

ANNUAL BUDGET

2007

DEKALB COUNTY, GEORGIA

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Jeff Rader	District 2
Larry Johnson	District 3
Burrell Ellis, Presiding Officer	District 4
Lee May	District 5
Kathie Gannon, Deputy Presiding Officer	District 6
Connie Stokes	District 7

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**Executive Assistant to the Chief Executive
Officer and the Board of Commissioners**

Michael J. Bell
**Director of Finance and
Clerk to the Chief Executive Officer and
Board of Commissioners**

DEKALB COUNTY, GEORGIA

ANNUAL BUDGET DOCUMENT

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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**County of De Kalb
Georgia**

For the Fiscal Year Beginning

January 1, 2006

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to DeKalb County for its annual budget for the fiscal year beginning January 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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USERS GUIDE TO THIS BUDGET DOCUMENT

INTRODUCTION

This section includes general and summary information about DeKalb County such as:

- ** Vision and Mission Statement, Values and Primary Goals and Critical Success Factors.
- ** An Organization Chart.
- ** The Annual Budget Plan and Process and the 2007 Budget Calendar.
- ** Fiscal Policies of DeKalb County.
- ** The Chief Executive Officer's DeKalb County 2007 Operating Budget Directive.
- ** The Chief Executive Officer's Budget Recommendations and the Chief Executive Officer's Amendment to the Recommended Budget.
- ** A listing of the Budget adjustments made by the Board of Commissioners. The full Budget Resolution is in the Appendices section.

SUMMARIES

- ** Summaries of revenues and appropriations for all funds for the current year budget as well as two prior years. These summaries total all of the funds that are budgeted by the County.
- ** Consolidated fund balance chart.
- ** Charts and graphs summarizing the fund groups, functional expenditures, the allocation of personnel and the historical growth of the county workforce.
- ** A description of the fund structure of DeKalb County.
- ** A description of the functional structure and the departments and/or agencies assigned to each function/activity.

FUND GROUP SECTIONS

These sections include summary information for all funds in each group followed by sections on the budget for each department or entity. At the departmental level the following information is included:

- ** The Function, Mission Statements, Program Description, Major Accomplishments and Major Goals for each department or agency and links to the County's Primary Goals and Critical Success Factors.
- ** Summaries of events and issues which have had or are expected to have significant budgetary impact.
- ** Performance Indicators and Targets for three prior years for those departments that directly report to the Chief Executive Officer.
- ** Workload measures indicating activity levels for the past three years and anticipated in the current year.
- ** Summaries of expenditures for the past two years and the current year budget by expenditure category and, where applicable, by program unit and an indication of the funding source for appropriations.
- ** A detailed listing of positions by cost center and number of positions for the current and two prior years.

APPENDICES

This section contains DeKalb County's salary schedule, budget resolution, general demographic and statistical information on DeKalb County, and a glossary and acronyms of terms used in the document.

USERS GUIDE TO THE BUDGET DOCUMENT DEKALB COUNTY BUSINESS PROCESS CHANGES THAT IMPACT THE 2007 BUDGET BOOK

During 2002, DeKalb County Senior Management determined that the method by which DeKalb County, Georgia conducted business would have to change in order to comply with financial reporting directives issued by the Georgia General Assembly and the Governmental Accounting Standards Board.

GEORGIA GENERAL ASSEMBLY – LOCAL GOVERNMENT UNIFORM CHART OF ACCOUNTS AND REPORTING ACT

In 1997, the Georgia General Assembly enacted the Local Government Uniform Chart of Accounts and Reporting Act (HB491). The intent of this legislation was to "...provide for the collection and reporting of information so as to assist local taxpayers and local policy makers in understanding and evaluating local government service delivery and operations." A prime benefit of this legislation is that financial information from different governmental units can now be compared.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD – GASB STATEMENT 34

In 1984, this organization was tasked with establishing accounting and financial reporting standards for state and local governments. The legitimacy of GASB standards is based on the official recognition of the American Institute of Certified Public Accountants and by laws and regulations that apply to state and local governments.

In June 1999, GASB Statement 34 was issued changing the traditional way governments report financial information. The main points of this doctrine are the: 1) establishment of accrual accounting, 2) depreciation of capital assets, and 3) requirement of supplementary information, such as the Management's Discussion and Analysis section of the Comprehensive Annual Financial Report (CAFR).

DEKALB COUNTY'S FINANCIAL MANAGEMENT INFORMATION SYSTEM (FMIS)

The County was using a mainframe-based FMIS system that was originally implemented in the early 1980s. This FMIS' software environment did not collect or report data in a manner consistent with the requirements that the County faced.

As part of the review process to implement the new financial reporting directives, County management concluded that an updated system was necessary. In addition to a new FMIS, it was decided to modernize the purchasing function with an integrated Automated Purchasing System (APS), and to modify the Chart of Accounts (CoA) to comply with the state mandate.

On December 10, 2002, the Board of Commissioners approved the purchase of the Oracle eBusiness Suite 11i software and hardware. Senior County management decided that a fast-track implementation was appropriate to meet the outside mandates and County Goals. Beginning with a June 11, 2003 kickoff meeting, Project Implementation Teams began the arduous task of achieving a June 1, 2004 "Go Live" date.

IMPACTS ON THE 2007 BUDGET BOOK

Implementation of New Financial Management System / Automated Purchasing (FMIS/APS) System

The County closed 2006 books on schedule. The Budget Resolution for the Operating Budget was adopted on February 27, 2007. The adopted budget was based on the fund balance as of closing.

New Definition of Equipment.

Equipment is now classified as any item with a unit cost of \$5,000 or more. This includes computer equipment. Those items with a unit cost of less than \$5,000 are classified as supplies. This excludes computer equipment. An item costing > \$5,000, including computer equipment, is captured in the Capital Outlay category. Any item costing less than \$5,000, except computer equipment, is captured in the Supplies category.

Prior Year Encumbrance Balances Carried Forward.

With the change of the Chart of Accounts and the implementation of a new financial management system / automated purchasing (FMIS/APS) system, the method in which prior year encumbrance balances are carried forward has changed. Prior to 2005, prior year encumbrance balances were carried forward to the Balance Sheet. Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance Forward – Encumbrance account as the funding source. Beginning in 2006, the encumbrance balance

USERS GUIDE TO THE BUDGET DOCUMENT DEKALB COUNTY BUSINESS PROCESS CHANGES THAT IMPACT THE 2007 BUDGET BOOK

carried forward is adopted by the Board of Commissioners as part of the Budget Resolution, whereas in 2005 it was treated as an accounting action.

The appropriation and anticipation amounts reported in the 2007 Budget Book reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center), whereas the 2005 Budget Book reported the balances by way of summary section footnotes.

Rounding Anomalies

Due to how different modules of Oracle Financials handle fractions of a dollar, footings on isolated schedules might differ from the sum of their components by one dollar. For example, DeKalb County's implementation of Oracle Public Sector Budgeting does not allow tracking by fractions of a dollar. When this module is interfaced into Oracle General Ledger, the interactions involving the funding of prior year encumbrances carried forward might introduce rounding errors of one dollar or less.

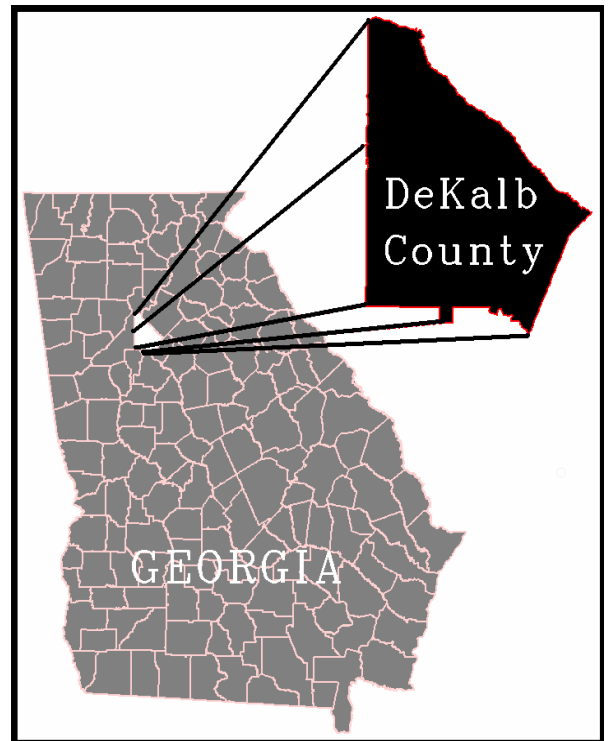
DEKALB COUNTY, GEORGIA

DeKalb County is situated immediately east of the city of Atlanta and encompasses within its borders a small portion of the corporate limits of Atlanta. DeKalb's population of 710,400 ranks third among Georgia's counties and is the most culturally diverse in the state.

More than 64 languages are spoken within its boundaries. The industrial mix includes retail and wholesale trade, health services, tourism, communications, with both major corporations and small establishments represented.

DeKalb is also second in businesses, workers and overall personal income. Approximately 14% of the population lives in the incorporated areas, which include the City of Decatur (the county seat), seven smaller municipalities and a part of the City of Atlanta.

There are three school systems in operation: DeKalb County, Decatur, and Atlanta public school systems. It is home to a number of colleges and universities, including Emory, Agnes Scott, Oglethorpe, DeKalb Tech and Georgia Perimeter.



GOVERNMENTAL STRUCTURE

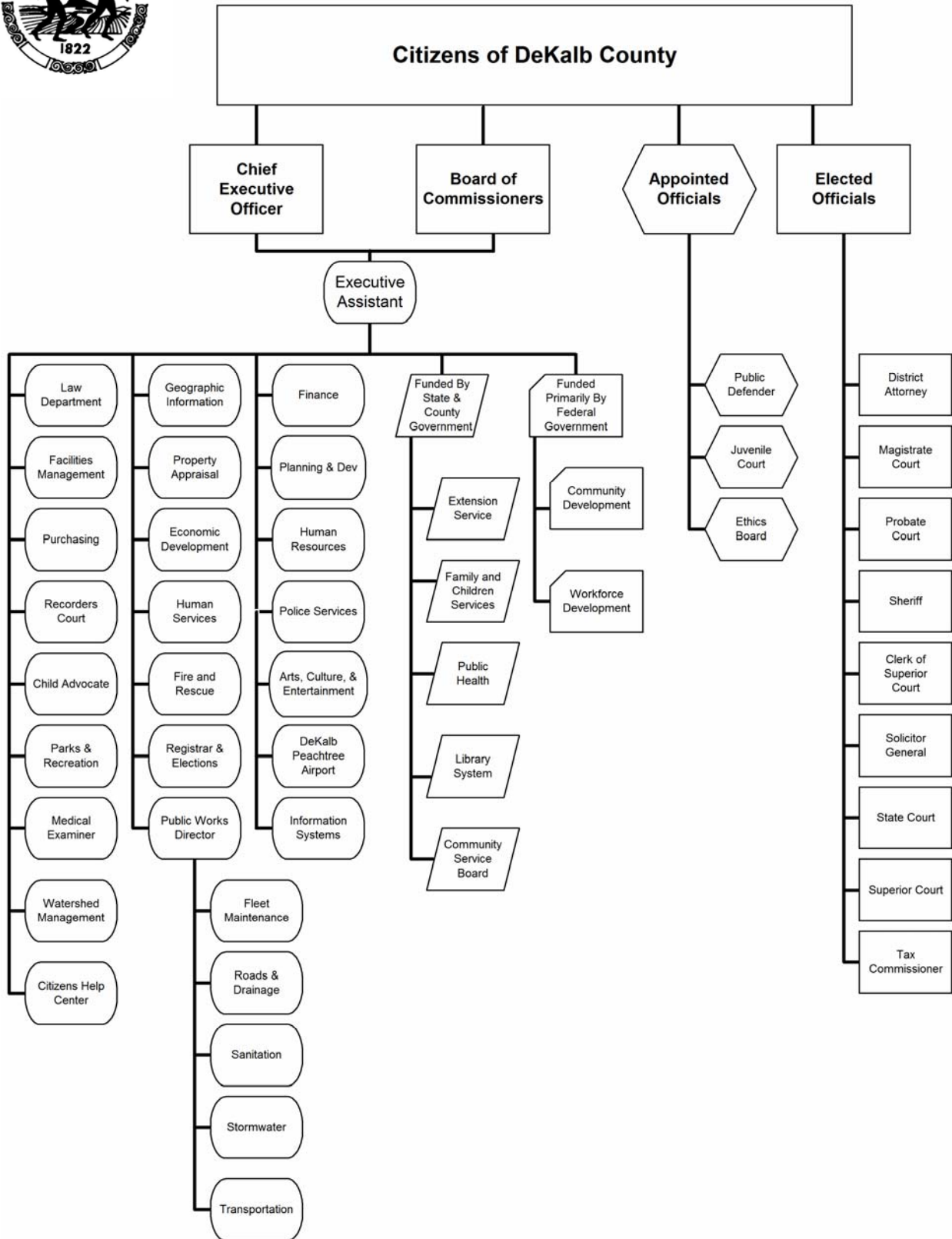
DeKalb County Government is administered by a seven-member Board of Commissioners and a full-time Chief Executive Officer. The Chief Executive Officer is elected countywide and districts elect the seven commissioners. All commissioners and the Chief Executive Officer serve four-year staggered terms. The Board elects one of its members each year to serve as the Presiding Officer. The Board of Commissioners has several primary responsibilities: to adopt an annual budget and to levy a tax rate and service charge structure sufficient to balance the budget; to rule on requests to rezone property; and to adopt and amend the County Code.

COUNTY SERVICES

DeKalb County provides to virtually all areas of the County the following services: police, fire and emergency medical protection, sewage collection and treatment, water supply and distribution, refuse collection and disposal, recreational facilities, library services, public health services, court services, highway construction and maintenance, building inspection, animal control service, and planning and land use services. In addition, the County owns and operates the DeKalb-Peachtree Airport, a 600-acre, general aviation facility that is the second busiest airport in the state. The County has 8,479 authorized positions, of which 7,782 are classified as full-time. The school system for the County, outside certain incorporated areas, is operated by the DeKalb County Board of Education. Through contractual arrangements, the County provides support to the Fulton-DeKalb Hospital Authority, which operates Grady Memorial Hospital and provides medical care to the indigent citizens of the County. See the Appendices for more details about DeKalb County.



DeKalb County Organizational Chart



STATEMENT OF VISION

WE ENVISION:

Policies of government balanced in the best interest of our communities, businesses, and neighborhoods;

Well-informed, diverse and educated citizens who will be able to afford a decent home in a nice neighborhood;

Healthy, economically viable drug-free, crime free communities through partnerships and collaborations;

Strong economic growth and excellent transportation and communication systems;

Being proactive and focused on prevention in all areas: preventive law, preventive health, crime prevention, and developing partnerships that create healthy families, children and communities.

OUR MISSION

TO WORK TOGETHER TO DELIVER THE BEST, MOST COST EFFECTIVE SERVICES WITH AN EMPHASIS ON INTEGRITY, FAIRNESS, OPEN COMMUNICATIONS, AND ACCESSIBILITY.

STATEMENT OF VALUES

In working to accomplish our mission, we value:

An inclusionary approach involving the whole community

A team approach to preventing problems

Well-trained employees committed to excellence

A responsive and responsible service delivery system

Our cultural diversity

Positive change, innovation and creativity

Mutual trust and respect

Primary Goals and Critical Success Factors

Crime Prevention

1. To prevent and reduce crime and promote the safety and security of individuals and their communities, residential and commercial establishments and public facilities.
2. To enhance analysis of crime activity in order to more effectively direct the County's response to emergency and non-emergency situations.
3. To enhance communications between the Departments, citizens and other governments (cities) and governmental entities.

Infrastructure

1. To maintain and improve all County facilities and properties, including the County's surface transportation, traffic systems, storm water and drainage, water distribution and sewage collection system, sanitation, parks, airport, libraries, human service facilities, etc.
2. To operate, maintain and renew key technology applications and systems.

Economic Development

1. To promote a flourishing business climate and dynamic economy through recruiting, retention, and expansion programs.
2. To promote quality development and redevelopment, capitalizing on the county's diversity and partnerships.
3. To enhance the economic viability of the county.
4. To create a seamless system of service delivery to all business enterprises within DeKalb County.
5. To promote a trained and educated community workforce.

Human Services

1. To promote a prevention-based approach to human development by partnering to create quality of life in the areas of health, housing, finance, recreation, the environment and education and information.
2. To promote prevention by partnering to create a sense of community, foster a sense of civic pride and personal growth.
3. To create a seamless continuum of service delivery that is accessible to all county customers.
4. To improve citizen access to governmental services and the judicial system.

Financial Strength

1. To maximize the County's return on investments within the framework of county policy.
2. To maximize the collection of revenues through effective billing and collection systems.
3. To support financial/budgetary decision-making for all county departments with real time information.
4. To prevent and minimize losses to the county from claims through effective training and risk management.
5. To ensure that funding requirements needed to meet mandates (state or federal) are in place.

Primary Goals and Critical Success Factors

Organizational Effectiveness

1. To provide robust integrated communications and information systems structure which is accessible, useful, and efficient.
2. To develop a fully integrated geographic data environment.
3. To manage and allocate resources (personnel, equipment, physical plant) efficiently and effectively.
4. To ensure that the County's business processes operate efficiently and effectively through adherence to standards and measures.
5. To adopt and implement a strategic planning process that supports the County's vision and goals.
6. To increase the productivity of the County's staff at all levels.
7. To enhance the quality of work life through employee programs, personal development and recognition of performance.
8. To optimize the application of information technologies to all key county-wide business processes.

FISCAL POLICIES OF DEKALB COUNTY

OPERATING BUDGET POLICIES

1. The DeKalb County Government will finance all current expenditures with current revenues to include that portion of the fund balance forwarded from the prior year designated to be reappropriated for current expenditures or for a designated reserve or contingency fund. The DeKalb County Government will make every effort to avoid budgetary procedures that balance current expenditures through the obligation of future resources.
2. The operating budget will provide for adequate maintenance of capital equipment and facilities.
3. All Operating Funds are subject to the annual budget process. Total anticipated revenues and other funding sources available must equal total estimated expenditures for each fund.
4. All budgets will be adopted on a modified cash basis of accounting. Revenues are recognized when they are received and expenditures are charged against the budget when encumbrances are booked or when disbursements are made.
5. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be carried over to the following fiscal period and paid from the reserve for encumbrances account.
6. The budget will be adopted at the departmental level within each fund, which is the legal level of budgetary control. Expenditures may not exceed the total budget for any department within a fund. Department heads and management personnel are directed to operate within budget limitations.
7. Transfer of appropriations from salary and employee benefit accounts require approval of the CEO. Transfers of appropriations within a Department will require only the approval of the Finance Director or designee. Transfers between departments or funds, an increase of a personal services appropriation, or an increase in the level of departmental appropriations or authorized positions shall require the approval of the Governing Authority.
8. DeKalb County will include an amount in the Tax Funds budget approved by the Governing Authority for unforeseen expenditures. The amount of this contingency appropriation will be no more than 5% of the Tax Funds budget.
9. DeKalb County will integrate performance measurement and productivity indicators within the budget process. Such performance measurements and productivity indicators will be updated and reviewed periodically throughout the budget year.
10. DeKalb County will maintain a budgetary control system and will prepare on a monthly basis financial reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.
11. DeKalb County will comply with all state laws applicable to budget hearings, public notices, public inspections, and budget adoption.
12. Enterprise and Internal Service Fund budgets will be self supporting. Rates charged within such Enterprise and Internal Service Fund budgets will be examined annually to determine their legal sufficiency and relative to the Internal Services Fund equity.
13. DeKalb County will prepare an annual budget document as soon as practicable, after budget adoption. This document will be submitted to GFOA's Distinguished Budget Preparation Award Program for review.
14. DeKalb County will maintain a program to replace authorized vehicles and mobile equipment by use of a Vehicle Replacement Internal Service Fund, and/or an outside tax exempt leasing program whose assets will be used only for such purposes consistent with the provisions of these operating budget policies.

CAPITAL BUDGET POLICIES

1. Capital projects will be undertaken to preserve or replace infrastructure and public facilities, promote economic development, improve the delivery of services, improve economically depressed areas, and improve those areas with low and moderate income households.
2. DeKalb County will develop a five year Capital Improvement Program (CIP) and update the CIP annually to direct the financing of and appropriations for all capital projects. DeKalb County defines a capital project as any project in excess of \$25,000 with an estimated useful life of five years or greater.
3. DeKalb County will coordinate the development of the Capital Improvement Program with the development of the operating budget to insure that future operating costs are projected, considered and included in the operating budget where appropriate.
4. DeKalb County will seek public and private grants, and other outside sources of revenue to fund projects included in the Capital Improvement Program.

FISCAL POLICIES OF DEKALB COUNTY

5. The balances of appropriations within budget for capital projects at year end will be reappropriated in the following year until the project is completed.

RESERVE FUND POLICIES

1. DeKalb County will strive to accumulate Tax Fund working reserves at least equal to one month (1/12th) of the total Tax Fund budgets. These reserves will be created and maintained in order to:
 - A. Offset significant downturns in revenue or revisions in any general government activity.
 - B. Provide for a stabilized fiscal environment to maintain and enhance bond ratings and provide sufficient working capital to minimize the size of Tax Anticipation Note issuances.
 - C. Enhance economic development opportunities.
 - D. Sustain the confidence of its citizens in the continued viability of the County Government.
2. DeKalb County will maintain risk management reserves to provide for liabilities incurred for workers' compensation claims, other retained employee benefits, and claims not otherwise addressed in this policy statement.
3. DeKalb County will accumulate and maintain sufficient cash reserves in the Enterprise Funds in accordance with all legal debt requirements.

REVENUE ADMINISTRATION POLICIES

1. DeKalb County will maintain a diversified revenue mix to shelter it from short-term fluctuations and to minimize the effect of an economic downturn.
2. DeKalb County will estimate its revenues by an objective analytical process in a prudent conservative manner.
3. DeKalb County will follow a policy of charging for services with user fees whenever possible.
4. DeKalb County will seek public and private grants, and other outside sources of revenue where appropriate.
5. DeKalb County will establish the level of all user fees based on an analysis of the cost of providing the required services.
6. DeKalb County will set user fees for each Enterprise Fund, at a level that supports the direct and indirect cost of the activity.

COLLECTIONS POLICIES

1. DeKalb County will strive to fully collect all monies where due by County billing activities, using all available legal avenues or contractual outside collection agency action.
2. Any account billed or assessed by the County and not collected by the applicable statute of limitations shall be removed from the County's current receivables records and transferred to an inactive file status for a retention period of two years. After the retention period, inactive accounts shall be deleted permanently from the County records.
3. Accounts may be transferred to inactive status prior to statute of limitations aging, when it has been determined by the County Finance Director that an account is uncollectible.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

1. An independent audit in compliance with Generally Accepted Auditing Standards will be performed annually by a qualified external auditor in accordance with applicable State Law and the DeKalb County Code.
2. DeKalb County will maintain an internal audit function and conduct financial, operational, compliance, and performance audits on a periodic basis.
3. DeKalb County will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with Generally Accepted Accounting Principles (GAAP). DeKalb County will strive to prepare the CAFR to meet the standards of the GFOA Certificate of Achievement in Financial Reporting Program, and will submit the CAFR annually for a certificate review.
4. DeKalb County will establish and maintain professional accounting practices. Accounting systems will conform to the County's budget basis, with conversions to GAAP provided in the CAFR.
5. DeKalb County will maintain accurate records of fixed assets to insure proper stewardship of public property.

FISCAL POLICIES OF DEKALB COUNTY

6. An ongoing system of financial reporting will be maintained to meet the needs of the County. The system will promote budgetary control and comparative analysis.

DEBT POLICIES

1. DeKalb County will confine long-term borrowing to capital improvements.
2. DeKalb County will follow a policy of full disclosure on every financial report and bond prospectus.
3. DeKalb County will use voted general obligation debt to fund general purpose public improvements which cannot be financed from current revenues or other sources.
4. Revenue Bonds will be issued only when revenues are sufficient to satisfy operating expenses, coverage factors, and existing debt service requirements.
5. DeKalb County will utilize lease purchase or short-term debt in those situations where the economies of scale make either internal or bond financing impractical or cost inefficient.
6. DeKalb County will, as needs arise, utilize professional individuals or firms to assist in the preparation and issuance of County bonds, notes or lease finance obligations. Standing financial advisory or bond counsel contracts should be rebid at least every three (3) years.
7. The scheduled maturity of bond issuances generally should not exceed the useful life of the capital project or asset(s) financed.
8. DeKalb County will generally consider refunding outstanding indebtedness if one or more of the following conditions exist: (1) net present value savings are at least 3% of the par amount of the refunding bonds; (2) the bonds to be refunded contain restrictive or outdated covenants; or (3) restructuring debt is deemed advisable.
9. DeKalb County will consider the purchase of bond insurance or other forms of credit enhancement if the savings exceed the cost.
10. DeKalb County will conduct competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales may be considered if one or more of the following criteria exists:
 - A. extremely large issue size
 - B. complexity of financing structure
 - C. timeliness of marketing and closure
 - D. market volatility
 - E. comparatively lesser credit rating

INVESTMENT POLICIES

1. DeKalb County will maintain a prudent but aggressive program of investing all funds under the direction of the Governing Authority.
2. The investment program will be operated based on a formally adopted Investment Policy, which will include the following:
 - A. Legality - all investments comply with federal, state and local laws.
 - B. Safety - principal is protected from loss with secure investment practices and collateralization.
 - C. Liquidity - investments are readily convertible to cash when needed without losses.
 - D. Yield or Return on Investment - earnings are maximized within the confines of A, B, and C above.
3. The investment program will use a competitive selection process for investments except when use of the state investment pool is appropriate. Investments will be placed only with "qualified" financial institutions.
4. The investment program will provide for a system of internal control over investments and timely financial reporting over investing activities.

OTHER POLICIES

1. The County will maintain a records retention program to ensure conformance with State Law.
2. The purchase of insurance and risk-related services will be conducted on a non-discriminatory basis, through means designed to optimize long term financial security, reliability of coverages and services, and minimization

FISCAL POLICIES OF DEKALB COUNTY

of net cost. This may be accomplished through competitive bidding procedures or through competitive selection of insurance brokers and agents.

PROCUREMENT POLICIES

1. DeKalb County will establish regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services.
2. The CEO is responsible for the operation of the Government's purchasing system.
3. Within the limits prescribed by the County Code and State Law, the County will utilize competitive bidding procedures. Bids will be awarded on a non-discriminatory basis.
4. The purchase of insurance and risk-related services will be conducted on a non-discriminatory basis, through means designed to optimize long term financial security, reliability of coverages and services, and minimization of net cost. This may be accomplished through competitive bidding procedures or through competitive selection of insurance brokers and agents.

Annual Budget Plan and Process

The Chief Executive Officer and Board of Commissioners meet annually at a budget retreat to discuss issues confronting the governing authority. This retreat formulates the overall budgetary goals for the next budget year.

DeKalb County's budget process is designed to encourage input from, and provide sufficient budgetary information to, the citizens of DeKalb County, department heads and elected officials as well as the Chief Executive Officer and Board of Commissioners. The budget is adopted yearly, and the County uses a calendar fiscal year. The annual budget process officially begins in June of each year with the Chief Executive Officer's meeting with elected officials and department heads to establish priorities for the upcoming year. As part of this gathering, the CEO issues a Budget Memo which guides the preparation of each department's budget request. As in years past, this memo established an objective of a 2% reduction in the funding of controllable expenditures requested by each department.

The budget process can be broken out into four (4) phases. In Phase One, the Budget & Grants staff of the Finance Department develops and distributes resources for the next budget year. In Phase Two, Budget & Grants staff of the Finance Department plans and monitors budgets for the current year, while the departments prepare the requests for the next budget year. In Phase Three, Budget and Grants staff analyzes and reviews the budget requests and makes recommendations to the CEO. The CEO reviews Budget and Grants' recommendations, reviews them with elected officials and department heads, and makes the final recommendations. In Phase Four, the CEO's Budget Recommendations are presented to the Board of Commissioners; the BOC reviews these recommendations, holds public hearings, and finally, the BOC adopts the budget.

The chart on the next page provides a snapshot of the budget plan and process.

The Chief Executive Officer submits the Recommended Budget to the Board of Commissioners in early December, except in years in which a new CEO is elected. In such years, the CEO submits the Recommended Budget in mid-January. This budget is published in local newspapers, placed in public libraries and a series of public hearings is conducted at various locations in the county in January for citizen information and input. The Board of Commissioners utilizes a Budget Review Committee to examine the budget and make recommendations to the full board. The mechanism used to present and approve the budget in early February is the Budget Resolution in conjunction with the Amendment Letter.

State law mandates that the budget be adopted on or before March 1, even though the County's fiscal year is the calendar year. The Director of Finance is authorized to make such expenditures of County funds as are deemed necessary and proper to the continuing operation of the County and its various departments at the then currently approved level of service, until the budget is adopted.

DeKalb County's budget has two major components: the Capital Budget and the Operating Budget. The Capital Budget includes any project in excess of \$25,000 and results in the acquisition or construction of fixed assets. The Operating Budget includes the costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as personnel services, office supplies, professional services, etc.

Each department is required to prepare and submit an Operating Budget Request and a Capital Budget Request, if applicable, in late August to the Budget and Grants division of the Finance Department. The Operating Budget Request includes a narrative, activity measures data, and identifies the funding levels required to carry out planned activities for the next fiscal year. DeKalb County uses the traditional "line item" (object of appropriation/expenditure and source of anticipation/revenue) method of budgeting at the departmental level. To comply with state law, DeKalb County adopts a balanced budget, which means budgeted appropriations/expenditures must be equal to budgeted anticipations/revenues.

According to the Official Code of Georgia for Local Government Budgets and Audits (Article 1, Section 36-81-3 (b)),

Each unit of local government shall adopt and operate under an annual balanced budget for the general fund, each special revenue fund, and each debt service fund in use by the local government.

After final approval of the budget, this formal publication is prepared as:

- An historical record of budgets and activities of DeKalb County.
- A reference source for research involving revenue and expenditure patterns and significant budgetary events.
- A source of information about the County and County departments for citizens and other interested parties.
- A comparative resource to other governments and financial institutions interested in gathering governmental data.

BUDGET PLANNING AND IMPLEMENTATION PROCESS (OPERATING AND CIP BUDGETS)

		2006				2007	
		Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun
Review, Develop and Distribute Resources							
Evaluate and Review 2006 Processes	1/2006 - 6/2006	≡	→				
Develop and Test Improvements for 2007 Budget Cycle	1/2006 - 6/2006	≡	→				
Finance Reviews and Updates Training Materials	1/2006 - 6/2006	≡	→				
Finance Conducts Focus Group to Gather Input re: 2006 Budget Cycle	4/25/2006		◇				
Finance Incorporates Focus Group Findings Into Process	5/2006 - 6/2006		→				
Finance Distributes Budget Calendars to Departments	5/1/2006		◇				
Finance Distributes Operating Budget Forms to Departments	6/1/2006		◇				
Finance Distributes Capital Budget Forms to Departments	6/1/2006		◇				
Finance Staff Conducts Detailed Budget Training Sessions	6/22 - 30/2006		→				
Finance Staff Conducts Budget Clinics	6/14/2007 - 7/5/2007			→			
Finance Distributes Salary Projections to Departments	7/21 - 7/24/2006			→			
Finance Distributes Interfund Charges to Departments	7/21 - 7/24/2006			→			
Budget Kickoff Meeting	7/24/2006			◇			
Finance Opens and Distributes Public Sector Budgeting Worksheets	8/7/2006			◇			
Plan and Monitor Budgets							
Monitor Current Year Operating and CIP Budgets		≡	→	→	→	→	→
Departments Prepare Operating Budget Request	6/1/2006 - 8/30/2006		→				
Departments Prepare CIP Budget Request	6/1/2006 - 8/30/2006		→				
Plan for Following Year's Operating and CIP Budget Request		≡	→	→	→	→	→
Analysis and Review							
Departments Submit Program Modifications to Finance	8/15/2006			◇			
Finance Audits, Reviews, and Analyzes Program Modifications	8/15/2006 - 10/26/2006			→			
Departments Submit CIP Request to Finance	8/15/2006			◇			
Executive Assistant Appoints CIP Review Committee	8/21/2006			◇			
CIP Committee Reviews and Analyzes CIP Budget Requests	8/22/2006 - 10/1/2006			→			
Departments Submit Operating Budget Requests to Finance	8/29/2006			◇			
Finance Audits, Reviews, and Analyzes Operating Budget	8/31/2006 - 10/26/2006			→			
Finance Prepares Operating Budget Recommendations	8/29/2006 - 10/26/2006			→			
Finance Submits Operating Budget Recommendations to CEO	10/26/2006				◇		
Finance Summarizes CIP Review Committee Budget Recommendations	10/2/2006 - 10/26/2006			→			
Discussion, Finalization, and Adoption							
CEO's Operating Recommendations Submitted to BOC	12/4/2006				◇		
CEO's CIP Budget Recommendations Submitted to BOC	12/4/2006				◇		
Public Information Meetings (CEO & BOC)	12/4,5,6/2006				→		
CEO and BOC Hold Public Hearings	1/9 1/23 2/13 2/27/2007					→	★
BOC Adopts Operating Budget	2/27/2007						★
BOC Adopts CIP Budget	4/10/2007						★

**2007 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
OPERATING BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Distribute Budget Calendar to Elected Officials and Department Heads	Finance Staff	May 2, 2006
Distribute Budget Forms to Elected Officials and Department Heads	Finance Staff	June 1, 2006
Budget Clinics	Finance Staff	June 14, 2006 - June 16 2006
Detailed Training Sessions	Finance Staff	June 22, 2006 - June 30, 2006
Distribute Salary Projections, Interfund Charges, to Elected Officials, Department Heads	Finance Staff	July 21, 2006 - July 24, 2006
Budget Kickoff Meeting	CEO and Finance	July 24, 2006 Malool Auditorium 10:00a
Open and Distribute PSB Actual 2006 Budget Worksheet, Stage 1, Cost Center Requested	Finance Staff	Aug. 1, 2006
Submit Program Modifications Requests to Finance Department	Elected Officials and Department Heads	Aug. 15, 2006
Submit Operating Budget Requests to Finance Department	Elected Officials and Department Heads	Aug. 29, 2006
Technology Process Improvement Recommendations Due to Finance Department	Information Systems	Oct. 2, 2006
Human Services Coordinating Committee Recommendations for Non-Profit Organization Funding Due to Finance Department	HSCC	Oct. 18, 2006
Review of Initial Revenue Anticipation and Overall Budget	CEO, Executive Assistant and Finance Staff	Oct. 27, 2006
CEO's Budget Review:	CEO, Executive Assistant Finance Staff and Department Officials	Oct. 27, 2006 - Dec. 4, 2006

**2007 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
OPERATING BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Submit CEO's Budget to Board of Commissioners	CEO	Dec. 4, 2006
Public Information Meetings	CEO and Board of Commissioners	Dec. 4,5,6, 2006
Board of Commissioners Budget Review:		
A) Initial Review of Overall Budget	CEO and Board of Commissioners	Dec. 4, 2006
B) Department Reviews	Board of Commissioners, Executive Assistant, Finance Staff	Dec. 4, 2006 - Jan. 23, 2007
C) CIP Review	Board of Commissioners, Executive Assistant, Finance Staff	Dec. 4, 2006 - Jan. 23, 2007
Public Hearings	CEO	Jan. 2, 2007 - Jan. 23, 2007
Public Hearing (Board of Commissioners Meeting)	Board of Commissioners	Jan. 9, 2007
Revise Tentative Budget based on Public Hearings and Final Revenue Anticipations	Board of Commissioners Finance Staff	Jan. 2-23, 2007
Public Hearing and Operating Budget Adoption and Capital Improvement Projects Budget Adoption (Scheduled)	Board of Commissioners	Jan. 23, 2007
Operating Budget Adopted	Board of Commissioners	Feb. 27, 2007

**2007 BUDGET CALENDAR
DEKALB COUNTY, GEORGIA
CAPITAL PROJECTS BUDGET**

BUDGET PROCEDURE	ACTION BY	TIMETABLE
Distribute Budget Calendar to Elected Officials and Department Heads	Finance Staff	May 2, 2006
Distribute Budget Forms to Elected Officials and Department Heads	Finance Staff	June 1, 2006
Budget Kickoff Meeting	CEO and Finance	July 24, 2006 Maloof Auditorium 10:00a
Submit Capital Projects Request to Finance Department	Elected Officials and Department Heads	Aug. 15, 2006
Submit Technology Capital Projects Request to Finance Department	Elected Officials and Department Heads	Aug. 15, 2006
Appoint CIP Review Committee	Executive Assistant	Aug. 21, 2006
CIP Review Committee Recommendations to Finance Department	Capital Projects Review Committee	Oct. 2, 2006
Technology Capital Projects Recommendations Due to Finance Department	Information Systems	Oct. 2, 2006
Review of CIP Committee Recommendations	CEO, CIP Review Committee Executive Assistant, Finance Staff	Oct.. 27, 2006 - Dec. 4, 2006
Submit CEO's Budget to Board of Commissioners	CEO	Dec. 4, 2006
Board of Commissioners Budget Review: CIP Review	Board of Commissioners, Executive Assistant, Finance Staff	Dec. 4, 2006 - Jan. 23, 2007
Public Hearings	CEO	Jan. 2, 2007 Jan. 23, 2007
Public Hearing (Board of Commissioners Meeting)	Board of Commissioners	Jan. 9, 2007
Revise Tentative CIP Budget based on Public Hearings and Final Revenue Anticipations	Board of Commissioners Finance Staff	Jan. 2, 2007 Jan. 23, 2007
Public Hearing and Adoption of Capital Improvement Projects Budget and Operating Budget Adoption (Scheduled)	Board of Commissioners	Jan. 23, 2007
CIP Budget Adopted	Board of Commissioners	Apr. 10, 2007



DEKALB COUNTY

VERNON JONES
CHIEF EXECUTIVE OFFICER

July 24, 2006

TO: Department Heads
Agency Heads
Constitutional Officers

SUBJECT: Considerations for the 2007 Budget

After reviewing the County's second quarter financial reports, I strongly believe that it is in the best interest of the County to take steps now to accumulate appropriate financial reserves in order to provide the maximum flexibility in the 2007 fiscal year. The County is currently facing a number of financial uncertainties that could have substantial implications during our next budget cycle. The Georgia General Assembly recently passed legislation that could curtail the normal growth in the County's residential tax digest. Although the County has maintained or lowered its millage rate for the last five years and is recognized as having the lowest property tax burden for homeowners in the metropolitan area, the legislation would only impact the County levy. It does not include the School, Cities or State levies.

The General Assembly also considered, but did not pass, legislation that would have allowed the creation of a City of Dunwoody. Such a city would have included the Perimeter Center commercial area. This consideration certainly raises issues concerning the financial impact on the County. It could, and most likely will be, reconsidered in the 2007 General Assembly. Also, additional areas may want to be considered for incorporation – increasing the negative financial impact upon the County.

In addition, the County is currently undertaking a number of financial commitments that will impact the 2007 General Fund Budget. Among these commitments are the funding for the final phase of the major upgrade of the Public Safety Communications System, and the implementation of the new 311 Citizens Information Center.

While the County's sales tax revenues are generally ahead of last year, the continued impact of the increase in motor fuel cost will have an adverse impact in the future. The projected impact of such costs on the current operating budget will be substantial. Additionally, several 2006 revenue categories are currently below year-to-date anticipations.

While I am confident that the County will be able to maintain its outstanding reputation for fiscal responsibility, I believe that it is only prudent to take steps now to preserve our future financial flexibility as we move into the 2007 Budget process. Therefore in preparing your 2007 Budget request, I am requesting that no departmental request exceed that which was granted in 2006. In terms of managing to the budget, going forward we will continue.

1. To maintain the current practice of individually authorizing the filling of each and every vacant position.
2. To continue the current emphasis on controlling overtime utilization.
3. To hold any request for new positions and or expenditures not currently in the 2006 Budget for consideration in the 2007 Budget process.

These management practices, I believe, will put us in a better position to address fiscal issues in 2007 and to present to the Board of Commissioners an appropriate balanced budget that continues to address the County's fiscal needs. It will also allow the County to consider appropriate increases in operational areas of critical importance, such as public safety.

Yours for a Better DeKalb,

Vernon Jones
Chief Executive Officer

cc: Board of Commissioners
Executive Assistant
Director of Finance



DEKALB COUNTY

VERNON JONES
CHIEF EXECUTIVE OFFICER

TO: Members, Board of Commissioners

FROM: Vernon Jones, Chief Executive Officer

DATE: December 4, 2006

SUBJECT: 2007 Budget Recommendations

In compliance with the Organization Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2007 for the various funds of DeKalb County Government. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available.

Financial resources available for the FY 2007 Tax Funds Budget have improved somewhat but could still be impacted due to the incomplete and ongoing recovery of the national economy. Sales taxes collected in the County for the HOST program, which comprise 17% of the total revenues in the Tax Funds, have improved substantially. In addition, the continued effect of residential building activity over the last several years in the County has been to substantially increase the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to increase from 2006 to 2007 by 1%, while the 100% Homestead Exemption requirement is projected to increase by 2.6% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Minimum Legal Exemption	100% Homestead Exemption
2002	82,342,584	68,780,531	98,936,188
2003	81,684,425	65,874,067	108,737,323
2004	85,065,375	65,347,540	115,075,996
2005	89,900,550	68,052,300	124,520,774
2006 est.	101,000,000	71,920,440	133,345,634
2007 vs. 2006	1%		2.6%
2007	102,000,000	80,800,000	136,759,635

This Executive Budget recommendation continues a number of the budgetary initiatives developed in last year's budget submission. During FY 2006 specific areas of concentration included:

- Hansen Permitting/Licensing System: "Go Live" for this new Development and Business License permitting system was in phases throughout the end of 2005 into the middle of 2006.
- 311 Citizen Help Center: Positions were included in the 2006 Budget to commence the new service center and the 2007 Recommended Budget includes continuation funding of \$500,000 for 3 new positions and the build-out of the new 311 Center. Continued emphasis will continue to be placed on internal process improvement reviews for individual functional areas during their integration into the 311 Center.
- Continual monitoring of overtime expenditures relative to budgeted amounts and anticipated salary savings.

During FY 2006, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was 553,800 according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2006, the Atlanta Regional Commission estimates the County's population to be 710,400.

FY 2007 Budget Summary

- Departmental requests for the FY 2007 Tax Funds Budget identified \$639,662,150 in Operating costs and \$70,536,110 in Capital costs for a total 2007 budget request of \$710,198,260. In order to balance the budget, the recommendation for FY 2007 is \$609,986,384. This represents a reduction of approximately \$100,211,876 from departmental requests. This also represents an increase of 5% from the mid-year adjusted FY 2006 Tax Funds Budget of \$580,894,184.
- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the minimum level established by the HOST Statute: This requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005 and FY 2006 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.4% and 56% Homestead Exemption, respectively. The present recommended Executive Budget, using the legal minimum under the HOST Statute, provides for a Homestead Exemption of 58%. The HOST program continues to be impacted by two financial trends:
 1. The projected growth rate of sales tax collections in FY 2007 as reflected in the table on page 1. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). It is presently estimated that actual 2006 collections will be 12% above actual 2005 collections. The 2007 budget assumes a moderate increase to \$102,000,000, based on indications of possible slowdown in 2007 in the state economy.
 2. The substantial increase (**23,066 units**) in the number of new owner-occupied residences in the county over the last six years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.
- In three out of the last 8 years, homeowners have paid no property taxes to support the County's general government operations. They have, of course, supported those operations through the payment of the 1-cent HOST (Sales) tax, which amounts to \$10.00 per \$1,000 spent in DeKalb County on applicable goods and services. Even considering the above cited trends, the overall tax burden on DeKalb County homeowners for general government operations will remain one of the lowest in the metropolitan area.

The 2007 Recommended Executive Budget is based on current forecasts of tax digest values and estimates of year-end fund balances. Exact values will be available in June 2007 when the Board of Commissioners adopts the final millage rates for FY 2007. Since the voters approved the homestead value freeze referendum (HB 595) for County taxes only, in November, the revaluation of such properties will not yield approximately \$4 to \$5 million for County services and debt service in 2007.

