | (1,017,659) | 1,875,000 |
| Total Expenses | 7,713,757 | (3,601,257) | 4,112,500 |
| Ending Fund Balance 12/31 | 0 | | 887,500 |

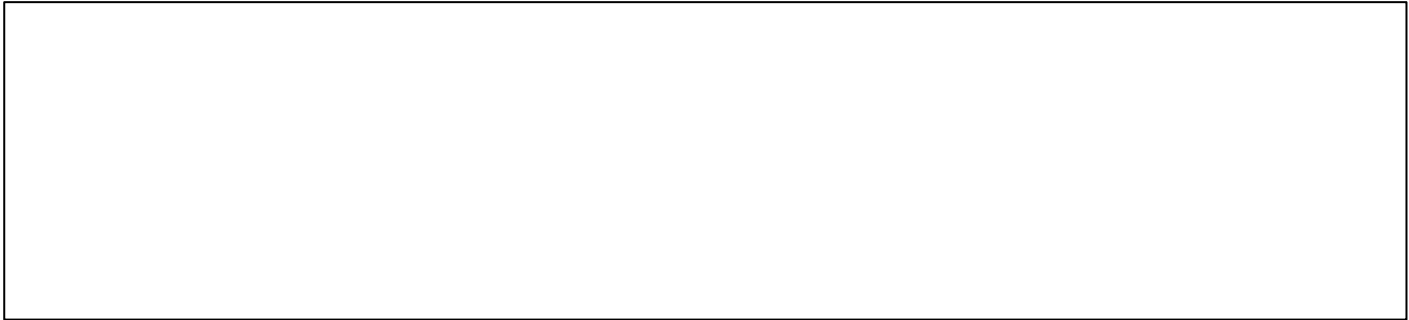
| | |
|---------------------|-----------|
| Gain/(Use) | 887,500 |
| Months Exp Rsrv | 2.6 |
| Resolution Revenue | 5,000,000 |
| Resolution Expenses | 5,000,000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Juvenile Services Fund (208)

| | Midyear FY17 | Change | Proposed FY18 |
|------------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 45,332 | | 51,593 |
| Charges for Services | 49,000 | | 50,000 |
| Total Revenue | 49,000 | | 50,000 |
| Juvenile Court (Juvenile Services) | 94,332 | | 101,593 |
| Total Expenses | 94,332 | | 101,593 |
| Ending Fund Balance 12/31 | 0 | | 0 |
| | | Gain/(Use) | (51,593) |
| | | Months Exp Rsrv | - |
| | | Resolution Revenue | 101,593 |
| | | Resolution Expenses | 101,593 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Law Enf. Conf. Mon. Fund (210)

| | FY17 Current | Change | FY18 Proposed |
|--|------------------|----------------|------------------|
| Intergovernmental | 3,439,828 | 639,912 | 4,079,740 |
| Total Revenue | 3,439,828 | 639,912 | 4,079,740 |
| Police - Federal Drug Funds | 709,636 | 156,278 | 865,914 |
| Police - State Drug Funds | 1,143,248 | 764,978 | 1,908,226 |
| Police - Treasury | 203,054 | (203,054) | 0 |
| District Attorney - Federal Drug Funds | 0 | 0 | 0 |
| District Attorney - State Drug Funds | 267,848 | 57,419 | 325,267 |
| District Attorney - Treasury | 0 | 23,257 | 23,257 |
| Sheriff- Federal Drug Funds | 1,115,845 | (158,966) | 956,879 |
| Sheriff- State Drug Funds | 197 | 0 | 197 |
| Total Expenses | 3,439,828 | 639,912 | 4,079,740 |

| | | |
|-------------------------------|-----------|-----------|
| Starting Fund Balance (Jan 1) | 0 | 0 |
| Ending Fund Balance (Dec 31) | 0 | 0 |
| Gain/(Use) of Fund Balance>>> | 0 | 0 |
| Months Reserved>>> | 0.00 | 0.00 |
| Resolution Revenue Number | 3,439,828 | 4,079,740 |
| Resolution Expenses Number | 3,439,828 | 4,079,740 |

Schedule A

FY18 Budget Process
DeKalb County, Georgia
Pub Saf Jud Ath Debt Svc Fund (413)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|--------|------------------|
| Starting Fund Balance January 1st | 656,662 | | 0 |
| Transfer from Police | 474,532 | | 1,378,922 |
| Transfer from Fire | 280,941 | | 799,775 |
| Transfer from E911 | 169,138 | | 496,412 |
| Transfer from Transportation | 31,534 | | 82,735 |
| Total Revenue | 956,145 | | 2,757,844 |
| Debt Service | 1,612,807 | | 2,663,244 |
| Total Expenses | 1,612,807 | | 2,663,244 |
| Ending Fund Balance 12/31 | 0 | | 94,600 |

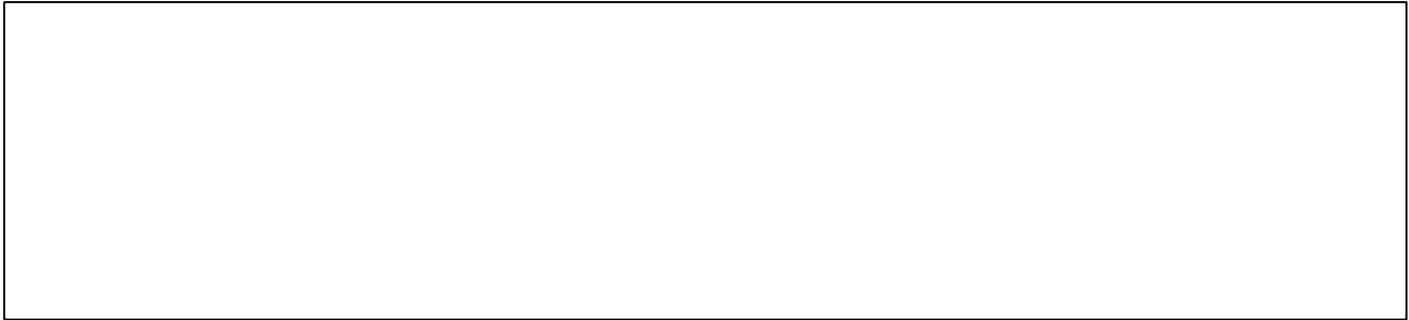
| | |
|---------------------|---------------|
| Gain/(Use) | 94,600 |
| Months Exp Rsrv | 0.4 |
| Resolution Revenue | 2,757,844.000 |
| Resolution Expenses | 2,757,844.000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Recreation Fund (207)

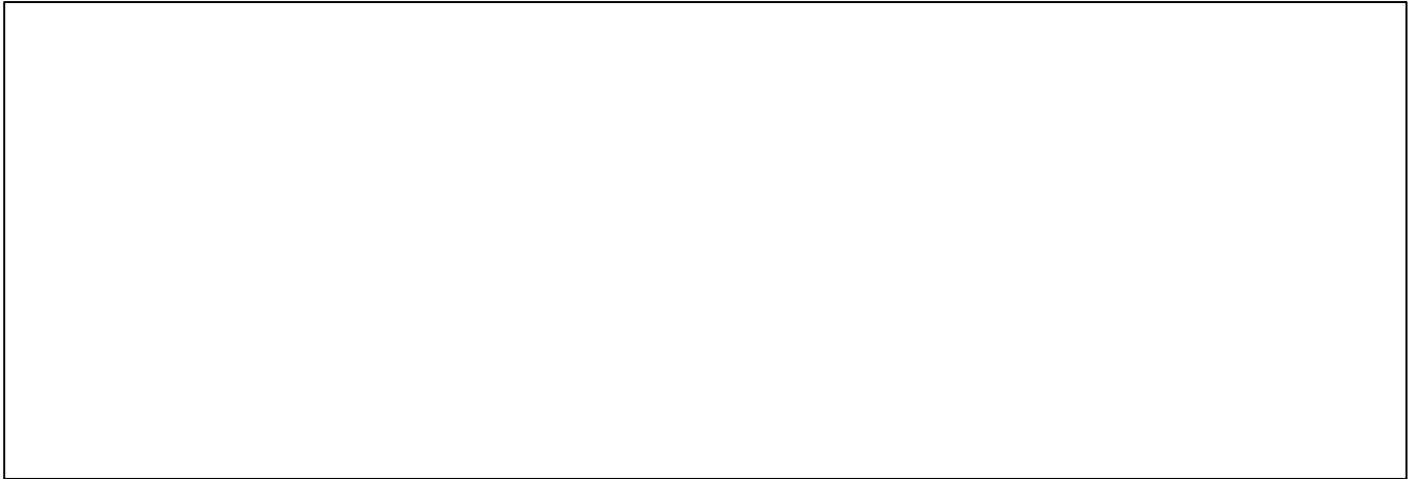
| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------|---------------------|---------------|
| Starting Fund Balance January 1st | 228,731 | | 220,372 |
| Charges for Services | 878,840 | | 914,000 |
| Total Revenue | 878,840 | | 914,000 |
| Recreation Services | 1,107,571 | | 1,134,372 |
| Total Expenses | 1,107,571 | | 1,134,372 |
| Ending Fund Balance 12/31 | 0 | | 0 |
| | | Gain/(Use) | (220,372) |
| | | Months Exp Rsrv | - |
| | | Resolution Revenue | 1,134,372 |
| | | Resolution Expenses | 1,134,372 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Rental Motor Vehicle Fund (280)

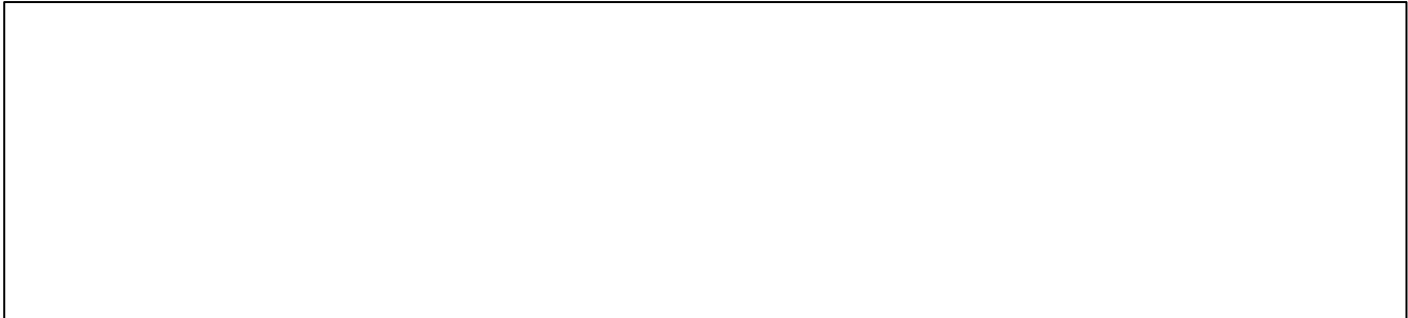
| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|----------------|---------------------|------------------|
| Starting Fund Balance January 1st | 637,559 | | 575,440 |
| Taxes | 551,091 | | 550,000 |
| Total Revenue | 551,091 | | 550,000 |
| Rental of Porter Sanford Center | 705,875 | | 0 |
| Other Miscellaneous | 0 | | 1,091,000 |
| Total Expenses | 705,875 | | 1,091,000 |
| Ending Fund Balance 12/31 | 482,775 | | 34,440 |
| | | Gain/(Use) | (541,000) |
| | | Months Exp Rsrv | 0.4 |
| | | Resolution Revenue | 1,125,440.000 |
| | | Resolution Expenses | 1,125,440.000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Risk Management Fund (631)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|--------------------|---------------------|--------------------|
| Starting Fund Balance January 1st | 13,212,696 | | 14,500,000 |
| Charges for Services | 10,080,000 | 2,152,000 | 12,232,000 |
| Payroll Deductions | 93,000,000 | 1,000,000 | 94,000,000 |
| Total Revenue | 103,080,000 | 3,152,000 | 106,232,000 |
| Risk Management (0100) | 105,340,585 | 530,224 | 105,870,809 |
| Total Expenses | 105,340,585 | 530,224 | 105,870,809 |
| Ending Fund Balance 12/31 | 10,952,111 | | 14,861,191 |
| | | Gain/(Use) | 361,191 |
| | | Months Exp Rsrv | 1.7 |
| | | Resolution Revenue | 120,732,000 |
| | | Resolution Expenses | 120,732,000 |

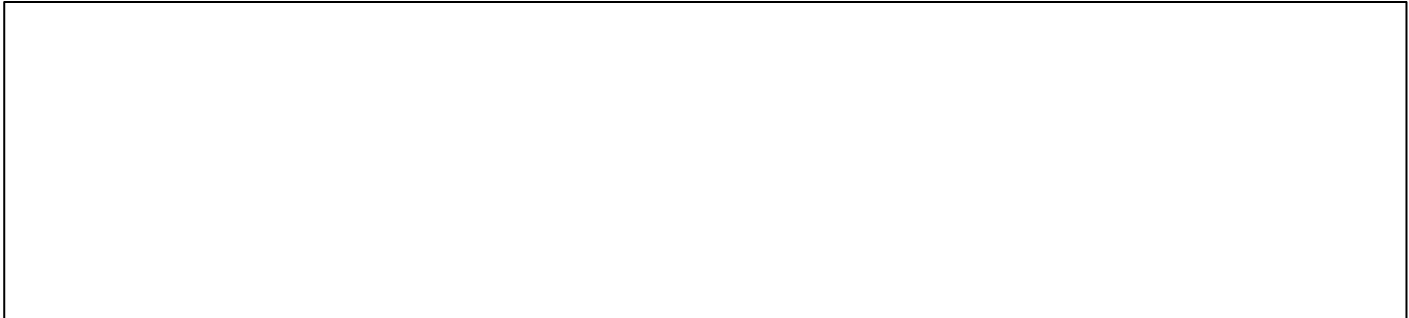


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Sanitation Fund (541)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|-------------------|----------------|-------------------|
| Starting Fund Balance January 1st | 5,575,709 | | 9,397,777 |
| Charges for Services | 64,902,066 | 1,010,634 | 65,912,700 |
| Miscellaneous | 30,000 | (13,100) | 16,900 |
| Total Revenue | 64,932,066 | 997,534 | 65,929,600 |
| Transfer to Sanitation CIP | 1,500,000 | 1,627,575 | 3,127,575 |
| Sanitation (Less Reserves & Tran) | 65,000,463 | (931,060) | 64,069,403 |
| Total Expenses | 66,500,463 | 696,515 | 67,196,978 |
| Ending Fund Balance 12/31 | 4,007,312 | | 8,130,399 |

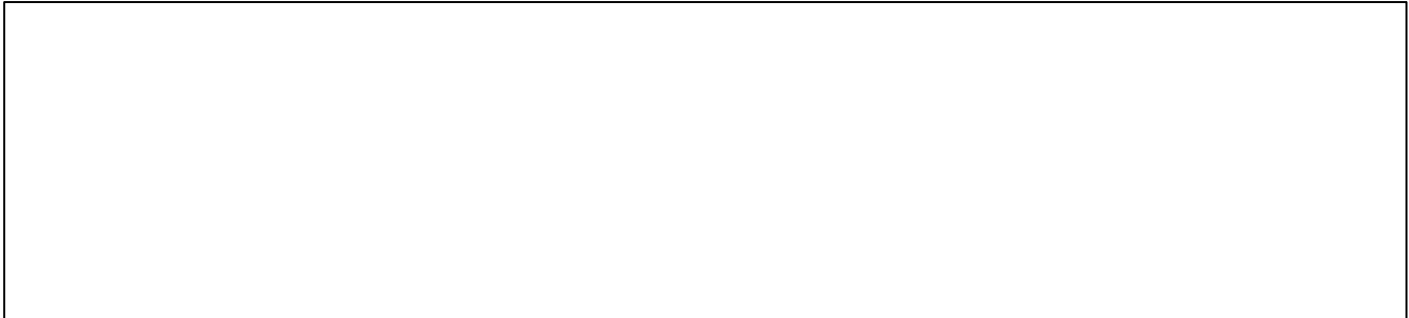
| | |
|---------------------|-------------|
| Gain/(Use) | (1,267,378) |
| Months Exp Rsrv | 1.5 |
| Resolution Revenue | 75,327,377 |
| Resolution Expenses | 75,327,377 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Speed Humps Maint Fund (212)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|----------------|---------------------|----------------|
| Starting Fund Balance January 1st | 1,127,570 | | 1,276,457 |
| Charges for Services | 300,000 | (10,000) | 290,000 |
| Investment Income | 0 | 0 | 0 |
| Total Revenue | 300,000 | (10,000) | 290,000 |
| Roads & Drainage - Speed Humps | 328,656 | 5,190 | 333,846 |
| Total Expenses | 328,656 | 5,190 | 333,846 |
| Ending Fund Balance 12/31 | 1,098,914 | | 1,232,611 |
| | | Gain/(Use) | (43,846) |
| | | Months Exp Rsrv | 44.3 |
| | | Resolution Revenue | 1,566,457.000 |
| | | Resolution Expenses | 1,566,457.000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Stormwater Ops Fund (581)

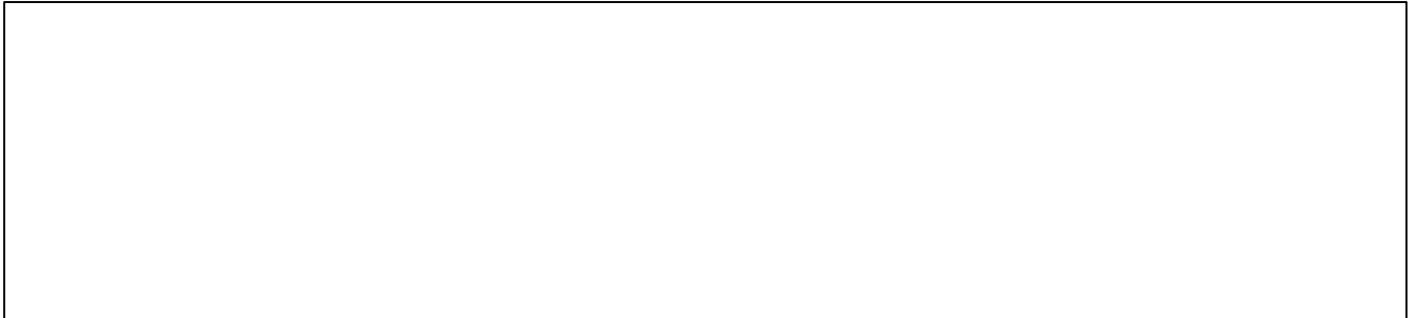
| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|-------------------|---------------------|-------------------|
| Starting Fund Balance January 1st | 15,736,356 | | 12,351,280 |
| Charges for Services | 14,550,000 | 117,429 | 14,667,429 |
| Investment Income | 3,000 | 0 | 3,000 |
| Total Revenue | 14,553,000 | 117,429 | 14,670,429 |
| Stormwater (Operations) | 26,011,156 | (1,147,912) | 24,863,244 |
| Total Expenses | 26,011,156 | (1,147,912) | 24,863,244 |
| Ending Fund Balance 12/31 | 4,278,200 | | 2,158,465 |
| | | Gain/(Use) | (10,192,815) |
| | | Months Exp Rsrv | 1.0 |
| | | Resolution Revenue | 27,021,709 |
| | | Resolution Expenses | 27,021,709 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Street Light Fund (211)

| | Midyear FY17 | Change | Proposed FY18 |
|--|------------------|---------------------|------------------|
| Starting Fund Balance January 1st | 1,976,992 | | 2,442,996 |
| Charges for Services | 4,615,000 | (10,830) | 4,604,170 |
| Investment Income | 0 | 0 | 0 |
| Total Revenue | 4,615,000 | (10,830) | 4,604,170 |
| Street Lights (Less Reserves & Transfe | 6,139,133 | 9,688 | 6,148,821 |
| Total Expenses | 6,139,133 | 9,688 | 6,148,821 |
| Ending Fund Balance 12/31 | 452,859 | | 898,345 |
| | | Gain/(Use) | (1,544,651) |
| | | Months Exp Rsrv | 1.8 |
| | | Resolution Revenue | 7,047,166.000 |
| | | Resolution Expenses | 7,047,166.000 |

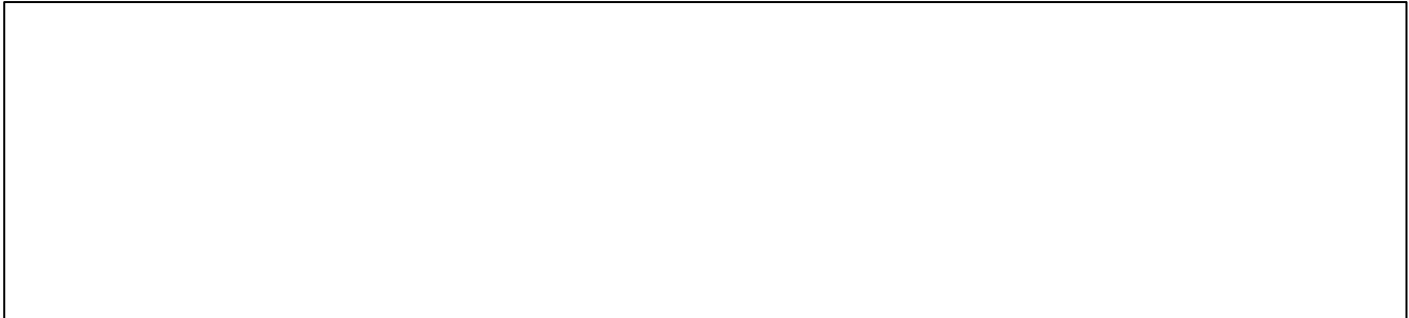


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Urban Redev. Agency (414)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|----------------|--------|----------------|
| Starting Fund Balance January 1st | 65,008 | | 0 |
| IRS Subsidy | 76,607 | | 154,833 |
| Rental (from General Fund Debt) | 585,094 | | 660,240 |
| Total Revenue | 661,701 | | 815,073 |
| Debt Service | 726,709 | | 715,073 |
| Total Expenses | 726,709 | | 715,073 |
| Ending Fund Balance 12/31 | 0 | | 100,000 |

| | |
|---------------------|-------------|
| Gain/(Use) | 100,000 |
| Months Exp Rsrv | 1.7 |
| Resolution Revenue | 815,072.620 |
| Resolution Expenses | 815,072.620 |

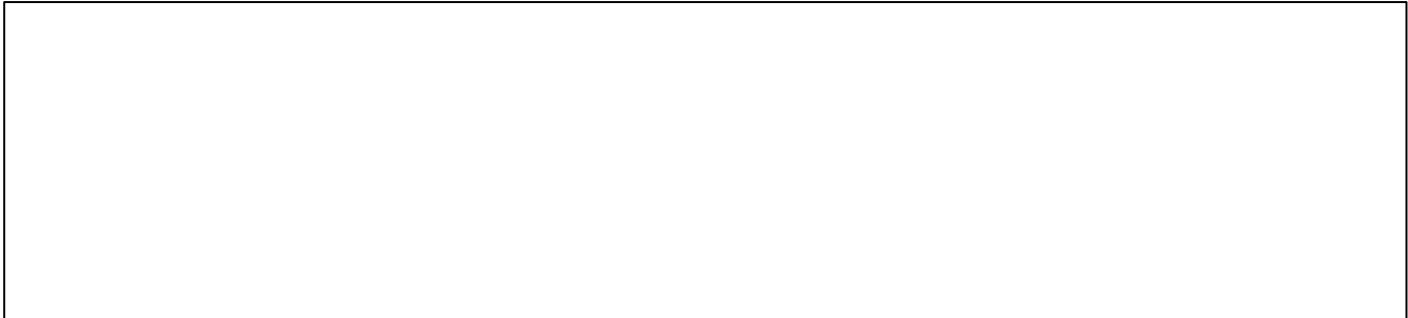


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Vehicle Maintenance Fund (611)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|-------------------|--------------------|-------------------|
| Starting Fund Balance January 1st | 1,692,403 | | 0 |
| Intergovernmental | 200,000 | 0 | 200,000 |
| Charges for Services | 28,997,086 | 542,914 | 29,540,000 |
| Total Revenue | 29,197,086 | 542,914 | 29,740,000 |
| Fleet Management (01200) | 30,889,489 | (1,149,489) | 29,740,000 |
| Total Expenses | 30,889,489 | (1,149,489) | 29,740,000 |
| Ending Fund Balance 12/31 | 0 | | 0 |

| | |
|---------------------|------------|
| Gain/(Use) | - |
| Months Exp Rsrv | - |
| Resolution Revenue | 29,740,000 |
| Resolution Expenses | 29,740,000 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Vehicle Replacement Fund (621)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|-------------------|---------------------|-------------------|
| Starting Fund Balance January 1st | 37,790,545 | | 53,712,006 |
| Charges for Services | 27,434,578 | (3,522,482) | 23,912,096 |
| Other Financing Sources | 900,000 | 100,000 | 1,000,000 |
| Total Revenue | 28,334,578 | (3,422,482) | 24,912,096 |
| Vehicle Replacement (01300) | 48,785,178 | 27,515,793 | 76,300,971 |
| Total Expenses | 48,785,178 | 27,515,793 | 76,300,971 |
| Ending Fund Balance 12/31 | 17,339,945 | | 2,323,131 |
| | | Gain/(Use) | (51,388,875) |
| | | Months Exp Rsrv | 0.4 |
| | | Resolution Revenue | 78,624,102 |
| | | Resolution Expenses | 78,624,102 |



Schedule A

FY18 Budget Process
DeKalb County, Georgia
Victim Assistance Fund (206)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|---------------------|----------------|
| Starting Fund Balance January 1st | 83,765 | | 32,264 |
| Fines & Forfeitures | 500,000 | | 425,000 |
| Intergovernmental | 420,000 | | 450,000 |
| Total Revenue | 920,000 | | 875,000 |
| Victim Assistance | 1,003,765 | | 907,264 |
| Total Expenses | 1,003,765 | | 907,264 |
| Ending Fund Balance 12/31 | 0 | | 0 |
| | | Gain/(Use) | (32,264) |
| | | Months Exp Rsrv | - |
| | | Resolution Revenue | 907,264 |
| | | Resolution Expenses | 907,264 |



Schedule A

**FY18 Budget Process
DeKalb County, Georgia
Watershed Op Fund (511)**

| | Midyear FY17 | Change | Proposed FY18 |
|--|--------------------|---------------------|--------------------|
| Starting Fund Balance January 1st | 83,706,235 | | 81,159,833 |
| Charges for Services | 242,554,980 | 339,417 | 242,894,397 |
| Investment Income | 0 | 1,213,697 | 1,213,697 |
| Fines & Forfeitures | 0 | 346 | 346 |
| Miscellaneous | 100,000 | 461,087 | 561,087 |
| Transfer from Gen & San Fund | 429,196 | (429,196) | 0 |
| Other Financing Sources | 63,063 | 10,465 | 73,528 |
| Total Revenue | 243,147,239 | 1,595,816 | 244,743,055 |
| Finance | 11,172,287 | 644,892 | 11,817,179 |
| Transfer to R&E | 35,000,000 | (10,889,313) | 24,110,687 |
| Transfer to Sinking Fund | 66,044,649 | (60,553) | 65,984,096 |
| Watershed (less Resv/Tran) | 145,938,423 | (1,417,189) | 144,521,234 |
| Total Expenses | 258,155,359 | (11,722,163) | 246,433,196 |
| Ending Fund Balance 12/31 | 68,698,115 | | 79,469,692 |

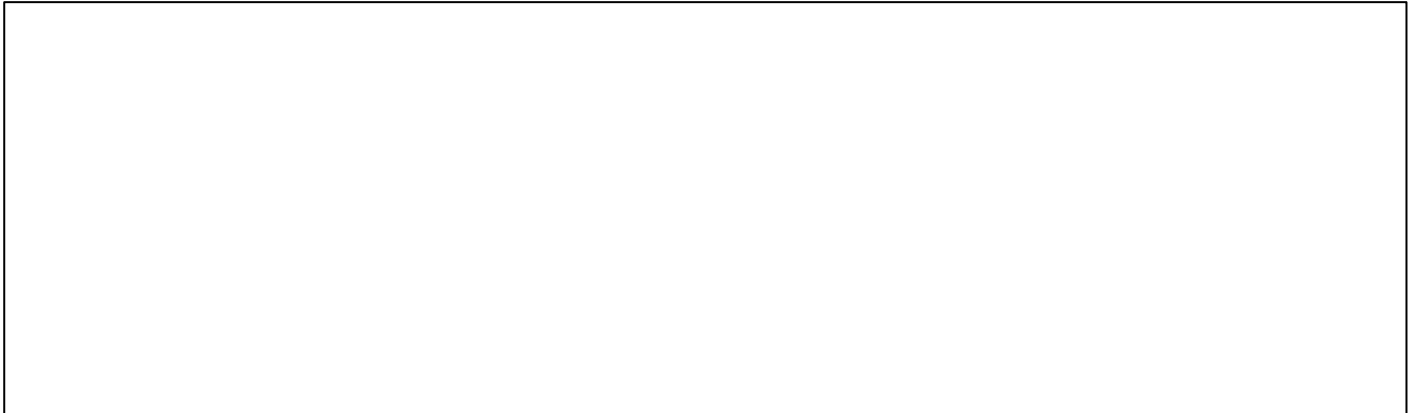
| | |
|---------------------|-------------|
| Gain/(Use) | (1,690,141) |
| Months Exp Rsrv | 3.9 |
| Resolution Revenue | 325,902,888 |
| Resolution Expenses | 325,902,888 |

The Chief Executive Officer or his / her designee has the authority to adjust the budgeted Transfer to Renewal and Extension based on actual revenues and expenditures. This action may require a corresponding adjustment in other budgeted revenue, expenses, or fund balance, but may not increase operational funding for Finance or Watershed.

Schedule A

FY18 Budget Process
DeKalb County, Georgia
W&S Debt Svc Bond Fund (514)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|-------------------|---------------------|-------------------|
| Starting Fund Balance January 1st | 0 | | 0 |
| Other Financing Sources | 66,044,649 | | 65,984,096 |
| Total Revenue | 66,044,649 | | 65,984,096 |
| Debt Service | 66,044,649 | | 65,984,094 |
| Total Expenses | 66,044,649 | | 65,984,094 |
| Ending Fund Balance 12/31 | 0 | | 2 |
| | | Gain/(Use) | 2 |
| | | Months Exp Rsrv | 0.0 |
| | | Resolution Revenue | 65,984,096 |
| | | Resolution Expenses | 65,984,096 |

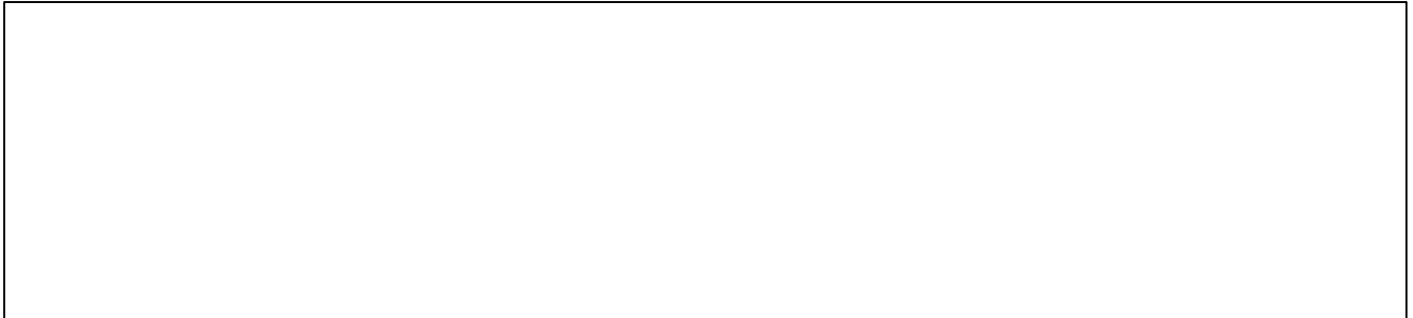


Schedule A

FY18 Budget Process
DeKalb County, Georgia
Workers Compensation Fund (632)

| | Midyear FY17 | Change | Proposed FY18 |
|-----------------------------------|------------------|--------------------|------------------|
| Starting Fund Balance January 1st | (1,440,349) | | 0 |
| Charges for Services | 6,000,000 | 500,000 | 6,500,000 |
| Transfer from Risk | 1,664,414 | (1,664,414) | 0 |
| Total Revenue | 7,664,414 | (1,164,414) | 6,500,000 |
| Workers Compensation (01000) | 6,224,065 | | 6,500,000 |
| Total Expenses | 6,224,065 | | 6,500,000 |
| Ending Fund Balance 12/31 | 0 | | 0 |

| | |
|---------------------|-----------|
| Gain/(Use) | - |
| Months Exp Rsrv | - |
| Resolution Revenue | 6,500,000 |
| Resolution Expenses | 6,500,000 |



Airport (08200)
 Airport (551)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|--------------------|---------------|
| 51 - Personal Services | 1,412,358 | 1,516,027 | 1,628,828 | 1,670,446 | 154,419 | 10.2% |
| 52 - Purch Srvcs / Contracts | 84,075 | 184,804 | 186,945 | 186,945 | 2,141 | 1.2% |
| 53 - Supplies | 445,792 | 566,699 | 574,968 | 574,968 | 8,269 | 1.5% |
| 55 - Interfund / Interdept | 415,178 | 391,701 | 420,593 | 420,593 | 28,892 | 7.4% |
| 57 - Other Costs | 83,582 | 83,582 | | 83,582 | - | 0.0% |
| 61 - Other Financing Uses | 4,532,208 | 4,000,000 | 4,000,000 | 2,250,000 | (1,750,000) | -43.8% |
| 70 - Retirement Services | 4,812 | 5,027 | 4,812 | 4,812 | (215) | -4.3% |
| Total | 6,978,005 | 6,747,840 | 6,816,146 | 5,191,346 | (1,556,494) | -23.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------|------------------|------------------|------------------|------------------|--------------------|---------------|
| Administration (08210) | 6,246,913 | 5,945,926 | 5,862,479 | 4,237,679 | (1,708,247) | -28.7% |
| Maintenance (08220) | 731,092 | 801,914 | 953,667 | 953,667 | 151,753 | 18.9% |
| Total | 6,978,005 | 6,747,840 | 6,816,146 | 5,191,346 | (1,556,494) | -23.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 22 |
| Pos Funded as of MY17 | 23 |
| Pos Req to be Funded FY18 | 24 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 22 |
| Positions (In Process) | 1 |
| Positions (Enhancement) | 1 |
| Recommended Funded Pos. | 24 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 6,978,005 |
| FY17 Projected Expenditures | 6,645,102 |
| FY18 Approved Budget | 5,191,346 |

Notes:

Airport (08200)
 Airport (551)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|---------------------|---------------------|
| 51 - Personal Services. Base salary budget funds 22 positions; 23 funded at MY17. Salaries increased from \$1.015M to \$1,041M. Benefits increased from \$500K to \$512K. [Recommended: As requested.] | 1,516,027 | 1,553,458 | 1,553,458 | 1,553,458 |
| 51a - Fund 1 vacant Crew Worker Position for 12 months, in hiring process at time of base salary budget run. [Recommended: As requested.] | NA | NA | 44,901 | 44,901 |
| 52 - Purchased / Contracts. In most cases, list out \$100K purchases, contracts, line items of note. Same for others below. Also, significant deltas - maybe same \$100K change or 5% increase. [Recommended: As requested.] | 184,804 | 186,945 | 186,945 | 186,945 |
| 53 - Supplies. | 566,699 | 574,968 | 574,968 | 574,968 |
| 54 - Capital Outlays. | - | - | - | - |
| 55 - Interfund / Interdept. [Recommended: As requested.] | 391,701 | 420,593 | 420,593 | 420,593 |
| 57 - Other Costs. Stormwater fees were not requested. [Recommended: As adjusted.] | 83,582 | - | 83,582 | 83,582 |
| 61 - Other Financing Uses. [Recommended: Adjusted to maintain Fund Balance.] | 4,000,000 | 4,000,000 | 2,250,000 | 2,250,000 |
| 70 - Retirement Services. [Recommended: As requested.] | 5,027 | 4,812 | 4,812 | 4,812 |
| Changes to Base Budget | 6,747,840 | 6,740,776 | 5,119,259 | 5,119,259 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Priority 1. Fund Vacant Crew Worker Position for 12 months. | NA | 44,901 | Rec as part of base | Rec as part of base |
| 2. Priority 2. Airport Maintenance (08220). Additional Crew Worker position for 8 months. | NA | 41,234 | 41,234 | 41,234 |
| Total Operating Enhancements | - | 41,234 | 41,234 | 41,234 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 6,747,840 | 6,782,010 | 5,160,493 | 5,160,493 |
| Compensation Adjustment Estimate | NA | NA | 21,164 | 30,853 |
| Final Budget | 6,747,840 | 6,782,010 | 5,181,657 | 5,191,346 |

Animal Services (04200)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| 51 - Personal Services | 1,160,748 | 1,307,251 | 1,353,206 | 1,341,834 | 34,583 | 2.6% |
| 52 - Purchased / Contracts | 2,154,690 | 2,168,978 | 2,115,275 | 2,115,275 | (53,703) | -2.5% |
| 53 - Supplies | 98,935 | 204,610 | 224,609 | 224,609 | 19,999 | 9.8% |
| 54 - Capital Outlays | - | 2,000 | - | - | (2,000) | -100.0% |
| 55 - Interfund / Interdept | 176,757 | 222,347 | 393,192 | 192,882 | (29,465) | -13.3% |
| 61 - Other Financing Uses | | 159,081 | 175,906 | 175,906 | 16,825 | 10.6% |
| Total | 3,591,131 | 4,064,267 | 4,262,188 | 4,050,506 | (13,761) | -0.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| Animal Services (04210) | 3,591,131 | 4,064,267 | 4,262,188 | 4,050,506 | (13,761) | -0.3% |
| Total | 3,591,131 | 4,064,267 | 4,262,188 | 4,050,506 | (13,761) | -0.3% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 18 |
| Pos Funded as of MY17 | 22 |
| Pos Req to be Funded FY18 | 22 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1 | 19 |
| Positions (In Hiring Process) | 3 |
| Recommended Funded Pos. | 22 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 3,591,131 |
| FY17 Projected Expenditures | 3,925,215 |
| FY18 Approved Budget | 4,050,506 |

Notes: Animal Services was part of the Police - General Fund until FY16. New animal shelter opened in FY17.

Animal Services (04200)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|---------------------------|---------------------------|
| 51 - Personal Services. Base salary budget funds 19 positions; 22 funded at MY17. Salaries dec \$47K from \$773K to \$726K. Benefits dec \$72K from \$465K to \$393K. Overtime dec \$20K from \$70K to \$50K due to transfer of sworn personnel to Police. Request includes \$30K for leave payouts. [Rec: Remove \$30K for leave payouts.] | 1,307,251 | 1,198,951 | 1,168,951 | 1,168,951 |
| 51A - Fund three positions currently in the hiring process for 12 months. (Two Animal Control Officers (Pos # 05822, 06048) and one Animal Control Dispatcher (Pos # 07900)) | NA | NA | 154,255 | 154,255 |
| 52 - Purchased / Contracts. Includes \$2.07M in other professional services mostly for the shelter operations contract. Rental of equipment dec \$67K from \$87K to \$20K due to discontinuation of HVAC rental for shelter. | 2,168,978 | 2,115,275 | 2,115,275 | 2,115,275 |
| 53 - Supplies. Includes \$80K for electricity, \$40K in diesel fuel, and \$38K in operating supplies. | 204,610 | 224,609 | 224,609 | 224,609 |
| 54 - Capital Outlays. | 2,000 | - | - | - |
| 55 - Interfund / Interdept. [Rec: Reduced vehicle maintenance charge due to misapplication of charges from other cost center.] | 222,347 | 393,192 | 192,882 | 192,882 |
| 61 - Other Financing Uses. Transfer to Police Fund to cover salary and benefits for two sworn officers dedicated to enforcement of animal enforcement codes. | 159,081 | 175,906 | 175,906 | 175,906 |
| Changes to Base Budget | 4,064,267 | 4,107,933 | 4,031,878 | 4,031,878 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund three positions currently in the hiring process for 12 months. (Two Animal Control Officers (Pos # 05822, 06048) and one Animal Control Dispatcher (Pos # 07900)) | NA | 154,255 | Rec in 51A in base above. | Rec in 51A in base above. |
| Total Operating Enhancements | - | 154,255 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 4,064,267 | 4,262,188 | 4,031,878 | 4,031,878 |
| Compensation Adjustment Estimate | NA | NA | 14,345 | 18,628 |
| Final Budget | 4,064,267 | 4,262,188 | 4,046,223 | 4,050,506 |

Beautification (05800)
 Foreclosure Registry Fund (205)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| 51 - Personal Services | 424,856 | - | - | - | - | 0.0% |
| 52 - Purchased / Contracts | 27,395 | 43,485 | 43,485 | 43,485 | - | 0.0% |
| 53 - Supplies | 4,920 | 4,652 | 4,652 | 4,652 | - | 0.0% |
| 54 - Capital Outlays | 341 | 5,000 | 5,000 | 5,000 | - | 0.0% |
| 55 - Interfund / Interdept | - | 4,777 | | | (4,777) | -100.0% |
| 61 - Other Financing Uses | - | 200,000 | 200,000 | 200,000 | - | 0.0% |
| Total | 457,512 | 257,914 | 253,137 | 253,137 | (4,777) | -1.9% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Foreclosure Registry (05830) | 457,512 | 257,914 | 253,137 | 253,137 | (4,777) | -1.9% |
| Total | 457,512 | 257,914 | 253,137 | 253,137 | (4,777) | -1.9% |

| Position History | FT Positions |
|---|--------------|
| Pos Filled as of 12/31/2016 | 4 |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |
| Funded Position Recommend FT Positions | |
| Positions Filled as of 9/1 | - |
| Other | - |
| Recommended Funded Pos. | - |
| FY16 Final Expenditures 457,512 | |
| FY17 Projected Expenditures 213,075 | |
| FY18 Approved Budget 253,137 | |

Notes: The Foreclosure Registry was managed by the Department of Planning & Sustainability prior to FY17. FY16 Actuals represent Foreclosure Fund registry expenditures in Planning & Sustainability. All positions previously funded in this fund are now in Beautification - Unincorporated Fund.

Beautification (05800)
 Foreclosure Registry Fund (205)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|----------------|----------------|
| 52 - Purchased / Contracts. Includes \$27K for other professional services. [Rec: As requested.] | 43,485 | 43,485 | 43,485 | 43,485 |
| 53 - Supplies. [Rec: As requested.] | 4,652 | 4,652 | 4,652 | 4,652 |
| 54 - Capital Outlays. [Rec: As requested.] | 5,000 | 5,000 | 5,000 | 5,000 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 4,777 | - | - | - |
| 61 - Other Financing Use. \$200K in transfer to Unincorporated Fund to partially offset personnel cost to manage registry. [Rec: As requested.] | 200,000 | 200,000 | 200,000 | 200,000 |
| Changes to Base Budget | 257,914 | 253,137 | 253,137 | 253,137 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 257,914 | 253,137 | 253,137 | 253,137 |

Beautification (05800)
 Unincorporated Fund (272)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|----------|------------------|-------------------|------------------|--------------|-------------|
| 51 - Personal Services | NA | 7,352,653 | 8,200,649 | 7,554,166 | 201,513 | 2.7% |
| 52 - Purchased / Contracts | NA | 803,268 | 1,404,378 | 879,378 | 76,110 | 9.5% |
| 53 - Supplies | NA | 293,328 | 293,328 | 293,328 | - | 0.0% |
| 54 - Capital Outlays | NA | 28,000 | 6,000 | 6,000 | (22,000) | -78.6% |
| 55 - Interfund / Interdept | NA | 1,324,742 | 1,013,880 | 1,072,616 | (252,126) | -19.0% |
| Total | - | 9,801,991 | 10,918,235 | 9,805,488 | 3,497 | 0.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|----------|------------------|-------------------|------------------|--------------|-------------|
| Keep DeKalb Beautiful (05810) | NA | 5,622,733 | 6,313,046 | 5,200,299 | (422,434) | -7.5% |
| Code Compliance (05820) | NA | 4,179,258 | 4,605,189 | 4,605,189 | 425,931 | 10.2% |
| Total | - | 9,801,991 | 10,918,235 | 9,805,488 | 3,497 | 0.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | 128 |
| Pos Req to be Funded FY18 | 148 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 112 |
| Positions (In Process) | 16 |
| Recommended Funded Pos. | 128 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | NA |
| FY17 Projected Expenditures | 8,616,897 |
| FY18 Approved Budget | 9,805,488 |

Beautification was created in FY17. These functions were in Sanitation and Planning departments before that time.

Salary savings taken at Midyear 2017 of \$32,899 restored.

Beautification (05800)
 Unincorporated Fund (272)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budgets 112 positions; 128 funded at MY17. | 7,352,653 | 6,694,834 | 6,694,834 | 6,694,834 |
| 51A - Fund 12 positions filled in Code Compliance (cost center 05820) since the base salary budget was calculated. (Ten Code Compliance Officers, one Code Compliance Officer Sr., and one Code Compliance Supervisor) | NA | NA | 506,137 | 506,137 |
| 51B - Fund 4 positions filled in Keep DeKalb Beautiful (cost center 05810) since the base salary budget was calculated. (Four Refuse Collectors) | NA | NA | 158,492 | 158,492 |
| 52 - Purchased / Contracts. Department requested \$525K increase in other professional services for continuation of Operating Clean Sweep. [Rec: Moved increase in other professional services to enhancements below.] | 803,268 | 1,404,378 | 879,378 | 879,378 |
| 53 - Supplies. Includes \$184K in operating supplies and \$102K in uniforms and clothing. | 293,328 | 293,328 | 293,328 | 293,328 |
| 54 - Capital Outlays. Covers 30 licenses and ten hours of support for work request management tool and two licenses for Adobe. | 28,000 | 6,000 | 6,000 | 6,000 |
| 55 - Interfund / Interdept. Vehicle additions to the fleet decreased by \$327K due to no new vehicle additions this year. [Rec: Added \$59K of vehicle insurance charges misapplied in former Mowing & Herbicide cost center in Sanitation.] | 1,324,742 | 1,013,880 | 1,072,616 | 1,072,616 |
| Changes to Base Budget | 9,801,991 | 9,412,420 | 9,610,785 | 9,610,785 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|---------------------------|---------------------------|
| 1A. Fund 12 positions filled in Code Compliance (05820) since the base salary budget was calculated. (Ten Code Compliance Officers, one Code Compliance Officer Sr., and one Code Compliance Supervisor) [Recommended in base above.] | NA | 506,137 | Rec in 51A in base above. | Rec in 51A in base above. |
| 1B. Fund four positions filled in Keep DeKalb Beautiful (05810) since the base salary budget was calculated. (Four Refuse Collectors (Pos # 03277, 03338, 03408, and 05335) [Recommended in base above.] | NA | 158,492 | Rec in 51B in base above. | Rec in 51B in base above. |

| | | | | |
|--|------------------|-----------------|-----------------|-----------------|
| 2. Fund 20 vacant positions in cost center 5810. (13 Grounds Maintenance Workers Sr. (Pos # 02816, 02844, 03947, 03948, 15025, 15026, 15028, 15031, 15032, 15035, 9513, 9518, 9520), one Ground Maintenance Worker (Pos # 15034), one Customer Support Assistant (Pos #), one Refuse Collector (Pos # 05163), two Crew Workers (Pos # 15021, 15023), one Equipment Operator (Pos # 05769), one Crew Leader (Pos # 9509)) | NA | 841,186 | - | - |
| 3. Increase other professional services by \$525K for Operation Clean Sweep. Moved from 52 in base above. Base budget includes \$300K for continuation of Operation Clean Sweep. | NA | NA | - | - |
| Total Operating Enhancements | - | 1,505,815 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 9,801,991 | 10,918,235 | 9,610,785 | 9,610,785 |
| Compensation Adjustment Estimate | NA | NA | 181,500 | 194,703 |
| Final Budget | 9,801,991 | 10,918,235 | 9,792,285 | 9,805,488 |

Board of Commissioners (00200)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 2,197,057 | 3,110,343 | 3,171,278 | 3,237,211 | 126,868 | 4.1% |
| 52 - Purch Srvcs / Contracts | 266,579 | 442,991 | 537,275 | 537,275 | 94,284 | 21.3% |
| 53 - Supplies | 75,269 | 75,520 | 84,801 | 84,801 | 9,281 | 12.3% |
| 54 - Capital Outlays | 14,149 | 13,809 | 13,413 | 13,413 | (396) | -2.9% |
| 55 - Interfund / Interdept | 350 | - | - | - | - | #DIV/0! |
| 57 - Other Costs | 325 | - | - | - | - | #DIV/0! |
| Total | 2,553,729 | 3,642,663 | 3,806,767 | 3,872,700 | 230,037 | 6.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| District 1 (00201) | 209,437 | 317,982 | 338,777 | 338,777 | 20,795 | 6.5% |
| District 2 (00202) | 277,844 | 330,859 | 338,288 | 338,288 | 7,429 | 2.2% |
| District 3 (00203) | 217,014 | 322,034 | 338,055 | 338,055 | 16,021 | 5.0% |
| District 4 (00204) | 283,341 | 322,986 | 338,534 | 338,534 | 15,548 | 4.8% |
| District 5 (00205) | 247,663 | 318,287 | 338,481 | 338,481 | 20,194 | 6.3% |
| District 6 (00206) | 256,018 | 317,982 | 338,358 | 338,358 | 20,376 | 6.4% |
| District 7 (00207) | 81,002 | 323,810 | 338,271 | 338,271 | 14,461 | 4.5% |
| BOC Administration (00210) | 594,395 | 816,443 | 842,201 | 864,844 | 48,401 | 5.9% |
| Clerk's Office (00211) | 387,017 | 572,280 | 595,802 | 639,092 | 66,812 | 11.7% |
| Total | 2,553,729 | 3,642,663 | 3,806,767 | 3,872,700 | 230,037 | 6.3% |

| Position History | FT Positions |
|--------------------------------|--------------|
| Pos Filled as of 12/31/3016 | 32 |
| Pos Funded as of MY17 | 34 |
| Pos Req to be Funded FY18 | 32 |
| <hr/> | |
| Funded Position Recommend | FT Positions |
| Positions Filled as of 9/1 | 31 |
| Positions (Hire in process.) | 1 |
| Positions (Previously filled.) | 2 |
| Recommended Funded Pos. | 34 |
| <hr/> | |
| FY16 Final Expenditures | 2,553,729 |
| FY17 Projected Expenditures | 3,210,556 |
| FY18 Approved Budget | 3,872,700 |

Notes:

In addition to funding the requested one vacant Management Analyst vacant on 9/1/2017, two previously vacant positions (District 2 Commission Aide and Office of the Clerk Office Aide), are funded as full-time positions.