- Process Improvement Funds in the amount of \$500,000 have been included in this budget recommendation to continue a department-by-department review of how the County conducts its operations with the objective of improving our operational efficiency and effectiveness.
- It is estimated that the Fund Balance at the close of business on December 31, 2006 in the County's Tax Funds will be \$48.1 million. Approximately \$18.5 million constitutes the Budgetary Reserve, and the remainder (\$29.6 million) is an operating reserve that is re-budgeted in the 2007 Budget. The maintenance of an appropriate reserve is a critical factor in retaining the County's excellent credit ratings (Aaa by Moody's, AAA by Standard & Poor's). This is an approximate \$11.6 million increase in the estimated fund balance compared to our same position last year. This positive impact in the fund balance is substantially related to cost control in the administration of the Tax Funds Budget during 2006, along with noticeable revenue growth particularly in the excise tax area.

Additional Considerations of the 2007 Budget

- A 58% Homestead Exemption is included in the 2007 Recommended Tax Funds Budget. Within the HOST Statute (OCGA 48-8-104), the legal requirement for the maximum and minimum usage relates to prior year collections only. Since the beginning of 1999, the County has granted Homestead Exemptions (HOST) amounting to \$65.14 million in excess of the legally mandated requirements of the HOST Statute. Under the recommended overall budget structure, the County will have available and has budgeted \$22.9 million for capital projects. This amount is inclusive of \$2.6 million budgeted for technology improvement projects.
- Salary savings in the proposed 2007 Tax Funds budget are anticipated at the level of \$14.7 million. This level of salary savings recognizes the high vacancy rate that currently exists in the Tax Funds Budget and assumes approximately 345 positions will remain vacant during 2007.
- A pension contribution adjustment resulting from an actuarial recommendation of taking the 2007 County Contribution to 6.5% (of payroll) from 5.5% (of payroll) will impact the 2007 Tax Funds Budget by approximately \$2.5 million. This adjustment is necessary due to an increasing number of retirements and investment returns in the pension fund being below the actuarial investment rate of 8% - considered on a 5 year basis. An associated increase in the employees' contribution will take the total for employees to 3.5%. At the latest actuarial examination (4/2005) the fund was 99.04% funded, but requires these contribution increases due to market returns.

Executive Overview

In developing the recommendations for the 2007 Budget, the Administration has maintained its commitment to avoiding increases in the millage rate, to increasing the efficiency and effectiveness of County service's delivery and to providing further investment necessary to continue to move DeKalb County forward. Major issues addressed in the 2007 Budget may be summarized as follows:

- Continued emphasis will be placed on the County's efforts to improve operational effectiveness. As the County moves forward to include additional departments in the new 311 Customer Service Centers, each area is being subjected to a process improvement review to consider the most effective manner of operation. The new 311 Center is scheduled to implement a call-routing system that will allow the Center to actually respond to "311" calls during 2007.
- During 2007, several new systems are scheduled to be implemented including a new records management system for Recorder's Court, a new records system for the Clerk of Superior Court, a new Probation Tracking System, and major systems revisions to the systems in Tax Commissioner. The contract has also been awarded to replace the current tax assessor system.
- Up to 4% Merit Increment for all County Employees Based Upon Performance – Additional 2% Pay Adjustment for Police and Fire Officers: This type of funding rewards high quality performance and assists the County in retaining the best performing employees, particularly in the are of Public Safety

- Funding is included to enhance services at the new Lou Walker Senior Center: Four positions have been recommended to maintain service levels at the new Senior Center which has experienced tremendous growth in providing service to the County's seniors. Funding is also included for a twenty passenger van.
- Expedited Implementation of 2006 Bond Projects: The 2007 Budget will continue the emphasis on the construction of transportation, Library and Parks and Greenspace projects authorized in the 2006 Bond Program. Substantial progress has already been achieved in the construction of new sidewalks and intersection improvements. Program Managers have been employed for both the Parks and Library construction programs. In addition, the acquisition of additional parks and greenspace property has made excellent progress.
- Consolidation of Informational Systems Operational Systems: Nine positions have been transferred into Information Systems from various departments as part of the strategic plan to centralize responsibility for all information systems in one department. The budget also provides for the acquisition of new service and network switches to enhance the County's overall system security and provide appropriate disaster recovery and business interruption protection. Funding is also included for a major initiative to achieve a high level of system integration in the Criminal Justice area.
- Continued Focus on Upgrading Public Safety Facilities, Equipment and Capabilities: The Budget Recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms. Over \$4.9 million is included to provide full funding for the new Computer Aided Display System (CAD) for public safety operations. In addition, funding is included to substantially expand the Department's Gang Task Force. The budget also includes new positions in the District Attorney's Office to work specifically with the Gang Task Force. Additional new positions are recommended to expand the County's Code Enforcement and Animal Control operations.

It should also be noted that both the Police and Fire & Rescue Departments moved into their new Headquarters facility near LaVista Road in the last quarter of 2006.

It is also important to consider issues that are not directly addressed in the recommended 2007 Budget. These issues include the following:

- Development of a long range program to generate and promote growth in sales tax revenues. Because of the importance of HOST in providing property tax relief, the County must actively seek ways to encourage its growth. The County must do more to encourage citizens to dine, shop and play in DeKalb. The creation and continuation of the Department of Arts, Culture and Entertainment is one element of such a program. Its objective is to focus the County's efforts to promote cultural and artistic opportunities within the County.
- A related problem is the over dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, over 57.7% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the last six years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment. This approach should also include the support of existing commercial and industrial developments. The utilization of Enterprise Zones and appropriate Overlay Districts has already had an impact in specific areas of the County. The current efforts to develop appropriate "smart growth" planning and zoning tools are also important steps to address the problem.

Other assumptions impacting the 2007 Budget include the following:

During 2007, the Administration will maintain the same high level of control over the filling of vacant positions as in 2006 and managerial controls will be maintained to further control overtime.

The State of Georgia will continue with the implementation of the Homeowner’s Tax Relief Credit program, at the level of credit of \$8,000 per homestead.

This Executive Budget recommendation also **continues** a major revision of the County’s policy on annual salary adjustments. As in 2006, such salary adjustments will be structured to reward superior employee performance. As stated above, I have also included a 2% salary adjustment for police and fire sworn officers.

Personnel Changes Proposed for the FY 2007 Budget

The recommended budget includes a net addition of 79 positions for the provision of County services. Funding for these positions is allocated as follows:

	General/STD*	Fire	Sanitation	Water/Sewer	Other
	Fund	Fund	Fund	Fund	Fund**
Public Safety	12				
Public Works			13		
Administrative	<u>92</u>	—	—	<u>-6</u>	<u>-32</u>
Total	104		13	-6	-32

* **Special Tax Districts**

****Includes 32 transfers to be determined to staff the Citizens Help Center**

Summary

The FY 2007 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County’s needs and resources. Such consideration has required difficult decisions during FY 2006. The Executive Branch, with the cooperation of the Board of Commissioners, has continued to focus on two areas of local government: **first** to address the efficiency and effectiveness of the County’s operations thereby ensuring the highest level of service delivery at the lowest cost to the County’s citizens and, **second**, to place an emphasis on the continuation of the process improvement initiatives commenced in the last three years.

In FY 2007, the recommended Executive Budget provides for a continued focus on governmental efficiency, effectiveness, while at the same time “holding the line” on the cost of government. As in the past, the Executive Branch will continue its emphasis on customer service to our clients – the citizens and businesses of DeKalb County.

Vernon Jones
Chief Executive Officer



DEKALB COUNTY

VERNON JONES
CHIEF EXECUTIVE OFFICER

January 18, 2007

TO: Members, Board of Commissioners

FROM: Vernon Jones
Chief Executive Officer

SUBJECT: Amendment to the 2007 Recommended Budget

Attached please find the amendments that I am making to my Recommended 2007 Tax Funds Budget which was delivered to the Board of Commissioners December 4, 2006.

As a result of the 2006 closing process, revenue available for the 2007 Tax Funds Budget increased by \$8,518,171. Additionally, an additional encumbrance rollover amount of \$6,749,972 was also accounted for in the closing process. Under the new FMIS system the prior years' total encumbrance rollover amount must be added to the following years' Total Budget. Adding the additional revenue available for the 2007 Tax funds Budget of \$8,518,171 and the additional encumbrance rollover amount of \$6,749,972 to the December 4, 2006 recommended Budget of \$609,986,384 increases the Recommended Budget to \$625,254,527. Of this amount, it should be noted that \$17,005,601 are prior years' encumbrance rollover amounts which have previously be appropriated. The anticipations and appropriations resulting from this increase are detailed on the attached.

Staff is still in the process of determining amendments to be made to the Non-Tax Funds. I am not at this time anticipating amending those funds other than to accommodate year-end closing numbers, and will provide those amendments as soon as they are available.

Vernon Jones
Chief Executive Officer

Malool Administration Building / 1300 Commerce Drive / Decatur, Georgia 30030 / 404-371-2112 / Fax 404-371-4933

CEO Amendments - Tax Funds Recommended Budget 2007
1/18/07

REVENUES

<u>Type</u>	<u>Amount</u>	<u>Change</u>	
Property Taxes	(2,000,000)	Decrease Anticipation - Exemption Freeze	
	(100,000)	Decrease Anticipation - Car Rental Tax	
		Total Taxes Anticipated	(2,100,000)
	(1,200,000)	Decrease Anticipation - Local Govt/Other Agency	(1,200,000)
	11,818,171	Increased Fund Balance	11,818,171
	8,518,171	TOTAL TAX FUNDS ANTICIPATION CHANGES	8,518,171
	6,749,972	Increase Tax Funds Encumbrance Rollover	6,749,972
	15,268,143	TOTAL TAX FUNDS ANTICIPATION AMENDMENT	15,268,143
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06 *	609,986,384
		CEO AMENDED TAX FUNDS RECOMMENDED BUDGET	625,254,527

* Contains \$10,255,629 Prior Year Encumbrance Rollover

APPROPRIATIONS

<u>Dept</u>	<u>Amount</u>	<u>Change</u>		<u>Pos</u>
District Attorney	69,500	Create 2 Legal Secretaries to assist with workload		2
		Total DA	69,500	
Superior Court	42,300	Create Paralegal to handle child support paperwork		1
	20,800	Restore base budget funding for interns		
		Total - Superior Court	63,100	
Solicitor General	46,800	Create position to function as Exec. Asst.		1
		Total Solicitor General	46,800	
Human Services	59,467	Create a Director of Prevention Services position		1
	204,420	Restore miscalculated base budget funding		
		Total Human Services	263,887	
Hospital Fund	600,000	Increase contribution to Grady Hospital		
		Total Hospital Fund	600,000	
Parks & Recreation	106,284	Add 3 craft positions to address maintenance		3
	215,222	Add Grounds Tech. Positions		10
		Total Parks & Recreation	321,506	
Sheriff	780,000	Extend 2% raise to Deputies/D.O.'s		
	310,778	Starting salary adj. - Detention Officers		
	343,964	Juvenile Court Security net increase		12
		Total Sheriff	1,434,742	
Juvenile Court	(158,964)	Eliminate funding for security contract		
		Total Juvenile Court	(158,964)	

CEO Amendment Attachment

CEO Amendments - Tax Funds Recommended Budget 2007
1/18/07

APPROPRIATIONS

Dept	Amount	Change		Pos
Planning & Devel.	34,600	Create additional Planner position		1
			Total P&D 34,600	
Police	2,022,000	Add 50 Police Officers 25-June, 25-Sept.		50
	125,000	Create Police Legal Advisor, Admin Asst, Sec		3
			Total Police 2,147,000	
Fire	76,000	Add 1 Mobile Service Vehicle for Fire Maintenance	76,000	
State Court	10,000	Add 2% raise for sworn officers - Marshall	10,000	
Library	100,000	Correct error in Library Book Budget	100,000	
Non Departmental	10,000	ARC dues increase		
	(350,000)	Decrease Reserve for Appropriation		
			Total Non Departmental (340,000)	
Contribution to CIP	1,000,000	Add funding - Arts Center at Callanwolde - FM		
	1,000,000	Add funding - South Arts Center - FM		
	800,000	Add funding - Maloof Renovation - FM		
	350,000	Add funding - Maloof Sprinklers - FM		
	200,000	Data Storage and Disaster Recovery - IS		
	200,000	Window Server Consolidation - IS		
	300,000	GE Cap Payments Tax Ass/Clk Sup Crt		
			3,850,000	
	8,518,171	TOTAL TAX FUND APPROPRIATION CHANGES	8,518,171	84
	6,749,972	Increase Tax Funds Encumbrance Rollover	6,749,972	
	15,268,143	TOTAL TAX FUND APPROPRIATION AMENDMENT	15,268,143	
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	609,986,384	
		CEO AMENDED TAX FUNDS RECOMMENDED BUDGET	625,254,527	



DEKALB COUNTY

VERNON JONES
CHIEF EXECUTIVE OFFICER

January 22, 2007

TO: Members, Board of Commissioners

FROM: Vernon Jones
Chief Executive Officer

SUBJECT: Amendment to the 2007 Recommended Budget – Non-Tax Funds

Attached please find the amendments that I am making to my Recommended 2007 Non-Tax Funds Budget which was delivered to the Board of Commissioners December 4, 2006.

Anticipations and Appropriations that must be changed due to actual year ending revenues and expenditures are listed. In most cases these involve changes to fund balance in the revenue budget, and a corresponding change in the expenditure budget. There are no additional positions or vehicles included in these amendments. There are no amendments required to the County Jail Fund. These amendments will be reflected in **Attachment A** of the Budget Resolution when the resolution is considered at the meeting of January 23, 2007.

It should be noted that the numbers in the Grant Fund reflect a consolidated reconciliation between the General Ledger and Project and Grants modules of the Oracle FMIS. This was reflected in a considerable increase of actual vs. anticipated Intergovernmental Revenue, as pending revenue was recognized as received.

The staff is continuing to analyze the year-end figures in these funds to determine if any further action will be required during the mid-year budget review period.

Vernon Jones
Chief Executive Officer

Maloolf Administration Building / 1300 Commerce Drive / Decatur, Georgia 30030 / 404-371-2112 / Fax 404-371-4933

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

DEVELOPMENT FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>		
	735,997	Increase Licenses and Permits		
	(735,997)	Decrease Fund Balance		
			Total Amended	0
		TOTAL ANTICIPATION CHANGES		0
		Increase Encumbrance Rollover		108,881
		TOTAL ANTICIPATION AMENDMENT		108,881
		CEO RECOMMENDED BUDGET 12/04/06		10,499,882
		CEO AMENDED RECOMMENDED BUDGET		10,608,763
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>		
		Increase Encumbrance Rollover		108,881
		TOTAL APPROPRIATION AMENDMENT		108,881
		CEO RECOMMENDED BUDGET 12/04/06		10,499,882
		CEO AMENDED RECOMMENDED BUDGET		<u>10,608,763</u>

PUBLIC EDUCATION & GOVERNMENT ACCESS FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>		
	(216)	Decrease Fund Balance		(216)
		TOTAL ANTICIPATION CHANGES		(216)
		Increase Encumbrance Rollover		43,862
		TOTAL ANTICIPATION AMENDMENT		43,646
		CEO RECOMMENDED BUDGET 12/04/06		1,532,054
		CEO AMENDED RECOMMENDED BUDGET		1,575,700
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>		
	(216)	Decrease Miscellaneous Charges		
			Total Amended	(216)
		TOTAL APPROPRIATION CHANGES		(216)
		Increase Encumbrance Rollover		43,862
		TOTAL APPROPRIATION AMENDMENT		43,646
		CEO RECOMMENDED BUDGET 12/04/06		1,532,054
		CEO AMENDED RECOMMENDED BUDGET		<u>1,575,700</u>

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

HOTEL/MOTEL TAX FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	115,842	Increase Fund Balance	115,842
		TOTAL ANTICIPATION CHANGES	115,842
		Increase Encumbrance Rollover	0
		TOTAL ANTICIPATION AMENDMENT	115,842
		CEO RECOMMENDED BUDGET 12/04/06	3,030,592
		CEO AMENDED RECOMMENDED BUDGET	3,146,434

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	115,842	Increase Other Costs - Reserve For Appropriations	
		Total Amended	115,842
		TOTAL APPROPRIATION CHANGES	115,842
		Increase Encumbrance Rollover	0
		TOTAL APPROPRIATION AMENDMENT	115,842
		CEO RECOMMENDED BUDGET 12/04/06	3,030,592
		CEO AMENDED RECOMMENDED BUDGET	3,146,434

VICTIM ASSISTANCE FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(229,156)	Decrease Fund Balance	(229,156)
		TOTAL ANTICIPATION CHANGES	(229,156)
		Increase Encumbrance Rollover	23,440
		TOTAL ANTICIPATION AMENDMENT	(205,716)
		CEO RECOMMENDED BUDGET 12/04/06	1,758,057
		CEO AMENDED RECOMMENDED BUDGET	1,552,341

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(229,156)	Decrease Reserve for Appropriation	
		Total Amended	(229,156)
		TOTAL APPROPRIATION CHANGES	(229,156)
		Increase Encumbrance Rollover	23,440
		TOTAL APPROPRIATION AMENDMENT	(205,716)
		CEO RECOMMENDED BUDGET 12/04/06	1,758,057
		CEO AMENDED RECOMMENDED BUDGET	1,552,341

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

RECREATION FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(164,351)	Decrease Charges for Services	(164,351)
TOTAL ANTICIPATION CHANGES			(164,351)
		Increase Encumbrance Rollover	108,456
TOTAL ANTICIPATION AMENDMENT			(55,895)
CEO RECOMMENDED BUDGET 12/04/06			1,941,513
CEO AMENDED RECOMMENDED BUDGET			1,885,618

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(164,351)	Decrease Miscellaneous Expenditures	
		Total Requested	(164,351)
TOTAL APPROPRIATION CHANGES			(164,351)
		Increase Encumbrance Rollover	108,456
TOTAL APPROPRIATION AMENDMENT			(55,895)
CEO RECOMMENDED BUDGET 12/04/06			1,941,513
CEO AMENDED RECOMMENDED BUDGET			1,885,618

LAW ENFORCEMENT CONFISCATED MONIES FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	201,151	Increase Fund Balance	201,151
TOTAL ANTICIPATION CHANGES			201,151
		Increase Encumbrance Rollover	224,169
TOTAL ANTICIPATION AMENDMENT			425,320
CEO RECOMMENDED BUDGET 12/04/06			3,227,616
CEO AMENDED RECOMMENDED BUDGET			3,652,936

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(20,680)	Decrease Sheriff Appropriation	
3,652,935	4,873	Increase District Attorney Appropriation	
	216,958	Increase Other Costs - Reserve For Appropriations	
		Total Amended	201,151
TOTAL APPROPRIATION CHANGES			201,151
		Increase Encumbrance Rollover	224,169
TOTAL APPROPRIATION AMENDMENT			425,320
CEO RECOMMENDED BUDGET 12/04/06			3,227,616
CEO AMENDED RECOMMENDED BUDGET			3,652,936

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

JUVENILE SERVICES FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	116,371	Increase Fund Balance	116,371
		TOTAL ANTICIPATION CHANGES	116,371
		Increase Encumbrance Rollover	2,352
		TOTAL ANTICIPATION AMENDMENT	118,723
		CEO RECOMMENDED BUDGET 12/04/06	287,843
		CEO AMENDED RECOMMENDED BUDGET	406,566
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	116,371	Increase Miscellaneous Expenditures	
		Total Requested	116,371
		TOTAL APPROPRIATION CHANGES	116,371
		Increase Encumbrance Rollover	2,352
		TOTAL APPROPRIATION AMENDMENT	118,723
		CEO RECOMMENDED BUDGET 12/04/06	287,843
		CEO AMENDED RECOMMENDED BUDGET	406,566

DRUG ABUSE TREATMENT & EDUCATION FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	19,348	Increase Fund Balance	19,348
		TOTAL ANTICIPATION CHANGES	19,348
		Increase Encumbrance Rollover	14,846
		TOTAL ANTICIPATION AMENDMENT	34,194
		CEO RECOMMENDED BUDGET 12/04/06	54,189
		CEO AMENDED RECOMMENDED BUDGET	88,383
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	19,348	Increase Purchased Contracted Services	
		Total Amended	19,348
		TOTAL APPROPRIATION CHANGES	19,348
		Increase Encumbrance Rollover	14,846
		TOTAL APPROPRIATION AMENDMENT	34,194
		CEO RECOMMENDED BUDGET 12/04/06	54,189
		CEO AMENDED RECOMMENDED BUDGET	88,383

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

STREET LIGHT FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(424,483)	Decrease Fund Balance	(424,483)
		TOTAL ANTICIPATION CHANGES	(424,483)
		Increase Encumbrance Rollover	427
		TOTAL ANTICIPATION AMENDMENT	(424,056)
		CEO RECOMMENDED BUDGET 12/04/06	3,730,020
		CEO AMENDED RECOMMENDED BUDGET	3,305,964

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(424,483)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	(424,483)
		TOTAL APPROPRIATION CHANGES	(424,483)
		Increase Encumbrance Rollover	427
		TOTAL APPROPRIATION AMENDMENT	(424,056)
		CEO RECOMMENDED BUDGET 12/04/06	3,730,020
		CEO AMENDED RECOMMENDED BUDGET	3,305,964

EMERGENCY TELEPHONE SYSTEM FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	166,406	Increase Fund Balance	166,406
		TOTAL ANTICIPATION CHANGES	166,406
		Increase Encumbrance Rollover	4,095,555
		TOTAL ANTICIPATION AMENDMENT	4,261,961
		CEO RECOMMENDED BUDGET 12/04/06	13,912,802
		CEO AMENDED RECOMMENDED BUDGET	18,174,763

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	166,406	Increase Other Costs - Reserve For Appropriations	
		Total Amended	166,406
		TOTAL APPROPRIATION CHANGES	166,406
		Increase Encumbrance Rollover	4,095,555
		TOTAL APPROPRIATION AMENDMENT	4,261,961
		CEO RECOMMENDED BUDGET 12/04/06	13,912,802
		CEO AMENDED RECOMMENDED BUDGET	18,174,763

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

SPEED HUMPS MAINTENANCE FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	121,288	Increase Fund Balance	121,288
TOTAL ANTICIPATION CHANGES			121,288
		Increase Encumbrance Rollover	3,433
TOTAL ANTICIPATION AMENDMENT			124,721
CEO RECOMMENDED BUDGET 12/04/06			937,129
CEO AMENDED RECOMMENDED BUDGET			1,061,850
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	121,288	Increase Other Costs - Reserve For Appropriations	
		Total Amended	121,288
TOTAL APPROPRIATION CHANGES			121,288
		Increase Encumbrance Rollover	3,433
TOTAL APPROPRIATION AMENDMENT			124,721
CEO RECOMMENDED BUDGET 12/04/06			937,129
CEO AMENDED RECOMMENDED BUDGET			1,061,850

GRANT-IN-AID FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	24,460,940	Increase Fund Balance	
	(10,000,000)	Decrease Intergovernmental Revenues - Federal	
	(4,000,000)	Decrease Intergovernmental Revenues - State	
	(12,507,590)	Decrease Miscellaneous Revenues	
		Total Amended	(2,046,650)
TOTAL ANTICIPATION CHANGES			(2,046,650)
		Increase Encumbrance Rollover	2,867,312
TOTAL ANTICIPATION AMENDMENT			820,662
CEO RECOMMENDED BUDGET 12/04/06			22,551,917
CEO AMENDED RECOMMENDED BUDGET			23,372,579
<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	820,662	Adjust Grant Balances	
		Total Amended	820,662
TOTAL APPROPRIATION CHANGES			820,662
CEO RECOMMENDED BUDGET 12/04/06			22,551,917
CEO AMENDED RECOMMENDED BUDGET			23,372,579

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

WATER & SEWERAGE OPERATING FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(3,812,633)	Decrease Fund Balance	(3,812,633)
		TOTAL ANTICIPATION CHANGES	(3,812,633)
		Increase Encumbrance Rollover	5,554,715
		TOTAL ANTICIPATION AMENDMENT	1,742,082
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	152,200,626
		CEO AMENDED RECOMMENDED BUDGET	153,942,708

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(3,812,633)	Decrease Other Financing Uses -Transfer to R&E	
		Total Amended	(3,812,633)
		TOTAL APPROPRIATION CHANGES	(3,812,633)
		Increase Encumbrance Rollover	5,554,715
		TOTAL APPROPRIATION AMENDMENT	1,742,082
		CEO RECOMMENDED BUDGET 12/04/06	152,200,626
		CEO AMENDED RECOMMENDED BUDGET	153,942,708

WATER & SEWERAGE SINKING FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	8,229,038	Increase Fund Balance	8,229,038
		TOTAL ANTICIPATION CHANGES	8,229,038
		Increase Encumbrance Rollover	1,001
		TOTAL ANTICIPATION AMENDMENT	8,230,039
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	35,496,823
		CEO AMENDED RECOMMENDED BUDGET	43,726,862

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	8,229,038	Increase Other Costs - Reserve For Appropriations	
		Total Amended	8,229,038
		TOTAL APPROPRIATION CHANGES	8,229,038
		Increase Encumbrance Rollover	1,001
		TOTAL APPROPRIATION AMENDMENT	8,230,039
		CEO RECOMMENDED BUDGET 12/04/06	35,496,823
		CEO AMENDED RECOMMENDED BUDGET	43,726,862

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

SANITATION FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(1,241,981)	Decrease Fund Balance	(1,241,981)
TOTAL ANTICIPATION CHANGES			(1,241,981)
		Increase Encumbrance Rollover	1,971,147
TOTAL ANTICIPATION AMENDMENT			729,166
CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06			77,249,318
CEO AMENDED RECOMMENDED BUDGET			77,978,484

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	30,839	Increase Miscellaneous Charges - FEMA refund	
	50,822	Increase Other Costs - Pensioners Group Ins	
	(1,323,642)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	(1,241,981)
TOTAL APPROPRIATION CHANGES			(1,241,981)
		Increase Encumbrance Rollover	1,971,147
TOTAL APPROPRIATION AMENDMENT			729,166
CEO RECOMMENDED BUDGET 12/04/06			77,249,318
CEO AMENDED RECOMMENDED BUDGET			77,978,484

DEKALB PEACHTREE AIRPORT

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	1,978,649	Increase Fund Balance	1,978,649
TOTAL ANTICIPATION CHANGES			1,978,649
		Increase Encumbrance Rollover	158,711
TOTAL ANTICIPATION AMENDMENT			2,137,360
CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06			4,559,653
CEO AMENDED RECOMMENDED BUDGET			6,697,013

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	1,978,649	Increase Other Costs - Reserve For Appropriations	
		Total Amended	1,978,649
TOTAL APPROPRIATION CHANGES			1,978,649
		Increase Encumbrance Rollover	158,711
TOTAL APPROPRIATION AMENDMENT			2,137,360
CEO RECOMMENDED BUDGET 12/04/06			4,559,653
CEO AMENDED RECOMMENDED BUDGET			6,697,013

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

STORMWATER UTILITY OPERATING FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	1,904,371	Increase Fund Balance	1,904,371
		TOTAL ANTICIPATION CHANGES	1,904,371
		Increase Encumbrance Rollover	4,351,894
		TOTAL ANTICIPATION AMENDMENT	6,256,265
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	19,765,544
		CEO AMENDED RECOMMENDED BUDGET	26,021,809

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	1,904,371	Increase Other Costs - Reserve For Appropriations	
		Total Amended	1,904,371
		TOTAL APPROPRIATION CHANGES	1,904,371
		Increase Encumbrance Rollover	4,351,894
		TOTAL APPROPRIATION AMENDMENT	6,256,265
		CEO RECOMMENDED BUDGET 12/04/06	19,765,544
		CEO AMENDED RECOMMENDED BUDGET	26,021,809

FLEET MAINTENANCE FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(1,665,086)	Decrease Fund Balance	(1,665,086)
		TOTAL ANTICIPATION CHANGES	(1,665,086)
		Increase Encumbrance Rollover	2,065,506
		TOTAL ANTICIPATION AMENDMENT	400,420
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	31,202,810
		CEO AMENDED RECOMMENDED BUDGET	31,603,230

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(415,484)	Decrease Purchased Contract Services	
	(1,249,602)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	(1,665,086)
		TOTAL APPROPRIATION CHANGES	(1,665,086)
		Increase Encumbrance Rollover	2,065,506
		TOTAL APPROPRIATION AMENDMENT	400,420
		CEO RECOMMENDED BUDGET 12/04/06	31,202,810
		CEO AMENDED RECOMMENDED BUDGET	31,603,230

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

VEHICLE FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(593,439)	Decrease Fund Balance	
	663,700	Increase Charges for Services- Vehicle Additions	
		Total Amended	70,261
TOTAL ANTICIPATION CHANGES			70,261
		Increase Encumbrance Rollover	13,693,828
TOTAL ANTICIPATION AMENDMENT			13,764,089
CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06			44,772,610
CEO AMENDED RECOMMENDED BUDGET			58,536,699

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	663,700	Increase Capital Outlays-Vehicle Additions	
	(593,439)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	70,261
TOTAL APPROPRIATION CHANGES			70,261
		Increase Encumbrance Rollover	13,693,828
TOTAL APPROPRIATION AMENDMENT			13,764,089
CEO RECOMMENDED BUDGET 12/04/06			44,772,610
CEO AMENDED RECOMMENDED BUDGET			58,536,699

RISK MANAGEMENT FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(2,445,545)	Decrease Fund Balance	(2,445,545)
TOTAL ANTICIPATION CHANGES			(2,445,545)
		Increase Encumbrance Rollover	738,794
TOTAL ANTICIPATION AMENDMENT			(1,706,751)
CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06			83,283,649
CEO AMENDED RECOMMENDED BUDGET			81,576,898

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(2,445,545)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	(2,445,545)
TOTAL APPROPRIATION CHANGES			(2,445,545)
		Increase Encumbrance Rollover	738,794
TOTAL APPROPRIATION AMENDMENT			(1,706,751)
CEO RECOMMENDED BUDGET 12/04/06			83,283,649
CEO AMENDED RECOMMENDED BUDGET			81,576,898

CEO Non-Tax Amendment Attachment

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
1/20/07

WORKERS COMPENSATION FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	1,003,094	Increase Fund Balance	1,003,094
		TOTAL ANTICIPATION CHANGES	1,003,094
		Increase Encumbrance Rollover	210,991
		TOTAL ANTICIPATION AMENDMENT	1,214,085
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	10,772,413
		CEO AMENDED RECOMMENDED BUDGET	11,986,498

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	1,003,094	Increase Other Costs - Reserve For Appropriations	
		Total Amended	1,003,094
		TOTAL APPROPRIATION CHANGES	1,003,094
		Increase Encumbrance Rollover	210,991
		TOTAL APPROPRIATION AMENDMENT	1,214,085
		CEO RECOMMENDED BUDGET 12/04/06	10,772,413
		CEO AMENDED RECOMMENDED BUDGET	11,986,498

BUILDING AUTHORITY LEASE PURCHASE FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>	
	(1,276,455)	Decrease Fund Balance	(1,276,455)
		TOTAL ANTICIPATION CHANGES	(1,276,455)
		Increase Encumbrance Rollover	0
		TOTAL ANTICIPATION AMENDMENT	(1,276,455)
		CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06	3,733,571
		CEO AMENDED RECOMMENDED BUDGET	2,457,116

<u>Appropriations</u>	<u>Amount</u>	<u>Change</u>	
	(1,276,455)	Decrease Other Costs - Reserve For Appropriations	
		Total Amended	(1,276,455)
		TOTAL APPROPRIATION CHANGES	(1,276,455)
		Increase Encumbrance Rollover	0
		TOTAL APPROPRIATION AMENDMENT	(1,276,455)
		CEO RECOMMENDED BUDGET 12/04/06	3,733,571
		CEO AMENDED RECOMMENDED BUDGET	2,457,116

CEO AMENDMENTS - NON-TAX FUNDS RECOMMENDED BUDGET 2007
 1/20/07

PUBLIC SAFETY & JUDICIAL FACILITIES AUTHORITY LEASE PAYMENTS FUND

<u>Anticipations</u>	<u>Amount</u>	<u>Change</u>		
	(14,625)	Decrease Fund Balance		
	14,625	Increase Miscellaneous Revenue		
			Total Amended	0
			TOTAL ANTICIPATION CHANGES	0
				Increase Encumbrance Rollover
				0
			TOTAL ANTICIPATION AMENDMENT	0
				CEO TAX FUNDS RECOMMENDED BUDGET 12/04/06
				3,105,376
				CEO AMENDED RECOMMENDED BUDGET
				<u>3,105,376</u>

CHRONOLOGY OF 2007 BUDGET ADOPTION

A timetable and the highlights of the 2007 Budget Adoption process are summarized below:

DATE	ACTION
December 4, 2006	Chief Executive Officer (CEO) delivers a balanced 2007 Recommended Budget for all operating funds to the Board of Commissioners (BOC)
December 4, 2006 December 5, 2006 December 6, 2006	CEO and BOC hold public information hearings to solicit public input on the CEO's Recommended 2007 Budget
January 9, 2007	CEO and BOC hold Public Hearing on the CEO's 2007 Recommended Budget
January 11, 2007 - February 27, 2007	The BOC's Budget Review Committee reviews the CEO's Recommended Budget
January 18, 2007	CEO delivers Amendment to the 2007 Recommended Budget Letter for Tax Funds Budgets
January 22, 2007	CEO delivers Amendment to the 2007 Recommended Budget Letter for Non-Tax Funds Budgets
January 23, 2007	CEO and BOC hold Public Hearing on the 2007 Proposed Budget
January 23, 2007	BOC defers 2007 Budget Adoption to the February 13, 2007 BOC meeting
February 3, 2007 - February 12, 2007	BOC hold additional Hearings to solicit input on the 2007 Recommended Budget
February 13, 2007	BOC defers 2007 Budget Adoption to the February 27, 2007 BOC meeting
February 27, 2007	CEO and BOC hold Public Hearing on the 2007 Proposed Budget

CHRONOLOGY OF 2007 BUDGET ADOPTION

A timetable and the highlights of the 2007 Budget Adoption process are summarized below:

DATE	ACTION
February 27, 2007	<p>BOC adopts 2007 Budget and 8 Amendments (See page 50 for details)</p> <p>BOC tabled the "2007 Budget Position Additions, Deletions, and Transfers" list. (The effect of this action was to fund the positions but not authorize the additions, deletions, or transfers of the positions)</p>
February 28, 2007	<p>CEO vetoes seven of the eight 2007 Budget Amendments (See pages 51-52 for the highlights. The CEO's veto letter is located in the Appendices)</p>
March 13, 2007	<p>BOC fails to override the CEO's Budget veto</p> <p>BOC defers the revised "Budget Position Additions, Deletions, and Transfers" list to the March 27, 2007 BOC meeting</p>
March 20, 2007	<p>BOC's Budget Review Committee continues to discuss the 2007 Budget Adoption process, the CEO's veto, and next steps</p>
March 27, 2007	<p>BOC adopts the revised "Budget Position Additions, Deletions, and Transfers" list. (This completed the adoption of the operating budgets)</p> <p>BOC defers the adoption of the Capital Projects Budget to the April 10, 2007 BOC meeting</p> <p>BOC's Budget Review Committee discusses the Capital Projects Budget</p>
April 10, 2007	<p>BOC adopts the Capital Projects Budget</p>

CHRONOLOGY OF 2007 BUDGET ADOPTION

BOARD OF COMMISSIONERS ADOPTED BUDGET AMENDMENTS

ACTION: H1

The following is an outline of the discussion/action on the 2007 Budget.

- I. Public Hearing Comments (heard on 1/09/07, 1/23/07, 2/13/07 and 2/27/07)
- II. Budget Adoption and Budget Review Committee Amendments to CEO's 2007 Recommendation Budget. (heard on 1/23/07, 2/13/07 and 2/27/07)

MOTION was made by Commissioner Gannon, seconded by Commissioner Rader to adopt the CEO's 2007 budget substitute with amendments as follows:

Amendment No. 1: Decrease funding by \$2,147,000 for the Proposed Police Expenditure in the Special Tax District-Designated Services making the Appropriation of \$103,916,175. The \$2,147,000 will be moved to Anticipated Revenue in the General Fund.

Amendment No. 2: To increase the Contribution to Capital Projects to an amount of \$27,397,000 and to Reserve this amount for Appropriation until such time as the Board of Commissioners determines the priority of Capital Improvements as required by law. I move that this item be tabled.

Amendment No. 3: To increase the expenditure of the Board of Commissioners to an Appropriation of \$2,309,297 for central administration 2.5 positions, professional services and related supplies and equipment.

Amendment No. 4: To decrease the Tax Funds Appropriation with an across the board cut of 1.8% without impacting our legal obligations or encumbrances and excluding from that cut the Board of Commissioners Administrative Expenditures, the Ethics Board, the DFACS and Contribution to Capital Projects, and this cut will utilize the \$1 million Economic Development Incentive in the Non-Departmental Department, and this would be for the purposes of providing \$118,600 to Anticipated Revenues in the General Fund and \$7,949,423 to the Tax Fund which would increase our tax relief. Technically, that \$7.9 million goes to the CIP and then Host money from the CIP is moved out to increase tax relief. (The Fire Fund deduction of 1.8% actually stays in tax relief). These deductions would not effect the debt service funds, the new little rental vehicle nor the hospital fund.

Amendment No. 5: Create a new Appropriation line item in the General Fund Police Services of \$10,000 for the establishment of a Police Citizen Review board to assist the Police Department with community relations and other issues.

Amendment No. 6: Add \$30,000 to Women Moving On, an organization to address domestic violence in Non-Departmental.

Amendment No. 7: Table Attachment B to the budget appropriation package which is entitled Positions, Additions, Deletions and Transfers to allow the administration to propose any staff changes necessitated by the foregoing amendments.

Amendment No. 8: No departmental changes or restructuring that would create a new department that would be a part of this appropriation.

After discussions and comments from all Commissioners, Commissioner Ellis called the question to end the budget discussion, seconded by Commissioner Boyer. The vote failed 4-3-0-0 for lack of a two-thirds vote. Therefore, the discussion continued. Commissioners Johnson, May and Stokes opposed.

After further discussion, the Motion to approve with amendments were voted on and passed 4-3-0-0. Commissioners Johnson, May and Stokes opposed.

Source: Minutes of February 27, 2007 Board of Commissioners Meeting

CHRONOLOGY OF 2007 BUDGET ADOPTION

DEKALB COUNTY

Vernon Jones
Chief Executive Officer



NEWS RELEASE

Board of Commissioners

Elaine Boyer, District 1
Jeff Rader, District 2
Larry L. Johnson, District 3
Burrell Ellis, District 4
Lee May, District 5
Kathie Gannon, District 6
Connie Stokes, District 7

FEBRUARY 28, 2007

FOR IMMEDIATE RELEASE

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CEO JONES VETOES BUDGET AMENDMENTS *QUESTIONS VIOLATION OF STATE'S OPEN MEETING ACT*

DECATUR- Chief Executive Officer Vernon Jones today vetoed seven of the eight recommended budget recently approved by the Board of Commissioners. Jones made the announcement in a press conference this afternoon (Wednesday, February 28, 2007).

"There are times as the CEO when I am called upon to make difficult decisions: this is not one of those times," he said in vetoing seven of the eight amendments.

Jones said the action by commissioners is unfair to citizens. "Government should be transparent and open to all. The days of backroom deal-trading are over." Jones also said that he will ask the DeKalb district attorney and the state attorney general to "look into whether there has been a violation by Commissioners Ellis, Boyer, Gannon and Rader of the state's open meeting act."

Jones vetoed the following amendments, which were introduced by Commissioner Kathie Gannon, Chair of the Budget Review Committee, at the BOC meeting:

- Decrease funding by \$ 2,147,000 for the proposed police expenditure in the special tax district-designated services;
- Increase the contribution to Capital Projects to \$27,397,000;
- Increase the expenditure of the Board of Commissioners to an appropriation of \$2,309,297 for central administration and additional positions;

(MORE)

Department of Communications, The Manuel J. Maloof Center, 1300 Commerce Drive, Sixth Floor, Decatur, GA 30030
www.co.dekalb.ga.us

CHRONOLOGY OF 2007 BUDGET ADOPTION

PAGE 2, CEO JONES VETO

- Decrease the Tax Fund Appropriation with an across-the-board cut of 1.8 percent without stated exceptions, and deleted \$1 million Economic Development;
- General Fund Appropriation of \$10,000 for the establishment of a Police Citizen Review Board;
- "Table" Attachment B entitled Positions, Additions, Deletions, and Transfers; and
- A motion to prohibit any departmental changes or restructuring of department.

Jones used his executive power under Section 15 of the Organizational Act, 1981, to line-item veto all the amendment except the amendment that adds \$30,000 to Women Moving On, which supports funding in the Victim Assistance Fund.

A two-thirds vote is required by five of the seven Commissioners to over-ride Jones' veto at the next regular scheduled meeting. This is the fourth time Jones has issued a veto since becoming chief executive officer in 2001.

#

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

Good morning, America.

Welcome to my 6th State of the County Address. As I stand before you today I am reminded of one of my favorite scriptures "without a vision the people will perish." Seven years ago I had the vision to run for Chief Executive Officer and to improve the quality of life in DeKalb. And today we have come a mighty long way as we all know. Seven is the number of completion. We have accomplished many things but we are not finished.

And let me tell you this, the momentum and energy of this administration will only slow down 12/31/08 @ 11:59!

I want to assure you in 2007 you will continue to see progress in DeKalb County and today, I am here to share with you some of our many accomplishments.

Every year, I stand before you and tell you of our achievements, but this year I have a special treat. Pictures are worth a thousand words. So sit back and enjoy this video presentation.

(Show video).

What we've just shared is some of our major accomplishments in DeKalb. As you can see, we have focused on quality of life issues. Now let's take a closer look at what we've done, starting with public safety.

[County Goals: Crime Prevention, Infrastructure, Organizational Effectiveness]

First of all, I am very proud of the selection of our new police chief: Terrell Bolton. He will do a fine job in providing quality leadership in public safety. DeKalb County has invested over 48 million dollars in our public safety infrastructure beginning with a 27 million dollar investment that included two buildings: A new police headquarters and a new fire rescue headquarters. One of the features of this new public safety complex is a state of the art 911 emergency operation. We have also made the financial commitment to upgrade our police radio system. We are currently replacing a 20 year-old analog radio system with an advanced state of the art digital system. This system is important because it allows us to virtually eliminate radio dead spots and improve the clarity of call transmissions.

The bottom line [is] this new radio system will save lives. With our new mobile command center and all of its bells and whistles we are now able to send live video footage from our helicopters in the air back down to our mobile command center on the ground. This gives our officers in the mobile command center, a bird's eye view of activities on the ground.

[County Goals: Crime Prevention, Infrastructure, Organizational Effectiveness]

Under the same public safety umbrella, as we switch over to Fire [and] Rescue, we have the state of the art haz-mat equipment. This allows us to respond to chemical and hazardous incidents. This is a valuable tool for homeland security. Keep in mind, DeKalb County created the first local office of homeland security in the country. Upgrades of our fire stations are important. The old fire station on McAfee Road was recently replaced with the first two-story state of the art fire station built in DeKalb County in the past 50 years. It includes brass slide polls and a state of the art radio & computer system. The decontamination unit is the only one of its size in Georgia. We can decontaminate 300 people per hour versus our previous unit that could only service 30 people per hour.

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

[County Goals: Infrastructure, Human Services, Organizational Effectiveness]

Our latest and greatest addition to our public safety system and customer service department is our new 311 center. In December of 2006, the Public Service Commission voted unanimously to assign the 311 number to DeKalb County citizens which is currently under trial and will be fully activated mid-June. This 311 call center, equipped with live operators, will receive non-emergency calls from our citizens. This will eliminate 30 percent of our calls going to our 911 center. That translates into a quicker response time to our true emergency calls. Therefore, all non-emergency calls will go to our 311 center to address and track customer concerns and questions. In DeKalb County customer service is our top priority.

[County Goals: Crime Prevention, Human Services]

One final public safety footnote, I want to thank the Board of Commissioners for passing landmark legislation, to reduce the number of accidents due to cell phone usage while operating a vehicle. This legislation has attracted state and national interest as a model for reducing accidents.

Also, let me thank all men and women who serve in public safety.

[County Goals: Infrastructure, Human Services, Organizational Effectiveness]

Now let's talk about our environment, which includes parks and green space. In 2006 we hit a home run. Arabia Mountain became the 26th National Heritage Area in the country. After years of lobbying and personally walking those long halls of Congress working with both sides of the aisle, Arabia Mountain was declared a National Heritage Area. This brings infinite funding and unlimited visitors from around the world to DeKalb County, Georgia. What a grand slam!

In 2005 we were named "one of the most nature-friendly communities in America." We continue to preserve and protect green space, natural resources and wildlife, and improve our parks.

In September 2006, we partnered with the PATH Foundation and opened a new section of the Arabia Mountain trail which stretches down to the new South River Bridge. This new bridge spans 200 feet and connects Rockdale [County] and DeKalb County.

Again I'd like to thank you, the voters of DeKalb County for passing the green space and parks referendums that totaled 222 million dollars. These funds allow us to preserve land and improve our parks. Thus far, we have preserved 26 hundred acres of land, several historical properties, and improved almost all of our parks which includes some new parks: the Liane Levetan Park at Brook Run is a fine example of one of our greatest new parks. This park includes the children's adventure's garden and the first skate park in the county which is due to open this year. Also, currently under design is our first ever state of the art aquatic center. Never before has DeKalb County made the commitment to our children to have access to an indoor, year round swimming facility.

[County Goals: Infrastructure, Economic Development, Human Services, Financial Strength]

But we didn't stop there. Another aspect of protecting our environment is keeping it clean and beautiful. At the end of 2006, we launched a new litter patrol unit. The litter patrol unit will work with DeKalb County departments and citizens to keep the county clean and beautiful. I made a campaign commitment to initiate a recycling program. I'm proud to say in August of 2005, we launched DeKalb's first ever-curb-side recycling program. This initiative is on a volunteer basis. By September 2006, over 10,000 customers signed up. Recycling works!

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

[County Goals: Infrastructure, Human Services, Financial Strength, Organizational Effectiveness]

In DeKalb County we have a reputation for finding local solutions to national problems. We're not afraid to introduce bold initiatives in DeKalb. Now here's a barn burner for you. In November, of 2006, DeKalb County partnered with Georgia Power to launch one of the first publicly owned prototypes to produce green energy. You're not going to believe how amazing this facility is. It takes your biodegradable trash and turns it into green energy. Did you know that green energy is friendly to our environment? And it helps reduce our dependency on fossil fuels? It also allows Georgia power to put that same energy from our landfills back into your home. Now here's the real kicker, we take biodegradable trash turn it into green energy and get paid for it. In one month alone, we received almost one hundred thousand dollars from Georgia Power that goes back into the county. Simply put, we're turning trash into Dollars while keeping the environment clean.

As I mentioned, this administration has a solid record of creating local solutions for national problems. This country needs more people with local government leadership and experience to provide solutions to our national problems.

[County Goals: Infrastructure, Economic Development, Human Services, Financial Strength, Organizational Effectiveness]

Let's switch to our infrastructure. Starting with Water and Sewer, we have just completed construction on our new 155 million dollar "water filtration plant" in Doraville. We are in our final testing phase before going live with this new facility. This facility will serve more than 80 thousand feet of water lines and 32 thousand feet of sewer lines to meet the growth and future needs of our county.

We have completed construction on the Nancy Creek Tunnel in partnership with the city of Atlanta. We have also completed the design and will be starting construction of a raw water pump station on the Chattahoochee River. Since we enacted the storm water utility fee three years ago, over 250 major drainage repairs have been completed.

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

[County Goals: Infrastructure, Economic Development, Human Services, Financial Strength, Organizational Effectiveness]

Now for road improvements. Last year over 88 miles of street resurfacing were completed which is twice the amount that we normally do each year. We built 23 miles of new sidewalks around schools, parks and in our neighborhoods. We have also built five miles of hike and bike trails. We have completed or started construction on 17 major intersections and bridges. For example, we have completed the first phase of the Evans Mill Road interchange, and completed 80% of the Wesley Chapel interchange. Major streetscape projects are taking place on Buford Highway, which includes sidewalks and safety crossings.

You can see the same streetscape taking place on Candler Road. The new "fly over" bridge is under construction at Ashford Dunwoody as well as significant upgrades to Memorial Drive and 285. At no other time in DeKalb County's history [have] so many infrastructure improvements taken place. It was this administration that got it done!

[County Goals: Economic Development, Human Services, Financial Strength]

Let's look quickly in the area of arts and humanity. On December 12, 2006, the Anne Frank Exhibit opened in DeKalb County. This exhibit details many atrocities of the Holocaust experience. It is also accompanied by the William Scott Exhibit. He was an African American WWII soldier that captured many photographs of the Holocaust tragedy. He was also the founder of the Atlanta Daily World Newspaper. This exhibit was moved from Kennesaw State University, where more than 80,000 visitors attended. We expect over 700,000 visitors during its three-year stay in DeKalb County. This exhibit is the voice for people that have experienced crimes of prejudice and inhumanity. It will educate the world and teach lessons to present and future generations. This historical exhibit is right here in DeKalb County.

[County Goals: Infrastructure, Economic Development, Human Services, Organizational Effectiveness]

This administration re-created and established a Department of Arts, Culture and Entertainment. Since then, we've become the staging place for major outdoor concerts. No one can remember the last time DeKalb County made significant improvements in facilities for the arts. We have invested over 2 million dollars at the Callanwolde Art Center. But we didn't stop there. Can you believe in just a few months, DeKalb County will break ground on its first ever performing arts and community center? This will be an 11 million dollar facility with a 500 seat performing arts theatre that will focus on music, theatre and arts education. Building this facility has been discussed for over 25 years. But again, this administration got it done. DeKalb County has invested and allocated over 260 thousand dollars to individuals and organizations supporting the arts

And we will continue to do so!! Arts in DeKalb County have been under funded for years. There has never been a dedicated source of funding for the arts. I want to thank the Board of Commissioners for sharing my vision and passing legislation designating the new car rental fee [tax] as that source of funding.

[County Goals: Infrastructure, Economic Development, Human Services, Organizational Effectiveness]

Now in many communities, citizens rely on the media to find out what's going on with their local government. I want to recognize an individual and a department that has taken words and actions and brought DeKalb into your homes, DCTV channel 23. To Diamond Miller Lewis, the Steven Spielberg of DeKalb County and her entire department which is small but effective! This department has taken a boring access channel, branded the name DCTV (channel 23) and made it an award winning TV channel. In 2006 alone, DCTV won 19 national awards for excellence in programming. And they are also responsible for the earlier video that was shown. Join me in giving a round of applause to Diamond Lewis and her staff. Diamond, please stand.

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

[County Goals: Financial Strength, Organizational Effectiveness]

Now, let me talk briefly on the budget and I mean briefly because this is a lean and clean budget. One winner of this budget is our employees. There will be up to a four percent performance pay increase for all employees. I want to take this time to thank all of our employees for the fine job that you do.

[County Goals: Crime Prevention, Human Services, Financial Strength, Organizational Effectiveness]

Our next winner in this budget is our public safety personnel. Let me be clear with you about a few things I stand with the brave men and women of this police department. They will be the best trained and best equipped police officers in the nation. Also, I will not allow the credibility of this police department to be damaged by the media, media hogs and grandstanders. We are tough on crime, and our citizens and their property will be protected. Our core value is based on the preservation of life of our citizens and our officers; however, I will never put these men and women who protect us in a position to question themselves while enforcing the law thereby jeopardizing the lives of citizens or themselves. I will not sacrifice public safety for political correctness. People must obey the law! No more, no less! Now for clarity sake, if you come to DeKalb County you are welcome: but if you break the law, you will be arrested, given a fair trial by a jury of your peers and if convicted, you will be punished. Now as I said, public safety personnel is a winner in this budget. For all sworn police and fire rescue personnel I am recommending, in addition to the four percent merit increase for all employees, an additional two percent adjustment specifically for them. They deserve every single cent. The gang activity has increased throughout the metro area and we're not "gonna" ignore it in DeKalb County. That's why I am recommending that we triple the number of officers in our gang unit to twelve.

The prosecution of gang activities is important, too. That's why I'm recommending a gang prosecutor and supporting staff. In addition to recruiting fifty new officers, we are recommending an additional 19 officers. This brings us to a total of 69 new officers slated for our streets. 8 of these new officers will be deployed in our criminal investigations unit. We will also add four new code enforcement officers.

[County Goals: Infrastructure, Economic Development, Financial Strength]

The biggest winners in my 2007 budget are the citizens of DeKalb County. I'm recommending eighty percent of the one cent sales tax for homestead exemptions to be used for property tax reduction. Based on year to date information from the Finance Department, our sales tax revenue is up in 2006 over 2005. This will ultimately yield a greater reduction of your property taxes on the county portion of your tax bill, not the school taxes. We have no authority there.

The remaining twenty percent of that sales tax will be allocated for infrastructure improvements. This will allow us to continue to build more sidewalks, eliminate more congested intersections, resurface more neighborhood streets and construct additional hike and bike trails. As I mentioned, it's a lean and clean budget and there is no tax increase in this budget!

[County Goals: Infrastructure, Economic Development, Financial Strength]

Finally, DeKalb continues to maintain a dual AAA credit rating which is the best on Wall Street. Our taxes and fees for services continue to be among the lowest in the metro area. And our service delivery continues to remain amongst the best in the metro area.

CHIEF EXECUTIVE OFFICER VERNON JONES'
THE STATE OF THE COUNTY 2007 (ADDRESS)

1/8/2007

[Edited and linked to County's Primary Goals and Critical Success Factors]

I can tell you, today, seven years later DeKalb County is in better shape financially, and continues to improve our quality of life. Under this administration the state of DeKalb County continues to have a progressive agenda, a proactive approach and a pioneering style of government.

Ladies and gentlemen, I rise before you today to assure you the state of this county, your county, our county, the great sovereign of DeKalb County is outstanding!

DEKALB COUNTY EXECUTIVE SUMMARY

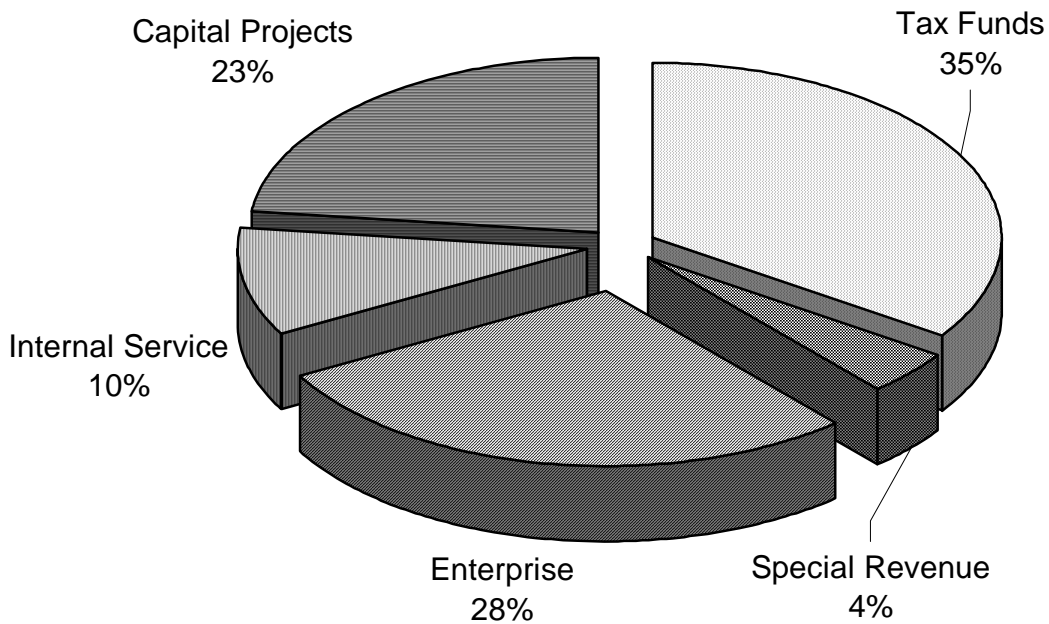
This Executive Summary provides a general overview of the entire budget.

APPROPRIATIONS ALL FUNDS (Expenditures)

The 2007 Budget for all funds totals \$1.864 billion and includes budgets for 45 separate funds, which are summarized below:

Tax Funds	\$625,254,527
Special Revenue	76,258,388
Enterprise	514,439,624
Internal Service	183,703,325
Capital Projects	419,259,076
Total	<u>\$1,818,914,941</u>

APPROPRIATIONS ALL FUNDS



DEKALB COUNTY EXECUTIVE SUMMARY

TAX FUNDS

The Tax Funds include budgets for most of the County's general operating services and programs such as:

Public Safety	Libraries
Roads and Drainage	Health and Hospital
Courts and Sheriff	Family and Children Services
Parks and Recreation	General Administrative Functions

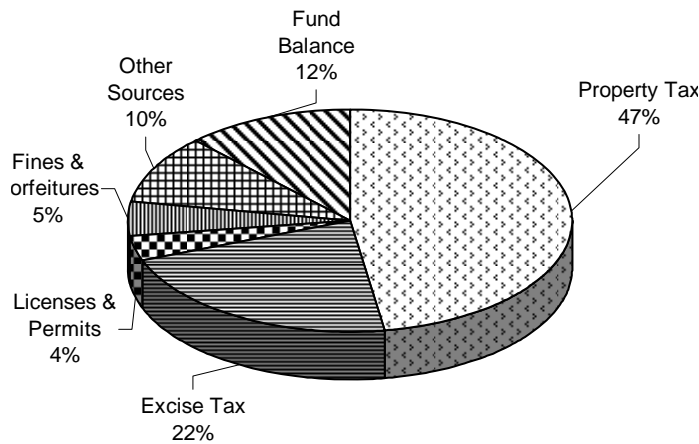
Appropriations

Notable items in the Tax Funds Budgets in 2007 include
 * An \$18.3 million contribution to HOST projects.
 * A net increase of 160 full-time positions.

Revenues

The Tax Funds derive revenue from a variety of sources, shown in the graph below. A significant element of revenue is the 1% HOST sales tax, which was approved by referendum in 1997. This tax offsets property tax revenue by using at least 80% of sales tax receipts to provide a homestead exemption on eligible residences.

TAX FUNDS REVENUE



Tax Funds Revenue

Property Tax	\$296,201,113
Excise Tax	136,934,774
Licenses & Permits	22,207,872
Fines & Forfeitures	31,534,195
Intergovernmental Revenue	21,412,095
Charges For Services	32,952,097
Other Sources	100,000
Investment Income	2,381,000
Miscellaneous	4,401,712
Fund Balance Brought Forward	77,129,669
Total	\$625,254,527

DEKALB COUNTY EXECUTIVE SUMMARY

SPECIAL REVENUE FUNDS

The Special Revenue Funds include budgets for numerous funds operated for specific programs or activities. They are established as separate funds either by law or by Board of Commissioners' policy. The Grants-in-aid Fund constitutes almost 31% of the total of this fund group. In 2001, the General Fund elements of the Development Department were transferred to the Development Fund, which is supported by development related fees, permits, and licenses. In 2004, the Revenue Bonds Lease Payment Fund was established. In 2005, the Revenue Bond Public Safety & Judicial Facilities Authority Lease Payment Fund was established. Other funds are detailed in the Special Revenue Funds section of this book.

Revenues

About 15% of the revenue from other governments, primarily federal funds for various grant programs.

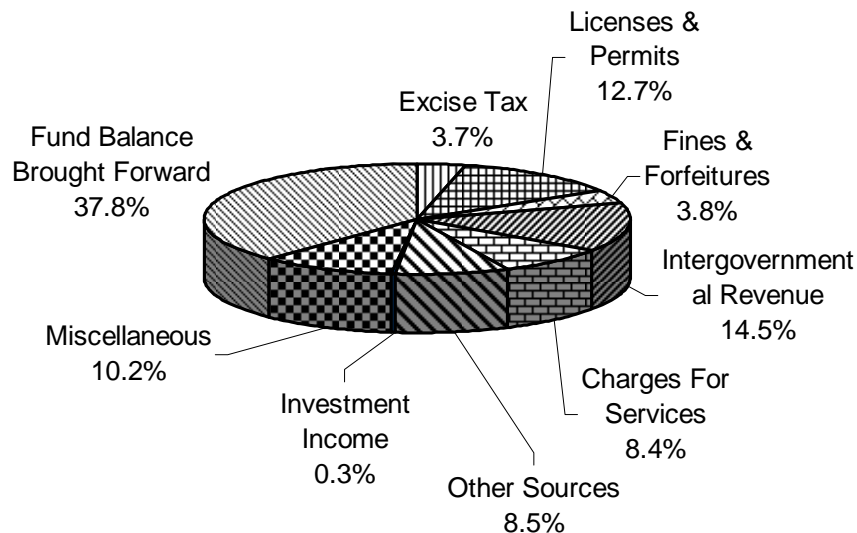
Appropriations

See individual fund detail in the Special Revenue Funds section of this book.

Special Revenue Funds Revenue

Excise Tax	\$2,800,000
Licenses & Permits	9,710,906
Fines & Forfeitures	2,910,000
Intergovernmental Revenue	11,056,326
Charges For Services	6,400,144
Other Sources	6,502,463
Investment Income	253,762
Miscellaneous	7,786,034
Fund Balance Brought Forward	28,838,753
	\$76,258,388

SPECIAL REVENUE FUNDS REVENUES



DEKALB COUNTY EXECUTIVE SUMMARY

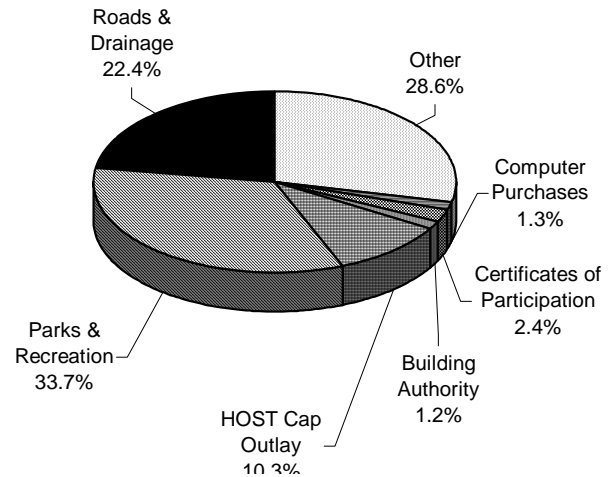
GENERAL CAPITAL PROJECTS FUNDS

This group includes all funds for capital projects of a general nature. Enterprise capital projects are included in the Enterprise Funds section.

Four major recent developments have had a major impact on General Capital funds:

- 1) In 1997, the HOST sales tax was passed providing a windfall of 18 months revenue of approximately \$100 million to fund capital needs.
- 2) In 2001, voters approved a \$125 million bond issue to fund the acquisition of parks and greenspace.
- 3) In 2004, \$13,754,000 was appropriated for HOST Capital Outlay.
- 4) In 2005, \$17,012,895 was appropriated for HOST Capital Outlay.
- 5) In 2006, \$15,225,110 was appropriated for HOST Capital Outlay.
- 6) For 2007, \$11,200,000 is appropriated for HOST Capital Outlay.

CAPITAL PROJECTS FUND



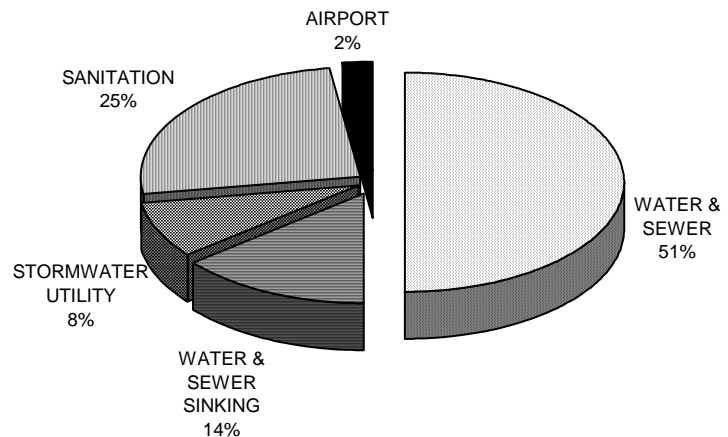
ENTERPRISE OPERATING FUNDS

These funds are self-supporting "enterprises" and provide water treatment and distribution, sewerage treatment and disposal, garbage pick-up and disposal, a general; aviation airport, and stormwater system maintenance.

Notable items in the Enterprise Operating Funds include:

- 1) \$800,000 to fund airport improvement capital projects.
- 2) 13 positions and 11 vehicles added in Sanitation to address increased demand for service. 13 positions in Water and Sewer were transferred to the Citizens Help Center and Information Systems.
- 3) \$16.5 million for Sanitation capital projects.

ENTERPRISE OPERATING FUNDS



DEKALB COUNTY EXECUTIVE SUMMARY

ENTERPRISE CAPITAL FUNDS

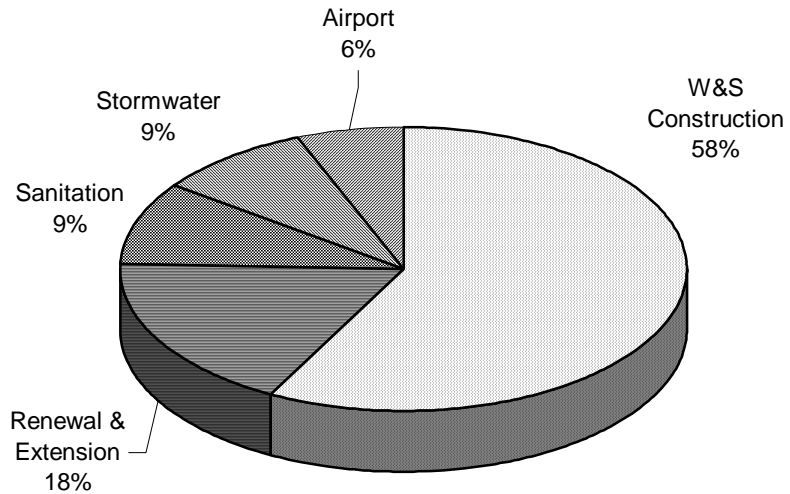
In 1998, state law required that capital projects be portrayed as project length rather than annual budgets.

Bonds were issued in 2000 to fund additional wastewater treatment capacity and raw water ground storage capacity.

The major items funded with Enterprise Capital Funds are:

- 1) Water & Sewer – Increased capacity and enhanced wastewater treatment.
- 2) Sanitation – Landfill expansion and closure costs.
- 3) Airport – Noise buyout program.

ENTERPRISE CAPITAL FUNDS



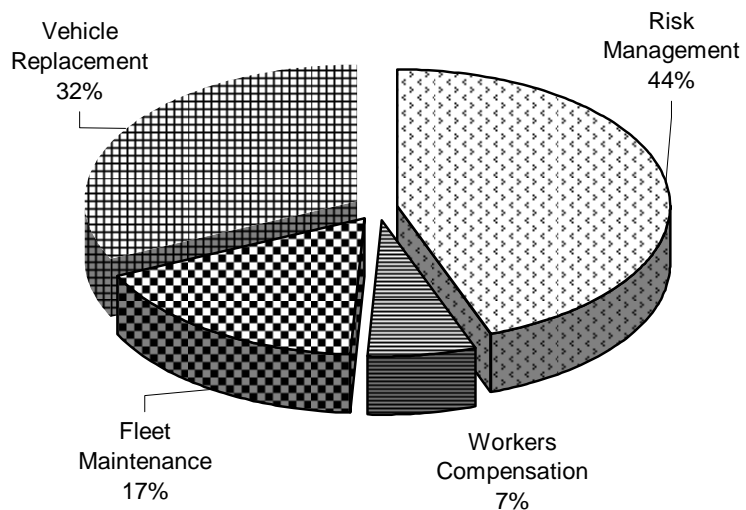
INTERNAL SERVICE FUNDS

These funds are supported by charges to operating departments for services such as fleet maintenance, vehicle replacement and various insurance coverages.

Notable items in the 2007 budget include:

- 1) 411 vehicles are scheduled to be replaced and 54 additional vehicles are to be purchased.
- 2) The Risk Management Fund / Workers Compensation Fund budget increased in 2007 by 2.9% or \$2,653,180, due primarily to increases in group health and life insurance costs and workers compensation costs.

INTERNAL SERVICE FUNDS



DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Tax Funds

These funds are used to account for activities of a general governmental service nature. The primary source of revenue for all of these funds is from ad valorem property taxes. The funds included are:

General	Accounts for most of the "traditional" services and functions of a general operating nature except as noted in other funds.
Special Tax District Designated Services	Established by state law of local application to allocate proportional levels of taxation based on levels of service for specified activities to municipalities within the County and the unincorporated area of the County.
Special Tax District Unincorporated	Used to account for certain services and revenues related only to the unincorporated area of the County.
Fire	Accounts for the activities of the County Fire District.
Debt Service	Accounts for principal and interest payments on General Obligation bonded debt.
Special Recreation District Debt Service	Accounts for principal and interest on Parks General Obligation Bond issues.
Hospital	Accounts for transactions related to the County's contractual obligations to the Fulton-DeKalb Hospital Authority.
Rental Motor Vehicle Excise Tax	Accounts for a special three percent excise tax on the rental of motor vehicles. These funds are designated by law for use in the promoting industry, trade, commerce and tourism. Revenues would be dedicated to (1) making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center, and (2) for other appropriate expenditures.

Special Revenue Funds

These funds account for activities or programs operated and funded for specific purposes as required by law or Board of Commissioners' policy. The funds included are:

County Jail	Accounts for monies received under 1989 Georgia law which imposes a 10% penalty on fines in certain cases to be used for constructing and operating jails.
Development	Accounts for funds received from development inspection fees.
Drug Abuse Treatment & Education	Accounts for funds received under 1990 Georgia law imposing additional fines in substance abuse cases, for use for drug abuse treatment and education programs.
Emergency Telephone System Fund	Accounts for monies collected through user telephone billings and used for certain Emergency 911 telephone system expenses.
Grants-In-Aid	Accounts for grant-funded programs separately and distinctly from county funds.
Hotel / Motel Tax	Accounts for a special two percent excise tax on hotel and motel rooms. These funds are designated by law for use in promoting conventions and tourism.
Juvenile Services	Accounts for funds received under 1990 Georgia law which allowed fees to be charged for certain probation services, to be used only for specified juvenile services

DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Special Revenue Funds (cont.)	
Law Enforcement Confiscated Monies	Accounts for monies confiscated in controlled substance cases and designated by law or by court order for limited uses in criminal justice.
Public Education & Government Access	Accounts for funds received from cable franchises.
Recreation	Operated to provide recreation and cultural arts programs on a fee for service basis.
Revenue Bonds Lease Payments	Accounts for payments for the principal and interest on DeKalb Building Authority bond issues.
Speed Hump Maintenance	Accounts for funds collected for maintenance of speed humps. Revenue is collected from special assessments.
Street Light	Accounts for funds in street light districts. Revenue is from special assessments and is used to pay utilities for petitioned street lights.
Victim Assistance	Accounts for funds received under 1995 Georgia Law imposing a 5% penalty on criminal fines and designated for use in Victim Assistance Programs.

Enterprise Funds	
These funds are operated in somewhat the same manner as private enterprise, on a self-supporting basis with the vast majority of the funding coming from charges for services. The funds included are:	
WATER & SEWER:	
Operating	Accounts for the normal operations and maintenance activities of the DeKalb Water and Sewerage System.
Renewal and Extension	Accounts for transactions related to capital replacements, additions, extensions and improvements and future development or expansion of the system
Sinking	Accounts for principal and interest payments on Water and Sewer Revenue Bonds.
Construction	Accounts for proceeds of the 1990 and 1993 Revenue Bond series and local government contributions associated with the construction projects. Payments are made in accordance with the bond resolution and local government agreements.
SANITATION:	
Operating	Accounts for the activities of collection, transportation and disposal of solid waste generated in unincorporated DeKalb County.
Capital Projects	Accounts for funds for capital projects funded by, and related to the Sanitation Fund.
AIRPORT:	
Operating	Accounts for the activities of the operation of the airport.
Capital Projects	Accounts for funds for capital projects funded by, and related to the Airport Fund.
STORMWATER:	
Operating	Accounts for funds received from the annual stormwater utility fee for maintenance of the stormwater infrastructure.

DEKALB COUNTY, GEORGIA – FUND STRUCTURE

Internal Service Funds

These funds account for services provided by one department to another and are supported by interdepartmental and interfund charges based on the level of service provided. The funds included are:

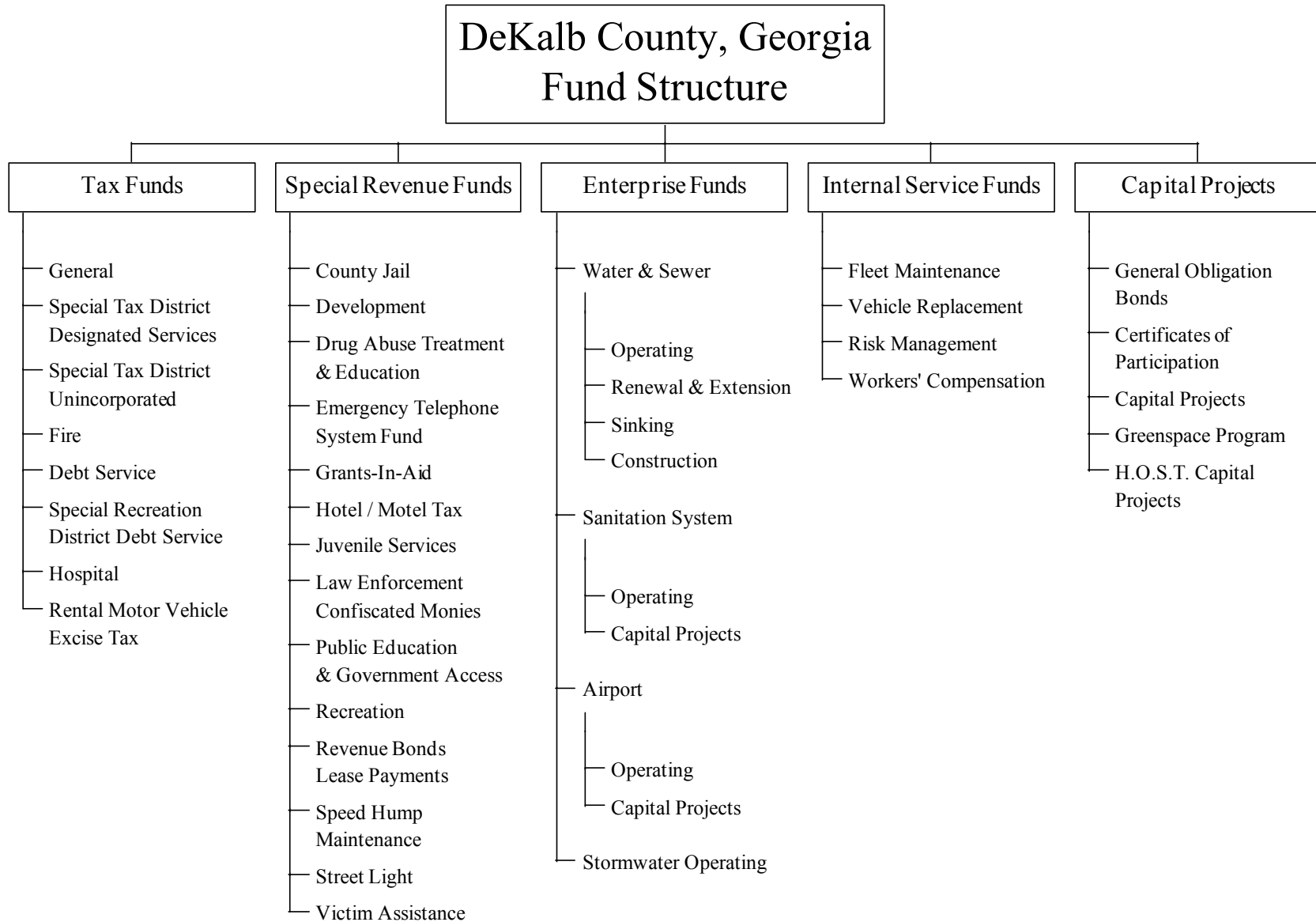
Fleet Maintenance	Accounts for activities related to the maintenance, repair and operation of County-owned vehicles.
Vehicle Replacement	Established to insure that sufficient funding is available to purchase vehicles when additions are authorized or when replacement is warranted under replacement criteria policy.
Risk Management	Accounts for all financial transactions related to the County's various risk management programs.
Workers' Compensation	Accounts for all financial transactions related to the County's Workers' Compensation Activity.

Capital Projects Funds

These funds account for capital projects providing for new or improved public facilities.

General Obligation Bonds	Established by referendum for specific purposes. Included are issues dating from 1986 to 2001 for such purposes as libraries, parks and a new jail and health facilities.
Certificates of Participation	Established to account for certificates issued to fund the acquisition and renovation of the 330 Ponce de Leon Building and renovation of the 9-story Courthouse.
Capital Projects	Established to account for projects funded by contributions from other county funds or other agencies.
Greenspace Program	Established to account for projects undertaken pursuant to a grant award from the Community Greenspace Trust Fund.
H.O.S.T. Capital Projects	Established to account for projects funded by special Homestead Option Sales Tax revenues.

DEKALB COUNTY, GEORGIA – FUND STRUCTURE



DEKALB COUNTY, GEORGIA
CONSOLIDATED OPERATING FUND BALANCES

	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
Fund Balance, January 1, 2006	\$56,738,229	(\$4,086,601)	\$27,594,459	\$60,140,708	\$140,386,795
ACTUAL REVENUES					
Property Taxes	288,653,727	0	0	0	288,653,727
Excise Taxes	136,984,110	2,723,550	0	0	139,707,660
Licenses And Permits	21,764,534	8,402,980	0	0	30,167,514
Intergovernmental	20,476,389	51,323,673	0	134,092	71,934,154
Charges For Services	28,149,496	5,279,465	224,452,559	54,582,533	312,464,052
Fines And Forfeitures	31,208,687	2,624,939	0	0	33,833,625
Investment Income	4,591,969	819,493	3,081,549	2,331,208	10,824,219
Contributions And Donations	0	80,955	0	0	80,955
Miscellaneous	3,891,344	27,012,871	4,451,108	370,163	35,725,487
Other Financing Sources	3,348,509	6,671,375	33,678,409	1,823,530	45,521,824
Payroll Deductions And Matches	0	0	0	64,160,203	64,160,203
Total Revenue	539,068,764	104,939,301	265,663,625	123,401,729	1,033,073,420
TOTAL FUNDS AVAILABLE	595,806,993	100,852,700	293,258,084	183,542,437	1,173,460,215
EXPENDITURES					
Operating	509,850,849	73,417,275	193,631,538	146,022,963	922,922,625
Transfer to Other Funds	25,991,157	16,356,219	78,820,185	0	121,167,561
Total Expenditures	535,842,007	89,773,495	272,451,722	146,022,963	1,044,090,187
Fund Balance, December 31, 2006	\$59,964,987	\$11,079,205	\$20,806,362	\$37,519,474	\$129,370,028
Fund Balance - Reserve for Encumbrances	17,164,682	17,759,547	12,038,469	16,711,619	63,674,317
Fund Balance Forward, January 1, 2007*	\$77,129,669	\$28,838,753	\$32,844,831	\$54,231,093	\$193,044,345
ANTICIPATED REVENUES					
Property Taxes	296,201,113	0	0	0	296,201,113
Excise Taxes	136,934,774	2,800,000	0	0	139,734,774
Licenses And Permits	22,207,872	9,710,906	0	0	31,918,778
Intergovernmental	21,412,095	11,056,326	0	100,000	32,568,421
Charges For Services	32,952,097	6,400,144	232,970,174	57,467,301	329,789,716
Fines And Forfeitures	31,534,195	2,910,000	0	0	34,444,195
Investment Income	2,381,000	253,762	2,850,700	750,000	6,235,462
Contributions And Donations	0	60,868	0	0	60,868
Miscellaneous	4,401,712	7,725,165	4,405,349	200,000	16,732,227
Other Financing Sources	100,000	6,502,463	35,295,822	600,000	42,498,285
Payroll Deductions And Matches	0	0	0	70,354,931	70,354,931
Total Revenue	548,124,859	47,419,635	275,522,045	129,472,232	1,000,538,770
TOTAL FUNDS AVAILABLE	625,254,527	76,258,388	308,366,876	183,703,325	1,193,583,117
PROJECTED EXPENDITURES					
Operating	564,304,879	60,111,849	228,415,872	155,204,945	1,008,037,546
Transfer to Other Funds	11,200,000	11,251,417	58,063,633	0	80,515,050
Total Expenditures	575,504,879	71,363,266	286,479,505	155,204,945	1,088,552,596
Projected Fund Balance, December 31, 2007	\$49,749,648	\$4,895,122	\$21,887,371	\$28,498,380	\$105,030,521

*Fund Balance Forward, January 1, 2007 includes Fund Balance at December 31, 2006 and Fund Balance - Reserve for Encumbrances

**SUMMARY OF ANTICIPATIONS AND REVENUES -
ALL OPERATING FUNDS
2005-2007**

FUND GROUP / SOURCE	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
2007 ANTICIPATED					
TAXES	\$433,135,886	\$2,800,000	\$0	\$0	\$435,935,886
LICENSES AND PERMITS	22,207,872	9,710,906	0	0	31,918,778
INTERGOVERNMENTAL	21,412,095	11,056,326	0	100,000	32,568,421
CHARGES FOR SERVICES	32,952,097	6,400,144	232,970,174	57,467,301	329,789,716
FINES AND FORFEITURES	31,534,195	2,910,000	0	0	34,444,195
INVESTMENT INCOME	2,381,000	253,762	2,850,700	750,000	6,235,462
CONTRIBUTIONS AND DONATIONS	0	60,868	0	0	60,868
MISCELLANEOUS	4,401,712	7,725,165	4,405,349	200,000	16,732,227
OTHER FINANCING SOURCES	100,000	6,502,463	35,295,822	600,000	42,498,285
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	70,354,931	70,354,931
FUND BALANCE BROUGHT FORWARD	59,961,808	24,212,242	20,807,363	37,519,474	142,500,887
FUND BALANCE - RESERVE FOR ENCUMBRANCES	17,167,861	4,626,511	12,037,468	16,711,619	50,543,459
TOTAL ANTICIPATIONS	\$625,254,527	\$76,258,388	\$308,366,876	\$183,703,325	\$1,193,583,117
2006 ACTUAL					
TAXES	\$425,637,837	\$2,723,550	\$0	\$0	\$428,361,387
LICENSES AND PERMITS	21,764,534	8,402,980	0	0	30,167,514
INTERGOVERNMENTAL	20,476,389	51,323,673	0	134,092	71,934,154
CHARGES FOR SERVICES	28,149,496	5,279,465	224,452,559	54,582,533	312,464,052
FINES AND FORFEITURES	31,208,687	2,624,939	0	0	33,833,625
INVESTMENT INCOME	4,591,969	819,493	3,081,549	2,331,208	10,824,219
CONTRIBUTIONS AND DONATIONS	0	80,955	0	0	80,955
MISCELLANEOUS	3,891,344	27,012,871	4,451,108	370,163	35,725,487
OTHER FINANCING SOURCES	3,348,509	6,671,375	33,678,409	1,823,530	45,521,824
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	64,160,203	64,160,203
FUND BALANCE BROUGHT FORWARD	56,738,229	(4,086,601)	27,594,459	60,140,708	140,386,795
TOTAL REVENUES	\$595,806,993	\$92,449,720	\$293,258,084	\$183,542,437	\$1,165,057,234
2005 ACTUAL					
TAXES	\$384,878,027	\$2,338,672	\$0	\$0	\$387,216,699
LICENSES AND PERMITS	20,299,951	9,914,191	(136)	0	30,214,006
INTERGOVERNMENTAL	19,162,625	13,677,476	0	122,330	32,962,431
CHARGES FOR SERVICES	26,988,028	5,054,006	219,495,288	56,617,862	308,155,185
FINES AND FORFEITURES	28,428,235	2,264,398	0	0	30,692,633
INVESTMENT INCOME	1,502,412	498,993	2,163,073	1,213,187	5,377,665
CONTRIBUTIONS AND DONATIONS	0	26,804	0	0	26,804
MISCELLANEOUS	3,005,461	12,716,880	4,842,294	372,046	20,936,680
OTHER FINANCING SOURCES	1,292,924	4,867,091	32,491,629	1,159,329	39,810,973
PAYROLL DEDUCTIONS AND MATCHES	0	0	0	62,507,957	62,507,957
FUND BALANCE BROUGHT FORWARD	49,003,991	8,446,765	37,499,728	50,382,599	145,333,082
TOTAL REVENUES	\$534,561,654	\$49,891,084	\$296,492,010	\$172,375,311	\$1,053,320,060

**SUMMARY OF APPROPRIATIONS AND EXPENDITURES -
ALL OPERATING FUNDS
2005-2007**

FUND GROUP / SOURCE	TAX FUNDS	SPECIAL REVENUE	ENTERPRISE	INTERNAL SERVICE	TOTAL
2007 BUDGET					
PERSONAL SERVICES AND BENEFITS	\$328,523,340	\$8,883,165	\$73,586,016	\$8,797,871	\$419,790,392
PURCHASED / CONTRACTED SERVICES	83,214,079	9,102,659	29,602,260	11,019,746	132,938,743
SUPPLIES	34,677,256	4,801,665	29,541,576	17,569,936	86,590,433
CAPITAL OUTLAYS	4,594,530	5,228,996	812,478	38,933,231	49,569,235
INTERFUND / INTERDEPARTMENTAL	22,652,358	1,837,593	41,812,462	7,775,100	74,077,512
OTHER COSTS	95,734,375	8,052,744	39,450,628	29,088,380	172,326,127
DEBT SERVICE	44,627,338	3,727,571	35,497,824	0	83,852,733
OTHER FINANCING USES	11,200,000	11,251,417	58,063,633	0	80,515,050
PAYROLL LIABILITIES	0	0	0	70,519,060	70,519,060
HOLDING ACCOUNTS	1,253	23,372,579	0	0	23,373,832
TOTAL APPROPRIATIONS	\$625,254,527	\$76,258,388	\$308,366,876	\$183,703,325	\$1,193,583,117
2006 ACTUAL					
PERSONAL SERVICES AND BENEFITS	\$300,679,597	\$16,416,409	\$65,262,612	\$8,064,337	\$390,422,955
PURCHASED / CONTRACTED SERVICES	74,811,725	29,454,805	22,966,828	8,924,019	136,157,377
SUPPLIES	32,618,149	6,673,563	26,213,900	18,471,402	83,977,014
CAPITAL OUTLAYS	4,226,307	6,883,511	459,361	37,240,129	48,809,307
INTERFUND / INTERDEPARTMENTAL	18,018,648	3,427,159	33,299,604	6,415,874	61,161,284
OTHER COSTS	43,535,728	6,533,652	11,384,992	912,310	62,366,683
DEBT SERVICE	35,931,443	4,264,551	34,044,242	0	74,240,235
OTHER FINANCING USES	25,991,157	16,356,219	78,820,185	0	121,167,561
RETIREMENT SERVICES	28,000	0	0	0	28,000
PAYROLL LIABILITIES	0	0	0	65,994,893	65,994,893
HOLDING ACCOUNTS	1,253	(236,373)	0	0	(235,121)
TOTAL EXPENDITURES	\$535,842,007	\$89,773,495	\$272,451,722	\$146,022,963	\$1,044,090,187
2005 ACTUAL					
PERSONAL SERVICES AND BENEFITS	\$280,078,611	\$15,982,475	\$62,620,333	\$7,711,926	\$366,393,345
PURCHASED / CONTRACTED SERVICES	62,778,225	16,990,400	16,702,876	10,301,731	106,773,232
SUPPLIES	28,447,481	6,049,785	22,020,110	16,309,261	72,826,637
CAPITAL OUTLAYS	4,189,058	6,254,893	504,406	36,646,777	47,595,134
INTERFUND / INTERDEPARTMENTAL	21,448,507	2,358,551	37,445,696	5,195,276	66,448,031
OTHER COSTS	44,276,951	9,074,136	13,619,004	973,847	67,943,939
DEBT SERVICE	27,540,005	1,910,726	32,125,708	0	61,576,438
OTHER FINANCING USES	24,098,604	10,832,030	91,224,930	0	126,155,564
RETIREMENT SERVICES	7,000	0	0	0	7,000
PAYROLL LIABILITIES	0	0	0	60,028,367	60,028,367
HOLDING ACCOUNTS	1,450	(698,760)	0	0	(697,310)
TOTAL EXPENDITURES	\$492,865,891	\$68,754,236	\$276,263,064	\$137,167,185	\$975,050,376