Board of Commissioners (00200)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|-----------------------------------|-----------------------------------|
| 51 - Personal Services. 31 positions funded in base salary budget; 34 funded at MY17. Salaries decr from \$2.2M to \$2.1M. Benefits decr from \$852K to \$822K. [Rec: As requested.] | 3,110,343 | 3,090,312 | 3,090,312 | 3,090,312 |
| 51a - Fund vacant Mgt Analyst, in hiring process at time of base salary budget run. (See Enhancement #1). | - | - | 80,966 | 80,966 |
| 51b - Fund 2 previously filled positions #10899 District 2 Commission Office Aide, #9623 Office of the Clerk Office Assistant. [Rec: Move \$60K District 2 part-time salaries to full-time; add \$43K to Clerk's Office.] | NA | NA | 43,290 | 43,290 |
| 52 - Purchased / Contracts. \$224K - Other Prof Svcs - website maintenance and other constituent communication efforts. [Rec: As requested.] | 442,991 | 537,275 | 537,275 | 537,275 |
| 53 - Supplies. | 75,520 | 84,801 | 84,801 | 84,801 |
| 54 - Capital Outlays. | 13,809 | 13,413 | 13,413 | 13,413 |
| Changes to Base Budget | 3,642,663 | 3,725,801 | 3,850,057 | 3,850,057 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund vacant position #07742 Management Analyst I. See 51a above. | NA | 80,966 | Recommend d, see 51a above. | Recommend d, see 51a above. |
| Total Operating Enhancements | - | 80,966 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 3,642,663 | 3,806,767 | 3,850,057 | 3,850,057 |
| Compensation Adjustment Estimate | NA | NA | 25,773 | 22,643 |
| Final Budget | 3,642,663 | 3,806,767 | 3,875,830 | 3,872,700 |

Budget (02200)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|------------------|------------------|------------------|---------------|-------------|
| 51 - Personal Services | 875,583 | 1,020,042 | 1,011,812 | 911,293 | (108,749) | -10.7% |
| 52 - Purch Srvcs / Contracts | 23,952 | 84,617 | 91,212 | 209,041 | 124,424 | 147.0% |
| 53 - Supplies | 7,591 | 10,000 | 10,500 | 10,500 | 500 | 5.0% |
| 54 - Capital Outlays | 1,479 | 8,000 | 4,000 | 4,000 | (4,000) | -50.0% |
| Total | 908,605 | 1,122,659 | 1,117,524 | 1,134,834 | 12,175 | 1.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|----------------|------------------|------------------|------------------|---------------|-------------|
| Budget (OMB) (02210) | 908,605 | 1,122,659 | 1,117,524 | 1,134,834 | 12,175 | 1.1% |
| Total | 908,605 | 1,122,659 | 1,117,524 | 1,134,834 | 12,175 | 1.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 7 |
| Pos Funded as of MY17 | 10 |
| Pos Req to be Funded FY18 | 10 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 8 |
| Other (None) | - |
| Recommended Funded Pos. | 8 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 908,605 |
| FY17 Projected Expenditures | 995,004 |
| FY18 Approved Budget | 1,134,834 |

Notes: Budget was spun off as it's own office in FY15. It was originally staffed for 10 positions, but has operated at eight since inception. The two positions were to be filled in early FY18 to handle efforts related to getting the new budget system online this summer and expansion of monthly monitoring; however, upon review, one time contracting services will be used.

Budget (02200)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|----------------|----------------|----------------|
| 51 - Personal Services. 8 positions funded in base salary; 10 positions funded at MY17. Salaries decr from \$702K to \$648K. Benefits decr from \$318K to \$246K. [Rec: As requested.] | 1,020,042 | 893,983 | 893,983 | 893,983 |
| 52 - Purchased / Contracts. [Rec: As requested.] | 84,617 | 91,212 | 91,212 | 91,212 |
| 53 - Supplies. [Rec: As requested.] | 10,000 | 10,500 | 10,500 | 10,500 |
| 54 - Capital Outlays. [Rec: As requested.] | 8,000 | 4,000 | 4,000 | 4,000 |
| Changes to Base Budget | 1,122,659 | 999,695 | 999,695 | 999,695 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------------|----------------|----------------|
| 1. Fund 2 Budget & Management Analyst positions Salary and benefits 10 months. [Rec: Revised to use contracted services during FY18 to assist in replacement of the budget system.] | NA | 117,829 | 117,829 | 117,829 |
| Total Operating Enhancements | - | 117,829 | 117,829 | 117,829 |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|-----------------------------------|-----------|----------|----------|----------|
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|----------------------------------|------------------|------------------|------------------|------------------|
| Total Budget | 1,122,659 | 1,117,524 | 1,117,524 | 1,117,524 |
| Compensation Adjustment Estimate | NA | NA | 10,986 | 17,310 |
| Final Budget | 1,122,659 | 1,117,524 | 1,128,510 | 1,134,834 |

CEO (00100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|----------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 664,545 | 2,866,787 | 3,275,535 | 3,240,826 | 374,039 | 13.0% |
| 52 - Purchased / Contracts | 305,828 | 943,738 | 815,031 | 815,031 | (128,707) | -13.6% |
| 53 - Supplies | 5,782 | 61,727 | 38,450 | 38,450 | (23,277) | -37.7% |
| 54 - Capital Outlays | - | 7,500 | 65,000 | 65,000 | 57,500 | 766.7% |
| 55 - Interfund / Interdept | 9,798 | 9,516 | 4,579 | 4,579 | (4,937) | -51.9% |
| Total | 985,953 | 3,889,268 | 4,198,595 | 4,163,886 | 274,618 | 7.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|----------------|------------------|------------------|------------------|----------------|-------------|
| Chief Exec Officer (00110) | 625,765 | 440,958 | 534,311 | 568,978 | 128,020 | 29.0% |
| Operations (00112) | 13,855 | 25,296 | 20,465 | 20,465 | (4,831) | -19.1% |
| Staff (00114) | 283,995 | 302,979 | 489,342 | 501,342 | 198,363 | 65.5% |
| Executive Assistant (00120) | 456 | 1,687,970 | 1,535,308 | 1,464,982 | (222,988) | -13.2% |
| Public Information (00150) | 5,770 | 1,242,489 | 1,424,264 | 1,413,214 | 170,725 | 13.7% |
| Office Of Process Imp (00160) | 56,111 | 189,576 | 194,605 | 194,605 | 5,029 | 2.7% |
| Community Relations (00140) | - | - | 300 | 300 | 300 | #DIV/0! |
| Total | 985,953 | 3,889,268 | 4,198,595 | 4,163,886 | 274,618 | 7.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 6 |
| Pos Funded as of MY17 | 24 |
| Pos Req to be Funded FY18 | 28 |

| Funded Position Recommend | FT Positions |
|---------------------------------|--------------|
| Positions Filled as of 9/1 | 23 |
| Pos (Translator, Int Aff Coord) | 2 |
| Pos (Producer, PR Spec) | 2 |
| Pos (Asst to COO, Mgt Analyst) | 2 |
| Pos (Producer DCTV) | 1 |
| Recommended Funded Pos. | 30 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 985,953 |
| FY17 Projected Expenditures | 3,038,465 |
| FY18 Approved Budget | 4,163,886 |

Notes: The Public Information and Executive Assistant cost centers were added to the CEO's Budget in FY17.

CEO (00100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 23 positions; 24 positions funded at MY17. Salaries inc \$132K from \$1.83M to \$1.97M; salary adjustment dec from \$232K to \$0. Benefits dec \$15K from \$763K to \$748K; automobile allowance dec from \$21K to \$0. [Rec: Added \$33K for automobile allowance.] | 2,866,787 | 2,714,360 | 2,747,360 | 2,747,360 |
| 51A - Fund two positions currently in hiring process in Public Information (00150) for 12 months. One Producer position (Pos # 06699) and one Public Relation Specialist position (Pos # 15133). Request was for \$120K in salaries only. [Rec: Adjust salaries to match supporting documentation and add in benefits.] | NA | NA | 133,546 | 133,546 |
| 52 - Purchased / Contracts. Includes \$150K in management services and \$451K in other professional services. [Rec: As requested.] | 943,738 | 815,031 | 815,031 | 815,031 |
| 53 - Supplies. Operating supplies dec from \$48K to \$27K. [Rec: As requested.] | 61,727 | 38,450 | 38,450 | 38,450 |
| 54 - Capital Outlays. [Rec: As requested.] | 7,500 | 65,000 | 65,000 | 65,000 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 9,516 | 4,579 | 4,579 | 4,579 |
| Changes to Base Budget | 3,889,268 | 3,637,420 | 3,803,966 | 3,803,966 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| 1. Fund two new positions (One Translator/Interpreter and one International Affairs Coordinator) in Public Information (00150) for 12 months. Request was for salaries only. [Rec: Fund salaries and benefits for eight months.] | NA | 120,000 | 116,435 | 116,435 |
| 2. Fund two positions in Executive Assistant (00120) for eight months. One Assistant to the COO (Pos # 15265) and one Management Analyst III (Pos # 15110). [Rec: Fund for eight months. Recommended figure reflects partial year salary. Request reflected full year.] | NA | 243,644 | 167,318 | 167,318 |
| 3. Fund one new Producer position in Public Information (00150) for 12 months. [Rec: Fund for eight months. Recommended figure reflects partial year salary. Request is for full year.] | NA | 63,985 | 45,100 | 45,100 |

4. Fund two positions currently in hiring process in Public Information (00150) for 12 months. One Producer position (Pos # 06699) and one Public Relation Specialist position (Pos # 15133). Request was for \$120K in salaries only. [Rec: Moved to 51A in base above.]

NA 133,546 Rec in 51A in base above. Rec in 51A in base above.

| | | | | |
|------------------------------|---|---------|---------|---------|
| Total Operating Enhancements | - | 561,175 | 328,853 | 328,853 |
|------------------------------|---|---------|---------|---------|

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------------|-----------|----------|----------|----------|
| 1. None. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|----------------------------------|-----------|-----------|-----------|-----------|
| Total Budget | 3,889,268 | 4,198,595 | 4,132,819 | 4,132,819 |
| Compensation Adjustment Estimate | NA | NA | 31,573 | 31,067 |
| Final Budget | 3,889,268 | 4,198,595 | 4,164,392 | 4,163,886 |

CEO (00100)
 PEG Fund (203)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|------------------|------------------|----------------|------------------|---------------|
| 51 - Personal Services | 58,759 | 68,921 | 72,033 | 72,033 | 3,112 | 4.5% |
| 52 - Purch Srvcs / Contracts | 129,978 | 315,116 | 323,434 | 323,434 | 8,318 | 2.6% |
| 53 - Supplies | 52,403 | 150,607 | 150,607 | 150,607 | - | 0.0% |
| 54 - Capital Outlays | 15,480 | 72,435 | 80,000 | 80,000 | 7,565 | 10.4% |
| 55 - Interfund / Interdept | - | 30,104 | - | - | (30,104) | -100.0% |
| 57 - Other Costs | - | 560,874 | 560,874 | - | (560,874) | -100.0% |
| Total | 256,620 | 1,198,057 | 1,186,948 | 626,074 | (571,983) | -47.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|----------------|------------------|------------------|----------------|------------------|---------------|
| PEG Fund Support (00170) | 256,620 | 1,198,057 | 1,186,948 | 626,074 | (571,983) | -47.7% |
| Total | 256,620 | 1,198,057 | 1,186,948 | 626,074 | (571,983) | -47.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 1 |
| Pos Funded as of MY17 | 1 |
| Pos Req to be Funded FY18 | 1 |
| | |
| Funded Position Recommend | FT Positions |
| Positions Filled as of 9/1 | 1 |
| None | - |
| Recommended Funded Pos. | 1 |
| | |
| FY16 Final Expenditures | 256,620 |
| FY17 Projected Expenditures | 846,816 |
| FY18 Approved Budget | 626,074 |

Notes:

CEO (00100)
 PEG Fund (203)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|-----------------|-----------------|
| 51 - Personal Services. [Rec: As requested.] | 68,921 | 72,033 | 72,033 | 72,033 |
| 52 - Purchased / Contracts. [Rec: As requested.] | 315,116 | 323,434 | 323,434 | 323,434 |
| 53 - Supplies. [Rec: As requested.] | 150,607 | 150,607 | 150,607 | 150,607 |
| 54 - Capital Outlays. [Rec: As requested.] | 72,435 | 80,000 | 80,000 | 80,000 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 30,104 | - | - | - |
| 57 - Other Costs. \$561K was autoloading in the base budget due to encumbrances that were carried over from FY16. These were one-time costs that the department should not incur again. [Rec: Remove this line item for FY18.] | 560,874 | 560,874 | - | - |
| Changes to Base Budget | 1,198,057 | 1,186,948 | 626,074 | 626,074 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,198,057 | 1,186,948 | 626,074 | 626,074 |

Child Advocacy Center (04000)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 2,345,247 | 2,525,394 | 2,630,768 | 2,626,997 | 101,603 | 4.0% |
| 52 - Purchased / Contracts | 178,942 | 179,812 | 169,693 | 169,693 | (10,119) | -5.6% |
| 53 - Supplies | 18,278 | 21,069 | 30,600 | 30,600 | 9,531 | 45.2% |
| 54 - Capital Outlays | 7,259 | - | 44,000 | 44,000 | 44,000 | #DIV/0! |
| 55 - Interfund / Interdept | 4,953 | 5,129 | 12,827 | 12,827 | 7,698 | 150.1% |
| Total | 2,554,679 | 2,731,404 | 2,887,888 | 2,884,117 | 152,713 | 5.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Child Advocate's Ofc (04010) | 2,554,679 | 2,731,404 | 2,887,888 | 2,884,117 | 152,713 | 5.6% |
| Total | 2,554,679 | 2,731,404 | 2,887,888 | 2,884,117 | 152,713 | 5.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 25 |
| Pos Funded as of MY17 | 28 |
| Pos Req to be Funded FY18 | 28 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 25 |
| Positions (In Process) | 3 |
| Recommended Funded Pos. | 28 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,554,679 |
| FY17 Projected Expenditures | 2,585,039 |
| FY18 Approved Budget | 2,884,117 |

Notes: Child Advocate was funded at 28 positions MY17. Three positions were in the hiring process at time of budget submittal and are fully funded in the recommendation.

Child Advocacy Center (04000)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|--------------------------------------|--------------------------------------|
| 51 - Personal Services. Base budget funds 25 positions; 28 funded at MY17. [Rec: As requested.] | 2,525,394 | 2,338,497 | 2,338,497 | 2,338,497 |
| 51A -Fund three positions currently in the hiring process (two Attorney III and one Investigator) for 12 months. [Rec: Moved from 1. in operating enhancements below.] | NA | NA | 257,771 | 257,771 |
| 52 - Purchased / Contracts. Includes \$61K in personal vehicle mileage and \$53K in other professional services. | 179,812 | 169,693 | 169,693 | 169,693 |
| 53 - Supplies. Includes \$18K in operating supplies and \$13K in books & subscriptions. | 21,069 | 30,600 | 30,600 | 30,600 |
| 55 - Interfund / Interdept. Vehicle insurance charge inc \$5K due to full year funding of vehicle added in previous year. | 5,129 | 10,427 | 10,427 | 10,427 |
| Changes to Base Budget | 2,731,404 | 2,549,217 | 2,806,988 | 2,806,988 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund three positions currently in the hiring process (two Attorney III and one Investigator) for 12 months. [Rec: Moved to 51A in base above.] | NA | 257,771 | Rec in 51A in base above. | Rec in 51A in base above. |
| 2. Salary adjustments. Adjustments for employees whose salaries fall below pay range for similarly qualified employees. [Rec: Not recommended at this time.] | NA | 34,500 | - | - |
| 3. Vehicles for field investigations. Department requested this item as a capital enhancement below. [Rec: As requested in capital enhancements below.] | NA | NA | 46,400 | 46,400 |
| Total Operating Enhancements | - | 292,271 | 46,400 | 46,400 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Vehicles for field investigations. Request for two vehicles for field investigations. [Rec: Moved to operating enhancements.] | NA | 46,400 | Rec in operating enhancements above. | Rec in operating enhancements above. |
| Total Capital Enhancements | - | 46,400 | - | - |
| Total Budget | 2,731,404 | 2,887,888 | 2,853,388 | 2,853,388 |
| Compensation Adjustment Estimate | NA | NA | 31,674 | 30,729 |
| Final Budget | 2,731,404 | 2,887,888 | 2,885,062 | 2,884,117 |

Citizen Help Center (07800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|----------------|----------------|----------------|----------------|------------------|---------------|
| 51 - Personal Services | 27,526 | 299,569 | - | 154,523 | (145,046) | -48.4% |
| 52 - Purchased / Contracts | 103,804 | 235,370 | 260,070 | 260,070 | 24,700 | 10.5% |
| 53 - Supplies | 94 | 5,000 | 7,000 | 7,000 | 2,000 | 40.0% |
| 57 - Other Costs | - | 9,000 | - | - | (9,000) | -100.0% |
| Total | 131,423 | 548,939 | 267,070 | 421,593 | (127,346) | -23.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|------------------|---------------|
| Citizens Help Center (07801) | 131,423 | 548,939 | 267,070 | 421,593 | (127,346) | -23.2% |
| Total | 131,423 | 548,939 | 267,070 | 421,593 | (127,346) | -23.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | 7 |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1 | - |
| Other (Maintain FY17 funding) | 2 |
| Recommended Funded Pos. | 2 |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 131,423 |
| FY17 Projected Expenditures | 175,777 |
| FY18 Approved Budget | 421,593 |

Notes: Citizen Help Center (311) is developing an operations plan for FY18. Personal services recommendation maintains FY17 funding level until Funding levels for FY18 do not reflect the the CRM Cloud Migration Phase III capital project for \$300,000.

Citizen Help Center (07800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|-----------------|-----------------|-----------------|
| 51 - Personal Services. Zero positions funded in base salary budget; seven funded at MY17. Department is reviewing operating model and may request positions at a later time. [Rec: Maintain funding level for two positions as passed in Feb17 budget until a permanent staffing model is determined.] | 299,569 | - | 154,523 | 154,523 |
| 52 - Purchased / Contracts. \$224K for temporary personnel services. [Rec: As requested.] | 235,370 | 260,070 | 260,070 | 260,070 |
| 53 - Supplies. [Rec: As requested.] | 5,000 | 7,000 | 7,000 | 7,000 |
| 57 - Other Costs. [Rec: As requested.] | 9,000 | - | - | - |
| Changes to Base Budget | 548,939 | 267,070 | 421,593 | 421,593 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Department had a planned capital project for CRM Cloud Migration Phase III for \$300,000. [Funded by BOC on Dec 12th (Agenda# 2017-1198)] | NA | NA | Funded in 2017 | Funded in 2017 |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 548,939 | 267,070 | 421,593 | 421,593 |

Clerk Superior Court (03600)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| 51 - Personal Services | 6,302,324 | 6,385,714 | 6,574,955 | 6,526,590 | 140,876 | 2.2% |
| 52 - Purch Srvcs / Contracts | 977,806 | 1,122,643 | 1,001,283 | 942,763 | (179,880) | -16.0% |
| 53 - Supplies | 111,799 | 110,386 | 109,625 | 109,625 | (761) | -0.7% |
| 54 - Capital Outlays | 8,570 | 12,000 | 3,000 | 3,000 | (9,000) | -75.0% |
| 57 - Other Costs | 11,206 | 11,206 | 11,206 | 11,206 | - | 0.0% |
| 61 - Other Financing Uses | - | - | 537,782 | - | - | #DIV/0! |
| Total | 7,411,704 | 7,641,949 | 8,237,851 | 7,593,184 | (48,765) | -0.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| Clerk Superior Court (03601) | 6,945,118 | 7,182,748 | 7,745,210 | 7,100,543 | (82,205) | -1.1% |
| Clerk Superior Court (03610) | 8 | - | - | - | - | #DIV/0! |
| Board of Equalization (03611) | 466,578 | 459,201 | 492,641 | 492,641 | 33,440 | 7.3% |
| Total | 7,411,704 | 7,641,949 | 8,237,851 | 7,593,184 | (48,765) | -0.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 87 |
| Pos Funded as of MY17 | 87 |
| Pos Req to be Funded FY18 | 89 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 89 |
| Recommended Funded Pos. | 87 |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 7,634,664 |
| FY16 Final Expenditures | 7,411,704 |
| FY17 Projected Expenditures | 7,454,747 |
| FY18 Approved Budget | 7,593,184 |

Notes: The Clerk's Office generally maintains 87 positions filled, but on occasion fills to 89 within available funding.

Department has \$538K of additional new funding related to Year 4 of 5 on upgrading their case management system. This is the amount under Other Financing Uses in their request. The recommendation shows on the CIP schedule.

Clerk Superior Court (03600)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|-----------------------------|-----------------------------|
| 51 - Personal Services. Base salary budget fund 89 filled positions; 87 funded at MY17. Salaries increased from \$4.3M to \$4.5M. [Rec: This line shows the amount for 89 positions at time of salary run. 51a shows the reduction for the two positions now vacant.] | 6,385,714 | 6,574,955 | 6,574,955 | 6,574,955 |
| 51a - Department overfilled positions (89) at time of base salary budget run. As of 9/17, 87 positions were filled. This brings back to FY17 funding level. | NA | NA | (121,707) | (121,707) |
| 52 - Purchased / Contracts. Department requested reductions in temporary personnel services from \$100K to \$52K, rental of equipment from \$73K to \$51K, decreased postage from \$122K to \$90K, and decreased other miscellaneous from \$150K to \$120K to offset increase in positions given adjustment since comp and class. | 1,122,643 | 942,763 | 942,763 | 942,763 |
| 53 - Supplies. | 110,386 | 109,625 | 109,625 | 109,625 |
| 54 - Capital Outlays. | 12,000 | 3,000 | 3,000 | 3,000 |
| 57 - Other Costs. | 11,206 | 11,206 | 11,206 | 11,206 |
| Changes to Base Budget | 7,641,949 | 7,641,549 | 7,519,842 | 7,519,842 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No operating enhancements requested. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Odyssey case management system (year 4 of 5). | NA | 537,782 | Recommended, see CIP. | Recommended, see CIP. |
| 2. Replace carpet. | NA | 58,520 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| Total Capital Enhancements | - | 596,302 | - | - |
| Total Budget | 7,641,949 | 8,237,851 | 7,519,842 | 7,519,842 |
| Compensation Adjustment Estimate | NA | NA | 68,005 | 73,342 |
| Final Budget | 7,641,949 | 8,237,851 | 7,587,847 | 7,593,184 |

Community Service Board (07200)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| 57 - Other Costs | 1,984,057 | 2,084,057 | 2,084,057 | 2,134,057 | 50,000 | 2.4% |
| 61 - Other Financing Uses | - | - | 739,700 | - | | |
| Total | 1,984,057 | 2,084,057 | 2,823,757 | 2,134,057 | 50,000 | 2.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| Community Svc Board (07201) | 1,984,057 | 2,084,057 | 2,823,757 | 2,134,057 | 50,000 | 2.4% |
| Total | 1,984,057 | 2,084,057 | 2,823,757 | 2,134,057 | 50,000 | 2.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,084,057 |
| FY17 Projected Expenditures | 2,084,052 |
| FY18 Approved Budget | 2,084,057 |

Notes: This agency is subsidized by the county. DeKalb provides about 7% of their total funding. The rest comes from state (43%), federal (3%), fee-for-services (43%), and other sources (4%).

The request under Other Financing Uses represents capital projects.

Community Service Board (07200)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|-----------------------------|-----------------------------|
| 57 - Other Costs. Monthly agency funding payments. [Rec: As requested.] | 2,084,057 | 2,084,057 | 2,084,057 | 2,084,057 |
| Changes to Base Budget | 2,084,057 | 2,084,057 | 2,084,057 | 2,084,057 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Substance abuse funding. Added by BOC on 2/27. | NA | NA | NA | 50,000 |
| Total Operating Enhancements | - | - | - | 50,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Roof replacement at the Fox Center | NA | 229,700 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 2. Exterior wall repair at the Fox Center | NA | 60,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 3. Roof replacement at the Crisis Center | NA | 150,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 4. Restroom renovation - MRC | NA | 120,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 5. Roof replacement at Kirkwood facility | NA | 150,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 6. HVAC replacement | NA | 30,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| Total Capital Enhancements | - | 739,700 | - | - |
| Total Budget | 2,084,057 | 2,823,757 | 2,084,057 | 2,134,057 |

Contribution (09043)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|----------|-----------|----------|----------|--------|---------|
| 61 - Other Financing Uses | - | - | - | - | - | #DIV/0! |
| Total | - | - | - | - | - | #DIV/0! |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------------|----------|-----------|----------|----------|--------|---------|
| Contribution to Capital (09043) | - | - | - | - | - | #DIV/0! |
| Total | - | - | - | - | - | #DIV/0! |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|---|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | - |
| FY18 Recommended Budget | - |

Notes: For clarity, Contributions to Capital were moved out of Non-Departmental for FY18. Parks & Recreation and Roads & Drainage are covered with SPLOST for FY18. There are no additional projects recommended from this fund.

Contribution (09043)
Designated Fund (271)
FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| A. No projects. Roads and Park covered by SPLOST. | - | - | - | |
| Budget | - | - | - | - |

Contributions (09042)
 Fire Fund (270)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|----------|-----------|----------|----------|--------|---------|
| 61 - Other Financing Uses | - | - | - | 74,899 | 74,899 | #DIV/0! |
| Total | - | - | - | 74,899 | 74,899 | #DIV/0! |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------------|----------|-----------|----------|----------|--------|---------|
| Contribution to Capital (09042) | - | - | - | 74,899 | 74,899 | #DIV/0! |
| Total | - | - | - | 74,899 | 74,899 | #DIV/0! |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|--------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | - |
| FY18 Recommended Budget | 74,899 |

Notes: For clarity, Contributions to Capital were moved out of Non-Departmental for FY18. Also, most Fire related capital is now covered in the SPLOST Fund.

Contributions (09042)
Fire Fund (270)
FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| A. Year Four of Project Dox (Permitting Tool) | - | - | 74,899 | |
| Budget | - | - | 74,899 | - |

Contributions (09041)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|----------|-----------|----------|-----------|-----------|---------|
| 61 - Other Financing Uses | - | - | - | 1,552,782 | 1,552,782 | #DIV/0! |
| Total | - | - | - | 1,552,782 | 1,552,782 | #DIV/0! |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------------|----------|-----------|----------|-----------|-----------|---------|
| Contributions to Capital (09041 | - | - | - | 1,552,782 | 1,552,782 | #DIV/0! |
| Total | - | - | - | 1,552,782 | 1,552,782 | #DIV/0! |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | |
| FY18 Recommended Budget | 1,552,782 |

Notes: For clarity, Contributions to Capital were moved out of Non-Departmental for FY18. These projects (on the next page) are not associated with SPLOST.

Contributions (09041)
 General Fund (100)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|------------------|----------|
| A. Clerk of Court's Case Management System (Year 4 of 5). | - | - | 537,782 | |
| C. IT Customer Resource Management Cloud. | - | - | 290,000 | |
| D. IT Active Directory Replacement. | - | - | 525,000 | |
| F. Library Parking Lot (Chamblee, for State match). | - | - | 200,000 | |
| Budget | - | - | 1,552,782 | - |

Contributions (09045)
 Police Fund (274)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|----------|-----------|----------|----------|--------|---------|
| 61 - Other Financing Uses | - | - | - | - | - | #DIV/0! |
| Total | - | - | - | - | - | #DIV/0! |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------------|----------|-----------|----------|----------|--------|---------|
| Contribution to Capital (09045) | - | - | - | - | - | #DIV/0! |
| Total | - | - | - | - | - | #DIV/0! |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|---|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | - |
| FY18 Recommended Budget | - |

Notes: For clarity, Contributions to Capital were moved out of Non-Departmental for FY18. SPLOST covers all Police requests.

Contributions (09045)
Police Fund (274)
FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|-----------|----------|----------|----------|
| A. Police requests covered by SPLOST. | - | - | - | |
| Budget | - | - | - | - |

Contributions (09044)
 Unincorporated Fund (272)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|----------|-----------|----------|----------|---------|---------|
| 61 - Other Financing Uses | - | - | - | 328,814 | 328,814 | #DIV/0! |
| Total | - | - | - | 328,814 | 328,814 | #DIV/0! |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------------|----------|-----------|----------|----------|---------|---------|
| Contribution to Capital (09044) | - | - | - | 328,814 | 328,814 | #DIV/0! |
| Total | - | - | - | 328,814 | 328,814 | #DIV/0! |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | - |
| FY18 Recommended Budget | 328,814 |

Notes: For clarity, Contributions to Capital were moved out of Non-Departmental for FY18.

Contributions (09044)
Unincorporated Fund (272)
FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| A. Year Four of Project Dox (Permitting Tool) | - | - | 328,814 | |
| Budget | - | - | 328,814 | - |

Cooperative Extension Service (06900)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|----------------|----------------|----------------|------------------|----------------|--------------|
| 51 - Personal Services and Emp | 637,815 | 730,408 | 693,750 | 807,400 | 76,992 | 10.5% |
| 52 - Purchased / Contracted Se | 43,381 | 69,881 | 85,169 | 71,937 | 2,056 | 2.9% |
| 53 - Supplies | 48,251 | 58,328 | 132,228 | 132,228 | 73,900 | 126.7% |
| 55 - Interfund / Interdepartme | 13,721 | 25,466 | 31,980 | 31,980 | 6,514 | 25.6% |
| 57 - Other Costs | 844 | 21,300 | 21,800 | 21,800 | 500 | 2.3% |
| Total | 744,011 | 905,383 | 964,927 | 1,065,345 | 159,962 | 17.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|------------------|----------------|--------------|
| Administration (06901) | 419,232 | 414,004 | 387,073 | 451,023 | 37,019 | 8.9% |
| Youth Program (06910) | 146,495 | 176,945 | 196,479 | 212,486 | 35,541 | 20.1% |
| Family & Consumer Sc (06930) | 55,264 | 154,462 | 236,234 | 233,634 | 79,172 | 51.3% |
| Horticulture & Lands (06935) | 123,017 | 159,972 | 145,141 | 168,202 | 8,230 | 5.1% |
| Community Dev.&Progr (06940) | 3 | - | - | - | - | #DIV/0! |
| Total | 744,011 | 905,383 | 964,927 | 1,065,345 | 159,962 | 17.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 11 |
| Pos Funded as of MY17 | 13 |
| Pos Req to be Funded FY18 | 13 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 8 |
| Positions (In Process) | 5 |
| Recommended Funded Pos. | 13 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 744,011 |
| FY17 Projected Expenditures | 829,333 |
| FY18 Approved Budget | 1,065,345 |

Notes: County had previously operated the Mobile Farmers Market via grant funding from the Centers for Disease Control and Prevention. \$70K recommended for the continuing operations since the grant has run out.

Department had five funded vacancies at the time of the base salary run that were filled afterwards.

Cooperative Extension Service (06900)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|----------------|----------------|----------------|----------------|
| 51 - Personal Services. Base salary budget funds eight positions; 13 positions funded at MY17. Salaries dec \$142K from \$454K to \$312K. Benefits dec \$69K from \$265K to \$196K. | 730,408 | 519,940 | 519,940 | 519,940 |
| 51A - Fund Human Services Director, Senior Services Administrator, Youth Services Coordinator, Sr., and Special Projects Coordinator positions in hiring process when base salary budget was run. | NA | NA | 276,105 | 276,105 |
| 52 - Purchased / Contracts. Request includes \$18K for other professional services, \$19K for telephone service, \$13K for mileage, and \$19K for training & conferences. [Rec: Reduced telephone service and training & conferences to FY17 budget levels. Reduced mileage by \$2,700.] | 69,881 | 85,169 | 71,937 | 71,937 |
| 53 - Supplies. Request includes \$121K for operating supplies. Increase is related to funding the mobile farmers market program that was previously grant-funded. [Rec: Moved \$70K in operating supplies related to the Mobile Farmers Market to enhancements.] | 58,328 | 132,228 | 62,228 | 62,228 |
| 55 - Interfund / Interdept. | 25,466 | 31,980 | 31,980 | 31,980 |
| 57 - Other Costs. | 21,300 | 21,800 | 21,800 | 21,800 |
| Changes to Base Budget | 905,383 | 791,117 | 983,990 | 983,990 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|---------------------------|---------------------------|
| 1. Fund Extension Agent (Pos # 04914) filled after base salary budget was generated for 12 months in Horticulture & Land cost center (06935). Request included only salary. [Rec: Added \$72,061 to base above including salary and benefits.] | NA | 48,000 | Rec in 51A in base above. | Rec in 51A in base above. |
| 2. Fund three positions (two Administrative Specialists (Pos # 00213, 00214) and one Office Assistant (Pos # 00290)) filled after base salary budget was generated for 12 months in Administration cost center (06901). Request included only salary. [Rec: Added \$164,027 to base above including salary and benefits.] | NA | 103,000 | Rec in 51A in base above. | Rec in 51A in base above. |

| | | | | |
|---|------------------|-----------------|---------------------------|---------------------------|
| 3. Fund ES Public Education Specialist (Pos # 10912) vacated in June in Youth Program cost center (06910). Request included only salary. [Rec: Added \$40,017 to base above including salary and benefits.] | NA | 22,810 | Rec in 51A in base above. | Rec in 51A in base above. |
| 4. Fund the Fresh on DeK Mobile Farmers Market. This program was previously funded by a CDC grant which has expired. [Rec: Moved from base request above.] | NA | NA | 70,000 | 70,000 |
| Total Operating Enhancements | - | 173,810 | 70,000 | 70,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. None. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 905,383 | 964,927 | 1,053,990 | 1,053,990 |
| Compensation Adjustment Estimate | NA | NA | 6,947 | 11,355 |
| Final Budget | 905,383 | 964,927 | 1,060,937 | 1,065,345 |

County Jail (10000)
 County Jail Fund (204)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| 53 - Supplies | (158) | - | - | - | - | #DIV/0! |
| 61 - Other Financing Uses | 1,626,980 | 1,269,500 | 1,270,000 | 1,242,000 | (27,500) | -2.2% |
| Total | 1,626,822 | 1,269,500 | 1,270,000 | 1,242,000 | (27,500) | -2.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| County Jail (10204) | 1,626,822 | 1,269,500 | 1,270,000 | 1,242,000 | (27,500) | -2.2% |
| Total | 1,626,822 | 1,269,500 | 1,270,000 | 1,242,000 | (27,500) | -2.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,626,822 |
| FY17 Projected Expenditures | 1,269,500 |
| FY18 Approved Budget | 1,242,000 |

Note: This amount is used to subsidize jail operations and is transferred to the General Fund.

County Jail (10000)
 County Jail Fund (204)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------------|-----------|-----------|-----------|-----------|
| 53 - Supplies. | - | - | - | - |
| 61 - Other Financing Uses. | 1,269,500 | 1,270,000 | 1,242,000 | 1,242,000 |
| Changes to Base Budget | 1,269,500 | 1,270,000 | 1,242,000 | 1,242,000 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|------------------------------|-----------|----------|----------|----------|
| 1. NA | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------------|-----------|----------|----------|----------|
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|--------------|-----------|-----------|-----------|-----------|
| Total Budget | 1,269,500 | 1,270,000 | 1,242,000 | 1,242,000 |
|--------------|-----------|-----------|-----------|-----------|

Drug Abuse Treatment (02500)
DATE Fund (209)
FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| 52 - Purch Srvcs / Contracts | 130,870 | 305,080 | 290,160 | 290,160 | (14,920) | -4.9% |
| 53 - Supplies | 27,244 | - | - | - | - | #DIV/0! |
| 57 - Other Costs | - | 42,244 | - | 6,987 | (35,257) | -83.5% |
| Total | 158,114 | 347,324 | 290,160 | 297,147 | (50,177) | -14.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| Coop Extension (02562) | 13,138 | 91,332 | 21,540 | 28,527 | (62,805) | -68.8% |
| Juvenile/Rebound (02565) | 29,772 | 46,930 | 35,620 | 35,620 | (11,310) | -24.1% |
| Magistrate/Diversion (02566) | 30,095 | 54,900 | 43,000 | 43,000 | (11,900) | -21.7% |
| Superior/Adult Felony (02567) | 62,794 | 70,300 | 68,000 | 68,000 | (2,300) | -3.3% |
| State/DUI Court (02570) | 75,457 | 78,000 | 73,000 | 73,000 | (5,000) | -6.4% |
| Superior/Mental Hlth (02577) | 23,558 | 28,850 | 25,000 | 25,000 | (3,850) | -13.3% |
| Superior/Veterans (02578) | - | 26,100 | 24,000 | 24,000 | (2,100) | -8.0% |
| Total | 234,815 | 396,412 | 290,160 | 297,147 | (99,265) | -25.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 234,815 |
| FY17 Projected Expenditures | 318,067 |
| FY18 Approved Budget | 297,147 |

Note: The revenue for the Drug Abuse Treatment and Education Fund is collected under a Georgia law that allows for additional penalties, in certain controlled substance cases, amounting up to 50% of the original fine.

Drug Abuse Treatment (02500)
DATE Fund (209)
FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|----------------|----------------|
| 52 - Purchased / Contracts. Decrease due to decline in revenue. | 396,412 | 290,160 | 297,147 | 297,147 |
| Changes to Base Budget | 396,412 | 290,160 | 297,147 | 297,147 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| 1. No operating enhancements requested. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|-----------|----------|----------|----------|
| 1. No capital enhancements requested. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|---------------------|----------------|----------------|----------------|----------------|
| Total Budget | 396,412 | 290,160 | 297,147 | 297,147 |
|---------------------|----------------|----------------|----------------|----------------|

Debt Service - Building Authority (09300)
 Building Authority Debt Service (412)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| 52 - Purch Srvcs / Contracts | - | 6,000 | 12,000 | 12,000 | 6,000 | 100.0% |
| 58 - Debt Services | 3,672,682 | 3,722,754 | 3,720,483 | 3,720,483 | (2,271) | -0.1% |
| Total | 3,672,682 | 3,728,754 | 3,732,483 | 3,732,483 | 3,729 | 0.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| Debt Service (09340) | 3,672,682 | 3,728,754 | 3,732,483 | 3,732,483 | 3,729 | 0.1% |
| Total | 3,672,682 | 3,728,754 | 3,732,483 | 3,732,483 | 3,729 | 0.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 3,672,682 |
| FY17 Projected Expenditures | 3,728,754 |
| FY18 Approved Budget | 3,732,483 |

Notes: Series 2013: Principal = \$1,079,550. Interest = \$134,550. Arbitrage Services = \$5,000. The outstanding principal balance on 1/1/18 will be \$5,980,000. The outstanding interest balance will be \$479,587.50 if allowed to go to maturity. This bond series will mature in 2023.
 Series 2015: Principal = \$2,270,000. Interest = \$360,933. Arbitrage = \$5,000. The outstanding principal balance on 1/1/18 will be \$18,675,000 while the outstanding interest balance will be \$1,659,027 if allowed to go to maturity. This bond series will mature in 2025.

Debt Service - Building Authority (09300)
 Building Authority Debt Service (412)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 52 - Purchased / Contracts. Arbitrage = \$10,000 | 6,000 | 12,000 | 12,000 | 12,000 |
| 58 - Debt Services. Principal = \$3,215,000. Interest = \$495,483. Paying Agent = \$10,000 | 3,722,754 | 3,720,483 | 3,720,483 | 3,720,483 |
| Changes to Base Budget | 3,728,754 | 3,732,483 | 3,732,483 | 3,732,483 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 3,728,754 | 3,732,483 | 3,732,483 | 3,732,483 |

Debt Service - Countywide Debt (09300)
 Countywide Debt (410)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------|------------|------------|------------|----------|--------|
| 52 - Purch Srvcs / Contracts | - | 90,000 | 13,600 | 13,600 | (76,400) | -84.9% |
| 58 - Debt Services | 11,606,169 | 11,689,200 | 11,747,500 | 11,747,500 | 58,300 | 0.5% |
| Total | 11,606,169 | 11,779,200 | 11,761,100 | 11,761,100 | (18,100) | -0.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------|------------|------------|------------|----------|--------|
| Debt Service (09310) | 11,606,169 | 11,779,200 | 11,761,100 | 11,761,100 | (18,100) | -0.2% |
| Total | 11,606,169 | 11,779,200 | 11,761,100 | 11,761,100 | (18,100) | -0.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 11,606,169 |
| FY17 Projected Expenditures | 11,699,200 |
| FY18 Approved Budget | 11,779,100 |

Notes: Principal = \$10,400,000. Interest = \$1,337,500, Paying Agent = \$10,000. Arbitrage Services = \$13,600. The 2013 Refunding Series is the only outstanding Countywide Debt. The outstanding principal balance on 1/1/18 will be \$32,990,000 while the outstanding interest balance will be \$2,484,000 if allowed to go to maturity. This bond series will mature in 2020.

Debt Service - Countywide Debt (09300)
 Countywide Debt (410)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|-------------------|-------------------|-------------------|
| 52 - Purchased / Contracts. Arbitrage = \$13,600 | 90,000 | 13,600 | 13,600 | 13,600 |
| 58 - Debt Services. Principal = \$10,400,000. Interest = \$1,337,500. Paying Agent = \$10,000. | 11,689,200 | 11,747,500 | 11,747,500 | 11,747,500 |
| Changes to Base Budget | 11,779,200 | 11,761,100 | 11,761,100 | 11,761,100 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 11,779,200 | 11,761,100 | 11,761,100 | 11,761,100 |

Debt Service (09300)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------|-----------|----------|----------|---------|--------|
| 52 - Purch Srvcs / Contracts | - | 31,534 | 132,106 | 132,106 | 100,572 | 318.9% |
| Total | - | 31,534 | 132,106 | 132,106 | 100,572 | 318.9% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|----------|-----------|----------|----------|---------|--------|
| Debt Service-Fire Fund (09375) | - | 31,534 | 132,106 | 132,106 | 100,572 | 318.9% |
| Total | - | 31,534 | 132,106 | 132,106 | 100,572 | 318.9% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | 31,534 |
| FY18 Approved Budget | 132,106 |

The Designated Fund is responsible for paying 4.96 % of the Public Safety and Judicial Facilities Authority debt service. The increase from 2017 to 2018 reflects the refinancing of the previous bond series. For 2016 and 2017, there was not a principal component to the debt service. Beginning in 2018, a principal payment is now due. For 2018, this principal payment is \$1,045,000.

Debt was created in FY17 as a department level expenditure to create transparency.

Debt Service (09300)
 Designated Fund (271)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|-------------------------------|-----------|----------|----------|----------|
| 52 - Purchased / Contracts. | 31,534 | 132,106 | 132,106 | 132,106 |
| Changes to Base Budget | 31,534 | 132,106 | 132,106 | 132,106 |
| Operating Enhancements | | | | |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | | | | |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 31,534 | 132,106 | 132,106 | 132,106 |

Debt Service (09300)
 Fire Fund (270)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------|-----------|----------|----------|---------|--------|
| 52 - Purch Srvcs / Contracts | - | 280,941 | 782,994 | 681,770 | 400,829 | 142.7% |
| Total | - | 280,941 | 782,994 | 681,770 | 400,829 | 142.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|----------|-----------|----------|----------|---------|--------|
| Debt Service-Fire Fund (09375) | - | 280,941 | 782,994 | 681,770 | 400,829 | 142.7% |
| Total | - | 280,941 | 782,994 | 681,770 | 400,829 | 142.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | 280,941 |
| FY18 Approved Budget | 681,770 |

Notes: The Fire Fund is responsible for paying 25.60% of the Public Safety and Judicial Facilities Authority debt service. The increase from 2017 to 2018 reflects the refinancing of the previous bond series. For 2016 and 2017, there was not a principal component to the debt service. Beginning in 2018, a principal payment is now due. For 2018, this principal payment is \$1,045,000.

Debt Service (09300)
 Fire Fund (270)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|-------------------------------|-----------|----------|----------|----------|
| 52 - Purchased / Contracts. | 280,941 | 782,994 | 681,770 | 681,770 |
| Changes to Base Budget | 280,941 | 782,994 | 681,770 | 681,770 |
| Operating Enhancements | | | | |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | | | | |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 280,941 | 782,994 | 681,770 | 681,770 |

Debt Service - General Fund Debt (09300)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 52 - Purch Svcs / Contracts | 2,382,504 | 3,728,754 | - | - | (3,728,754) | -100.0% |
| 58 - Debt Services | 2,074,715 | 4,271,316 | 3,683,538 | 8,385,449 | 4,114,133 | 96.3% |
| Total | 4,457,219 | 8,000,070 | 3,683,538 | 8,385,449 | 385,379 | 4.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| DS - Gen Fund to Bldg (09360) | 2,382,504 | 3,728,754 | 3,732,483 | 3,732,483 | 3,729 | 0.1% |
| DS - Gen Fund Other (09370) | 2,074,715 | 4,271,316 | 4,607,966 | 4,652,966 | 381,650 | 8.9% |
| Total | 4,457,219 | 8,000,070 | 8,340,449 | 8,385,449 | 385,379 | 4.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,457,219 |
| FY17 Projected Expenditures | 8,000,070 |
| FY18 Approved Budget | 8,385,449 |

"Debt Service" is a department level unit to make debt payments transparent and also separate this funding from normal operations or non-departmental units.

In the General Fund, it pays for TAN interest, Building Fund, COPs, Urban Redevelopment Agency, and Public Safety & Judicial Facilities Authority debt service. The monies for the Building Fund (412), Urban Redevelopment Fund (414), and PS&JFA Fund (413) are transferred to those funds then paid out. The TAN interest and COPs are paid from the General Fund (100).

Debt Service - General Fund Debt (09300)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|------------------|------------------|
| 52 - Purchased / Contracts. | - | - | - | - |
| 58 - Debt Services. | NA | NA | NA | NA |
| Urban Redevelopment Agency - Series 2010; recorders court and magistrate court; police precinct; and neighborhood justice protection center. Transferred to Urban Redevelopment Fund 414. | 585,094 | 714,073 | 714,073 | 714,073 |
| Urban Redevelopment Agency - Series 2010: Paying Agent Fees. Transferred to URA Fund (412). | - | 1,000 | 1,000 | 1,000 |
| Building Authority: Series 2013 Refunding (Series 2003) - Juvenile Court Building Parking Deck. Transferred to Building Authority Fund (412). | 1,075,250 | 1,079,550 | 1,079,550 | 1,079,550 |
| Building Authority: Series 2015 Refunding (Series 2005) - Juvenile Court Building. Transferred to Building Authority Fund (412). | 2,637,504 | 2,630,933 | 2,630,933 | 2,630,933 |
| Building Authority: Paying Agent Fees / Other Professional Services. Transferred to Building Authority Fund (412). | 16,000 | 22,000 | 22,000 | 22,000 |
| Public Safety & Judicial Facilities Authority (PS&JFA): Series 2015 Refunding (Series 2004) - West Exchange Buildings. Transferred to PS&JFA Fund (413). This is the allocation (9.55%) of General Fund functions at West Exchange. | - | 254,355 | 254,355 | 254,355 |
| COPs: Series 2013 (Prepay Series 2003 - 6-story office building, adjacent parking deck, and 9-story courthouse. Paid directly from General Fund (100). | 1,951,475 | 1,953,900 | 1,953,900 | 1,953,900 |
| COPs: Series 2016 - Animal Shelter. Paid Directly from General Fund (100). | 1,374,747 | 1,327,238 | 1,372,238 | 1,372,238 |
| Tax Anticipation Notes (TANs). Series 2018 - Issuance / Interest. Paid directly from General Fund (100). | 350,000 | 350,000 | 350,000 | 350,000 |
| COPs / TANs: Paying Agent Fees. | 10,000 | 7,400 | 7,400 | 7,400 |
| Changes to Base Budget | 8,000,070 | 8,340,449 | 8,385,449 | 8,385,449 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

| 1. NA | NA | NA | NA | NA |
|----------------------------|-----------|-----------|-----------|-----------|
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 8,000,070 | 8,340,449 | 8,385,449 | 8,385,449 |

Debt Service (09300)
 Police Fund (274)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------|-----------|-----------|-----------|---------|--------|
| 52 - Purch Srvcs / Contracts | - | 474,532 | 1,304,148 | 1,304,148 | 829,616 | 174.8% |
| Total | - | 474,532 | 1,304,148 | 1,304,148 | 829,616 | 174.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|----------|-----------|-----------|-----------|---------|--------|
| Debt Service - Police (09385) | - | 474,532 | 1,304,148 | 1,304,148 | 829,616 | 174.8% |
| Total | - | 474,532 | 1,304,148 | 1,304,148 | 829,616 | 174.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | 474,532 |
| FY18 Approved Budget | 1,304,148 |

The Designated Fund is responsible for paying 48.97% of the Public Safety and Judicial Facilities Authority debt service. The increase from 2017 to 2018 reflects the refinancing of the previous bond series. For 2016 and 2017, there was not a principal component to the debt service. Beginning in 2018, a principal payment is now due. For 2018, this principal payment is \$1,045,000.

The departmental level Debt entity was created in FY17 to make debt payments more transparent.