DEPARTMENTAL OPERATING BUDGET / EXPENDITURE COMPARISON - 2005-2007

TAX FUNDS	2005		2006		2007	
	Budget	Actual Expenditures	Budget	Actual Expenditures	Recommended Budget	Approved Budget
CHIEF EXECUTIVE OFFICER	\$2,053,712	\$1,964,678	\$2,101,311	\$2,026,275	\$2,202,688	\$2,207,896
BOARD OF COMMISSIONERS	1,281,021	1,166,665	1,796,104	1,623,394	2,056,770	2,309,297
ETHICS BOARD	2,000	44	2,000	29	2,000	2,000
LAW DEPARTMENT	3,293,732	3,851,305	4,147,441	3,905,644	4,444,571	4,690,126
GEOGRAPHIC INFO SYSTEM	1,995,886	1,648,197	2,244,045	1,952,116	2,165,726	2,413,186
FACILITIES MANAGEMENT	14,719,084	14,859,078	16,115,622	16,661,302	16,375,997	17,997,400
PURCHASING	3,519,558	3,463,098	3,793,382	3,935,495	3,915,824	4,183,138
HUMAN RESOURCES	3,751,348	2,794,385	4,740,088	3,199,227	3,488,024	3,918,896
INFORMATION SYSTEMS	12,386,408	10,366,018	13,559,785	16,563,018	14,748,784	16,756,055
FINANCE	7,493,558	6,515,628	7,542,678	7,021,172	7,720,027	7,880,498
PROPERTY APPRAISAL	4,860,552	4,339,466	5,021,974	4,584,574	5,154,890	5,247,210
TAX COMMISSIONER	6,546,946	6,349,674	6,814,777	6,573,660	6,958,676	7,089,342
REGISTRAR & ELECTIONS	2,589,197	2,344,720	5,312,717	3,992,389	2,129,594	2,337,820
SHERIFF	65,810,597	63,831,391	69,338,972	70,017,610	69,372,000	72,140,579
JUVENILE COURT	6,049,329	5,468,592	6,064,068	5,529,610	6,249,001	6,349,389
SUPERIOR COURT	7,719,981	7,242,051	8,399,893	7,360,680	8,395,285	8,466,777
CLERK SUPERIOR COURT	5,010,308	4,540,344	4,901,497	4,551,733	4,645,817	4,947,066
STATE COURT	10,873,225	10,029,891	11,633,494	11,346,439	11,848,332	11,985,899
SOLICITOR STATE COURT	4,173,526	3,639,363	5,048,209	4,164,446	4,749,129	4,812,378
DISTRICT ATTORNEY	9,310,456	8,885,783	10,035,548	10,161,309	10,912,541	11,210,392
CHILD ADVOCATE	726,722	657,802	1,094,063	1,028,763	1,573,121	1,596,000
PROBATE COURT	1,584,281	1,517,624	1,653,261	1,581,462	1,665,124	1,692,423
MEDICAL EXAMINER	2,149,472	2,140,562	2,350,640	2,335,674	2,447,871	2,462,058
PUBLIC DEFENDER	6,616,557	5,629,475	6,024,364	5,947,983	6,573,027	6,593,230
POLICE SERVICES	97,995,618	91,156,505	104,484,628	98,384,197	109,602,357	111,060,326
RECORDERS COURT	3,284,296	2,962,117	3,353,438	3,128,007	4,006,732	4,050,232
MAGISTRATE COURT	2,218,647	1,969,038	2,279,013	2,181,959	2,520,332	2,532,607
FIRE and RESCUE	66,945,032	62,243,933	67,560,685	63,571,099	71,359,469	72,647,148
PLANNING	2,056,034	1,773,854	2,012,567	1,754,064	2,279,643	2,389,663
ECONOMIC DEVELOPMENT	1,078,938	1,078,845	1,031,192	1,005,796	1,114,541	1,177,934
PUB WORKS-DIRECTOR	465,087	392,186	478,350	477,175	509,616	509,864
PUB WORKS-TRANSPORTATION	4,828,437	4,148,636	3,996,158	3,814,652	3,969,723	4,195,021
PUB WORKS-ROADS & DRAIN	26,127,922	24,289,104	27,827,409	26,588,710	23,518,288	25,867,683
PARKS & RECREATION	19,600,188	17,676,772	19,878,433	18,754,128	21,798,345	22,310,590
LIBRARY	11,907,172	11,429,763	12,430,215	12,008,663	13,323,875	13,323,875
ARTS, CULTURE, & ENTERTAINMENT	984,092	954,981	1,071,235	1,033,106	1,040,441	1,139,319
COOPERATIVE EXTENSION	1,042,943	938,342	1,062,043	979,474	1,074,746	1,089,733
PUBLIC HEALTH	5,347,033	5,319,149	5,331,990	5,321,967	5,260,863	5,260,863
COMMUNITY SERVICE BOARD	2,193,854	2,193,854	2,284,313	2,284,313	2,284,313	2,284,313
FAMILY & CHILDREN SERVICES	2,063,209	1,974,785	1,924,285	1,905,000	1,905,000	1,905,000
CITIZENS HELP CENTER	0	0	2,400,000	1,978,277	4,146,656	4,261,908
CONTRIBUTION TO CAPITAL	19,141,562	19,141,778	15,677,932	15,677,932	25,250,000	25,250,000
NON-DEPARTMENTAL	14,295,625	20,881,448	16,556,231	22,427,420	13,727,286	(9,170,472)
RESERVES	19,037,086	0	22,475,917	0	25,740,624	49,749,648
SP. TAX DIST. DEBT SERVICE	14,104,170	12,005,932	29,023,620	29,205,161	34,384,536	34,384,536
HUMAN SERVICES	1,428,034	1,430,229	2,309,237	2,497,969	2,992,988	3,101,950
HOSPITAL FUND	21,605,299	21,600,065	21,985,509	21,958,342	22,298,237	22,298,237
DEBT SERVICE FUND	14,343,925	14,057,544	13,932,595	2,718,418	13,595,496	13,595,496
RENTAL MOTOR VEHICLE TAX FUND	0	0	0	0	750,000	750,000
MISCELLANEOUS ACTIVITY	950	1,197	1,253	122,175	0	0
TOTAL TAX FUNDS	\$536,612,607	\$492,865,891	\$581,104,184	\$535,842,007	\$608,248,926	\$625,254,527

DEPARTMENTAL OPERATING BUDGET / EXPENDITURE COMPARISON - 2005-2007

NON-TAX FUNDS	2005		2006		2007	
	Budget	Actual Expenditures	Budget	Actual Expenditures	Recommended Budget	Approved Budget
Enterprise Funds						
PUB WORKS-WATER & SEWER:						
OPERATING	\$84,177,996	\$77,147,515	\$85,878,573	\$82,228,876	\$95,640,572	\$101,180,663
FINANCE-BILLING	5,515,945	5,541,136	6,569,156	5,904,357	7,383,788	7,398,412
TRANSFERS & RESERVE	61,294,613	66,927,120	60,571,653	59,737,372	45,363,633	45,363,633
SINKING FUNDS	40,169,684	32,125,708	40,200,246	34,044,242	43,725,861	43,726,862
TOTAL WATER & SEWER	191,158,239	181,741,480	193,219,627	181,914,847	192,113,854	197,669,570
PUB WORKS-SANITATION:						
-OPERATING	69,992,590	63,896,719	74,182,133	68,554,661	75,782,488	77,753,635
-FINANCE-BILLING	214,605	214,605	231,517	231,517	224,849	224,849
TOTAL SANITATION	70,207,195	64,111,324	74,413,650	68,786,178	76,007,337	77,978,484
AIRPORT:						
-OPERATING FUND	4,289,349	3,671,910	5,188,296	3,885,981	6,538,302	6,697,013
STORMWATER UTILITY:						
-OPERATING FUND	27,689,005	26,738,350	21,662,934	17,864,717	21,669,915	26,021,809
TOTAL ENTERPRISE FUNDS	\$293,343,789	\$276,263,064	\$294,484,507	\$272,451,722	\$296,329,408	\$308,366,876
Internal Service Funds						
PUB WORKS-FLEET MAINT	\$27,519,774	\$27,322,824	\$31,360,855	\$32,167,233	\$29,537,724	\$31,603,230
PUB WORKS-VEHICLE FUND:						
-EQUIPMENT	42,532,677	36,574,908	37,824,305	37,217,411	25,934,200	38,912,110
-OPERATING EXPENSES	5,632,173	5,295,046	2,761,974	2,274,534	2,186,167	2,902,085
-RESERVES & TRANSFERS	15,427,757	0	21,659,322	0	16,722,504	16,722,504
TOTAL VEHICLE FUND	63,592,607	41,869,954	62,245,601	39,491,945	44,842,871	58,536,699
RISK MANAGEMENT FUND	65,623,128	63,655,558	79,748,399	69,699,846	80,838,104	81,576,898
WORKERS COMPENSATION FUND	8,378,090	4,318,849	11,161,817	4,663,939	11,775,507	11,986,498
TOTAL INTERNAL SERVICE FUNDS	\$165,113,598	\$137,167,185	\$184,516,672	\$146,022,963	\$166,994,206	\$183,703,325
Special Revenue Funds						
GRANTS	\$53,921,298	\$34,038,872	\$51,921,137	\$31,441,286	\$22,551,917	\$23,372,579
RECREATION FUND	2,061,784	1,419,678	1,946,246	1,732,204	1,777,162	1,885,618
CONFISCATED MONIES FD	3,097,199	2,168,490	3,961,647	1,245,256	3,428,767	3,652,936
HOTEL/MOTEL TAX FUND	2,609,476	2,317,760	2,680,592	2,607,708	3,146,434	3,146,434
COUNTY JAIL FUND	1,846,000	1,581,333	1,830,000	1,727,708	1,864,000	1,864,000
JUVENILE SERVICES FUND	86,104	12,612	240,617	14,290	404,214	406,566
EMERG TELEPHONE SYST	19,104,748	10,599,179	24,913,672	21,935,409	14,079,208	18,174,763
DRUG ABUSE/TREATMENT	169,188	106,632	109,430	61,462	73,537	88,383
STREET LIGHT FUND	3,403,107	3,581,840	3,295,225	3,792,428	3,305,537	3,305,964
VICTIM ASSISTANCE FUND	1,941,686	837,691	1,960,334	1,583,344	1,528,901	1,552,341
SPEED HUMP FUND	584,955	3,398	790,329	18,983	1,058,417	1,061,850
PEG FUND	1,778,744	389,419	1,552,434	249,231	1,531,838	1,575,700
CHILD SUPPORT INCENTIVE	0	0	0	0	0	0
DEVELOPMENT FUND	12,516,508	9,785,553	11,435,410	10,000,399	10,499,882	10,608,763
REVENUE BONDS LEASE PAYMENT FD	1,125,250	1,911,779	3,022,631	4,266,105	2,457,116	2,457,116
PUBLIC SAFETY / JUDICIAL AUTHORITY DEBT SERVICE	0	0	9,096,626	9,097,680	3,105,376	3,105,376
TOTAL SPECIAL REVENUE FUNDS	\$104,246,047	\$68,754,236	\$118,756,329	\$89,773,495	\$70,812,306	\$76,258,388
TOTAL OPERATING FUNDS	\$1,099,316,041	\$975,050,376	\$1,178,861,692	\$1,044,090,187	\$1,142,384,846	\$1,193,583,117

DEKALB COUNTY DEPARTMENTS AND AGENCIES BY FUNCTION

DeKalb County Government's departments and agencies can be classified into seven major functional areas: Airport, Civil & Criminal Courts, General Government, Health & Human Services, Leisure Services, Planning & Public Works, and Public Safety. A brief explanation of each function and the departments and agencies assigned to each functional area is as follows:

1. Airport

This function provides a general aviation airport which is operated in a business-oriented fashion in accordance with applicable Federal, State, and local laws and regulations.
DeKalb Peachtree Airport

2. Civil and Criminal Courts

This function includes all judicial activities for DeKalb County. The departments and agencies assigned in this function are:

Child Advocate's Office	Juvenile Court Solicitor	Sheriff's Office
Clerk of Superior Court	Magistrate Court	Solicitor General, State Court
Confiscated Funds	Medical Examiner	State Court
District Attorney	Probate Court	Superior Court
Drug Abuse	Public Defender	Victim Assistance
Juvenile Court	Recorders Court	

3. General Government

This function includes the traditional administrative services and general operations of County government which are not included in the other functions. General Government includes the following departments and agencies:

Board of Commissioner	Fleet Maintenance	Pension
Chief Executive Officer	GIS	Property Appraisal
Citizens Help Center	Grants	Purchasing
Debt Service	HR & Merit System	Registrar & Elections
Ethics Board	Information Systems	Risk Management
Facilities Management	Law Department	Tax Commissioner
Finance	Non-Departmental	Vehicle Replacement

4. Health and Welfare Services

This function includes all activities related to human services and public health, as well as all activities designed to provide public assistance and institutional care for individuals unable to provide for themselves. The following departments and agencies assigned to this function are:

Board of Health	Family & Children's Services	Workforce Development
Community Service Board	Hospital	
Cooperative Extension	Human Services	

5. Leisure Services

This function of government provides all cultural and recreational activities maintained for the benefit of DeKalb County residents and visitors. Included in this function are the following departments:

Arts, Cultural Affairs, Entertainment	Library	Parks & Recreation
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6. Planning & Public Works

This function includes activities related to highways and streets, sanitation, water, sewer, and any other miscellaneous public works activities. Departments which are included in this function are:

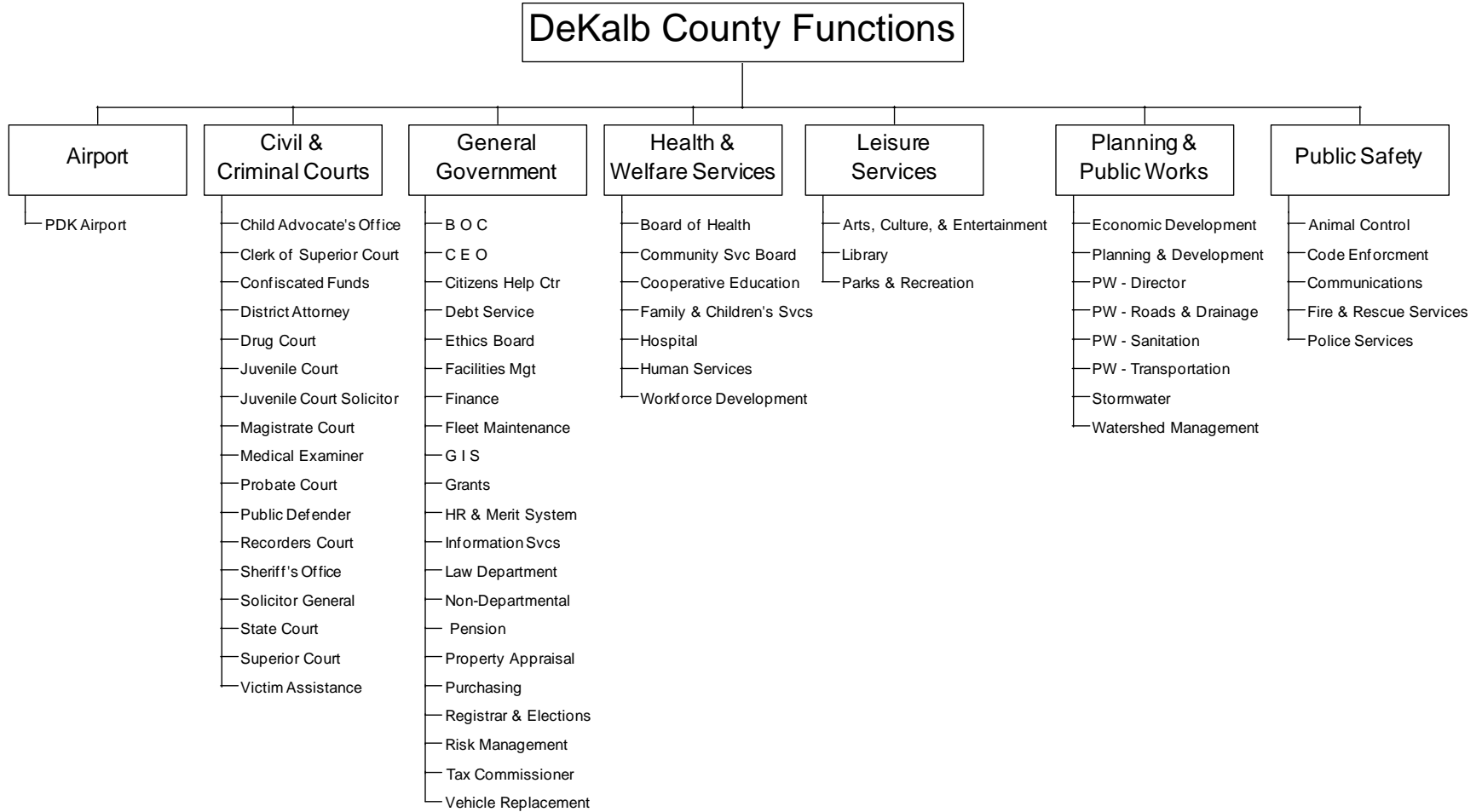
Economic Development	PW – Roads & Drainage	Stormwater
Planning & Development	PW – Sanitation	Watershed Management
PW – Director	PW – Transportation	

7. Public Safety

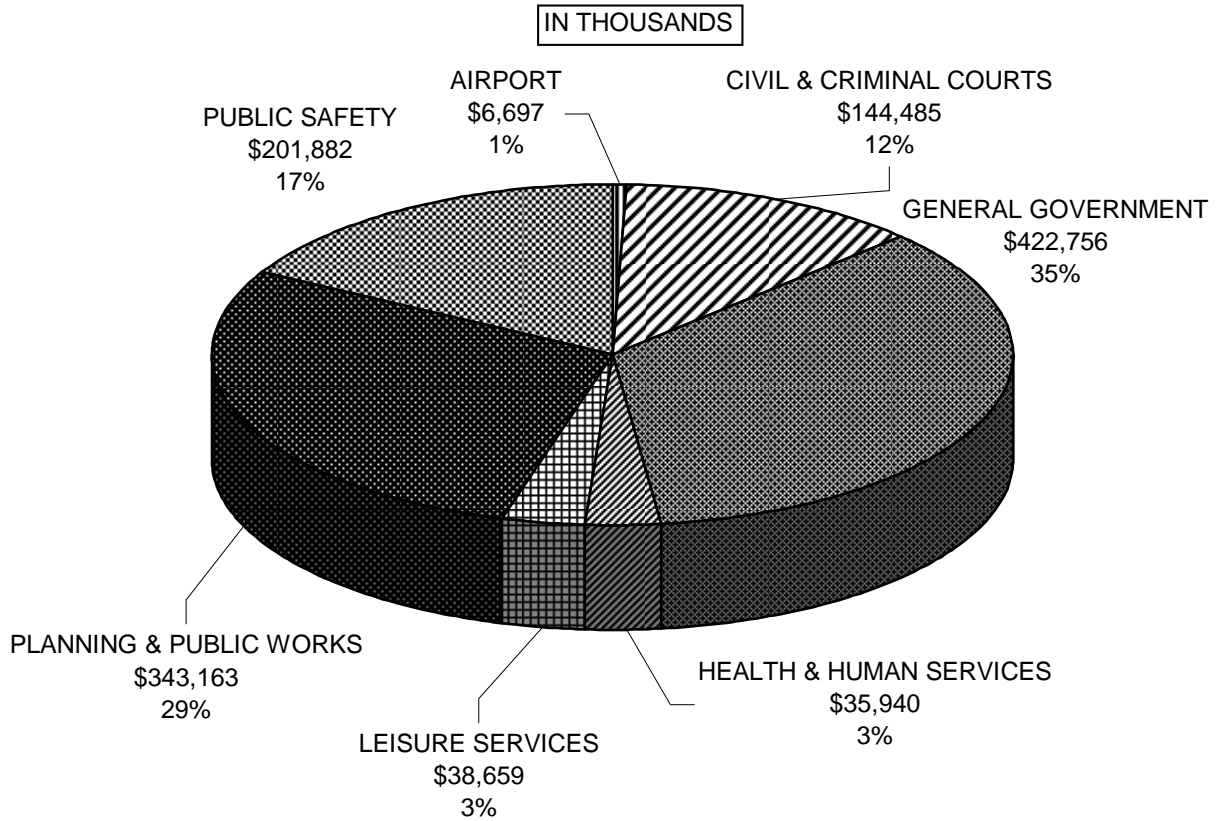
This function of government is responsible for the protection of persons and property. The agencies and departments included are:

Animal Control	Communications	Police Services
Code Enforcement	Fire & Rescue Services	

DEKALB COUNTY DEPARTMENTS AND AGENCIES BY FUNCTION

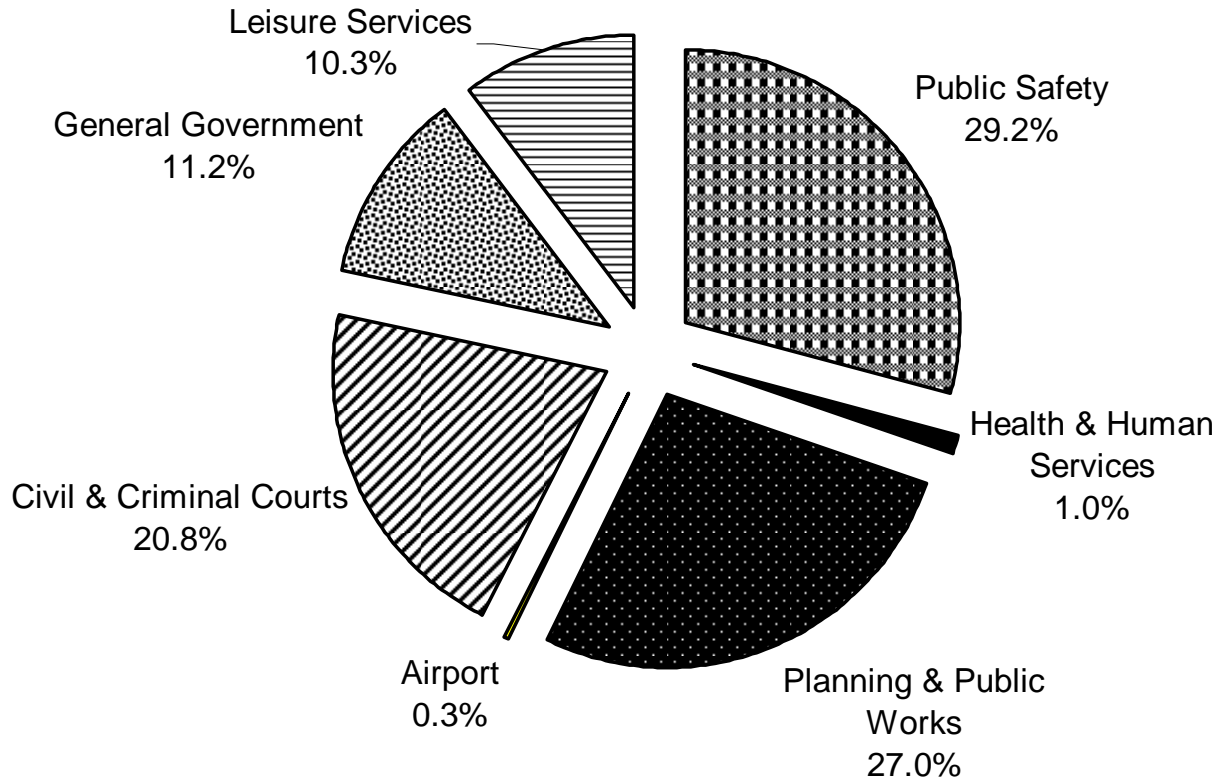


2007 OPERATING BUDGET BY MAJOR FUNCTION



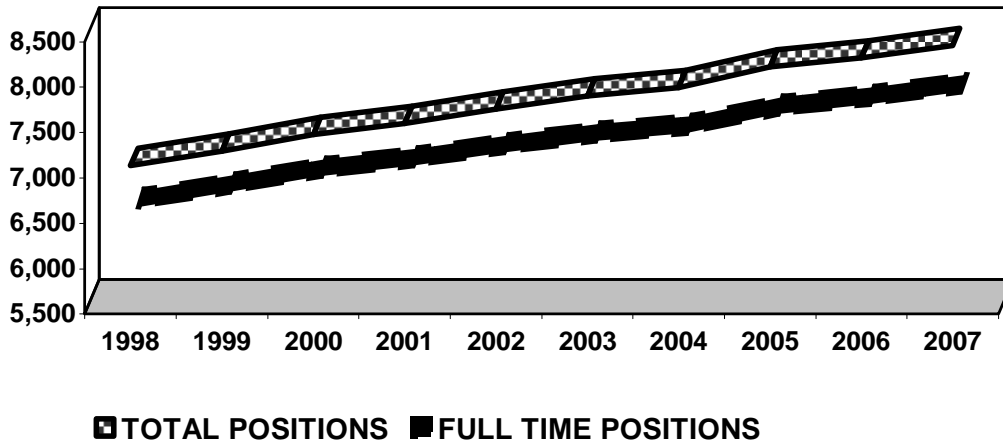
	2007 Budget
AIRPORT	\$6,697,013
CIVIL & CRIMINAL COURTS	\$144,484,863
GENERAL GOVERNMENT	\$422,756,164
HEALTH & HUMAN SERVICES	\$35,940,095
LEISURE SERVICES	\$38,659,402
PLANNING & PUBLIC WORKS	\$343,163,343
PUBLIC SAFETY	\$201,882,237
TOTAL	\$1,193,583,117

2007 TOTAL POSITIONS BY FUNCTION



FUNCTION	2007
AIRPORT	27
CIVIL & CRIMINAL COURTS	1,762
GENERAL GOVERNMENT	950
HEALTH & HUMAN SERVICES	87
LEISURE SERVICES	874
PLANNING & PUBLIC WORKS	2,287
PUBLIC SAFETY	2,471
GRAND TOTAL ALL POSITIONS	8,458

TOTAL AUTHORIZED POSITIONS End of year and 2007 Budget



The increases from 1998 to 2007 are primarily due to the following:

Civil and Criminal Courts - the addition of two judges in 1998 and 2002 and related support staff, 18 positions added to the Child Advocate's Office, 9 positions in Recorders Court, 17 positions in the District Attorney's office.

Public Safety - the additional police and fire positions related to the 5-year plans, 50 police officers added in 2002, 2003, and 2005, 31 police officers and 8 support staff added in 2007, the addition of 12 code enforcement officers, the addition of 69 positions to the Sheriff's office, and 35 fire fighter positions added to staff two new fire stations.

General Government - the 13 positions added to the Board of Commissioners, the creation of the Citizens Help Center and the addition of 19 positions, and 36 positions added to implement the new automated purchasing and financial management systems.

Planning & Public Works, Health & Human Services, and Leisure Services – positions added to meet the increased demand for service and the increasing demand for service due to population growth.

**DEKALB COUNTY
AUTHORIZED POSITIONS BY FUNCTION**

FUNCTION/DEPARTMENT	2005	2006	2007
AIRPORT	27	27	27
CIVIL & CRIMINAL COURTS			
CHILD ADVOCATE'S OFFICE	8	15	21
CLERK OF SUPERIOR COURT	86	86	86
DISTRICT ATTORNEY	144	150	155
JUVENILE COURT	92	97	97
MAGISTRATE COURT	36	37	37
PROBATE COURT	24	25	25
PUBLIC DEFENDER	71	72	72
RECORDERS COURT	54	55	64
SHERIFF	839	842	854
SOLICITOR GENERAL, STATE COURT	72	74	75
STATE COURT	173	177	177
SUPERIOR COURT	94	97	99
TOTAL CIVIL & CRIMINAL COURTS	1,693	1,727	1,762
GENERAL GOVERNMENT			
BOARD OF COMMISSIONERS	24	25	29
CHIEF EXECUTIVE OFFICER	24	24	24
CITIZENS HELP CENTER	0	22	62
FACILITIES MANAGEMENT	88	84	84
FINANCE	223	225	218
GEOGRAPHIC INFORMATION SYSTEM	26	26	27
HUMAN RESOURCES	35	38	39
INFORMATION SYSTEMS	90	91	112
LAW DEPARTMENT	27	27	27
NON-DEPARTMENTAL	2	2	2
PROPERTY APPRAISAL	76	76	76
PURCHASING	51	55	55
REGISTRAR & ELECTIONS	73	75	75
TAX COMMISSIONER	120	120	120
TOTAL GENERAL GOVERNMENT	859	890	950
HEALTH & HUMAN SERVICES			
COOPERATIVE EXTENSION	21	20	20
HEALTH	3	3	2
HUMAN SERVICES	18	29	33
WORKFORCE DEVELOPMENT	34	32	32
TOTAL HEALTH & HUMAN SERVICES	76	84	87

**DEKALB COUNTY
AUTHORIZED POSITIONS BY FUNCTION**

FUNCTION/DEPARTMENT	2005	2006	2007
LEISURE SERVICES			
ARTS, CULTURE, & ENTERTAINMENT	4	4	4
LIBRARIES	226	229	233
PARKS & RECREATION	615	624	637
TOTAL LEISURE SERVICES	845	857	874
PLANNING & PUBLIC WORKS			
COMMUNITY DEVELOPMENT	32	22	22
DEVELOPMENT	151	0	0
ECONOMIC DEVELOPMENT	8	9	10
PLANNING	34	185	186
PUBLIC WORKS-DIRECTOR	4	4	4
PUBLIC WORKS-FLEET MAINTENANCE	176	176	177
PUBLIC WORKS-ROADS & DRAINAGE	379	378	378
PUBLIC WORKS-SANITATION	709	715	728
PUBLIC WORKS-TRANSPORTATION	53	53	53
WATERSHED MANAGEMENT	732	736	729
TOTAL PLANNING & PUBLIC WORKS	2,278	2,278	2,287
PUBLIC SAFETY			
ANIMAL CONTROL	42	38	39
CODE ENFORCEMENT	26	34	38
COMMUNICATIONS	161	156	148
FIRE AND RESCUE SERVICES	849	864	860
MEDICAL EXAMINER	21	21	21
POLICE	1,056	1,062	1,104
OTHER	286	281	261
TOTAL PUBLIC SAFETY	2,441	2,456	2,471
GRANT ADJUSTMENT	1	0	0
GRAND TOTAL ALL POSITIONS	8,220	8,319	8,458

INCLUDES ALL POSITIONS: FULL-TIME, PART-TIME, TEMPORARY AND TIME-LIMITED, FROM ALL FUNDING SOURCES (COUNTY, STATE AND FEDERAL).

FUNDS GROUP: Tax

FUNDS GROUP DESCRIPTION

The various budgetary entities are sub-divided into five major groupings: Tax Funds Group, Special Revenue Funds Group, Capital Projects Funds Group, Enterprise Funds Group, and Internal Service Funds Group. Each Group, and the funds and departments within each group, are discussed in the appropriate sections of this document.

The Tax Funds groups are funds which are supported mainly by general tax revenues, as opposed to usage fees (such as in the case of the Sanitation Fund, for example). Other revenue sources include licenses and permits, fines and forfeitures, use of money and property, intergovernmental revenue, and charges for services. Some of the funds in this group exist to account separately for specific tax levies for specific purposes. The funds within the Tax Funds Group are:

GENERAL FUND

This fund deals with operations and transactions of a general operating nature which are not accounted for in other funds. Activities funded in this fund include Civil and Criminal Courts, Plans and Development, Health and Human Services, Public Services and General Government.

SPECIAL TAX DISTRICT-DESIGNATED SERVICES FUND

This fund deals with certain services not delivered uniformly throughout the county. This Fund was established in 1983 by state law to allocate proportional levels of taxation, based on service levels, to the municipalities within the county and the unincorporated area of the county. The services or activities included in this fund are: Police Services; Roads and Drainage; Parks and Recreation; and Arts, Culture, and Entertainment.

SPECIAL TAX DISTRICT-UNINCORPORATED FUND

This fund deals with revenues generated from, and services to, only the unincorporated area of the county. The activities included in the fund are Business and Alcohol Licensing, Cable Television regulation, Zoning Analysis and Enforcement, and Recorder's Court.

FIRE FUND

This fund deals with the transactions of the DeKalb County Fire District, which includes all of DeKalb County except for that portion which lies in the cities of Atlanta and Decatur. The fund is supported primarily by a special Fire District tax levy.

DEBT SERVICE FUND

This fund exists specifically to account for principal and interest payments on various General Obligation Bond Issues. Revenue is derived principally from a county wide property tax levied for debt service.

SPECIAL TAX DISTRICT - DEBT SERVICE FUND

This fund is designated to pay principal and interest on General Obligation Bond issues for projects in unincorporated DeKalb County. Revenue is derived principally from a property tax levy on the unincorporated areas of the County designated to debt retirement.

HOSPITAL FUND

This fund deals with transactions related to DeKalb County's contractual obligations to the Fulton-DeKalb Hospital Authority. Revenue is derived principally from a countywide property tax levied for this fund.

RENTAL MOTOR VEHICLE EXCISE TAX FUND

This fund provides an accounting entity for recording transactions involving DeKalb County's 3% tax levy on the rental of motor vehicles in DeKalb County. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

The appropriation and anticipation amounts reported in this document for the "Approved Budget 2007" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

FUNDS GROUP: Tax
SUMMARY OF EXPENDITURES AND APPROPRIATIONS
BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
PERSONAL SERVICES AND BENEFITS	\$280,078,611	\$300,679,597	\$328,930,121	\$328,523,340
PURCHASED / CONTRACTED SERVICES	62,778,225	74,811,725	74,469,638	83,214,079
SUPPLIES	28,447,481	32,618,149	29,550,063	34,677,256
CAPITAL OUTLAYS	4,189,058	4,226,307	2,986,188	4,594,530
INTERFUND / INTERDEPARTMENTAL	21,448,507	18,018,648	23,055,708	22,652,358
OTHER COSTS	44,276,951	43,535,728	54,232,075	70,529,199
DEBT SERVICE	27,540,005	35,931,443	44,539,957	44,627,338
OTHER FINANCING USES	24,098,604	25,991,157	25,250,000	11,200,000
RETIREMENT SERVICES	7,000	28,000	30,000	30,000
HOLDING ACCOUNTS	1,450	1,253	0	1,253
TOTAL EXPENDITURES	\$492,865,891	\$535,842,007	\$583,043,750	\$600,049,351
PROJECTED FUND BALANCE			25,205,176	25,205,176
TOTAL BUDGET			\$608,248,926	\$625,254,527

SUMMARY OF EXPENDITURES AND APPROPRIATIONS
BY FUND

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
GENERAL FUND	\$254,072,940	\$279,456,291	\$291,439,946	\$303,593,381
SPECIAL TAX DISTRICT - DESIGNATED SERVICES	134,621,492	143,939,552	159,780,241	163,665,682
SPECIAL TAX DISTRICT - UNINCORPORATED	6,143,071	6,327,642	8,390,024	8,475,953
FIRE FUND	50,364,847	52,236,600	59,089,015	59,969,811
DEBT SERVICE FUND	14,057,544	2,718,418	13,595,496	13,595,496
SPECIAL TAX DISTRICT - DEBT SERVICE	12,005,932	29,205,161	27,700,791	27,700,791
HOSPITAL FUND	21,600,065	21,958,342	22,298,237	22,298,237
RENTAL MOTOR VEHICLE TAX FUND	0	0	750,000	750,000
TOTAL EXPENDITURES	\$492,865,891	\$535,842,007	\$583,043,750	\$600,049,351
PROJECTED FUND BALANCE			25,205,176	25,205,176
TOTAL BUDGET			\$608,248,926	\$625,254,527

FUNDS GROUP: Tax
SUMMARY OF REVENUES AND ANTICIPATIONS
BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
PROPERTY TAXES	\$261,086,351	\$288,653,727	\$296,201,117	\$296,201,113
EXCISE TAXES	123,791,676	136,984,110	136,934,774	136,934,774
LICENSES AND PERMITS	20,299,951	21,764,534	22,207,872	22,207,872
INTERGOVERNMENTAL	19,162,625	20,476,389	21,412,092	21,412,095
CHARGES FOR SERVICES	26,988,028	28,149,496	32,952,107	32,952,097
FINES AND FORFEITURES	28,428,235	31,208,687	31,693,274	31,534,195
INVESTMENT INCOME	1,502,412	4,591,969	2,381,000	2,381,000
MISCELLANEOUS	3,005,461	3,891,344	4,404,882	4,401,712
OTHER FINANCING SOURCES	1,292,924	3,348,509	100,000	100,000
FUND BALANCE CARRIED FORWARD	49,003,991	56,738,229	59,961,808	77,129,669
TOTAL	\$534,561,654	\$595,806,993	\$608,248,926	\$625,254,527

SUMMARY OF REVENUES AND ANTICIPATIONS
BY FUND

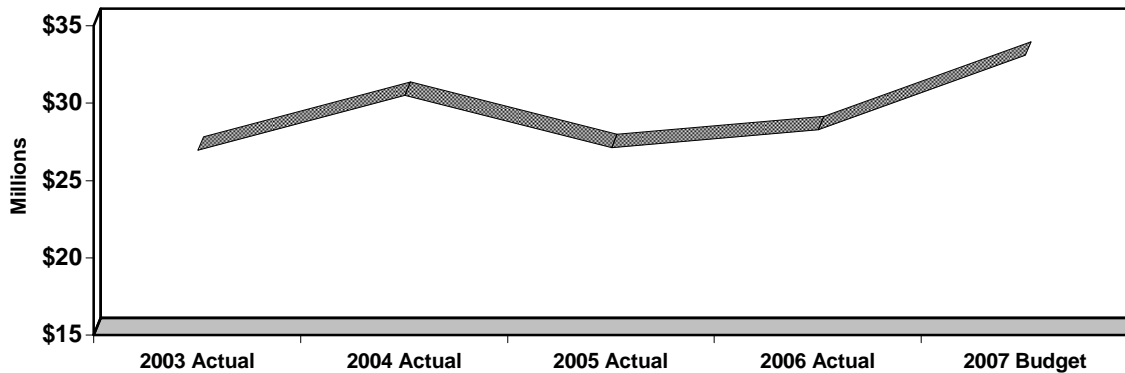
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
GENERAL FUND	\$273,639,069	\$315,168,823	\$309,961,377	\$322,114,812
SPECIAL TAX DISTRICT - DESIGNATED SERVICES	143,423,614	148,786,249	159,780,241	\$163,665,682
SPECIAL TAX DISTRICT - UNINCORPORATED	5,692,018	6,082,633	8,390,024	8,475,953
FIRE FUND	58,779,524	52,779,809	59,089,015	59,969,811
DEBT SERVICE FUND	15,174,163	14,519,249	13,595,496	13,595,496
SPECIAL TAX DISTRICT - DEBT SERVICE	15,015,012	35,463,826	34,384,536	34,384,536
HOSPITAL FUND	22,838,255	23,006,404	22,298,237	22,298,237
RENTAL MOTOR VEHICLE TAX FUND	0	0	750,000	750,000
TOTAL BUDGET	\$534,561,654	\$595,806,993	\$608,248,926	\$625,254,527

TAX FUNDS REVENUE HISTORY

CHARGES FOR SERVICES

Defined:

Under the new Chart of Accounts, Charges for Services include transfers from non-tax funds to the tax funds. Such transfers may occur for a variety of reasons including: 1) excess funds following the completion of capital projects; 2) payback of capital and other contributions made by the tax funds; 3) funds no longer deemed necessary for the original function for which they were budgeted; and 4) funds established by law for specific uses. Many of these transfers are one time in nature. Charges for Services also include interfund charges which are charges to non-tax funds for services provided to them by the tax funds departments.



History:	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Budget
	\$26,817,665	\$30,373,195	\$26,988,028	\$28,149,496	\$32,952,097

Trends and History:

Interfund transfers and charges increased 7% in 2004 compared to 2003. This was due to the growth in administrative charges, Emergency Telephone, Jail Fund, Victim Assistance, and Facilities Management transfers.

Funding for the Emergency Telephone System is generated through monthly service charges applied to telephone service subscribers. These revenues are first accumulated in the Emergency Telephone System Fund and transferred to the General Fund. 1999 was the first year Georgia counties which operate emergency telephone systems (E-911) could collect E-911 service charges on wireless telephone service. Revenues from wireless service charges exceeded anticipations from 1999 through 2004. The charges continued to increase in 2005 due to an increase in the fee from \$1.35 to \$1.50 effective June 2005.

In 2005 revenues decreased in two major accounts: tax commissioner commissions and emergency medical services. State legislation required a rate reduction relative to commissions paid to the County Tax Commissioner for collection services. Emergency Medical Services revenues had a shortfall because of contract changes with the customer billing providers.

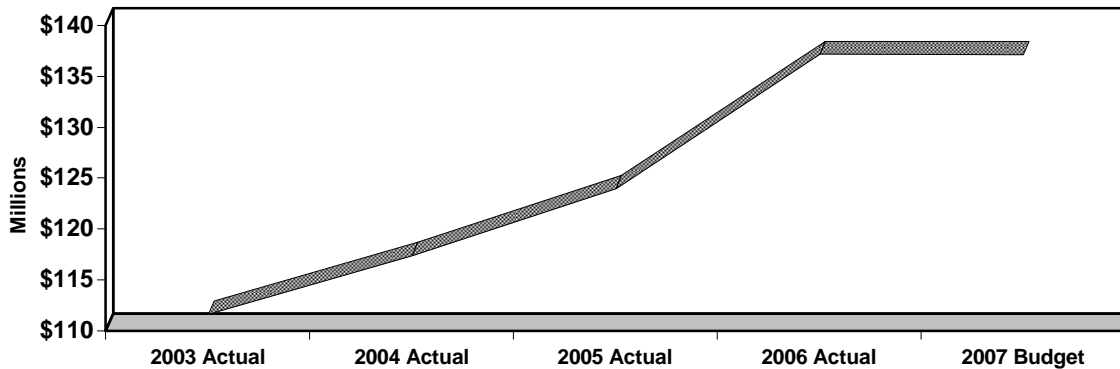
In 2006 revenues increased 4% by \$1.2M as compared to 2005. The revenue increase was due to growth in administrative charges primarily in the Information Systems area as well as improved revenue collections relative to Emergency Medical Billings.

The revenue in this category is expected to increase in 2007.

TAX FUNDS REVENUE HISTORY

EXCISE TAXES

Defined: Includes excise taxes in the form of hotel/motel taxes, beer, wine and liquor taxes, property and casualty insurance premium taxes and HOST sales taxes.



History:	2003 Actual	\$111,439,516
	2004 Actual	\$117,199,089
	2005 Actual	\$123,791,676
	2006 Actual	\$136,984,110
	2007 Budget	\$136,934,774

Trends and History:

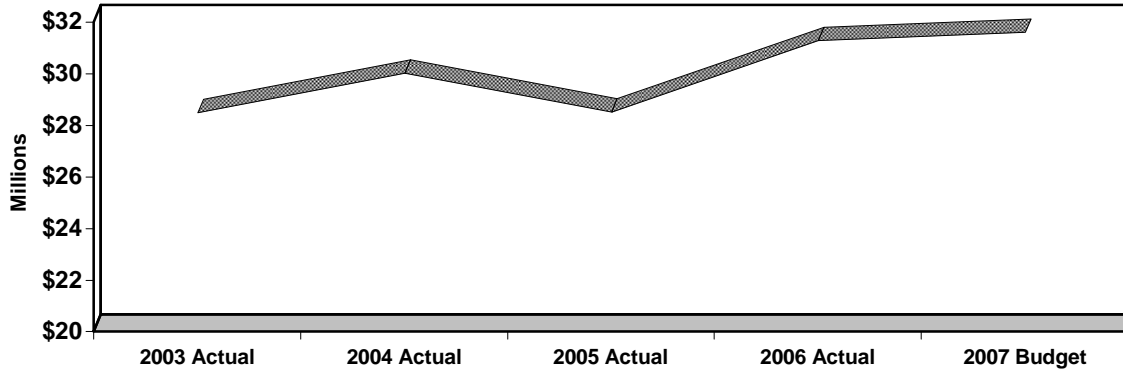
Prior to 1999, excise taxes represented approximately 7.5% of the annual revenue of the tax funds. Beginning in 1999, however, the County began incorporating general sales taxes into its traditional property tax based budget. Sales taxes collected and credited to the 2003 budget totaled \$81.6 million. With this fundamental change in the revenue structure of the County, excise taxes account for 24% of the annual revenue of the tax funds. Sales taxes are projected to remain flat during 2004. In 2003 Hotel-Motel taxes decreased 11% from the preceding year; alcoholic beverage taxes increased 14% and insurance premium taxes increased 7% over 2002. In 2004, sales taxes collected and credited to the 2004 budget totaled \$85.1 million, an increase of 4.1% from the preceding year. In 2004, Hotel-Motel taxes increased 9% as compared to 2003; alcoholic beverage taxes decreased 1%; and insurance premium taxes increased 8%. In 2005, sales taxes collected and credited to the 2005 budget totaled \$89.9 million, an increase of 5.68% from the preceding year. In 2005, Hotel-Motel taxes increased 12% as compared to 2004, alcoholic beverage taxes remained constant, and insurance premium taxes increased 6%. In 2006, these revenue elements are projected to increase slightly. In 2006, sales taxes increased 11% by \$11.1M above 2005 collections. In addition the insurance premium taxes increased 5% as well as increased collections in Hotel-Motel taxes and alcoholic beverage taxes.

The revenue in this category is expected to remain stable in 2007.

TAX FUNDS REVENUE HISTORY

FINES AND FORFEITURES

Defined: Fines and forfeitures include collections from all of the courts, as well as some related services. The Recorders Court, which primarily hears traffic citations and County code violations, is the single largest contributor of revenue within this category. In 2007, these revenues represent 5.0% of all tax fund revenues.



History:	2003 Actual	\$28,401,377
	2004 Actual	\$29,930,081
	2005 Actual	\$28,428,235
	2006 Actual	\$31,208,687
	2007 Budget	\$31,534,195

Trends and History:

Revenues increased 5% in 2004 when compared to 2003. The increase was a result of an increased number of traffic citations issued and adjudicated in the Recorders Court, as well as a large increase in fines levied by the Sheriff's Office. Fines and Forfeiture revenues are expected to decrease slightly during 2005.

While not a fine or forfeiture, real estate transfer taxes are collected in the office of Clerk of the Superior Court at the time deeds are recorded. These tax collections have increased each year since 1996. The transfer tax is expected to level off and decrease during 2006 due to the anticipated rise in interest rates. In 2005, real estate transfer taxes increased \$500,000, an increase of 5.7%.

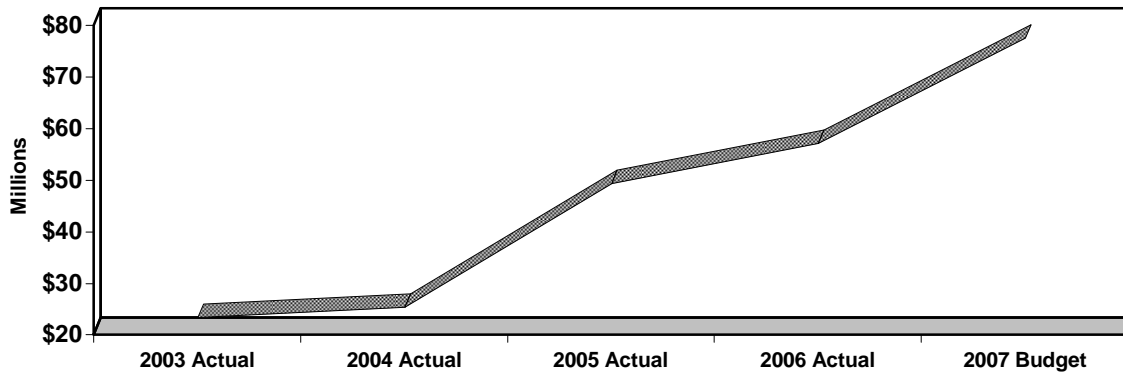
Revenues increased 9% in 2006 when compared to 2005. The increase was a result of an increased number of traffic citations issued and adjudicated in the Recorders Court, as well as a large increase in fines levied by the State Court.

The revenue in this category is expected to remain stable in 2007.

TAX FUNDS REVENUE HISTORY

FUND BALANCE FORWARD

Defined: The fund balance forward, represents 12.3% of total tax fund revenues in 2007. Fund balance is composed of appropriated but unexpended funds and collected revenues in excess of anticipations. This funding source is available for reallocation to the current year's budget.



History:	2003 Actual	\$23,033,528
	2004 Actual	\$25,027,195
	2005 Actual	\$49,003,991
	2006 Actual	\$56,738,229
	2007 Budget	\$77,129,669

Trends and History:

Significant factors are highlighted for each year.

2003: The 2003 fund balance was composed of \$8.3 million less than anticipated revenues and \$1.1 million of over expended appropriations. The revenue shortfall was due to lower than anticipated sales tax collections, a shortfall in utilities taxes and a decline in miscellaneous and charges for services revenue categories. The over expenditures were primarily due to overtime costs.

2005: Due to the implementation of a new Financial Management Information System (FMIS), a new Automated Purchasing System (APS), and changes to County business processes, the 2004 books were not closed until February 10, 2005. However, since the Budget Resolution was adopted on January 25, 2005, the adopted budget was based on ending fund balances as of January 19, 2005. This fund balance results from a combination of less than expected revenues of \$11.6 million due to less than anticipated tax collections, a shortfall in state reimbursements, and a decline in several other reserve categories.

2006: With the change of the Chart of Accounts and the implementation of a new financial management system / automated purchasing (FMIS/APS) system, the method in which prior year encumbrance balances are carried forward has changed. Prior to 2005, prior year encumbrance balances were carried forward to the Balance Sheet. Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance Forward – Encumbrance account as the funding source. Beginning in 2006, the encumbrance balance carried forward is adopted by the Board of Commissioners as part of the Budget Resolution, whereas in 2005 it was treated as an accounting action.

The impact of this action in the 2006 Tax Funds Budget is a \$14.6 million increase due to prior

TAX FUNDS REVENUE HISTORY

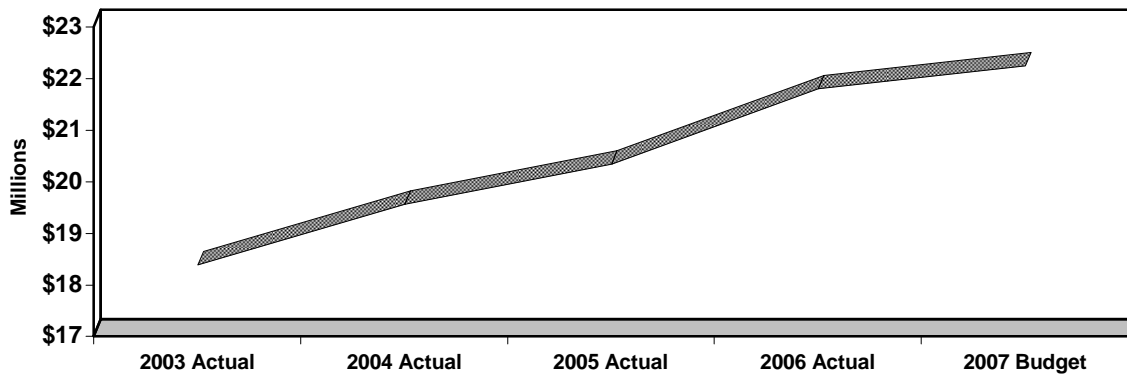
year encumbrances carried forward.

2007: The 2007 fund balance increased due to better than expected anticipated revenues in sales tax collections, charges for services, fines and miscellaneous revenue. The 2007 Tax Budget increased \$20.0M due to prior year encumbrances carried forward. The unexpended expenditures increased primarily due to overtime and salary savings from vacant positions.

TAX FUNDS REVENUE HISTORY

LICENSES AND PERMITS

Defined: This category includes business and occupational taxes, and alcoholic beverage and cable franchise licenses.



History:	2003 Actual	\$18,348,866
	2004 Actual	\$19,519,028
	2005 Actual	\$20,299,951
	2006 Actual	\$21,764,534
	2007 Budget	\$22,207,872

Trends and History:

General business and occupation taxes, as well as beverage and franchise activities represented 3.85% of the total tax fund revenues in 2003. During year 2003, licenses and permits revenue was flat. All inspection permits and license fees associated with construction activities have been moved to the Development Fund, created in 2001, as the result of a lawsuit brought by the homebuilders' association.

In 2004, the revenues collected and credited for these taxes and fees increased 6% from the preceding year.

In 2005, the revenues collected and credited for these taxes and fees increased 6% from the preceding year.

General business and occupation taxes, as well as beverage and franchise activities represented 3.86% of the total tax fund revenues in 2005.

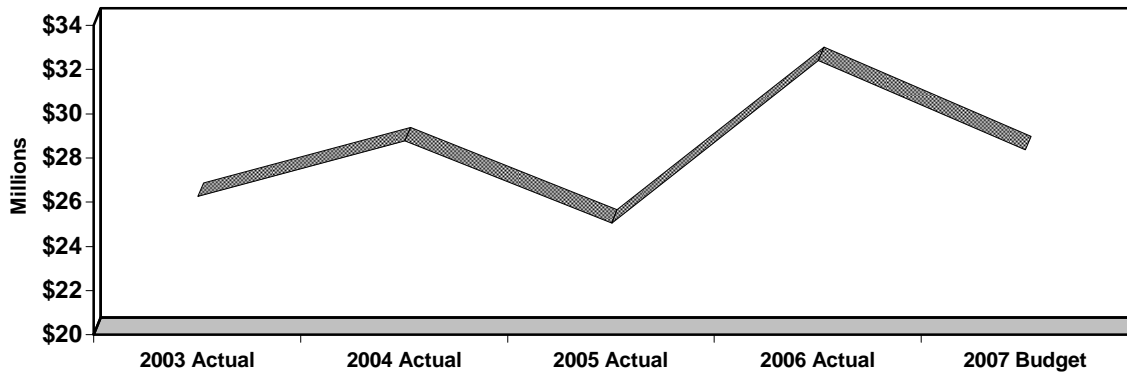
In 2006, the revenues collected and credited for these taxes and fees increased 7% from the preceding year. General Business Licenses and Cable Franchise Fees represented the largest revenue increases.

The revenue in this category is expected to increase slightly in 2007.

TAX FUNDS REVENUE HISTORY

OTHER REVENUE SOURCES

Defined: Other revenue sources include interest/investment income, intergovernmental revenue, other financing sources, contributions and donations, and miscellaneous revenue. These sources account for 4.5% of total tax funds revenue in 2007.



History:	2003 Actual	\$26,169,431
	2004 Actual	\$28,680,359
	2005 Actual	\$24,963,422
	2006 Actual	\$32,308,211
	2007 Budget	\$28,294,808

Trends and History:

In 1998, the County entered into an agreement with the Immigration and Naturalization Service to provide housing in the county jail for I.N.S. detainees. The County and I.N.S. amended the agreement in 2000 to increase the daily population from 200 to 600. The actual average daily population increased from 120 to 500 during 2000. In August, 2001 the INS withdrew all detainees from the County jail, thereby greatly decreasing the amount of intergovernmental revenue. In addition, interest revenue experienced a substantial decrease in 2004; this trend is expected to reverse in 2005 due to an increase in interest rates. The other revenues category increased 16.6% in 2004. The increase was primarily associated with miscellaneous revenues.

In 2005, interest revenues experienced an increase due to rising interest rates. However, the increase was offset by a decrease in intergovernmental revenue and a decrease in miscellaneous revenue.

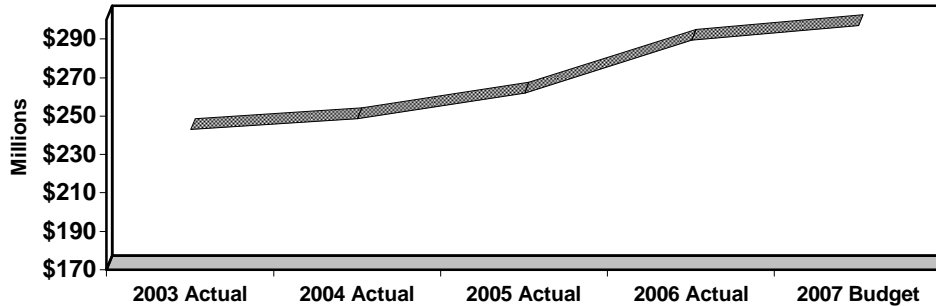
In 2006, interest revenues continued to increase due to rising interest rates. Miscellaneous revenue increased due to a new Jail Inmate phone contract and recovered revenue payments for the last four months of 2005 that booked during the first quarter of 2006. Intergovernmental revenues increased also due to the County entering into a new agreement with Fulton County to provide housing in the county jail for Fulton detainees. This agreement provided six months of additional revenue in 2006.

The revenue in this category is expected remain stable in 2007 but decrease in some areas that had retroactive collections from 2005 and reflected as part of 2006 actuals.

TAX FUNDS REVENUE HISTORY

PROPERTY TAXES

Defined: This revenue category includes real and personal property taxes, both current and prior year, public utility taxes, motor vehicle and mobile home taxes, intangible recording taxes, and all commissions, penalties and interest received on these taxes. Property taxes are expected to constitute 47.4% of tax fund revenues in 2007.



History:	2003 Actual	\$242,114,401
	2004 Actual	\$247,655,197
	2005 Actual	\$261,086,351
	2006 Actual	\$288,653,727
	2007 Budget	\$296,201,113

Trends and History:

In 1999, the County began incorporating general sales taxes (homestead option sales tax; HOST) in the tax supported budgets. The HOST state law provides that at least 80% of the prior year sales tax collections be applied to additional homestead exemptions. In 1999, 2000, and 2001, sales tax proceeds were sufficient to provide a 100% homestead exemption for homestead eligible property. The provision of additional homestead exemptions dramatically reduced the property tax levy in 1999, 2000, and 2001. In 2001, voters approved a GO bond issue for parks and greenspace which also impacted collections. In 2003, the taxes were increased because it was decided to use 20% of sales tax receipts for capital improvements, thus allowing only an 80% homestead exemption on eligible property. The 2006 budget supposes an 83% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. In 2006, voters approved a GO bond issue in the amount \$230M for special transportation projects, parks and greenspace and libraries which impacted collections.

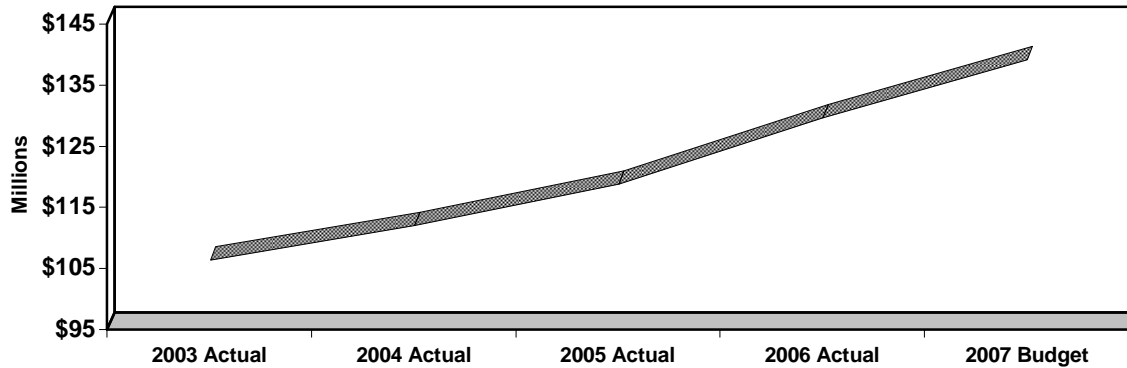
The 2007 budget supposes an 80% use of sales tax receipts for the homestead exemption, with the remainder of HOST proceeds to be used for capital improvements. In addition in 2006 the voters approved a homestead exemption that freezes the property value of a home at the 2006 level for the current property owner. This freeze on the home valuation stays in effect for five years or until the house is sold to a new property owner. It's estimated in the 2007 budget that this freeze exemption will have a negative impact on collections by about \$6.0M.

Collection of prior year taxes is typically very high in DeKalb County with approximately 5% of the most current year's receivables collected in the following year. Approximately 99.9% of all receivables are ultimately collected. Motor vehicle taxes are collected on the value of all vehicles as of January 1 of the tax year. The prior year millage rate is applied to the January 1, motor vehicle values. During 2005, motor vehicle tax collections remained flat. In 2006 motor vehicle tax collections increased by \$1.1M.

TAX FUNDS EXPENDITURE HISTORY

CIVIL & CRIMINAL COURTS

Defined: This category includes all of the courts, related functions, and the following departments: Superior Court, State Court, Probate Court, Magistrate Court, Recorders Court, Juvenile Court, District Attorney, Sheriff, Solicitor General of State Court, Clerk of Superior Court, Medical Examiner, Public Defender, and Child Advocate's Office.



History:	2003 Actual	\$106,103,309
	2004 Actual	\$111,719,401
	2005 Actual	\$118,514,032
	2006 Actual	\$129,335,675
	2007 Budget	\$138,839,030

Trends and History:

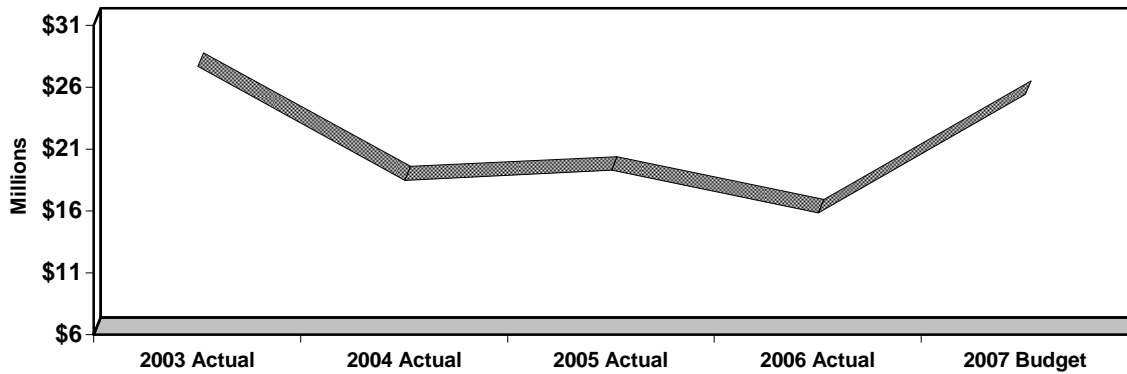
The increasing trend here is due mostly to increased staffing in the court system. An additional section of State Court was added in 2002. The Child Advocate's Office was established in 2003. The 2005 budget included 57 net new positions. The 2006 budget included 24 net new positions. The 2007 budget includes 34 net new positions.

The growth trend in Civil and Criminal Courts is the result of the addition of two judges and related staff support in 1998 and 2002; the creation of the Child Advocate's Office in 2003 and the 18 positions added from 2003 to 2007; the addition of 9 positions in Recorder's Court to address the demand for service; and a total of 17 positions added in the District Attorney's office from 2003 to 2007 to address the demand for service and to create a Gang Prosecution Unit.

TAX FUNDS EXPENDITURE HISTORY

CONTRIBUTIONS TO CAPITAL PROJECTS

Defined: This category includes funds contributed from the Tax Funds to various capital projects. While most major projects are funded by bond proceeds, grants and contributions from other agencies, the projects in this category tend to be of smaller magnitude and/or maintenance in nature.



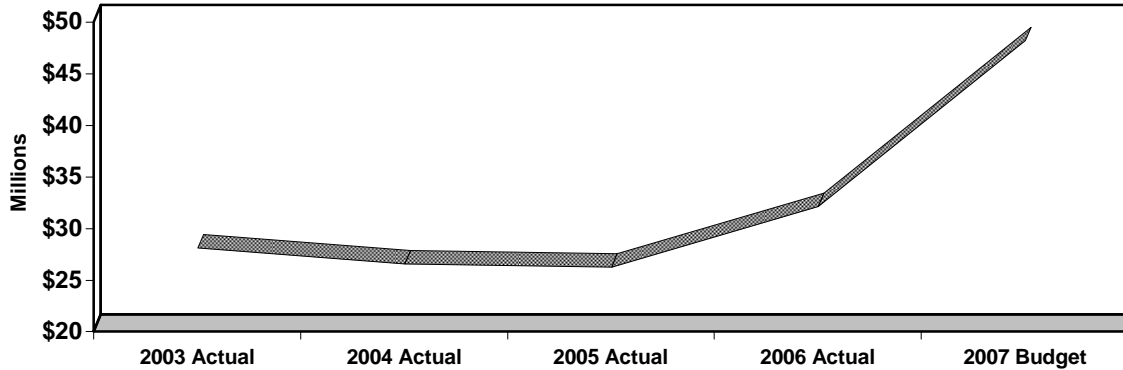
History:	2003 Actual	\$27,536,595
	2004 Actual	\$18,344,021
	2005 Actual	\$19,141,778
	2006 Actual	\$15,677,932
	2007 Budget	\$25,250,000

Trends and History: This category varies significantly due to need and funding availability from year-to-year. The substantial increase in 2003 was attributable to the \$16,468,517 appropriation for Homestead Option Sales Tax (HOST) Capital Outlay. In 2005, the appropriation for HOST Capital Outlay was \$17,012,875. In 2006, the appropriation for HOST Capital Outlay is \$11,425,110. In 2007, the appropriation for HOST Capital Outlay is \$18,250,000.

TAX FUNDS EXPENDITURE HISTORY

DEBT SERVICE

Defined: This category includes principal and interest on general obligation bonds issued for various purposes, lease purchase payments made for certificates of participation (COPS), and paying agent fees. It does not include revenue bonds which are accounted for in the funds for which they are issued.



History:	2003 Actual	\$27,954,203
	2004 Actual	\$26,383,906
	2005 Actual	\$26,063,476
	2006 Actual	\$31,923,580
	2007 Budget	\$47,980,032

Trends and History:

In 2001, voters approved a \$125 million GO Bond issue to acquire land for parks and greenspace. The 2004 actual and 2005 budget reflect the costs associated with this issue. Other variations in this period are due to the variations in the prior debt service schedules. The Series 2003A GO Refunding Bonds were sold in 2003; they refunded the refundable portion of the Series 1992 GO Refunding Bonds and the Series 1993 Health Facilities Bonds. The Series 2003B GO Refunding Bonds were sold in 2003; they refunded the Series 1993 GO Refunding Bonds.

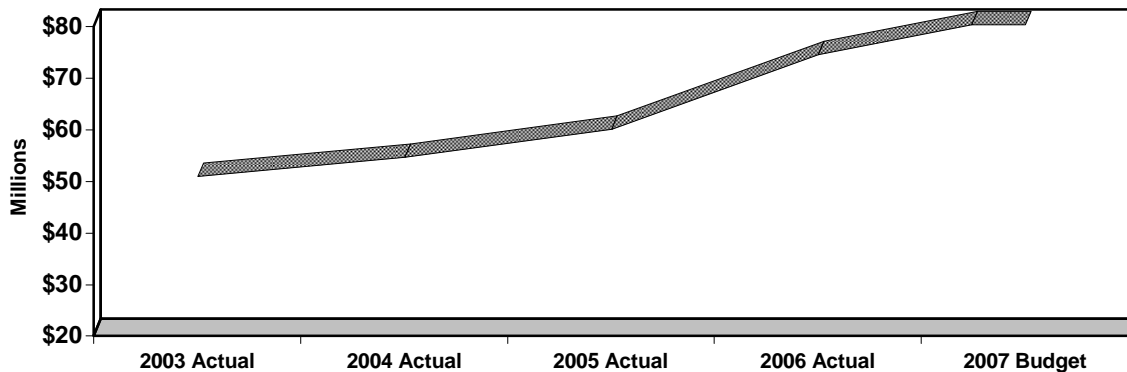
In 2005, voters approved a \$230 million G.O. Bond Issue for special transportation projects — \$79 million, parks and greenspace — \$96 million, and libraries — \$55 million. The bonds were issued on January 24, 2006. The 2006 budget reflects the additional \$14.0 million debt service costs associated with this issue. In January 2006, the County was issued a AAA/Aaa rating from Standard & Poor's and Moody's.

The 2007 budget reflects the first full year of principal and interest payments for the Series 2006 \$230M bond issue. The County still maintains ratings of AAA/Aaa from Standard & Poor's and Moody's.

TAX FUNDS EXPENDITURE HISTORY

GENERAL GOVERNMENT

Defined: This category includes the governing and general administrative functions of the county. Departments included are the Board of Commissioners, Chief Executive Officer, Ethics Board, Finance, Geographic Information System, Information Systems, Law Department, Human Resources, Facilities Management, Property Appraisal, Purchasing, Registrar and Elections, and Tax Commissioner.



History:	2003 Actual	\$50,558,632
	2004 Actual	\$54,231,502
	2005 Actual	\$59,664,733
	2006 Actual	\$74,137,677
	2007 Budget	\$82,044,772

Trends and History: The increasing trend in this category is due primarily to significant software and development expenditures related to various departments; continued Information Systems upgrades, network expansion and Information Systems Master Plan development; increases in utility and security costs; additional staff to support the new FMIS/APS installation; and additional positions added in various departments to address increasing demand for service due to population growth.

The significant increase in 2006 is due primarily to the method in which the encumbrance rollover is appropriated and the number of elections planned for 2006.

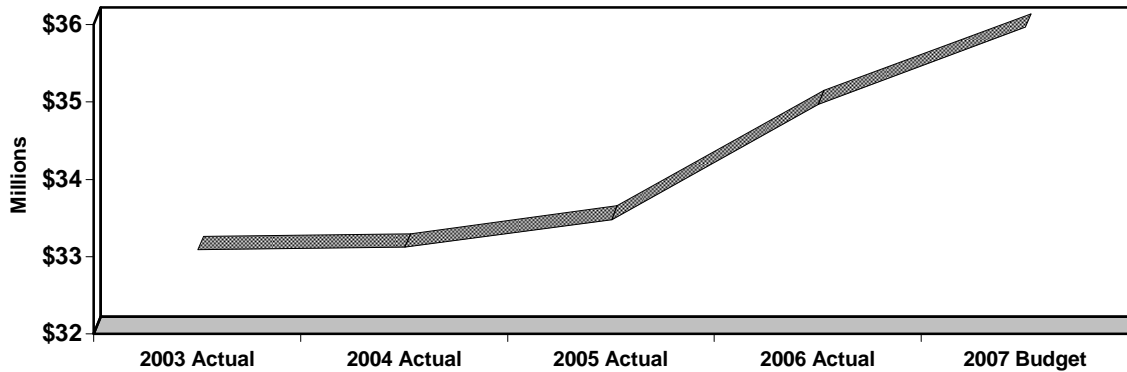
The growth trend in General Government is the result of the addition of 13 positions added to the Board of Commissioners to address the demand for service from 2002 to 2007; the creation of the Citizens Help Center in 2004 and the addition of 19 positions from 2002 to 2007; a total of 17 positions in Purchasing added from 2002 to 2007 to implement the new automated purchasing and financial management systems; and the 19 positions added to Information Systems from 2002 to 2007 to implement the new automated purchasing and financial management systems.

TAX FUNDS EXPENDITURE HISTORY

HEALTH & HUMAN SERVICES

Defined:

This category includes the Hospital Fund which reflects DeKalb County's contributions to the operating expenses and debt service of the Fulton-DeKalb Hospital Authority (Grady Memorial Hospital) to provide indigent health care, the Department of Family and Children Services (DFACS), the DeKalb County Board of Health, the Community Service Board, the Cooperative Extension Service and the Human Services Department.



History:	2003 Actual	\$33,066,889
	2004 Actual	\$33,096,240
	2005 Actual	\$33,456,425
	2006 Actual	\$34,947,066
	2007 Budget	\$35,940,095

Trends and History:

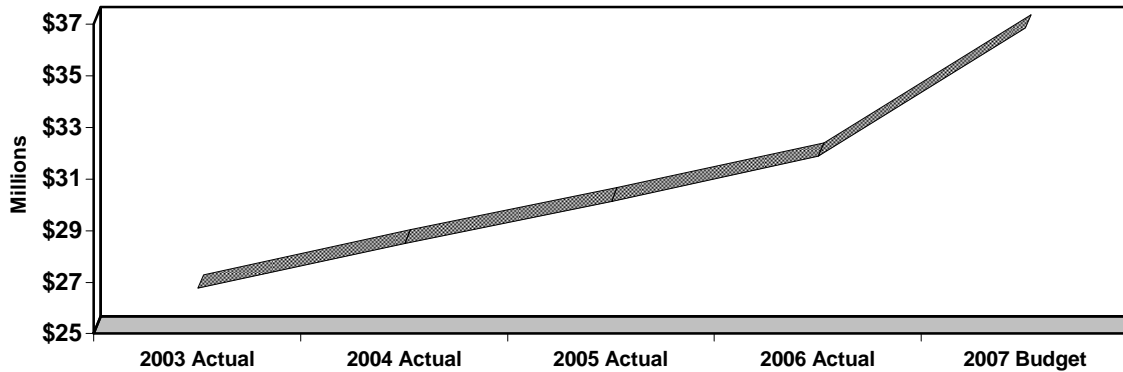
Minor fluctuations are due almost exclusively to varying levels of funding provided to the Fulton-DeKalb Hospital Authority. Since 1997, when funding was reduced due to the availability to the Authority of federal funds, the county's support has remained at a somewhat constant level. The increase in the 2006 Budget is attributed to the opening of the Lou Walker Senior Center.

The growth trend in Health and Human Services is the result of creation of the Human Services Department in 2005, and the addition of 10 positions from 2005 to 2007.

TAX FUNDS EXPENDITURE HISTORY

LEISURE SERVICES

Defined: This category includes Parks and Recreation, Libraries and Arts, Culture, and Entertainment.



History:	2003 Actual	\$26,682,243
	2004 Actual	\$28,430,995
	2005 Actual	\$30,061,515
	2006 Actual	\$31,795,896
	2007 Budget	\$36,773,784

Trends and History:

The increases in this function are due to the addition of 37 positions (14 in Libraries and 23 in Parks) in 2001 and 2002, increased salaries due to a pay and classification study, and some increases in the materials allocation for Libraries. In 2003, 35 positions in Parks were transferred to Facilities Management, a General Government function. In 2004, the Arts, Culture, and Entertainment department was established. The 2005 budget includes 16 additional positions in Parks and Recreation.

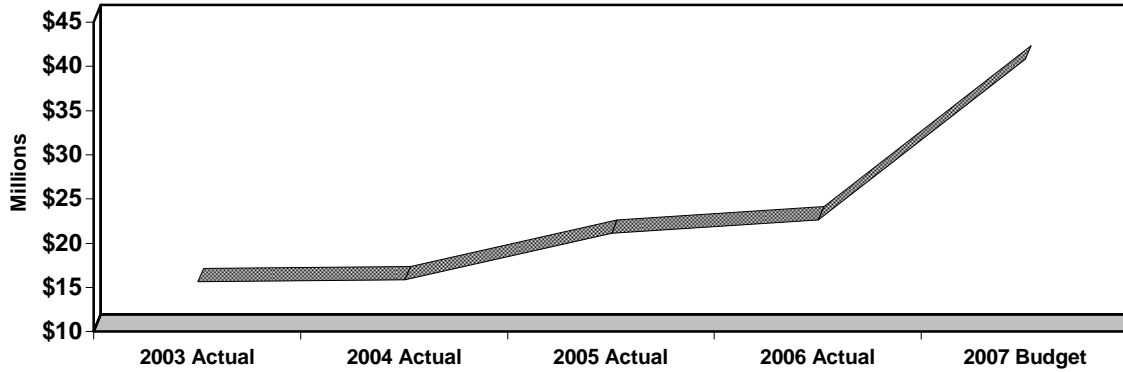
In 2006, three positions were added to the Library: a Webmaster, a Library Construction Coordinator, and a Marketing Coordinator. In addition, the County allocation for library materials was increased by \$225,000.

In 2007, the Library received 4 positions to support grant generation and to begin staffing the first two branches resulting from the 2006 Bond Issue. The County allocation for library materials was increased by \$500,000. Parks and Recreation received 13 new positions to maintain the increased acreage acquired through Greenspace initiatives and to staff a ready response team to provide emergency repairs to the department's facilities.

TAX FUNDS EXPENDITURE HISTORY

NON-DEPARTMENTAL

Defined: This category includes a variety of appropriations and expenditures not readily assignable to specific operating departments, such as contracts with community service agencies, county match for pensioners group health and life insurance, general contingency, budgetary reserves and payments to the Risk Management.



History:	2003 Actual	\$15,404,496
	2004 Actual	\$15,616,701
	2005 Actual	\$20,881,448
	2006 Actual	\$22,427,420
	2007 Budget	\$40,579,176

Trends and History:

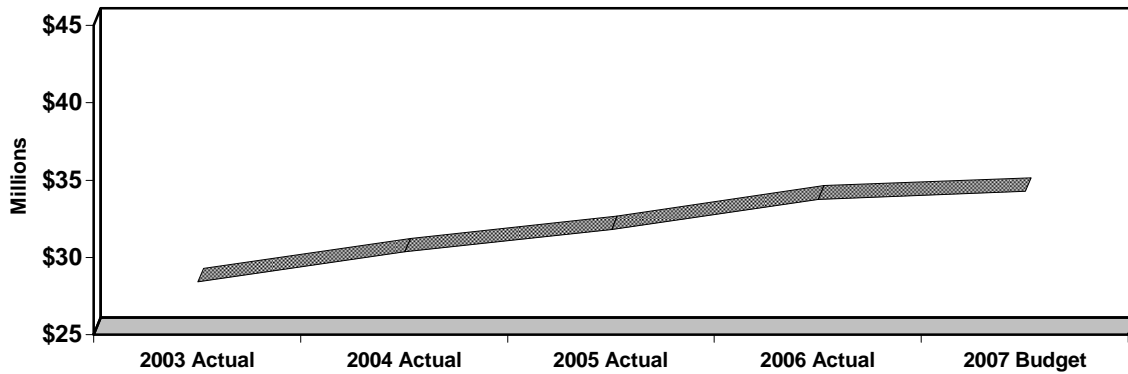
The increase in 2003 was primarily due to a \$18.4 million reserve, \$1,000,000 for economic development incentives, and \$880,000 for building authority debt service. The 2006 Budget includes a \$16.9 million budgetary reserve, \$1,000,000 economic development incentives, \$1,000,000 for contingencies, and a reserve for appropriation of \$3.6 million.

In 2007, the budget includes a \$18.5 million budgetary reserve and \$513,045 reserve for process improvements.

TAX FUNDS EXPENDITURE HISTORY

PLANNING & PUBLIC WORKS

Defined: This category includes planning, zoning enforcement, development and maintenance of the county's surface transportation system and stormwater drainage system, and economic development.



History:	2003 Actual	\$28,319,495
	2004 Actual	\$30,236,310
	2005 Actual	\$31,682,045
	2006 Actual	\$33,641,466
	2007 Budget	\$34,140,165

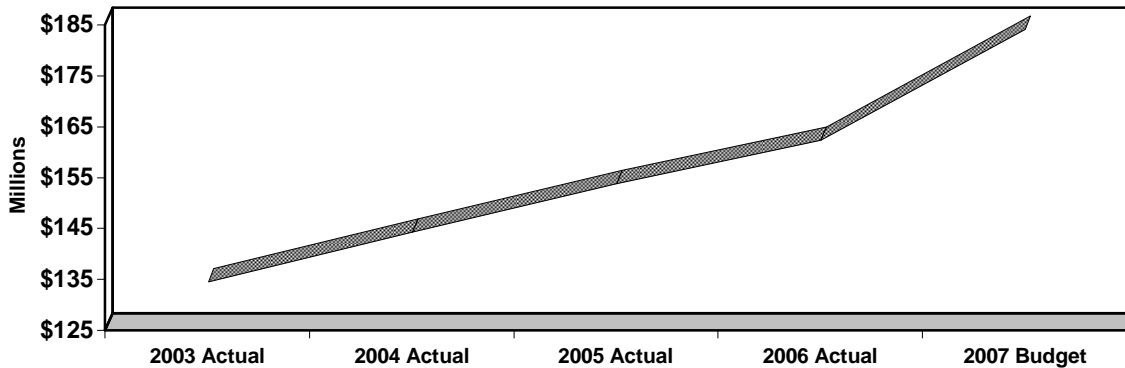
Trends and History:

In 2002, a Transportation Division was created by reorganizing Roads and Drainage. 2005 includes the transfer of 69 positions related to traffic and signs from the Transportation Division to the Roads and Drainage Division within Public Works. Also, eighteen positions, vehicles, and other equipment were added to support the Stormwater program. The 2006 budget included full-year funding for the 18 Stormwater positions added in 2005. Funding was approved for the four positions in Code Enforcement and for a pilot project for litter control. The 2007 budget includes two vehicles for the Transportation Division which will aid in the oversight and completion of HOST projects.

TAX FUNDS EXPENDITURE HISTORY

PUBLIC SAFETY

Defined: This category includes Police, Fire, Emergency Medical Service (EMS), Communications, Animal Control, and Code Enforcement functions.



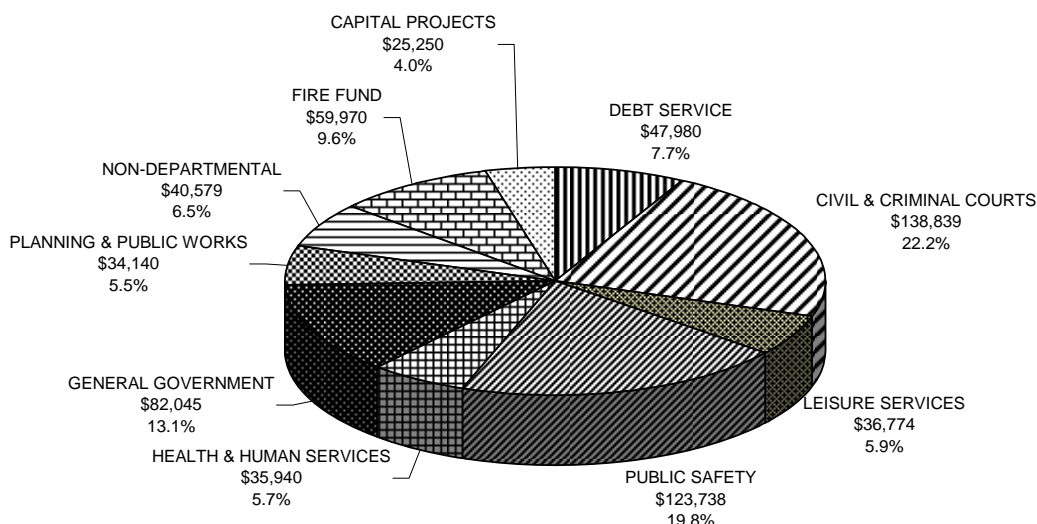
History:	2003 Actual	\$134,158,106
	2004 Actual	\$143,893,793
	2005 Actual	\$153,400,438
	2006 Actual	\$161,955,295
	2007 Budget	\$183,707,474

Trends and History:

Since 2003, 145 positions have been added to the Public Safety function. The pay and classification study implemented in 2005 has had a serious impact on this function, and has accounted for most of the budget growth in the 2003 - 2005 period. The 2006 budget included the addition of 4 Code Enforcement Officers, \$100,000 for a litter control pilot project, 15 Firefighters and apparatus to open the new fire station. The 2007 budget includes the addition of 31 Police Officers, 4 Code Enforcement Officers, 8 Investigative Aides, Sr., 1 Animal Control Manager, and the transfer of 9 positions to Information Systems and 2 positions to the Citizens Help Center. Additionally, a 2% increase in pay for sworn officers in Police and Fire was approved in 2007. The significant increases in 2006 and 2007, when compared to previous years, are due primarily to the method in which the encumbrance rollover is appropriated.

2007 TAX FUNDS BUDGET

BY MAJOR FUNCTION

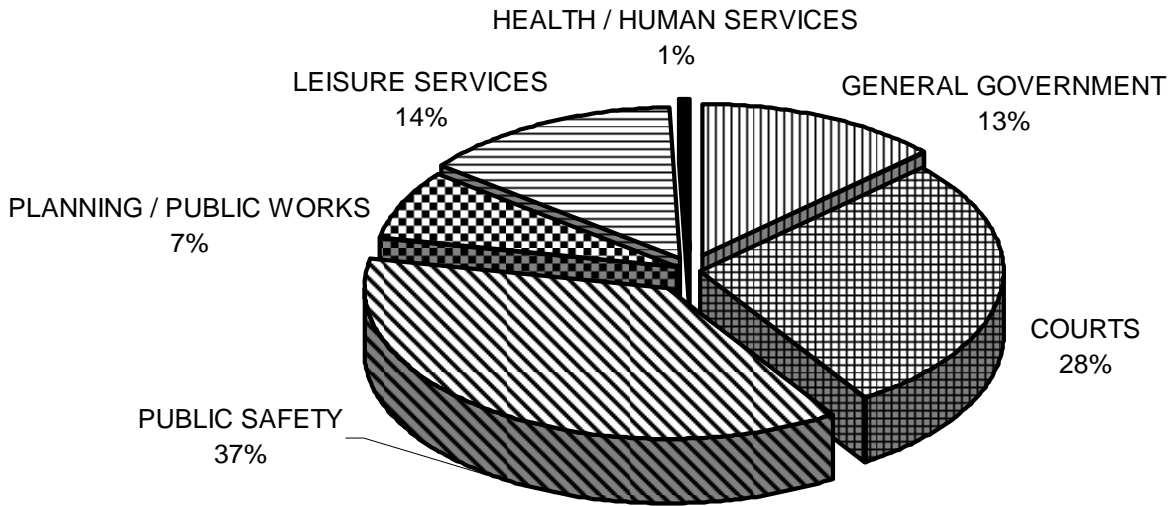


IN THOUSANDS

	1998 Budget	1999 Budget	2000 Budget	2001 Budget	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Annualized % Change 1998-2007
DEBT SERVICE	\$17,418	\$17,160	\$17,030	\$16,679	\$30,781	\$31,454	\$28,518	\$28,447	\$42,956	\$47,980	19.5%
CIVIL & CRIMINAL COURTS	\$74,117	\$82,146	\$90,538	\$96,923	\$103,214	\$108,906	\$117,311	\$124,376	\$132,176	\$138,839	9.7%
LEISURE SERVICES	\$22,286	\$23,217	\$24,596	\$27,514	\$28,825	\$28,424	\$30,094	\$31,860	\$33,380	\$36,774	7.2%
PUBLIC SAFETY	\$105,322	\$107,617	\$113,533	\$124,059	\$88,826	\$92,968	\$101,969	\$109,097	\$116,737	\$123,738	1.9%
HEALTH & HUMAN SERVICES	\$32,976	\$31,984	\$32,651	\$33,008	\$33,194	\$33,294	\$33,252	\$33,608	\$34,897	\$35,940	1.0%
GENERAL GOVERNMENT	\$39,571	\$41,897	\$46,735	\$48,092	\$52,260	\$55,585	\$59,106	\$60,716	\$75,593	\$82,045	11.9%
PLANNING & PUBLIC WORKS	\$26,448	\$30,179	\$32,378	\$29,704	\$33,307	\$33,410	\$32,315	\$32,373	\$35,346	\$34,140	3.2%
NON-DEPARTMENTAL	\$14,109	\$14,505	\$21,794	\$18,412	\$27,972	\$33,530	\$32,104	\$32,014	\$39,032	\$40,579	20.8%
FIRE FUND	\$5,874	\$9,818	\$17,913	\$17,913	\$41,732	\$47,601	\$50,013	\$52,454	\$55,308	\$59,970	102.3%
CAPITAL PROJECTS	\$5,021	\$4,923	\$4,259	\$7,172	\$6,003	\$27,537	\$18,344	\$19,142	\$15,678	\$25,250	44.7%
TOTAL	\$343,142	\$363,446	\$401,427	\$419,476	\$446,113	\$492,709	\$503,026	\$524,086	\$581,104	\$625,255	9.1%

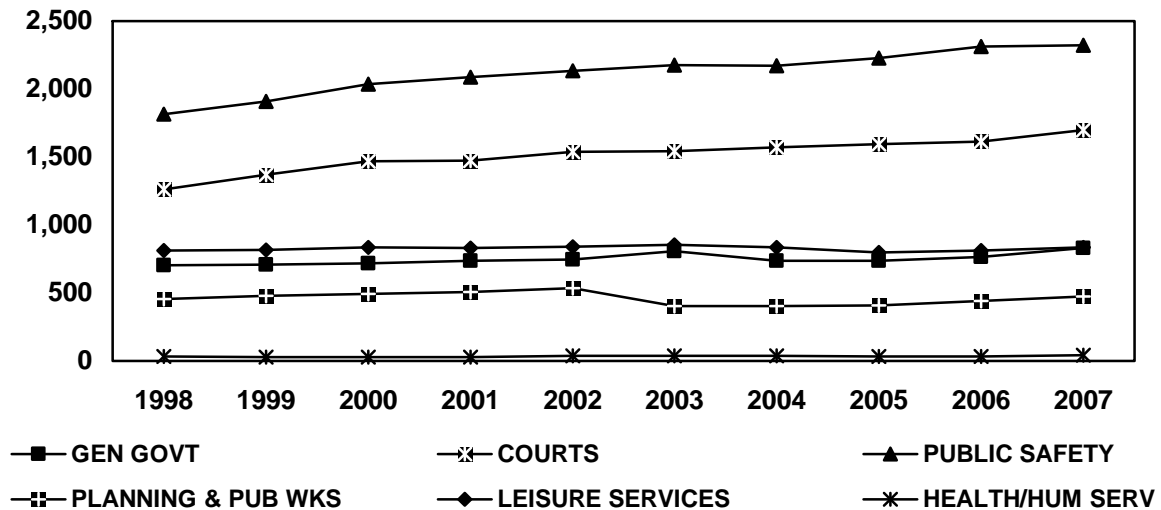
Debt Service has been impacted by voter approval in 2001 of bonds for parks projects and by voter approval in 2005 of bonds for transportation projects, parks, and libraries. Increases in Civil and Criminal Courts are due to the increase in the jail inmate population and expansion of the court system. Increases in Public Safety are related to the implementation of 5-year plans in Fire and Police in 1996, 1997, 2001, and in 2002, and the 25 Police Officers added in 2007. Increases in General Government are due to continued Information Systems upgrades, staff added to support the FMIS/APS installation, increases in utility and security costs, positions added to address the increasing demand for service due to population growth and the number of elections conducted in 2006. Non-departmental includes a wide variety of expenses for insurance coverages, grant matching funds, etc. and also includes funds designated for specific projects or issues. Beginning in 2003, HOST funds have been used for allowable capital projects rather than exclusively for property tax exemption. Increases in Fire Fund are due to the Ten Year Fire Station Equipment Replacement Program started in 2002, the 20 positions added to address service level requirements, and the 35 positions and related equipment added for the 2 new fire stations that opened in 2003 and 2006. Capital Projects varies depending on the need, and more importantly on the funding availability, although the significant increase in 1998 is due to funding for information systems upgrades and Year 2000 compliance programs. Capital Projects has been impacted by the HOST sales tax with the revenue generated from mid-1997 through 1998 going to capital improvements. In 2000, process improvement projects were moved to Non-Departmental and a reserve was budgeted in Non-Departmental for future infrastructure projects. A major pay and classification study implemented in 2000 and in 2005 has impacted all departmental budgets. A 1% Cost of Living Allowance for all eligible employees was implemented in 2006. A 2% pay increase is appropriated in 2007 for all sworn officers in Public Safety and Civil & Criminal Courts. The change in method in which prior year encumbrance balances are carried forward impacts all departmental budgets in 2006 and 2007.