Debt Service (09300)
 Police Fund (274)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|-------------------------------|-----------|-----------|-----------|-----------|
| 52 - Purchased / Contracts. | 474,532 | 1,304,148 | 1,304,148 | 1,304,148 |
| Changes to Base Budget | 474,532 | 1,304,148 | 1,304,148 | 1,304,148 |
| Operating Enhancements | | | | |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | | | | |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 474,532 | 1,304,148 | 1,304,148 | 1,304,148 |

Debt Service - Public Safety & Judicial Facilities (09300)
 Public Safety & Judicial Facilities Authority (413)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| 51 - Personal Services | - | - | - | - | - | #DIV/0! |
| 52 - Purch Srvcs / Contracts | 600 | 1,612,807 | 15,400 | 15,400 | (1,597,407) | -99.0% |
| 58 - Debt Services | 1,608,421 | - | 1,602,844 | 2,647,844 | 2,647,844 | #DIV/0! |
| 61 - Other Financing Uses | - | - | - | - | - | #DIV/0! |
| Total | 1,609,021 | 1,612,807 | 1,618,244 | 2,663,244 | 1,050,437 | 65.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Debt Service (09340) | 1,609,021 | 1,612,807 | 1,618,244 | 2,663,244 | 1,050,437 | 65.1% |
| Total | 1,609,021 | 1,612,807 | 1,618,244 | 2,663,244 | 1,050,437 | 65.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,609,021 |
| FY17 Projected Expenditures | 1,612,844 |
| FY18 Approved Budget | 2,663,244 |

Notes: Principal = \$1,045,000. Interest = \$1,062,843.76. Arbitrage Services = \$15,400. Departmental contributions are based upon the floor space occupied by the department: Fire (25.6%), Transportation/Parks & Recreation (4.96%), Police (48.97%), E911 (10.92%) and General (9.55%). The 2015 Refunding Series is the only outstanding PS&JFA Debt. The outstanding principal balance on 1/1/18 will be \$36,395,000 while the outstanding interest balance will be \$15,720,869 if allowed to go to maturity. This bond series will mature in 2034.

Debt Service - Public Safety & Judicial Facilities (09300)
 Public Safety & Judicial Facilities Authority (413)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 52 - Purchased / Contracts. Arbitrage = \$15,400 | 1,612,807 | 15,400 | 15,400 | 15,400 |
| 58 - Debt Services. Principal = \$1,045,000. Interest = \$1,602,844. | 1,612,807 | 1,602,844 | 2,647,844 | 2,647,844 |
| 61 - Other Financing Uses. | - | - | - | - |
| Changes to Base Budget | 3,225,614 | 1,618,244 | 2,663,244 | 2,663,244 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 3,225,614 | 1,618,244 | 2,663,244 | 2,663,244 |

Debt Service - Unincorporated Debt (09300)
 Unincorporated Debt (411)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|-------------------|------------------|--------------|
| 52 - Purch Svcs / Contracts | - | 100,000 | 1,800 | 1,800 | (98,200) | -98.2% |
| 58 - Debt Services | 4,015,651 | 6,579,788 | 6,579,788 | 10,279,788 | 3,700,000 | 56.2% |
| Total | 4,015,651 | 6,679,788 | 6,581,588 | 10,281,588 | 3,601,800 | 53.9% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------------|------------------|------------------|-------------------|------------------|--------------|
| Debt Service (09310) | 4,015,651 | 6,679,788 | 6,581,588 | 10,281,588 | 3,601,800 | 53.9% |
| Total | 4,015,651 | 6,679,788 | 6,581,588 | 10,281,588 | 3,601,800 | 53.9% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 4,015,651 |
| FY17 Projected Expenditures | 6,589,788 |
| FY18 Approved Budget | 10,281,588 |

Notes: Principal = \$3,700,000. Interest = \$6,569,787.50, Paying Agent = \$10,000. Arbitrage Services = \$1,500. The first principal payment for this refinancing series is 2018. The 2018 principal payment underlies the increase in this fund from 2017 to 2018. The 2016 Refunding Series is the only outstanding Unincorporated Debt. The outstanding principal balance on 1/1/18 will be \$143,335,000 while the outstanding interest balance will be \$50,046,813.50 if allowed to go to maturity. This bond series will mature in 2030.

Debt Service - Unincorporated Debt (09300)
 Unincorporated Debt (411)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|-------------------|-------------------|
| 52 - Purchased / Contracts. Arbitrage = \$1,800 | 100,000 | 1,800 | 1,800 | 1,800 |
| 58 - Debt Services. Principal = \$3,700,000. Interest = \$6,569,787.50. Paying Agent = \$10,000. | 4,015,651 | 6,579,788 | 10,279,788 | 10,279,788 |
| Changes to Base Budget | 4,115,651 | 6,581,588 | 10,281,588 | 10,281,588 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 4,115,651 | 6,581,588 | 10,281,588 | 10,281,588 |

Debt Service - URA (09300)
 Urban Redevelopment Agency Debt (414)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 app | Change | Change |
|---------------------------|----------------|----------------|----------------|----------------|-----------------|--------------|
| 58 - Debt Services | 736,744 | 726,709 | 715,073 | 715,073 | (11,636) | -1.6% |
| 61 - Other Financing Uses | - | - | - | - | - | #DIV/0! |
| Total | 736,744 | 726,709 | 715,073 | 715,073 | (11,636) | -1.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|----------------|----------------|----------------|----------------|-----------------|--------------|
| Debt Service (09310) | 736,744 | 726,709 | 715,073 | 715,073 | (11,636) | -1.6% |
| Total | 736,744 | 726,709 | 715,073 | 715,073 | (11,636) | -1.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 736,744 |
| FY17 Projected Expenditures | 726,709 |
| FY18 Approved Budget | 715,073 |

Notes: Principal = \$370,000. Interest = \$344,072.50, Paying Agent = \$1,000. The 2010 Series is the only outstanding URA Debt. This debt is used to finance urban redevelopment projects within the county. The current bond projects are 1) renovating the traffic court and magistrates court, 2) constructing a police precinct, and 3) constructing a neighborhood justice protection center. These bonds are federally taxable Recovery Zone Economic Development Bonds (RZDB) where the IRS subsidizes 45% of the interest. Since the Great Recession, the IRS payments have been subject to sequestration reductions. The outstanding principal balance on 1/1/18 will be \$5,725,000 while the outstanding interest balance will be \$2,545,235 if allowed to go to maturity. This bond series will mature in 2030.

Debt Service - URA (09300)
 Urban Redevelopment Agency Debt (414)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|----------------|----------------|
| 58 - Debt Services. Principal = \$370,000. Interest = \$344,072.50. Paying Agent = \$1,000. | 726,709 | 715,073 | 715,073 | 715,073 |
| 61 - Other Financing Uses. | - | - | - | - |
| Changes to Base Budget | 726,709 | 715,073 | 715,073 | 715,073 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 726,709 | 715,073 | 715,073 | 715,073 |

DEMA (04400)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|------------------|------------------|------------------|---------------|
| 51 - Personal Services | 17,834 | 98,419 | 259,003 | 261,945 | 163,526 | 166.2% |
| 52 - Purch Srvcs / Contracts | 102,404 | 162,889 | 192,283 | 192,283 | 29,394 | 18.0% |
| 53 - Supplies | 9,389 | 19,800 | 478,169 | 478,169 | 458,369 | 2315.0% |
| 54 - Capital Outlays | 13,428 | 22,000 | 9,920 | 9,920 | (12,080) | -54.9% |
| 55 - Interfund / Interdept | - | 20,800 | 556,815 | 442,815 | 422,015 | 2028.9% |
| 61 - Other Financing Uses | 122,500 | 110,500 | 102,500 | 71,426 | (39,074) | -35.4% |
| Total | 265,555 | 434,408 | 1,598,690 | 1,456,558 | 1,022,150 | 235.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------|----------------|----------------|------------------|------------------|------------------|---------------|
| Emergency Mgmt (04410) | 265,555 | 434,408 | 1,598,690 | 1,456,558 | 1,022,150 | 235.3% |
| Total | 265,555 | 434,408 | 1,598,690 | 1,456,558 | 1,022,150 | 235.3% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | 1 |
| Pos Req to be Funded FY18 | 4 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 1 |
| Other Positions. | 1 |
| Enhancements | 2 |
| Recommended Funded Pos. | 4 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 265,555 |
| FY17 Projected Expenditures | 294,566 |
| FY18 Approved Budget | 1,456,558 |

Notes: DEMA (DeKalb Emergency Management Agency) was separated as an independent department in FY16.

An expected retirement in late FY17 created a situation with an unauthorized positions being added and funding being absorbed within the current budget. FY18 funds the position entirely within DEMA. Due to pension rules with public safety, grandfathered positions will stay in their departments instead of moving to DEMA. Upon vacancy, new hires will have to be in DEMA.

DEMA (04400)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|----------------|----------------|
| 51 - Personal Services. Base salary budget funds 1 position; 1 position funded at MY17. Salaries decreased from \$72K to \$55K due to new hire at base salary rate. OT added @ \$5K for unforeseen events. Benefits stay flat. [Rec: As is] | 98,419 | 86,983 | 86,983 | 86,983 |
| 52 - Purchased / Contracts. Dept decreased maint & repair by \$28K. Budget request includes subscription for the county's citizen alert system and software service plans for various emergency operation activates because it costs less. [Rec: As is] | 162,889 | 134,350 | 134,350 | 134,350 |
| 53 - Supplies. Increased by \$8K, request includes uniforms and general provisions/supplies for disaster events. [Rec: As is] | 19,800 | 28,730 | 28,730 | 28,730 |
| 54 - Capital Outlays. Decreased of \$12K is for one-time software cost. Purchase 10 desktop computers for use at the EOC (Emergency Operations Ctr). [Rec: As is] | 22,000 | 9,920 | 9,920 | 9,920 |
| 55 - Interfund / Interdept. Vehicle replacement charge[Rec: As is] | 20,800 | 23,160 | 23,160 | 23,160 |
| 61 - Other Financing Uses. Grant match from State Performance Partnership Award. [Rec: As is] | 110,500 | 102,500 | 102,500 | 102,500 |
| 61a - Other Financing Uses. Dept submitted amendment on 10/19 to decrease anticipated grant need [Rec: As is] | - | - | (31,074) | (31,074) |
| Changes to Base Budget | 434,408 | 385,643 | 354,569 | 354,569 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund 1-FTE Emergency Mgmt Spec (#49020) @ 12 months. Position originally in Fire, transferred @ MY17 with \$0 recommended. | NA | 81,816 | 81,816 | 81,816 |
| 2. Fund 2-FTE Emergency Mgmt Spec (#49020) @ 8 months. Req includes telecom and uniform. | NA | 92,704 | 92,704 | 92,704 |
| 3. VEH: Replace existing command bus and equipment for disaster operations that was purchase in FY2005. | NA | 859,000 | 859,000 | 859,000 |
| 4. Fund satellite radios as an alternative to cell phones in case cell towers are down. | NA | 4,013 | 4,013 | 4,013 |

| | | | | |
|--|------------------|------------------|------------------|------------------|
| 5. Fund Community Emergency Response Teams (CERT) training (disaster preparedness for homes), request amount due to decrease in grant funds. | NA | 3,620 | 3,620 | 3,620 |
| 6. VEH: Fund Tahoes (2), to replace borrowed pooled cars from Fire and Police dept. | NA | 114,000 | - | - |
| 7. Fund contracted services for EOP tabletop exercise | NA | 49,000 | 49,000 | 49,000 |
| 8. Fund radio scanners (10), to monitor multiple radio channels and frequencies used by various depts. | NA | 5,000 | 5,000 | 5,000 |
| 9. Fund misting fans (5)/cooling stations during festivals and outdoor events. | NA | 3,894 | 3,894 | 3,894 |
| Total Operating Enhancements | - | 1,213,047 | 1,099,047 | 1,099,047 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 434,408 | 1,598,690 | 1,453,616 | 1,453,616 |
| Compensation Adjustment Estimate | NA | NA | 1,037 | 2,942 |
| Final Budget | 434,408 | 1,598,690 | 1,454,653 | 1,456,558 |

DFACS (07400)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------|------------------|------------------|------------------|------------------|----------|-------------|
| 57 - Other Costs | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 | - | 0.0% |
| Total | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 | - | 0.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------|-------------|
| General Assistance (07420) | 303,148 | 303,148 | 303,148 | 303,148 | - | 0.0% |
| Child Welfare (07430) | 288,096 | 288,096 | 288,096 | 288,096 | - | 0.0% |
| Administration (07440) | 686,976 | 686,976 | 686,976 | 686,976 | - | 0.0% |
| Total | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 | - | 0.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,278,220 |
| FY17 Projected Expenditures | 1,278,216 |
| FY18 Approved Budget | 1,278,220 |

Notes: This is a county subsidized operation. DeKalb funds approximately 3% of the total costs.

DFACS (07400)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|-----------|-----------|-----------|
| 57 - Other Costs. Agency funding monthly payments. [Rec: As requested.] | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 |
| Changes to Base Budget | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,278,220 | 1,278,220 | 1,278,220 | 1,278,220 |

District Attorney (03900)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 51 - Personal Services and Emp | 12,262,431 | 12,688,418 | 15,100,519 | 13,574,217 | 885,799 | 7.0% |
| 52 - Purchased / Contracts | 712,629 | 886,741 | 950,488 | 886,741 | - | 0.0% |
| 53 - Supplies | 168,354 | 197,296 | 197,296 | 197,296 | - | 0.0% |
| 54 - Capital Outlays | 7,975 | 13,893 | 36,478 | 13,893 | - | 0.0% |
| 55 - Interfund / Interdepartme | 320,229 | 301,007 | 724,819 | 342,733 | 41,726 | 13.9% |
| 61 - Other Financing Uses | 862,738 | 971,763 | 971,763 | 971,763 | - | 0.0% |
| Total | 14,334,357 | 15,059,118 | 17,981,363 | 15,986,643 | 927,525 | 6.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| District Attorney (03910) | 11,765,669 | 12,012,869 | 15,174,377 | 13,179,657 | 1,166,788 | 9.7% |
| Child Supt Recovery (03920) | 2,283 | | 5,040 | 5,040 | 5,040 | #DIV/0! |
| Victim / Witness Asst (03930) | 1,010,013 | 1,369,999 | 1,256,247 | 1,256,247 | (113,752) | -8.3% |
| Solicitor Juv Court (03940) | 1,556,392 | 1,676,250 | 1,545,699 | 1,545,699 | (130,551) | -7.8% |
| Total | 14,334,357 | 15,059,118 | 17,981,363 | 15,986,643 | 927,525 | 6.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 138 |
| Pos Funded as of MY17 | 143 |
| Pos Req to be Funded FY18 | 158 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1 | 147 |
| Other (Reduce to FY17 Level.) | (4) |
| Recommended Funded Pos. | 143 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 14,334,357 |
| FY17 Projected Expenditures | 15,952,535 |
| FY18 Approved Budget | 15,986,643 |

Notes: Department currently has positions above the funding levels from FY17. Those figures autoloaded in the request, but were adjusted back to FY17 levels. Recommendation does however fund the equivalent number of positions from last year at current salaries.

District Attorney (03900)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 147 positions; 143 funded at MY17; 147 filled as of 9/30. Base salaries increase \$1.3M from FY2017. Request also includes \$455K in salary adjustments and \$56K in part-time salaries. [Rec: Removes \$455K requested in salary adjustments. This amount was funded in FY17 for salary supplements that are now incorporated in base salaries and not needed to be requested separately anymore. Also, adjust for four positions currently filled over FY17 funding.] | 12,688,418 | 14,260,823 | 13,428,053 | 13,428,053 |
| 52 - Purchased / Contracts. Includes \$120K in rental of real estate, \$140K in other professional services for expert witnesses, court reporter services, graphic artist services. | 886,741 | 886,741 | 886,741 | 886,741 |
| 53 - Supplies. \$123K for office supplies, \$72K for books & subscriptions. | 197,296 | 197,296 | 197,296 | 197,296 |
| 54 - Capital Outlays. | 13,893 | 13,893 | 13,893 | 13,893 |
| 55 - Interfund / Interdept. \$343K in vehicle charges. | 301,007 | 342,733 | 342,733 | 342,733 |
| 61 - Other Financing Uses. \$972K in grant matching funds. | 971,763 | 971,763 | 971,763 | 971,763 |
| Changes to Base Budget | 15,059,118 | 16,673,249 | 15,840,479 | 15,840,479 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund five vacant positions (one Attorney II, two Investigator II, and two Administrative Specialists) in District Attorney (03910). Twelve months of funding requested. | NA | 415,820 | - | - |
| 2. Rental of real estate. Expenses for leased office space was incurred in past budgets but not budgeted. | NA | 63,747 | - | - |
| 3. Fund three additional Attorney III positions for twelve months in cost center 03910. | NA | 423,876 | - | - |
| Total Operating Enhancements | - | 903,443 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Purchase of 18 vehicles to replace pool vehicles that have exceeded their useful lives. | NA | 382,086 | - | - |
| 2. Purchase of 15 computers to replace older models. | NA | 22,585 | - | - |
| Total Capital Enhancements | - | 404,671 | - | - |

| | | | | |
|----------------------------------|------------|------------|------------|------------|
| Total Budget | 15,059,118 | 17,981,363 | 15,840,479 | 15,840,479 |
| Compensation Adjustment Estimate | NA | NA | 133,230 | 146,164 |
| Final Budget | 15,059,118 | 17,981,363 | 15,973,709 | 15,986,643 |

E-911 (02600)
 Emergency Telephone System Fund (215)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| 51 - Personal Services and Emp | 8,097,279 | 9,213,687 | 10,278,773 | 9,468,392 | 254,705 | 2.8% |
| 52 - Purchased / Contracted Se | 1,670,306 | 2,798,793 | 2,757,837 | 1,575,137 | (1,223,656) | -43.7% |
| 53 - Supplies | 133,162 | 315,768 | 313,000 | 172,000 | (143,768) | -45.5% |
| 54 - Capital Outlays | 444,819 | 251,600 | 739,000 | 120,000 | (131,600) | -52.3% |
| 55 - Interfund / Interdepartme | 95,052 | 126,606 | 153,039 | 153,039 | 26,433 | 20.9% |
| 61 - Other Financing Uses | 228,000 | 2,883,621 | 1,284,898 | 1,575,763 | (1,307,858) | -45.4% |
| 70 - Retirement Services | 13,738 | 18,508 | 13,738 | 13,738 | (4,770) | -25.8% |
| Total | 10,682,356 | 15,608,583 | 15,540,285 | 13,078,069 | (2,530,514) | -16.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------|
| E-911 Wired (02646) | 10,682,356 | 15,608,583 | 15,540,285 | 13,078,069 | (2,530,514) | -16.2% |
| Total | 10,682,356 | 15,608,583 | 15,540,285 | 13,078,069 | (2,530,514) | -16.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 114 |
| Pos Funded as of MY17 | 123 |
| Pos Req to be Funded FY18 | 139 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 111 |
| Positions (In Process) | 13 |
| Recommended Funded Pos. | 124 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 10,682,356 |
| FY17 Projected Expenditures | 13,718,786 |
| FY18 Approved Budget | 13,078,069 |

Notes: Staffing level is proposed at 124 due to constraints in revenue.

E-911 (02600)
 Emergency Telephone System Fund (215)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budgets 111 positions; 123 funded MY17. Salaries dec \$400K from \$5.2M to \$4.8M. Request includes \$250K for salary adjustments for leave payouts for anticipated retirements. Benefits dec \$200K from \$2.8M to \$2.6M. [Rec: Remove \$250K for leave payouts.] | 9,213,687 | 8,848,017 | 8,598,017 | 8,598,017 |
| 52 - Purchased / Contracts. Request includes \$179K for other professional services, \$672K for maintenance & repair services, \$231K for rental of real estate, \$700K for telephone service, \$800K for other telecommunications services. [Reduce telephone service to \$400K and other telecommunications services to \$400K to reflect historical expenditure levels. Reduced other professional services by \$20K and maintenance and repair services by \$160K.] | 2,798,793 | 2,697,837 | 1,617,837 | 1,575,137 |
| 53 - Supplies. Request includes \$111K for operating supplies and \$100K for uniforms & clothing. [Rec: Reduce operating supplies to \$65K, uniforms & clothing to \$30K, and electricity to \$35K to reflect historical expenditure levels.] | 315,768 | 313,000 | 172,000 | 172,000 |
| 54 - Capital Outlays. Request includes \$120K for other equipment under \$5K. | 251,600 | 120,000 | 120,000 | 120,000 |
| 55 - Interfund / Interdept. | 126,606 | 153,039 | 153,039 | 153,039 |
| 61 - Other Financing Uses. Transfer to CIP dec \$1.4M from \$2.7M to \$1.3M. [Rec: Fund \$291K for transfer to Public Safety & Judicial Facilities Authority to pay E-911's share of debt service.] | 2,883,621 | 1,284,898 | 1,575,763 | 1,575,763 |
| 70 - Retirement Services. | 18,508 | 13,738 | 13,738 | 13,738 |
| Changes to Base Budget | 15,608,583 | 13,430,529 | 12,250,394 | 12,207,694 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------|----------|----------|
| 1. Fund 13 positions currently in the hiring process for 12 months. One Systems Administrator (Pos # 11103), one Enterprise Tech (Pos # 07949) title changed to Dept IT Specialist, two Communications Officer II (Pos # 05799, 07208), four Communications Officer III (Pos # 01386,01392,10243,11433), four Communications Officer I (Pos # 01376, 05797, 05800, 11428), one Admin Specialist (Pos # 11464). | NA | 762,744 | 762,744 | 762,744 |

| | | | | |
|--|------------------|-----------------|-----------------|-----------------|
| 2. Fund 15 vacant positions. 15 Communications Officer I (Pos # 01380, 05268, 05487, 05488, 05489, 05490, 05794, 05796, 05798, 07936, 07937, 07944, 07947, 07952, 10235) | NA | 668,012 | - | - |
| Total Operating Enhancements | - | 1,430,756 | 762,744 | 762,744 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Upgrade phone system at back-up E-911 Center. Originally requested as an operational enhancement. | NA | 273,000 | - | - |
| 2. Priority dispatch system for Police and Fire. Originally requested as an operational enhancement. | NA | 230,000 | - | - |
| 3. Replace network switches. Originally requested as an operational enhancement. | NA | 105,000 | - | - |
| 4. Upgrade of Netmotion environment. Originally requested as an operational enhancement. | NA | 71,000 | - | - |
| Total Capital Enhancements | - | 679,000 | - | - |
| Total Budget | 15,608,583 | 15,540,285 | 13,013,138 | 12,970,438 |
| Compensation Adjustment Estimate | NA | NA | 11,587 | 107,631 |
| Final Budget | 15,608,583 | 15,540,285 | 13,024,725 | 13,078,069 |

Economic Development (05600)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|------------------|------------------|---------------|
| 52 - Purch Srvcs / Contracts | 773,842 | 205,000 | 205,000 | 1,465,290 | 1,260,290 | 614.8% |
| Total | 773,842 | 205,000 | 205,000 | 1,465,290 | 1,260,290 | 614.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------------|----------------|----------------|------------------|------------------|---------------|
| Economic Dev (05610) | 1,186,937 | 205,000 | 205,000 | 1,465,290 | 1,260,290 | 614.8% |
| Total | 1,186,937 | 205,000 | 205,000 | 1,465,290 | 1,260,290 | 614.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 808,756 |
| FY16 Final Expenditures | 1,186,937 |
| FY17 Projected Expenditures | 205,000 |
| FY18 Approved Budget | 1,465,290 |

For FY17, the payments for Decide DeKalb and other related projects were paid primarily out of the Unincorporated Fund. Upon review, the service area was countywide.

FY17 total county funding was \$1,365,290.

Economic Development (05600)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|----------------|----------------|------------------|------------------|
| 52 - Purchased / Contracts. Film Commission. [Rec: Reflects moving funding from Unincorporated Fund.] | 205,000 | 205,000 | 1,365,290 | 1,365,290 |
| Changes to Base Budget | 205,000 | 205,000 | 1,365,290 | 1,365,290 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. BOC Amendment 2-27-18 (Film Comm) | - | - | - | 100,000 |
| Total Operating Enhancements | - | - | - | 100,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | - | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 205,000 | 205,000 | 1,365,290 | 1,465,290 |

Economic Development (05600)
 Unincorporated Fund (272)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|----------|-----------|-----------|----------|-------------|---------|
| 52 - Purch Srvc / Contracts | - | 1,160,290 | 1,000,000 | - | (1,160,290) | -100.0% |
| 61 - Other Financing Uses | - | - | 349,000 | - | - | #DIV/0! |
| Total | - | 1,160,290 | 1,349,000 | - | (1,160,290) | -100.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|----------|-----------|-----------|----------|-------------|---------|
| Economic Dev (05610) | - | 1,160,290 | 1,349,000 | - | (1,160,290) | -100.0% |
| Total | - | 1,160,290 | 1,349,000 | - | (1,160,290) | -100.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | - |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | - |
| FY17 Projected Expenditures | 612,090 |
| FY18 Approved Budget | - |

Payments for Decide DeKalb and related countywide efforts recommended in General Fund for FY18.

Economic Development (05600)
 Unincorporated Fund (272)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------------|------------------------|
| 52 - Purchased / Contracts. Decreased by \$160K in a one-time cost for demolition of blighted homes. Request associated with IGA w/Decide DeKalb, Economic Development Strategic Plan, and other initiatives | 1,160,290 | 1,000,000 | Moved to General Fund. | Moved to General Fund. |
| Changes to Base Budget | 1,160,290 | 1,000,000 | - | - |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Transfer to Community Development for Land Bank Authority. | NA | 349,000 | - | - |
| Total Operating Enhancements | - | 349,000 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,160,290 | 1,349,000 | - | - |

Elections (02900)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| 51 - Personal Services | 3,351,514 | 2,116,442 | 3,342,608 | 3,278,774 | 1,162,332 | 54.9% |
| 52 - Purch Srvcs / Contracts | 1,035,787 | 603,855 | 840,040 | 840,040 | 236,185 | 39.1% |
| 53 - Supplies | 222,913 | 99,000 | 150,000 | 150,000 | 51,000 | 51.5% |
| 54 - Capital Outlays | 24,234 | 36,234 | 60,500 | 60,500 | 24,266 | 67.0% |
| 55 - Interfund / Interdept | 7,245 | 12,299 | 5,784 | 5,784 | (6,515) | -53.0% |
| Total | 4,641,693 | 2,867,830 | 4,398,932 | 4,335,098 | 1,467,268 | 51.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Registrar (02910) | 1,526,208 | 1,402,372 | 1,526,259 | 1,462,425 | 60,053 | 4.3% |
| Elections (02920) | 1,290,399 | 854,376 | 1,116,538 | 1,116,538 | 262,162 | 30.7% |
| Election Workers (02922) | 1,825,085 | 611,082 | 1,756,135 | 1,756,135 | 1,145,053 | 187.4% |
| Total | 4,641,693 | 2,867,830 | 4,398,932 | 4,335,098 | 1,467,268 | 51.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 14 |
| Pos Funded as of MY17 | 15 |
| Pos Req to be Funded FY18 | 16 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 14 |
| Recommended Funded Pos. | 14 |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 1,788,368 |
| FY16 Final Expenditures | 4,641,693 |
| FY17 Projected Expenditures | 2,664,644 |
| FY18 Approved Budget | 4,335,098 |

Notes: Budget increased due to upcoming elections in 2018. One extra funded position in FY17 was temporary to allow for transition during election year.

Elections (02900)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 14 positions; 15 funded at MY17. Temporary increased from \$829K to \$2M and overtime increased from \$73K to \$173K to prepare and execute six elections (four guaranteed and two potential). [Retain at 14.] | 2,116,442 | 3,261,792 | 3,261,792 | 3,261,792 |
| 52 - Purchased / Contracts. Increase in temporary services from \$90K to \$200K for peak registration times. Maintenance & repairs increased from \$251K to \$305K due to voting equipment maintenance contract. Postage increased from \$83K to \$160K due to precinct cards and absentee ballot mail outs. | 603,855 | 840,040 | 840,040 | 840,040 |
| 53 - Supplies. | 99,000 | 150,000 | 150,000 | 150,000 |
| 54 - Capital Outlays. | 36,234 | 60,500 | 60,500 | 60,500 |
| 55 - Interfund / Interdept. | 12,299 | 5,784 | 5,784 | 5,784 |
| Changes to Base Budget | 2,867,830 | 4,318,116 | 4,318,116 | 4,318,116 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund two new requisition technician positions to process voter registration applications and to add a fulltime front desk receptionist. | NA | 80,816 | - | - |
| Total Operating Enhancements | - | 80,816 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 2,867,830 | 4,398,932 | 4,318,116 | 4,318,116 |
| Compensation Adjustment Estimate | NA | NA | 9,610 | 16,982 |
| Final Budget | 2,867,830 | 4,398,932 | 4,327,726 | 4,335,098 |

Ethics (00700)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|---------------|-------------|
| 51 - Personal Services | 149,855 | 382,369 | 435,281 | 421,713 | 39,344 | 10.3% |
| 52 - Purch Srvcs / Contracts | 72,799 | 118,660 | 143,110 | 107,140 | (11,520) | -9.7% |
| 53 - Supplies | 600 | 1,000 | 900 | 900 | (100) | -10.0% |
| 54 - Capital Outlays | 1,178 | 2,000 | - | - | (2,000) | -100.0% |
| Total | 224,432 | 504,029 | 579,291 | 529,753 | 25,724 | 5.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|----------------|----------------|----------------|----------------|---------------|-------------|
| Ethics Board (00701) | 224,432 | 504,029 | 579,291 | 529,753 | 25,724 | 5.1% |
| Total | 224,432 | 504,029 | 579,291 | 529,753 | 25,724 | 5.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 1 |
| Pos Funded as of MY17 | 3 |
| Pos Req to be Funded FY18 | 3 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 3 |
| Other (None) | - |
| Recommended Funded Pos. | 3 |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 224,432 |
| FY17 Projected Expenditures | 430,748 |
| FY18 Approved Budget | 529,753 |

Notes: Department had to absorb the cost of the Ethics Hotline previously paid by the Executive Assistant's Office but overseen by the Ethics Officer.

Ethics (00700)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|----------------|----------------|----------------|----------------|
| 51 - Personal Services. Base salary budget funds 3 positions; 3 funded at MY17. [Rec: Retain at 3.] | 382,369 | 412,281 | 412,383 | 412,383 |
| 51a - Personal Services. Requested \$23K increase in salary and benefits for Attorney IV position. | NA | 23,000 | - | - |
| 52 - Purchased / Contracts. Department voluntarily decreased investigation services by \$60K and reallocated funds. Legal fees increased from \$20K to \$40K and training increased from \$17K to \$34K. Increased by \$9,030 to handle Ethics Hotline cost. | 118,660 | 98,110 | 107,140 | 107,140 |
| 53 - Supplies. | 1,000 | 900 | 900 | 900 |
| 54 - Capital Outlays. | 2,000 | - | - | - |
| Changes to Base Budget | 504,029 | 534,291 | 520,423 | 520,423 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund web education for ethics training. | NA | 45,000 | - | - |
| Total Operating Enhancements | - | 45,000 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No capital enhancements requested. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 504,029 | 579,291 | 520,423 | 520,423 |
| Compensation Adjustment Estimate | NA | NA | 5,591 | 9,330 |
| Final Budget | 504,029 | 579,291 | 526,014 | 529,753 |

Facilities (01100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| 51 - Personal Services | 3,465,026 | 3,514,590 | 4,758,912 | 3,733,741 | 219,151 | 6.2% |
| 52 - Purch Srvcs / Contracts | 4,786,242 | 7,100,534 | 15,596,600 | 8,601,555 | 1,501,021 | 21.1% |
| 53 - Supplies | 5,370,064 | 4,566,665 | 5,094,400 | 4,559,345 | (7,320) | -0.2% |
| 54 - Capital Outlays | 5,183 | 3,000 | 205,000 | 5,000 | 2,000 | 66.7% |
| 55 - Interfund / Interdept | 572,752 | 654,136 | 701,858 | 701,858 | 47,722 | 7.3% |
| Total | 14,199,267 | 15,838,925 | 26,356,770 | 17,601,499 | 1,762,574 | 11.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Administration (01110) | 1,035,478 | 274,975 | 1,491,087 | 493,856 | 218,881 | 79.6% |
| Gen Maint & Constr (01120) | 5,172,779 | 7,417,938 | 16,744,025 | 8,070,321 | 652,383 | 8.8% |
| Env Services (01130) | 1,728,786 | 1,945,951 | 3,123,532 | 2,745,126 | 799,175 | 41.1% |
| Utilities & Insurance (01140) | 5,829,422 | 5,819,621 | 4,532,377 | 5,863,118 | 43,497 | 0.7% |
| Architectural & Eng (01170) | 432,802 | 380,440 | 465,749 | 429,078 | 48,638 | 12.8% |
| Total | 14,199,267 | 15,838,925 | 26,356,770 | 17,601,499 | 1,762,574 | 11.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 43 |
| Pos Funded as of MY17 | 49 |
| Pos Req to be Funded FY18 | 52 |

| Funded Position Recommend | FT Positions |
|------------------------------|--------------|
| Positions Filled as of 9/1 | 44 |
| Position (Dep Dir / Interim) | 1 |
| Positions (Technicians) | 4 |
| Positions (Ground Maint) | 3 |
| Recommended Funded Pos. | 52 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 14,199,267 |
| FY17 Projected Expenditures | 15,293,623 |
| FY18 Approved Budget | 17,601,499 |

Notes:

Department will assume grounds maintenance of all county buildings to include mowing, tree cutting/removal, irrigation, and fertilization. These responsibilities were previously done in Parks & Recreation.

Facilities (01100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base number based on 44 filled positions. [Rec: Retain at 44.] | 3,514,590 | 3,140,018 | 3,150,019 | 3,150,019 |
| 51a - Department requested funding for unidentified salary adjustments. | NA | 271,192 | - | - |
| 51b. Fund Deputy Dir, Architectural & Engineering (pos #9618) position, 12-month funding. [Rec: Fund, current deputy filling director position on interim.] | NA | NA | 153,879 | 153,879 |
| 51c. Fund two additional electrician, two plumber, and two HVAC technician positions. [Rec: 1 Electrician (pos# 03086), 1 plumber (pos #03126, and 2 HVAC (pos #02287, #05574). Twelve months funding. Will try to hire 4Q FY17.] | NA | NA | 232,036 | 232,036 |
| 52 - Purchased / Contracts. \$1.4M for custodial services and \$3.95M for maintenance & repair. \$1.6M added to recommendation for rental of real estate (Memorial Dr / Clark Harrison) left out of request. | 7,100,534 | 5,593,330 | 7,099,210 | 7,099,210 |
| 53 - Supplies. \$3.6 million of this is for electricity. | 4,566,665 | 4,799,973 | 4,561,690 | 4,561,690 |
| 54 - Capital Outlays. | 3,000 | 5,000 | 5,000 | 5,000 |
| 55 - Interfund / Interdept. Vehicle charges. | 654,136 | 701,858 | 701,858 | 701,858 |
| Changes to Base Budget | 15,838,925 | 14,511,371 | 15,903,691 | 15,903,691 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------|----------------|----------------|
| 1a. Fund two additional electrician, two plumber, and two HVAC technician positions. [Rec: 1 Electrician (pos# 03086), 1 plumber (pos #03126, and 2 HVAC (pos #02287, #05574). Twelve months funding. Will try to hire 4Q FY17.] | NA | 294,978 | See 51c above. | See 51c above. |

| | | | | |
|---|-------------------|-------------------|--------------------------|--------------------------|
| 1b. Fund administrative specialist position (new position). | NA | 68,245 | - | - |
| 1c. Fund in grade salary adjustments. | NA | 558,052 | - | - |
| 1d. Fund increase in overtime for maintenance and repairs. | NA | 100,000 | - | - |
| 1e. Fund increase in overtime in base budget for SPLOST renovation and upgrades. | NA | 120,600 | - | - |
| 2. Salary adjustments for environmental staff. | NA | 10,000 | - | - |
| 3. Fund new Work Order System. | NA | 200,000 | - | - |
| 4a. Fund Deputy Dir, Architectural & Engineering (pos #9618) position. | NA | 153,879 | See 51b above. | See 51b above. |
| 4b. Department requested additional compensation above base salary budget. | NA | 41,948 | - | - |
| 5. Custodial services increased \$800K due to change in scope of services for custodian contract. Cleaning floors/carpet every six months will change to monthly and added animal shelter to list of buildings. | NA | 800,000 | 800,000 | 800,000 |
| 6. Increase in maintenance and repair by \$529K and additional \$721K for HVAC, roofing, building repairs, plumbing issues, and electrical repairs. Some repairs are SPLOST eligible. | NA | 1,249,770 | - | - |
| 7. Fund conversion of nine buildings from gas to electric. Re-lamp 16 library parking lots and 25 office building parking lots. | NA | 294,427 | - | - |
| 8. Fund new facility supervisor position (12 month funding) and two grounds maintenance workers (8 months funding) to manage the grounds maintenance contract for all county buildings. Parks & Recreations previously managed grounds maintenance for county buildings. Request made after budget submittal. | NA | NA | 147,519 | 147,519 |
| 9. Fund grounds maintenance contract for all county buildings (approximately 96 facilities). | NA | NA | 700,000 | 700,000 |
| Total Operating Enhancements | - | 3,891,899 | 1,647,519 | 1,647,519 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Countywide repairs and maintenance (SPLOST). | NA | 7,953,500 | To be address in SPLOST. | To be address in SPLOST. |
| Total Capital Enhancements | - | 7,953,500 | - | - |
| Total Budget | 15,838,925 | 26,356,770 | 17,551,210 | 17,551,210 |
| Compensation Adjustment Estimate | NA | NA | 47,900 | 50,289 |
| Final Budget | 15,838,925 | 26,356,770 | 17,599,110 | 17,601,499 |

Finance (02100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 6,007,595 | 5,264,932 | 6,273,798 | 5,860,084 | 595,152 | 11.3% |
| 52 - Purch Srvcs / Contracts | 696,119 | 1,390,797 | 2,227,910 | 1,390,204 | (593) | 0.0% |
| 53 - Supplies | 77,406 | 119,549 | 117,199 | 94,024 | (25,525) | -21.4% |
| 54 - Capital Outlays | 70,248 | 65,626 | 35,029 | 30,529 | (35,097) | -53.5% |
| 55 - Interfund / Interdept | 20,083 | 23,836 | 31,922 | 31,922 | 8,086 | 33.9% |
| 61 - Other Financing Uses | 205,500 | 205,500 | 205,500 | - | (205,500) | -100.0% |
| Total | 7,076,950 | 7,070,240 | 8,891,358 | 7,406,763 | 336,523 | 4.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Office Of The Director (02110) | 809,844 | 1,224,560 | 2,121,913 | 1,394,888 | 170,328 | 13.9% |
| Accounting Services (02120) | 1,526,259 | 1,618,600 | 2,519,520 | 1,922,088 | 303,488 | 18.8% |
| Treasury (02122) | 797,747 | 998,694 | 1,196,774 | 1,071,774 | 73,080 | 7.3% |
| Records And Microfilming (021 | 328,976 | 435,614 | 344,539 | 339,039 | (96,575) | -22.2% |
| Revenue Collections - Gen. Fun | 205,500 | 205,500 | 206,099 | - | (205,500) | -100.0% |
| Internal Audit (02140) | 980,639 | 1,086,748 | 796,062 | 779,019 | (307,729) | -28.3% |
| Budget & Grants (02150) | 551,253 | 542,646 | 725,886 | 725,886 | 183,240 | 33.8% |
| Risk Management (02160) | 1,876,733 | 957,878 | 980,565 | 1,174,069 | 216,191 | 22.6% |
| Total | 7,076,950 | 7,070,240 | 8,891,358 | 7,406,763 | 336,523 | 4.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 71 |
| Pos Funded as of MY17 | 69 |
| Pos Req to be Funded FY18 | 74 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1. | 58 |
| Positions (Previously Filled) | 10 |
| Positions (Transfer out) | (1) |
| Positions (Enhancement) | 1 |
| Recommended Funded Pos. | 68 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 7,076,950 |
| FY17 Projected Expenditures | 6,437,818 |
| FY18 Approved Budget | 7,406,763 |

Notes: For FY17, 15 positions were transferred from Finance in the General Fund to the Risk Management Fund (12) and the Workers Compensation Fund (3). This eliminates confusion on funding source of those positions.

Finance (02100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 58 positions; 69 funded at MY17. Salaries inc from \$3.4M to \$3.8M. Benefits decr from \$1.8M to \$1.7M. | 5,264,932 | 4,744,390 | 4,744,390 | 4,744,390 |
| 51b - Funding for Dir of Finance position in cost center 02110. See enhancement #2. | NA | NA | 269,237 | 269,237 |
| 51c - Funding for 5 Internal Audit positions recently vacated in cost center 02140. See enhancement #4. | NA | NA | 451,347 | 451,347 |
| 51d - Funding for Pension Admin (#07018) & Cust Care Rep (#00189) for the Pension function in cost center 02160. | NA | NA | 165,748 | 165,748 |
| 51e - Funding for 2 audit-related positions in 02150; #00492 Accountant Sr, #15119 Mgt Analyst II. See enhancement #1. | NA | NA | 147,564 | 147,564 |
| 52 - Purchased / Contracts. \$1M: Other prof svcs & temp labor. External auditor, consultants, temps for reconciliations. [Rec: Reduced \$520K.] | 1,390,797 | 1,955,810 | 1,390,204 | 1,390,204 |
| 53 - Supplies. [Rec: Reduced by \$18K.] | 119,549 | 111,199 | 94,024 | 94,024 |
| 54 - Capital Outlays. | 65,626 | 28,129 | 30,529 | 30,529 |
| 55 - Interfund / Interdept. | 23,836 | 31,922 | 31,922 | 31,922 |
| 61 - Other Financing Uses. Interfund no longer assessed. | 205,500 | 205,500 | - | - |
| Changes to Base Budget | 7,070,240 | 7,076,950 | 7,324,965 | 7,324,965 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|--|--|
| 1. Fund 2 vacant positions for which candidates have been interviewed: Pos #00492 Accountant Sr, Pos #15119 Management Analyst II (Grants - 02150) | NA | 160,964 | See 51e above. | See 51e above. |
| 2. Fund 3 vacant positions: Pos #00528 Dir of Finance. Pos #00527 Fiscal Officer Sr, Pos #15096 Bus. Proc. Consultant. (Dir's Office - 02110) | NA | 513,155 | Only Dir of Finance recommended ; see 51b above. | Only Dir of Finance recommended ; see 51b above. |
| 3. Add 6 new positions to address CAFR production and compliance issues: 1 Accounting Svcs Mgr, 4 Accountant Sr., 1 Accounting Tech. Sr. (Accounting - 02120) | NA | 440,230 | - | - |

| | | | | |
|---|------------------|------------------|------------------|------------------|
| 4. Fund 5 vacant Internal Audit positions: Pos #05793, #15118, #14546 Internal Auditor Sr; #00498 Asst. Dir. Internal Audit; #08483 Internal Auditor Princ. to address trust and agency audits. (Int Audit - 02140) | NA | 451,347 | See 51c above | See 51c above |
| 5. Reallocate 1 Internal Auditor to Internal Auditor Principal, and funds for increase. | NA | 17,043 | - | - |
| 6. Transfer 1 position from the Risk Mgt unit in Finance General Fund to the Records unit in Finance General Fund. This is an unnecessary request. | NA | (35,431) | - | - |
| 7. Oracle reconciliation process improvements - Phase I | NA | 267,100 | - | - |
| 8. Transfer out Pos #00188 (99015 Admin Specialist) to Workers Comp Fund (01010), from cost center 02160 Risk Mgt. | NA | NA | (66,838) | (66,838) |
| 9. Fund position added (and filled) since Base Salary Budget published. Pos #99909, 99005 - Office Assistant in cost center 02160 Risk Mgt. | NA | NA | 66,838 | 66,838 |
| Total Operating Enhancements | - | 1,814,408 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No capital requests. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 7,070,240 | 8,891,358 | 7,324,965 | 7,324,965 |
| Compensation Adjustment Estimate | NA | NA | 54,101 | 81,798 |
| Final Budget | 7,070,240 | 8,891,358 | 7,379,066 | 7,406,763 |

Finance (02100)
 Water & Sewer Fund (511)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 51 - Personal Services | 2,995,246 | 4,421,458 | 5,928,886 | 4,569,691 | 148,233 | 3.4% |
| 52 - Purch Srvcs / Contracts | 4,395,136 | 6,262,132 | 7,252,223 | 6,848,944 | 586,812 | 9.4% |
| 53 - Supplies | 120,524 | 150,513 | 178,000 | 103,000 | (47,513) | -31.6% |
| 54 - Capital Outlays | 5,068 | 65,361 | 54,500 | 54,500 | (10,861) | -16.6% |
| 55 - Interfund / Interdept | 264,346 | 272,823 | 241,044 | 241,044 | (31,779) | -11.6% |
| Total | 7,780,320 | 11,172,287 | 13,654,653 | 11,817,179 | 644,892 | 5.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|-------------------|-------------------|-------------------|----------------|-------------|
| Rev Collections-W&S (02132) | 7,780,320 | 9,672,286 | 10,544,958 | 9,212,555 | (459,731) | -4.8% |
| Billing Resolution (02134) | | 1,500,001 | 3,109,695 | 2,604,624 | 1,104,623 | 73.6% |
| Total | 7,780,320 | 11,172,287 | 13,654,653 | 11,817,179 | 644,892 | 5.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 41 |
| Pos Funded as of MY17 | 71 |
| Pos Req to be Funded FY18 | 92 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1. | 54 |
| Positions (Previously Filled) | 3 |
| Positions (Vacancies) | 7 |
| Positions (Enhancements) | 1 |
| Recommended Funded Pos. | 65 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 7,780,320 |
| FY17 Projected Expenditures | 10,301,356 |
| FY18 Approved Budget | 11,817,179 |

Notes: Increases from FY16 actual expenses to FY17 budget and FY18 recommended budget due mainly to unfilled funded positions and increased activity in temporary labor and other professional services due to billing issues.

Finance (02100)
 Water & Sewer Fund (511)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 54 positions; 71 funded at MY17. Salaries inc from \$2.8M to \$3.1M. Benefits decr from \$1.5M to \$1.2M. [Rec: As requested with adjustments below.] | 4,421,458 | 3,765,716 | 3,765,716 | 3,765,716 |
| 52 - Purchased / Contracts. [Rec: with adjustments.] | 6,262,132 | 6,312,520 | 6,142,520 | 6,142,520 |
| 52a - Miscellaneous operating items requested as enhancements | NA | NA | 8,670 | 8,670 |
| 52b - Additional postage and mileage; see enhancements #15 & #17 below | NA | NA | 20,500 | 20,500 |
| 53 - Supplies. [Rec: with adjustment.] | 150,513 | 153,000 | 78,000 | 78,000 |
| 53a - Miscellaneous operating items requested as enhancements | NA | NA | 15,000 | 15,000 |
| 54 - Capital Outlays. [Rec: As requested.] | 65,361 | 44,500 | 44,500 | 44,500 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 272,823 | 241,044 | 241,044 | 241,044 |
| Changes to Base Budget | 11,172,287 | 10,516,780 | 10,315,950 | 10,315,950 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|------------------|------------------|
| 1. PCI Awareness Training | NA | 8,670 | See 52a above | See 52a above |
| 2. Employee engagement incentives | NA | 7,500 | See 53a above | See 53a above |
| 3. Quarterly recognition events | NA | 7,500 | See 53a above | See 53a above |
| 4. Third-party collections costs. [Rec: As requested.] | NA | 162,000 | 162,000 | 162,000 |
| 5. Add 2 Accounting Tech Sr. positions for accounting functions transferred to the UCO. | NA | 138,252 | Not Recommended. | Not Recommended. |
| 6. Fund 7 vacant positions #: 15334, 15060, 15335, 15245, 15332, 00184, 00254. [Rec: Fund 4 positions: 2 vacant (15060, 15565), 2 filled post-BSB (00184, 00254). The remaining 3 positions are already in the base request.] | NA | 307,222 | 259,409 | 259,409 |
| 7. Fund 9 vacant positions: #s 15228, 15229, 15230, 15231, 15232, 15233, 15241, 15242, 15243. Increases for 3 positions: #s 15336, 15337, 15338. [Rec: Fund 5 positions (15228, 15229, 15230, 15231, 15232). Increases for 3 pos \$17K] | NA | 557,933 | 299,154 | 299,154 |

| | | | | |
|--|----|---------|--|--|
| 8. Fund 10 vacant positions on a time-limited basis for the UCO Contact Center Top Performer program. 8 for 6 months, 2 for 8 months. Pos #s: 00539, 00540, 03156, 03159, 03160, 03162, 03163, 05975 ,05976, 07878. | NA | 284,702 | Not Recommended. | Not Recommended. |
| 9. Interns | NA | 5,400 | Not Recommended. Can be funded from existing base. | Not Recommended. Can be funded from existing base. |
| 10. Fund vacant position #15256. | NA | 93,687 | Not Recommended. | Not Recommended. |
| 11. Add 2 Training Coordinator, Water positions to address larger operations. | NA | 171,243 | Not Recommended. | Not Recommended. |
| 12. Add 2 Utility Mgt/QA positions. 1 to serve as project mgr for CIS implementation (12 mos.) 1 as project manager for IVR enhancements (time-limited 6 mos.) | NA | 150,071 | Not Recommended. | Not Recommended. |
| 13. Add 1 Collections Analyst position to address increased disconnection activity and to assist with write-offs an other A/R analysis. | NA | 78,422 | 78,422 | 78,422 |
| 14. Full-year New Day temporary labor funding. [Rec: 1/2 requested; review at Mid-Year.] | NA | 466,558 | 233,279 | 233,279 |
| 15. Postage associated with additional communications (New Day, CEO letters, etc.). | NA | 20,000 | See 52b above | See 52b above |
| 16. Training associated with New Day. [Rec: As requested.] | NA | 10,000 | 10,000 | 10,000 |
| 17. Mileage reimbursement | NA | 500 | See 52b above | See 52b above |
| 18. Supplies associated with New Day. [Rec: As requested.] | NA | 10,000 | 10,000 | 10,000 |
| 19. Computers associated with New Day. [Rec: As requested.] | NA | 10,000 | 10,000 | 10,000 |
| 20. IVR Post-Call Survey and Solution implementation. [Rec: As requested.] | NA | 96,000 | 96,000 | 96,000 |
| 21. Workforce Management implementation. | NA | 113,475 | 113,475 | 113,475 |
| 22. Event Notification implementation. | NA | 62,500 | 62,500 | 62,500 |

23. Fund 4 vacant positions #: 15234, 15235, 10571, 15245.

Fund 1 time-limited position as regular, #15245.