GROWTH TRENDS: 2007 TAX FUND POSITIONS BY MAJOR FUNCTION



	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
GENERAL GOVERNMENT	703	711	719	737	746	809	736	736	765	832
CIVIL & CRIMINAL COURTS	1,468	1,509	1,539	1,545	1,571	1,593	1,614	1,699	1,723	1,758
PUBLIC SAFETY	2,036	2,104	2,132	2,175	2,174	2,226	2,311	2,320	2,335	2,371
PLANNING & PUBLIC WORKS	493	509	534	403	402	408	443	472	471	473
LEISURE SERVICES	834	830	841	852	834	796	811	837	850	867
HEALTH & HUMAN SERVICES	29	29	39	36	36	33	34	40	41	44
TOTAL	5,563	5,692	5,804	5,748	5,763	5,865	5,949	6,104	6,185	6,345

GROWTH TRENDS: 2007 TAX FUND POSITIONS BY MAJOR FUNCTION



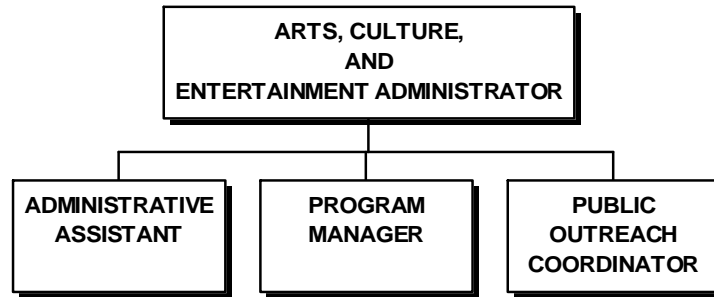
The growth trend in Public Safety is the result of the implementation of the 5-year plans for Fire and Police in 2001 and 2002; the addition of 57 positions to the Sheriff to implement the staffing study recommendations and the 12 positions added in 2007 to secure the new Juvenile Court facility; the addition of 50 police officer positions in 2002, 2003, and 2004 (these positions were previously funded by federal grants); the addition of 31 police officers in 2007 and 8 administrative positions in 2007; a total of 12 code enforcement officers added from 2002 to 2007; and 35 fire fighter positions added from 2003 to 2006 to staff two new fire stations.

The growth trend in Civil and Criminal Courts is the result of the addition of two judges and related staff support in 1998 and 2002; the creation of the Child Advocate's Office in 2003 and the 18 positions added from 2003 to 2007; the addition of 9 positions in Recorder's Court to address the demand for service; and a total of 17 positions added in the District Attorney's office from 2003 to 2007 to address the demand for service and to create a Gang Prosecution Unit.

The growth trend in General Government is the result of the addition of 13 positions added to the Board of Commissioners to address the demand for service from 2002 to 2007; the creation of the Citizens Help Center in 2004 and the addition of 19 positions from 2002 to 2007; a total of 17 positions in Purchasing added from 2002 to 2007 to implement the new automated purchasing and financial management systems; and the 19 positions added to Information Systems from 2002 to 2007 to implement the new automated purchasing and financial management systems.

The growth trend in Leisure Services is the result of the 24 positions added to Parks and Recreation to address the demand for services from 2004 to 2007; and 6 positions added to the Library to address the demand for service from 2002 to 2007.

The growth trend in Health and Human Services is the result of creation of the Human Services Department in 2005, and the addition of 10 positions from 2005 to 2007.



MISSION STATEMENT

The Office of Arts, Culture, and Entertainment (A.C.E.) serves to increase awareness, and facilitate an enriched environment of artistic, cultural and entertainment activity in DeKalb County. The office will foster relationships and provide services to Art Centers that are granted local county funds. A.C.E. will serve as an arts management resource by providing opportunities through funding, audience development, and assistance in information services. A.C.E. will address expansion developments within the county pertaining to the arts, culture and entertainment.

PROGRAM DESCRIPTION

The arts, culture, and entertainment initiatives will support the growth of the county and economic development. Foci will be:

Education - Develop programs enlightening youth, adults and seniors by providing resources and space to cultivate creativity. Promotion of those endeavors will occur within as well as outside of the educational system.

Tourism - Establish DeKalb County as a regional arts center with events and programs that will encourage visitation and return to the county. The Office supports and promotes the diversity of the county.

Economic Development - With participation and visitation, citizens will bring more revenue into the county. Aim will be to attract new business, tourists, and conventions.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Attendance at				
Blues & Jazz Festival	15,000	20,000	20,000	22,000
Youth Poetry Slam	N/A	1,500	1,800	2,000
G. Washington Carver Exhibit	4,000	10,000	6,000	7,000
DeKalb/Lithonia Jazz and R&B Series	N/A	40,000	25,000	27,000

MAJOR ACCOMPLISHMENTS IN 2006

Sponsored and participated in the following programs/events: 5th Annual DeKalb County Blues and Jazz Festival, Youth Poetry Slam, George Washington Carver Exhibit, Weekend Happenings, Arts and Humanitarian Month activities including Arts Summit, Brookhaven Arts Festival, Holiday Pops Concert, and the DeKalb County/Lithonia Jazz & R&B Summer Series.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

Participate in the Multicultural Festival - Partnership with the International Village.

Work with partnerships that include more children and senior citizens in DeKalb County.

Continue the development of our film initiatives.

ARTS, CULTURE, AND ENTERTAINMENT**FUNCTION: LEISURE SERVICES****MAJOR BUDGETARY IMPACTS****Previous**

In 2004, A.C.E. became a separate department; Prior to 2004, it was part of the Parks and Recreation Department.

2007

There are no significant changes for 2007.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Arts, Culture, Entertainment	\$954,981	\$1,033,106	\$1,040,441	\$1,139,319
	\$954,981	\$1,033,106	\$1,040,441	\$1,139,319

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$246,194	\$137,891	\$231,712	\$231,712
Purchased / Contracted Services	503,568	752,587	751,825	783,424
Supplies	74,425	32,796	6,904	12,953
Capital Outlays	8,478	3,230	0	3,230
Interfund / Interdepartmental	1,250	2,075	0	0
Other Costs	121,066	104,527	50,000	108,000
	\$954,981	\$1,033,106	\$1,040,441	\$1,139,319

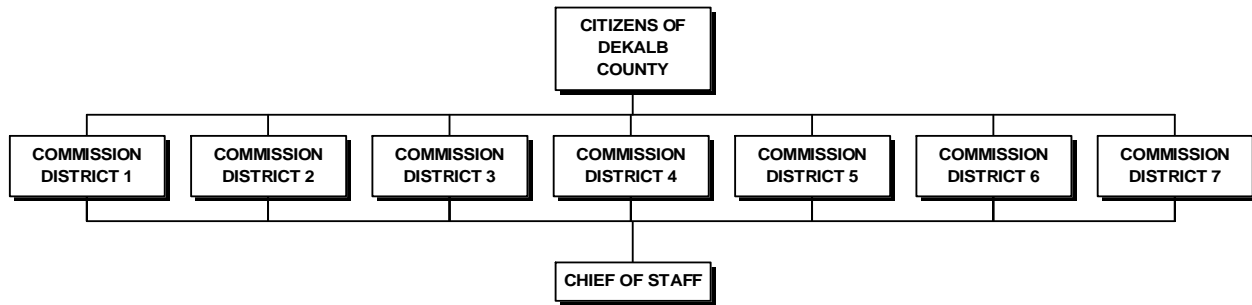
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Designated Services	\$954,981	\$1,033,106	\$1,139,319
	\$954,981	\$1,033,106	\$1,139,319

ARTS, CULTURE, AND ENTERTAINMENT**FUNCTION: LEISURE SERVICES****AUTHORIZED POSITIONS BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Arts, Culture, Entertainment				
Arts Culture Entertain Admin	31	1	1	1
Program Mgr.-Arts,C.A.&Enter.	28	1	1	1
Public Outreach Coordinator	25	0	1	1
Special Events Coordinator	25	1	0	0
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		4	4	4
FULL TIME Total		4	4	4
ALL POSITIONS Total		4	4	4



PROGRAM DESCRIPTION

The Board of Commissioners is the legislative branch of DeKalb County Government. The Board has the power to fix and establish, by appropriate resolution or ordinance entered on its minutes, policies, rules and regulations governing all matters reserved to its jurisdiction.

MAJOR ACCOMPLISHMENTS IN 2006

The Board responded to approximately 150 citizen contacts daily, processed approximately 870 Agenda Items and 120 Proclamations/Resolutions. The Board of Commissioners also met approximately 70 times in regular meetings, special called meetings, work sessions, and executive sessions.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY’S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services and Economic Development

To provide timely and accurate response to citizen inquiries.

Infrastructure and Financial Strength

To meet as required by law and as necessary to conduct the business of the Board.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, the operating budget for each Commissioner's District was increased by \$20,000 from \$105,000 to \$125,000. In 2004, a resolution was proposed to amend the salary and compensation of the Governing Authority of DeKalb County. The resolution was adopted and approved, becoming effective January 1, 2005. The Board of Commissioners received an annual salary equal to twenty-five percent (25%) of the annual salary of the Chief Executive Officer.

In 2005, effective January 1, 2005, the base salary for each commissioner was increased to \$36,123. An additional increase of \$9,000 was included in the 2005 Budget for each district. \$30,000 was added to the administrative budget to cover increased costs of operations.

In 2006, funding in the amount of \$217,611 was approved for the addition of one Chief of Staff position to provide timely and accurate responses to citizen inquiries, and 7 full time Commission Office Aide positions. Also, seven part-time Commission Office Intern positions were abolished.

2007

In 2007, \$2,166,592 is approved for the basic operating budget. Program modifications providing funding in the amount of \$142,706 are approved for the addition of one Director, Research and Analysis position to improve the Board's research and analysis capabilities in the areas of fiscal and statistical analysis, one Fiscal Analyst to provide technical, analytical, and preparatory support for the Board, one Legislative Analyst to provide legal and public policy analysis for the Board, and one part-time Commission Office Intern.

Effective January 1, 2007, the base salary for each commissioner will be \$37,499. The Commissioners representing Districts 1 and 7 have met the qualifications for a "certified commissioner"; the salary for these Commissioners is \$38,858. The Commissioner representing District 3 has met the qualification for a longevity increase; the salary for this Commissioner is \$38,436.

Future

No major changes are anticipated.

BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
District 1	\$158,303	\$208,376	\$209,568	\$227,283
District 2	140,394	190,223	206,088	234,828
District 3	150,857	178,950	216,808	223,027
District 4	135,529	199,639	198,673	233,190
District 5	139,225	167,364	216,859	223,716
District 6	139,056	180,355	203,772	230,535
District 7	150,267	207,276	196,028	238,073
BOC Administration	153,032	291,211	608,974	698,645
	\$1,166,665	\$1,623,394	\$2,056,770	\$2,309,297

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$861,131	\$1,051,764	\$1,693,731	\$1,739,695
Purchased / Contracted Services	288,257	538,198	346,138	524,926
Supplies	11,940	13,147	15,465	23,725
Capital Outlays	4,986	19,784	736	20,252
Other Costs	350	500	700	700
	\$1,166,665	\$1,623,394	\$2,056,770	\$2,309,297

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,166,665	\$1,623,394	\$2,309,297
	\$1,166,665	\$1,623,394	\$2,309,297

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District 1					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 1	CA1		0	1	1
Comm Office Coord District 1	C1		1	1	1
Commissioner	\$38,858		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0

BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District 2					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 2	CA2		0	1	1
Comm Office Coord District 2	C2		1	1	1
Commissioner	\$37,499		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
District 3					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 3	CA3		0	1	1
Comm Office Coord District 3	C3		1	1	1
Commissioner	\$38,436		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
District 4					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 4	CA4		0	1	1
Comm Office Coord District 4	C4		1	1	1
Commissioner	\$37,499		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
District 5					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 5	CA5		0	1	1
Comm Office Coord District 5	C5		1	1	1
Commissioner	\$37,499		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
District 6					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 6	CA6		0	1	1
Comm Office Coord District 6	C6		1	1	1
Commissioner	\$37,499		1	1	1
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
District 7					
Commission Office Intern	PT		1	0	0
Comm Office Aide District 7	CA7		0	1	1
Comm Office Coord District 7	C7		1	1	1
Commissioner	\$38,858		1	1	1

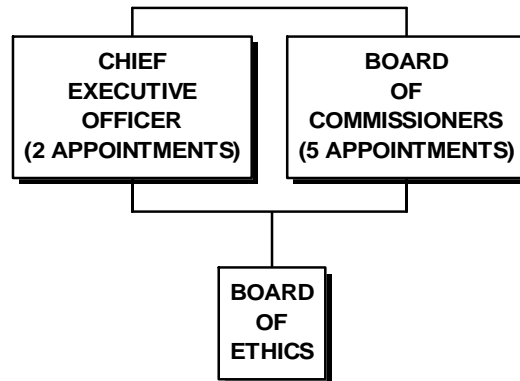
BOARD OF COMMISSIONERS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District 7 (cont)					
FULL TIME Subtotal			2	3	3
PART TIME Subtotal			1	0	0
BOC Administration					
Commission Office Intern	PT	1 PT	0	0	1
Chief of Staff BOC	CS		0	1	1
Commission Office Manager	CO		1	1	1
Director, Research & Analysis	AJ		0	0	1
Auditor Board Of Commission	AB		1	1	1
Fiscal Analyst	27		0	0	1
Legislative Analyst	27		0	0	1
Receptionist	16		1	1	1
FULL TIME Subtotal			3	4	7
PART TIME Subtotal			0	0	1
FULL TIME Total			17	25	28
PART TIME Total			7	0	1
ALL POSITIONS Total			24	25	29



MISSION STATEMENT

To increase citizen confidence in government by providing a mechanism to investigate questions involving the integrity of actions taken by public officials.

PROGRAM DESCRIPTION

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November 1990. The Board is composed of seven citizens of DeKalb County: two members are appointed by the Chief Executive Officer and five members are appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation and provide for their own internal organization. Even though it is considered to be a department of County government and as such is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations, the Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Duties of the Board include the establishment of procedures governing its organization, the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it, the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public, the hearing of complaints of Ethics Code violations, and the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

MAJOR BUDGETARY IMPACTS

Previous

Startup funds for the Board of Ethics were approved in the 1991 budget and members were appointed in early 1991. In 1999, this budget was reduced by \$9, as part of an across-the-board reduction. As part of an across-the-board budget reduction, the 2000 budget was reduced by \$13.

2007

There are no significant changes for 2007.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

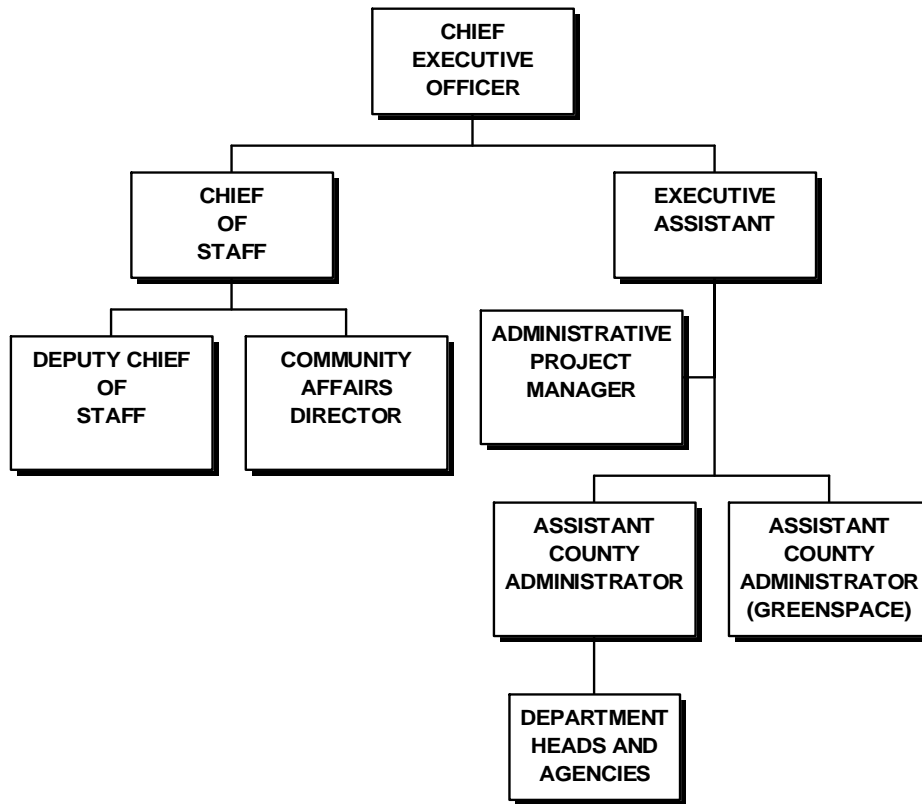
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Board of Ethics	\$44	\$29	\$2,000	\$2,000
	\$44	\$29	\$2,000	\$2,000

BOARD OF ETHICS**FUNCTION: GENERAL GOVERNMENT****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$44	\$29	\$2,000	\$2,000
	\$44	\$29	\$2,000	\$2,000

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$44	\$29	\$2,000
	\$44	\$29	\$2,000



MISSION STATEMENT

The mission of the Chief Executive Officer is to respond to the public in an effective and courteous manner. To provide overall direction, coordination and assistance to the departments of the county government which report to the CEO. Formulate programs that move the county toward the vision, mission, goals and values established by the CEO, Board of Commissioners and Department Heads. To act as a catalyst in moving the CEO's annually established priorities and initiatives forward.

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Organizational Act of 1984. The Office of the CEO provides the assurance that DeKalb County government is functioning in a proper, effective and legal manner.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Agenda Items Processed	1,070	1,125	1,082	1,075
Ceremonial Documents Prepared	471	369	305	350
Press Releases Prepared	635	861	431	550
Audiovisual Projects for County Departments	533	548	630	750
Government TV Episodes Created	500	673	658	700

MAJOR ACCOMPLISHMENTS IN 2006

As noted in the 2007 State of the County Address, many quality of life and infrastructure projects were completed in 2006: Green Energy Facility, Scott Candler Water Filtration Plant, Road, Bridge, Sidewalk and Streetscape Projects, acquisition of additional Greenspace, and construction of new and enhancement of existing Parks and Recreation facilities. Working with other agencies and organizations, Arabia Mountain National Heritage area was established; the Arabia Mountain Trail bridge linking DeKalb and Rockdale Counties was completed; Nancy Creek Tunnel was completed; Anne Frank Exhibit opened in the historic courthouse; and a 311 number assigned for the 311 Citizens Help Center. A car rental fee tax to be used for the arts, and an ordinance regulating the use of cell phones while driving were adopted. The Keep DeKalb Beautiful Litter Patrol was established. DCTV Channel 23 won (19) national awards for excellence in programming.

MAJOR GOALS FOR 2006 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To maintain constructive working relationship with the Board of Commissioners.

To continue to build confidence in DeKalb County Government.

To continue emphasis on effectiveness, and efficient delivery of government services.

To continue refinement of County's strategic information system.

To ensure the County's response is handled in a courteous and effective manner to the general public.

To ensure that the codes and ordinances of DeKalb County are properly enforced.

Economic Development

To continue stressing the importance of economic development

To continue evaluating opportunities to utilize enterprise zones to restore nurture economic vitality.

Human Services

To improve and maintain the quality of life in DeKalb County.

Financial Strength

To recommend a balanced budget for the operation of county government.

To ensure that the County's appropriations are correctly and effectively administered.

Infrastructure

To implement Phase II of the advanced communications network to connect County facilities with high-speed fiber optic cables.

To complete infrastructure projects underway to provide better service to the citizens of DeKalb County.

To provide strategic planning and continued monitoring of project implementation and HOST projects.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, one Manager Government Television position was approved to manage the operations of DeKalb Government Television. In 2005, there were no significant changes in the budget. In 2006, there were no significant changes.

2007

The 2007 basic operating budget is approved for \$2,207,896.

Future

No significant changes are anticipated in the near future.

CHIEF EXECUTIVE OFFICER

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Cable TV Support	\$163,765	\$167,613	\$175,026	\$175,026
Chief Executive Officer	374,373	376,934	393,178	393,790
Contract Compliance	266	400	0	0
Office Of Process Improvements	184,898	144,067	140,352	143,862
Operations	686,486	789,391	835,932	835,176
Public Information	220,970	215,523	194,654	195,452
Staff	333,921	332,348	463,546	464,591
	\$1,964,678	\$2,026,275	\$2,202,688	\$2,207,896

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,695,929	\$1,771,263	\$1,945,815	\$1,945,811
Purchased / Contracted Services	206,609	201,009	184,931	189,765
Supplies	33,331	28,587	35,860	36,153
Capital Outlays	2,625	85	0	85
Interfund / Interdepartmental	26,010	25,157	35,907	35,907
Other Costs	175	175	175	175
	\$1,964,678	\$2,026,275	\$2,202,688	\$2,207,896

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,800,913	\$1,858,662	\$2,032,870
Special Tax District - Unincorporated	163,765	167,613	175,026
	\$1,964,678	\$2,026,275	\$2,207,896

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Chief Executive Officer				
Executive Secretary CEO	25	1	1	1
Administrative Assistant II	23	1	1	1
Chief Executive Officer	\$149,996	1	1	1
FULL TIME Subtotal		3	3	3

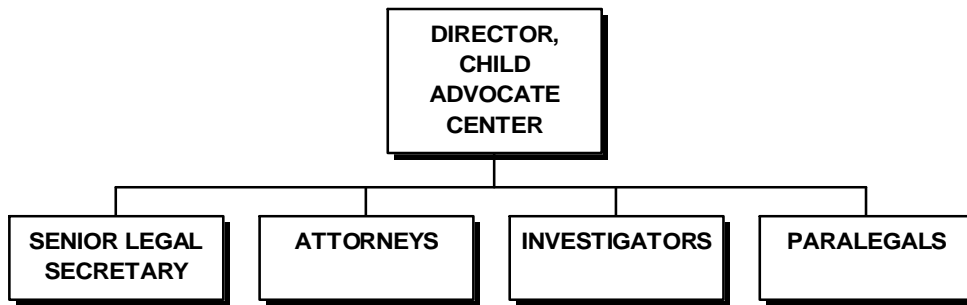
CHIEF EXECUTIVE OFFICER

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Operations				
Asst County Administrator	AF	1	1	1
Executive Assistant	AA	1	1	1
Admin Project Mgr CEO	31	1	1	1
Administrative Coordinator	25	1	1	1
Executive Secretary CEO	25	1	1	1
Administrative Assistant I	21	0	1	1
Executive Office Asst CEO	21	1	1	1
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		7	8	8
Staff				
Director Legislative Liaison	AI	1	1	1
Chief of Staff	AE	1	1	1
Deputy Chief of Staff	31	1	1	1
Dir Community Relations	31	1	1	1
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		5	5	5
Public Information				
Director Communications & Public	31	1	0	0
Cable TV Operations Director	28	1	1	1
Public Information Officer	28	1	2	2
Audiovisual Production Coord.	25	1	1	1
Administrative Assistant II	23	1	1	1
Audiovisual Production Asst	21	1	1	1
FULL TIME Subtotal		6	6	6
Office Of Process Improvements				
Director, Process Improvement	31	1	1	1
Administrative Assistant I	21	1	0	0
FULL TIME Subtotal		2	1	1
FULL TIME Total		23	23	23
ALL POSITIONS Total		23	23	23



MISSION STATEMENT

It is the mission of the Child Advocate's Office to represent the interests of every child brought into the foster care system through DeKalb County Juvenile Court; to ensure the protection of each child; to provide a voice for each child during deprivation hearings; to monitor each case for the purpose of facilitating reunification and permanency planning efforts for and by each family; and to maintain ongoing efforts to prevent prolonged or repeated involvement by a family with the foster care and Juvenile Court System.

PROGRAM DESCRIPTION

The Child Advocate's Office was established in 2003, in response to litigation alleging that the County was not providing sufficient resources in this area. Prior to 2003, matters related to Child Advocacy were the responsibility of the DeKalb County Juvenile Court Child Advocacy Division. The Child Advocate's Office represents the interests of abused and neglected children. These children are generally in the custody of the Department of Family and Children Services, and are placed in foster homes, group facilities, institutions, and with relatives. The Attorneys prepare cases for the court, and appear at all hearings for each child involved in the case.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Intern/Volunteer Hours	8,061	13,978	5,037	7,000
Professional Services Contract Hours	2,235	2,460	5,633	8,304
Staff Compensatory Hours	730	N/A	N/A	N/A
Conferences Participated by Staff	N/A	13	15	25
Milage earned by Staff and Interns	29,061	24,463	32,250	108,402
Child-Client Interviews	827	949	1,808	5,520

MAJOR ACCOMPLISHMENTS IN 2006

Secured 13,978 hours of volunteer support, with 24,463 miles logged in investigations, for an estimated value of \$139,780 worth of services at no cost to the county. Department edited its Attorney-Guardian ad Litem (GAL) Litigation Training Manual utilized by State Supreme Court Child Placement Project and Georgia Bar Association Institute of Continuing Legal Education to instruct GAL-Attorneys statewide. Staff members serve as statewide featured speakers and trainers for GAL-Attorney's in areas relating to child welfare advocacy, litigation, procedure and ethics. Hosted monthly interagency in-service trainings, providing interagency information and resource exchange. Secured hundreds of donations from the community for the CEO's Santa Christmas Giveaway for Needy Children.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To complete implementation of Client Profiles automated case management system, including input of 3,000 open and inactive files.

To train 7 new staff members by new training and practice standards in compliance with new case welfare law rules and laws and federal lawsuit settlement standards. To implement new significantly enhanced standards of practice, policies and procedures and to ensure department and county are in compliance with the federal lawsuit settlement agreement.

CHILD ADVOCATE'S OFFICE

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS

Previous

In 2003, the Child Advocates Office was established. In 2006, seven positions, 5 Attorneys and 2 Paralegals, were added to the Child Advocates Office.

2007

During 2007, two Attorneys, and two Investigator positions will be added to the organization as a result of a settlement. Also, two Paralegals will be added to support the staff.

MAJOR BUDGETARY IMPACTS

Future

No other changes are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Child Advocates Office	\$657,802	\$1,028,763	\$1,573,121	\$1,596,000
	\$657,802	\$1,028,763	\$1,573,121	\$1,596,000

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$514,186	\$743,972	\$1,400,201	\$1,400,202
Purchased / Contracted Services	84,328	173,815	124,872	131,115
Supplies	21,825	65,595	38,463	55,098
Capital Outlays	37,463	45,381	9,585	9,585
	\$657,802	\$1,028,763	\$1,573,121	\$1,596,000

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$657,802	\$1,028,763	\$1,596,000
	\$657,802	\$1,028,763	\$1,596,000

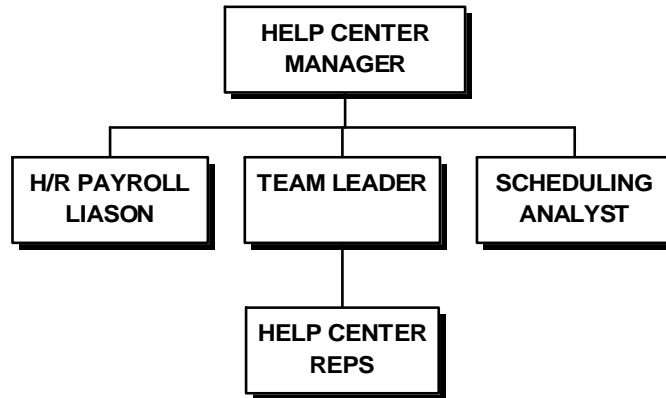
AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Child Advocates Office				
Director Child Advocate Ctr	AH	1	1	1
Attorney IV	33	1	1	1
Attorney III	31	3	6	8
Attorney II	30	0	2	2
Administrative Coordinator	25	1	1	1
Investigator Principal	25	2	2	4
Paralegal	23	0	2	4
FULL TIME Subtotal		8	15	21

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
(continued)				
	FULL TIME Total	8	15	21
	ALL POSITIONS Total	8	15	21



MISSION STATEMENT

The vision is to develop an "end-to-end" Citizens Help Center (CHC) operation focused on providing consistent, high-level quality of services across all departments, while decreasing the costs of service delivery. The System is to relieve the 911 system of the non-emergency call burden, and to serve as a customer-based call center.

PROGRAM DESCRIPTION

The Citizens Help Center serves as a back-up 911 center and/or Emergency Facilitation Center. It facilitates current departmental call centers (or those with similar functions), provides standardized and consistent methods of customer service response, and provides ability to track trends to allow for adjustments to changing service needs.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Yearly Call Volumes	N/A	N/A	150,000	1,500,000
Average Call Duration, (Sec)	N/A	N/A	144	180
After Call Wrap Up Time, (Sec)	N/A	N/A	26	30
Percent Calls Answered	N/A	N/A	95%	90%
Percent Within 60 Seconds	N/A	N/A	93%	93%

MAJOR ACCOMPLISHMENTS IN 2006

The Citizens Help Center met the County's goal of successfully implementing the pilot program on May 22, 2006. The call center began taking inbound telephone calls for the following County departments; Parks and Recreation, Roads and Drainage, Sanitation, and Transportation. Additionally, telephone calls from the main County number were handled by the call center. Through August 25, 2006, the Citizens Help Center had received 65,715 calls and created 35,774 Service Requests. To ensure consistency in the processing of data, the call center has trained 100 employees from the pilot departments. The number of employees trained was to be 200 at the end of 2006. In the fourth quarter of 2006, the Citizens Call Center began taking calls for four additional departments: Animal Services & Enforcement, Human Development, Libraries, and Water and Sewer Operations.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To implement the use of the 311 telephone number by June 1, 2007

To continue to roll in 16 to 20 more departments.

To Construct the permanent facility to allow for the continued departmental roll in to 311.

CITIZENS HELP CENTER

FUNCTION: GENERAL GOVERNMENT

MAJOR BUDGETARY IMPACTS

Previous

The Citizens Call center was established in 2006 to be more responsive to the needs and requests of the DeKalb County Citizens. 22 positions were added and/or transferred to the Center as departments came on-line.

2007

The 2007 Budget includes funding to bring on an additional 16 to 20 departments and the funding for the expansion of the current facility to accommodate more staff. The 2007 budget increases staff by 40 positions, all to be transferred from existing departments except for eight new positions approved by the Board of Commissioners. The positions include a Trainer, and 2 Group Leaders, and 5 Call Operators. The other transfers, 32 positions, from other departments will all be Call Operator positions.

Future

In 2008, the project will be completed and the department will be fully operational.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Citizens Help Center	\$0	\$1,978,277	\$4,146,656	\$4,261,908
	\$0	\$1,978,277	\$4,146,656	\$4,261,908

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$0	\$550,425	\$1,753,072	\$1,753,072
Purchased / Contracted Services	0	1,124,170	1,291,275	1,303,983
Supplies	0	14,441	140,586	141,047
Capital Outlays	0	115,433	554,000	656,083
Interfund / Interdepartmental	0	173,809	407,723	407,723
	\$0	\$1,978,277	\$4,146,656	\$4,261,908

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$0	\$1,978,277	\$4,261,908
	\$0	\$1,978,277	\$4,261,908

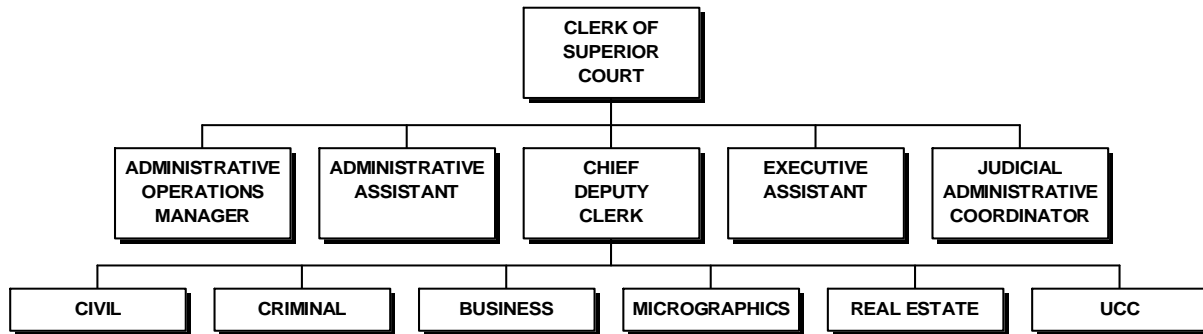
CITIZENS HELP CENTER**FUNCTION: GENERAL GOVERNMENT****AUTHORIZED POSITION LIST BY COST CENTER**

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Citizens Help Center				
Call Center Manager	28	0	1	1
Call Center Qual Assur Analyst	23	0	1	1
Call Center Team Leader	23	0	1	3
Call Center Training Analyst	23	0	1	2
Administrative Assistant I	21	0	1	1
Administrative Assistant I	21	0	0	1
Call Center Department Liaison	21	0	1	1
Call Center Operator	19	0	16	52
FULL TIME Subtotal		0	22	62
FULL TIME Total		0	22	62
ALL POSITIONS Total		0	22	62

CLERK OF SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS



MISSION STATEMENT

The Clerk of the Superior Court is strongly committed to providing to the citizens of DeKalb County the most knowledgeable, efficient, professional, courteous, and up to date service available. The Clerk is committed to ensuring that both the Judicial and Real Estate records are accurately recorded, maintained and archived and available for public access. The Clerk is committed to providing the most current technology so as to protect these valuable documents and provide access to them by public and other County Offices.

PROGRAM DESCRIPTION

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County in accordance with the laws of the State of Georgia. The Judicial Division is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. The Judicial Division issues notary commissions, liens, fifas, trade name documents and limited partnerships. Real Estate and UCC Divisions are responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County. The Real Estate Division is responsible for the collection of Intangible Taxes and Transfer Taxes of any document passing title to real property. Micrographic does copying and microfilming of records.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Real Estate Instruments Recorded	283,299	280,503	275,416	289,187
Pages Assigned	1,160,614	1,171,837	1,121,654	1,177,737
Documents Microfilmed	1,355,631	544,662	1,713,529	1,799,205
Criminal Indictments Processed	4,053	4,599	4,312	4,528
Civil Cases Disposed	14,520	14,304	14,724	15,460
Estimated Pages Intake (Judicial)	1,100,000	1,072,800	1,104,300	1,159,515
Criminal Cases Disposed	4,208	4,546	4,851	5,094

MAJOR ACCOMPLISHMENTS IN 2006

We continue to provide the public with same day recordings in our Real Estate Division. We assisted the District Attorney's office and other law enforcement officials with identifying and successfully prosecuting criminals committing Real Estate Fraud. We continue to repair deteriorating Plat and Deed books, which is a crucial ongoing project. We have eliminated all backlogs. All Judicial filings and docketing are processed within 24 hours. Successfully implemented Kronos time clocks with fingerprint option. Completed E-file pilot program. Successfully converted to Banner 5.0. Completed automated phone system. Provided enhanced training for thirty-five percent of staff. Successfully implemented a new process and staffed family violence court. Participated in the courthouse security task force.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To acquire a new recording system.

To continue developing a website allowing customers to search and download images of documents.

To introduce electronic criminal sentencing to the courtroom, via laptop.

To allow attorney's to electronically file all civil cases.

To prepare updated emergency response and recovery program.

MAJOR BUDGETARY IMPACTS**Previous**

The 2003 Budget included funding, in the amount of \$108,000, to repair 212 Deed Books and 14 Plat books. This Budget also included \$122,540 for an electronic filing system for criminal and civil files and \$110,000 for the 2003 extended maintenance of the Imaging System.

The 2004 Budget included funding, in the amount of \$262,080, to outsource the following processes: incoming mail opening, sorting and distribution, deed intake, book preparation and scanning, indexing and verification, and book mail back. Funds totaling \$88,648 were included to purchase 1 copier, 2 cameras, 2 reader/printers and 1 microfilm processor. This Budget also included \$110,000 for the 2004 extended maintenance of the Imaging System.

In 2005, funds in the amount of \$350,000 were included for the following purposes: \$100,000 for deed books, \$150,000 for mail service, and \$100,000 to cover the first year lease purchase payments for a new imaging system.

2007

During 2007, the new deed recording system will be installed.

Future

The planned imaging initiative will continue and is expected to address the deteriorating condition of the printed-paper records. The restoration of the Deed Indices will continue over the next three years.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Clerk of Superior Court	\$4,540,225	\$4,551,733	\$4,645,817	\$4,947,066
Real Estate & UCC	119	0	0	0
	\$4,540,344	\$4,551,733	\$4,645,817	\$4,947,066

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$3,422,195	\$3,481,692	\$3,931,677	\$3,931,677
Purchased / Contracted Services	843,760	871,681	564,079	837,633
Supplies	123,934	111,565	92,525	110,541
Capital Outlays	139,227	75,567	46,036	55,716
Other Costs	11,228	11,228	11,500	11,500
	\$4,540,344	\$4,551,733	\$4,645,817	\$4,947,066

CLERK OF SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$4,540,344	\$4,551,733	\$4,947,066
	\$4,540,344	\$4,551,733	\$4,947,066

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Clerk of Superior Court				
Chief Dep Clerk Superior Ct	29	1	1	1
Administrative Operations Mgr	28	1	1	1
Judicial Administrative Coord	26	1	1	1
Network Coordinator	26	1	1	1
Accountant	25	1	1	1
Court Records Supervisor	24	8	8	8
Administrative Assistant II	23	2	2	2
Court Records Tech III	21	21	31	31
Court Records Tech II	19	38	32	32
Court Records Tech I	18	11	7	7
Clerk Superior Court	\$116,787	1	1	1
FULL TIME Subtotal		86	86	86
FULL TIME Total		86	86	86
ALL POSITIONS Total		86	86	86



MISSION STATEMENT

The mission of the Community Service Board is to be in partnership with consumers, their families, and other organizations to provide mental health, mental retardation and other developmental disabilities, and substance abuse services which result in the fullest participation of consumers in community life.

PROGRAM DESCRIPTION

The DeKalb Community Service Board was created by state law to provide mental health, developmental disabilities, and addictive diseases treatment and habitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. An eleven member governing board, appointed by the local governing authority, took office on July 1, 1996. The DeKalb County Service Board provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

The Community Service Board utilizes a combination of state grant-in-aid funds, fee revenues, and county funds as major sources of revenues. All county funding is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance. County funds represent a contribution to the Community Service Board for the operation and delivery of mental health, developmental disabilities, addictive diseases, and habitation services to the citizens of DeKalb County.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Total Consumers	11,300	10,678	10,660	10,980
Consumer Enrolled in:				
Jail Services and DUI Program	500	346	334	344
Mental Health Services, Adult	7,093	9,200	7,547	7,773
Mental Health Services, Child & Adolescent Services	7,000	7,093	7,530	7,605
Developmental Disabilities	2,300	2,038	1,768	1,821
Addictive Services, Adult	1,507	3,103	2,766	2,849
Addictive Services, Child & Adolescent Services	140	118	72	74

MAJOR ACCOMPLISHMENTS IN 2006

Collaborated with the Board of Health to serve Torture and Trauma Victims at the Refugee Clinic. Relocated the Child Adolescent Day Treatment Program to the Kirkwood Mental Health Center, Collaborated with Traveler's Aid and HUD to provide housing and case management services. Collaborated with Juvenile Court to provide treatment to adolescents who are court ordered for treatment. Streamlined service delivery in all outpatient clinics.

COMMUNITY SERVICE BOARD

FUNCTION: HEALTH & HUMAN SERVICES

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To involve consumers, their families, and the community in planning and public policy development.

To provide access for vulnerable populations to community-based, integrated systems of care, treatment, and habilitation.

To provide a safety net for individuals unable to access needed services elsewhere.

To improve the health status of consumers.

To promote innovation and best practices in services.

To define and evaluate performance, outcome, effectiveness, and costs of services.

MAJOR BUDGETARY IMPACTS

Previous

As part of the across-the-board reduction in 2000, this budget was reduced by \$14,121. The 2006 Budget included funding in the amount of \$134,336 to restore the County's funding level to the calendar year 2003 level of \$2,284,313.

2007

There are no significant changes for 2007.

Future

The Community Service Board has been negatively affected by the reduction in State grant-in-aid funds, Medicaid reimbursements, and the accelerated recoupment of Medicaid Advances. The Community Service Board has developed a plan to reduce spending in 2007.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Community Service Board	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313
	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Other Costs	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313
	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$2,193,854	\$2,284,313	\$2,284,313
	\$2,193,854	\$2,284,313	\$2,284,313

CONTRIBUTION TO CAPITAL PROJECTS**FUNCTION: CAPITAL PROJECTS****PROGRAM DESCRIPTION**

Funds appropriated from the Tax Funds Group for transfer to the Capital Projects Fund are individually highlighted within this Budget area. Each individual appropriation reflects only the Tax Funds contribution toward a capital project, with additional project funding possibly coming from other sources such as sale of bonds, State and Federal grants, or contributions from other agencies, individuals or funds. Contributions for projects in the areas of Police, Roads and Drainage, Transportation, and Parks and Recreation are funded from the Special Tax District - Designated Services Fund. Contributions for projects in the areas of Business License, Records Court, and Zoning Analysis and Enforcement are funded from the Special Tax District-Unincorporated Fund. Contributions for Fire Services projects are provided by the Fire Fund. Contributions for Public Works-Fleet Maintenance projects are provided by four funds in the Tax Funds Group (General Fund, Special Tax District -Designated Services Fund, Special Tax District - Unincorporated Fund and the Fire Fund) and by the three funds of the Enterprise Funds Group (Public Works - Water and Sewer, Sanitation and Airport). All other contributions provided by the Tax Funds Group are funded from the General Fund. (For additional information see the Capital Projects Funds Group).