Fund increase for #15247. NA 376,238 126,606 126,606

[Fund 1 filled position (15234) & increase for pos 15247. 1 of the positions is filled and already funded in the base (15245).]

| | | | | |
|------------------------------|---|-----------|-----------|-----------|
| Total Operating Enhancements | - | 3,137,873 | 1,460,845 | 1,460,845 |
|------------------------------|---|-----------|-----------|-----------|

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------|-----------|----------|----------|----------|
|----------------------|-----------|----------|----------|----------|

| | | | | |
|-------|----|---|---|---|
| 1. NA | NA | - | - | - |
|-------|----|---|---|---|

| | | | | |
|----------------------------|---|---|---|---|
| Total Capital Enhancements | - | - | - | - |
|----------------------------|---|---|---|---|

| | | | | |
|--------------|------------|------------|------------|------------|
| Total Budget | 11,172,287 | 13,654,653 | 11,776,795 | 11,776,795 |
|--------------|------------|------------|------------|------------|

| | | | | |
|----------------------------------|----|----|--------|--------|
| Compensation Adjustment Estimate | NA | NA | 41,282 | 40,384 |
|----------------------------------|----|----|--------|--------|

| | | | | |
|--------------|------------|------------|------------|------------|
| Final Budget | 11,172,287 | 13,654,653 | 11,818,077 | 11,817,179 |
|--------------|------------|------------|------------|------------|

Fire (04900)
 Fire Fund (270)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| 51 - Personal Services | 39,063,606 | 48,802,437 | 54,257,675 | 49,566,161 | 763,724 | 1.6% |
| 52 - Purchased / Contracts | 1,512,943 | 1,797,743 | 8,051,648 | 1,851,648 | 53,905 | 3.0% |
| 53 - Supplies | 2,256,079 | 2,425,412 | 3,415,380 | 2,353,380 | (72,032) | -3.0% |
| 54 - Capital Outlays | 252,602 | 239,302 | 307,200 | 230,000 | (9,302) | -3.9% |
| 55 - Interfund / Interdept | 5,287,789 | 6,635,716 | 7,050,297 | 7,050,297 | 414,581 | 6.2% |
| 61 - Other Financing Uses | - | - | 664,538 | 664,538 | 664,538 | #DIV/0! |
| Total | 48,373,020 | 59,900,610 | 73,746,738 | 61,716,024 | 1,815,414 | 3.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Training (04922) | 30 | - | - | - | - | #DIV/0! |
| Administration (04923) | 21,769 | 42,356 | 1,776 | - | (42,356) | -100.0% |
| Operations (04925) | 48,351,221 | 59,858,254 | 73,744,962 | 61,716,024 | 1,857,770 | 3.1% |
| Total | 48,373,020 | 59,900,610 | 73,746,738 | 61,716,024 | 1,815,414 | 3.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 608 |
| Pos Funded as of MY17 | 657 |
| Pos Req to be Funded FY18 | 681 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 586 |
| Positions (Late FY17 Class) | 40 |
| Positions (Enhancement) | - |
| Recommended Funded Pos. | 626 |
| Projected Attrition (FTE) | (12) |
| Net Positions Recommended | 614 |

| | |
|----------------------------|----|
| Additional Grant Positions | 45 |
|----------------------------|----|

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 48,373,020 |
| FY17 Projected Expenditures | 57,630,797 |
| FY18 Approved Budget | 61,716,024 |

Notes: FY17 Budget for Fire had significant increase to correctly align all Fire District costs with the Fire Fund. There was direct reduction of the same amount in the General Fund that same year.

Position listing shows figures for FY16 as if those individuals were in the Fire Fund on that date.

Fire (04900)
 Fire Fund (270)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 586 positions; 657 funded at MY17. [Rec: Keep 586 position figure, however remove COLA requested in base to enhancements below; reduce OT for quick response vehicle from \$500K to \$250K until purchase of SPLOST related vehicles. Moved \$169,843 of Work Comp from Gen Fund.] | 48,802,437 | 48,846,254 | 46,989,620 | 46,989,620 |
| 51a - Attrition. Estimated true up cost of loss of two filled positions per month at \$38,150 per position. | NA | NA | (707,409) | (707,409) |
| 52 - Purchased / Contracts. Req was for \$1M of repair and maint; \$250K of contract support services; \$300K of misc maint; remainder amongst various line items. [Rec: Reduced major repairs from \$1M to \$250K due to SPLOST.] | 1,797,743 | 2,351,648 | 1,601,648 | 1,601,648 |
| 53 - Supplies. Req was for \$1M of operating supplies; \$1.5M of uniforms. [Rec: Reduced operating supplies to \$750K and uniforms to \$750K based on ability to spend.] | 2,425,412 | 2,578,380 | 1,578,380 | 1,578,380 |
| 54 - Capital Outlays. Primarily specialty software for department. | 239,302 | 230,000 | 230,000 | 230,000 |
| 55 - Interfund / Interdept. | 6,635,716 | 7,050,297 | 7,050,297 | 7,050,297 |
| Changes to Base Budget | 59,900,610 | 61,056,579 | 56,742,536 | 56,742,536 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| A. Moved base request of COLA for 652 positions at 3.5% to enhancement. | NA | NA | - | - |
| 1. Fund an additional 71 positions for twelve months. Department intends to hire in late 2017. [Rec: Clarified to fund expected 40 filled cadet positions on January 1, to be hired in late 2017.] | NA | 4,226,739 | 2,381,261 | 2,381,261 |
| 2. Match funding for SAFER grant. Grant covers first year of three year \$3,056,874 commitment for 45 Firefighter positions. No additional commitment after grant expiration. [Rec as is, plus \$500K of uniform funding in Enhancement #6. | NA | 664,538 | 1,164,538 | 1,164,538 |
| 3. Expand number Firefighter Inspectors from 6 to 10 starting in April. | NA | 169,578 | - | - |
| 4. Pay adjustment for 125 Firefighter IIs. | NA | 248,419 | - | - |

| | | | | |
|--|-------------------|-------------------|--------------------------|--------------------------|
| 5. Misc additional increases: \$200K promotion testing and certification; \$275K emergency medical supplies; \$500K uniforms for SAFER grant; \$139K in other capital supplies. [Rec: \$200K for promotional testing and \$275K in emergency medical supplies; \$500K of uniforms for grant in Enhancement 2.] | NA | 1,114,200 | 475,000 | 475,000 |
| 7. Create floating register of 20 Firefighter positions related to SAFER grant. [Department withdrew request.] | NA | 766,685 | - | - |
| 8. Program to Reach Immigrant Communities about Fire Safety. | NA | NA | 50,000 | 50,000 |
| Total Operating Enhancements | - | 7,190,159 | 4,070,799 | 4,070,799 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. SPLOST Funding. | NA | 5,500,000 | To be address in SPLOST. | To be address in SPLOST. |
| Total Capital Enhancements | - | 5,500,000 | - | - |
| Total Budget | 59,900,610 | 73,746,738 | 60,813,335 | 60,813,335 |
| Compensation Adjustment Estimate | NA | NA | 251,777 | 902,689 |
| Final Budget | 59,900,610 | 73,746,738 | 61,065,112 | 61,716,024 |

Fire (04900)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|------------------|----------------|----------------|----------------|----------------|---------------|
| 51 - Personal Services | 6,161,412 | - | 169,843 | - | - | #DIV/0! |
| 52 - Purchased / Contracts | 49,900 | - | - | - | - | #DIV/0! |
| 53 - Supplies | 91,442 | - | 2,000 | - | - | #DIV/0! |
| 54 - Capital Outlays | 63,680 | - | - | - | - | #DIV/0! |
| 55 - Interfund / Interdept | 489,492 | - | 50,935 | 50,935 | 50,935 | #DIV/0! |
| 61 - Other Financing Uses | - | 141,249 | - | 530,557 | 389,308 | 275.6% |
| Total | 6,855,926 | 141,249 | 222,778 | 581,492 | 440,243 | 311.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|----------------|----------------|----------------|----------------|---------------|
| Rescue Services (04930) | 6,780,816 | 141,249 | 222,778 | 581,492 | 440,243 | 311.7% |
| DeKalb Emergency Mgt Agency | 75,110 | - | - | - | - | #DIV/0! |
| Total | 6,855,926 | 141,249 | 222,778 | 581,492 | 440,243 | 311.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 6,855,926 |
| FY17 Projected Expenditures | 141,248 |
| FY18 Approved Budget | 581,492 |

Notes: FY17 Budget for Fire (General Fund) had significant decrease to correctly align all Fire District costs with the Fire Fund. There was direct increase of the same amount in the General Fund that same year.

The current cost of running one rescue unit (as required to keep our license) was reviewed at the end of FY17 and found to be lower than the actual cost. It is adjusted in the FY18 recommendation.

Fire (04900)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|----------------|----------------|----------------|----------------|
| 51 - Personal Services. Autoloading Workers Compensation Cost. Moved to Fire Fund. | - | 169,843 | - | - |
| 55 - Interfund / Interdept. Vehicle charges now correctly aligned. | - | 50,935 | 50,935 | 50,935 |
| 61 - Other Financing Uses. Transfers the equivalent of nine FTEs to staff on rescue. | 141,249 | 90,314 | 530,557 | 530,557 |
| Changes to Base Budget | 141,249 | 311,092 | 581,492 | 581,492 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 141,249 | 311,092 | 581,492 | 581,492 |

Fleet Management (01200)
 Vehicle Maintenance Fund (611)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------|
| 51 - Personal Services | 9,218,461 | 9,900,600 | 10,945,632 | 10,843,706 | 943,106 | 9.5% |
| 52 - Purch Srvcs / Contracts | 5,041,660 | 5,207,966 | 5,212,620 | 3,927,652 | (1,280,314) | -24.6% |
| 53 - Supplies | 11,940,105 | 13,337,720 | 13,301,760 | 12,848,318 | (489,402) | -3.7% |
| 54 - Capital Outlays | 3,369 | 15,655 | 15,655 | 15,655 | - | 0.0% |
| 55 - Interfund / Interdept | 3,102,980 | 2,084,086 | 2,073,074 | 2,073,074 | (11,012) | -0.5% |
| 57 - Other Costs | | 116,718 | | - | (116,718) | -100.0% |
| 61 - Other Financing Uses | | 195,000 | | - | (195,000) | -100.0% |
| 70 - Retirement Services | 31,595 | 31,744 | 31,595 | 31,595 | (149) | -0.5% |
| Total | 29,338,170 | 30,889,489 | 31,580,336 | 29,740,000 | (1,149,489) | -3.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------|
| Fleet Maintenance (01210) | 29,282,845 | 30,873,458 | 31,571,202 | 29,730,866 | (1,142,592) | -3.7% |
| Motor Pool (01220) | 55,325 | 16,031 | 9,134 | 9,134 | (6,897) | -43.0% |
| Total | 29,338,170 | 30,889,489 | 31,580,336 | 29,740,000 | (1,149,489) | -3.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 134 |
| Pos Funded as of MY17 | 141 |
| Pos Req to be Funded FY18 | 152 |

| Funded Position Recommend | FT Positions |
|------------------------------|--------------|
| Positions Filled as of 11/17 | 134 |
| Positions (Flexible) | 18 |
| Recommended Funded Pos. | 152 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 29,338,170 |
| FY17 Projected Expenditures | 29,318,728 |
| FY18 Approved Budget | 29,751,090 |

Notes: The enhancement is recommended for funding 18 additional fleet technicians, with offsetting reductions in overtime and outside repair costs. This funding mix will be evaluated at Mid-Year. Internal labor and parts costs tend to be significantly lower than outside repairs.

Fleet Management (01200)
 Vehicle Maintenance Fund (611)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 134 positions; 141 funded at MY17. Salaries level at \$6.5M. Benefits decr from \$3.2M to \$3M. [Rec: As requested with OT adjustment.] | 9,900,600 | 10,217,719 | 10,217,719 | 10,217,719 |
| 51a - Reduction in OT (in addition to amount taken in enhancement). | | | (100,000) | (100,000) |
| 52 - Purchased / Contracts. \$4M - Maintenance; outside repairs. Down \$638K due to increased in-house repairs. (See also enhancement #1 for additional reductions pending additional staffing). [Rec: request adjusted for reduced outside repairs.] | 5,207,966 | 5,212,620 | 5,195,620 | 5,195,620 |
| 52b - Reduction in Outside Repair per trending (in addition to amount taken in enhancement). | | | (637,423) | (637,423) |
| 52c - Adjustment for three percent change. | | | | (5,545) |
| 53 - Supplies. \$262K - Shop supplies. \$5.8M - Parts. \$255K - Maint material. \$101K - Propane. \$3.2M - Gasoline. \$3.1M - Diesel Fuel. [Rec: with reductions per trending.] | 13,337,720 | 13,301,760 | 12,848,318 | 12,848,318 |
| 54 - Capital Outlays. | 15,655 | 15,655 | 15,655 | 15,655 |
| 55 - Interfund / Interdept. \$1.5M - Gen Fund OH charge. [Rec: As requested.] | 2,084,086 | 2,073,074 | 2,073,074 | 2,073,074 |
| 57 - Other Costs. Reserves for appropriation. [Not requested.] | 116,718 | - | - | - |
| 61 - Other Financing Uses. Transfer to CIP Fund. [Not requested.] | 195,000 | - | - | - |
| 70 - Retirement Services. [Rec: As requested.] | 31,744 | 31,595 | 31,595 | 31,595 |
| Changes to Base Budget | 30,889,489 | 30,852,423 | 29,644,558 | 29,639,013 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

1. Fund 18 vacant positions - Pos #s 03704, 15779, 03637, 03641, 03643, 03660, 03662, 03663, 03664, 03665, 03685, 04672, 04674, 03595, 00412, 03687, 03693, 03698
 [Rec: With offsetting amounts in Overtime (-\$103K) and Maint/Outside Repair (-\$625K).

NA

727,913

Rec with Rec with
 offsetting offsetting
 reductions of reductions of
 OT & Outside OT & Outside
 Repairs Repairs

| | | | | |
|------------------------------|---|---------|---|---|
| Total Operating Enhancements | - | 727,913 | - | - |
|------------------------------|---|---------|---|---|

| | | | | |
|----------------------|-----------|----------|----------|----------|
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------|-----------|----------|----------|----------|

| | | | | |
|-------|----|---|---|--|
| 1. NA | NA | - | - | |
|-------|----|---|---|--|

| | | | | |
|----------------------------|---|---|---|---|
| Total Capital Enhancements | - | - | - | - |
|----------------------------|---|---|---|---|

| | | | | |
|--------------|------------|------------|------------|------------|
| Total Budget | 30,889,489 | 31,580,336 | 29,644,558 | 29,639,013 |
|--------------|------------|------------|------------|------------|

| | | | | |
|----------------------------------|----|----|--------|---------|
| Compensation Adjustment Estimate | NA | NA | 95,442 | 100,987 |
|----------------------------------|----|----|--------|---------|

| | | | | |
|--------------|------------|------------|------------|------------|
| Final Budget | 30,889,489 | 31,580,336 | 29,740,000 | 29,740,000 |
|--------------|------------|------------|------------|------------|

GIS (00800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| 51 - Personal Services | 1,674,615 | 1,786,162 | 1,885,830 | 1,826,188 | 40,026 | 2.2% |
| 52 - Purch Srvcs / Contracts | 231,127 | 453,274 | 443,920 | 443,920 | (9,354) | -2.1% |
| 53 - Supplies | 44,952 | 31,639 | 30,595 | 30,595 | (1,044) | -3.3% |
| 54 - Capital Outlays | 290,085 | 343,291 | 340,321 | 340,321 | (2,970) | -0.9% |
| 55 - Interfund / Interdept | - | - | 3,644 | 3,644 | 3,644 | #DIV/0! |
| 61 - Other Financing Uses | - | 4,777 | - | - | (4,777) | -100.0% |
| Total | 2,240,779 | 2,619,143 | 2,704,310 | 2,644,668 | 25,525 | 1.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| GIS (00801) | 1,205,968 | 1,512,338 | 1,567,815 | 1,592,684 | 80,346 | 5.3% |
| Property Mapping (00803) | 1,034,812 | 1,106,805 | 1,136,495 | 1,051,984 | (54,821) | -5.0% |
| Total | 2,240,780 | 2,619,143 | 2,704,310 | 2,644,668 | 25,525 | 1.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 20 |
| Pos Funded as of MY17 | 20 |
| Pos Req to be Funded FY18 | 21 |

| Funded Position Recommend | FT Positions |
|------------------------------|--------------|
| Positions Filled as of 11/17 | 21 |
| Positions (Over FY17 Limit) | (1) |
| Net Position Recommended | 20 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,240,779 |
| FY17 Projected Expenditures | 2,337,154 |
| FY18 Approved Budget | 2,644,668 |

Notes: Department hired one more than funding allowed in FY17. Department may let position attrit during FY18 to return to 20.

GIS (00800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 21 positions; 20 funded at MY17. Salaries and Benefits increased see below 51a [Rec: As requested.] | 1,786,162 | 1,863,595 | 1,863,595 | 1,863,595 |
| 51a. FY17 funded 20 positions FY18 autoloaded 21, 1 position higher than last years count. [Recommendation: Defund Admin Spec (#00170), Dept may use other funding.] | NA | NA | (62,276) | (62,276) |
| 52 - Purchased / Contracts. Annual Maintenance Agreement; travel/training; & Licenses | 453,274 | 443,920 | 443,920 | 443,920 |
| 53 - Supplies. General office supplies, books & subscriptions. | 31,639 | 30,595 | 30,595 | 30,595 |
| 54 - Capital Outlays. Server and annual license agreement | 343,291 | 340,321 | 340,321 | 340,321 |
| 55 - Interfund / Interdept. [Rec as is] | 4,777 | 3,644 | 3,644 | 3,644 |
| Changes to Base Budget | 2,619,143 | 2,682,075 | 2,619,799 | 2,619,799 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Hire 1 part-time GIS Spec (08140) @ 12 months. [Revisit at mid-year] | NA | 22,235 | - | - |
| Total Operating Enhancements | - | 22,235 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 2,619,143 | 2,704,310 | 2,619,799 | 2,619,799 |
| Compensation Adjustment Estimate | NA | NA | 15,883 | 24,869 |
| Final Budget | 2,619,143 | 2,704,310 | 2,635,682 | 2,644,668 |

Grady (095000)
Hospital Fund (273)
FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 52 - Purchased / Contracts | 700 | 100,000 | 100,000 | 100,000 | - | 0.0% |
| 57 - Other Costs | 19,911,029 | 12,934,952 | 12,934,952 | 12,934,952 | - | 0.0% |
| 58 - Debt Service | - | 7,466,188 | 7,464,125 | 7,464,125 | (2,063) | 0.0% |
| Total | 19,911,729 | 20,501,140 | 20,499,077 | 20,499,077 | (2,063) | 0.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| Debt Service-Fire Fund (09375) | 19,911,729 | 20,501,140 | 20,499,077 | 20,499,077 | (2,063) | 0.0% |
| Total | 19,911,729 | 20,501,140 | 20,499,077 | 20,499,077 | (2,063) | 0.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pops Red to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 19,911,729 |
| FY17 Projected Expenditures | 20,388,052 |
| FY18 Approved Budget | 20,499,077 |

The recommendation for Grady keeps the subsidy stable in FY18 and adjusts for new debt service levels. It does not take into account current proposals concerning new debt service. Those decisions can be addressed at midyear when the tax levies are passed.

Grady (095000
Hospital Fund (273)
FY18 Budget Process

| | | | | |
|------------------------------|------------|------------|------------|------------|
| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| Other Professional Services | 100,000 | 100,000 | 100,000 | 100,000 |
| Grady Subsidy | 12,934,952 | 12,934,952 | 12,934,952 | 12,934,952 |
| Grady Debt | 7,466,188 | 7,464,125 | 7,464,125 | 7,464,125 |
| Changes to Base Budget | 20,501,140 | 20,499,077 | 20,499,077 | 20,499,077 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 20,501,140 | 20,499,077 | 20,499,077 | 20,499,077 |

Health Board (07100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| 57 - Other Costs | 4,155,634 | 4,255,634 | 4,468,416 | 4,305,634 | 50,000 | 1.2% |
| Total | 4,155,634 | 4,255,634 | 4,468,416 | 4,305,634 | 50,000 | 1.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| BoH - Cty Contribution (07101) | 4,155,634 | 4,255,634 | 4,468,416 | 4,305,634 | 50,000 | 1.2% |
| Total | 4,155,634 | 4,255,634 | 4,468,416 | 4,305,634 | 50,000 | 1.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,155,634 |
| FY17 Projected Expenditures | 4,255,632 |
| FY18 Approved Budget | 4,305,634 |

Notes: This entity is subsidized by the county. DeKalb provides approximately 13% of the funding.

Health Board (07100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 57 - Other Costs. Request reflects 5% increase. Not recommended. | 4,255,634 | 4,468,416 | 4,255,634 | 4,255,634 |
| Changes to Base Budget | 4,255,634 | 4,468,416 | 4,255,634 | 4,255,634 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. BOC Amendment 2-27-18 (Infant Mortality) | NA | NA | NA | 50,000 |
| Total Operating Enhancements | - | - | - | 50,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 4,255,634 | 4,468,416 | 4,255,634 | 4,305,634 |

HOST Contribution (09000)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|-----------|-----------|----------|----------|-----------|--------|
| 61 - Other Financing Uses | 4,891,824 | 1,393,050 | - | 982,453 | (410,597) | -29.5% |
| Total | 4,891,824 | 1,393,050 | - | 982,453 | (410,597) | -29.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------------|-----------|-----------|----------|----------|-----------|--------|
| Contribution to Capital (09XXX) | 4,891,824 | 1,393,050 | - | 982,453 | (410,597) | -29.5% |
| Total | 4,891,824 | 1,393,050 | - | 982,453 | (410,597) | -29.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | NA |
| Pos Funded as of MY17 | NA |
| Pos Req to be Funded FY18 | NA |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No Positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,891,824 |
| FY17 Projected Expenditures | 1,393,050 |
| FY18 Approved Budget | 982,453 |

Notes: HOST Contributions only applies until April 1, 2018.

HOST Contribution (09000)
General Fund (100)
FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| A. HOST Capital no longer applicable with EHOST and SPLOST. | 1,393,050 | - | 982,453 | 982,453 |
| Budget | 1,393,050 | - | 982,453 | 982,453 |

Hotel / Motel Fund (10275)
 Hotel / Motel Fund (275)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|--------------------|---------------|
| 52 - Purchased/Contracted Svc: | - | - | - | 50,000 | 50,000 | #DIV/0! |
| 57 - Other Costs | 2,706,660 | 3,374,768 | 3,300,000 | 2,187,500 | (1,187,268) | -35.2% |
| 61 - Other Financing Uses | 3,611,682 | 4,338,989 | 4,350,000 | 1,875,000 | (2,463,989) | -56.8% |
| Total | 6,318,343 | 7,713,757 | 7,650,000 | 4,112,500 | (3,601,257) | -46.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|--------------------|---------------|
| Hotel / Motel Tax Fund (10275) | 6,318,343 | 7,713,757 | 7,650,000 | 4,112,500 | (3,601,257) | -46.7% |
| Total | 6,318,343 | 7,713,757 | 7,650,000 | 4,112,500 | (3,601,257) | -46.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 6,318,343 |
| FY17 Projected Expenditures | 5,400,000 |
| FY18 Approved Budget | 4,062,500 |

Notes: Starting with FY18, the amount under Tourism Product Development will no longer be transferred to a capital project but will remain in the Hotel / Motel as fund balance. This will increase transparency in terms of the amount available for funding.

Hotel / Motel Fund (10275)
 Hotel / Motel Fund (275)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------------|-----------|-----------|-----------|-----------|
| 57- Other Costs. | 3,374,768 | 3,300,000 | 2,187,500 | 2,187,500 |
| 61 - Other Financing Uses. | 4,338,989 | 4,350,000 | 1,875,000 | 1,875,000 |
| Changes to Base Budget | 7,713,757 | 7,650,000 | 4,062,500 | 4,062,500 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|------------------------|-----------|----------|----------|----------|
|------------------------|-----------|----------|----------|----------|

1. Other Professional Services - Civil War Markers.

These memorials will identify, explain and memorialize the many events that happened during the Civil War in DeKalb County. [Recommended.]

| | | | | |
|--|----|---|--------|--------|
| | NA | - | 50,000 | 50,000 |
|--|----|---|--------|--------|

| | | | | |
|------------------------------|---|---|--------|--------|
| Total Operating Enhancements | - | - | 50,000 | 50,000 |
|------------------------------|---|---|--------|--------|

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------|-----------|----------|----------|----------|
|----------------------|-----------|----------|----------|----------|

| | | | | |
|----------|----|---|---|---|
| 1. None. | NA | - | - | - |
|----------|----|---|---|---|

| | | | | |
|----------------------------|---|---|---|---|
| Total Capital Enhancements | - | - | - | - |
|----------------------------|---|---|---|---|

| | | | | |
|--------------|-----------|-----------|-----------|-----------|
| Total Budget | 7,713,757 | 7,650,000 | 4,112,500 | 4,112,500 |
|--------------|-----------|-----------|-----------|-----------|

Human Resources (01500)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| 51 - Personal Services | 2,642,835 | 2,885,281 | 3,051,452 | 3,036,660 | 151,379 | 5.2% |
| 52 - Purchased / Contracts | 645,237 | 1,041,069 | 1,135,914 | 1,225,914 | 184,845 | 17.8% |
| 53 - Supplies | 14,091 | 45,300 | 44,900 | 44,900 | (400) | -0.9% |
| 54 - Capital Outlays | 1,695 | 5,000 | 6,232,970 | 4,000 | (1,000) | -20.0% |
| 55 - Interfund / Interdept | 6,714 | 6,504 | 8,609 | 8,609 | 2,105 | 32.4% |
| Total | 3,310,572 | 3,983,154 | 10,473,845 | 4,320,083 | 336,929 | 8.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| HR & Merit System (01510) | 2,504,200 | 2,913,465 | 9,183,836 | 2,890,074 | (23,391) | -0.8% |
| Emp Health Clinic (01520) | 408,703 | 505,592 | 612,492 | 612,492 | 106,900 | 21.1% |
| Training & Dev (01525) | 397,669 | 564,097 | 677,517 | 817,517 | 253,420 | 44.9% |
| Total | 3,310,572 | 3,983,154 | 10,473,845 | 4,320,083 | 336,929 | 8.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 31 |
| Pos Funded as of MY17 | 32 |
| Pos Req to be Funded FY18 | 33 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 32 |
| Position (Consent Decree) | 1 |
| Recommended Funded Pos. | 33 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 3,310,572 |
| FY17 Projected Expenditures | 3,753,217 |
| FY18 Approved Budget | 4,320,083 |

Notes: HR and Watershed will enter into an agreement to bill the Consent Decree for the efforts of one HR position on a monthly or quarterly basis for FY2018. In future years, this cost will be captured within the General Fund administrative charge, and the position will not be dedicated exclusively to Consent Decree efforts.

Human Resources (01500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 32 positions; 32 funded at MY17; 33 positions filled as of 9/30/17. [Rec: Adjusted to current levels.] | 2,885,281 | 2,963,011 | 2,963,011 | 2,963,011 |
| 52 - Purchased / Contracts. Other professional services decreased \$165K due to completion of pay & class study. [Rec: As requested.] | 1,041,069 | 874,914 | 874,914 | 874,914 |
| 53 - Supplies. [Rec: As requested.] | 45,300 | 44,900 | 44,900 | 44,900 |
| 54 - Capital Outlays. [Rec: As requested.] | 5,000 | 4,000 | 4,000 | 4,000 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 6,504 | 8,609 | 8,609 | 8,609 |
| Changes to Base Budget | 3,983,154 | 3,895,434 | 3,895,434 | 3,895,434 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| 1. Learning management system for use in employee training. Requested as CIP, moved to operating by Budget Office. [Not recommended.] | NA | 50,000 | - | - |
| 2. Fund one HR Specialist position to focus on filling key Watershed Management positions related to the consent decree for 12 months. [Rec: Fund for eight months with reimbursement from Consent Decree administrative project. HR and Watershed will enter into agreement to jointly approve cost reimbursement monthly or quarterly.] | NA | 63,441 | 48,349 | 48,349 |
| 3. Pre-employment drug and alcohol testing. BOC approved a new contract in October which increased the amount for pre-employment testing services. [Rec: As requested.] | NA | 101,000 | 101,000 | 101,000 |
| 4. Pay & class study post-implementation support. [Not recommended.] | NA | 50,000 | - | - |
| 5. Equity adjustments to address retention of staff. [Not recommended.] | NA | 25,000 | - | - |
| 6. Additional funding for executive recruitment expenses including travel reimbursements, advertising, and printed materials. [Not recommended.] | NA | 50,000 | - | - |

| | | | | |
|---|------------------|-------------------|------------------|------------------|
| 7. Customer service training space. Request for modular training rooms to replace classrooms lost in sale of Clark Harrison Building. Requested as CIP, moved to operating by Budget Office. Budget form requested \$60K; supporting documentation stated \$97K including \$60K for rent (\$5K per month) and \$37K for utilities connection and voice/data configuration. [Not recommended.] | NA | 60,000 | - | - |
| 8. Improved customer experience training initiative. Funding to engage outside firm to conduct training to improve customer interactions and organizational culture. | NA | NA | 250,000 | 250,000 |
| Total Operating Enhancements | - | 399,441 | 399,349 | 399,349 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Human resources information system (HRIS) upgrade. | NA | 6,178,970 | - | - |
| Total Capital Enhancements | - | 6,178,970 | - | - |
| Total Budget | 3,983,154 | 10,473,845 | 4,294,783 | 4,294,783 |
| Compensation Adjustment Estimate | NA | NA | 21,925 | 25,300 |
| Final Budget | 3,983,154 | 10,473,845 | 4,316,708 | 4,320,083 |

Human Services (07500)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| 51 - Personal Services | 2,225,671 | 2,358,699 | 2,643,033 | 2,640,565 | 281,866 | 12.0% |
| 52 - Purchased / Contracts | 1,105,595 | 1,411,124 | 1,476,314 | 1,526,314 | 115,190 | 8.2% |
| 53 - Supplies | 86,572 | 154,293 | 186,136 | 74,936 | (79,357) | -51.4% |
| 55 - Interfund / Interdept | 134,480 | 23,880 | 46,227 | 56,227 | 32,347 | 135.5% |
| 61 - Other Financing Uses | 1,317,808 | 1,317,808 | 6,593,571 | 1,467,808 | 150,000 | 11.4% |
| Total | 4,870,126 | 5,265,804 | 10,945,281 | 5,765,850 | 500,046 | 9.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| Administration (07510) | 1,043,048 | 1,123,916 | 6,436,054 | 1,307,823 | 183,907 | 16.4% |
| Lou Walker Sr Center (07520) | 1,079,945 | 1,286,170 | 1,235,899 | 1,124,699 | (161,471) | -12.6% |
| Senior Citizens (07530) | 1,861,537 | 1,806,556 | 1,979,787 | 2,074,787 | 268,231 | 14.8% |
| Central Center (07540) | 340,627 | 375,527 | 432,996 | 397,996 | 22,469 | 6.0% |
| Office of Youth Svcs (07550) | 545,077 | 673,635 | 860,545 | 860,545 | 186,910 | 27.7% |
| Total | 4,870,235 | 5,265,804 | 10,945,281 | 5,765,850 | 500,046 | 9.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 29 |
| Pos Funded as of MY17 | 31 |
| Pos Req to be Funded FY18 | 33 |

| Funded Position Recommend | FT Positions |
|----------------------------------|--------------|
| Positions Filled as of 9/1. | 28 |
| Positions (In process) | 3 |
| Position (Human Srvc. Dir.) | 1 |
| Net Positions Recommended | 32 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,870,235 |
| FY17 Projected Expenditures | 5,098,826 |
| FY18 Approved Budget | 5,765,850 |

Notes: Increase in budget from FY17 is mostly due to funding the director position and an increase of \$150K in grant matching funds. The grant matching funds will be reviewed after ARC amounts are solidified.

Human Services (07500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|---------------------------|---------------------------|
| 51 - Personal Services. Base salary budget funds 28; 31 funded at MY17. Salaries dec \$75K from \$1.581M to \$1.506M. Benefits dec \$99K from \$778K to \$679K. [Rec: As requested, but see 51a below for positions in hiring process.] | 2,358,699 | 2,184,815 | 2,184,815 | 2,184,815 |
| 51a - Fund Senior Services Administrator, Youth Services Coordinator, Sr., and Special Projects Coordinator positions in hiring process when base salary budget was run. | NA | NA | 239,613 | 239,613 |
| 52 - Purchased / Contracts. Request includes \$911K for other professional services including \$350K for programs, instructors, and contracts at the Lou Walker Senior Center and \$271K for Office of Youth Services programming; \$261K for security services; and \$168K for maintenance & repair services. [Rec: As requested.] | 1,411,124 | 1,476,314 | 1,476,314 | 1,476,314 |
| 53 - Supplies. Operating supplies dec \$78K from \$132K to \$54K. [Rec: As requested.] | 154,293 | 74,936 | 74,936 | 74,936 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 23,880 | 11,227 | 11,227 | 11,227 |
| 61 - Other Financing Uses. Grant matching funds inc \$150K from \$1.32M to \$1.47M based on anticipated reduction in federal and state funding from the Atlanta Regional Commission. [Rec: As requested.] | 1,317,808 | 1,467,808 | 1,467,808 | 1,467,808 |
| Changes to Base Budget | 5,265,804 | 5,215,100 | 5,454,713 | 5,454,713 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund Human Services Director position hired in Oct 2017 in Administration cost center (07510). This position has been vacant for over a year and did not show in FY17 headcount. | NA | 178,917 | 178,917 | 178,917 |
| 2. Fund Senior Services Administrator position omitted from base salary budget due to administrative error in Senior Citizens Services cost center (07530). | NA | 93,539 | Rec in 51A in base above. | Rec in 51A in base above. |
| 3. Fund Youth Services Coordinator, Sr. position hired in Sep 2017 in Office of Youth Services cost center (07550). | NA | 78,422 | Rec in 51A in base above. | Rec in 51A in base above. |
| 4. Fund Special Projects Coordinator position currently in hiring process for 12 months in Senior Citizens Services cost center (07530). | NA | 67,652 | Rec in 51A in base above. | Rec in 51A in base above. |

| | | | | |
|--|----|----------------|----------------|----------------|
| 5. Fund Administrative Coordinator position for eight months in cost center 07510. | NA | 39,688 | - | - |
| 6. Vehicle for Central DeKalb Senior Center. | NA | 35,000 | - | 45,000 |
| 7. Replacement chairs. | NA | 111,200 | - | - |
| 8. Programmatic funding for four senior centers. | NA | NA | - | 50,000 |
| Total Operating Enhancements | - | 604,418 | 178,917 | 273,917 |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|------------------|-----------------|-----------------|
| 1. District 4 Senior Center construction. | NA | 5,123,763 | Not recommended | Not recommended |
| Total Capital Enhancements | - | 5,123,763 | - | - |

| | | | | |
|----------------------------------|------------------|-------------------|------------------|------------------|
| Total Budget | 5,265,804 | 10,943,281 | 5,633,630 | 5,728,630 |
| Compensation Adjustment Estimate | NA | NA | 30,857 | 37,220 |
| Final Budget | 5,265,804 | 10,943,281 | 5,664,487 | 5,765,850 |

Internal Audit (00500)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|---------------|------------------|------------------|------------------|----------------|--------------|
| 51 - Personal Services | 51,605 | 1,045,523 | 1,384,643 | 1,409,603 | 364,080 | 34.8% |
| 52 - Purchased / Contracts | 36,044 | 236,668 | 248,800 | 248,800 | 12,132 | 5.1% |
| 53 - Supplies | 7 | 50,000 | 25,000 | 25,000 | (25,000) | -50.0% |
| 54 - Capital Outlays | - | 26,000 | 12,500 | 12,500 | (13,500) | -51.9% |
| 57 - Other Costs | 2,900 | 10,000 | 11,000 | 11,000 | 1,000 | 10.0% |
| Total | 90,556 | 1,368,191 | 1,681,943 | 1,706,903 | 338,712 | 24.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|---------------|------------------|------------------|------------------|----------------|--------------|
| Internal Audit Office (00510) | 90,556 | 1,368,191 | 1,681,943 | 1,706,903 | 338,712 | 24.8% |
| Total | 90,556 | 1,368,191 | 1,681,943 | 1,706,903 | 338,712 | 24.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 2 |
| Pos Funded as of MY17 | 13 |
| Pos Req to be Funded FY18 | 13 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 11 |
| Positions (In process) | 2 |
| Recommended Funded Pos. | 13 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 90,556 |
| FY17 Projected Expenditures | 1,066,083 |
| FY18 Approved Budget | 1,706,903 |

Notes: This office was fully funded at the beginning of FY17, but not all positions had been hired as of midyear so salary savings were taken. This budget represents full restoration.

Internal Audit (00500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|---------------------------|---------------------------|
| 51 - Personal Services. Base salary budget funds 11 positions; 13 funded at MY17. Salaries inc \$85K from \$739K to \$824K. Benefits \$47K inc from \$292K to \$339K. Request includes \$10K in salary adjustments for employees passing exams. [Rec: As requested.] | 1,045,523 | 1,187,093 | 1,187,093 | 1,187,093 |
| 51A - Fund two positions currently in hiring process for 12 months (One Internal Auditor position and one Internal Auditor, Sr. position). | NA | NA | 197,550 | 197,550 |
| 52 - Purchased / Contracts. Request includes \$130K in other professional services for staff augmentation, \$50K for attorney services, and \$46K for training and conferences. [Rec: As requested.] | 236,668 | 248,800 | 248,800 | 248,800 |
| 53 - Supplies. [Rec: As requested.] | 50,000 | 25,000 | 25,000 | 25,000 |
| 54 - Capital Outlays. Request is for computer and projector for conference room and additional monitors for staff. [Rec: As requested.] | 26,000 | 12,500 | 12,500 | 12,500 |
| 57 -Other Costs. Request for liability insurance for Audit Oversight Committee. [Rec: As requested.] | 10,000 | 11,000 | 11,000 | 11,000 |
| Changes to Base Budget | 1,368,191 | 1,484,393 | 1,681,943 | 1,681,943 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund two positions currently in hiring process for 12 months (One Internal Auditor position and one Internal Auditor, Sr. position). | NA | 197,550 | Rec in 51A in base above. | Rec in 51A in base above. |
| Total Operating Enhancements | - | 197,550 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,368,191 | 1,681,943 | 1,681,943 | 1,681,943 |
| Compensation Adjustment Estimate | NA | NA | 16,796 | 24,960 |
| Final Budget | 1,368,191 | 1,681,943 | 1,698,739 | 1,706,903 |

IT (01600)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| 51 - Personal Services | 7,285,850 | 7,619,783 | 8,062,577 | 7,616,546 | (3,237) | 0.0% |
| 52 - Purch Srvcs / Contracts | 12,708,938 | 14,338,709 | 16,381,994 | 16,381,994 | 2,043,285 | 14.3% |
| 53 - Supplies | 113,321 | 154,969 | 155,995 | 155,995 | 1,026 | 0.7% |
| 54 - Capital Outlays | 1,125,829 | 1,525,150 | 753,100 | 753,100 | (772,050) | -50.6% |
| 55 - Interfund / Interdept | 31,398 | 31,061 | 51,524 | 51,524 | 20,463 | 65.9% |
| Total | 21,265,336 | 23,669,672 | 25,405,190 | 24,959,159 | 1,289,487 | 5.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------|
| Administration (01605) | 21,354,635 | 23,669,672 | 25,384,554 | 24,959,159 | 1,289,487 | 5.4% |
| Telecommunications (01620) | (89,299) | - | 20,636 | - | - | #DIV/0! |
| Total | 21,265,336 | 23,669,672 | 25,405,190 | 24,959,159 | 1,289,487 | 5.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 69 |
| Pos Funded as of MY17 | 71 |
| Pos Req to be Funded FY18 | 78 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 70 |
| Back to MY17 strength. | 1 |
| Recommended Funded Pos. | 71 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 21,265,336 |
| FY17 Projected Expenditures | 23,152,798 |
| FY18 Approved Budget | 24,959,159 |

Notes: The request in telecommunications was moved to the main cost center. It was autoloading in error. Most of the operating increase is due to updating the licensing payments for Microsoft products throughout the county.

IT (01600)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-----------------------|-----------------------|
| 51 - Personal Services. Base salary budget funds 70 positions; 71 funded at MY17. Base salary budget funds 70 positions; 71 funded at MY17. Salaries decr from \$5.4 to \$5.3M. Benefits decr from \$2.2M to \$2.1M. [Rec: With adjustments.] | 7,619,783 | 7,389,521 | 7,389,521 | 7,389,521 |
| 51a - Personal Services. Fund one additional to bring dept back to MY17 strength. Assignment to be determined by department upon need. | | | 83,478 | 83,478 |
| 52 - Purchased / Contracts. \$11.4M - Maintenance; software licenses and upgrade/support agreements. Up 5% from FY17. See also enhancement #1, +\$1M. \$1.7M - Other Prof Svcs; implementation consulting, high-level temporary services. Up \$317K from FY17. \$800K Lease/Purch of Eqpt; server leases. \$429K - Telephone; base/infrastructure services not allocated to depts. \$475K - Internet Svcs; access costs. \$250K - Wireless; base & infrastructure. [Rec: As requested.] | 14,338,709 | 15,319,531 | 15,319,531 | 15,319,531 |
| 53 - Supplies. [Rec: As requested.] | 154,969 | 155,995 | 155,995 | 155,995 |
| 54 - Capital Outlays. \$680K - Computers; servers. [Rec: As requested.] | 1,525,150 | 753,100 | 753,100 | 753,100 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 31,061 | 51,524 | 51,524 | 51,524 |
| Changes to Base Budget | 23,669,672 | 23,669,671 | 23,753,149 | 23,753,149 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. True-up for Microsoft software licensing and maintenance. Per contractual agreements. | NA | 1,062,463 | 1,062,463 | 1,062,463 |
| 2. Fund 5 vacant Systems Analyst positions. [Rec: Fund one additional to bring back to MY17 strength. Assignment to be determined by department upon need.] | NA | 417,388 | Rec in base, see 51a. | Rec in base, see 51a. |
| 3. Add 1 Systems Analyst position to support enterprise billing system. | NA | 83,478 | - | - |
| 4. Add 1 Systems Analyst position to support CRM system. | NA | 83,478 | - | - |
| 5. Add 1 Systems Analyst position to support the Hyperion system. | NA | 88,712 | - | - |
| Total Operating Enhancements | - | 1,735,519 | 1,062,463 | 1,062,463 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

| | | | | |
|--|----|--|-----------------------|-----------------------|
| 1. CRM Cloud Migration - Phase II \$290,000 On behalf of: Citizens Help dept. | NA | Dept did not include CIP \$ amounts in request form. | Recommended, see CIP. | Recommended, see CIP. |
| 2. Active Directory replacement \$525,000 On behalf of: enterprise-wide | NA | Dept did not include CIP \$ amounts in request form. | Recommended, see CIP. | Recommended, see CIP. |
| 3. Human Capital Mgt cloud migration \$6,000,000 On behalf of: Human Resources dept. | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| 4. Open Records Request Mgt system \$100,000 On behalf of: Law Dept./enterprise-wide | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| 5. Data Backup System \$500,000 On behalf of: IT dept./enterprise-wide | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| 6. Learning Mgt. System \$57,000 On behalf of: Ethics Office/HR Dept./enterprise-wide | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| 7. CRM Cloud Migration Phase III \$300,000 On behalf of: Citizen Help dept. | NA | Dept did not include CIP \$ amounts in request form. | See CIP Schedule. | See CIP Schedule. |
| 8. Odyssey Enhancements - Juvenile Ct \$1,205,622 On behalf of: IJIS Community | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| 9. Voice Mail System upgrade/replacement \$600,000 On behalf of: IT dept./enterprise-wide | NA | Dept did not include CIP \$ amounts in request form. | Not recommended. | Not recommended. |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|----------------------------------|------------|------------|------------|------------|
| Total Budget | 23,669,672 | 25,405,190 | 24,815,612 | 24,815,612 |
| Compensation Adjustment Estimate | NA | NA | 95,789 | 143,547 |
| Final Budget | 23,669,672 | 25,405,190 | 24,911,401 | 24,959,159 |

Juvenile Court (03400)
 General Fund (100)
 FY18 Budget Process

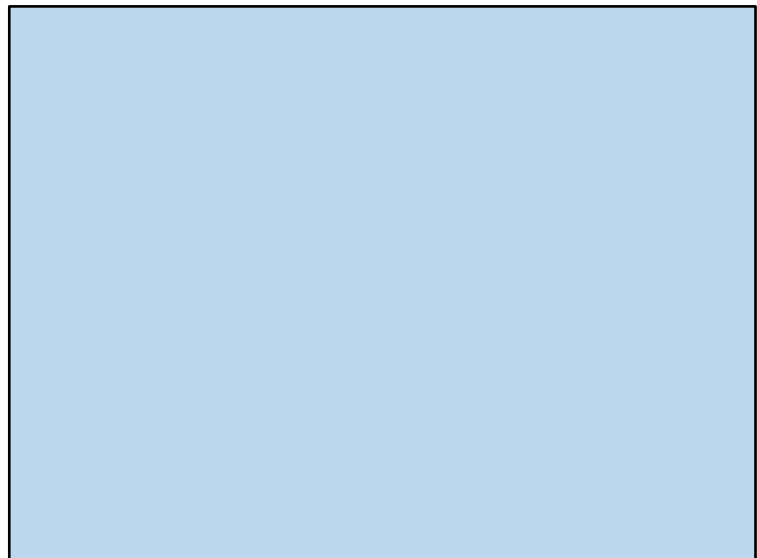
| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 5,772,194 | 6,029,350 | 6,309,498 | 6,387,061 | 357,711 | 5.9% |
| 52 - Purch Srvcs / Contracts | 1,349,970 | 1,195,229 | 1,352,068 | 1,261,004 | 65,775 | 5.5% |
| 53 - Supplies | 57,196 | 72,339 | 72,339 | 72,339 | - | 0.0% |
| 54 - Capital Outlays | (37,955) | - | - | - | - | #DIV/0! |
| 55 - Interfund / Interdept | 6,344 | 7,055 | 8,191 | 8,191 | 1,136 | 16.1% |
| 61 - Other Financing Uses | - | - | 20,000 | - | - | #DIV/0! |
| Total | 7,147,749 | 7,303,973 | 7,762,096 | 7,728,595 | 424,622 | 5.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Administration (03410) | 4,664,454 | 4,647,527 | 5,139,485 | 5,105,984 | 458,457 | 9.9% |
| Probation Services (03420) | 2,483,295 | 2,656,446 | 2,622,611 | 2,622,611 | (33,835) | -1.3% |
| Total | 7,147,749 | 7,303,973 | 7,762,096 | 7,728,595 | 424,622 | 5.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 76 |
| Pos Funded as of MY17 | 77 |
| Pos Req to be Funded FY18 | 77 |

| Funded Position Recommend | FT Positions |
|------------------------------|--------------|
| Positions Filled as of 9/1 | 74 |
| Positions (Filled After 9/1) | 3 |
| Positions Added by BOC | 5 |
| Recommended Funded Pos. | 82 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 7,147,749 |
| FY17 Projected Expenditures | 7,293,037 |
| FY18 Approved Budget | 7,728,595 |



Juvenile Court (03400)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|---|---|
| 51 - Personal Services. Base salary budget funds 74 positions; 77 funded at MY17. [Rec: Retain at 74.] | 6,029,350 | 5,829,850 | 5,829,850 | 5,829,850 |
| 51a - Fund three positions in hiring process at time of base salary budget run: clerk of court (pos #04350), grant coordinator (pos #10228), and administrative specialist (pos #03724). Twelve months funding for all positions. [Rec: As requested.] | NA | NA | 220,593 | 220,593 |
| 51b - Fund increase for rental of equipment (copiers). | NA | NA | 33,604 | 33,604 |
| 52 - Purchased / Contracts. \$869K for attorney services and \$165K for language and sign language interpreters. | 1,195,229 | 1,227,400 | 1,227,400 | 1,227,400 |
| 53 - Supplies. | 72,339 | 72,339 | 72,339 | 72,339 |
| 55 - Interfund / Interdept. | 7,055 | 8,191 | 8,191 | 8,191 |
| Changes to Base Budget | 7,303,973 | 7,137,780 | 7,391,977 | 7,391,977 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund new juvenile judge position. | NA | 259,055 | - | - |
| 2. Fund three existing positions. Hired clerk of court on 9/9/17 (pos #04350), hired grant coordinator on 10/10/17 (pos #10228), and hired administrative specialist on 9/25/17 (pos #03724). | NA | 220,593 | Recommend d. See base budget above, 51a. | Recommend d. See base budget above, 51a. |
| 3. Fund increase in attorney fees. | NA | 91,064 | - | - |
| 4. Fund increase for rental of equipment (copiers). | NA | 33,604 | Recommend d. See base budget above, 51b. | Recommend d. See base budget above, 51b. |
| 5. Grant match for potential new grants. | NA | 20,000 | - | - |
| 6. BOC added calendar clerk, judicial assistant, tribunal technician, and two law clerks. | NA | - | - | 254,142 |
| Total Operating Enhancements | - | 624,316 | - | 254,142 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No capital enhancements requested. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 7,303,973 | 7,762,096 | 7,391,977 | 7,646,119 |
| Compensation Adjustment Estimate | NA | NA | 67,611 | 82,476 |

| | | | | |
|--------------|-----------|-----------|-----------|-----------|
| Final Budget | 7,303,973 | 7,762,096 | 7,459,588 | 7,728,595 |
|--------------|-----------|-----------|-----------|-----------|

Juvenile Services (03400)
 Juvenile Services (208)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|---------------|---------------|----------------|----------------|--------------|-------------|
| 52 - Purch Srvcs/Contracts | 33,279 | 92,332 | 91,593 | 91,593 | (739) | -0.8% |
| 61 - Other Financing Uses | 1,747 | 2,000 | 10,000 | 10,000 | 8,000 | 400.0% |
| Total | 35,026 | 94,332 | 101,593 | 101,593 | 7,261 | 7.7% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|---------------|---------------|----------------|----------------|--------------|-------------|
| Juvenile Services (03425) | 35,026 | 94,332 | 101,593 | 101,593 | 7,261 | 7.7% |
| Total | 35,026 | 94,332 | 101,593 | 101,593 | 7,261 | 7.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 35,026 |
| FY17 Projected Expenditures | 36,823 |
| FY18 Approved Budget | 101,593 |

Notes: Juvenile Services Fund accounts for funds received under a 1990 Georgia law which allows supervisor fees (O.C.G.A 15-11-37) to be charged for certain probation services.

Juvenile Services (03400)
 Juvenile Services (208)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|---------------|----------------|----------------|----------------|
| 52 - Purchased / Contracts. Projected increase in revenue for 2018. | 92,332 | 91,593 | 91,593 | 91,593 |
| 61 - Other Financing Uses. | 2,000 | 10,000 | 10,000 | 10,000 |
| Changes to Base Budget | 94,332 | 101,593 | 101,593 | 101,593 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 94,332 | 101,593 | 101,593 | 101,593 |

Law (00300)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services and Emp | 3,232,477 | 3,625,335 | 3,721,524 | 3,776,700 | 151,365 | 4.2% |
| 52 - Purchased / Contracted Se | 1,089,906 | 1,167,337 | 1,065,629 | 1,265,629 | 98,292 | 8.4% |
| 53 - Supplies | 83,974 | 85,558 | 92,077 | 92,077 | 6,519 | 7.6% |
| 54 - Capital Outlays | 5,272 | 7,750 | 46,750 | 46,750 | 39,000 | 503.2% |
| 61 - Other Financing Uses | - | - | 1,200,000 | - | - | #DIV/0! |
| Total | 4,411,629 | 4,885,980 | 6,125,980 | 5,181,156 | 295,176 | 6.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Law Department (00310) | 3,432,950 | 3,758,945 | 3,798,945 | 4,054,121 | 295,176 | 7.9% |
| Infrastructure Support (00311) | 978,679 | 1,127,035 | 2,327,035 | 1,127,035 | - | 0.0% |
| Total | 4,411,629 | 4,885,980 | 6,125,980 | 5,181,156 | 295,176 | 6.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 26 |
| Pos Funded as of MY17 | 30 |
| Pos Req to be Funded FY18 | 30 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 30 |
| Other (None) | - |
| Recommended Funded Pos. | 30 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,411,629 |
| FY17 Projected Expenditures | 4,560,143 |
| FY18 Approved Budget | 5,181,156 |

Notes: Tentative plans are to combine the two cost centers for Law into one at midyear. General Fund administrative charges will still cover Infrastructure's use of the Law department.

Law (00300)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|--|--|
| 51 - Personal Services. Base salary budget funds 30 positions; 30 funded at MY17. Salaries inc \$100K from \$2.6M to \$2.7M. [Rec: As requested.] | 3,625,335 | 3,721,524 | 3,721,524 | 3,721,524 |
| 52 - Purchased / Contracts. | 1,167,337 | 1,065,629 | 1,065,629 | 1,065,629 |
| 53 - Supplies. | 85,558 | 92,077 | 92,077 | 92,077 |
| 54 - Capital Outlays. | 7,750 | 6,750 | 6,750 | 6,750 |
| Changes to Base Budget | 4,885,980 | 4,885,980 | 4,885,980 | 4,885,980 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Web-based case management software. | NA | NA | 40,000 | 40,000 |
| 2. Contracted real estate services to examine county properties. Offset by projected increase in revenue of \$200,000. Any additional funding to go towards fund balance. [Note: Not requested by Law department and may be moved under Budget via amendment.] | NA | NA | 200,000 | 200,000 |
| Total Operating Enhancements | - | - | 240,000 | 240,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Outside counsel for Watershed Management consent decree. | NA | 1,200,000 | Paid for by Watershed Management's consent decree. | Paid for by Watershed Management's consent decree. |
| 2. Web-based case management software. | NA | 40,000 | Fund operating enhancement #1 | Fund operating enhancement #1 |
| Total Capital Enhancements | - | 1,240,000 | - | - |
| Total Budget | 4,885,980 | 6,125,980 | 5,125,980 | 5,125,980 |
| Compensation Adjustment Estimate | NA | NA | 33,238 | 55,176 |
| Final Budget | 4,885,980 | 6,125,980 | 5,159,218 | 5,181,156 |

Library (06800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| 51 - Personal Services | 11,967,941 | 14,530,902 | 15,436,262 | 15,299,307 | 768,405 | 5.3% |
| 52 - Purch Srvcs / Contracts | 3 | 70,400 | 1,634,200 | 134,200 | 63,800 | 90.6% |
| 53 - Supplies | 1,156,854 | 756,854 | 2,014,386 | 2,014,386 | 1,257,532 | 166.2% |
| 54 - Capital Outlays | - | - | - | - | - | #DIV/0! |
| 55 - Interfund / Interdept | 32,514 | 32,338 | 26,247 | 26,247 | (6,091) | -18.8% |
| 57 - Other Costs | 1,836,240 | 1,836,240 | 1,921,240 | 1,921,240 | 85,000 | 4.6% |
| Total | 14,993,552 | 17,226,734 | 21,032,335 | 19,395,380 | 2,168,646 | 12.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Admin (06810) | 3,987,903 | 4,281,666 | 6,059,574 | 4,932,390 | 650,724 | 15.2% |
| Information Svcs (06820) | 4,778,629 | 5,877,401 | 6,036,348 | 5,865,981 | (11,420) | -0.2% |
| Circulation (06830) | 3,184,621 | 4,074,175 | 4,822,869 | 4,524,725 | 450,550 | 11.1% |
| Technical Services (06840) | 1,726,346 | 1,394,172 | 2,484,920 | 2,484,920 | 1,090,748 | 78.2% |
| Automation (06850) | 341,746 | 353,867 | 360,632 | 360,632 | 6,765 | 1.9% |
| Maint & Ops (06860) | 974,307 | 1,245,453 | 1,267,992 | 1,226,732 | (18,721) | -1.5% |
| Total | 14,993,552 | 17,226,734 | 21,032,335 | 19,395,380 | 2,168,646 | 12.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 215 |
| Pos Funded as of MY17 | 230 |
| Pos Req to be Funded FY18 | 251 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1. | 234 |
| Positions (Overfilled) | (4) |
| Positions (Ellenwood Library) | 9 |
| Recommended Funded Pos. | 239 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 14,993,552 |
| FY17 Projected Expenditures | 16,834,599 |
| FY18 Approved Budget | 19,395,380 |

Notes: Defunded 4 positions based on FY17 funded position count. Only 230 funded at MY17. 234 filled on day position count report was run.

Funding for opening of Ellenwood Library included.

Book budget was restored to \$2 million.

Library (06800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 234 positions; 230 funded at MY17. FT salaries are flat at \$9.2M, PT salaries dec by \$202K from \$560K to \$358K. Pension inc by \$444K, from \$1.3M to \$1.M. | 14,530,902 | 14,761,408 | 14,761,408 | 14,761,408 |
| 51a - Personal Services. FY17 funded 230 positions FY18 autoloaded 234, 4 position higher than last year's count. Defund 4 positions (Calculated based on Library Tech). | - | - | (170,367) | (170,367) |
| 52 - Purchased / Contracts. Funding for annual financial audit. | 70,400 | 34,200 | 34,200 | 34,200 |
| 53 - Supplies. Funding for library material. | 756,854 | 771,240 | 771,240 | 771,240 |
| 55 - Interfund / Interdept. Vehicle maintenance and overhead charge. | 32,338 | 26,247 | 26,247 | 26,247 |
| 57 - Other Costs. Transfer covers cost such as utilities, telecommunications, general maint/equipment repairs, office/janitorial supplies, property insurance, marketing/publication, etc. | 1,836,240 | 1,836,240 | 1,836,240 | 1,836,240 |
| Changes to Base Budget | 17,226,734 | 17,429,335 | 17,258,968 | 17,258,968 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Library Materials (Books & Subscriptions) [Rec: This plus the base amount equals \$2M.] | NA | 1,243,146 | 1,243,146 | 1,243,146 |
| 2. Fund 9 positions: 1 - FTE Req Tech (#80205) @ 12-months; 7 -FTE, Library Tech (#68070) @ 12-months; 1 - FTE, Custodian (#99220) @ 12-months. | NA | 391,927 | - | - |
| 3. Fund 9 positions: 1-FTE Library Spec Sr (#068050); 1-FTE Librarian (#68040); 1-FTE Librarian Sr (#68030); 1-FTE Library Spec (#68060); 4-FTE Library Tech (#68070); and 1-PT Custodian @ 8-months -- Ellenwood location target open date June/July 2018. | NA | 282,927 | 282,927 | 282,927 |
| 4. Fund general maintenance and operation cost (utilities, telecom, office eqp) for Ellenwood location target open date June/July 2018. | NA | 85,000 | 85,000 | 85,000 |
| 5. Library Campaign to increase card membership and usage. | | | 100,000 | 100,000 |
| Total Operating Enhancements | - | 2,003,000 | 1,711,073 | 1,711,073 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

| | | | | |
|--|------------|------------|--------------------|--------------------|
| 1. Chamblee Library parking lot construction (ADA & Safety) -- Dept seeking 50/50 match w/the State (only \$200K may be needed). | NA | 400,000 | Recommended in CIP | Recommended in CIP |
| 2. Inventory Control System (installation of sensor gates, tag readers pads at checkout/in stations) at 23 branches. | NA | 1,200,000 | - | - |
| Total Capital Enhancements | - | 1,600,000 | - | - |
| Total Budget | 17,226,734 | 21,032,335 | 18,970,041 | 18,970,041 |
| Compensation Adjustment Estimate. | NA | NA | 360,470 | 425,339 |
| Final Budget | 17,226,734 | 21,032,335 | 19,330,511 | 19,395,380 |

Magistrate Court (04800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| 51 - Personal Services | 3,176,544 | 3,303,908 | 3,298,120 | 3,677,711 | 373,803 | 11.3% |
| 52 - Purch Srvcs / Contracts | 153,453 | 212,291 | 210,450 | 210,450 | (1,841) | -0.9% |
| 53 - Supplies | 40,153 | 56,200 | 56,200 | 56,200 | - | 0.0% |
| 54 - Capital Outlays | 13,111 | 12,940 | 13,000 | 13,000 | 60 | 0.5% |
| 55 - Interfund / Interdept | 8,654 | - | - | - | - | #DIV/0! |
| 57 - Other Costs | 9,033 | 3,000 | 3,000 | 3,000 | - | 0.0% |
| 61 - Other Financing Uses | - | 10,000 | 12,000 | 12,000 | 2,000 | 20.0% |
| Total | 3,400,948 | 3,598,339 | 3,592,770 | 3,972,361 | 374,022 | 10.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Magistrate Court (04810) | 3,400,948 | 3,598,339 | 3,592,770 | 3,972,361 | 374,022 | 10.4% |
| Total | 3,400,948 | 3,598,339 | 3,592,770 | 3,972,361 | 374,022 | 10.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 15 |
| Pos Funded as of MY17 | 15 |
| Pos Req to be Funded FY18 | 17 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 14 |
| Positions (In process) | 1 |
| Position Added by BOC | 1 |
| Recommended Funded Pos. | 16 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 3,400,948 |
| FY17 Projected Expenditures | 3,567,247 |
| FY18 Approved Budget | 3,972,361 |

The increase is threefold: 1) Effective 9/1/17, a new procedure (internal) requires a judge to be on-call every night to issue search warrants. 2) Starting in August, a nuisance abatement calendar was added once a month. 3) Starting in October, a bench warrant calendar was added for criminal ordinance violations once a month.

One associate magistrate judge position (pos #04530) is showing as a full-time position but it is a part-time position. It is not showing in the count to the left.

Magistrate Court (04800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|-----------------------------|-----------------------------|
| 51 - Personal Services. Base salary budget funds 15 positions; 15 funded at MY17. [Rec: Retain at 15.] | 3,303,908 | 3,175,218 | 3,175,218 | 3,175,218 |
| 51a - Fund court clerk position (pos #06756), hired 10/9. | NA | NA | 76,784 | 76,784 |
| 51b - Adjust to include county pension obligations for part-time judges. Budget system does not autoloan that amount. | NA | NA | 344,383 | 344,383 |
| 51c. Fund existing supplement for court support supervisor. | NA | NA | 1,530 | 1,530 |
| 52 - Purchased / Contracts. \$38K for professional services for interpreters for limited English proficiency parties and witnesses. \$70K for maintenance & repairs for five courtrooms. | 212,291 | 210,450 | 210,450 | 210,450 |
| 53 - Supplies. | 56,200 | 56,200 | 56,200 | 56,200 |
| 54 - Capital Outlays. | 12,940 | 13,000 | 13,000 | 13,000 |
| 55 - Interfund / Interdept. | 3,000 | 3,000 | 3,000 | 3,000 |
| 61 - Other Financing Uses. | 10,000 | 12,000 | 12,000 | 12,000 |
| Changes to Base Budget | 3,598,339 | 3,469,868 | 3,892,565 | 3,892,565 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund existing supplement for court support supervisor. | NA | 1,530 | See base budget above, 51c. | See base budget above, 51c. |
| 2. Funded court clerk position (pos #06756), hired 10/9. | NA | 76,784 | See base budget above, 51a. | See base budget above, 51a. |
| 3. Fund Pre-trial Investigator I (new position). | NA | 41,255 | - | - |
| 4. Fund salary adjustment for two senior staff in Pre-Trial Services. | NA | 3,333 | - | - |
| 5. BOC added one law clerk position. | NA | - | - | 65,000 |
| Total Operating Enhancements | - | 122,902 | - | 65,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 3,598,339 | 3,592,770 | 3,892,565 | 3,957,565 |
| Compensation Adjustment Estimate | NA | NA | 18,948 | 14,796 |
| Final Budget | 3,598,339 | 3,592,770 | 3,911,513 | 3,972,361 |

Medical Examiner (04300)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| 51 - Personal Services | 1,217,659 | 1,302,902 | 1,374,965 | 1,389,427 | 86,525 | 6.6% |
| 52 - Purch Srvcs / Contracts | 983,306 | 949,415 | 1,318,015 | 1,318,015 | 368,600 | 38.8% |
| 53 - Supplies | 132,929 | 133,916 | 133,916 | 133,916 | - | 0.0% |
| 54 - Capital Outlays | 17,902 | 48,300 | 48,300 | 48,300 | - | 0.0% |
| 55 - Interfund / Interdept | 88,920 | 113,241 | 122,767 | 122,767 | 9,526 | 8.4% |
| Total | 2,440,716 | 2,547,774 | 2,997,963 | 3,012,425 | 464,651 | 18.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Medical Examiner (04310) | 2,440,716 | 2,547,774 | 2,997,963 | 3,012,425 | 464,651 | 18.2% |
| Total | 2,440,716 | 2,547,774 | 2,997,963 | 3,012,425 | 464,651 | 18.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 12 |
| Pos Funded as of MY17 | 16 |
| Pos Req to be Funded FY18 | 16 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 15 |
| Positions (In process) | 1 |
| Recommended Funded Pos. | 16 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,440,716 |
| FY17 Projected Expenditures | 2,454,864 |
| FY18 Approved Budget | 3,012,425 |

Notes: \$400,000 of increase is contractual with the medical examiner.

Medical Examiner (04300)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|---|---|
| 51 - Personal Services. Base salary budget funds 15 positions; 16 funded at MY17. [Rec: Retain at 15.] | 1,302,902 | 1,258,917 | 1,258,917 | 1,258,917 |
| 51a - Fund chief investigator position (pos #05004), vacant at time of salary projections. | NA | NA | 116,048 | 116,048 |
| 52 - Purchased / Contracts. \$800k for medical examiner contract. Decrease in professional services for lab analysis that will be absorbed in enhancement 2 (\$41K). | 949,415 | 918,015 | 918,015 | 918,015 |
| 53 - Supplies. | 133,916 | 133,916 | 133,916 | 133,916 |
| 54 - Capital Outlays. | 48,300 | 48,300 | 48,300 | 48,300 |
| 55 - Interfund / Interdept. | 113,241 | 122,767 | 122,767 | 122,767 |
| Changes to Base Budget | 2,547,774 | 2,481,915 | 2,597,963 | 2,597,963 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund chief investigator position (pos #05004), vacant at time of salary projections. | NA | 116,048 | Recommend d. See base budget above, 51a. | Recommend d. See base budget above, 51a. |
| 2. Increase in medical examiner's contract. \$1.2M for medical examiner contract (scheduled for BOC decision on November 9, 2017, Agenda Item #2017-1091). Scope of services increased in contract to include 3.5 doctors needed on staff, 3 technicians needed in lab, and personnel needed for transport. | NA | 400,000 | 400,000 | 400,000 |
| Total Operating Enhancements | - | 516,048 | 400,000 | 400,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 2,547,774 | 2,997,963 | 2,997,963 | 2,997,963 |
| Compensation Adjustment Estimate | NA | NA | 16,580 | 14,462 |
| Final Budget | 2,547,774 | 2,997,963 | 3,014,543 | 3,012,425 |

Non-Departmental (09100)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|------------------|------------------|--------------------|---------------|
| 51 - Personal Services | 15,000 | 15,002 | 15,002 | 15,002 | - | 0.0% |
| 55 - Interfund / Interdept | 6,067,332 | 4,510,034 | 4,553,645 | 4,553,645 | 43,611 | 1.0% |
| 57 - Other Costs | 150,000 | 150,000 | 150,000 | 150,000 | - | 0.0% |
| 61 - Other Financing Uses | 4,724,894 | 5,840,387 | - | - | (5,840,387) | -100.0% |
| 70 - Retirement Services | 113,861 | 233,795 | 65,813 | 65,813 | (167,982) | -71.9% |
| Total | 11,071,087 | 10,749,218 | 4,784,460 | 4,784,460 | (5,964,758) | -55.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|-------------------|-------------------|------------------|------------------|--------------------|---------------|
| Designated Services (09120) | 11,071,087 | 10,749,218 | 4,784,460 | 4,784,460 | (5,964,758) | -55.5% |
| Total | 11,071,087 | 10,749,218 | 4,784,460 | 4,784,460 | (5,964,758) | -55.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/31/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 11,071,087 |
| FY17 Projected Expenditures | 10,749,218 |
| FY18 Approved Budget | 4,784,460 |

Starting in FY18, Contributions to Capital / Projects will be its own department. Most of these projects in this fund will be SPLOST eligible.

Non-Departmental (09100)
 Designated Fund (271)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|-------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| A. General Fund Administrative Charge | 4,259,161 | 4,259,161 | 4,259,161 | 4,259,161 |
| B. Retirement Benefits | 233,795 | 65,813 | 65,813 | 65,813 |
| C. Stormwater Fees | 150,000 | - | 150,000 | 150,000 |
| D. Non-Immunity Judgements | 124,385 | 124,385 | 124,385 | 124,385 |
| E. Risk Management Charges | 126,488 | 170,099 | 170,099 | 170,099 |
| F. Unemployment Compensation | 15,002 | 15,002 | 15,002 | 15,002 |
| G. Capital Contributions. | 5,840,387 | Now in separate department. | Now in separate department. | Now in separate department. |
| Budget | 10,749,218 | 4,634,460 | 4,784,460 | 4,784,460 |

Non-Departmental (09100)
 Fire Fund (270)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| 51 - Personal Services | 27,228 | 27,223 | 27,223 | 27,223 | - | 0.0% |
| 55 - Interfund / Interdept | 5,222,052 | 5,046,912 | 5,115,477 | 5,115,477 | 68,565 | 1.4% |
| 57 - Other Costs | 12,000 | 12,000 | - | 12,000 | - | 0.0% |
| 61 - Other Financing Uses | 382,774 | 260,275 | - | - | (260,275) | -100.0% |
| 70 - Retirement Services | 137,094 | 137,094 | 137,094 | 137,094 | - | 0.0% |
| Total | 5,781,148 | 5,483,504 | 5,279,794 | 5,291,794 | (191,710) | -3.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Designated Services (09120) | 5,781,148 | 5,483,504 | 5,279,794 | 5,291,794 | (191,710) | -3.5% |
| Total | 5,781,148 | 5,483,504 | 5,279,794 | 5,291,794 | (191,710) | -3.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 5,781,148 |
| FY17 Projected Expenditures | 5,483,504 |
| FY18 Approved Budget | 5,291,794 |

Starting in FY18, Contributions for Capital and/or Projects will be handled in the Contributions debt for clarity. They were under Other Financing in FY17.

Non-Departmental (09100)
 Fire Fund (270)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| A. General Fund Administrative Charge | 4,639,429 | 4,639,429 | 4,639,429 | 4,639,429 |
| B. Non-Immunity Judgements | 225,711 | 225,711 | 225,711 | 225,711 |
| D. Risk Management Charges | 181,772 | 250,337 | 250,337 | 250,337 |
| C. Retirement Benefits | 137,094 | 137,094 | 137,094 | 137,094 |
| E. Unemployment Compensation | 27,223 | 27,223 | 27,223 | 27,223 |
| F. Stormwater Fees | 12,000 | - | 12,000 | 12,000 |
| G. Capital Contributions. | 260,275 | Now in separate department. | Now in separate department. | Now in separate department. |
| Budget | 5,483,504 | 5,279,794 | 5,291,794 | 5,291,794 |

Non-Departmental (09100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|------------------|------------------|---------------------|---------------|
| 51 - Personal Services | 415,467 | 117,067 | 117,067 | 117,067 | - | 0.0% |
| 52 - Purchased / Contracts | 433,859 | 1,250,000 | 1,250,000 | 1,250,000 | - | 0.0% |
| 53 - Supplies | 354,744 | - | - | - | - | #DIV/0! |
| 55 - Interfund / Interdept | 1,275,492 | 1,699,064 | 1,982,127 | 1,982,127 | 283,063 | 16.7% |
| 57 - Other Costs | 994,997 | 938,400 | 838,400 | 838,400 | (100,000) | -10.7% |
| 58 - Debt Service | 180,400 | - | - | - | - | #DIV/0! |
| 61 - Other Financing Uses | 17,549,117 | 14,376,306 | - | 658,058 | (13,718,248) | -95.4% |
| 70 - Retirement Services | 472,765 | 456,498 | 472,765 | 472,765 | 16,267 | 3.6% |
| Total | 21,676,841 | 18,837,335 | 4,660,359 | 5,318,417 | (13,518,918) | -71.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|-------------------|-------------------|------------------|------------------|---------------------|---------------|
| General (09110) | 21,676,361 | 18,837,335 | 4,660,359 | 5,318,417 | (13,518,918) | -71.8% |
| Parks Bonds Admin (09112) | 480 | - | - | - | - | #DIV/0! |
| Total | 21,676,841 | 18,837,335 | 4,660,359 | 5,318,417 | (13,518,918) | -71.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 21,676,841 |
| FY17 Projected Expenditures | 18,837,335 |
| FY18 Approved Budget | 5,318,417 |

Starting with FY18, contributions to capital and/or projects will be in a separate department for transparency. Also, before FY17, some debt payments were made out of this department. Starting in that year, they were made out of General Fund / Debt.

Non-Departmental (09100)
 General Fund (100)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|-------------------|------------------|------------------|------------------|
| | | Now in | Now in | Now in |
| A. Capital Contributions. | 11,247,721 | separate | separate | separate |
| | | department. | department. | department. |
| B. Risk Management Charges | 728,436 | 1,011,499 | 1,011,499 | 1,011,499 |
| C. Non-Immunity Judgement | 970,628 | 970,628 | 970,628 | 970,628 |
| D. Federal/State/Local Representation | 750,000 | 750,000 | 750,000 | 750,000 |
| E. Atlanta Regional Commission | 718,400 | 718,400 | 718,400 | 718,400 |
| F. Property Taxes on Liened Property | 500,000 | 500,000 | 500,000 | 500,000 |
| G. Early Retirement | 456,498 | 472,765 | 472,765 | 472,765 |
| H. Contingency | - | - | 358,058 | 358,058 |
| I. DeKalb Works | 250,000 | - | 300,000 | 300,000 |
| J. Stormwater Fees | 120,000 | 120,000 | 120,000 | 120,000 |
| K. Unemployment Compensation | 117,067 | 117,067 | 117,067 | 117,067 |
| L. Gas South/DeKalb Alliance | 100,000 | - | - | - |
| M. Transfer to Grady | 2,481,837 | - | - | - |
| N. MARTA Stops | 396,748 | - | - | - |
| Budget | 18,837,335 | 4,660,359 | 5,318,417 | 5,318,417 |

Non-Departmental (09100)
 Police Fund (274)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|-------------------|------------------|------------------|------------------|--------------|
| 51 - Personal Services | - | 51,665 | 51,665 | 51,665 | - | 0.0% |
| 55 - Interfund / Interdept | 8,651,304 | 9,421,877 | 9,518,074 | 9,518,074 | 96,197 | 1.0% |
| 61 - Other Financing Uses | - | 600,000 | - | - | (600,000) | -100.0% |
| 70 - Retirement Services | - | 119,934 | 167,982 | 167,982 | 48,048 | 40.1% |
| Total | 8,651,304 | 10,193,476 | 9,737,721 | 9,737,721 | (455,755) | -4.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------|------------------|-------------------|------------------|------------------|------------------|--------------|
| Police Services (09140) | 8,651,304 | 10,193,476 | 9,737,721 | 9,737,721 | (455,755) | -4.5% |
| Total | 8,651,304 | 10,193,476 | 9,737,721 | 9,737,721 | (455,755) | -4.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions. | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 8,651,304 |
| FY17 Projected Expenditures | 10,193,476 |
| FY18 Approved Budget | 9,737,721 |

Starting in FY18, Contributions for Capital and/or Projects will be handled in the Contributions debt for clarity. They were under Other Financing in FY17.

Non-Departmental (09100)
 Police Fund (274)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|-------------------|------------------|------------------|------------------|
| A. General Fund Administrative Charge | 8,622,380 | 8,622,380 | 8,622,380 | 8,622,380 |
| B. Unemployment Compensation | 51,665 | 51,665 | 51,665 | 51,665 |
| C. Non-Immunity Judgements | 428,363 | 428,363 | 428,363 | 428,363 |
| D. Risk Management Charges | 371,134 | 467,331 | 467,331 | 467,331 |
| E. Retirement Benefits | 119,934 | 167,982 | 167,982 | 167,982 |
| | | Now in | Now in | Now in |
| F. Capital Contributions. | 600,000 | separate | separate | separate |
| | | department. | department. | department. |
| Budget | 10,193,476 | 9,737,721 | 9,737,721 | 9,737,721 |

Non-Departmental (09100)
 Unincorporated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| 51 - Personal Services | 4,716 | 4,720 | 4,720 | 4,720 | - | 0.0% |
| 55 - Interfund / Interdept | 1,723,620 | 1,652,314 | 1,663,728 | 1,663,728 | 11,414 | 0.7% |
| 57 - Other Costs | 1,527,711 | - | - | - | - | #DIV/0! |
| 61 - Other Financing Uses | 913,577 | 370,266 | - | - | (370,266) | -100.0% |
| 70 - Retirement Services | 17,379 | 17,379 | 17,379 | 17,379 | - | 0.0% |
| Total | 4,187,003 | 2,044,679 | 1,685,827 | 1,685,827 | (358,852) | -17.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Designated Services (09120) | 4,187,003 | 2,044,679 | 1,685,827 | 1,685,827 | (358,852) | -17.6% |
| Total | 4,187,003 | 2,044,679 | 1,685,827 | 1,685,827 | (358,852) | -17.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

Funded Position Recommend FT Positions
 No positions.

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,187,003 |
| FY17 Projected Expenditures | 2,044,679 |
| FY18 Approved Budget | 1,685,827 |

Contributions to Capital / Projects moved to its own department starting in FY18.

Non-Departmental (09100)
 Unincorporated Fund (271)
 FY18 Budget Process

| Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---------------------------------------|------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| A. General Fund Administrative Charge | 1,583,812 | 1,583,812 | 1,583,812 | 1,583,812 |
| B. Non-Immunity Judgements | 43,466 | 39,132 | 39,132 | 39,132 |
| C. Retirement Benefits | 17,379 | 17,379 | 17,379 | 17,379 |
| D. Risk Management Charges | 25,036 | 40,784 | 40,784 | 40,784 |
| E. Unemployment Compensation | 4,720 | 4,720 | 4,720 | 4,720 |
| F. Capital Contributions. | 370,266 | Now in separate department. | Now in separate department. | Now in separate department. |
| Budget | 2,044,679 | 1,685,827 | 1,685,827 | 1,685,827 |

Parks & Recreation (06100)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 51 - Personal Services | 8,208,897 | 7,765,169 | 9,615,629 | 8,612,328 | 847,159 | 10.9% |
| 52 - Purch Srvcs / Contracts | 1,671,012 | 2,304,137 | 42,939,425 | 2,130,484 | (173,653) | -7.5% |
| 53 - Supplies | 761,765 | 550,264 | 600,264 | 581,264 | 31,000 | 5.6% |
| 54 - Capital Outlays | 9,252 | - | 8,360 | 5,000 | 5,000 | #DIV/0! |
| 55 - Interfund / Interdept | 1,347,974 | 1,232,354 | 1,381,834 | 1,381,834 | 149,480 | 12.1% |
| 57 - Other Costs | 225,000 | 375,000 | 225,000 | 225,000 | (150,000) | -40.0% |
| Total | 12,223,899 | 12,226,924 | 54,770,512 | 12,935,910 | 708,986 | 5.8% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| Administration (06101) | 1,272,858 | 1,357,235 | 1,751,807 | 1,809,295 | 452,060 | 33.3% |
| Special Populations (06102) | 9,372 | 12,754 | 42,895 | 42,895 | 30,141 | 236.3% |
| Summer Programs (06103) | 282,262 | 492,781 | 151,897 | 151,897 | (340,884) | -69.2% |
| Rec Div Admin (06104) | 437,257 | 462,008 | 355,556 | 355,556 | (106,452) | -23.0% |
| Recreation Centers (06105) | 2,582,719 | 2,022,004 | 2,477,282 | 2,507,282 | 485,278 | 24.0% |
| Mystery Valley Golf (06110) | 986 | - | - | - | - | #DIV/0! |
| Sugar Creek Golf (06111) | 4,111 | - | 1,519,084 | 10,000 | 10,000 | #DIV/0! |
| Planning & Dev (06113) | 455,201 | 439,110 | 37,920,372 | 645,372 | 206,262 | 47.0% |
| Aquatics (06114) | 453,574 | 441,060 | 441,060 | 441,060 | - | 0.0% |
| Division Admin (06115) | 1,205,821 | 1,505,339 | 3,139,044 | 814,187 | (691,152) | -45.9% |
| District I Serv Center (06116) | 1,160,724 | 1,300,989 | 1,450,856 | 1,450,856 | 149,867 | 11.5% |
| District II Serv Center (06117) | 1,129,312 | 1,030,929 | 2,015,314 | 1,519,666 | 488,737 | 47.4% |
| District III Serv Center (06118) | 1,686,821 | 1,729,089 | 2,245,595 | 1,928,094 | 199,005 | 11.5% |
| Support Services (06119) | 30,763 | 34,590 | 34,733 | 34,733 | 143 | 0.4% |
| Horticulture & Forest (06120) | 19,050 | 26,713 | 24,180 | 24,180 | (2,533) | -9.5% |
| Planning & Dev (06121) | 10,908 | 8,529 | 15,353 | 15,353 | 6,824 | 80.0% |
| Natural Res Mgmt (06126) | 188,685 | 160,682 | 109,173 | 109,173 | (51,509) | -32.1% |
| Mrk & Promotions (06128) | 249,868 | 222,950 | 215,969 | 215,969 | (6,981) | -3.1% |
| Cultural Affairs (06130) | 413,455 | 343,048 | 261,071 | 261,071 | (81,977) | -23.9% |
| Youth Athletics (06132) | 266,076 | 383,289 | 327,764 | 327,764 | (55,525) | -14.5% |
| Little Horse Cr Farm (06136) | 364,077 | 253,825 | 271,507 | 271,507 | 17,682 | 7.0% |
| Total | 12,223,899 | 12,226,924 | 54,770,512 | 12,935,910 | 708,986 | 5.8% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 101 |
| Pos Funded as of MY17 | 109 |
| Pos Req to be Funded FY18 | 129 |

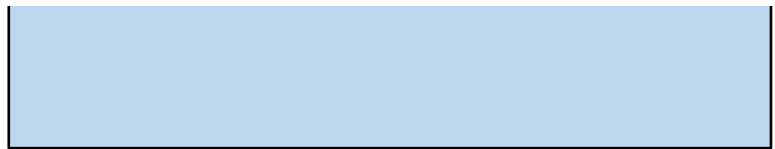
| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 102 |
| Positions (In process) | 7 |
| Recommended Funded Pos. | 109 |

Notes: Transfer \$225K from rental motor vehicle tax to Art Station, Inc., Callanwolde Fine Arts Center, and Spruill Center for donations (\$75K each).

Transfer \$261,071 from rental motor vehicle tax to Porter Sanford Art Center for operating expenses.

Staffing brought back to FY17 levels.

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 12,223,899 |
| FY17 Projected Expenditures | 12,247,623 |
| FY18 Approved Budget | 12,935,910 |



Parks & Recreation (06100)
 Designated Fund (271)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base number based on 102 filled positions. MY17 based on 109. | 7,765,169 | 8,060,718 | 8,060,718 | 8,060,718 |
| 51a - Fund arts center manager (pos #00749), recreation center supervisor (pos #02189), athletics program coordinator (pos #02644), and heavy equipment operator (pos #02835), 8 months funding. See enhancement 1. | NA | NA | 258,053 | 258,053 |
| 51b - Fund two parks maintenance supervisors (\$116,435), ten grounds maintenance workers (\$373,294), and two equipment operators (116,435) to mow parks weekly. [Rec: parks maintenance supervisor (pos #02640) and two grounds maintenance workers (pos #02220 & 02227), 8 months funding. | NA | NA | 132,876 | 132,876 |
| 52 - Purchased / Contracts. \$192K for lifeguard services contract, \$1.1M for grounds maintenance (restored grounds maintenance to 2017 level), and \$91K officiating services for track. | 2,304,137 | 1,973,108 | 2,302,193 | 2,302,193 |
| 53 - Supplies. Primarily park operating supplies. | 550,264 | 581,264 | 581,264 | 581,264 |
| 54 - Capital Outlays. | - | 5,000 | 5,000 | 5,000 |
| 55 - Interfund / Interdept. All related to vehicle charges. | 1,232,354 | 1,381,834 | 1,381,834 | 1,381,834 |
| 57 - Other Costs. \$75K each to Arts Center, Inc., Callanwolde Fine Arts Center, and Spruill Center. [Rec: Covered now by excess Rental Car Tax.] | 375,000 | 225,000 | 225,000 | 225,000 |
| Changes to Base Budget | 12,226,924 | 12,226,924 | 12,946,937 | 12,946,937 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|------------------------|-----------|----------|----------|----------|
|------------------------|-----------|----------|----------|----------|

| | | | | |
|--|----|---------|---|---|
| 1. Fund art center manager (\$98,143), athletics program coordinator (\$67,768), administrative specialist (\$60,999), two recreation center supervisors (\$67,260), heavy equipment operator (\$58,512), and parks ranger/naturalist (\$58,564) to maintain current operations, 8 months funding. | NA | 411,246 | Recommended arts center mgr, recreation ctr supv, athletic prog coord & heavy equip oper. See base budget above, 51a. | Recommended arts center mgr, recreation ctr supv, athletic prog coord & heavy equip oper. See base budget above, 51a. |
|--|----|---------|---|---|

| | | | | |
|--|------------------|------------------|---|---|
| 2. Fund two parks maintenance supervisors (\$116,435), ten grounds maintenance workers (\$373,294), and two equipment operators (116,435) to mow parks weekly. [Rec: parks maintenance supervisor (pos #02640) and two grounds maintenance workers (pos #02220 & 02227), 8 months funding. | NA | 618,164 | Recommended a parks maintenance supervisor and two grounds maintenance workers. See base budget above, 51b. | Recommended a parks maintenance supervisor and two grounds maintenance workers. See base budget above, 51b. |
| 2a. Tree removal (\$46,127), uniforms (\$7,000), and tool/small equipment (\$3,360). [Rec: Tree removal.] | NA | 56,487 | 46,127 | 46,127 |
| 3. Increase funds for Park Pride. Department has entered into contract. | NA | 14,800 | 14,800 | 14,800 |
| 4. Repair and renovate Sugar Creek Golf Center. | NA | 1,509,084 | - | - |
| 5. Re-landscape Maloof grounds (\$167,364) and repair park trails (\$25,000). [Rec: Landscape for Maloof grounds.] Parks trails are SPLOST eligible. | NA | 192,364 | 167,364 | 167,364 |
| 6. Fund health benefits for part-time employees. | NA | 220,000 | - | - |
| 7. Fund carpenter (\$51,857), two electricians (\$103,714), plumber (\$45,496), arts center production specialist (\$58,217), and event coordinator (\$58,217) positions to address immediate needs for repairs, events, and production services, 8 months funding. | NA | 317,501 | - | - |
| 8. Fund landscape maintenance: irrigation & fertilization (\$500,000), landscape maintenance (\$823,943), pond maintenance & fence repair (\$430,000), landscape restoration & recreation center beautification (\$200,000) because sites have been added to contract, to hire certified contractors, to provide full service maintenance, and prepare for unforeseen emergencies. | NA | 1,953,942 | See Enhancement 9 below. Current level maintained with funding moved to Facilities. See 9 below. | See Enhancement 9 below. Current level maintained with funding moved to Facilities. See 9 below. |
| 9. Move \$700,000 of \$1.1M funding from Parks to Facilities for grounds maintenance. | NA | NA | (700,000) | (700,000) |
| 10. Fund enhancement of after school programs to include four vans, Wi-Fi, computers, warming kitchens, and snacks for 10 recreation centers. | NA | NA | 250,000 | 250,000 |
| 11. BOC added funds for wellness programs. | NA | NA | - | 50,000 |
| Total Operating Enhancements | - | 5,293,588 | (221,709) | (171,709) |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

| | | | | |
|--|------------|------------|-----------------------------|-----------------------------|
| 1. Various repairs, renovations and improvement for parks. | NA | 37,250,000 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| Total Capital Enhancements | - | 37,250,000 | - | - |
| Total Budget | 12,226,924 | 54,770,512 | 12,725,228 | 12,775,228 |
| Compensation Adjustment Estimate | NA | NA | 126,248 | 160,682 |
| Final Budget | 12,226,924 | 54,770,512 | 12,851,476 | 12,935,910 |

Planning & Sustainability (05100)
 Development Fund (201)
 FY18 Budget Process

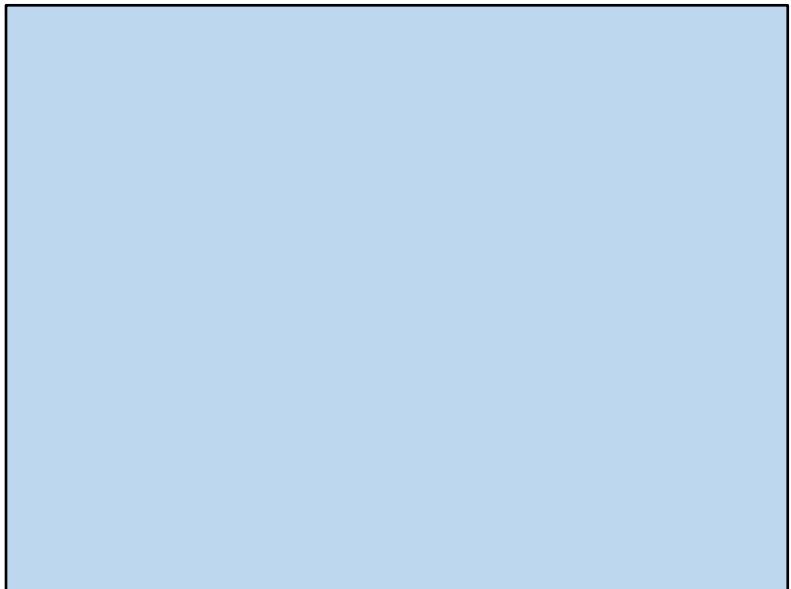
| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| 51 - Personal Services and Emp | 2,977,458 | 4,135,129 | 4,139,272 | 4,194,310 | 59,181 | 1.4% |
| 52 - Purchased / Contracted Se | 751,099 | 1,226,899 | 1,080,353 | 1,080,353 | (146,546) | -11.9% |
| 53 - Supplies | 34,598 | 164,274 | 164,501 | 164,501 | 227 | 0.1% |
| 54 - Capital Outlays | - | 41,309 | 51,309 | 51,309 | 10,000 | 24.2% |
| 55 - Interfund / Interdepartme | 1,626,678 | 1,514,505 | 1,508,995 | 1,508,995 | (5,510) | -0.4% |
| 61 - Other Financing Uses | 1,894,633 | 247,490 | 247,490 | 247,490 | - | 0.0% |
| 70 - Retirement Services | 10,884 | 18,839 | 10,884 | 10,884 | (7,955) | -42.2% |
| Total | 7,295,350 | 7,348,445 | 7,202,804 | 7,257,842 | (90,603) | -1.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| Development Administration (I | 4,246,673 | 3,198,529 | 3,119,952 | 3,174,990 | (23,539) | -0.7% |
| Land Development (05130) | 669,192 | 794,303 | 1,002,052 | 1,002,052 | 207,749 | 26.2% |
| Structural Inspections (05140) | 1,140,360 | 1,529,288 | 1,425,322 | 1,425,322 | (103,966) | -6.8% |
| Permits & Zoning (05150) | 926,943 | 1,251,844 | 1,229,598 | 1,229,598 | (22,246) | -1.8% |
| Env Plans Review / Inspections | 311,839 | 574,481 | 425,880 | 425,880 | (148,601) | -25.9% |
| Total | 7,295,008 | 7,348,445 | 7,202,804 | 7,257,842 | (90,603) | -1.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 44 |
| Pos Funded as of MY17 | 53 |
| Pos Req to be Funded FY18 | 54 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 46 |
| In process - Dep Dir | 1 |
| In process - Eng Dev Off | 2 |
| Other (See next page.) | 5 |
| Recommended Funded Pos. | 54 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 7,295,350 |
| FY17 Projected Expenditures | 5,895,236 |
| FY18 Approved Budget | 7,257,842 |



Planning & Sustainability (05100)
 Development Fund (201)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 46 positions; 53 positions funded at MY17. Salaries dec \$323K from \$4.1M to \$3.6M. Benefits dec from \$195K \$1.32M to \$1.13M. | 4,135,129 | 3,594,402 | 3,594,402 | 3,594,402 |
| 52 - Purchased / Contracts. Includes \$350K in other professional services, \$115K in rental of equipment, \$102K for wireless telephone service, and \$122K for training & conferences. | 1,226,899 | 1,077,353 | 1,077,353 | 1,077,353 |
| 53 - Supplies. Includes \$101K in operating supplies. | 164,274 | 164,351 | 164,351 | 164,351 |
| 54 - Capital Outlays. Includes \$41K in computer equipment. | 41,309 | 41,309 | 41,309 | 41,309 |
| 55 - Interfund / Interdept. Most (\$1.3M) of this is General Fund Administrative Charge. | 1,514,505 | 1,508,995 | 1,508,995 | 1,508,995 |
| 61 - Other Financing Uses. | 247,490 | 247,490 | 247,490 | 247,490 |
| 70 - Retirement Services. | 18,839 | 10,884 | 10,884 | 10,884 |
| Changes to Base Budget | 7,348,445 | 6,644,784 | 6,644,784 | 6,644,784 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------|----------|----------|
| 1A. Fund Staff Engineer, Sr. (Pos #15623) to serve as Floodplain Coordinator for eight months in Land Development (cost center 05130). | NA | 63,108 | 63,108 | 63,108 |
| 1B. Fund double-filled Building Inspector, Sr. (Pos # 07011) in Structural Inspections (cost center 5140) while incumbent employee is on medical leave. Ten months of funding requested. | NA | 60,560 | 60,560 | 60,560 |
| 1C. Fund Deputy Director (Pos # 15580) currently in the hiring process in Development Administration (cost center 05110). Twelve months of funding requested. | NA | 149,115 | 149,115 | 149,115 |
| 1D. Create and fund a 2-year time-limited position for an Administrative Specialist in Permits & Zoning (cost center 05150). Eight months of funding requested. | NA | 40,711 | 40,711 | 40,711 |
| 2A. Fund one Engineer Review Officer (Pos # 15495) in a 2-year time-limited position for eight months in cost center 05130; Fund one Engineer Review Officer, Sr. (Pos # 00655) for 12 months in Land Development (cost center 05130). | NA | 146,441 | 146,441 | 146,441 |

| | | | | |
|---|------------------|-----------------|--------------------|--------------------|
| 2B. Create and fund a Customer Service Administrator position to act as a Communications Outreach Coordinator in Development Administration (cost center 05110). Eight months of funding requested. | NA | 62,457 | 62,457 | 62,457 |
| 3. Create and fund a 2-year time-limited position for a Permit Tech in Land Development (cost center 05130). Eight months of funding requested. | NA | 35,628 | 35,628 | 35,628 |
| Total Operating Enhancements | - | 558,020 | 558,020 | 558,020 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Hansen/Project Dox Year 4 of 5. Added by Analyst (\$314,379) | NA | - | Recommended in CIP | Recommended in CIP |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 7,348,445 | 7,202,804 | 7,202,804 | 7,202,804 |
| Compensation Adjustment Estimate | NA | NA | 39,421 | 55,038 |
| Final Budget | 7,348,445 | 7,202,804 | 7,242,225 | 7,257,842 |

Planning & Sustainability (05100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| 51 - Personal Services | 1,501,339 | 1,644,063 | 1,581,950 | 1,516,566 | (127,497) | -7.8% |
| 52 - Purchased / Contracts | 101,069 | 106,320 | 149,783 | 472,783 | 366,463 | 344.7% |
| 53 - Supplies | 13,113 | 17,109 | 10,536 | 10,536 | (6,573) | -38.4% |
| 54 - Capital Outlays | | 4,000 | 6,000 | 4,000 | - | 0.0% |
| 55 - Interfund / Interdept | 3,594 | 5,518 | 25,404 | 9,925 | 4,407 | 79.9% |
| Total | 1,619,115 | 1,777,010 | 1,773,673 | 2,013,810 | 236,800 | 13.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| Development Admin (05110) | 978 | - | 800 | - | - | #DIV/0! |
| Planning Admin (05115) | 1,012,929 | 1,141,354 | 1,012,228 | 1,364,663 | 223,309 | 19.6% |
| Structural Inspections (05140) | - | - | 13,811 | - | - | #DIV/0! |
| Code Compliance (05145) | 1,426 | - | - | - | - | #DIV/0! |
| Env Plans Review/Insp (05160) | - | - | 800 | - | - | #DIV/0! |
| Long Range Planning (05170) | 603,782 | 635,656 | 745,834 | 649,147 | 13,491 | 2.1% |
| Zoning Analysis (05180) | - | - | 200 | - | - | #DIV/0! |
| Total | 1,619,115 | 1,777,010 | 1,773,673 | 2,013,810 | 236,800 | 13.3% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 14 |
| Pos Funded as of MY17 | 15 |
| Pos Req to be Funded FY18 | 15 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 14 |
| Positions (Enhancements) | - |
| Recommended Funded Pos. | 14 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,619,115 |
| FY17 Projected Expenditures | 1,671,541 |
| FY18 Approved Budget | 2,013,810 |

Notes: Some vehicles have not been updated to the correct cost center during FY17. Therefore, they autoloaded into this budget in defunct cost centers. It has been corrected in the recommendation.