MAJOR BUDGETARY IMPACTS**Previous**

During 2006, there were contributions totaling \$15,677,932 from the Tax Funds Group to the Capital Projects Fund. These contributions were distributed as follows:

DEPARTMENT	PROJECT	AMOUNT
Facilities Management	Trinity Parking Garage Renovation	\$750,000
	Lifecycle Repair & Replacement	357,822
	Malooof Renovations	800,000
Finance	Record's Storage Annex	115,000
Information Systems	AIX Consolidation Hardware	350,000
Police	Microwave Loop Platform	1,000,000
State Court	Probation Case Mgmt. & Financial System	350,000
Tax Assessor	Tax Assessor System	500,000
Tax Commissioner	Remittance Processor for Property Taxes	30,000
Transportation	HOST Capital Outlay	11,425,110
TOTAL		\$15,677,932

2007

The requests from County departments totaled \$70,536,110 for 2006. This total does not include \$20,250,000 that was appropriated from HOST funds for Capital Outlay. (See HOST Capital Outlay section for a specific list of projects).

CONTRIBUTION TO CAPITAL PROJECTS

FUNCTION: CAPITAL PROJECTS

**MAJOR BUDGETARY IMPACTS (cont.)
2007 (cont.)**

The Board of Commissioners adopted amendments to the recommended budget which the CEO subsequently vetoed. As this publication went to press, the adopted 2007 Budget includes \$25,250,000 in Contributions to Capital Projects for the following projects:

DEPARTMENT	PROJECT	AMOUNT
Library	PC Referesh Program	\$250,000
Facilities Management	Malooof Renovations	1,150,000
Information System	Integrated Criminal Justice System	500,000
	SAMS Conversion	400,000
	Data Storage	200,000
	Window Server	200,000
	GE Capital Tax Assessor/Clerk Superior Court	300,000
Transportation	HOST Capital Outlay*	11,200,000
Contribution to CIP	Reserve for Appropriation	11,050,000
TOTAL		\$25,250,000

* Includes \$2,000,000 LARP funding.

Future

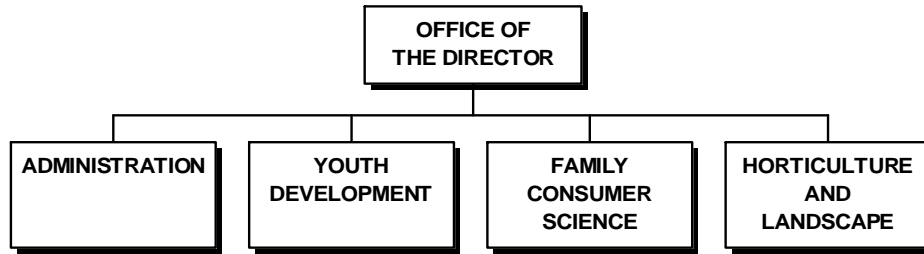
The County will begin major facility improvements that will include the Malooof Building Renovations as well as the Trinity Parking Garage. There will also be a number of new technology implementations as well as upgrades to current systems.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Contribution To Capital	\$19,141,778	\$15,677,932	\$25,250,000	\$25,250,000
	\$19,141,778	\$15,677,932	\$25,250,000	\$25,250,000

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Supplies	\$216	\$0	\$0	\$0
Other Costs	0	0	0	11,050,000
Other Financing Uses	19,141,562	15,677,932	25,250,000	14,200,000
	\$19,141,778	\$15,677,932	\$25,250,000	\$25,250,000

CONTRIBUTION TO CAPITAL PROJECTS**FUNCTION: CAPITAL PROJECTS**

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$2,128,903	\$4,252,822	\$5,050,000
General Fund-HOST Capital Outlay	17,012,875	11,425,110	20,200,000
	\$19,141,778	\$15,677,932	\$25,250,000



MISSION STATEMENT

The mission of the DeKalb County Cooperative Extension Service is to provide and respond to requests for research based information about horticulture, the environment, families, 4-H and youth. To help residents become healthier, more productive, financially independent, and environmentally responsible. To build coalitions which addresses issues and problems facing communities, families and youth? To assist youth in acquiring and developing life skills and forming attitudes which enable them to become self-directing, productive and contributing members of society.

PROGRAM DESCRIPTION

The DeKalb County Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
Locate additional sources of funding to expand and/or enhance educational programs.	30% of County Budget	32%	33%	17%
		\$353,900	\$342,796	\$173,101
Value Received from Master Gardner volunteers as a % of the cost of training and volunteer administration return.	200% or >	750%	750%	800%
% of Teenage Mother Nutrition Education delivering a baby 5.5 pounds or greater.	80%	98%	98%	100%
% of participants in the Bilingual outreach achieving a test score increase of 25% or greater.	75%	95%	95%	95%

COOPERATIVE EXTENSION

FUNCTION: HEALTH & HUMAN SERVICES

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Telephone & Email Requests	88,874	90,000	95,197	92,000
Publications Distributed	53,316	56,000	61,213	60,000
Number Of Workshops	3,712	3,800	3,918	3,900
Number Of Home Visits	2,564	2,000	1,432	1,400
Number Of Volunteers	1,872	1,400	1,594	1,500
Volunteer Hrs. Contributed	17,078	16,000	18,470	19,000
Youths Reached By Programs	31,040	12,500	26,722	26,000
Participants	87,324	90,000	92,356	90,000

MAJOR ACCOMPLISHMENTS IN 2006

Received \$323,440 in contract funds to enhance current programming and implement basic living skills, and programs for immigrant audiences. In 2006, Cooperative Extension received a State Environmental Award for the School Master Gardener Program and a 4-H Service Award from the National After School Association. One hundred fifty-nine master gardener volunteers donated 13,024 hours in 2006.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To provide excellent service and educational programs for DeKalb Citizens.

To locate alternative sources of funding to expand and enhance programming efforts.

To provide professional development and staff training.

MAJOR BUDGETARY IMPACTS

Previous

No significant previous changes.

2007

There are no significant changes anticipated.

Future

Continue to locate alternative sources of funding for expansion. To provide environmentally sound landscape information for homeowners as well as programs for homeowners. To provide quality educational programs for youth, helping them to learn leadership skills. To provide excellent educational programs for the citizens of DeKalb.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$455,977	\$475,365	\$489,394	\$495,732
Family & Consumer Science	179,988	173,639	213,534	212,778
Horticulture & Lands	155,323	180,126	197,169	207,707
Youth Program	147,055	150,344	174,649	173,516
	\$938,342	\$979,474	\$1,074,746	\$1,089,733

COOPERATIVE EXTENSION

FUNCTION: HEALTH & HUMAN SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$783,909	\$795,414	\$908,903	\$908,902
Purchased / Contracted Services	89,849	107,613	107,832	120,549
Supplies	33,124	43,507	30,121	32,352
Capital Outlays	0	7,123	0	0
Interfund / Interdepartmental	18,242	13,306	14,816	14,816
Other Costs	13,217	12,510	13,074	13,114
	\$938,342	\$979,474	\$1,074,746	\$1,089,733

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$938,342	\$979,474	\$1,089,733
	\$938,342	\$979,474	\$1,089,733

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Administration					
Dir County Extension Service	OL		1	1	1
Departmental Microsystems Spec	28		1	1	1
Administrative Coordinator	25		1	1	1
Administrative Assistant I	21		3	3	3
Offset Equipment Operator	21		1	1	1
Office Assistant	18		1	1	1
FULL TIME Subtotal			8	8	8
Youth Program					
Extension Service Manager	OL2		1	1	1
Extension Program Assistant	EP		0	1	1
County Extension Agent	25		2	2	2
FULL TIME Subtotal			3	4	4
Family & Consumer Science					
County Extension Agent	OL3		0	1	1
Extension Service Manager	OL2		1	1	1
County Extension Agent	25		3	2	2
Family Consumer Science Prg Aid	19	1 PT	1	1	1
FULL TIME Subtotal			4	4	4
PART TIME Subtotal			1	1	1

COOPERATIVE EXTENSION

FUNCTION: HEALTH & HUMAN SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Horticulture & Lands					
Extension Service Manager	OL2		1	1	1
County Extension Agent	25		1	1	1
Garden Instructor	21		1	1	1
FULL TIME Subtotal			3	3	3
FULL TIME Total			18	19	19
PART TIME Total			1	1	1
ALL POSITIONS Total			19	20	20

DEBT SERVICE FUND**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Debt Service Fund is a separate fund specifically designated to pay principal and interest on various General Obligation Bond issues. Revenue is derived principally from a county wide property tax levy designated for debt retirement. Payments are made from the fund for principal and interest requirements, tax anticipation borrowing expense, and paying agent fees. Currently, authorized General Obligation issues include: 1998, \$2,000,000; 2003A \$53,295,000 (Refunding Bonds); and 2003B \$74,620,000 (Refunding Bonds)

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2007:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation *	Aa1	AA

* For information only. The Certificates of Participation are rated obligations of the County. However, periodic payment of the Certificates is made through the Special Tax District-Unincorporated and General Fund and not the Debt Service Fund.

MAJOR BUDGETARY IMPACTS**Previous**

The Series 2003A General Obligation Refunding Bonds were sold in July, 2003; they refunded the refundable portion of the Series 1992 GO Refunding Bonds and the Series 1993 Health Facilities Bonds. The Series 2003B General Obligation Refunding Bonds were sold in November, 2003; they refunded the Series 1993 General Obligation Refunding Bonds.

GO debt service payments are due on 01/01 and 07/01 each year. The January payments are usually wired before 12/31 of the previous year. However because of the 2007 bank holiday schedule the banks did not require payment until 01/03/07. Therefore the January 01, 2007 debt service payments of 11.0M were wired on 1/03/07 and were not recorded as 2006 actual expenditures.

ACTIVITY MEASURES

	1/1/04	1/1/05	1/1/06	1/1/07
Principal Balance (000's)	\$134,590	\$133,590	\$125,400	\$117,150
Millage rate for Debt Service	0.61	0.64	0.56	0.54

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$2,543	\$1,000	\$11,000	\$11,000
Debt Service	14,055,001	2,717,418	13,584,496	13,584,496
	\$14,057,544	\$2,718,418	\$13,595,496	\$13,595,496

DEBT SERVICE FUND

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Debt Service	\$14,057,544	\$2,718,418	\$13,595,496
	\$14,057,544	\$2,718,418	\$13,595,496

DIRECT AND OVERLAPPING DEBT DECEMBER 31, 2006 (000'S)
--

	Gross Debt less Debt Retirement Funds	% Applicable to DeKalb County	DeKalb County Share of Debt
DeKalb County	\$409,043	100.00%	\$409,043
City of Atlanta (a)	\$283,865	2.60%	\$7,380
Fulton-DeKalb Hospital Authority (b)	\$248,637	27.11%	\$67,401
Total Direct & Overlapping Debt	\$941,545		\$483,824
Total Direct & Overlapping Debt Per Capita			\$681

Debt overlaps only that property outside of Atlanta and Decatur.

(a) Debt overlaps only property in the County which lies within the city limits of Atlanta.

(b) Debt overlaps county wide. These bonds are a closed lien on a limited tax contracted to be levied by Fulton and DeKalb Counties. The Authority has no power to levy taxes.

COMPUTATION OF LEGAL DEBT LIMIT DECEMBER 31, 2006 (000'S)
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Assessed Value	\$23,655,000
Debt limit 10% of Assessed Value	\$2,365,500
Debt Applicable to Debt Limit	\$409,043
Unused Legal Debt Limit	\$1,956,457

Note: The constitutional debt limit for general obligation tax bonds which may be issued by DeKalb County Board of Commissioners is 10% of the assessed valuation of taxable property within the County.

DEBT SERVICE FUND**FUNCTION: GENERAL GOVERNMENT**

2007 BUDGET OBLIGATION GENERAL OBLIGATION BONDS BY SERIES AS OF 1/1/2007

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 1992 (Ref)	\$0	\$544,200	\$544,200
Series 1998	0	100,000	100,000
Series 2003A	5,735,000	1,369,195	7,104,195
Series 2003B	2,635,000	3,184,101	5,819,101
Total	\$8,370,000	\$5,197,496	\$13,567,496

TOTAL BUDGET OBLIGATION GENERAL OBLIGATION BONDS BY SERIES AS OF 1/1/2007
--

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 1992 (Ref)	\$9,070,000	\$1,087,500	\$10,157,500
Series 1998	2,000,000	1,350,000	3,350,000
Series 2003A	36,190,000	9,591,534	45,781,534
Series 2003B	69,890,000	25,174,311	95,064,311
Total	\$117,150,000	\$37,203,345	\$154,353,345

DEBT SERVICE FUND**FUNCTION: GENERAL GOVERNMENT**

DEBT SERVICE FUND TOTAL BUDGET OBLIGATION GENERAL OBLIGATION BONDS, ALL SERIES AS OF 1/1/2007
--

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2007	8,370,000	5,197,495	13,567,495
2008	9,450,000	4,729,245	14,179,245
2009	9,735,000	4,217,470	13,952,470
2010	9,990,000	3,744,245	13,734,245
2011	6,195,000	3,381,329	9,576,329
2012	6,545,000	3,086,957	9,631,957
2013	6,915,000	2,771,926	9,686,926
2014	7,315,000	2,462,501	9,777,501
2015	7,685,000	2,162,501	9,847,501
2016	8,085,000	1,847,101	9,932,101
2017	8,495,000	1,514,334	10,009,334
2018	8,925,000	1,138,907	10,063,907
2019	9,430,000	708,304	10,138,304
2020	10,015,000	241,030	10,256,030
Total	\$117,150,000	\$37,203,345	\$154,353,345

Note: The above represents the funds which must be budgeted to retire general obligation bonds. For those bonds whose principal and/or interest is due on January 1st of any year, funds must be budgeted in the immediate prior year. Consequently, the total budget requirement in any year may differ from the total bond obligation for that year.

DEBT SERVICE FUND - SPECIAL TAX DISTRICT**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Special Tax District Debt Service Fund is a separate fund specifically designated to pay principal and interest on Parks General Obligation Bond issues. Revenue is derived principally from a property tax levy on the unincorporated areas of the County designated to debt retirement. Payments are made from the fund for principal and interest requirements, and paying agent fees. This bonded indebtedness was approved by the voters in the unincorporated areas to provide funds for protecting and conserving greenspace areas of the County. As the cities did not participate in the vote they are exempted from payment for this debt service.

DeKalb County voters approved a Special Tax District-General Obligation Bond Referendum on November 08, 2005. The bonds were sold in February, 2006 at a premium and the first expenditures against this Debt Service Fund were made in 2006. This bonded indebtedness was approved by the voters in the unincorporated areas to provide funds for Special Transportation Projects (\$79,000,000), Parks and Greenspace Projects (96,460,000) and Library Projects (54,540,000) in the County. As the cities did not participate in the vote they are exempted from payment for this debt service.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2007:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation *	Aa1	AA

* For information only. The Certificates of Participation are rated obligations of the County. However, periodic payment of the Certificates is made through the Special Tax District-Unincorporated and General Fund and not the Debt Service Fund.

MAJOR BUDGETARY IMPACTS**Previous**

DeKalb County voters approved the Special Tax District-General Obligation Bonds on March 20, 2001. The bonds were sold in 2001 at a premium and the first expenditures against this Debt Service Fund were made in 2001.

2007

The budget for 2007 includes the principal interest payments for the 2001 and 2006 bond issues.

ACTIVITY MEASURES				
	1/1/04	1/1/05	1/1/06	1/1/07
Principal Balance (000's)	114,995	108,080	100,910	478,553
Millage Rate for Debt Service	0.69	0.67	1.44	1.66

DEBT SERVICE FUND - SPECIAL TAX DISTRICT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$0	\$3,000	\$10,000	\$10,000
Other Costs	0	0	6,683,745	6,683,745
Debt Service	12,005,932	25,916,704	27,690,791	27,690,791
Other Financing Uses	0	3,285,457	0	0
	<u>\$12,005,932</u>	<u>\$29,205,161</u>	<u>\$34,384,536</u>	<u>\$34,384,536</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Debt Service	<u>\$12,005,932</u>	<u>\$29,205,161</u>	<u>\$34,384,536</u>
	\$12,005,932	\$29,205,161	\$34,384,536

**DIRECT AND OVERLAPPING DEBT
DECEMBER 31, 2006(000'S)**

	Gross Debt less Debt Retirement Funds	% Applicable to DeKalb County	DeKalb County Share of Debt
DeKalb County	\$409,043	100.00%	\$409,043
City of Atlanta (a)	\$283,865	2.60%	\$7,380
Fulton-DeKalb Hospital Authority (b)	\$248,637	27.11%	\$67,401
Total Direct & Overlapping Debt	\$941,545		\$483,824
Total Direct & Overlapping Debt Per Capita			\$681

Debt overlaps only that property outside of Atlanta and Decatur.

(a) Debt overlaps only property in the County which lies within the city limits of Atlanta.

(b) Debt overlaps county wide. These bonds are a closed lien on a limited tax contracted to be levied by Fulton and DeKalb Counties. The Authority has no power to levy taxes.

COMPUTATION OF LEGAL DEBT LIMIT DECEMBER 31, 2006(000'S)

Assessed Value	\$23,655,000
Debt limit 10% of Assessed Value	\$2,365,500
Debt Applicable to Debt Limit	\$409,043
Unused Legal Debt Limit	\$1,956,457

Note: The constitutional debt limit for general obligation tax bonds which may be issued by DeKalb County Board of Commissioners is 10% of the assessed valuation of taxable property within the County.

2006 BUDGET OBLIGATION SPECIAL RECREATION DISTRICT - GENERAL OBLIGATION BONDS SERIES 2001 & 2006 AS OF 1/1/2007
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	Principal	Interest	Total P & I
Series 2001	\$8,040,000	\$3,801,663	\$11,841,663
Series 2006	\$5,735,000	\$10,099,129	\$15,834,129
Total	\$13,775,000	\$13,900,791	\$27,675,791

DEBT SERVICE FUND - SPECIAL TAX DISTRICT

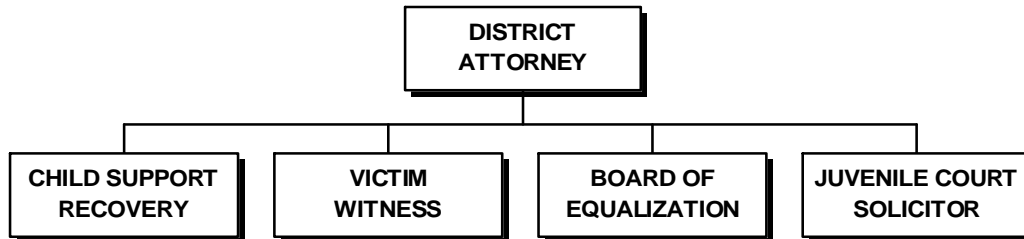
FUNCTION: GENERAL GOVERNMENT

**TOTAL BUDGET OBLIGATION
SPECIAL RECREATION DISTRICT - GENERAL OBLIGATION BONDS SERIES 2001 & 2006
AS OF 1/1/2007**

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2001	\$85,710,000	\$20,879,713	\$106,589,713
Series 2006	\$224,480,000	\$147,483,667	\$371,963,667
Total	\$310,190,000	\$168,363,380	\$478,553,380

**SPECIAL RECREATION DISTRICT - DEBT SERVICE FUND
TOTAL BUDGET OBLIGATION
GENERAL OBLIGATION BONDS, SERIES 2001 & 2006
AS OF 1/1/2007**

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2007	13,775,000	13,900,791	27,675,791
2008	14,385,000	13,367,491	27,752,491
2009	14,900,000	12,804,591	27,704,591
2010	15,450,000	12,177,654	27,627,654
2011	16,025,000	11,638,359	27,663,359
2012	16,765,000	10,948,969	27,713,969
2013	17,420,000	10,150,719	27,570,719
2014	18,240,000	9,309,719	27,549,719
2015	19,105,000	8,415,219	27,520,219
2016	8,165,000	7,482,469	15,647,469
2017	8,470,000	7,074,219	15,544,219
2018	8,790,000	6,650,719	15,440,719
2019	9,140,000	6,211,219	15,351,219
2020	9,505,000	5,845,619	15,350,619
2021	9,885,000	5,465,419	15,350,419
2022	10,275,000	5,070,019	15,345,019
2023	10,690,000	4,607,644	15,297,644
2024	11,150,000	4,126,594	15,276,594
2025	11,610,000	3,624,844	15,234,844
2026	12,115,000	3,102,394	15,217,394
2027	12,655,000	2,526,931	15,181,931
2028	13,200,000	1,925,819	15,125,819
2029	13,890,000	1,297,869	15,187,869
2030	14,585,000	638,094	15,223,094
Total	\$310,190,000	\$168,363,380	\$478,553,380



MISSION STATEMENT

The mission of the District Attorney's Office is to provide the best possible criminal prosecution and legal representation for the citizens of DeKalb County and for others who require the services of the District Attorney. It is the responsibility of the District Attorney to ensure that the most qualified individuals are employed, that the most efficient organization is established; and that the best resources are available to meet the stated objectives.

PROGRAM DESCRIPTION

The DeKalb County District Attorney's Office is charged with the prosecution of all state felonies committed within the County. Additionally, the DA's Office prosecutes any misdemeanor charges, which are indicted by the DeKalb County Grand Jury. The District Attorney serves as the legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the Appellate Courts of the State and Federal courts.

The Child Support Division of the DA's Office is responsible for the prosecution and administration of all interstate child support actions filed in the County pursuant to the Uniform Interstate Family Support Act (UIFSA), which provides for inter-state enforcement of child support obligations.

The Board of Equalization is the second step in the process of the appealing of property values between the property owner and the Tax Assessor. Board activities include conducting hearings of appealed properties that have been certified by the Board of Tax Assessors. The Board is required to hear the case between the appraisal staff member and the taxpayer or taxpayer representative. The Board is then required to make a decision of final value from the evidence presented. The Board is finally required to notify the taxpayer by certified mail of the decision reached and the procedures for continuing the appeal process.

The Juvenile Court Solicitor has the primary responsibility to prosecute juvenile offenders. The work consists of reviewing complaints for probable cause, preparing charge documents, processing summons, and subpoenas. The unit is also responsible for investigating charges, collecting evidence, attending detention and arraignment hearings making sentencing recommendations and prepares briefs, petitions and motions for appellate courts if necessary.

ACTIVITY MEASURES

	<u>Actual 2004</u>	<u>Actual 2005</u>	<u>Actual 2006</u>	<u>Estimated 2007</u>
Number of Cases Opened	7,046	7,439	7,222	7,350
Number of Defendants Arrested	7,600	8,031	7,799	8,200
True Bills returned by the Grand Jury and accusations filed	4,004	4,801	4,298	4,500
Defendants tried by a jury	118	109	112	115
New cases appealed	50	54	61	55
Number of trials	108	105	107	110

MAJOR ACCOMPLISHMENTS IN 2006

The District Attorney's Office has had many accomplishments in 2006 while maintaining an 85%-90% conviction rate, primarily collaborative initiatives. A Domestic Violence/Sexual Assault Unit was implemented to better serve victims affected by those crimes. Created a Diversion Program to rehabilitate non-violent, first time offenders.

MAJOR ACCOMPLISHMENTS IN 2006 (CONT)

Maximized asset forfeiture procedures to increase County revenue. Hosted crime prevention seminars for citizens. Began gang prevention collaborative with the DeKalb School System, law enforcement, and other community stakeholders. Created topical informational brochures on various crimes. Successfully argued several cases on appeal retaining convictions and creating good case law for the State of Georgia. Developed two county wide operating protocols for reports of sexual assault and child abuse. Implemented phase 2 of evidence security by installing a state-of-the-art tracking and management system for evidence. Created a child friendly interview/waiting room. Expanded victim advocacy to include a dedicated advocate for non-English speaking Hispanic victims and a process for victim advocacy within the appeals process.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To continue justice through prosecution of criminal cases while upgrading internal office efficiency through a) systems communication and technology, professional training and resource development, and streamlined policy and procedures.

To respond to community concerns relating to violent crime by expanding the scope of services in targeted areas of special interest.

To continue pro-active community involvement on crime prevention and prosecution through education, professional training, community input on needs, and agency coordination.

MAJOR BUDGETARY IMPACTS

Previous

The 2003 budget included three new positions: one Legal Secretary, one Attorney and one Victim/Witness Coordinator. The 2004 budget included the addition of one Hispanic Investigator. There were no changes for 2005. The 2006 budget included an Attorney and an Investigator for the Victim Witness program.

2007

In 2007, funds totaling \$218,799 were approved for 5 positions: 1 Attorney, 1 Investigator and 1 Aide to create a Gang Prosecution Unit, and 2 Secretaries to help with the department workload.

Future

The increasing cost of empanelling grand juries for a lengthy period of time will have become a major budgeting factor. The rising costs associated with the payment of witness fees will have a significant impact on the budget.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
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	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Board Of Equalization	\$208,484	\$179,634	\$205,367	\$207,408
Child Support Recovery	1,036,756	1,104,148	1,231,237	1,241,990
District Attorney	6,018,553	6,845,757	7,314,824	7,560,955
Solicitor Juvenile Court	1,256,361	1,536,938	1,620,696	1,623,459
Victim / Witness Assistance	365,629	494,832	540,417	576,580
	\$8,885,783	\$10,161,309	\$10,912,541	\$11,210,392

DISTRICT ATTORNEY

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$7,554,365	\$8,285,406	\$9,287,104	\$9,287,105
Purchased / Contracted Services	790,601	911,539	777,476	975,548
Supplies	280,289	375,881	278,922	360,984
Capital Outlays	62,824	43,583	4,581	22,298
Interfund / Interdepartmental	110,665	129,011	132,358	132,358
Other Costs	0	0	432,100	432,100
Other Financing Uses	86,842	415,888	0	0
Holding Accounts	197	0	0	0
	\$8,885,783	\$10,161,309	\$10,912,541	\$11,210,392

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$8,885,783	\$10,161,309	\$11,210,392
	\$8,885,783	\$10,161,309	\$11,210,392

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District Attorney					
Investigator DA	OZ		1	1	1
Sr Attorney DA	OY		2	0	0
Attorney DA	DA1		10	12	12
Chief Asst District Attorney	AH		1	1	1
Attorney IV	33		2	4	4
Attorney III	31		5	10	11
Chief Investigator DA	31		1	1	1
Attorney II	30	1 PT	15	8	8
Administrative Operations Mgr	28		1	1	1
Asst Chief Investigator DA	28		1	1	1
Departmental Microsystems Spc	28		1	1	1
Public Information Officer	28		1	1	1
Network Coordinator	26		1	1	1
Administrative Coordinator	25		1	1	1
Investigator Principal	25	1 PT	14	16	17
Paralegal Supervisor	25		1	1	1
Records Supv Dist Attorney	25		1	1	1
Administrative Aide	23		12	12	13
Investigator Senior	23		3	1	1
Paralegal	23		2	2	2
Secretary Senior Legal	23		4	4	4
Victim Witnes Asst Prog Coord	23		2	2	2
Investigative Intake Tech	21		4	4	4
Secretary Legal	21		0	0	2
Investigative Aide Dist Atty	19		1	1	1

DISTRICT ATTORNEY

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

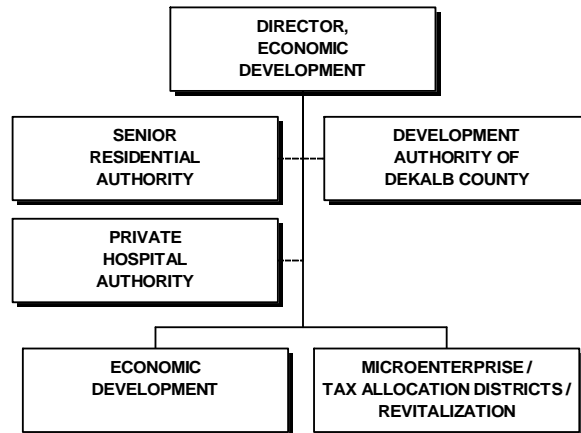
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District Attorney (cont)					
Office Assistant Senior	19		2	2	2
District Attorney	\$155,716		1	1	1
FULL TIME Subtotal			88	88	93
PART TIME Subtotal			2	2	2
Child Support Recovery					
Attorney IV	33		1	1	1
Attorney III	31		1	0	0
Attorney I	29		0	1	1
Administrative Coordinator	25		1	1	1
Administrative Aide	23		2	2	2
Paralegal	23		1	1	1
Secretary Senior Legal	23		1	1	1
Secretary Legal	21		1	1	1
URES A Coordinator	21		8	8	8
Office Assistant Senior	19		2	1	1
Accounting Technician	18		1	1	1
Office Assistant	18		1	2	2
Receptionist	16		1	1	1
FULL TIME Subtotal			21	21	21
Board Of Equalization					
Board of Equalization Coord	23		1	1	1
Office Assistant Senior	19		0	1	1
Office Assistant	18	1 T	2	1	1
FULL TIME Subtotal			2	2	2
TEMP Subtotal			1	1	1
Victim / Witness Assistance					
Attorney IV	33		0	1	1
Investigator Principal	25		3	3	3
Victim Witness Program Coord	25		3	3	3
FULL TIME Subtotal			6	7	7
Solicitor Juvenile Court					
Solicitor Juvenile Court	AH		1	1	1
Attorney IV	33		3	3	3
Attorney III	31		1	1	1
Attorney II	30		2	2	2
Asst Chief Investigator DA	28		1	1	1
Legal Office Coordinator	28		1	1	1
Investigator Principal	25		4	4	4
Paralegal Supervisor	25		1	1	1
Paralegal	23		3	3	3
Secretary Senior Legal	23		3	3	3

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Solicitor Juvenile Court (cont)					
FULL TIME Subtotal			20	20	20
FULL TIME Total			137	138	143
PART TIME Total			2	2	2
TEMPORARY Total			1	1	1
ALL POSITIONS Total			140	141	146



MISSION STATEMENT

The Office of Economic Development (OED) aggressively markets DeKalb County. OED partners to create quality jobs and investments and to expand the tax base by supporting balanced growth. Its mission: Quality jobs, balanced growth, service to our community, and One DeKalb with economic strategies for each potential growth area with a special focus on redevelopment County-wide.

PROGRAM DESCRIPTION

The Office of Economic Development completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies, and conducts tours and presentations about the investment opportunities in the County. OED designs and implements tools and incentives while recommending policies to benefit expansion and success in DeKalb County. OED also serves as staff for the Development Authority of DeKalb County, the Private Hospital Authority of DeKalb County, and the Senior Residential Authority of DeKalb County.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
# OF NEW JOBS IN DEKALB COUNTY	1,500	3,062	3,440	2,834
NET CHANGE TO TOTAL JOBS IN THE COUNTY	0.40%	1.19%	0.97%	0.91%
ECONOMIC IMPACT OF BUSINESS RETAINED (OF THE BUSINESSES WORKED WITH)	\$ 150,000,000	\$ 99,842,788	\$ 14,573,870	\$ 80,306,400
ECONOMIC IMPACT OF NEW BUSINESS LOCATING IN THE COUNTY (OF THE BUSINESSES WORKED WITH)	\$ 150,000,000	\$ 303,310,265	\$ 326,266,200	\$ 222,521,640

ECONOMIC DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES								
	Goal	Actual 2004	% Goal	Actual 2005	% Goal	Actual 2006	% Goal	Estimated 2007
Number of jobs created	1,500	3,062	104%	3,440	129%	2,834	89%	1,500
Number of jobs retained of								
The Businesses Worked with	500	1,281	156%	911	82%	1,395	179%	500
Amount of Investments	\$300 Mill.	\$303.4 Mill.	1%	\$326.3 Mill.	9%	\$302.8 Mill.	1%	\$300 Mill.
Increase in Commercial Tax Base	2%	2%	100%	2%	100%	2%	100%	2%

MAJOR ACCOMPLISHMENTS IN 2006

The Office of Economic Development organized and successfully completed the Memorial Drive Community Development Summit in conjunction with the Large Urban Caucus, which will help in revitalizing the Memorial Drive area. OED successfully launched the Small Business Resource Center at five DeKalb libraries. OED drafted a strategic plan for the General Motors site to be implemented by both the 2008 Task Force and the Blue Ribbon Committee of Doraville. OED hosted the Wesley Chapel Developers Bus Tour to expose available land for development. OED secured the following significant projects: National Linen Service, Wal-Mart (I-20 & Gresham), McBride Research, Packaging Company of America, Frozen Foods Express, ALDI Foods, ALSCO, and retained Goodwill of North Georgia.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Economic Development

To partner and to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million in investments and increase commercial tax base by 2%.

To develop and implement the Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and investment.

To host and partner with regional economic development leaders in planning the 2008 International Economic Development Council's Annual Meeting as a way to further market the metro region.

To develop and implement the International Business Recruitment Initiative as a way to forge international relationships and increase foreign direct investment opportunities.

MAJOR BUDGETARY IMPACTS

Previous 2006

The 2006 Budget administratively recognized the 2003 transfer of an Economic Development, Senior position from Grants to the General Fund. The 2006 Budget included an appropriation of \$30,000 for sponsorship of the 2006 CEO Roundtable Discussion and Awards Ceremony.

2007

\$1,096,565 is approved for the operating budget with no new additions to personnel. The 2007 Budget administratively recognizes an Economic Development Coordinator, Senior position previously funded by position double-filling. The 2007 Budget includes an appropriation of \$30,000 for sponsorship of the 2007 CEO Roundtable Discussion and Awards Ceremony.

Future

Future funding will be used to: Provide leadership and assistance on the newly designated Candler Road Livable Centers Initiative (LCI), involving community, business and political leaders; Continue to plan and develop strategies to revitalize Candler Road (Galleria at South DeKalb); Market and promote both Tax Allocation Districts along Memorial Drive (Kensington and Avondale) to further stimulate economic development investment opportunities and activities along these corridors; Strengthen and increase investment opportunities along I-20 and points of interest between Gresham and Turner Hill Roads; Aggressively market the Perimeter CID (Community Improvement District).

ECONOMIC DEVELOPMENT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Economic Development	\$1,078,845	\$1,005,796	\$1,114,541	\$1,177,934
	\$1,078,845	\$1,005,796	\$1,114,541	\$1,177,934

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$678,631	\$716,831	\$815,851	\$815,853
Purchased / Contracted Services	385,596	272,239	278,807	341,260
Supplies	14,619	12,971	19,883	20,821
Interfund / Interdepartmental	0	3,755	0	0
	\$1,078,845	\$1,005,796	\$1,114,541	\$1,177,934

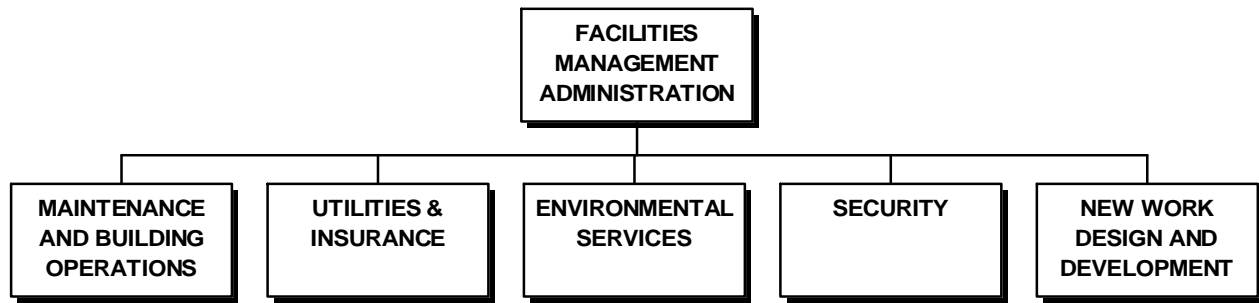
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,078,845	\$1,005,796	\$1,177,934
	\$1,078,845	\$1,005,796	\$1,177,934

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Economic Development				
Dir Economic Development	AI	1	1	1
Asst Dir Econ Dev-Bus Dev	31	1	1	1
Economic Develop Coord, Sr	29	3	5	6
Economic Development Coordinator	28	1	0	0
Administrative Assistant II	23	2	2	2
FULL TIME Subtotal		8	9	10
FULL TIME Total		8	9	10
ALL POSITIONS Total		8	9	10



MISSION STATEMENT

The mission of Facilities Management is to develop and maintain a customer-focused organization with attention to the safety, cleanliness, comfort, aesthetics, image, and functionality of county buildings through efficient and effective service delivery by skilled and responsive staff, vendors, contractors, and outstanding leadership.

PROGRAM DESCRIPTION

Facilities Management provides total maintenance on structural, electrical, plumbing and HVAC systems to the Hamilton Street Center, North DeKalb Cultural Center, Main Health Center, Decatur Complex, Masonic Temple, and Parks Facilities. Response, as needed, is provided by Facilities Management, via work requests to all other facilities, which includes fire stations, Water and Sewer sites, Recreation Centers, public works facilities and 200 other county facilities. Facilities Management also provides service to leased locations, which call for the tenant to provide maintenance.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Square Footage Maintained	4,338,239	4,783,562	5,216,675	5,376,879
Maintenance Cost Per Square Foot	\$1.02	\$0.90	\$0.96	\$0.90
Number of Facilities	250	263	256	260
Construct. Renovation (Square Feet)	1,476,374	922,600	1,174,979	2,460,026
Custodial Sq. Footage	1,072,432	1,291,560	1,264,716	1,520,300
Security Sq. Footage	592,522	1,003,880	1,153,880	1,110,500
Work Order Requests Generated	44,990	46,969	50,271	52,784

MAJOR ACCOMPLISHMENTS IN 2006

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2006 included completion of Performance Contracting installations and upgrades, completion of the Juvenile Court Parking Deck, partial completion of the Juvenile Court Building, continued renovation of W. Exchange buildings, continued renovation of the Ponce Building, construction of Fleet Maintenance facility, completed construction of Fire Station #26, continued design and development of New Courthouse renovation, continued renovation of Memorial Drive office Park and roof replacement, construction of 911 within W. Exchange Building, Maloof renovation, relocation design and development to relocate BOC, continuation of Maloof Parking structural renovation, and development of design of the South DeKalb Arts Center.

FACILITIES MANAGEMENT**FUNCTION: GENERAL GOVERNMENT****MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Infrastructure**

To continue implementation, construction, and renovation of major facilities: West Exchange, Fire Station #26, Fleet Maintenance facility, New Courthouse, Ponce Building, Maloof Building, Memorial Drive Office Complex, Juvenile Court, and South DeKalb Arts Center.

To continue routine maintenance, repairs and general management of county owned and leased facilities, parks, recreational facilities and swimming pools.

To continue efforts with preventative maintenance initiatives, energy management and in-house cross training efforts.

MAJOR BUDGETARY IMPACTS**Previous**

In 2003, thirty-five positions were transferred from Parks and Recreation to the Building Maintenance Operations Division. These positions included, a Graphic Design Technician, a Supply Specialist, a Swimming Pool Maintenance Mechanic, four Maintenance Coordinators, a Contractual Services Inspector, three Maintenance Supervisors, four Crew Workers, four Sr. Crew Workers, an Equipment Operator, two Sr. Electricians, a Painter, two Sr. Painters, three Sr. Plumbers, a Maintenance Mechanic, a Sr. Mason, a Carpenter, two Sr. Carpenters, a Facility Maintenance Manager, and a Secretary,

The 2004 budget further streamlined the organization by eliminating twenty-six positions, adding five positions, and increasing funding for materials and supplies. The deletions were four Maintenance Coordinators, three Park Maintenance Supervisors, one Graphic Design Tech, one Crew Worker, one Painter, six Senior Painters, one Parks Manager, one Contract Service Inspector, three Senior Carpenters, one Senior Equipment Operator, one Senior Engineering Technician, one Construction/Renovation Superintendent and, two Senior Custodians. The additions were two Project Managers, one Paint Supervisor, one Electrical Supervisor, and one Swimming Pool Maintenance Mechanic.

The 2005 budget further streamlined the organization by eliminating 10 positions, including one Production Control Coordinator, one Principal Secretary, one Contract Service Inspector, two Crew Workers, three Senior Crew Workers, and two Senior Custodians.

In 2006, four positions, 1 Plumber, 1 Electrician, 1 Senior Crew Worker and 1 Crew Worker were transferred back to Parks and Recreation to form a Rapid Response Team.

2007

There are no significant changes for 2007.

Future

No significant impact to the budget is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$885,305	\$874,115	\$913,548	\$923,664
Architectural & Engineering	407,986	648,158	503,436	687,883
Environmental Services	2,321,482	2,663,463	2,353,292	2,473,770
General Maintenance & Construction	6,091,342	5,833,550	5,408,388	6,250,077
Security	1,154,222	1,493,445	1,143,444	1,421,388
Utilities And Insurance	3,998,740	5,148,571	6,053,889	6,240,618
	\$14,859,078	\$16,661,302	\$16,375,997	\$17,997,400

FACILITIES MANAGEMENT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$3,892,285	\$4,098,056	\$4,898,804	\$4,898,803
Purchased / Contracted Services	7,195,918	7,363,660	5,001,004	6,478,758
Supplies	3,056,906	3,395,387	4,262,092	4,315,033
Capital Outlays	12,635	15,363	2,887	6,216
Interfund / Interdepartmental	701,335	618,414	902,874	902,874
Debt Service	0	956,346	1,308,336	1,395,717
Other Financing Uses	0	214,075	0	0
	\$14,859,078	\$16,661,302	\$16,375,997	\$17,997,400

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$14,859,078	\$16,661,302	\$17,997,400
	\$14,859,078	\$16,661,302	\$17,997,400

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Director, Facilities Management	AF	1	1	1
Admin Operations Mgr	28	1	1	1
Administrative Assistant II	23	3	3	3
Office Assistant Senior	19	0	1	1
Office Assistant	18	1	0	0
FULL TIME Subtotal		6	6	6
General Maintenance & Construction				
DD PPM Bldg Operations & Maint	32	1	1	1
Facilities Maintenance Coord	26	2	2	2
General Foreman	25	3	3	3
HVAC Mechanic Senior	25	5	5	5
HVAC Mechanic	24	9	9	9
Electrician Senior	23	11	10	10
Plumber Senior	23	8	9	9
Carpenter Senior	21	7	8	8
Electrician	21	1	1	1
Facility Engineer	21	2	2	2
Mason Senior	21	2	1	1
Plumber	21	2	0	0
Swimming Pool Maintenance Mech	21	1	1	1
Welder Senior	21	1	1	1
Carpenter	19	1	1	1
FULL TIME Subtotal		56	54	54

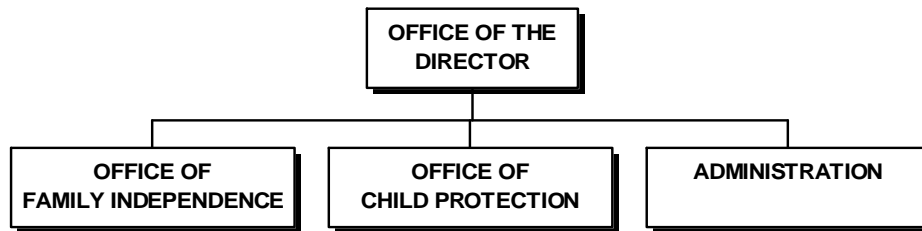
FACILITIES MANAGEMENT

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Environmental Services				
Custodial Services Manager	28	1	1	1
Facilities Maintenance Coord	26	1	1	1
Project Manager I	26	1	0	0
Maint Svs&Material Foreman	25	1	1	1
Custodian Supervisor	21	1	1	1
Crew Worker Senior	18	7	5	5
Custodian Senior	18	6	4	4
Stockworker	18	1	1	1
Custodian	16	0	2	2
FULL TIME Subtotal		19	16	16
Security				
Security Services Manager	28	1	1	1
FULL TIME Subtotal		1	1	1
Architectural & Engineering				
Deputy Dir Architectural/Eng	31	1	1	1
Project Manager II	27	2	3	3
Project Manager I	26	3	3	3
FULL TIME Subtotal		6	7	7
FULL TIME Total		88	84	84
ALL POSITIONS Total		88	84	84



MISSION STATEMENT

It is the mission of the DeKalb County Department of Family and Children Services to promote the social and economic wellbeing of the vulnerable adults and families of DeKalb County by providing exceptional services by highly trained and qualified staff. The agency is committed to providing service in a professional manner, and being accountable to the DeKalb County residents we serve. Our target areas include the underemployed, unemployed, economically disadvantaged, and mentally disabled residents of DeKalb County.