Planning & Sustainability (05100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 14 positions; 15 funded at MY17. | 1,644,063 | 1,499,263 | 1,499,263 | 1,499,263 |
| 52 - Purchased / Contracts. Includes \$65K for other professional services and \$11K for training & conferences. | 106,320 | 97,783 | 97,783 | 97,783 |
| 53 - Supplies. Operating supplies dec from \$15K to \$9K. | 17,109 | 10,536 | 10,536 | 10,536 |
| 54 - Capital Outlays. Includes \$1,500 for computer equipment and \$2,500 for computer software. | 4,000 | 4,000 | 4,000 | 4,000 |
| 55 - Interfund / Interdept. [Rec: Removed \$16K in vehicle charges misapplied to General Fund.] | 5,518 | 25,404 | 9,793 | 9,793 |
| Changes to Base Budget | 1,777,010 | 1,636,986 | 1,621,375 | 1,621,375 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Professional services. \$30K in LCI matching funds, \$10K for Kensington Overlay District design standards and 3-D modeling illustration. | NA | 40,000 | 40,000 | 40,000 |
| 2. Training & conference expenses. | NA | 12,000 | - | - |
| 3. Fund and reclassify Administrative Support Manager (Pos # 00555) as a Community Outreach Coordinator. Position was vacated in 6/17. Request is to fill position at lower salary. | NA | 84,687 | - | - |
| 4. ARC Transit Study. | NA | NA | - | 250,000 |
| 5. Incorporation Study. | NA | NA | - | 85,000 |
| Total Operating Enhancements | - | 136,687 | 40,000 | 375,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,777,010 | 1,773,673 | 1,661,375 | 1,996,375 |
| Compensation Adjustment Estimate | NA | NA | 13,060 | 17,435 |
| Final Budget | 1,777,010 | 1,773,673 | 1,674,435 | 2,013,810 |

Planning & Sustainability (05100)
 Unincorporated Fund (272)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| 51 - Personal Services | 4,104,592 | 1,449,490 | 1,371,257 | 1,388,619 | (60,871) | -4.2% |
| 52 - Purchased / Contracts | 245,428 | 187,663 | 216,157 | 216,157 | 28,494 | 15.2% |
| 53 - Supplies | 105,903 | 35,853 | 33,926 | 33,926 | (1,927) | -5.4% |
| 54 - Capital Outlays | 1,824 | 3,000 | 3,000 | 3,000 | - | 0.0% |
| 55 - Interfund / Interdept | 309,525 | 85,701 | 61,848 | 62,048 | (23,653) | -27.6% |
| 61 - Other Financing Uses | 54,494 | - | - | - | - | #DIV/0! |
| Total | 4,821,766 | 1,761,707 | 1,686,188 | 1,703,750 | (57,957) | -3.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|---------------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| Code Compliance (05145) | 3,292,971 | - | 39,688 | 57,050 | 57,050 | #DIV/0! |
| Zoning Analysis (05180) | 960,656 | 1,058,610 | 1,063,960 | 1,064,160 | 5,550 | 0.5% |
| Business Licenses (05181) | 568,139 | 703,097 | 582,540 | 582,540 | (120,557) | -17.1% |
| Total | 4,821,766 | 1,761,707 | 1,686,188 | 1,703,750 | (57,957) | -3.3% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 63 |
| Pos Funded as of MY17 | 19 |
| Pos Req to be Funded FY18 | 17 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 16 |
| Positions (Biz Lic Tech) | 1 |
| Recommended Funded Pos. | 17 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,821,766 |
| FY17 Projected Expenditures | 1,563,625 |
| FY18 Recommended Budget | 1,703,750 |

Notes: Code Compliance was part of this department in FY16. Starting in FY17, it was placed in Beautification.

Planning & Sustainability (05100)
 Unincorporated Fund (272)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|--------------------|--------------------|
| 51 - Personal Services. Base salary budget funds 16 positions; 19 funded at MY17. | 1,449,490 | 1,324,126 | 1,324,126 | 1,324,126 |
| 52 - Purchased / Contracts. Includes \$50K in temporary personnel services, \$27K in board member services, and \$23K in other professional services. | 187,663 | 193,157 | 193,157 | 193,157 |
| 53 - Supplies. Includes \$33K in operating supplies. | 35,853 | 33,926 | 33,926 | 33,926 |
| 54 - Capital Outlays. | 3,000 | 3,000 | 3,000 | 3,000 |
| 55 - Interfund / Interdept. [Rec: Added \$200 in vehicle charges misapplied to Planning's General Fund budget.] | 85,701 | 61,848 | 62,048 | 62,048 |
| 61 - Other Financing Uses. | 54,494 | - | - | - |
| Changes to Base Budget | 1,816,201 | 1,616,057 | 1,616,257 | 1,616,257 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1A. Zoning code update contract. | NA | 20,000 | 20,000 | 20,000 |
| 1B. Business license staff training. Training from the Carl Vinson Institute of Government for six employees on new policies and processes being implemented. | NA | 3,000 | 3,000 | 3,000 |
| 2. Accountant Sr. position. Reclassify and fund Accounting Tech Sr. position (Pos # 00083) as an Accountant Sr. position to handle business and alcohol license taxes, penalties and interest associated with delinquent accounts. Eight months of funding requested. | NA | 47,131 | 47,131 | 47,131 |
| Total Operating Enhancements | - | 70,131 | 70,131 | 70,131 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Hansen/Project Dox Year 4 of 5. Added by Analyst (\$328,814) | NA | - | Recommended in CIP | Recommended in CIP |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,816,201 | 1,686,188 | 1,686,388 | 1,686,388 |
| Compensation Adjustment Estimate | NA | NA | 13,010 | 17,362 |
| Final Budget | 1,816,201 | 1,686,188 | 1,699,398 | 1,703,750 |

Police (04600)
 General Fund (100)
 FY18 Budget Process

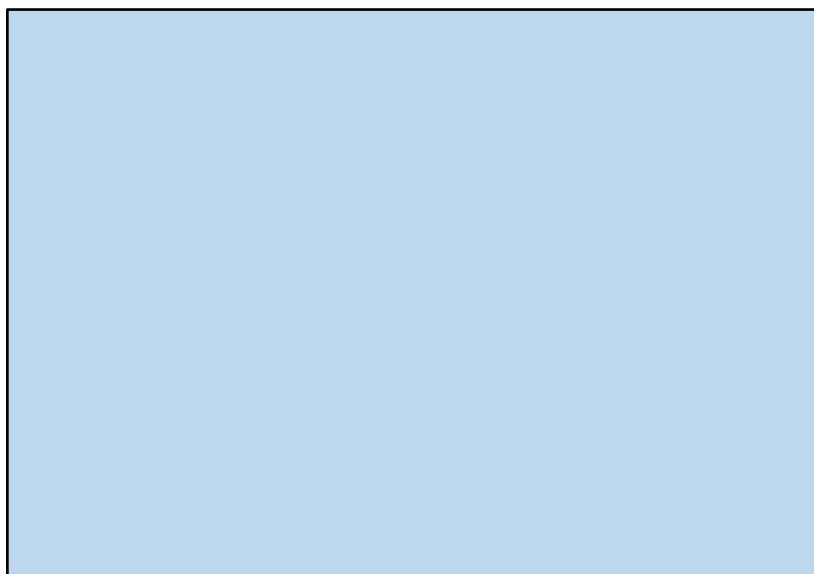
| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| 51 - Personal Services | 1,785,117 | 1,893,831 | 1,700,781 | 1,698,716 | (195,115) | -10.3% |
| 52 - Purchased / Contracts | 1,844,625 | 5,283,305 | 5,684,575 | 5,684,575 | 401,270 | 7.6% |
| 53 - Supplies | 179,788 | 1,050,580 | 653,378 | 653,378 | (397,202) | -37.8% |
| 54 - Capital Outlays | | 7,200 | 800 | 800 | (6,400) | -88.9% |
| 55 - Interfund / Interdept | 186,683 | 212,364 | 198,088 | 198,088 | (14,276) | -6.7% |
| Total | 3,996,214 | 8,447,280 | 8,237,622 | 8,235,557 | (211,723) | -2.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Pub Safe Dir Office (04601) | 306,549 | 350,395 | - | - | (350,395) | -100.0% |
| Admin Services (04602) | 2,824,754 | 3,421,737 | 3,619,317 | 3,617,252 | 195,515 | 5.7% |
| Communications (04604) | 674,873 | 4,418,203 | 4,321,516 | 4,321,516 | (96,687) | -2.2% |
| Firing Range (04609) | 145,368 | 239,094 | 290,367 | 290,367 | 51,273 | 21.4% |
| Animal Control (04616) | 43,716 | 13,074 | 6,422 | 6,422 | (6,652) | -50.9% |
| Interfund Supt - Gen (04641) | | 4,777 | - | - | (4,777) | -100.0% |
| Assistant Director (04660) | (156) | | - | - | - | #DIV/0! |
| Telecommunications (04603) | 1,109 | | - | - | - | #DIV/0! |
| Total | 3,996,214 | 8,447,280 | 8,237,622 | 8,235,557 | (211,723) | -2.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 22 |
| Pos Funded as of MY17 | 24 |
| Pos Req to be Funded FY18 | 22 |

| Funded Position Recommend | FT Positions |
|----------------------------------|--------------|
| Positions Filled as of 9/1. | 22 |
| Positions (In process) | 1 |
| Positions (Transfer to Police Fu | (1) |
| Recommended Funded Pos. | 22 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 3,996,214 |
| FY17 Projected Expenditures | 7,729,966 |
| FY18 Approved Budget | 8,235,557 |



Police (04600)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 22 positions; 24 funded at MY17. [Rec: Minor adjustments to pension match and workers compensation.] | 1,893,831 | 1,706,620 | 1,759,456 | 1,759,456 |
| 51a - Move Administrative Coordinator to Police Fund. | NA | NA | (85,946) | (85,946) |
| 52 - Purchased / Contracts. Includes \$4.5M in maintenance & repair services mostly related to county radio maintenance contract. [Rec: As requested with certifications from Enhancement 5 below included.] | 5,283,305 | 5,683,411 | 5,684,575 | 5,684,575 |
| 53 - Supplies. Tools & small equipment decreased by \$374K. [Rec: As requested.] | 1,050,580 | 653,378 | 653,378 | 653,378 |
| 54 - Capital Outlays. [Rec: As requested.] | 7,200 | 800 | 800 | 800 |
| 55 - Interfund / Interdept. [Rec: As requested.] | 212,364 | 198,088 | 198,088 | 198,088 |
| Changes to Base Budget | 8,447,280 | 8,242,297 | 8,210,351 | 8,210,351 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------------|---------------------------------|---------------------------------|
| 1. Move Administrative Coordinator to Police Fund. [Rec: Minor adjustment to workers compensation.] | NA | (85,696) | Recommended in base. See above. | Recommended in base. See above. |
| 2. Fund one custodian position (Pos # 001104) currently in hiring process in Administration. [Rec: as requested.] | NA | 41,260 | Recommended in base. See above. | Recommended in base. See above. |
| 3. Pay adjustment for civilian employees in cost center 04602. To provide a 3% raise for civilian employees based on a 2017 pay study. [Not recommended at this time.] | NA | 27,271 | - | - |
| 4. Increase Custodial Supervisor position (Pos # 03010) from grade 7 to grade 14. [Rec: As requested.] | NA | 11,326 | Recommended in base. See above. | Recommended in base. See above. |
| 5. Memberships and certifications for payroll personnel. [Rec: Moved to 52 in base above.] | NA | 1,164 | Recommended in base. See above. | Recommended in base. See above. |
| Total Operating Enhancements | - | (4,675) | - | - |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------|-----------|----------|----------|----------|
| 1. None | NA | - | - | - |

| | | | | |
|----------------------------------|-----------|-----------|-----------|-----------|
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 8,447,280 | 8,237,622 | 8,210,351 | 8,210,351 |
| Compensation Adjustment Estimate | NA | NA | 17,202 | 25,206 |
| Final Budget | 8,447,280 | 8,237,622 | 8,227,553 | 8,235,557 |

Police (04600)
 Police Fund (274)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------|
| 51 - Personal Services | 68,099,069 | 75,146,515 | 78,629,509 | 73,116,204 | (2,030,311) | -2.7% |
| 52 - Purchased / Contracts | 3,091,869 | 2,488,950 | 2,168,575 | 2,553,481 | 64,531 | 2.6% |
| 53 - Supplies | 2,237,906 | 3,450,218 | 3,569,446 | 2,008,795 | (1,441,423) | -41.8% |
| 54 - Capital Outlays | 10,109 | 14,000 | 246,000 | 150,000 | 136,000 | 971.4% |
| 55 - Interfund / Interdept | 13,623,131 | 14,436,327 | 13,768,338 | 13,968,648 | (467,679) | -3.2% |
| 57 - Other Costs | 119,934 | - | - | - | - | #DIV/0! |
| 61 - Other Financing Uses | 1,921,132 | 2,084,956 | 2,350,485 | 1,585,320 | (499,636) | -24.0% |
| Total | 89,103,150 | 97,620,966 | 100,732,353 | 93,382,448 | (4,238,518) | -4.3% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|-------------------|-------------------|--------------------|-------------------|--------------------|--------------|
| Records (04655) | 1,374,969 | 1,747,187 | 1,995,572 | 1,753,860 | 6,673 | 0.4% |
| Assistant Director (04660) | 2,393,568 | 1,785,136 | 4,434,500 | 3,367,430 | 1,582,294 | 88.6% |
| Service Support (04661) | 2,906,315 | 2,611,390 | 2,745,587 | 1,365,702 | (1,245,688) | -47.7% |
| Internal Affairs (04662) | 754,915 | 1,003,801 | 845,656 | 803,939 | (199,862) | -19.9% |
| Criminal Invest Div (04663) | 10,590,103 | 12,203,402 | 11,277,512 | 10,314,158 | (1,889,244) | -15.5% |
| Special Opr Unit (04664) | 9,987,706 | 10,788,303 | 10,867,978 | 10,341,687 | (446,616) | -4.1% |
| Training (04665) | 3,511,767 | 3,363,251 | 4,860,112 | 4,861,364 | 1,498,113 | 44.5% |
| Uniform Division (04667) | 48,468,179 | 53,856,966 | 55,224,090 | 51,720,754 | (2,136,212) | -4.0% |
| Precincts (04668) | 82,784 | 125,643 | 94,250 | 94,250 | (31,393) | -25.0% |
| Intelligence / Permits (04669) | 1,162,898 | 1,286,454 | 1,133,403 | 1,120,225 | (166,229) | -12.9% |
| Recruiting & Bcgrd (04676) | 744,229 | 877,455 | 802,815 | 1,278,903 | 401,448 | 45.8% |
| Homeland Security (04677) | 835,457 | 959,941 | 844,347 | 842,922 | (117,019) | -12.2% |
| Intel-Led Policing (04679) | 1,819,870 | 1,990,986 | 1,860,754 | 1,839,270 | (151,716) | -7.6% |
| Crime Scene (04681) | 1,233,865 | 1,447,149 | 1,207,092 | 1,139,299 | (307,850) | -21.3% |
| Interfund Support (04693) | 3,236,526 | 3,573,902 | 2,538,685 | 2,538,685 | (1,035,217) | -29.0% |
| Total | 89,103,150 | 97,620,966 | 100,732,353 | 93,382,448 | (4,238,518) | -4.3% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 836 |
| Pos Funded as of MY17 | 934 |
| Pos Filled as of 9/30/2017 | 813 |
| Pos Req to be Funded FY18 | 890 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 812 |
| (In Hiring / Non- Sworn) | 9 |
| (In Hiring / Sworn) | 19 |
| Recommended Funded Pos. | 840 |
| Projected Attrition (FTE) | (6) |
| (Sworn for Grant) Reserved | 96 |
| Net Positions Recommended | 930 |

Police funding was created this year with an emphasis on fillable positions and compliance with a DOJ grant requiring 840 sworn funded positions.

To arrive at 840 sworn funded positions: 720 are in the base, 5 additional in the General Fund; 96 added in for 10 months for the DOJ grant; and 19 in hiring process.

Salary savings taken at Midyear 2017 of \$8,826,416 restored.

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 89,103,150 |
| FY17 Projected Expenditures | 90,420,900 |
| FY18 Approved Budget | 93,382,448 |

Police (04600)
 Police Fund (274)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 812 (727 sworn) positions; 934 funded at MY17. \$3.7M of overtime built into base. [Rec: \$1,645,000 of leave payouts reduced and to be handled at midyear.] | 75,146,515 | 71,479,393 | 69,834,393 | 69,834,393 |
| 51a - Attrition. Estimated true up cost of loss of one filled non-sworn position per month at \$39,747 per position. Equal to 6 FTE. | NA | NA | (304,483) | (304,483) |
| 51b - In process positions. Fund 28 positions (19 sworn/ 9 non-sworn) currently in hiring process. See enhancements 2A.- 2E. below for details. | NA | NA | 1,915,234 | 1,915,234 |
| 51c - Moved Administrative Coordinator from General Fund. | NA | NA | 87,464 | 87,464 |
| 52 - Purchased / Contracts. Req include \$623K of maint & repair; \$330K of cell phones; \$200K of helicopter insurance. [Rec: Maint & repair reduced to \$250K due to SPLOST.] | 2,488,950 | 2,026,775 | 1,653,481 | 1,653,481 |
| 53 - Supplies. Req inc \$2.4M of tools; \$526K of operating supplies, \$499K of uniforms. [Rec: Tools reduced to \$900K based on trend data.] | 3,450,218 | 3,545,665 | 2,008,795 | 2,008,795 |
| 54 - Capital Outlays. | 14,000 | 150,000 | 150,000 | 150,000 |
| 55 - Interfund / Interdept. | 14,436,327 | 13,768,338 | 13,968,648 | 13,968,648 |
| 61 - Other Financing Uses. | 2,084,956 | 1,585,320 | 1,585,320 | 1,585,320 |
| Changes to Base Budget | 97,620,966 | 92,555,491 | 90,898,852 | 90,898,852 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|-----------|--|--|
| 1. Funding for 50 vacant police officer positions for ten months. The Police Department anticipates conducting four police academies with approximately 30 recruits each in 2018. Funding for these positions would allow immediate hiring of candidates rather than delayed hiring until filled positions are vacated. [Rec: Funding reserved in fund balance to fill up to 96 positions.] | NA | 2,565,070 | \$4,924,937 reserved in fund balance to hire 96 additional officers. | \$4,924,937 reserved in fund balance to hire 96 additional officers. |
| 2A. Fund five non-sworn positions currently in hiring process in Records (04655). (Two Records Tech Sr (Pos # 01292, 06049); Two Records Tech (Pos # 01298, 01330); Investigative Aid (Pos # 07894) listed as vacant in center 4667 needs to be in 4655.) | NA | 257,055 | Rec in Base 51b. | Rec in Base 51b. |

| | | | | |
|--|----|-----------|---------------------|---------------------|
| 2B. Fund fifteen position currently in hiring process in Uniform Division (04667): 12 sworn / 3 non-sworn: (Police Captain Pos # 00901, Police Officer Master Pos # 11152, Public Education Specialist Pos # 01274 and Property & Evidence Tech Pos #15624. For promotions: Captain (Pos# 01259, 01260, 05662), Lieutenant (Pos # 00919, 00920, 01206, 01208, 01211, 01216) and Major (Pos # 01266)). | NA | 1,142,338 | Rec in Base 51b. | Rec in Base 51b. |
| 2C. Fund one non-sworn position currently in hiring process in Internal Affairs (04662). (Investigative Aide Pos # 01318) | NA | 51,411 | Rec in Base 51b. | Rec in Base 51b. |
| 2d. Fund six sworn positions currently in the hiring process in Training (04665). (Police Recruit Pos # 00845, 00867, 05859, 01077, 05181, 08467) | NA | 369,371 | Rec in Base 51b. | Rec in Base 51b. |
| 2E. Fund one promotional position currently in process in Criminal Investigation Division (04663). (Police Captain (Pos # 01250)) | NA | 95,059 | Rec in Base 51b. | Rec in Base 51b. |
| 3. Implement phase II of pay equity study. | NA | 2,080,811 | - | - |
| 4. Pay adjustment impact to overtime. | NA | 363,147 | 363,147 | 363,147 |
| 5A. Pay adjustment for civilian employees in Records (04655). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 35,212 | - | - |
| 5B. Pay adjustment for civilian employees in Assistant Director (04660). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 6,708 | - | - |
| 5C. Pay adjustment for civilian employees in Internal Affairs (04662). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 1,717 | - | - |
| 5D. Pay adjustment for civilian employees in Criminal Investigation Division (04663). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 15,974 | - | - |
| 5E. Pay adjustment for civilian employees in Special Operations (04664). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 7,810 | - | - |
| 5F. Pay adjustment for civilian employees in Training (04665). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 3,748 | - | - |
| 5G. Pay adjustment for civilian employees in Uniform Division (04667). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 41,140 | - | - |

| | | | | |
|---|----|---------|-------------------------------|-------------------------------|
| 5H. Pay adjustment for civilian employees in Intelligence/Permits (04669). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 1,178 | - | - |
| 5I. Pay adjustment for civilian employees in Recruiting & Background (04676). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 2,912 | - | - |
| 5J. Pay adjustment for civilian employees in Homeland Security (04677). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 1,425 | - | - |
| 5K. Pay adjustment for civilian employees in Crime Scene (04681). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 19,082 | - | - |
| 5L. Pay adjustment for civilian employees in Intelligence Led Policing (04679). To provide a 3% raise for civilian employees based on a 2017 pay study. | NA | 1,484 | - | - |
| 6. Move administrative coordinator from General Fund to Office of the Chief. | NA | 87,464 | Rec in base 51c. | Rec in base 51c. |
| 7. Promotional testing. | NA | 120,000 | Use base operational funding. | Use base operational funding. |
| 8. Out of state recruitment drive. | NA | 21,000 | Use base operational funding. | Use base operational funding. |
| 9. Long distance ammunition for S.W.A.T. Team. | NA | 1,800 | Use base operational funding. | Use base operational funding. |
| 10. Infrared chemical lights for S.W.A.T. Team. | NA | 80 | Use base operational funding. | Use base operational funding. |
| 11. Camera supplies for crime scene photography. | NA | 6,616 | Use base operational funding. | Use base operational funding. |
| 12. Equipment for Crime Scene Investigation computers. | NA | 5,920 | Use base operational funding. | Use base operational funding. |
| 15. Replacement laptops (40) for the Training Section. | NA | 96,000 | - | - |
| 16. Revolver blank cartridges for K9 program training and certification. | NA | 225 | Use base operational funding. | Use base operational funding. |
| 17. Sound meter device calibration. | NA | 400 | Use base operational funding. | Use base operational funding. |

| | | | | |
|---|----|------------------|-------------------------------|-------------------------------|
| 18. Dry-erase boards for Special Operations. | NA | 7,200 | Use base operational funding. | Use base operational funding. |
| 19. New helmets to replace expired helmets. | NA | 1,540 | Use base operational funding. | Use base operational funding. |
| 20. Pawn office area carpet cleaning. | NA | 800 | Use base operational funding. | Use base operational funding. |
| 21. Enhanced recruiting efforts. | NA | NA | 500,000 | 500,000 |
| 22. Crime prevention programming. Funding to implement evidence-based crime reduction programs. | NA | NA | 250,000 | 250,000 |
| 23. Mental health and peer support training. | NA | NA | 150,000 | 150,000 |
| Total Operating Enhancements | - | 7,411,697 | 1,263,147 | 1,263,147 |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------------|-----------------------------|-----------------------------|
| 1. Scanner - microfilm and microfiche workstation. | NA | 180,000 | - | - |
| 2. Renovation of Criminal Investigation Division workstations. | NA | 235,165 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| 3. Ballistic identification acquisition station. | NA | 350,000 | - | - |
| Total Capital Enhancements | - | 765,165 | - | - |

| | | | | |
|----------------------------------|-------------------|--------------------|-------------------|-------------------|
| Total Budget | 97,620,966 | 100,732,353 | 92,161,999 | 92,161,999 |
| Compensation Adjustment Estimate | NA | NA | 254,689 | 1,220,449 |
| Final Budget | 97,620,966 | 100,732,353 | 92,416,688 | 93,382,448 |

Probate Court (04100)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 1,532,038 | 1,746,164 | 1,996,556 | 1,876,241 | 130,077 | 7.4% |
| 52 - Purch Srvcs / Contracts | 121,044 | 154,028 | 193,378 | 182,288 | 28,260 | 18.3% |
| 53 - Supplies | 31,241 | 32,450 | 33,000 | 33,000 | 550 | 1.7% |
| 54 - Capital Outlays | - | 19,000 | 19,000 | 19,000 | - | 0.0% |
| 57 - Other Costs | 796 | 1,000 | 1,000 | 1,000 | - | 0.0% |
| Total | 1,685,119 | 1,952,642 | 2,242,934 | 2,111,529 | 158,887 | 8.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Probate Court (04110) | 1,685,119 | 1,952,642 | 2,242,934 | 2,111,529 | 158,887 | 8.1% |
| Total | 1,685,119 | 1,952,642 | 2,242,934 | 2,111,529 | 158,887 | 8.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 22 |
| Pos Funded as of MY17 | 25 |
| Pos Req to be Funded FY18 | 27 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 24 |
| Refill Associate Judge | 1 |
| Recommended Funded Pos. | 25 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,685,119 |
| FY17 Projected Expenditures | 1,841,317 |
| FY18 Approved Budget | 2,111,529 |

Notes: Personal services increased due to Associate Judge (pos #05792) position being vacant for 2017. Department will fill the position in 2018.

Probate Court (04100)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|--|--|
| 51 - Personal Services. Base salary budget funds 24 positions; 25 funded at MY17. [Rec: Retain at 24.] | 1,746,164 | 1,726,142 | 1,726,142 | 1,726,142 |
| 51a - Fund associate judge position (pos #05792). See Enhancement 2 below. | NA | NA | 133,839 | 133,839 |
| 52 - Purchased / Contracts. \$49K for temporary services. Decreased legal services from \$55K to \$43K (2017 base level) and miscellaneous from \$5K to \$3k (2017 base level). Added \$3K for microfilm machine lease agreement. | 154,028 | 172,335 | 161,245 | 161,245 |
| 53 - Supplies. | 32,450 | 33,000 | 33,000 | 33,000 |
| 54 - Capital Outlays. | 19,000 | 19,000 | 19,000 | 19,000 |
| 57 - Other Costs. | 1,000 | 1,000 | 1,000 | 1,000 |
| Changes to Base Budget | 1,952,642 | 1,951,477 | 2,074,226 | 2,074,226 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund associate judge position (pos #05792). Was vacant at time of base salary budget run. | NA | 133,839 | Recommend d. See base budget above 51a. | Recommend d. See base budget above 51a. |
| 2. Fund new probate court administrator position. | NA | 95,994 | - | - |
| 3. Fund new deputy clerk III position. | NA | 37,813 | - | - |
| 4. Fund promotion from deputy clerk III to court support supervisor. | NA | 2,768 | - | - |
| 5. Install card key access only on seven doors. | NA | 21,043 | 21,043 | 21,043 |
| Total Operating Enhancements | - | 291,457 | 21,043 | 21,043 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,952,642 | 2,242,934 | 2,095,269 | 2,095,269 |
| Compensation Adjustment Estimate | NA | NA | 17,126 | 16,260 |
| Final Budget | 1,952,642 | 2,242,934 | 2,112,395 | 2,111,529 |

Property Appraisal (02700)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| 51 - Personal Services | 4,407,275 | 4,783,283 | 4,846,565 | 4,837,084 | 53,801 | 1.1% |
| 52 - Purch Srvcs / Contracts | 463,532 | 689,998 | 720,169 | 640,169 | (49,829) | -7.2% |
| 53 - Supplies | 85,739 | 93,250 | 71,000 | 71,000 | (22,250) | -23.9% |
| 55 - Interfund / Interdept | 43,075 | 77,629 | 105,719 | 105,719 | 28,090 | 36.2% |
| Total | 4,999,621 | 5,644,160 | 5,743,453 | 5,653,972 | 9,812 | 0.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| Prop Apprl & Asst (02710) | 4,999,621 | 5,644,160 | 5,743,453 | 5,653,972 | 9,812 | 0.2% |
| Total | 4,999,621 | 5,644,160 | 5,743,453 | 5,653,972 | 9,812 | 0.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 62 |
| Pos Funded as of MY17 | 66 |
| Pos Req to be Funded FY18 | 70 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 63 |
| Refill 3 Vacant Positions | 3 |
| Recommended Funded Pos. | 66 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,999,621 |
| FY17 Projected Expenditures | 5,263,263 |
| FY18 Approved Budget | 5,653,972 |

Notes: \$100,000 of the increase is for an audit of cell tower equipment valuation. It will be offset by an expected increase in revenue of the same amount.

Property Appraisal (02700)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 63 positions; 66 funded at MY17. Salaries decreased from \$3.1M to \$3.1M. Benefits decreased from \$1.6M to \$1.4M. [Rec: As requested.] | 4,783,283 | 4,570,781 | 4,570,781 | 4,570,781 |
| 51a - Appraiser II (1 position). Approved in the Midyear 2017 budget but not filled as of 9/1/2017. CAMA Modeler (1 position), Appraisal Quality Control Specialist (1 position). | - | 127,860 | 191,791 | 191,791 |
| 52 - Purchased / Contracts. Board Member Services remained the same from 2017 to 2018. Other Professional Services decreased from \$325K to \$155K because 2017 funding was also requested as a 2017 CIP for the Phase III Imagery Project. [Rec: As requested.] | 689,998 | 540,169 | 540,169 | 540,169 |
| 53 - Supplies. Operating Supplies decreased from \$68K to \$45K. [Rec: As requested.] | 93,250 | 71,000 | 71,000 | 71,000 |
| 55 - Interfund / Interdept. Vehicle Maintenance Charge increased from \$10K to \$17K. Vehicle Insurance Charge increased from \$13K to \$29K due to 5 driving incidents in the most recent evaluation period. [Rec: As requested.] | 77,629 | 105,719 | 105,719 | 105,719 |
| Changes to Base Budget | 5,644,160 | 5,415,529 | 5,479,460 | 5,479,460 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Appraiser (4 new positions). Parcel count and appraiser ratio requires additional appraisers as recommended by policy and guidelines of the International Association of Assessing Officers. | NA | 147,924 | - | - |
| 2. Priority 5 - Enhance Website to incorporate iasWorld Public Access module provided by Tyler Technologies into website to provide images and building improvement data. Cost to include hosting, implementation, Oracle DB license, maintenance and support. | NA | 80,000 | - | - |
| 3. Audit Cell Towers. To perform audit of cell tower equipment valuations. To be offset by equivalent or more increase in revenue. | NA | 100,000 | 100,000 | 100,000 |
| Total Operating Enhancements | - | 327,924 | 100,000 | 100,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |

| | | | | |
|----------------------------------|-----------|-----------|-----------|-----------|
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 5,644,160 | 5,743,453 | 5,579,460 | 5,579,460 |
| Compensation Adjustment Estimate | NA | NA | 50,959 | 74,512 |
| Final Budget | 5,644,160 | 5,743,453 | 5,630,419 | 5,653,972 |

Public Defender (04500)
 General Fund (100)
 FY18 Budget Process

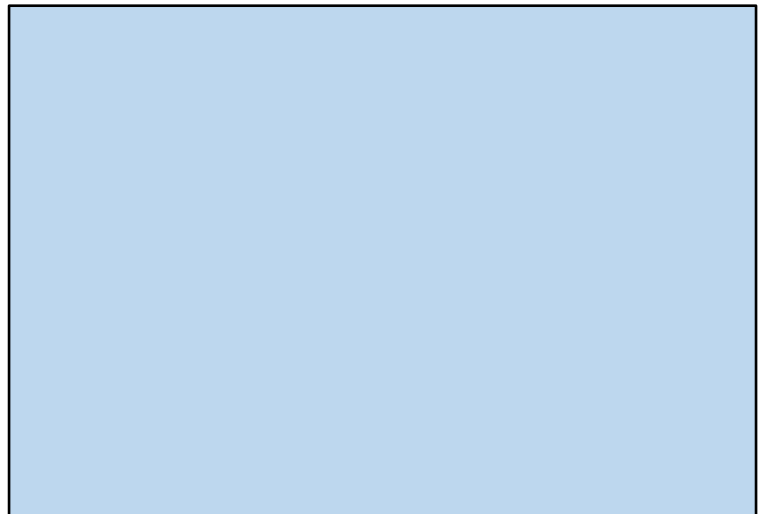
| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| 51 - Personal Services | 8,122,802 | 8,435,777 | 9,051,095 | 8,595,563 | 159,786 | 1.9% |
| 52 - Purch Srvcs / Contracts | 717,085 | 749,703 | 737,835 | 737,835 | (11,868) | -1.6% |
| 53 - Supplies | 93,162 | 117,437 | 113,891 | 113,891 | (3,546) | -3.0% |
| 54 - Capital Outlays | 5,226 | 23,550 | 10,000 | 10,000 | (13,550) | -57.5% |
| 55 - Interfund / Interdept | 83,761 | 84,468 | 88,293 | 88,293 | 3,825 | 4.5% |
| Total | 9,022,036 | 9,410,935 | 10,001,114 | 9,545,582 | 134,647 | 1.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| Public Defender (04510) | 9,022,036 | 9,410,935 | 10,001,114 | 9,545,582 | 134,647 | 1.4% |
| Total | 9,022,036 | 9,410,935 | 10,001,114 | 9,545,582 | 134,647 | 1.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 82 |
| Pos Funded as of MY17 | 83 |
| Pos Req to be Funded FY18 | 83 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 83 |
| Recommended Funded Pos. | 83 |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 8,680,538 |
| FY16 Final Expenditures | 9,022,036 |
| FY17 Projected Expenditures | 9,297,478 |
| FY18 Approved Budget | 9,545,582 |



Public Defender (04500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 83 positions; 83 funded at MY17. [Rec: Retain at 83.] | 8,435,777 | 8,456,184 | 8,456,184 | 8,456,184 |
| 52 - Purchased / Contracts. Lease purchase of real estate increased from \$505,233 to \$518,388 . | 749,703 | 737,835 | 737,835 | 737,835 |
| 53 - Supplies. | 117,437 | 113,891 | 113,891 | 113,891 |
| 54 - Capital Outlays. | 23,550 | 10,000 | 10,000 | 10,000 |
| 55 - Interfund / Interdept. | 84,468 | 88,293 | 88,293 | 88,293 |
| Changes to Base Budget | 9,410,935 | 9,406,203 | 9,406,203 | 9,406,203 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------------|----------|----------|
| 1. Fund salary adjustments for 45 employees - four administrative support staff, four social workers, six investigators, and 31 attorneys. | NA | 586,911 | - | - |
| 2. Fund leave payout. | NA | 8,000 | - | - |
| Total Operating Enhancements | - | 594,911 | - | - |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|-----------------------------------|-----------|----------|----------|----------|
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |

| | | | | |
|----------------------------------|------------------|-------------------|------------------|------------------|
| Total Budget | 9,410,935 | 10,001,114 | 9,406,203 | 9,406,203 |
| Compensation Adjustment Estimate | NA | NA | 95,380 | 139,379 |
| Final Budget | 9,410,935 | 10,001,114 | 9,501,583 | 9,545,582 |

Public Works Director (05500)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|---------------|-------------|
| 51 - Personal Services | 404,044 | 566,552 | 631,925 | 638,766 | 72,214 | 12.7% |
| 52 - Purch Srvcs / Contracts | 12,303 | 69,680 | 74,230 | 74,230 | 4,550 | 6.5% |
| 53 - Supplies | 3,187 | 6,500 | 11,650 | 11,650 | 5,150 | 79.2% |
| 54 - Capital Outlays | - | 3,400 | 1,050 | 1,050 | (2,350) | -69.1% |
| 55 - Interfund / Interdept | 2,684 | 72,996 | 4,933 | 4,933 | (68,063) | -93.2% |
| Total | 422,218 | 719,128 | 723,788 | 730,629 | 11,501 | 1.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|----------------|----------------|----------------|----------------|---------------|--------------|
| PW Director Office (05510) | 422,218 | 642,732 | 723,788 | 730,629 | 87,897 | 13.7% |
| Total | 422,218 | 642,732 | 723,788 | 730,629 | 87,897 | 13.7% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 5 |
| Pos Funded as of MY17 | 6 |
| Pos Req to be Funded FY18 | 6 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 5 |
| Refill Pub Wkr Dir. | 1 |
| Recommended Funded Pos. | 6 |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 422,218 |
| FY17 Projected Expenditures | 623,903 |
| FY18 Approved Budget | 730,629 |

Notes:

Public Works Director (05500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|-------------------------------------|-------------------------------------|
| 51 - Personal Services. Base salary budget funds 5 positions; 6 funded at MY17. Decrease of \$125K is based on 1 funded unfilled position. [Rec: As requested.] | 566,552 | 440,848 | 440,848 | 440,848 |
| 51a. - Restore Public Works Director (See 1 Below). | NA | NA | 198,777 | 198,777 |
| 52 - Purchased / Contracts. Request of \$50K to fund contracted services for environmental projects | 69,680 | 66,530 | 66,530 | 66,530 |
| 53 - Supplies. Increase of \$5K for the purchase of general office supplies and subscriptions | 6,500 | 11,650 | 11,650 | 11,650 |
| 54 - Capital Outlays. Fund the purchase of a PC | 3,400 | 1,050 | 1,050 | 1,050 |
| 55 - Interfund / Interdept. Decrease of \$68K due to one-time purchase of a cargo van and SUV purchase. | 72,996 | 4,933 | 4,933 | 4,933 |
| Changes to Base Budget | 719,128 | 525,011 | 723,788 | 723,788 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Restore Public Works Director position (#55000) @ 12 months. Request includes training and telecom cost for new hire. Expected FY17 4Q hire. | NA | 198,777 | Recommended in base, see 51a above. | Recommended in base, see 51a above. |
| Total Operating Enhancements | - | 198,777 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 719,128 | 723,788 | 723,788 | 723,788 |
| Compensation Adjustment Estimate | NA | NA | 8,679 | 6,841 |
| Final Budget | 719,128 | 723,788 | 732,467 | 730,629 |

Purchasing (01400)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 2,589,520 | 2,829,197 | 3,237,220 | 2,989,665 | 160,468 | 5.7% |
| 52 - Purch Srvcs / Contracts | 357,025 | 365,925 | 351,343 | 365,186 | (739) | -0.2% |
| 53 - Supplies | 16,970 | 21,024 | 22,733 | 22,733 | 1,709 | 8.1% |
| 54 - Capital Outlays | 2,908 | - | 12,250 | 12,250 | 12,250 | #DIV/0! |
| Total | 2,966,424 | 3,216,146 | 3,623,546 | 3,389,834 | 173,688 | 5.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| General (01410) | 881,429 | 913,162 | 1,023,036 | 961,527 | 48,365 | 5.3% |
| Central Services (01430) | 25 | - | - | - | - | #DIV/0! |
| Contracts (01440) | 4,882 | - | - | - | - | #DIV/0! |
| Contracts Compliance(01450) | 130,430 | 272,204 | 360,695 | 290,004 | 17,800 | 6.5% |
| Procurement (01460) | 1,949,657 | 2,030,780 | 2,239,815 | 2,138,303 | 107,523 | 5.3% |
| Total | 2,966,424 | 3,216,146 | 3,623,546 | 3,389,834 | 173,688 | 5.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 32 |
| Pos Funded as of MY17 | 33 |
| Pos Req to be Funded FY18 | 36 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 30 |
| Positions (MY17 Level) | 3 |
| Recommended Funded Pos. | 33 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,966,424 |
| FY17 Projected Expenditures | 3,068,322 |
| FY18 Approved Budget | 3,389,834 |

Notes: Fifteen positions are in Purchasing but dedicated to the Consent Decree. They do not appear in the operating budget.

Purchasing (01400)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|----------------------------|----------------------------|
| 51 - Personal Services. Base salary budget funds 30 positions; 33 funded at MY17. [Rec: Retain at 30.] | 2,829,197 | 2,643,407 | 2,643,407 | 2,643,407 |
| 51a - Fund procurement manager (pos #15155) and two procurement agents (pos #15161 and #15162) vacant at time salaries were run. | NA | NA | 307,057 | 307,057 |
| 51b - Requested \$64,917 in salary adjustments. | NA | 64,917 | - | - |
| 52 - Purchased / Contracts. Department decreased other professional services (\$13,843) to offset cost of a document control coordinator position. Restored \$15K in budget. \$272K for Local Small Business Enterprise certification and compliance services. | 365,925 | 351,343 | 365,186 | 365,186 |
| 53 - Supplies. | 21,024 | 22,733 | 22,733 | 22,733 |
| 54 - Capital Outlays. | - | 12,250 | 12,250 | 12,250 |
| Changes to Base Budget | 3,216,146 | 3,094,650 | 3,350,633 | 3,350,633 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund new procurement agent position. | NA | 70,691 | - | - |
| 2. Fund procurement manager (pos #15155) and three procurement agent positions (pos #s 15161, 15162, 15164) vacant at times salaries were run. [Recommended procurement manager and two procurement agent positions.] | NA | 396,642 | See base budget above 51a. | See base budget above 51a. |
| 3. New document control coordinator position. | NA | 61,563 | - | - |
| Total Operating Enhancements | - | 528,896 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No capital enhancements requested. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 3,216,146 | 3,623,546 | 3,350,633 | 3,350,633 |
| Compensation Adjustment Estimate | NA | NA | 35,401 | 39,201 |
| Final Budget | 3,216,146 | 3,623,546 | 3,386,034 | 3,389,834 |

Recreation (06200)
 Recreation Fund (207)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|------------------|------------------|------------------|---------------|-------------|
| 51 - Personal Services | 609,301 | 823,923 | 545,785 | 586,961 | (236,962) | -28.8% |
| 52 - Purch Srvcs / Contracts | 13,269 | 41,050 | 266,786 | 266,786 | 225,736 | 549.9% |
| 53 - Supplies | 77,308 | 242,598 | 295,000 | 280,625 | 38,027 | 15.7% |
| Total | 699,878 | 1,107,571 | 1,107,571 | 1,134,372 | 26,801 | 2.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|------------------|------------------|------------------|---------------|-------------|
| Therapeutic Rec Prog (06204) | 432 | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| Lucious Sanders Rec (06215) | - | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| Gresham Rec Ctr (06219) | - | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| N H Scott Rec Ctr (06221) | - | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| Midway Rec Ctr (06222) | - | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| Tucker Rec Ctr (06224) | 1,231 | - | - | - | - | #DIV/0! |
| Special Events (06225) | - | - | - | - | - | #DIV/0! |
| Brownsmill Rec Ctr (06226) | (353) | 2,857 | 38,535 | 38,535 | 35,678 | 1248.8% |
| Playground Day Camp (06230) | 672,258 | 970,447 | 741,036 | 767,337 | (203,110) | -20.9% |
| Summer Swim Lessons (06234) | - | - | - | - | - | #DIV/0! |
| Hamilton Rec Ctr (06242) | - | - | 31,000 | 31,000 | 31,000 | #DIV/0! |
| Adult Softball (06255) | 9,340 | 23,421 | - | - | (23,421) | -100.0% |
| Youth Sports (06257) | 16,936 | 110,846 | 111,000 | 111,000 | 154 | 0.1% |
| Briarwood Rec Ctr (06214) | 34 | - | - | - | - | #DIV/0! |
| Redan Park Rec Ctr (06217) | - | - | 31,000 | 31,500 | 31,500 | #DIV/0! |
| Total | 699,878 | 1,107,571 | 1,107,571 | 1,134,372 | 26,801 | 2.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | Temp Positions |
|---------------------------|----------------|
| Positions - Temporary | As needed |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 859,263 |
| FY16 Final Expenditures | 699,878 |
| FY17 Projected Expenditures | 821,367 |
| FY18 Approved Budget | 1,134,372 |

Notes: Approximately 300 temporary positions are filled during the summer months for various programs/activities. Ten positions are maintained for after school programs.

Recreation (06200)
 Recreation Fund (207)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Department decreased temporary salaries. | 823,923 | 545,785 | 545,785 | 545,785 |
| 51a - Department did not include FICA. | NA | NA | 41,176 | 41,176 |
| 52 - Purchased / Contracts. Department increased maintenance and repairs from \$41K to \$267K. | 41,050 | 266,786 | 266,786 | 266,786 |
| 53 - Supplies. | 242,598 | 295,000 | 280,625 | 280,625 |
| Changes to Base Budget | 1,107,571 | 1,107,571 | 1,134,372 | 1,134,372 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No operating enhancements requested. | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. No capital enhancements requested. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,107,571 | 1,107,571 | 1,134,372 | 1,134,372 |

Rental Motor Vehicle (10280)
Excise Tax Fund (280)
FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|------------------|------------------|----------------|--------------|
| 52 - Purch Srvcs / Contracts | 709,625 | 705,875 | 4,000 | 4,000 | (701,875) | -99.4% |
| 61 - Other Costs | 0 | 0 | 1,087,000 | 1,087,000 | 1,087,000 | #DIV/0! |
| Total | 709,625 | 705,875 | 1,091,000 | 1,091,000 | 385,125 | 54.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|----------------|----------------|------------------|------------------|----------------|--------------|
| Rental Motor Vehicle Excise Ta | 709,625 | 705,875 | 1,091,000 | 1,091,000 | 385,125 | 54.6% |
| Total | 709,625 | 705,875 | 1,091,000 | 1,091,000 | 385,125 | 54.6% |

| Position History | FT Positions |
|------------------------------------|---------------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |
| Funded Position Recommend | FT Positions |
| No positions | - |
| FY16 Final Expenditures | 709,625 |
| FY17 Projected Expenditures | 705,875 |
| FY18 Approved Budget | 1,091,000 |

Notes: The Development Authority of DeKalb County Revenue Bonds for the Performing Arts Center Project (Series 2006) will mature on December 1, 2017. The enabling legislation for the Excise Tax on Rental Motor Vehicles (12/12/2006) specifies the uses for the monies generated by this legislation: 1) promoting industry trade, commerce and tourism; 2) capital outlay projects including but not limited to a multipurpose entertainment venue or performing arts center; and 3) maintenance and operation expenses, security, and public safety expenses associated with 2). With the maturation of the bonds, the county wishes to subsidize the donations that are used for the maintenance and operation of the Callanwolde Fine Arts Center (\$75K), Spruill Center for the Arts (\$75K), ARTS Center (\$75K) and Porter Sanford Performing Arts Center (\$262K) by the Parks and Recreation Department. In addition to promote commerce, \$600K will be transferred to support the Economic Development department. The use of fund balance will support these expenditures. The incorporation of the City of Stonecrest will decrease the revenue generated by this tax in 2018.

Rental Motor Vehicle (10280)
Excise Tax Fund (280)
FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|------------------|------------------|------------------|
| 52 - Purchased / Contracts. | 90,000 | - | - | - |
| 58 - Debt Services. | 11,689,200 | 4,000 | 4,000 | 4,000 |
| 61 - Other Financing Uses - Transfer to STD-DS (\$487,000) and General Fund (\$600,000) | - | 1,087,000 | 1,087,000 | 1,087,000 |
| Changes to Base Budget | 11,779,200 | 1,091,000 | 1,091,000 | 1,091,000 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 11,779,200 | 1,091,000 | 1,091,000 | 1,091,000 |

Risk Management (01000)
 Risk Management (631)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|--------------------|--------------------|--------------------|----------------|-------------|
| 51 - Personal Services | (603,117) | 1,263,501 | 1,343,963 | 1,136,981 | (126,520) | -10.0% |
| 52 - Purch Srvcs / Contracts | 6,411,365 | 6,607,670 | 7,934,700 | 7,925,828 | 1,318,158 | 19.9% |
| 53 - Supplies | 5,334 | 5,000 | 8,000 | 8,000 | 3,000 | 60.0% |
| 55 - Interfund / Interdept | 1,606,318 | 2,500,000 | 2,500,000 | 2,500,000 | - | 0.0% |
| 57 - Other Costs | 249,284 | 300,000 | 300,000 | 300,000 | - | 0.0% |
| 61 - Other Financing Uses | - | 1,664,414 | | | | |
| 71 - Payroll Liabilities | 69,639,091 | 93,000,000 | 94,000,000 | 94,000,000 | 1,000,000 | 1.1% |
| Total | 77,308,275 | 105,340,585 | 106,086,663 | 105,870,809 | 530,224 | 0.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-----------------------------|-------------------|--------------------|--------------------|--------------------|----------------|-------------|
| Unemployment Comp (01015) | 249,284 | 300,000 | 300,000 | 300,000 | - | 0.0% |
| Group Health & Life (01020) | 68,878,598 | 93,000,000 | 94,000,000 | 94,000,000 | 1,000,000 | 1.1% |
| Other (01025) | 8,180,393 | 12,040,585 | 11,786,663 | 11,570,809 | (469,776) | -3.9% |
| Total | 77,308,275 | 105,340,585 | 106,086,663 | 105,870,809 | 530,224 | 0.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | 13 |
| Pos Req to be Funded FY18 | 11 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 10 |
| Positions (Double-Fill/Vac) | 1 |
| Recommended Funded Pos. | 11 |

| | |
|-----------------------------|-------------|
| FY16 Final Expenditures | 77,308,275 |
| FY17 Projected Expenditures | 104,500,414 |
| FY18 Approved Budget | 105,870,809 |

Notes:

- Until FY16, all positions that worked in the risk management function were funded in the General Fund in the Finance department. In FY17, 13 positions were transferred from the Risk Management unit (02160) in Finance in the General Fund.
- The Workers Compensation Fund and the Risk Management Fund are actually considered as one unit for purposes of public and financial reporting, but are operationally separate within the internal reporting structure and for purposes of appropriation.

Risk Management (01000)
 Risk Management (631)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|--------------------|--------------------|--|--|
| 51 - Personal Services. Base salary budget funds 10 positions; 13 funded at MY17. Salaries inc from \$724K to \$610K. Benefits inc from \$333K to \$258K. County wellness expenses level at \$200K | 1,263,501 | 1,067,093 | 1,067,093 | 1,067,093 |
| 52 - Purchased / Contracts. Vehicle insurance incr from \$4M to \$5.3M; Other profession svcs (consulting and other fees) decr from \$1.2M to \$1M; Various property insurances incr from \$1.4M to \$1.6M. [Rec: As requested.] | 6,607,670 | 7,934,700 | 7,925,828 | 7,925,828 |
| 53 - Supplies. | 5,000 | 8,000 | 8,000 | 8,000 |
| 55 - Interfund / Interdept. Primarily associated with litigation. | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| 57 - Other Costs Unemployment ins. Reserves. | 300,000 | 300,000 | 300,000 | 300,000 |
| 61 - Other Financing Uses. Transfer to the Workers Comp Fund. | 1,664,414 | - | - | - |
| 71 - Payroll Liabilities Health ins costs. | 93,000,000 | 94,000,000 | 94,000,000 | 94,000,000 |
| Changes to Base Budget | 105,340,585 | 105,809,793 | 105,800,921 | 105,800,921 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund 1 double-fill and move to vacant position (#10573 - Benefits Specialists) | NA | 55,471 | 55,471 | 55,471 |
| 2. Fund 3 positions: 2 in another fund; 1 already funded. | NA | 221,399 | Not recommended ; see Finance Gen Fund | Not recommended ; see Finance Gen Fund |
| Total Operating Enhancements | - | 276,870 | 55,471 | 55,471 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 105,340,585 | 106,086,663 | 105,856,392 | 105,856,392 |
| Compensation Adjustment Estimate | NA | NA | 8,872 | 14,417 |
| Final Budget | 105,340,585 | 106,086,663 | 105,865,264 | 105,870,809 |

FY18 Approved Budget

Roads & Drainage (05700)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|--------------------|-------------------|----------------|-------------|
| 51 - Personal Services | 8,034,641 | 8,996,112 | 11,206,113 | 9,246,148 | 250,036 | 2.8% |
| 52 - Purch Srvcs / Contracts | 207,247 | 530,727 | 530,727 | 530,727 | - | 0.0% |
| 53 - Supplies | 3,620,765 | 3,829,836 | 3,829,836 | 3,829,836 | - | 0.0% |
| 54 - Capital Outlays | - | - | 151,240,000 | - | - | #DIV/0! |
| 55 - Interfund / Interdept | 3,043,636 | 3,237,482 | 3,394,092 | 3,394,092 | 156,610 | 4.8% |
| 57 - Other Costs | - | - | 4,000,000 | - | - | #DIV/0! |
| Total | 14,906,289 | 16,594,157 | 174,200,768 | 17,000,803 | 406,646 | 2.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------|-------------------|-------------------|--------------------|-------------------|----------------|-------------|
| Admin (05705) | 486,319 | 674,299 | 789,110 | 743,170 | 68,871 | 10.2% |
| Maintenance (05735) | 1,329,725 | 1,455,957 | 1,656,398 | 1,569,817 | 113,860 | 7.8% |
| Road Maint (05740) | 6,446,661 | 6,877,177 | 163,280,407 | 7,713,014 | 835,837 | 12.2% |
| Support Svc (05745) | 1,636,654 | 1,793,737 | 2,225,370 | 1,570,880 | (222,857) | -12.4% |
| Drainage Maint (05750) | 51,931 | - | - | - | - | #DIV/0! |
| Stormwater Maint (05755) | 15,096 | - | - | - | - | #DIV/0! |
| Traffic Oper (05760) | 731,398 | 863,786 | 1,064,898 | 932,998 | 69,212 | 8.0% |
| Speed Hump (05764) | 140,442 | 148,895 | 185,872 | 142,582 | (6,313) | -4.2% |
| Signals (05766) | 3,121,190 | 3,292,372 | 3,547,289 | 3,037,241 | (255,131) | -7.7% |
| Signs & Paint (05767) | 946,875 | 1,487,934 | 1,451,424 | 1,291,101 | (196,833) | -13.2% |
| Total | 14,906,291 | 16,594,157 | 174,200,768 | 17,000,803 | 406,646 | 2.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 123 |
| Pos Funded as of MY17 | 131 |
| Pos Req to be Funded FY18 | 169 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 123 |
| Positions (MY 17 Level.) | 8 |
| Recommended Funded Pos. | 131 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 14,906,290 |
| FY17 Projected Expenditures | 15,859,756 |
| FY18 Approved Budget | 17,000,803 |

Notes: Recommended position level same as Midyear 2017.

The FY18 Request is high in order to capture in the system the maximum SPLOST amount. SPLOST will be addressed separately.

Roads & Drainage (05700)
 Designated Fund (271)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 123 positions; 131 funded at MY17. Salaries dec from \$5.5M to \$5.2M. Benefits dec from \$2.9M to \$2.6M. Workers Comp inc from \$174K to \$413K. [Rec: As is.] | 8,996,112 | 8,686,323 | 8,686,323 | 8,686,323 |
| 51a. Fund 8 unfilled positions that were funded in FY17. See Operating Enhancement #1 below. | - | - | 386,925 | 386,925 |
| 52 - Purchased / Contracts. | 530,727 | 530,727 | 530,727 | 530,727 |
| 53 - Supplies. Requested amount stay flat. Cost is associated with concrete mix, asphalt, sand and utility cost. | 3,829,836 | 3,829,836 | 3,829,836 | 3,829,836 |
| 55 - Interfund / Interdept. Vehicle replacement charge has an increase by \$77K, from \$1.7M to \$1.8M. Vehicle maint charge has a decrease by \$84K, from \$1.2M to \$1.1M. Insurance charge increase of \$35K from \$55K to \$90K. Vehicle overhead charge increase of \$138K from \$21K to \$349K. | 3,237,482 | 3,394,092 | 3,394,092 | 3,394,092 |
| Changes to Base Budget | 16,594,157 | 16,440,978 | 16,827,903 | 16,827,903 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund 15 positions: 5-FTE Crew Worker (#99105), 5-FTE Eqp Opr (99115), 3-FTE Eqp Opr Sr (99120), 1-FTE Crew Spv (#99140), and 1-FTE Utility Disp (#80820) @12 months | NA | 714,318 | See 51a above. | See 51a above. |
| 2. Fund 10 positions: 6-FTE Asst Traffic Sig Installer (#57140); 2-FTE Traffic Sig Installer (#57130); and 2-FTE Traffic Sig Tech (#57125) @ 12 months. | NA | 510,048 | - | - |
| 3. Fund 3 positions: 2-FTE Traffic Sig Installer (#57150); 1-FTE Crew Supv (#99140) @ 12 months. | NA | 160,323 | - | - |
| 4. Fund 12 positions: 2-FTE Crew Worker (#99105), 3-FTE Eqp Opr (99115), 1-FTE Eqp Opr Sr (99120), 2-FTE Crew Spv (#99140), and 2-FTE Heavy Eqp Opr (#99125), 1-FTE Eng, Staff Sr (99475) and 1-FTE Mason, Sr. (57250) @12 months | NA | 654,490 | - | - |
| 5. Fund 2 positions: 1-FTE Ass Dir, PW (#57002) and 1-FTE Eng, Staff Sr (#99475) @ 12 months | NA | 218,840 | - | - |
| 6. Fund 2 positions: 1-FTE Office Asst (#99005) and 1-FTE Crew Workers (#99105) @ 12 months | NA | 86,581 | - | - |
| 7. Fund 1 position: Ass Dir, PW (#57002) @ 12 months | NA | 131,900 | - | - |

| | | | | |
|---|-------------------|--------------------|-------------------|-------------------|
| 8. Fund 1 position: Crew Worker (#99105) @12 months | NA | 43,290 | - | - |
| Total Operating Enhancements | - | 2,519,790 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. LMIG Match | NA | 4,000,000 | See SPLOST. | See SPLOST. |
| 2. SPLOST | NA | 151,240,000 | See SPLOST. | See SPLOST. |
| Total Capital Enhancements | - | 155,240,000 | - | - |
| Total Budget | 16,594,157 | 174,200,768 | 16,827,903 | 16,827,903 |
| Compensation Adjustment Estimate | NA | NA | 131,847 | 172,900 |
| Total Budget | 16,594,157 | 174,200,768 | 16,959,750 | 17,000,803 |

Roads & Drainage (05700)
 Speed Hump Funds (212)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|----------------|----------------|----------------|----------------|--------------|-------------|
| 51 - Personal Services | 177,404 | 181,682 | 186,872 | 186,872 | 5,190 | 2.9% |
| 52 - Purch Srvcs / Contracts | - | 45,900 | 45,900 | 45,900 | - | 0.0% |
| 53 - Supplies | 9,568 | 101,074 | 101,074 | 101,074 | - | 0.0% |
| 61 - Other Financing Uses | 500,000 | - | - | - | - | #DIV/0! |
| Total | 686,972 | 328,656 | 333,846 | 333,846 | 5,190 | 1.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------|----------------|----------------|----------------|----------------|--------------|-------------|
| R&D Speed Humps (05770) | 686,972 | 328,656 | 333,846 | 333,846 | 5,190 | 1.6% |
| Total | 686,972 | 328,656 | 333,846 | 333,846 | 5,190 | 1.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 1 |
| Pos Funded as of MY17 | 2 |
| Pos Req to be Funded FY18 | 2 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1. | 1 |
| Positions (Previously Filled) | 1 |
| Recommended Funded Pos. | 2 |

| | |
|-----------------------------|---------|
| FY16 Final Expenditures | 686,972 |
| FY17 Projected Expenditures | 115,001 |
| FY18 Approved Budget | 333,846 |

Notes: FY16 expenses had a one time transfer to a capital project.

Roads & Drainage (05700)
Speed Hump Funds (212)
FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|----------------|----------------|----------------------------|----------------------------|
| 51 - Personal Services. Base salary budget funds 1 positions; 2 funded at MY17. [Rec: As requested.] | 181,682 | 87,486 | 87,486 | 87,486 |
| 51a - Personal Services. 1 position filled as of 10/07/17, Engineer, Staff Sr (#99475) @ 12 months. [See Operating Enhancement #1 below.] | - | - | 86,940 | 86,940 |
| 51b - Personal Services. Adjust funding corrected after original salary run. [See Operating Enhancement #1 below.] | - | - | 12,446 | 12,446 |
| 52 - Purchased / Contracts. | 45,900 | 45,900 | 45,900 | 45,900 |
| 53 - Supplies. | 101,074 | 101,074 | 101,074 | 101,074 |
| Changes to Base Budget | 328,656 | 234,460 | 333,846 | 333,846 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. 1-FTE Engineer, Staff Sr (#99475) @ 12 months. | NA | 86,940 | See base budget above 51a. | See base budget above 51a. |
| 2. Adjust funding after corrected after original salary run. | NA | 12,446 | See base budget above 51b. | See base budget above 51b. |
| Total Operating Enhancements | - | 99,386 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 328,656 | 333,846 | 333,846 | 333,846 |
| Compensation Adjustment Estimate | NA | NA | 2,485 | - |
| Final Budget | 328,656 | 333,846 | 336,331 | 333,846 |

Sanitation (08100)
Sanitation Fund (541)
FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 51 - Personal Services | 32,172,308 | 32,677,533 | 31,372,105 | 32,824,088 | 146,555 | 0.4% |
| 52 - Purch Srvcs / Contracts | 3,864,233 | 4,515,759 | 3,639,029 | 3,639,029 | (876,730) | -19.4% |
| 53 - Supplies | 2,757,687 | 2,982,475 | 4,871,998 | 3,971,998 | 989,523 | 33.2% |
| 54 - Capital Outlays | 26,391 | 42,000 | 13,400 | 13,400 | (28,600) | -68.1% |
| 55 - Interfund / Interdept | 24,266,062 | 23,356,044 | 22,265,640 | 22,206,904 | (1,149,140) | -4.9% |
| 57 - Other Costs | - | 27,961 | - | 27,961 | - | 0.0% |
| 58 - Debt Services | 930,384 | 1,223,324 | 1,223,324 | 1,223,324 | - | 0.0% |
| 61 - Other Financing Uses | 2,350,000 | 1,585,936 | 2,985,936 | 3,213,511 | 1,627,575 | 102.6% |
| 70 - Retirement Benefits Paid | - | 89,431 | 76,763 | 76,763 | (12,668) | -14.2% |
| Total | 66,367,065 | 66,500,463 | 66,448,195 | 67,196,978 | 696,515 | 1.0% |

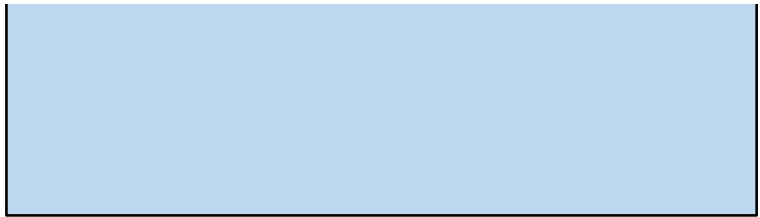
| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| Administration (08105) | 13,050,037 | 11,318,104 | 13,462,571 | 14,149,338 | 2,831,234 | 25.0% |
| Keep DeKalb Beaut (08106) | 500,861 | 1 | - | - | (1) | -100.0% |
| N. Transfer Station (08110) | 291 | - | 10,463 | 10,463 | 10,463 | #DIV/0! |
| Seminole Compost Fac (08112) | 238,213 | - | 163,096 | 163,096 | 163,096 | #DIV/0! |
| Central Transfer Stat (08120) | 6,084,079 | 6,908,029 | 6,902,104 | 6,902,104 | (5,925) | -0.1% |
| East Transfer Station (08123) | - | - | 257,527 | 257,527 | 257,527 | #DIV/0! |
| North Residential (08125) | 6,959,214 | 7,322,651 | 7,962,177 | 8,401,950 | 1,079,299 | 14.7% |
| North Spec Collect (08126) | (245,180) | - | (454) | - | - | #DIV/0! |
| Central Residential (08130) | 12,321,416 | 14,839,962 | 12,591,538 | 12,591,538 | (2,248,424) | -15.2% |
| Central Spec Collect (08131) | 17,127 | - | (571) | - | - | #DIV/0! |
| East Residential (08133) | 30,373 | - | - | - | - | #DIV/0! |
| East Spec Collect (08134) | 240,143 | - | - | - | - | #DIV/0! |
| South Residential (08135) | 6,227,062 | 6,810,657 | 6,193,495 | 6,193,495 | (617,162) | -9.1% |
| South Spec Collect (08136) | 280,221 | - | - | - | - | #DIV/0! |
| Mowing & Herbicide (08138) | 3,806,512 | - | 58,736 | - | - | #DIV/0! |
| Commercial Support (08140) | - | - | 5,340 | - | - | #DIV/0! |
| Central Commercial (08142) | 7,931,016 | 8,439,158 | 9,015,283 | 8,565,283 | 126,125 | 1.5% |
| East Commercial (08144) | 444 | - | - | - | - | #DIV/0! |
| Seminole Landfill (08145) | 8,924,240 | 10,861,901 | 9,826,890 | 9,962,184 | (899,717) | -8.3% |
| Revenue Collection (08150) | 996 | - | - | - | - | #DIV/0! |
| Total | 66,367,065 | 66,500,463 | 66,448,195 | 67,196,978 | 696,515 | 1.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 621 |
| Pos Funded as of MY17 | 617 |
| Pos Req to be Funded FY18 | 575 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1 | 556 |
| Positions (Previously Filled) | 19 |



| | |
|-----------------------------|------------|
| Recommended Funded Pos. | 575 |
| FY16 Final Expenditures | 66,367,065 |
| FY17 Projected Expenditures | 62,250,274 |
| FY18 Approved Budget | 67,196,978 |



Sanitation (08100)
 Sanitation Fund (541)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 556 positions; 617 funded at MY17. [Rec: Retain at 556.] | 32,677,533 | 30,836,456 | 30,836,456 | 30,836,456 |
| 51a - Fund six refuse collectors - pos #03296, 03308, 03309, 03310,09838, 10165 (\$152,300), one crew supervisor- pos #11068 (\$39,747), and four equipment operators - pos #02865, 03525,9553, 10187 (\$133,909) for collection. | NA | NA | 535,649 | 535,649 |
| 51b - Fund two crew supervisors, an office assistant, an administrative coordinator, two sanitation superintendents, assistant landfill superintendent, and a scale operator. Positions added after budget submittal. | NA | NA | 575,068 | 575,068 |
| 52 - Purchased / Contracts. \$93K in security services for landfill, \$1.3M in professional services to include environmental services and tax payments, \$699K in maintenance & repairs to include camera system repair, ramps for transfer station and \$419K for lease payments at PDK airport. | 4,515,759 | 3,639,029 | 3,639,029 | 3,639,029 |
| 53 - Supplies. \$1M for roll-off containers and commercial front end containers. | 2,982,475 | 4,871,998 | 3,971,998 | 3,971,998 |
| 54 - Capital Outlays. | 42,000 | 13,400 | 13,400 | 13,400 |
| 55 - Interfund / Interdept. Vehicles charges. Moved \$58,736 to Beautification. | 23,356,044 | 22,265,640 | 22,206,904 | 22,206,904 |
| 57 - Other Costs. Stormwater fees. | 27,961 | - | 27,961 | 27,961 |
| 58 - Debt Services. Loan payment to GEFA for the purchase of trash bins (Year 2 of 5). | 1,223,324 | 1,223,324 | 1,223,324 | 1,223,324 |
| 61 - Other Financing Uses. Transfer to General Fund. | 1,585,936 | 85,936 | 85,936 | 85,936 |
| 70 - Retirement Services. | 89,431 | 76,763 | 76,763 | 76,763 |
| Changes to Base Budget | 66,500,463 | 63,012,546 | 63,192,487 | 63,192,487 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------|---|---|
| 1. Fund six refuse collectors - pos #03296, 03308, 03309, 03310,09838, 10165 (\$152,300), one crew supervisor- pos #11068 (\$39,747), and four equipment operators - pos #02865, 03525,9553, 10187 (\$133,909) for collection. | NA | 535,649 | Recommend d. See base budget above, 51a. | Recommend d. See base budget above, 51a. |

| | | | | |
|--|------------------|-----------------|--|--|
| 2. Fund two crew supervisors, an office assistant, an administrative coordinator, two sanitation superintendents, two landfill superintendent, and a scale operator. Positions requested after budget submittal. | NA | NA | Recommended. See base budget above, 51b. | Recommended. See base budget above, 51b. |
| Total Operating Enhancements | - | 535,649 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Environmental monitoring - Oasis (Year 1 of 4). | NA | NA | 1,227,575 | 1,227,575 |
| 2. Engineering contract (services related to landfill operations and solid waste management). | NA | NA | 1,000,000 | 1,000,000 |
| 3. Restoration and repair of current building at North Lot building. | NA | NA | 200,000 | 200,000 |
| 4. Purchase one double-wide modular trailer for administrative staff at Seminole Road Landfill. | NA | NA | 100,000 | 100,000 |
| 5. Installation of third CNG fuel station (fuel for the division's collection trucks). | NA | NA | 200,000 | 200,000 |
| 6. Repairs and renovations at Fleet building. | NA | NA | 300,000 | 300,000 |
| 7. Purchase of one double-wide modular trailer for administrative staff at North Lot. | NA | NA | 100,000 | 100,000 |
| Total Capital Enhancements | - | - | 3,127,575 | 3,127,575 |
| Total Budget | 66,500,463 | 63,548,195 | 66,320,062 | 66,320,062 |
| Compensation Adjustment Estimate | NA | NA | 876,916 | 876,916 |
| Final Budget | 66,500,463 | 63,548,195 | 67,196,978 | 67,196,978 |

Sheriff (03200)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| 51 - Personal Services | 57,359,782 | 57,747,583 | 59,498,634 | 57,477,228 | (270,355) | -0.5% |
| 52 - Purch Srvcs / Contracts | 15,604,485 | 16,115,642 | 17,641,982 | 16,249,826 | 134,184 | 0.8% |
| 53 - Supplies | 6,114,558 | 7,975,285 | 8,228,649 | 7,738,517 | (236,768) | -3.0% |
| 54 - Capital Outlays | 164,478 | - | 48,240 | 48,240 | 48,240 | #DIV/0! |
| 55 - Interfund / Interdept | 1,414,791 | 1,605,433 | 1,761,086 | 1,658,969 | 53,536 | 3.3% |
| 57 - Other Costs | - | 1,262 | 1,710 | 1,710 | 448 | 35.5% |
| 61 - Other Financing Uses | 489 | 60,000 | 60,000 | - | (60,000) | -100.0% |
| Total | 80,658,583 | 83,505,205 | 87,240,300 | 83,174,490 | (330,715) | -0.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------|
| Sheriff Office (03201) | 3,240,210 | 3,069,419 | 2,772,450 | 3,612,552 | 543,133 | 17.7% |
| Administrative Div (03205) | 1,964,012 | 2,374,102 | 2,504,107 | 2,423,460 | 49,358 | 2.1% |
| Comm Relations (03207) | 454 | - | - | - | - | #DIV/0! |
| Field Division (03210) | 10,779,638 | 10,585,930 | 12,084,478 | 11,107,030 | 521,100 | 4.9% |
| Jail (03220) | 53,277,988 | 56,008,120 | 58,378,670 | 54,569,944 | (1,438,176) | -2.6% |
| Jail Inmate Srvs (03223) | 409 | 118,903 | 118,478 | 118,478 | (425) | -0.4% |
| Courts (03230) | 11,395,872 | 11,348,731 | 11,382,118 | 11,343,026 | (5,705) | -0.1% |
| Total | 80,658,583 | 83,505,205 | 87,240,300 | 83,174,490 | (330,715) | -0.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 744 |
| Pos Funded as of MY17 | 783 |
| Pos Req to be Funded FY18 | 827 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1 | 755 |
| Staff expansion during FY18 | 15 |
| Recommended Funded Pos. | 770 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 80,658,583 |
| FY17 Projected Expenditures | 81,003,266 |
| FY18 Approved Budget | 83,174,490 |

Notes: Staffing request expanded existing positions by 72 without account for possible attrition during the year.

Department maximum filled positions in FY17 was 770. Recommendation based on the FY17 high mark. Historical uses of overtime addressed in FY18 recommendation with an increase of \$637K. Should staffing be able to be expanded past recommended funding, then overtime may be used to fill those slots.

Sheriff (03200)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------------------------|-------------------------------------|
| 51 - Personal Services. Base salary budget funds 755 positions; 783 funded at MY17. [Rec: Retain at 755.] | 54,250,583 | 51,545,500 | 51,513,500 | 51,513,500 |
| 51a - Overtime. Addresses historical trends to overspend. May be reduced is ability to fill / retain positions increases. | 3,497,000 | 4,134,000 | 4,134,000 | 4,134,000 |
| 51b. Fund 25 positions (5-deputy sheriff, 9-deputy sheriff master, 4-deputy sheriff senior, 4-deputy sheriff FTO, 2-deputy sheriff sergeant, and 1 deputy sheriff lieutenant). [Recommendation funds 15 highest ranked positions requested which would expand current staffing if filled and no other attrition. If overtime use decreases, then additional positions may be considered.] | NA | NA | 987,376 | 987,376 |
| 52 - Purchased / Contracts. \$12.4M for medical services and \$3.1M for maintenance & repair. | 16,115,642 | 16,641,982 | 16,197,390 | 16,197,390 |
| 53 - Supplies. \$1.2M for operating supplies, \$1.6M for drugs/medical supplies, and \$1.4M for electricity. | 7,975,285 | 8,149,959 | 7,790,953 | 7,790,953 |
| 54 - Capital Outlays. | - | 48,240 | 48,240 | 48,240 |
| 55 - Interfund / Interdept. Vehicle maintenance, insurance, replacement, and overhead. | 1,605,433 | 1,658,969 | 1,658,969 | 1,658,969 |
| 57 - Other Costs. | 1,262 | 1,710 | 1,710 | 1,710 |
| 61 - Other Financing Uses. Grant match request removed, as not used recently. | 60,000 | 60,000 | - | - |
| Changes to Base Budget | 83,505,205 | 82,240,360 | 82,332,138 | 82,332,138 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund 46 positions (1-admin specialist, 6-security tech, 1-sheriff processing unit supervisor, 1-accounting tech, 22-detention officer II, 14 detention officer III and 1 detention officer FTO). | NA | 2,152,549 | Recommended in part, see 51b above. | Recommended in part, see 51b above. |
| 2. VEH: Fund three Chevrolet Tahoes pursuit units with equipment. | NA | 180,807 | - | - |
| 3. Fund Detention Sergeant position. | NA | 63,593 | - | - |
| 4. Fund 25 positions (5-deputy sheriff, 9-deputy sheriff master, 4-deputy sheriff senior, 4-deputy sheriff FTO, 2-deputy sheriff sergeant, and 1 deputy sheriff lieutenant). See 51b above. | NA | 1,602,992 | Recommended in part, see 51b above. | Recommended in part, see 51b above. |

| | | | | |
|---|------------------|-----------------|--|--|
| Total Operating Enhancements | - | 3,999,940 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund two 675 ton chillers. | NA | 1,000,000 | Chiller repair part of Capital #2 below. | Chiller repair part of Capital #2 below. |
| 2. Replacement of: Fire pump, boilers, transport gates, chillers, HVAC, inmate washer/dryers. Added via Amendment 5 on 2/28/2017. | NA | NA | FY17 amount not spent as of Nov 2017, review at midyear. | FY17 amount not spent as of Nov 2017, review at midyear. |
| 3. Jail Management System (Odyssey). Department did not request funding [Year 2 of 4]. \$810,116 | NA | NA | FY17 amount not spent as of Nov 2017, review at midyear. | FY17 amount not spent as of Nov 2017, review at midyear. |
| Total Capital Enhancements | - | 1,000,000 | - | - |
| Total Budget | 83,505,205 | 87,240,300 | 82,332,138 | 82,332,138 |
| Compensation Adjustment Estimate | NA | NA | 618,911 | 842,352 |
| Final Budget | 83,505,205 | 87,240,300 | 82,951,049 | 83,174,490 |

Solicitor General (03800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 6,852,787 | 7,274,005 | 7,638,166 | 7,585,992 | 311,987 | 4.3% |
| 52 - Purch Srvcs / Contracts | 177,645 | 149,855 | 135,425 | 119,571 | (30,284) | -20.2% |
| 53 - Supplies | 84,499 | 92,356 | 94,000 | 86,175 | (6,181) | -6.7% |
| 54 - Capital Outlays | - | - | 2,000 | 2,000 | 2,000 | #DIV/0! |
| 55 - Interfund / Interdept | 118,207 | 119,593 | 185,901 | 134,901 | 15,308 | 12.8% |
| 61 - Other Financing Uses | 129,145 | 124,541 | 182,793 | 182,793 | 58,252 | 46.8% |
| Total | 7,362,283 | 7,760,350 | 8,238,285 | 8,111,432 | 351,082 | 4.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| State Court (03810) | 6,343,447 | 6,742,120 | 7,205,688 | 7,078,835 | 336,715 | 5.0% |
| Victim Assistance (03815) | 676,239 | 659,915 | 766,414 | 766,414 | 106,499 | 16.1% |
| Gen Pre-Trial Div (03816) | 342,597 | 358,315 | 266,183 | 266,183 | (92,132) | -25.7% |
| Total | 7,362,283 | 7,760,350 | 8,238,285 | 8,111,432 | 351,082 | 4.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 85 |
| Pos Funded as of MY17 | 85 |
| Pos Req to be Funded FY18 | 85 |

| Funded Position Recommend | FT Positions |
|--------------------------------|--------------|
| Positions Filled as of 9/1. | 84 |
| Code Enf Atty (in hiring proc) | 1 |
| Recommended Funded Pos. | 85 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 7,362,283 |
| FY17 Projected Expenditures | 7,545,584 |
| FY18 Approved Budget | 8,111,432 |

Notes: Funds for an attorney II and part-time legal secretary were approved at mid-year 2017. Positions are in the hiring process and are annualized.

Solicitor General (03800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|---|---|
| 51 - Personal Services. Base salary budget funds 84 positions; 84 funded at MY17. [Rec: Retain at 84.] | 7,274,005 | 7,492,401 | 7,492,401 | 7,492,401 |
| 51a - Salary increases for five employees. | NA | 24,235 | - | - |
| 51b - Fund attorney II and part-time legal secretary. Positions were approved at mid-year. | NA | NA | 121,530 | 121,530 |
| 51c - Adjustment of pension for employees in state system. Department did not include in base. | NA | NA | (112,193) | (112,193) |
| 52 - Purchased / Contracts. Department voluntarily reduced expenses (14K). Decreased dues, training, and office supplies to 2017 base level. | 149,855 | 135,425 | 119,571 | 119,571 |
| 53 - Supplies. | 92,356 | 94,000 | 86,175 | 86,175 |
| 54 - Capital Outlays. | - | 2,000 | 2,000 | 2,000 |
| 55 - Interfund / Interdept. | 119,593 | 134,901 | 134,901 | 134,901 |
| 61 - Other Financing Uses. Department hired two additional employees for grant. County is subsidizing VOCA grant at 41% and STOP at 48%. | 124,541 | 182,793 | 182,793 | 182,793 |
| Changes to Base Budget | 7,760,350 | 8,065,755 | 8,027,178 | 8,027,178 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund attorney II & part-time legal secretary. Positions were approved at mid-year for code enforcement. | NA | 121,530 | Recommended. See base budget above 51b. | Recommended. See base budget above 51b. |
| 2. VEH: Fund two vehicles - Chevy Equinox/Ford Explorer (\$28,500) and Chevy Impala (\$22,500). | NA | 51,000 | - | - |
| Total Operating Enhancements | - | 172,530 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 7,760,350 | 8,238,285 | 8,027,178 | 8,027,178 |
| Compensation Adjustment Estimate | NA | NA | 78,941 | 84,254 |
| Final Budget | 7,760,350 | 8,238,285 | 8,106,119 | 8,111,432 |

State Court (03700)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| 51 - Personal Services | 13,450,440 | 14,056,958 | 14,862,275 | 14,677,072 | 620,114 | 4.4% |
| 52 - Purch Srvcs / Contracts | 951,999 | 1,010,825 | 1,060,134 | 1,042,554 | 31,729 | 3.1% |
| 53 - Supplies | 408,849 | 385,305 | 491,202 | 411,489 | 26,184 | 6.8% |
| 54 - Capital Outlays | 120,446 | 9,070 | 16,070 | 16,070 | 7,000 | 77.2% |
| 55 - Interfund / Interdept | 399,432 | 507,445 | 540,724 | 468,324 | (39,121) | -7.7% |
| 61 - Other Financing Uses | 26,833 | 31,554 | 32,054 | 32,054 | 500 | 1.6% |
| Total | 15,357,999 | 16,001,157 | 17,002,459 | 16,647,563 | 646,406 | 4.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------|
| State Court Judge (03701) | 553,759 | 578,344 | 644,009 | 597,380 | 19,036 | 3.3% |
| State Court Judge (03702) | 613,051 | 612,727 | 681,872 | 674,572 | 61,845 | 10.1% |
| State Court Judge (03703) | 550,505 | 615,457 | 636,943 | 631,943 | 16,486 | 2.7% |
| State Court Judge (03704) | 651,777 | 640,331 | 678,939 | 671,189 | 30,858 | 4.8% |
| State Court Judge (03705) | 603,201 | 632,275 | 640,636 | 635,636 | 3,361 | 0.5% |
| State Court Judge (03706) | 642,768 | 654,850 | 664,868 | 655,473 | 623 | 0.1% |
| State Court Judge (03707) | 612,379 | 616,692 | 661,372 | 646,372 | 29,680 | 4.8% |
| State & Mag Courts Clk (03710) | 4,879,390 | 4,894,663 | 5,119,602 | 5,230,529 | 335,866 | 6.9% |
| DUI (03712) | 366,440 | 349,007 | 451,513 | 337,230 | (11,777) | -3.4% |
| Probation (03715) | 2,597,545 | 2,836,285 | 3,148,503 | 2,965,715 | 129,430 | 4.6% |
| Marshal (03720) | 3,287,185 | 3,570,526 | 3,674,203 | 3,601,524 | 30,998 | 0.9% |
| Total | 15,357,999 | 16,001,157 | 17,002,459 | 16,647,563 | 646,406 | 4.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 183 |
| Pos Funded as of MY17 | 186 |
| Pos Req to be Funded FY18 | 193 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 184 |
| Positions (In Process) | 2 |
| Recommended Funded Pos. | 186 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 15,357,999 |
| FY17 Projected Expenditures | 15,846,360 |
| FY18 Approved Budget | 16,647,563 |

Notes: Clerk's Office has one job share (pos #04580 and 999022). Both employees work part-time.

State Court (03700)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | 468,324 | FY18 Rec | FY18 App |
|---|-------------------|-------------------|---|---|
| 51 - Personal Services. Base salary budget funds 186 positions; 186 funded at MY17. [Rec: Retain at 186.] | 14,056,958 | 14,309,198 | 14,309,198 | 14,309,198 |
| 51a - Probation reduced uniform budget to offset salary adjustment of \$9,284. | NA | 9,284 | 9,284 | 9,284 |
| 51b - Salary adjustment for chief deputy marshal, deputy marshal major, and deputy clerk III positions (see enhancement 4). Department reduced operating supplies to offset adjustment. | NA | NA | 15,000 | 15,000 |
| 51c - Fund deputy marshal (pos #05259) position, 12-month funding. | NA | NA | 82,238 | 82,238 |
| 51d - Fund probation officer (pos #05713) position, 12-month funding. | NA | NA | 61,563 | 61,563 |
| 52 - Purchased / Contracts. \$379K for professional services and \$152K for maintenance & repairs to include \$105K for upgrades to audio visual system in seven court rooms. | 1,010,825 | 1,060,134 | 1,042,554 | 1,042,554 |
| 53 - Supplies. \$257K for operating supplies and \$77K for uniforms/clothing. | 385,305 | 369,402 | 377,889 | 377,889 |
| 54 - Capital Outlays. Computer equipment. | 9,070 | 16,070 | 16,070 | 16,070 |
| 55 - Interfund / Interdept. Vehicle charges. | 507,445 | 468,324 | 468,324 | 468,324 |
| 61 - Other Financing Uses. Justice Assistant Grant match. | 31,554 | 32,054 | 32,054 | 32,054 |
| Changes to Base Budget | 16,001,157 | 16,264,466 | 16,414,174 | 16,414,174 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Pension reduction (cost center 03701) for employee who participates in state pension. | NA | (9,339) | Duplication, amount entered in base request. | Duplication, amount entered in base request. |
| 2. Fund calendar clerk position (cost center 03701). | NA | 41,255 | - | - |
| 3. Body cameras for Marshal Office (Year 1 of 5 agreement). | NA | 33,600 | 33,600 | 33,600 |
| 4. Salary adjustments for chief deputy marshal, deputy marshal major, and deputy clerk III positions. (Paid for by reducing operating supplies.) | NA | 15,000 | Department identified funds within budget. See 51b. | Department identified funds within budget. See 51b. |

| | | | | |
|--|-------------------|-------------------|--------------------------------------|--------------------------------------|
| 5. Fund deputy marshal (pos # 05259) position, vacated at time of salary projections. | NA | 82,238 | Recommended . See budget above, 51c. | Recommended . See budget above, 51c. |
| 6. Fund \$2,000 salary adjustment for judicial law clerk, judicial assistant, two calendar clerks, and court reporter. | NA | 10,000 | - | - |
| 7. Projected leave payout (cost center 03701). | NA | 9,713 | - | - |
| 8. Projected leave payout (cost center 03706). | NA | 4,395 | - | - |
| 9. Fund three new positions (court support supervisor, medical lab technician, and court clerk) for DUI Court. | NA | 115,003 | - | - |
| 10. Two new Tahoe vehicles, equipment, maintenance cost and insurance. | NA | 82,400 | - | - |
| 11. Fund probation officer (pos #05713) position, vacated at time of salary projections.. | NA | 61,563 | Recommended . See budget above, 51d. | Recommended . See budget above, 51d. |
| 12. Salary adjustment for assistant chief and administrative coordinator in Probation Office. | NA | 9,284 | - | - |
| 13. Projected leave payout (cost center 03710). | NA | 51,747 | - | - |
| 14. Fund the establishment of \$15/hour minimum wage for staff in the Clerk's Office. | NA | 29,343 | - | - |
| 15. Salary adjustment for chief deputy clerk. | NA | 17,772 | - | - |
| 16. Fund one new probation officer and one new deputy clerk II position in Probation Office. | NA | 73,961 | - | - |
| 17. Projected leave payout (cost center 03715). | NA | 7,859 | - | - |
| 18. Projected leave payout for three deputy marshals (cost center 03720). | NA | 24,000 | - | - |
| Total Operating Enhancements | - | 659,793 | 33,600 | 33,600 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Replace 23 in-car Toughbooks. | NA | 78,200 | - | - |
| Total Capital Enhancements | - | 78,200 | - | - |
| Total Budget | 16,001,157 | 17,002,459 | 16,447,774 | 16,447,774 |
| Compensation Adjustment Estimate | NA | NA | 164,428 | 199,789 |
| Final Budget | 16,001,157 | 17,002,459 | 16,612,202 | 16,647,563 |

Stormwater Management (06700)
 Stormwater Fund (581)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------|
| 51 - Personal Services | 5,333,714 | 6,577,670 | 8,365,940 | 7,242,111 | 664,441 | 10.1% |
| 52 - Purch Srvcs / Contracts | 3,370,023 | 6,454,528 | 6,454,528 | 7,063,968 | 609,440 | 9.4% |
| 53 - Supplies | 1,877,671 | 4,456,706 | 4,473,706 | 4,473,706 | 17,000 | 0.4% |
| 54 - Capital Outlays | 8,761 | 10,396 | 10,396 | 10,396 | - | 0.0% |
| 55 - Interfund / Interdept | 1,748,519 | 6,011,856 | 6,181,103 | 2,073,063 | (3,938,793) | -65.5% |
| 57 - Other Costs | - | - | 8,000,000 | - | - | #DIV/0! |
| 61 - Other Financing Uses | 1,743,200 | 2,500,000 | 2,500,000 | 4,000,000 | 1,500,000 | 60.0% |
| Total | 14,081,888 | 26,011,156 | 35,985,673 | 24,863,244 | (1,147,912) | -4.4% |

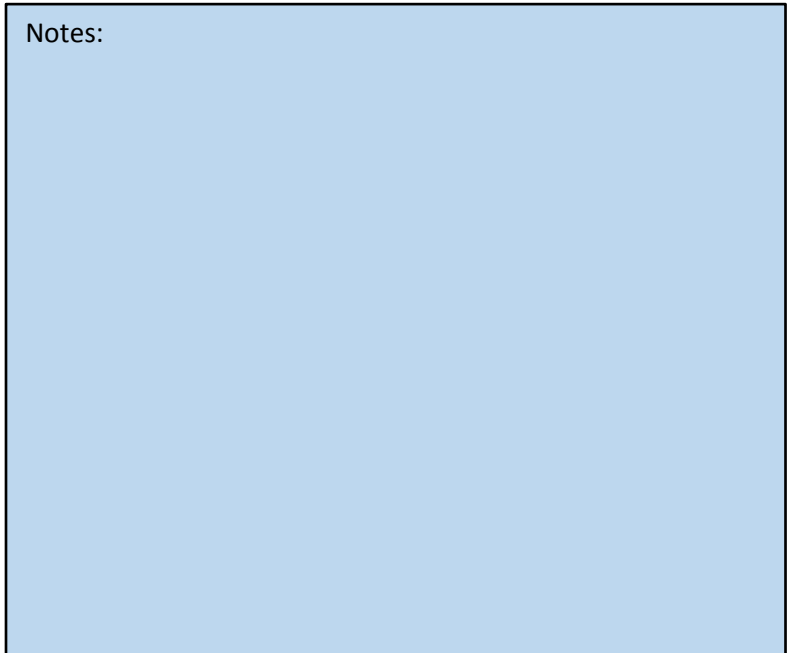
| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------|
| Admin (06701) | 14,081,888 | 23,363,567 | 33,092,182 | 22,969,753 | (393,814) | -1.7% |
| Street/Drain Maint (06702) | - | 2,647,589 | 2,893,491 | 1,893,491 | (754,098) | -28.5% |
| Total | 14,081,888 | 26,011,156 | 35,985,673 | 24,863,244 | (1,147,912) | -4.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 82 |
| Pos Funded as of MY17 | 119 |
| Pos Filled as of 9/30/2017 | 87 |
| Pos Req to be Funded FY18 | 141 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 11/17 | 87 |
| Positions (Previously Filled) | 4 |
| Positions (Other) | 27 |
| Recommended Funded Pos. | 118 |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 14,081,888 |
| FY17 Projected Expenditures | 16,854,864 |
| FY18 Approved Budget | 24,863,244 |

Notes:



Stormwater Management (06700)
Stormwater Fund (581)
FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-------------------|-------------------|-------------------|-------------------|
| 51 - Personal Services. Base salary budget funds 87 positions; 119 funded at MY17. Salaries inc from \$4M to \$3.4M. Benefits inc from \$2.2Mto \$1.8M. [Rec: As requested.] | 6,577,670 | 5,625,002 | 5,625,002 | 5,625,002 |
| 51a - Personal Services. Restore 1-FTE, Fiscal Officer and 3-FTE Eqp Oper or equivalent @ 12 months. | NA | NA | 284,462 | 284,462 |
| 52 - Purchased / Contracts. (program activity cost includes pond maint, tree service, fence & gate service, flood plan mapping svc, and street sweeping). [Recommended a reduction of \$500K based on trend of annual expense activity]. | 6,454,528 | 6,454,528 | 5,954,528 | 5,954,528 |
| 53 - Supplies. (program activity includes cost for pipes, pipe liner, concrete mix, asphalt, brick, sand, steel plates, fencing, etc.) | 4,456,706 | 4,473,706 | 4,473,706 | 4,473,706 |
| 54 - Capital Outlays. | 10,396 | 10,396 | 10,396 | 10,396 |
| 55 - Interfund / Interdept. Reduction of \$2M due to one-time investment of pond and pipe heavy equipment in FY17. See OE #7, \$2.1M unspent and requested again. | 6,011,856 | 2,073,063 | 2,073,063 | 2,073,063 |
| 61 - Other Financing Uses. Reduction of \$500K based on trend of annual expense activity. | 2,500,000 | 2,500,000 | 2,000,000 | 2,000,000 |
| Changes to Base Budget | 26,011,156 | 21,136,695 | 20,421,157 | 20,421,157 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|----------|----------|
| 1. Fund 8 positions for Operation Clean Sweep; 1-FTE Crew Worker (99105), 6-FTE Equipment Opr Sr (#99120), 1-FTE Heavy Equipment Opr (#99125) @ 8 months. | NA | 271,485 | 271,485 | 271,485 |
| 2. Fund 12 positions for Pipe Crew; 1-FTE Construction Inspector (#99440), 2-FTE Heavy Equipment Opr (#99125), 3-FTE Equipment Opr Sr (#99120), 1-FTE Equipment Opr (#99115), 1-FTE Mason (#57240), and 4-FTE Crew Worker (99105), @ 12 months. | NA | 598,659 | 598,659 | 598,659 |
| 3. Fund 7 positions for Pond Crew; 1-FTE Crew Supv (#99140), 1-FTE Heavy Equipment Opr (#99125), 2-FTE Equipment Opr Sr (#99120), and 3-FTE Crew Worker (99105) @ 12 months. | NA | 349,724 | 349,724 | 349,724 |

| | | | | |
|--|-------------------|-------------------|-------------------|-------------------|
| 4. Fund 20 vacant positions; 1-FTE Superintendent (#57020), 1-FTE Stormwater Program Spv (#57040), 8-FTE Equipment Opr Sr (#99120), 2-FTE Heavy Equipment Opr (#99125), 7-FTE Crew Worker (99105), and 1-FTE Fiscal Officer (#75200) @ 12 months. [Rec: 1-FTE, Fiscal Officer and 3-FTE Eqp Oper or equivalent] @ 12 months. | NA | 1,057,654 | See 51a above | See 51a above |
| 5. Fund 7 vacant positions; 2-FTE Engineer Tech (#99480), 1-FTE Construction Inspector (#99440), 1-FTE Engineer, Staff Sr (#99475), 1-FTE Environmental Prgm Coord (#81220), 1-FTE Admin Spec (#99015), and 1-FTE Public Relations Spec (#99330) @ 12 months. | NA | 463,416 | - | - |
| 6. VEH/HEAVY EQUIP (Pond and Pipe heavy equipment) [not recommended, item approved and transferred in 2017] | NA | 1,998,600 | - | - |
| 7. VEH/HEAVY EQUIP (Oper Clean Sweep) [Dept had a delay in this program activity for 2017, recommend funding the street sweeper contractual cost] | NA | 2,109,440 | 1,109,440 | 1,109,440 |
| Total Operating Enhancements | - | 6,848,978 | 2,329,308 | 2,329,308 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Basin Study (Briarlake, Orion Drive, Gresham Ave, and other projects including grant match.) | NA | 4,000,000 | 2,000,000 | 2,000,000 |
| 2. U.S. Geological Survey, water quality monitoring | NA | 4,000,000 | - | - |
| Total Capital Enhancements | - | 8,000,000 | 2,000,000 | 2,000,000 |
| Total Budget | 26,011,156 | 35,985,673 | 24,750,465 | 24,750,465 |
| Compensation Adjustment Estimate | NA | NA | 108,525 | 112,779 |
| Final Budget | 26,011,156 | 35,985,673 | 24,858,990 | 24,863,244 |

Superior Court (03500)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| 51 - Personal Services | 6,626,966 | 7,037,409 | 7,344,392 | 7,230,395 | 192,986 | 2.7% |
| 52 - Purchased / Contracts | 2,362,042 | 2,552,537 | 7,359,170 | 2,523,956 | (28,581) | -1.1% |
| 53 - Supplies | 116,755 | 115,954 | 115,130 | 114,630 | (1,324) | -1.1% |
| 54 - Capital Outlays | 71,334 | 56,100 | 96,200 | 94,500 | 38,400 | 68.4% |
| 70 - Retirement Services | 32,642 | 32,000 | - | 36,000 | 4,000 | 12.5% |
| Total | 9,209,738 | 9,794,000 | 14,914,892 | 9,999,481 | 205,481 | 2.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|-------------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| Judge (03510) | 446,367 | 478,973 | 482,209 | 478,709 | (264) | -0.1% |
| Judge (03515) | 445,307 | 452,396 | 468,439 | 463,439 | 11,043 | 2.4% |
| Judge (03520) | 357,992 | 373,230 | 394,036 | 394,036 | 20,806 | 5.6% |
| Judge (03530) | 426,318 | 454,523 | 458,478 | 449,478 | (5,045) | -1.1% |
| Judge (03535) | 456,015 | 467,594 | 480,525 | 480,525 | 12,931 | 2.8% |
| Judge (03540) | 428,813 | 459,205 | 486,142 | 486,142 | 26,937 | 5.9% |
| Judge (03545) | 426,421 | 454,674 | 455,801 | 455,801 | 1,127 | 0.2% |
| Judge (03550) | 357,711 | 438,628 | 396,365 | 381,565 | (57,063) | -13.0% |
| Judge (03555) | 413,864 | 425,300 | 419,351 | 419,351 | (5,949) | -1.4% |
| Judge (03560) | 457,208 | 473,647 | 467,042 | 467,042 | (6,605) | -1.4% |
| Senior Judges (03565) | 123,415 | 131,399 | 137,474 | 137,474 | 6,075 | 4.6% |
| Administration (03580) | 2,285,997 | 2,536,390 | 7,463,464 | 2,550,353 | 13,963 | 0.6% |
| Court Reporters (03581) | 769,994 | 758,201 | 797,425 | 797,425 | 39,224 | 5.2% |
| Jury Management (03582) | 1,125,283 | 1,188,227 | 1,255,445 | 1,255,445 | 67,218 | 5.7% |
| Sem. For Div. Parents (03583) | 32,023 | 35,875 | 36,400 | 36,400 | 525 | 1.5% |
| Dispute Resolution (03587) | 571,526 | 568,996 | 607,531 | 607,531 | 38,535 | 6.8% |
| Grand Jury (03590) | 85,486 | 96,742 | 108,765 | 138,765 | 42,023 | 43.4% |
| Total | 9,209,738 | 9,794,000 | 14,914,892 | 9,999,481 | 205,481 | 2.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 82 |
| Pos Funded as of MY17 | 85 |
| Pos Req to be Funded FY18 | 88 |

| Funded Position Recommend | FT Positions |
|------------------------------|--------------|
| Positions Filled as of 11/17 | 83 |
| Case Mgr (Funded MY17) | 1 |
| Court Rep (Vacant earlier.) | 1 |
| Dep Clerk III for Lobby | 1 |
| Recommended Funded Pos. | 86 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 9,209,738 |
| FY17 Projected Expenditures | 9,511,871 |
| FY18 Approved Budget | 9,999,481 |

Notes: Additional position offset by reduction in operations.

Superior Court (03500)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 83 positions; 85 funded at MY17. [Rec: Retain at 83 positions \$36K moved to Retirement Services.] | 7,037,409 | 6,873,498 | 6,920,988 | 6,920,988 |
| 51a - Fully fund case manager approved at MY17. See Enhancement 1. Existing position only. | NA | NA | 67,492 | 67,492 |
| 51b - Fund court reporter position vacant when base salary report run. See Enhancement 2. | NA | NA | 87,326 | 87,326 |
| 52 - Purchased Services / Contracts. \$775K court reporters. \$681K other prof services (Interpreters, mediators, etc.). \$600K juror exp. Most of increase in maint & repair of courthouse and equipment (From \$88K to \$206K). [Rec: As is, except Maintenance and Other Professional Services reduced to current spend levels.] | 2,552,537 | 2,837,183 | 2,559,728 | 2,559,728 |
| 53 - Supplies. [Rec: As is.] | 115,954 | 114,630 | 114,630 | 114,630 |
| 54 - Capital Outlays. [Rec: As is.] | 56,100 | 92,000 | 92,000 | 92,000 |
| 70 - Retirement Services. [Rec: Adjust to expected level. Originally requested in 51 above.] | 32,000 | - | 36,000 | 36,000 |
| Changes to Base Budget | 9,794,000 | 9,917,311 | 9,878,164 | 9,878,164 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|----------|---------------------------------------|---------------------------------------|
| Note: Department did not prioritize requests. Listed in order of entry. | | | | |
| 1. Funding for case manager approved at MY17. \$98K Personal Services. \$3.7K operations. Administration. Second position also requested. [Rec: Only existing position funded.] | NA | 101,765 | Partially recommended, moved to base. | Partially recommended, moved to base. |
| 2. Funding for court reporter position vacant when base salary report run. Judge 03515. | NA | 87,326 | Recommended, moved to base. | Recommended, moved to base. |
| 3. Funding for salary adjustments implemented in 2017. Judge 03520. | NA | 24,270 | Recommended, moved to base. | Recommended, moved to base. |
| 4. Funding for salary adjustments implemented in 2017. Judge 03535. | NA | 17,685 | Recommended, moved to base. | Recommended, moved to base. |

| | | | | |
|---|------------------|-------------------|---|---|
| 5. Funding for salary adjustments for Alternative Dispute Resolution staff. [Reimbursed by ADR Board.] | NA | 6,035 | Recommended, moved to base, reimbursed. | Recommended, moved to base, reimbursed. |
| 6. Funding salary adjustments for 2018. Judge 03550. | NA | 14,800 | - | - |
| 7. Funding for salary adjustments implemented in 2017. Administration. | NA | 25,000 | Recommended, moved to base. | Recommended, moved to base. |
| 8. Funding for salary adjustments for 2018. Judge 03530. | NA | 9,000 | - | - |
| 9. Funding for Deputy Clerk III hired after base salary budget run. Handles increased traffic in courthouse reception desk. | NA | 66,972 | 66,972 | 66,972 |
| 9a. Funding for 9 above offset by decrease in operations. | NA | NA | (66,972) | (66,972) |
| 10. Facility Manager for Courthouse. Eight months funding plus operations. | NA | 106,641 | - | - |
| 11. Funding salary adjustments for 2018. Judge 03510. | NA | 3,500 | - | - |
| 12. Funding salary adjustments for 2018. Judge 03515. | NA | 5,000 | - | - |
| 13. Funding salary above position occupied at time base salary report was run. Judge 03515. | NA | 10,500 | Recommended, moved to base. | Recommended, moved to base. |
| 14. BOC Amendment 2-27-18 (Grand Jury Fee's) | - | - | - | 30,000 |
| Total Operating Enhancements | - | 478,494 | - | 30,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Courtroom demolition and buildout, inclusive of jury assembly space. Administration. | NA | 4,519,087 | To be reviewed with SPLOST. | To be reviewed with SPLOST. |
| Total Capital Enhancements | - | 4,519,087 | - | - |
| Total Budget | 9,794,000 | 14,914,892 | 9,878,164 | 9,908,164 |
| Compensation Adjustment Estimate | NA | NA | 76,586 | 91,317 |
| Final Budget | 9,794,000 | 14,914,892 | 9,954,750 | 9,999,481 |

Tax Commissioner (02800)
 General Fund (100)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 5,598,179 | 6,169,384 | 6,511,720 | 6,513,814 | 344,430 | 5.6% |
| 52 - Purch Srvcs / Contracts | 1,461,553 | 1,974,636 | 1,779,202 | 1,734,701 | (239,935) | -12.2% |
| 53 - Supplies | 89,111 | 92,789 | 92,789 | 92,789 | - | 0.0% |
| 54 - Capital Outlays | 132,098 | 163,000 | 163,000 | 163,000 | - | 0.0% |
| 55 - Interfund / Interdept | 16,103 | 18,253 | 45,551 | 45,551 | 27,298 | 149.6% |
| 57 - Other Costs | 1,297 | 1,800 | 1,800 | 1,800 | - | 0.0% |
| Total | 7,298,340 | 8,419,862 | 8,594,062 | 8,551,655 | 131,793 | 1.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 Rec | Change | Change |
|----------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Tax Coll & Records (02810) | 1,287,033 | 1,400,675 | 1,252,737 | 1,252,737 | (147,938) | -10.6% |
| Motor Vehicle Tax (02820) | 3,348,645 | 3,755,253 | 3,720,189 | 3,720,189 | (35,064) | -0.9% |
| Motor Vehicle Temp (02821) | 112,715 | 67,012 | 125,947 | 125,947 | 58,935 | 87.9% |
| Motor Veh Security (02825) | 175,488 | 261,842 | 261,842 | 217,341 | (44,501) | -17.0% |
| Delinq Tax Admin (02830) | 1,119,017 | 1,259,989 | 1,209,189 | 1,209,189 | (50,800) | -4.0% |
| Tax Admin / Acct (02840) | 1,255,442 | 1,675,091 | 2,024,158 | 2,026,252 | 351,161 | 21.0% |
| Total | 7,298,340 | 8,419,862 | 8,594,062 | 8,551,655 | 131,793 | 1.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 90 |
| Pos Funded as of MY17 | 95 |
| Pos Req to be Funded FY18 | 96 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positons Filled as of 9/1. | 91 |
| Positions (MY17 Level) | 4 |
| Recommended Funded Pos. | 95 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 7,298,340 |
| FY17 Projected Expenditures | 8,152,466 |
| FY18 Recommended Budget | 8,551,655 |

Notes: One double-filled position existed at time of salary run and is not included in recommendation.

Tax Commissioner (02800)
 General Fund (100)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 91 positions; 95 funded at MY17. Salaries increased from \$4.10M to \$4.18M (\$77K). Department paid for increase in compensation with offset in reductions. [Rec: As is.] | 6,169,384 | 6,129,967 | 6,129,967 | 6,129,967 |
| 51a. Previous positions vacant at time of salary run. See Enhancement 1 below. | NA | NA | 236,753 | 236,753 |
| 51b. Tax Commissioner payments from cities for tax collection services. Procedure was revised in FY18 to show as an expense. [Rec: As requested, by Finance.] | NA | NA | 145,000 | 145,000 |
| 52 - Purchased / Contracts. Decreased \$195K. Other Professional Services decreased \$25K Postage decreased \$100K. (Moved to Salaries to partially fund 4th quarter pay increases). Advertising Services decreased \$13K. Bank Charges decreased \$60K. [Rec: As requested, with decrease of \$44,501.] | 1,974,636 | 1,779,202 | 1,734,701 | 1,734,701 |
| 53 - Supplies. [Rec: As requested]. | 92,789 | 92,789 | 92,789 | 92,789 |
| 54 - Capital Outlays. [Rec: As requested]. | 163,000 | 163,000 | 163,000 | 163,000 |
| 55 - Interfund / Interdept. [Rec: As requested]. | 18,253 | 16,351 | 16,351 | 16,351 |
| 57 - Other Costs. [Rec: As requested]. | 1,800 | 1,800 | 1,800 | 1,800 |
| Changes to Base Budget | 8,419,862 | 8,183,109 | 8,520,361 | 8,520,361 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------------|-------------------------------|-----------------------------|
| 1. Filled Positions - 4 positions filled after salary projection was run. Additional one position was double-filled at time of salary projection. | NA | 236,753 | Recommended, see 51b d above. | Recommended, see 51b above. |
| 2. Tax Commissioner payments from cities for tax collection services. Procedure was revised in FY17 to show as an expense. | NA | 145,000 | Recommended, see 51c d above. | Recommended, see 51c above. |
| 3. VEH. Replace 2005 pool vehicle with over 220K which Fleet Maintenance will no longer repair. Replacement pool vehicle is not available as Fleet is attempting to reduce the total pool vehicle fleet. | NA | 29,200 | - | 29,200 |
| Total Operating Enhancements | - | 410,953 | - | 29,200 |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|----------------------|-----------|----------|----------|----------|
| 1. NA | NA | - | - | - |

| | | | | |
|----------------------------------|-----------|-----------|-----------|-----------|
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 8,419,862 | 8,594,062 | 8,520,361 | 8,549,561 |
| Compensation Adjustment Estimate | NA | NA | 71,341 | 2,094 |
| Final Budget | 8,419,862 | 8,594,062 | 8,591,702 | 8,551,655 |

Traffic Court (03700)
 Unincorporated Fund (272)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | 3,286,567 | 3,658,989 | 3,808,317 | 3,858,719 | 199,730 | 5.5% |
| 52 - Purch Srvcs / Contracts | 861,755 | 729,407 | 2,359,981 | 892,357 | 162,950 | 22.3% |
| 53 - Supplies | 72,701 | 101,059 | 118,650 | 118,650 | 17,591 | 17.4% |
| 54 - Capital Outlays | 8,588 | - | - | - | - | #DIV/0! |
| Total | 4,229,611 | 4,489,455 | 6,286,948 | 4,869,726 | 380,271 | 8.5% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|--------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Traffic Division (03711) | 3,144,580 | 2,974,875 | 4,760,343 | 3,339,121 | 364,246 | 12.2% |
| Traffic Division Judge (03716) | 235,237 | 370,271 | 376,490 | 376,490 | 6,219 | 1.7% |
| Traffic Division Judge (03717) | 236,686 | 357,160 | 355,956 | 355,956 | (1,204) | -0.3% |
| Traffic Division Judge (03718) | 386,054 | 429,989 | 435,474 | 439,474 | 9,485 | 2.2% |
| Traffic Division Judge (03719) | 227,054 | 357,160 | 358,685 | 358,685 | 1,525 | 0.4% |
| Total | 4,229,611 | 4,489,455 | 6,286,948 | 4,869,726 | 380,271 | 8.5% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 49 |
| Pos Funded as of MY17 | 52 |
| Pos Req to be Funded FY18 | 51 |

| Funded Position Recommend | FT Positions |
|----------------------------|--------------|
| Positions Filled as of 9/1 | 50 |
| Position (In Hiring) | 1 |
| Position (Enhancement) | 1 |
| Recommended Funded Pos. | 52 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 4,229,611 |
| FY17 Projected Expenditures | 4,388,372 |
| FY18 Approved Budget | 4,869,726 |

Notes: Enhancements totaling \$327,162 have been added to increase revenue. Recommended, with a review after Q3 of FY17 to determine effectiveness. Revenue increased by same amount.

Traffic Court (03700)
 Unincorporated Fund (272)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Base salary budget funds 49 positions; 52 funded at MY17. [Rec: Retain at 49.] | 3,658,989 | 3,686,839 | 3,686,839 | 3,686,839 |
| 51a - Department requested \$39,396 for salary adjustments. | NA | 39,396 | - | - |
| 51b - Fund deputy clerk I (pos #15297) position, 12 month funding. Position was hired 8/28 and department failed to request funding for 2018. | NA | NA | 48,044 | 48,044 |
| 52 - Purchased / Contracts. \$419K for professional services to include interpreting/language services and \$140K for annual software maintenance. \$60K for temporary services and \$60K for security services. | 729,407 | 678,277 | 682,277 | 682,277 |
| 53 - Supplies. | 101,059 | 83,650 | 83,650 | 83,650 |
| Changes to Base Budget | 4,489,455 | 4,488,162 | 4,500,810 | 4,500,810 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Increase temporary services to evaluate, process, and close citations (\$54K) and operating supplies (\$35K - \$.70/citation). | NA | 89,080 | 89,080 | 89,080 |
| 2. Fund new departmental information technology specialist position (\$41,041) for E-notices to defendants, plaintiffs, and witnesses. \$91K for contracted services (\$35K Integration/set up, \$3,500/month for texting, and \$1,200/month for AI chatbots). | NA | 132,441 | 132,441 | 132,441 |
| 3. Fund new court support supervisor (\$41,041), technology & vendor printing (\$16,000), and postage (\$13,600). Notices will be mailed to defendants that fail to appear in court (Senate Bill 176). | NA | 70,641 | 70,641 | 70,641 |
| 4. Video interpreter - available on demand without scheduling and delays of interpreting services. | NA | 50,000 | - | - |
| 5. Fund Smart Screens - software for check-in, information, and payments outside of courtroom. From Capital 1 below. | NA | NA | 35,000 | 35,000 |
| Total Operating Enhancements | - | 342,162 | 327,162 | 327,162 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |

| | | | | |
|--|-----------|-----------|---------------------------------------|---------------------------------------|
| 1. Fund Smart Screens - software for check-in, information, and payments outside of courtroom. Moved to Enhancement 5. | NA | 35,000 | Recommended, see Enhancement 1 above. | Recommended, see Enhancement 1 above. |
| 2. Improve bathrooms, repair elevator, air conditioning, and external grounds. | NA | 1,250,000 | To be addressed with SPLOST. | To be addressed with SPLOST. |
| 3. Upgrade audiovisual systems in five courtrooms. | NA | 171,624 | - | - |
| Total Capital Enhancements | - | 1,456,624 | - | - |
| Total Budget | 4,489,455 | 6,286,948 | 4,827,972 | 4,827,972 |
| Compensation Adjustment Estimate | NA | NA | 42,789 | 41,754 |
| Final Budget | 4,489,455 | 6,286,948 | 4,870,761 | 4,869,726 |

Transportation (05400)
 Designated Fund (271)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| 51 - Personal Services | 1,337,533 | 1,398,891 | 1,440,144 | 1,524,006 | 125,115 | 8.9% |
| 52 - Purch Srvcs / Contracts | 154,133 | 587,638 | 588,658 | 569,168 | (18,470) | -3.1% |
| 53 - Supplies | 883,635 | 1,064,080 | 1,107,163 | 1,107,163 | 43,083 | 4.0% |
| 54 - Capital Outlays | 430 | 1,500 | 1,500 | 1,500 | - | 0.0% |
| 55 - Interfund / Interdept | 86,366 | 87,828 | 101,733 | 101,733 | 13,905 | 15.8% |
| 61 - Other Financing Uses | - | - | 89,007,747 | - | - | #DIV/0! |
| Total | 2,462,097 | 3,139,937 | 92,246,945 | 3,303,570 | 163,633 | 5.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|-------------------|------------------|----------------|-------------|
| Admin (05407) | 360,202 | 383,648 | 395,179 | 501,041 | 117,393 | 30.6% |
| Engineering Oper (05410) | 36,853 | - | - | - | - | #DIV/0! |
| Design & Survey (05415) | 328,784 | 610,514 | 631,428 | 600,938 | (9,576) | -1.6% |
| Construction Mgmt (05425) | 122,492 | 126,876 | 89,170,803 | 152,056 | 25,180 | 19.8% |
| Land Acquisition (05430) | 150,138 | 163,649 | 157,356 | 157,356 | (6,293) | -3.8% |
| Support Services (05445) | 761 | - | - | - | - | #DIV/0! |
| Traffic Eng Admin (05460) | 1,435,001 | 1,817,084 | 1,856,577 | 1,856,577 | 39,493 | 2.2% |
| Traffic Calming (05462) | 12,993 | 12,111 | 12,579 | 12,579 | 468 | 3.9% |
| Signals (05466) | 519 | 11,107 | 9,820 | 9,820 | (1,287) | -11.6% |
| Signs & Paint (05467) | 14,353 | 14,948 | 13,203 | 13,203 | (1,745) | -11.7% |
| Total | 2,462,096 | 3,139,937 | 92,246,945 | 3,303,570 | 163,633 | 5.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 16 |
| Pos Funded as of MY17 | 16 |
| Pos Req to be Funded FY18 | 16 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | 14 |
| Positions (MY17 Level) | 2 |
| Positions (Enhancement) | 1 |
| Recommended Funded Pos. | 17 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 2,462,097 |
| FY17 Projected Expenditures | 2,891,550 |
| FY18 Approved Budget | 3,303,570 |

Notes: Official request included SPLOST list. Those actions will be handled separately and were included for tracking purposes only.

Transportation (05400)
 Designated Fund (271)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|------------------|------------------|------------------|
| 51 - Personal Services. Autoloaded 14 positions, salaries dec from \$949K to \$856K. Benefits dec from \$449K to \$384K. [Rec: As requested.] | 1,398,891 | 1,241,011 | 1,241,011 | 1,241,011 |
| 51a. Salary adjustment of base position, 1-FTE, Admin Spec (#099015), 2-FTE, Eng, Staff Senior (#99475) | - | - | 41,292 | 41,292 |
| 51b. Fund filled position hired after 9/1/17 Req Tech (#80205). Fund a previously filled position Construction Inspector Sr (#99435). | - | - | 124,841 | 124,841 |
| 52 - Purchased / Contracts. Cost associated with GA Power utility relocation costs | 587,638 | 588,658 | 569,168 | 569,168 |
| 53 - Supplies. Request amount dedicated to electricity and gas. Utility cost increase by \$50K. | 1,064,080 | 1,107,163 | 1,107,163 | 1,107,163 |
| 54 - Capital Outlays. CAD software purchase for engineers. | 1,500 | 1,500 | 1,500 | 1,500 |
| 55 - Interfund / Interdept. \$13K increase in vehicle insurance, vehicle replacement, and overhead charge. | 87,828 | 101,733 | 101,733 | 101,733 |
| Changes to Base Budget | 3,139,937 | 3,040,065 | 3,186,708 | 3,186,708 |

| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|-----------|----------------|---------------------------|---------------------------|
| 1. Fund/filled position after 9/1/17 Req Tech (#80205). Salary adjustment 1-FTE, Admin Spec (#099015) | NA | 78,782 | See base above 51a & 51b. | See base above 51a & 51b. |
| 2. Fund/filled position Construction Inspector Sr (#99435). Salary adjustment for 1-FTE, Eng, Staff Senior (#99475). | NA | 94,067 | See base above 51a & 51b. | See base above 51a & 51b. |
| 3. Salary adjustment for 1-FTE, Eng, Staff Senior (#99475) | NA | 26,284 | See base above 51a. | See base above 51a. |
| 4. Fund position 1 FTE at 12 months (#99460, Staff Principal Engineer) | | | 95,059 | 95,059 |
| Total Operating Enhancements | - | 199,133 | 95,059 | 95,059 |

| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-----------|------------|-------------|-------------|
| 1. (SPLOST) 1B Federal/State Matching Funds | NA | 25,550,000 | See SPLOST. | See SPLOST. |
| 2. (SPLOST) 1C Pedestrian Improvements | NA | 14,450,000 | See SPLOST. | See SPLOST. |
| 3. (SPLOST) 1D Transportation Enhancements | NA | 9,000,000 | See SPLOST. | See SPLOST. |
| 4. (SPLOST) 1E Multi-Use Trails | NA | 7,000,000 | See SPLOST. | See SPLOST. |
| 5. (SPLOST) 1F Bridge Repairs and Improvements | NA | 7,000,000 | See SPLOST. | See SPLOST. |
| 6. (SPLOST) 1G Sidewalks (school, transit, & other) | NA | 4,000,000 | See SPLOST. | See SPLOST. |
| 7. (SPLOST) 1H Traffic Signal Improvements | NA | 2,350,000 | See SPLOST. | See SPLOST. |

| | | | | |
|--|------------------|-------------------|------------------|------------------|
| 8. (SPLOST) 1I CID Matching Funds | NA | 1,500,000 | See SPLOST. | See SPLOST. |
| 9. (SPLOST) 1J Corridor Beautification | NA | 1,250,000 | See SPLOST. | See SPLOST. |
| 10. (SPLOST) 1K Public Transportation Shelters | NA | 150,000 | See SPLOST. | See SPLOST. |
| 11. (SPLOST) 1L Project Management | NA | 9,701,074 | See SPLOST. | See SPLOST. |
| 12. (SPLOST) 1M Commission District Projects | NA | 7,056,673 | See SPLOST. | See SPLOST. |
| Total Capital Enhancements | - | 89,007,747 | - | - |
| Total Budget | 3,139,937 | 92,246,945 | 3,281,767 | 3,281,767 |
| Compensation Adjustment Estimate | NA | NA | 16,342 | 21,803 |
| Final Budget | 3,139,937 | 92,246,945 | 3,298,109 | 3,303,570 |

Transportation (05400)
 Street Lights Fund (211)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| 51 - Personal Services | 31,281 | 81,533 | 89,407 | 91,221 | 9,688 | 11.9% |
| 53 - Supplies | 4,053,124 | 4,790,775 | 4,790,775 | 4,790,775 | - | 0.0% |
| 57 - Other Costs | - | 1,266,825 | 1,266,825 | 1,266,825 | - | 0.0% |
| Total | 4,084,405 | 6,139,133 | 6,147,007 | 6,148,821 | 9,688 | 0.2% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|----------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| Streetlights (05480) | 4,084,605 | 6,139,133 | 6,147,007 | 6,148,821 | 9,688 | 0.2% |
| Total | 4,084,605 | 6,139,133 | 6,147,007 | 6,148,821 | 9,688 | 0.2% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | 1 |
| Pos Req to be Funded FY18 | 1 |

| Funded Position Recommend | FT Positions |
|-----------------------------|--------------|
| Positions Filled as of 9/1. | - |
| Positions (Other) | 1 |
| Recommended Funded Pos. | 1 |

| | |
|-----------------------------|-----------|
| FY15 Final Expenditures | 5,423,794 |
| FY16 Final Expenditures | 4,084,605 |
| FY17 Projected Expenditures | 4,636,663 |
| FY18 Approved Budget | 6,148,821 |

Notes:

Transportation (05400)
 Street Lights Fund (211)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|----------------------------|----------------------------|
| 51 - Personal Services. Base salary budget funds 0 positions; 1 funded at MY17. | 81,533 | - | - | - |
| 51a - Personal Services. 1 position filled as of 9/30/17 (Engineer, Staff Sr (#99475)). [Rec: As is] | - | - | 89,407 | 89,407 |
| 53 - Supplies. Cost associated with utilities | 4,790,775 | 4,790,775 | 4,790,775 | 4,790,775 |
| 57 - Other Costs. FY18 budget amount to reflect reserve for appropriation. | 1,266,875 | 1,266,825 | 1,266,825 | 1,266,825 |
| Changes to Base Budget | 6,139,183 | 6,057,600 | 6,147,007 | 6,147,007 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Fund 1 FTE, Engineer, Staff Sr (#99475) @ 12 months. | NA | 89,407 | See base budget above 51a. | See base budget above 51a. |
| Total Operating Enhancements | - | 89,407 | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 6,139,183 | 6,147,007 | 6,147,007 | 6,147,007 |
| Compensation Adjustment Estimate | NA | NA | 1,151 | 1,814 |
| Final Budget | 6,139,183 | 6,147,007 | 6,148,158 | 6,148,821 |

Vehicle Replacement (01300)
 Vehicle Replacement Fund (621)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| 52 - Purch Srvcs / Contracts | - | - | 2,400 | 2,400 | 2,400 | #DIV/0! |
| 54 - Capital Outlays | 15,902,861 | 48,150,578 | 43,142,000 | 75,073,571 | 26,922,993 | 55.9% |
| 55 - Interfund / Interdept | 6,739 | 234,600 | - | - | (234,600) | -100.0% |
| 57 - Other Costs | - | - | - | 1,000,000 | 1,000,000 | #DIV/0! |
| 58 - Debt Services | 373,567 | 300,000 | 225,000 | 225,000 | (75,000) | -25.0% |
| 61 - Other Financing Uses | 1,970,000 | 100,000 | - | - | (100,000) | -100.0% |
| Total | 18,253,167 | 48,785,178 | 43,369,400 | 76,300,971 | 27,515,793 | 56.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|
| Vehicle Replacement (01310) | 18,253,167 | 45,602,300 | 43,369,400 | 76,300,971 | 30,698,671 | 67.3% |
| Vehicle Additions To Fleet (013 | - | 3,182,878 | - | - | (3,182,878) | -100.0% |
| Total | 18,253,167 | 48,785,178 | 43,369,400 | 76,300,971 | 27,515,793 | 56.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Pos Filled as of 9/1/2017 | - |
| Positions (Previously Filled) | - |
| Positions (Other) | - |
| Positions (Enhancements) | - |
| Recommended Funded Pos. | - |
| Projected Attrition (FTE) | - |
| Net Positions Recommended | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 18,253,167 |
| FY17 Projected Expenditures | 48,785,178 |
| FY18 Approved Budget | 76,300,971 |

Notes:

Vehicle Replacement (01300)
 Vehicle Replacement Fund (621)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 52 - Purchased / Contracts. | - | 2,400 | 2,400 | 2,400 |
| 54 - Capital Outlays. | 48,150,578 | 43,142,000 | 42,113,571 | 42,113,571 |
| 55 - Interfund / Interdept. | 234,600 | - | - | - |
| 57 - Other Costs Reserve for early replacements. | - | - | 1,000,000 | 1,000,000 |
| 58 - Debt Services. | 300,000 | 225,000 | 225,000 | 225,000 |
| 61 - Other Financing Uses. | 100,000 | - | - | - |
| Changes to Base Budget | 48,785,178 | 43,369,400 | 43,340,971 | 43,340,971 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Amendment 2-27-18 [Encumbrance Carry-Forward] | NA | - | - | 32,960,000 |
| Total Operating Enhancements | - | - | - | 32,960,000 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 48,785,178 | 43,369,400 | 43,340,971 | 76,300,971 |

Victim Assistance (03100)
 Victim Assistance Fund (206)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|----------------|----------------|-----------------|--------------|
| 52 - Purch Srvcs / Contracts | 20,171 | 25,200 | 20,000 | 20,000 | (5,200) | -20.6% |
| 57 - Other Costs | - | 49,000 | 37,711 | 37,711 | (11,289) | -23.0% |
| 61 - Other Financing Uses | 1,124,347 | 929,565 | 849,553 | 849,553 | (80,012) | -8.6% |
| Total | 1,144,518 | 1,003,765 | 907,264 | 907,264 | (96,501) | -9.6% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|------------------|------------------|----------------|----------------|-----------------|--------------|
| District Attorney (03100) | 1,144,518 | 1,003,765 | 907,264 | 907,264 | (96,501) | -9.6% |
| Total | 1,144,518 | 1,003,765 | 907,264 | 907,264 | (96,501) | -9.6% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|---------------------------|--------------|
| No positions | NA |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 1,144,518 |
| FY17 Projected Expenditures | 955,238 |
| FY18 Approved Budget | 907,264 |

Notes: The fund consists of DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines (O.C.G.A. 15-21-131).

Victim Assistance (03100)
 Victim Assistance Fund (206)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------------|-----------------|-----------------|-----------------|
| 52 - Purchased / Contracts. Projected decrease in revenue. | 25,200 | 20,000 | 20,000 | 20,000 |
| 57 - Other Costs. | 49,000 | 37,711 | 37,711 | 37,711 |
| 61 - Other Financing Uses. \$509,732 to General Fund and \$339,821 to agencies. | 929,565 | 849,553 | 849,553 | 849,553 |
| Changes to Base Budget | 1,003,765 | 907,264 | 907,264 | 907,264 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 1,003,765 | 907,264 | 907,264 | 907,264 |

Water & Sewer (08000)
 Water & Sewer Sinking Fund (514)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-----------------|--------------|
| 58 - Debt Services | 65,779,600 | 66,044,649 | 65,984,094 | 65,984,094 | (60,555) | -0.1% |
| 61 - Other Financing Uses | - | - | - | - | - | #DIV/0! |
| Total | 65,779,600 | 66,044,649 | 65,984,094 | 65,984,094 | (60,555) | -0.1% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18App | Change | Change |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-----------------|--------------|
| Watershed Mgmt - Sinking Fund 08098 | 65,779,600 | 66,044,649 | 65,984,094 | 65,984,094 | (60,555) | -0.1% |
| Total | 65,779,600 | 66,044,649 | 65,984,094 | 65,984,094 | (60,555) | -0.1% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | - |
| Pos Filled as of 9/30/2017 | - |
| Pos Req to be Funded FY18 | - |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Autoloaded (Filled) | - |
| Positions (Previously Filled) | - |
| Positions (Other) | - |
| Positions (Enhancements) | - |
| Recommended Funded Pos. | - |
| Projected Attrition (FTE) | - |
| Net Positions Recommended | - |

| | |
|-----------------------------|------------|
| FY16 Final Expenditures | 65,779,600 |
| FY17 Projected Expenditures | 66,044,649 |
| FY18 Approved Budget | 65,984,094 |

Notes: This department is responsible for the payment of principal and interest on Revenue Bond issues and to maintain required reserves. Revenue is derived from a transfer of funds from the Water and Sewerage System Revenue Fund (511) and from earnings on Sinking Fund investments. There are currently five series outstanding: 2006B Refunding, 2010 RZB, 2011, 2013 Refunding, and 2015 Refunding. Collectively, the outstanding principal balance as of 1/1/2018 will be \$785,885,000. The outstanding interest balance assuming all series go to maturity will be \$493,335,367.14. The series with the latest maturity is the Series 2011 which will mature in 2041.

Water & Sewer (08000)
 Water & Sewer Sinking Fund (514)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|-------------------|-------------------|-------------------|-------------------|
| 58 - Debt Services. | 66,044,649 | 65,984,094 | | |
| Series 2006B - Refunding. Principal = \$6,708,000. Interest = \$12,384,837.50. | | | 19,089,838 | 19,089,838 |
| Series 2010 RZB. Principal = \$1,895,000. Interest = \$910,112. | | | 2,805,112 | 2,805,112 |
| Series 2011. Principal = \$7,865,000. Interest = \$18,270,462.50. | | | 26,135,463 | 26,135,463 |
| Series 2013 Refunding. Principal = \$6,905,000. Interest = \$5,433,625. | | | 12,338,625 | 12,338,625 |
| Series 2015 Refunding. Principal = \$2,575,000. Interest = \$3,010,056.26. | | | 5,585,056 | 5,585,056 |
| Paying Agent Fees. | | | 30,000 | 30,000 |
| 61 - Other Financing Uses. | - | - | - | - |
| Changes to Base Budget | 66,044,649 | 65,984,094 | 65,984,094 | 65,984,094 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Operating Enhancements | - | - | - | - |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. NA | NA | NA | NA | NA |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 66,044,649 | 65,984,094 | 65,984,094 | 65,984,094 |

Watershed Management (08000)
Water & Sewer Fund (511)
FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| 51 - Personal Services | 41,249,575 | 50,574,770 | 55,426,845 | 50,521,213 | (53,557) | -0.1% |
| 52 - Purch Srvcs / Contracts | 18,902,023 | 29,064,372 | 27,700,604 | 27,238,124 | (1,826,248) | -6.3% |
| 53 - Supplies | 23,505,472 | 30,542,247 | 29,144,847 | 28,826,392 | (1,715,855) | -5.6% |
| 54 - Capital Outlays | 960,342 | 4,333,405 | 2,403,506 | 2,371,958 | (1,961,447) | -45.3% |
| 55 - Interfund / Interdept | 15,058,652 | 12,367,229 | 17,975,833 | 16,112,778 | 3,745,549 | 30.3% |
| 57 - Other Costs | 19,459,700 | 18,399,481 | 18,700,225 | 18,751,702 | 352,221 | 1.9% |
| 61 - Other Financing Uses | 150,276,214 | 101,583,996 | 95,514,553 | 90,677,194 | (10,906,803) | -10.7% |
| 70 - Retirement Services | 116,657 | 117,572 | 116,657 | 116,657 | (916) | -0.8% |
| Total | 269,528,636 | 246,983,072 | 246,983,070 | 234,616,017 | (12,367,055) | -5.0% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|---------------------------------------|------------|------------|------------|------------|--------------|---------|
| Director's Office (08001) | 5,621,366 | 8,045,799 | 9,935,254 | 9,946,543 | 1,900,744 | 23.6% |
| Admin & Fiscal Ctrl (08002) | 9,699,903 | 10,708,717 | 11,104,444 | 10,801,683 | 92,966 | 0.9% |
| Warehouse (08003) | 1,153,254 | 2,241,145 | 2,154,269 | 2,108,560 | (132,585) | -5.9% |
| Collection Svcs (08004) | 2,236,266 | 3,720,562 | 5,155,566 | 4,921,111 | 1,200,549 | 32.3% |
| Rev Collections (08005) | 28,861 | 171,714 | 370 | - | (171,714) | -100.0% |
| Debt Services (08006) | 66,970,941 | 66,044,649 | 65,954,093 | 65,984,093 | (60,556) | -0.1% |
| Rsv & Trfer to R&E (08007) | 82,982,669 | 35,161,648 | 29,132,369 | 24,315,402 | (10,846,247) | -30.8% |
| GPS/GIS/Data Mgmt (08009) | 1,686,048 | 2,259,599 | 2,036,793 | 1,935,321 | (324,278) | -14.4% |
| Eng Dsgn/Svy/Land Acq (08010) | 60 | - | - | - | - | #DIV/0! |
| IT Support (08015) | 531,779 | 1,418,448 | 1,922,870 | 1,743,623 | 325,175 | 22.9% |
| P&E Eng Plng (08018) | - | - | - | - | - | #DIV/0! |
| F&T Admin & Supv (08019) | 6,551 | 10,010 | 13,581 | 13,581 | 3,571 | 35.7% |
| P&M Admin & Supv (08020) | 293,521 | 407,204 | 428,220 | 408,778 | 1,574 | 0.4% |
| Water Production Ops (08021) | 6,381,126 | 8,215,374 | 9,797,216 | 9,844,361 | 1,628,987 | 19.8% |
| Water Maint (08022) | 3,145,551 | 4,653,346 | 6,306,267 | 6,220,613 | 1,567,267 | 33.7% |
| Water Laboratory (08023) | 743,105 | 1,158,020 | 1,451,986 | 1,409,017 | 250,997 | 21.7% |
| Sewer Lab Admin & Supv (08024) | 241,065 | 322,941 | (1,526) | - | (322,941) | -100.0% |
| Sewer Laboratory (08025) | 626,785 | 748,760 | 956,265 | 989,854 | 241,094 | 32.2% |
| Sewer Monitoring (08026) | 527,162 | 342,843 | 1,690,794 | 500,835 | 157,992 | 46.1% |
| WPC Snapfgr Plants (08028) | 7,509,692 | 10,126,561 | 5,744,176 | 7,116,673 | (3,009,888) | -29.7% |
| Collection System (08029) | 658,430 | 1,114,424 | 1,202,238 | 1,202,238 | 87,814 | 7.9% |
| WPC Pole Brdg Crk Plant (08030) | 2,816,975 | 7,780,816 | 3,834,762 | 3,903,997 | (3,876,819) | -49.8% |
| WPC Pole Brdg Maint (08032) | 730,697 | 1,981,678 | 1,943,028 | 1,931,321 | (50,357) | -2.5% |
| WPC FAC Maint (08033) | 5,017,534 | 5,698,198 | 5,800,658 | 5,700,051 | 1,853 | 0.0% |
| WPC Plants Operated by Others (08034) | 19,207,106 | 18,000,000 | 18,500,678 | 18,500,678 | 500,678 | 2.8% |

| | | | | | | |
|------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| C&M Div Mgmt & Admin (08035) | 13,267,133 | 12,590,336 | 12,053,229 | 11,575,710 | (1,014,626) | -8.1% |
| Technical Services (08036) | 3,689,758 | 5,907,188 | 6,150,976 | 5,563,622 | (343,566) | -5.8% |
| Dist 1-Maint (08037) | 10,936,168 | 13,101,938 | 16,281,354 | 14,547,207 | 1,445,269 | 11.0% |
| Construction (08038) | 8,461,981 | 9,218,219 | 7,335,062 | 6,540,458 | (2,677,761) | -29.0% |
| Dist 2-Maint (08040) | 10,705,945 | 14,333,860 | 15,947,855 | 13,159,971 | (1,173,889) | -8.2% |
| Dist 3-Maint (08041) | 853,608 | 1,471,663 | 550,558 | 546,221 | (925,442) | -62.9% |
| Compliance (08042) | 2,786,819 | 2,018,742 | 5,879,097 | 5,550,963 | 3,532,221 | 175.0% |
| Watershed Protection (08045) | 10,775 | 1,838,483 | 1,020,568 | 933,532 | (904,951) | -49.2% |
| Capitalization Acct (08050) | - | (3,829,813) | (3,300,000) | (3,300,000) | 529,813 | -13.8% |
| Total | 269,528,636 | 246,983,072 | 246,983,070 | 234,616,017 | (12,367,055) | -5.0% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | 601 |
| Pos Funded as of MY17 | 730 |
| Pos Filled as of 9/30/2017 | 633 |
| Pos Req to be Funded FY18 | 728 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 9/1. | 638 |
| Positions (Previously Filled) | 25 |
| Positions (Enhancements) | 24 |
| Recommended Funded Pos. | 687 |

| | |
|-----------------------------|-------------|
| FY16 Final Expenditures | 269,528,636 |
| FY17 Projected Expenditures | 228,952,428 |
| FY18 Approved Budget | 234,616,017 |

The Water and Sewer Operating Fund consist of four primary parts: Operations, Renewal and Extension (sometime thought of as pay as you go capital), Debt (or Sinking Fund), and Water Billing. All four aspects are paid for entirely by water and sewer fees.

Watershed Management (08000)
Water & Sewer Fund (511)
FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|---|------------|------------|------------|------------|
| 51 - Personal Services. Base salary budget funds 638 positions; 730 funded at MY17. Salaries decreased from \$33.3M to \$31.7MK. \$2.8M was removed from Salaries - Adjustments for performance-based salary increases and is included in enhancements. Salary increases will be addressed separately. Benefits increased from \$17.2M to \$15.5M. [Recommended as adjusted.] | 50,574,770 | 47,222,996 | 47,083,467 | 47,083,467 |
| 51a - Fund Systems Administrator position (08015 - IT Support) with tools and equipment that is in interview process. [Recommended as adjusted.] | NA | 170,868 | 162,489 | 162,489 |
| 51b - Fund 8 positions (08022 - Water Maintenance) in hiring process (1 Plant Maintenance Assistant Superintendent, 3 Electrical / Instrumentation Technicians, and 4 Industrial Maintenance Technicians) for 12 months and 2 new vehicles. [Recommended]. | NA | 684,177 | 684,177 | 684,177 |
| 51c - Fund 3 vacant positions (08042 Compliance) in hiring process (1 Administrative Assistant, 1 WM Compliance Inspector, and 1 Cross Connection Specialist) for 12 months. [Recommended.] | NA | 203,331 | 203,331 | 203,331 |
| 51d - . Transfer 1 position (08024 Sewer Lab Admin) Assistant Lab Supervisor for 12 months to 08025. No staff will remain in cost center. [Recommended, but recalculated.] | NA | (75,723) | (74,197) | (74,197) |
| 51 e - Transfer - Transfer 1 Assistant Lab Supervisor (08025 Sewer Laboratory) from 08024 for 12 months. [Recommended, but recalculated.] | NA | 86,090 | 74,197 | 74,197 |
| 51f - Fund Sewer Monitoring. 2 Environmental Technicians (08026 Sewer Monitoring) for 12 months that are currently in the hiring process. [Recommended.] | NA | 94,701 | 94,701 | 94,701 |

| | | | | |
|---|--------------------|--------------------|--------------------|--------------------|
| 51g - Fund 11 4th Quarter Hires (5 Construction Inspectors, 4 Construction Inspectors, Senior, 2 Engineer, Staff) for 12 months (08036 Technical Services). Positions were added to accommodate Consent Decree and large Design Build Contracts that will start in 4th quarter 2017. [Recommended.] | NA | 982,212 | 982,212 | 982,212 |
| 52 - Purchased / Contracts. Legal Fees increased from \$0 to \$2.250M. Collection Agency Fees decreased from \$163K to \$0. M&R decreased \$1.1M. Sludge removal decreased from \$1.7M to \$0. | 29,064,372 | 27,202,212 | 27,230,681 | 27,230,681 |
| 53 - Supplies. Industrial Chemicals decreased \$971K. Parts, Tires & Tubes decreased from \$251K to \$0. Water & Sewer charges decreased \$553K. | 30,542,247 | 28,701,559 | 28,764,159 | 28,764,159 |
| 54 - Capital Outlays. Other Equipment >\$5,000 decreased from \$2.9M to \$362K. | 4,333,405 | 2,248,408 | 2,322,958 | 2,322,958 |
| 55 - Interfund / Interdept. Increased Sanitation Service Charges which were under budgeted by \$1.5M. | 12,367,229 | 12,781,324 | 14,361,049 | 14,361,049 |
| 57 - Other Costs. Leasehold - Other Locations increased \$500K while Stormwater Fees were not budgeted. [Recommended as adjusted.] | 18,399,481 | 18,700,225 | 18,751,702 | 18,751,702 |
| 61 - Other Financing Uses. The Transfer to R&E decreased approximately \$6M. [Recommended as adjusted.] | 101,583,996 | 95,514,553 | 90,677,194 | 90,677,194 |
| 70 - Retirement Services. [Recommended.] | 117,572 | 116,657 | 116,657 | 116,657 |
| Changes to Base Budget | 246,983,072 | 234,633,590 | 231,434,777 | 231,434,777 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| A. Moved base request for COLA for 638 positions at 9.98% to enhancement. [Not Recommended.] | NA | 2,847,837 | - | - |
| 1. Directors Office (08001) - 3 New Employees (1 Management Analyst, 1 Office Assistant, 1 Training Coordinator) for 8 months for Business Performance Division to be responsible for training, succession planning, and developing career paths. [Not Recommended.] | NA | 398,187 | - | - |
| 2. VEH: Directors Office (08001) Take home vehicle for Assistant Director of Finance for meetings at various county locations. Currently there are 2 pool vehicles which often are not available. [Not Recommended.] | NA | 30,000 | - | - |

| | | | | |
|--|----|---------|---------|---------|
| 3. VEH: Directors Office (08001) - Add vehicle for Public Relations Division which has been requested and approved in the last two budget cycles. One vehicle has been retired. [Not Recommended.] | NA | 30,000 | - | - |
| 4. Directors Office (08001) Fund 2 vacant positions (Management Analyst II and Accountant Senior) for 12 months for the Finance Division. [Not Recommended.] | NA | 181,013 | - | - |
| 5. Admin & Fiscal Control (08002). 2 Safety Officers for 8 months and vehicles. [Not Recommended.] | NA | 145,300 | - | - |
| 6. Warehouse (08003) 2 New Staff (1 Warehouse Supervisor and 1 Supply Specialist) for 8 months to assist in the management of 5 warehouse locations. [Recommended.] | NA | 72,608 | 72,608 | 72,608 |
| 7. Project New Day (08004) Added 29 staff positions without vehicles previously. Enhancement will provide vehicles for staff. [Recommended pending requested information.] | NA | 687,984 | 687,984 | 687,984 |
| 8. EQP: GPS/GIS/Data Management (08009) Replace field locating equipment which is in fair to poor condition. [Recommended.] | NA | 49,200 | 49,200 | 49,200 |
| 9. IT Support (08015) 1 new Systems Administrator) for 12 months. Additional staff to support hardware and software needs. [Not Recommended.] | NA | 170,868 | - | - |
| 10. VEH: 08021 - Additional Vehicles for Plant Operations Superintendents. [Not Recommended.] | NA | 60,000 | - | - |
| 11. VEH/HEAVY EQP: 08028 Sewer - WPC Snapfinger. Add Kubota to facilitate collection of stormwater samples and inspection of manholes adjacent to Snapfinger plant. [Recommended.] | NA | 15,000 | 15,000 | 15,000 |
| 12. VEH/HEAVY EQP: Sewer- WPC Pole Bridge (08030) Add Kubota to facilitate collection of stormwater samples and inspection of manholes adjacent to Pole Bridge plant. [Recommended.] | NA | 15,000 | 15,000 | 15,000 |

| | | | | |
|--|----|-----------|-----------|-----------|
| <p>13. Technical Services (08036) Create 3 new positions (1 Construction & Operations Manager , and 2 Construction Inspectors, Senior) for 8 months. Includes \$75K in pickup trucks. The Emergency Response and Special Projects Team will be responsible for supporting Consent Decree activities, responding to sewer and water emergencies, completing special projects and acting as the liaison between Engineering and Construction Management Services (ECMS) and the Operations Divisions under Capital Improvements Projects (CIP). This division will help with standardizing operational processes across multiple departments and implementing more efficient operations. The division will report under ECMS. [Not Recommended.]</p> | NA | 275,112 | - | - |
| <p>14. Sewer - District 1 (08037) 22 New Staff (1 General Foreman, 2 Construction Inspectors, 17Crew Workers, 1 Heavy Equipment Operator, 1 Equipment Operator, Senior) for 8 months. To perform more internal cleaning and increase response time for sanitary sewer overflow. Additional vehicles \$2.0M. [Recommend 1 General Foreman, 1 Construction Inspector, 8 Crew Workers, 1 Heavy Equipment Operator, 1 Equipment Operator and associated equipment and vehicles.]</p> | NA | 2,897,530 | 1,493,527 | 1,493,527 |
| <p>15. Water - Meters (08038) - 9 New Staff (1 General Foreman, 1 Construction Inspector, 2 Crew Leaders, 5 Crew Workers, \$309K) for 8 months. Expansion of meter testing program along with necessary vehicles (\$271K). [Not Recommended.]</p> | NA | 696,018 | - | - |
| <p>16. Water - Maintenance (08040) 14 New Staff (1 General Foreman, 1 Construction Inspector, 5 Crew Supervisors, 1 Heavy Equipment Operator, and 6 Crew Workers) for 8 months . Additional staff members, vehicles (\$1.7M), and equipment for water system maintenance program to keep from being audited by state thus keeping us in compliance with current water regulations such as droughts and miscalculated water bills. [Not Recommended.]</p> | NA | 2,391,454 | - | - |
| <p>17. Compliance (08042) - 1 New Employee (Engineer, Staff Principal) for 12 months. To address increased workload and provide succession planning. [Not Recommended.]</p> | NA | 131,850 | - | - |

18. Sewer Monitoring (08026) - 4 New Employees (3 Compliance Inspectors and 1 Project Coordinator) for 12 months. Includes \$350K for Equipment and \$110K for Vehicles. Re-initiate the Stream and Water Quality Assessment Program for post-major spills. [Not Recommended.]

NA 1,167,483 - -

19. WM Protection (08045) - 2 New Employees (2 WM Compliance Inspectors) for 8 months . Increase of identified industrial customers, permitting and service timeframes significantly increased. Dentists added to program due to dental amalgam - self funded through surcharges, permit fees and violation penalties. [Not Recommended.]

NA 87,036 - -

Total Operating Enhancements - 12,349,480 2,333,319 2,333,319

Capital Enhancements FY17 Bdgt FY18 Req FY18 Rec FY18 App

1. Hansen/Project Dox Year 4 of 5. Added by Analyst (\$108,695) NA - Recommended in CIP Recommended in CIP

Total Capital Enhancements - - - -

Total Budget 246,983,072 246,983,070 233,768,096 233,768,096

Compensation Adjustment Estimate NA NA 730,881 847,921

Final Budget 246,983,072 246,983,070 234,498,977 234,616,017

Workers Comp (01000)
 Workers Comp (632)
 FY18 Budget Process

| Common Objects | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| 51 - Personal Services | | 304,085 | 435,341 | 385,162 | 81,077 | 26.7% |
| 52 - Purch Srvcs / Contracts | 336,857 | 358,500 | 308,500 | 305,077 | (53,423) | -14.9% |
| 55 - Interfund / Interdept | 7,115,988 | 5,425,000 | 5,425,000 | 5,425,000 | - | 0.0% |
| 57 - Other Costs | | 136,480 | 386,630 | 384,761 | 248,281 | 181.9% |
| 61 - Other Financing Uses | 750,000 | | | - | - | #DIV/0! |
| Total | 8,202,845 | 6,224,065 | 6,555,471 | 6,500,000 | 275,935 | 4.4% |

| Cost Centers | FY16 Act | FY17 Bdgt | FY18 Req | FY18 App | Change | Change |
|------------------------------|------------------|------------------|------------------|------------------|----------------|-------------|
| Workers Compensation (01010) | 8,202,845 | 6,224,065 | 6,555,471 | 6,500,000 | 275,935 | 4.4% |
| Total | 8,202,845 | 6,224,065 | 6,555,471 | 6,500,000 | 275,935 | 4.4% |

| Position History | FT Positions |
|-----------------------------|--------------|
| Pos Filled as of 12/31/2016 | - |
| Pos Funded as of MY17 | 4 |
| Pos Filled as of 9/30/2017 | 4 |
| Pos Req to be Funded FY18 | 6 |

| Funded Position Recommend | FT Positions |
|-------------------------------|--------------|
| Positions Filled as of 11/17 | 4 |
| Positions (Previously Filled) | - |
| Positions (Transfer) | 1 |
| Positions (Enhancements) | - |
| Recommended Funded Pos. | 5 |
| Projected Attrition (FTE) | - |
| Net Positions Recommended | 5 |

| | |
|-----------------------------|-----------|
| FY16 Final Expenditures | 8,202,845 |
| FY17 Projected Expenditures | 6,137,937 |
| FY18 Approved Budget | 6,500,000 |

Notes:

- Until FY16, all positions that worked in the workers compensation function were funded in the General Fund in the Finance department. In FY16, one new position was added. In FY17, three positions were transferred from the Risk Management unit (02160) in Finance in the General Fund.
- An additional position is recommended to be transferred from Finance for FY18.
- Approximately \$12M is held in reserve in balance sheet liability accounts for estimated short- and long-term future costs. This reduces the necessity for a large expense reserve.
- The Workers Compensation Fund is funded by allocating an estimated total cost to departments with claims in the 12-month period prior to the budgeting period.
- Workers compensation medical and compensation expenses are centrally budgeted in cost center 01010, but the actual expenses are charged to various operating cost centers throughout the county structure, but remain funded by the Workers Compensation Fund.
- The Workers Compensation Fund and the Risk Management Fund are actually considered as one unit for purposes of public and financial reporting, but are operationally separate within the internal reporting structure and for purposes of appropriation.

Workers Comp (01000)
 Workers Comp (632)
 FY18 Budget Process

| Base Budget | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
|--|------------------|------------------|---|---|
| 51 - Personal Services. Base salary budget funds 4 positions; 4 funded at MY17. Salaries decr from \$225K to \$217K. Benefits inc from \$79K to \$96K. [Rec: As requested.] | 304,085 | 313,032 | 313,032 | 313,032 |
| 52 - Purchased / Contracts. Other Professional Svcs \$300K: bill review services, filing services, temp labor. [Rec: As requested.] | 358,500 | 308,500 | 308,500 | 308,500 |
| 52a - Offset for 3% | | | | (3,423) |
| 55 - Interfund / Interdept. Medical charges and compensation payments. These expenses are charged to many operating cost centers, but within the Workers Compensation Fund. [Rec: As requested.] | 5,425,000 | 5,425,000 | 5,425,000 | 5,425,000 |
| 57 - Other Costs. Workers compensation reserves. [Rec: As requested.] | 136,480 | 386,630 | 384,761 | 384,761 |
| Changes to Base Budget | 6,224,065 | 6,433,162 | 6,431,293 | 6,427,870 |
| Operating Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. Transfer in Position 00188 (99015 Admin Specialist) from 02160 in Gen Fund | NA | 66,838 | 66,838 | 66,838 |
| 2. Fund Position 15506. | NA | 55,471 | Not Recommended; position already funded. | Not Recommended; position already funded. |
| Total Operating Enhancements | - | 122,309 | 66,838 | 66,838 |
| Capital Enhancements | FY17 Bdgt | FY18 Req | FY18 Rec | FY18 App |
| 1. | NA | - | - | - |
| Total Capital Enhancements | - | - | - | - |
| Total Budget | 6,224,065 | 6,555,471 | 6,498,131 | 6,494,708 |
| Compensation Adjustment Estimate | NA | NA | 1,869 | 5,292 |
| Final Budget | 6,224,065 | 6,555,471 | 6,500,000 | 6,500,000 |