PROGRAM DESCRIPTION

The Office of Child Protection (OCP) includes the following departments: Child Protective Services (CPS) – handles investigations of the abuse and / or neglect of children, and services to prevent the removal of children from the home; Foster Care and Children’s Center; Adoptions; Services to unmarried parents; Institutional care; Custody Investigations; Supervision of children in aftercare; Services to unaccompanied refugee minors; Emancipation for children leaving Foster Care; Development of resources for children; Maintain independent living homes for children 16 and older.

The Office of Family Independence (OFI) represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas. This program area includes the following departments: Temporary Assistance for Needy Families (TANF) – Daycare for the working poor; Medicaid for TANF and / or SSI recipients, foster children, medically needy and indigent pregnant women; Food Stamps; Nursing Home Payments; Child Welfare Services; Family Planning, Information, and Referral; Emergency Shelter Care; Employability Services; Refugee Assistance; Emergency Energy Assistance; General Assistance.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
General Assistance Cases	2,404	2,890	1,409	2,500
Child Welfare Cases	6,523	4,948	5,955	6,528
Medicaid, TANF, Food Stamps	65,912	67,380	62,024	65,550

MAJOR ACCOMPLISHMENTS IN 2006

Office of Child Protection:

Added additional units with a total of five new supervisors and twenty new CPS staff. Developed a Diversion program. Continued to comply with all mandates of the “Kenny A” consent decree. Created specialized caseloads for all foster children in care over 18 months.

Office of Family Independence:

Provided first response for the County when Hurricane Katrina temporary visitors could not return home. Processed more than 3,500 Food Stamp applications as well as Medicaid and TANF applications during the crisis. Increased the County General Assistance levels to \$500 for rental assistance and to \$300 for utility assistance and changed policy to allow families to receive both in the same year. Reduced the TANF caseload by 41%, primarily through former TANF clients gaining employment.

FAMILY AND CHILDREN SERVICES**FUNCTION: HEALTH & HUMAN SERVICES****MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

To implement a database to assist in measuring outcomes.

To implement a Supervisory Leadership Training Series to increase effectiveness of supervisors and worker retention.

To implement hiring initiatives to bring on experienced and well trained staff and supervisors to reduce caseload sizes.

Human Services

To increase relative placements to 30%.

To develop specialized personnel to investigate child sexual / physical abuse.

To reduce TANF caseload.

To reduce paper records by exploring alternatives in document management.

MAJOR BUDGETARY IMPACTS**Previous**

In 2003, \$2,929,371 was approved for basic operating expenses. No program modifications or additions to personnel were approved. Effective March 1, 2003, the DeKalb Children's Center opened with treatment services provided by the DeKalb Community Service Board. This privatization ended the county's role in supporting the Emergency Shelter. Four positions were eliminated with the closing of the shelter.

In 2004, \$2,073,500 was approved for the basic operating budget. The 2004 budget reflected the removal of the Children's Emergency Shelter from the budget.

In 2005, \$2,032,000 was approved for the basic operating budget.

In 2006 \$1,924,285 was approved for the basic operating budget.

2007

\$1,905,000 is approved for the basic operating budget.

Future

No major changes are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

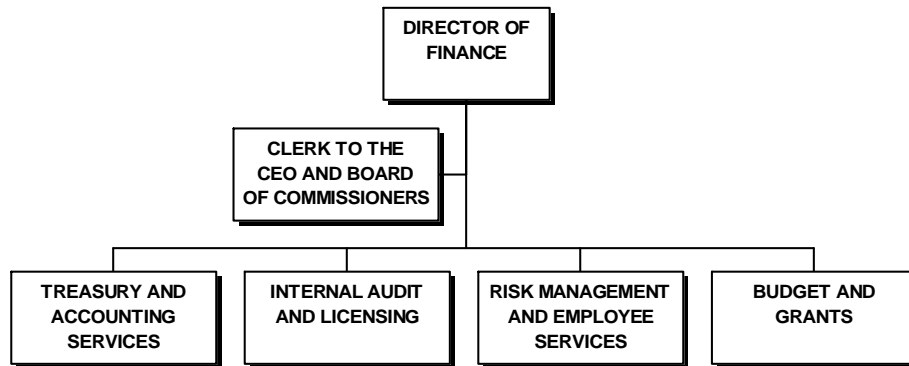
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$1,111,779	\$1,042,000	\$1,042,000	\$1,042,000
Child Welfare	528,000	528,000	528,000	528,000
Children's Emergency Shelter	6	0	0	0
General Assistance	335,000	335,000	335,000	335,000
	\$1,974,785	\$1,905,000	\$1,905,000	\$1,905,000

FAMILY AND CHILDREN SERVICES**FUNCTION: HEALTH & HUMAN SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$69,779	\$0	\$0	\$0
Supplies	6	0	0	0
Interfund / Interdepartmental	1,042,000	0	0	0
Other Costs	863,000	1,905,000	1,905,000	1,905,000
	<u>\$1,974,785</u>	<u>\$1,905,000</u>	<u>\$1,905,000</u>	<u>\$1,905,000</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	<u>\$1,974,785</u>	<u>\$1,905,000</u>	<u>\$1,905,000</u>
	\$1,974,785	\$1,905,000	\$1,905,000



MISSION STATEMENTS

The Finance Department is committed to direct the financial affairs of DeKalb County by providing advice to the CEO and Board of Commissioners on fiscal affairs; provide financial and legislative information to elected officials, citizens, bondholders, customers, employees and other stakeholders; provide timely and accurate invoicing for Water & Sewer, Sanitation, Business License and Alcoholic Beverage License, and other customers, while maximizing the collection of revenues. To pay all vendors on the due dates while maximizing offered discounts; to maximize the return on the County's investments while adhering to the County's investment policies. To prepare, analyze, and administer the various County Budgets within legal restrictions and internal policies and procedures, including submission of proposed budgets to the governing authority and facilitating public review. To provide an independent appraisal of County operations to ensure compliance with laws, policies, and procedures. Minimize the adverse affects of risk exposure to the County and its employees. To administer the County's surety, liability, employee insurance, and benefits programs. To provide active and retired employees the pay and benefits to which they are entitled, in an efficient manner. To record, codify, store, and respond to inquiries regarding all official actions of the CEO and Board of Commissioners and to maintain effective records management, retention, and microfilming programs.

PROGRAM DESCRIPTION

The Finance Department, under the direction of the Finance Director, is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, the Division of Risk Management and Employee Services, and the Office of Clerk to the CEO and Board of Commissioners.

The Office of the Director is responsible to the Chief Executive Officer regarding the fiscal status of County controlled funds, and serves in an administrative and advisory capacity on related matters. The Director serves as Clerk to the CEO and the Board of Commissioners, and is responsible for the recording of all official actions by the CEO and Board as well as ensuring legal public access to such records.

The Division of Treasury and Accounting Services handles the central accounting, cash management, investments and disbursements, and accounts payable activity for the County. The Division is also responsible for fixed asset records, contract compliance audits, and financial reporting for the County. This Division controls associated revenue collections, as well as providing assessment billings and revenue collections for Water & Sewer usage, and other miscellaneous billings.

The Division of Internal Audit and Licensing provides an independent appraisal of County operations to ensure compliance with laws, policies, and procedures. It reviews and evaluates the effectiveness of internal controls to determine their ability to safeguard the County's assets, assesses the validity and reliability of fiscal operations, promotes operational efficiency, and encourages adherence to prescribed managerial policies. The Licensing section is responsible for the collection of all monies due the county relating to business license and alcoholic beverage license issuance.

The Division of Budget and Grants is responsible for the preparation, analysis, and administration of the County's budgets within legal restrictions and internal policies and procedures. This Division serves as the primary staff unit to the Director of Finance in responding to the needs of the CEO and Board of Commissioners.

The Risk Management Department's function entails identification of pure risk exposure, consulting and training County departments in how to control those risks, processing insurance or self-funding to pay for losses, and administration of worker's compensation claims. Employee Services is responsible for payroll, pension system administration, and employee benefits.

FINANCE
FUNCTION: GENERAL GOVERNMENT

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% OF MINUTES PREPARED WITHIN 2 WEEKS OF THE MEETING	98%	100%	100%	100%
FUND BALANCE, AS A PERCENTAGE OF TAX FUND EXPENDITURES	8.50%	4.91%	6.98%	7.44%
COLLECTION RATE FOR WATER & SEWER BILLINGS	97%	98.42%	93.77%	93.77%
COLLECTION RATE FOR SANITATION BILLINGS (INCLUDES PRIOR BILLINGS)	97%	94.54%	99.29%	104.86%
BOND RATING: GENERAL OBLIGATION DEBT:				
STANDARD & POOR'S	AA+	AA+	AA+	AAA
MOODY'S	Aaa	Aaa	Aaa	Aaa
BOND RATING: WATER & SEWER DEBT	AA	AA	AA	AA/Aa ²
PAST DUE BUSINESS REGISTRATION FEES COLLECTED	N/A	\$2,284,566	\$194,074	n/a
EMPLOYEE DAYS LOST PER 100 WORKERS AS A RESULT OF WORK RELATED INJURIES	< 100 DAYS/100 WORKERS	71	85	106

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Office of the Director:				
(Man-Years Allocated)				
General Administration	2	3	2	2
Financial Analysis	4	4	4	4
Clerk to Board of Commissioners	3	3	3	3
Treasury & Accounting Services:				
Journals Processed	2,851	2,837	1804	1,800
Investment Transactions	133	116	67	72
Voucher Checks	48,967	55,009	53,821	55,000
Amount of Voucher Checks Written	\$417,118,170	\$652,210,307	\$676,142,818	\$700,000
Invoices Entered	N/A	90,799	83,000	85,000
Number of Sanitation Accounts	13,023	12,936	8,097	8,500
Number of Sanitation Billings	156,276	73,993	107,790	109,000
Number of Water Customers Accounts	289,287	293,407	298,949	303,000
Number of Water Billings	1,158,896	1,062,278	1,390,517	1,450,000
Number of Other Billings	21,080	21,693	10,735	15,000

FINANCE

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Budget & Grants:				
Budget Amendments	2,120	542	454	555
Personnel Requisitions	1,695	1,680	1,680	1,680
Budget Changes Reviewed	496	127	454	555
Amount of Operating Budgets	\$987	\$975	\$1,044	\$1,089
Grant Drawdowns	217	128	202	222
Internal Audit & Licensing:				
Audits-General (Days)	1,127	1,521	1,674	1,800
Fiscal Consultation & System Design	21	24	0	0
Systems Administration (Days)	0	0	222	100
Data Processing Audits	10	0	0	0
Administrative Research & Study (Days)	743	861	865	500
Projects-Audits (Quantity)	58	86	151	200
Business Licenses	26,585	21,390	23,505	24,680
Alcohol Licenses	1,016	1,061	1,167	1,225
Risk Management:				
Management Safety Training Days	41	52	42	107
Employees Trained	664	1,079	576	652
Workers Compensation Claims	1,110	1,104	897	998
New Pension Processes	257	213	215	227
Safety Audits	3	0	0	5
Vehicle Claims	868	822	780	814
Pension Refunds	506	530	569	600
Pension & Payroll Checks	100,554	86,477	43,396	43,980
Direct Deposit-Payroll & Pension	136,290	145,204	94,639	99,400
Records and Microfilming				
Records Transferred (Cubic Feet)	3,663	1,480	2,145	3,500
File Requested/Refiles	46,661	47,699	48,827	50,500
Documents Microfilmed	311,555	42,412	80,537	191,500

MAJOR ACCOMPLISHMENTS IN 2006

Comprehensive Annual Financial report was completed and distributed in a timely manner. Continued to refine Oracle Financial Management Information System, an efficient month end close process was developed which has been shortened. \$366 million in Water and Sewer Revenue Bonds issued (\$97 million in new project funding). \$230 million issued in General Obligation Bonds for Transportation, Parks & Greenspace and Libraries. Implemented a new Business License Information System (Hansen) that will streamline the major processes of the Business Office. Received AAA rating from Standard and Poor's. Timely and accurate billing was provided for Sanitation customers. Water & Sewer billing group was billed as scheduled and reduction of large accounts with more than 90 days past due.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Financial Strength

To maintain highly satisfactory bond ratings.

To continue to provide timely information and reporting to the CEO, Board of Commissioners, and public.

To initiate actuarial reviews of the cost of post-retirement medical and life insurance benefits

MAJOR GOALS FOR 2007 (CONTINUED)**Infrastructure**

To maximize use of the new Oracle Financial Management Information System.

To complete conversion and implementation of the new business license information processing system (Hansen).

To refine the implementation of the Oracle Public Sector Budgeting, Projects & Grants, and the Grants Proposal Modules

Organizational Effectiveness

To maximize vendor discounts.

To set up a secondary records storage area.

To improve compliance and collections relative to mixed drink excise taxes due from businesses with Consumption-on-premise (COP) alcohol licenses.

To maximize collection rates for all billings. To bill every water & sewer service account on time.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$129,887 was included in the basic budget for personal services for the Functional Systems Administrator and the Grant Analyst positions approved in 2003. Funding in the amount of \$29,750 was appropriated for the outsourcing preparation of the 2004 W-2 and 1099R reports. Funding in the amount of \$22,470 was included for the addition of one Auditor position in the Internal Audit Division. The 2004 budget transferred all 57 positions from the Revenue Collection cost center and 2 positions from the Accounting Services cost center to Water & Sewer.

In 2005, the budget included funding for 7 additional positions: one Accounting Manager and one Accountant in Accounting Services; one Senior Office Assistant in Business Licenses; one Benefits Specialist in Risk Management; and three Customer Service Representatives in Revenue Collections.

The 2006, budget included funding for 3 additional positions: one Accounting Technician in Accounting Services to address increased workload in Accounts Payable and two Business License Auditors to perform business license audits and Internal Audit. The budget also reflected the deletion of 1 Senior Consultant position in the Director's Office, and the transfer of 1 Accounting Tech Senior position to the Water & Sewer Revenue Collection cost center from Accounting Services.

2007

The 2007 budget includes \$950,000 for a Meter Reading services contract; \$240,000 for the CPAK maintenance agreement and \$47,300 for computer equipment, software, Opex Letter Opener replacement and shelving. It also reflects the conversion of a part-time Cashier position to a full-time Cashier position in the Water and Sewer Revenue Collections cost center. The budget also reflects the transfer of seven (7) Customer Service Representative Positions to the Citizens Help Center.

Future

There will be ongoing refinement of the new Financial Management System.

FINANCE

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Accounting Services	\$776,042	\$855,877	\$922,459	\$964,812
Budget & Grants	944,572	1,049,656	1,175,932	1,177,951
Business License	1,097,338	1,022,039	1,261,075	1,263,650
Internal Audit	421,492	545,456	617,536	617,673
Office Of The Director	913,841	841,599	936,379	961,278
Records And Microfilming	404,628	449,129	394,626	473,573
Revenue Collections - Gen. Fund	26,673	313,876	302,973	302,973
Revenue Collections - Sanitation	214,605	231,517	224,849	224,849
Revenue Collections - W & S *	5,541,136	5,904,357	7,383,788	7,398,412
Risk Management	1,931,042	1,943,539	2,109,047	2,118,587
	\$12,271,369	\$13,157,045	\$15,328,664	\$15,503,760

*Funding for this function provided from the Water and Sewer Fund. The funding and positions are shown here for information purposes since they are all within, and the responsibility of, the Finance Department.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$9,782,426	\$10,688,890	\$11,697,873	\$11,697,873
Purchased / Contracted Services	1,331,668	1,489,098	2,479,252	2,629,404
Supplies	303,829	235,341	266,953	286,490
Capital Outlays	22,057	44,864	(31,184)	(25,777)
Interfund / Interdepartmental	831,390	698,853	915,770	915,770
	\$12,271,369	\$13,157,045	\$15,328,664	\$15,503,760

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$5,418,290	\$5,999,133	\$6,616,848
Special Tax District - Unincorporated	1,097,338	1,022,039	1,263,650
Water & Sewer Operating	5,541,136	5,904,357	7,398,412
Public Works - Sanitation Operating	214,605	231,517	224,849
	\$12,271,369	\$13,157,045	\$15,503,760

FINANCE

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Office Of The Director				
Assistant Director Finance	AF	1	1	1
Director Finance	AC	1	1	1
Consultant, Senior	AB	1	0	0
Dept Information Systems Mgr	31	1	1	1
Financial Management Analyst	30	1	1	1
Chief Dep Clerk Bd of Comm	28	1	1	1
Administrative Assistant II	23	1	1	1
Assistant Deputy Clerk	23	2	2	2
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		10	9	9
Accounting Services				
Accounting Services Manager	31	2	2	2
Accountant Senior	26	1	1	1
Accountant	25	2	2	2
Accounts Payable Supervisor	25	1	1	1
Administrative Assistant I	21	1	1	1
Accounting Tech Senior	19	8	5	4
Accounting Tech	18	2	5	5
FULL TIME Subtotal		17	17	16
Records And Microfilming				
Records Manager	30	1	1	1
Records Center Supervisor	23	1	1	1
Microfilm Supervisor	21	1	1	1
Records Technician	19	2	2	2
Microfilm Technician	18	1	1	1
FULL TIME Subtotal		6	6	6
Business License				
Alcohol & Business License Mgr	28	1	1	1
Auditor Senior	26	1	1	1
Auditor	25	1	3	3
License Inspector Supervisor	25	1	1	1
Accounting Tech Senior	19	1	1	1
License Inspector	19	4	4	4
Office Assistant Senior	19	3	3	3
FULL TIME Subtotal		12	14	14
Revenue Collections - W & S				
Dep Dir Fin/Treasury Acct Svc	AI	1	1	1
Revenue Collections Manager	31	3	3	3
Admin Operations Mgr	28	2	2	2
Revenue Coll Supv Sr	25	6	7	7
Administrative Assistant II	23	1	1	1
Revenue Collections Supervisor	23	2	1	1

FINANCE

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Accounting Tech Senior	19	15	17	17
Customer Service Rep Sr	19	14	18	17
Dispatcher	19	1	1	1
Field Service Representative	19	25	25	25
Office Assistant Senior	19	1	1	1
Accounting Tech	18	2	2	2
Customer Service Rep	18	27	22	17
Meter Reader	18	18	18	18
Parking Attendant Lead	18	1	1	1
Courier	16	1	1	1
Parking Attendant	16	1	1	1
FULL TIME Subtotal		120	121	116
PART TIME Subtotal		1	1	0
Internal Audit				
Dep Dir Fin Internal Audit Lic	AI	1	1	1
Internal Audit Manager	31	1	1	1
Auditor Principal	28	1	1	1
Auditor Senior	26	1	3	3
Auditor	25	5	3	3
Accounting Tech Senior	19	1	1	1
FULL TIME Subtotal		10	10	10
Budget & Grants				
Dep Dir Finance-Budget&Grants	AI	1	1	1
Budget Manager	31	2	2	2
Financial Management Analyst	30	1	1	1
Accountant Principal	28	1	1	1
Budget Management Analyst Prin	28	2	2	2
Budget & Management Analyst Sr	26	7	7	7
Budget Technician	21	1	1	1
Accounting Tech Senior	19	2	2	2
FULL TIME Subtotal		17	17	17
Risk Management				
Dep Dir Fin Risk Mgmt&Emp Svs	AI	1	1	1
Employee Services Manager	31	1	1	1
Risk Control Manager	31	1	1	1
Pension Administrator	29	1	1	1
Accountant Principal	28	0	1	1
Employee Benefits Manager	28	1	1	1
Insurance Manager	28	1	0	0
Loss Control Manager	28	0	1	1
Payroll Services Manager	28	1	1	1
Workers Compensation Manager	28	1	1	1
Accountant Senior	26	1	0	0
Risk Control Officer Senior	26	3	4	4
Payroll Analyst	25	2	2	2

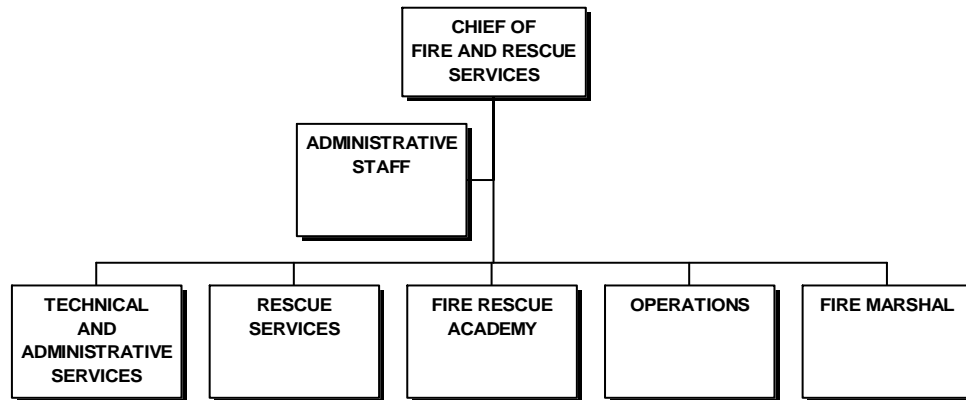
FINANCE

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Risk Control Officer	25	1	0	0
Workers' Compensation Adjuster	24	2	2	2
Administrative Assistant II	23	1	1	1
Benefits Specialist Senior	23	1	1	1
Risk Control Analyst	23	1	1	1
Administrative Assistant I	21	1	1	1
Benefits Specialist	21	5	5	5
Payroll Assistant Senior	21	1	1	1
Office Assistant Senior	19	1	1	1
Payroll Assistant	19	2	2	2
FULL TIME Subtotal		30	30	30
FULL TIME Total		222	224	218
PART TIME Total		1	1	0
ALL POSITIONS Total		223	225	218



MISSION STATEMENT

The mission of the DeKalb County Fire & Rescue Services is to protect life and property from fire and hazardous materials and to promulgate regulations related to fire and explosion hazards. To respond to all reported fires within DeKalb County in the designated fire service district. To enforce all fire codes, respond to all calls/complaints of fire hazards, and review all site plans for compliance with the fire code. To investigate the cause of reported fires and where criminal conduct is suspected, develop a case (arson). To conduct public education programs in fire prevention and safety; to serve as emergency response units and provide rescue and fire aid operations at the scene of fires, automobile accidents, and industrial incidents; to provide emergency medical treatment and if required transport the patient to a hospital; to operate and administer advanced life support systems and provide immediate life saving techniques; to maintain and update Standard Operating Procedures to enhance/improve patients' recovery.

PROGRAM DESCRIPTION

Fire and Rescue Services provides services directed toward the protection of life and property from fire and emergency medical responses within DeKalb County. Fire suppression field units operate from twenty-six (26) fire stations located in population areas throughout the County. Fire Rescue personnel provide rescue and first aid support at automobile accident sites, industrial incidents, and other emergency medical situations. Other programs provided by Fire and Rescue Services include the administration and enforcement of statutes, ordinances and regulations related to fire and explosion hazards, and public education programs in fire prevention, fire safety and injury prevention.

Currently the Fire and Rescue Services budget is divided between two funds as follows:

General Fund

The Rescue Service Division provides emergency medical treatment and, if required, transportation to hospital facilities. Personnel are certified Advanced Emergency Medical Technicians and are qualified to operate advanced life support systems and provide immediate life saving techniques. All rescue personnel must meet qualification standards as established by the State Department of Human Resources and the State Board of Medical Examiners.

Fire Fund

The Fire Fund provides the full range of fire services including the rapid deployment to all reported fires, the Fire Prevention Division for fire inspections and investigations, and the support activities of administration, training and station maintenance.

The Fire Rescue Academy is responsible for all basic training of fire recruits, advanced in-service training of fire personnel and the continual development of course material. This section tests all new and existing equipment to insure proper functioning.

FIRE & RESCUE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION (continued)****Fire Fund**

Technical Services supports Fire & Rescue Services through the management of information, budget, maintenance, and vehicle/equipment assets. The Public Education Unit conducts demonstrations in fire safety and provides training in fire safety, upon request.

The Fire Marshal section is responsible for the enforcement of all fire codes. This section responds to all complaints of fire hazards and reviews all site plans for compliance with the fire code. Where criminal conduct is suspected, the arson unit is responsible for investigation and case development.

The Fire Operations section responds to all reported fires within DeKalb County in the designated fire service district. The section operates from twenty-six (26) fire stations geographically dispersed throughout the County. As emergency response units, the suppression section provides rescue and first aid operations at the scene of fires, automobile accidents, and industrial incidents.

PERFORMANCE INDICATORS				
	TARGET	2004	2005	2006
RESCUE MEDICAL SERVICES				
% OF ADVANCED LIFE SUPPORT AMBULANCE UNITS ON SCENE IN FIVE MINUTES OR LESS	90%	16%	40%	40%
FIRE SERVICES				
% OF SMALL PLANS REVIEWED WITHIN 10 DAYS	100%	95%	94%	94%
% OF MEDIUM PLANS REVIEWED WITHIN 10 DAYS	100%	88%	91%	98%
% OF LARGE PLANS REVIEWED WITHIN 10 DAYS	70%	81%	70%	70%
% OF EMERGENCY RESPONSES WITHIN 5 MINUTES	90%	41%	43%	39%
% OF EMERGENCY RESPONSES WITHIN 12 MINUTES	N/A	83%	84%	80%

RESCUE MEDICAL SERVICES

% OF ADVANCED LIFE SUPPORT AMBULANCE UNITS ON SCENE IN FIVE MINUTES OR LESS

90%

16%

40%

40%

FIRE SERVICES

% OF SMALL PLANS REVIEWED WITHIN 10 DAYS

100%

95%

94%

94%

% OF MEDIUM PLANS REVIEWED WITHIN 10 DAYS

100%

88%

91%

98%

% OF LARGE PLANS REVIEWED WITHIN 10 DAYS

70%

81%

70%

70%

% OF EMERGENCY RESPONSES WITHIN 5 MINUTES

90%

41%

43%

39%

% OF EMERGENCY RESPONSES WITHIN 12 MINUTES

N/A

83%

84%

80%

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Fire & Rescue Services:				
Responses	71,750	146,435	152,602	160,300
Average response time per call	5:31 min	5:12 min	5:12 min	5:12 min
Fire Prevention:				
Building Inspections	7,718	8,753	10,422	10,943
Educational Presentations	429	558	358	380
Arson Investigations	318	128	175	184
Fire Suppression:				
Fire Dispatch Calls	23,671	102,505	65,399	68,669
Rescue Medical Calls	48,079	43,930	87,203	91,631

MAJOR ACCOMPLISHMENTS IN 2006

Increased the number of Advanced Life Support units in service, thereby increasing the survivability rates in life threatening emergencies. Provided necessary E-Campus training for all members of department required for State Fire and Medical Recertification. Implemented ACS project for EMS units, which increased efficiency for report completion and accurate data. Aggressively recruited and hired Paramedic/Fire medics and EMT's to fill the vacant positions in the most efficient manner and provide necessary training hours. Participated in a pilot program with the Home Safety Council and Literacy Volunteers of America to teach safety to illiterate students. The Fire Marshall Division provided critical support to the Office of Economic Development in the review of high profile projects.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to reduce response times to mitigate emergencies and save additional lives.

To formulate classes for improved Employee Health, Wellness and Safety through a comprehensive internal program.

To strengthen community involvement and participation through our Community Education Unit.

To increase proficiency of all fire inspections and plan reviews within the Fire Marshall Division.

To fill 95% of the allocated positions within the Fire & Rescue Department by December 31, 2007.

To increase diagnostic testing with the most technologically advanced Zoll E Series cardiac monitors/defibrillators.

Infrastructure

To complete planning, secure bids, and begin the construction of Fire Station #3 in Avondale.

To implement the planning process for Engineering Services and Land Purchases for two additional stations in high growth areas.

To enhance the system status monitors by equipping all responding equipment with a global positioning system.

MAJOR BUDGETARY IMPACTS

Previous

General Fund

In 2004, funding was included for the addition of ten Rescue Transport Ambulance vehicles. The vehicles were funded through the GE Master Lease Agreement for six months. Total FY04 funding for these vehicles and related

MAJOR BUDGETARY IMPACTS (CONTINUED)

Previous

General Fund

Equipment was \$258,700. Reduction in response times from 9 minutes to 5.4 minutes. Reduction in department overtime from \$220,000/month to \$8,000/month. Eliminated No Ambulance to Send (NATS) occurrences. Reduction in juvenile fire deaths from 4 (2003) to 0 (2004). Open Fire Rescue Stations 26 utilizing existing facilities and staff.

In 2005, there were no significant changes to the 2005 budget. In 2006, there were no significant changes.

Fire Fund

The 2004 Fire Fund basic personal services budget included \$82,000 for vacant position adjustments, \$500,000 for retirement payouts during 2004. The \$60,000 funded in FY03 for four temporary positions in the arson unit was not approved in FY04 because it was not utilized in 2003. However, the four positions were not deleted.

The FY04 budget contained funding in the amount of \$701,200 for one remanufactured aerial truck. Funding in the amount of \$56,250 was included for five Thermal Imaging Units as year two of the five year phase in the plan. Funding in the amount of \$331,890 was included to replace outdated equipment with 15 new Zoll Defibrillators. In addition, the FY04 budget included funding in the amount of \$184,569 for various replacement equipment projects.

Effective January 1, 2005, the appropriations and expenditures associated with Fire Training, Fire Technical and Administrative Services, and Fire Marshall Cost centers are reflected in the Fire Operations cost center. Also included were: Year 2 of a 10-Year Station Equipment Replacement Schedule. Cost Estimates for the remaining 9 years will average \$98,000 per year. Total 10-Year Project Cost \$965,518. Year 2 of a 3-Year Phase-In Program placing AED Defibrillator and Pulse Oxemetry Units on all Fire Apparatus. Adding 14 additional units this year at a cost of \$3,444 Per Unit for both items total 3-Year Project Cost of \$186,060.

In 2006, funding in the amount of \$194,401 was approved for 15 Fire Fighter positions and equipment to operate a new Fire Station 26, which opened in October, 2006.

2007

General Fund

The department's 2007 Budget request includes the transfer of one Network Administrator position to the Information Systems Department.

Fire Fund

The 2007 budget includes full-year funding for 15 positions added in 2006 to staff Fire Station 26. This will increase the number of Fire Rescue Stations from 25 to 26 in DeKalb County. Three Network Administrator positions will be transferred to the Information Systems Department. Also reflected in the Fire Operations cost center is funding of \$273,159 for a five (5) years lease/ purchase of 65 Zoll E Series cardiac monitor/defibrillators.

Future

Two new stations, one near the Stonecrest area and one near the Smokerise area will be constructed, equipped and staffed.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$47,019,497	\$48,477,053	\$54,177,435	\$54,177,436
Purchased / Contracted Services	956,787	1,174,629	1,212,235	1,490,204
Supplies	3,160,718	3,652,500	2,344,700	3,269,128
Capital Outlays	546,883	370,310	124,342	209,623
Interfund / Interdepartmental	10,560,048	9,896,607	13,200,757	13,200,757
Other Costs	0	0	300,000	300,000
	\$62,243,933	\$63,571,099	\$71,359,469	\$72,647,148

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$14,886,286	\$14,523,698	\$15,937,193
Fire	47,357,647	49,047,401	56,709,955
	\$62,243,933	\$63,571,099	\$72,647,148

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Training					
Fire&Rescue Bat Chf(28d/cyl)	F31		1	0	0
FULL TIME Subtotal			1	0	0
Administration					
Fire Equipment Repair Tech	23		1	0	0
FULL TIME Subtotal			1	0	0
Fire Marshal					
Fire Protection Engineer	28	4 T	4	4	4
TEMP Subtotal			4	4	4
Operations					
Fire & Rescue Battalion Chief	F31		2	0	0
Fire&Rescue Bat Chf(28d/cyl)	F31		10	13	13
Fire Captain (28 d/cyl)	F29		105	106	106
Fire Medic III (28day)	F27		9	10	10
Fire Medic II (28day)	F26		4	5	5
Fire Medic I (28day)	F25		4	2	2
Firefighter III (28 d/cyl)	F25		207	202	202
Firefighter II (28 d/cyl)	F24		129	122	122
Paramedic/Firefighter(28d/cyl)	F24		5	2	2
Firefighter I (28 d/cyl)	F23		78	84	84
Firefighter/EMT-I (28d/cyl)	F23		7	4	4
Fire&RescueAsstChief(28d/cyl)	AJF		3	3	3
Deputy Director Program Oper	AI		0	1	1
Fire & Rescue Deputy Chief	AI		1	0	0
Fire & Rescue Deputy Chief	AI		0	1	1
Asst. Director Fire & Rescue	AG		1	1	1
Dir. Fire & Rescue Services	AC		1	1	1
Administrative Services Manager	31		1	0	0
Assistant Fire Marshal	31		1	1	1
Fire & Rescue Battalion Chief	31		1	1	1
Fire Services Specialist	31		1	1	1
Fire Captain	29		3	5	5
Fire Inspections Supervisor	29		1	1	1
Fire Investigations Supervisor	29		1	1	1
Fire Protection Engineer-Lead	29		1	1	1
Fiscal Officer	29		1	1	1

FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Network Administrator	29		1	1	0
Departmental Microsystems Spec	28		1	1	0
Fire Inspector III	28		6	6	6
Fire Investigator III	28		2	3	3
Fire Protection Engineer	28		4	4	4
Fire Medic III	27		3	2	2
Fire Inspector II	25		1	0	0
Fire Investigator II	25		2	1	1
Firefighter III	25		10	9	9
Public Education Supervisor	25		1	1	1
Fire Inspector I	24		0	1	1
Firefighter II	24		1	2	2
Payroll Personnel Supervisor	24		1	1	1
Supply Supervisor	24		1	1	1
Administrative Assistant II	23		6	7	7
Fire Equipment Repair Tech	23		1	2	2
Firefighter I	23		1	26	26
Public Education Specialist	23		4	4	4
Administrative Assistant I	21		5	5	5
Facility Engineer	21		1	1	1
Payroll Personnel Tech Sr	21		3	3	3
Office Assistant Senior	19		3	3	2
Central Supply Technician	18		1	0	0
Fire Rescue Recruit	18		0	1	1
FULL TIME Subtotal			636	654	651
Rescue Services					
Fire&Rescue Bat Chf(28d/cyl)	F31		3	2	2
Fire Captain (28 d/cyl)	F29		3	3	3
Fire Medic Captain (28day)	F29		3	2	2
Rescue Captain (28 d/cyl)	F29		14	17	17
Fire Medic III (28day)	F27		13	20	20
Fire Medic II (28day)	F26		19	21	21
Fire Medic III Interim(28dCyl)	F26		17	11	11
Paramedic Senior/FF(28d/cyl)	F26		11	8	8
Fire Medic I (28day)	F25		26	22	22
Firefighter III (28 d/cyl)	F25		0	1	1
Fire Medic I Interim (28day)	F24		2	3	3
Firefighter II (28 d/cyl)	F24		3	1	1
Paramedic/Firefighter(28d/cyl)	F24		22	25	25
Firefighter I (28 d/cyl)	F23		2	2	2
Firefighter/EMT-I (28d/cyl)	F23		15	6	6
Fire&Rescue Assistant Chief	AJ		1	1	1
Fire & Rescue Deputy Chief	AI		1	1	1
Fire & Rescue Battalion Chief	31		1	2	2
Rescue Captain	29		8	7	7
Departmental Microsystems Spec	28		1	1	0
Fire Investigator III	28		1	1	1
Fire Medic II	26		0	3	3
Paramedic Senior	26		17	15	15

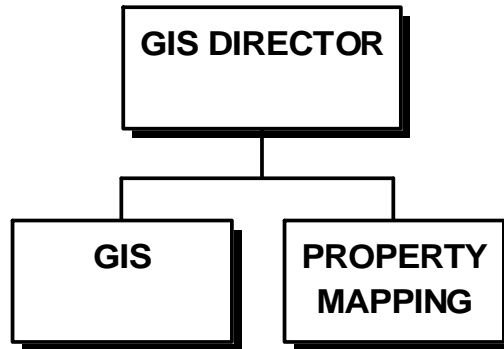
FIRE & RESCUE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Paramedic Senior/Firefighter	26		5	5	5
Fire Medic I	25		0	1	1
Paramedic	24		6	0	0
Paramedic/Firefighter	24		10	4	4
Firefighter/EMT-I	23		1	19	19
Supply Coordinator	21		1	1	1
Fire Rescue Recruit	18		1	1	1
FULL TIME Subtotal			207	206	205
FULL TIME Total			845	860	856
TEMPORARY Total			4	4	4
ALL POSITIONS Total			849	864	860



MISSION STATEMENT

The mission of the Dekalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. Our goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with numerous business processes/work flows and IT systems that the county uses.

PROGRAM DESCRIPTION

The Geographic Information System (GIS) Department is responsible for the development of an integrated GIS, which will link computer maps to information about the sites and facilities that the maps depict. The Department is responsible for managing multi-departmental GIS projects such as Imagery libraries, Base Map, Standardized Street Name and Situs Address databases and Property Ownership database and Boundaries. The Department is responsible for definition of mapping and database standards and ensuring compliance with standards and schedules. The Department provides technical guidance to departments developing spatial data in the definition of GIS project scopes, preparation of Requests for Proposals (RFPs) GIS specifications and quality assurance on data. Assistance is provided to departments with writing mapping specifications, purchasing hardware and software, training staff, customizing software, and production of special projects.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
SYSTEM TIME AVAILABILITY EXCLUDING PLANNED DOWNTIME	100%	100%	100%	100%
% OF USERS RECEIVING PRODUCTION ON TIME	100%	100%	100%	100%
% OF COUNTY OWNED SURPLUS PROPERTY (NOT REQUIRED FOR COUNTY USE PROCESSED FOR DISPOSAL WITHIN 60 DAYS	100%	96%	96%	96%

GEOGRAPHIC INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Workstations with GIS/CAD software	157	160	190	190
Plotters connected to GIS	17	18	18	18
Mapping /Data Requests	156	163	152	150
Parcels Conveyed	43,571	40,125	40,399	39,000
Deeds Entered	40,225	37,231	36,772	36,000
Property Sales Revenue	\$352,448	\$172,197	\$364,361	\$100,000
Map Sales Revenue	\$20,809	\$15,339	\$9,209	\$5,000
GIS Database Features	240	305	311	315

MAJOR ACCOMPLISHMENTS IN 2006

In 2006, Phase III of the Base Map Update project was posted to the GIS database. Phase IV is scheduled to be completed by the second quarter of 2007. GIS populated the majority of the foundation database for the final successful go-live of the HANSEN system (Business License). The Street Address Maintenance System (SAMS) continues to be populated with detailed suite and private address data. The next version of the SAMS software is in the process of being planned with integration deadlines for the new Property appraisal CAMA system and new tax accounting system planned to go-live in October 2007. The street address range data layer is planned for integration with various work order systems and the new E911 system. A new color image database was deployed in 2006. A conservative estimate of the pictometry licenses is 300 users. A major focus of 2006 was departmental training in redline and microstation. The Parcel, Zoning and Land Use RFP was drafted.

Contractors are developing conceptual designs, streetscapes, traffic enhancements, new roads, growth management projects, infrastructure plans, sidewalk layouts, parks bond projects, and watershed analysis using the county's GIS data. Projects include:

- Candler/Flat Shoals, Tucker, Brookhaven LCI study
- Floodplain mapping
- Support Cities
- Candler Road Streetscape
- Comprehensive Transportation Plan
- Corp of Engineers Watershed studies, Entrenchment, Sugar, Snapfinger and Indian Creeks
- International Village Redevelopment
- Clarkston and Pine Lake LCI grants
- Nancy Creek Tunnel project
- Arabia Heritage Area
- Glenwood, Clairmont, East I-285, Roads public works projects
- Watershed study
- Stormwater Utility
- Greenspace

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

- To initiate the Parcel, Zoning and Land Use contract.
- To complete the Phase IV of the base map update contract.

GEOGRAPHIC INFORMATION SYSTEMS**FUNCTION: GENERAL GOVERNMENT****MAJOR BUDGETARY IMPACTS****Previous**

Two projects were moved from the General Fund to the CIP (Parcel, Zoning, Land Use, and the Base Map update project) in 2004.

2007

One GIS Specialist was added in 2007, to address the increase in the number of County users actively using GIS data to perform job functions.

Future

Internal quality control is a real need. Training of departmental staff in maintenance procedures will be critical to the continued update of the county's database.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
G.I.S.	\$831,199	\$1,039,066	\$985,179	\$1,219,408
G.I.S. - Property Mapping	816,998	913,050	1,180,547	1,193,777
	<u>\$1,648,197</u>	<u>\$1,952,116</u>	<u>\$2,165,726</u>	<u>\$2,413,186</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,261,415	\$1,405,110	\$1,608,767	\$1,608,767
Purchased / Contracted Services	237,223	175,867	375,225	480,067
Supplies	64,516	105,650	32,500	100,944
Capital Outlays	85,042	265,376	149,234	223,408
Interfund / Interdepartmental	0	114	0	0
	<u>\$1,648,197</u>	<u>\$1,952,116</u>	<u>\$2,165,726</u>	<u>\$2,413,186</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	<u>\$1,648,197</u>	<u>\$1,952,116</u>	<u>\$2,413,186</u>
	\$1,648,197	\$1,952,116	\$2,413,186

GEOGRAPHIC INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

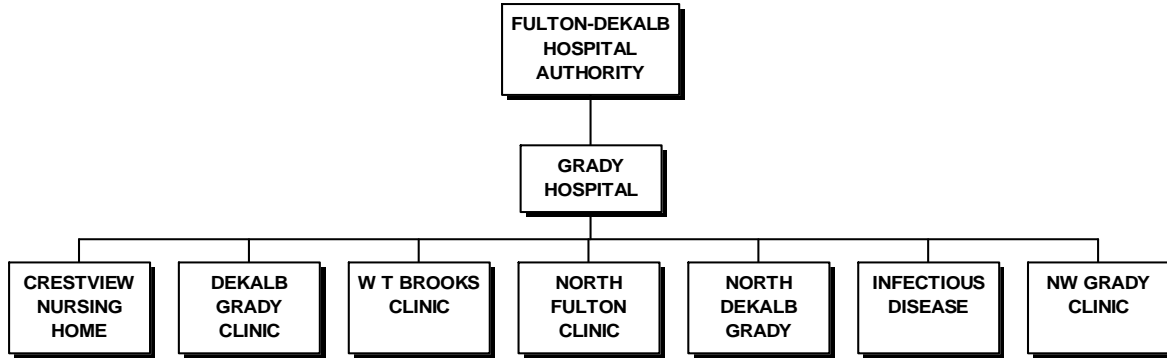
AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
G.I.S.				
Assistant Director GIS	AJ	1	1	1
Director GIS	AH	1	1	1
GIS Technical Coordinator	29	1	1	1
Network Administrator	29	1	1	1
Project Coordinator GIS	29	1	1	1
GIS Specialist Senior	24	1	0	0
Administrative Assistant II	23	1	1	1
GIS Specialist	23	1	1	1
FULL TIME Subtotal		8	7	7
G.I.S. - Property Mapping				
Property Mapping Manager	31	1	1	1
Property Mapping Supervisor	28	2	1	1
GIS Specialist Senior	24	0	1	1
GIS Specialist	23	4	4	5
Addressing Coordinator	22	1	2	2
Administrative Assistant I	21	1	1	1
Property Mapping Technician Sr	21	5	5	5
Property Mapping Technician	19	4	4	4
FULL TIME Subtotal		18	19	20
FULL TIME Total		26	26	27
ALL POSITIONS Total		26	26	27

HOSPITAL FUND

FUNCTION: HEALTH & HUMAN SERVICES



PROGRAM DESCRIPTION

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens. Through the Authority, the County pays, in a contractual arrangement, its proportionate share of the operating deficit of Grady Memorial Hospital, based on the percentage of patient days of DeKalb County citizens. Under a separate agreement the County helps to underwrite the costs of operating the DeKalb Grady Clinic, a primary care facility with direct referral capability to Grady Hospital itself.

In addition, the Hospital Fund provides funding for emergency medical treatment of pregnant women who are residents of the County, as required by Georgia law. Also, the Hospital Fund pays a pro-rata share of debt service on any outstanding bonds.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Millage Rate	0.92	0.88	0.83	0.91
DeKalb % Deficit Share	21.89%	25.27%	27.10%	27.10%

MAJOR BUDGETARY IMPACTS

Previous

In 2003, the Fulton-DeKalb Hospital Authority completed a major bond refunding. The Hospital Authority refunded bonds in late 2003. The portion of the 2004 budget allocated to debt service changed based on the final debt service agreement.

2007

There are no significant changes for 2007.

Future

The Fulton-DeKalb Hospital Authority will continue to implement strategies to reverse its budget shortfall.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

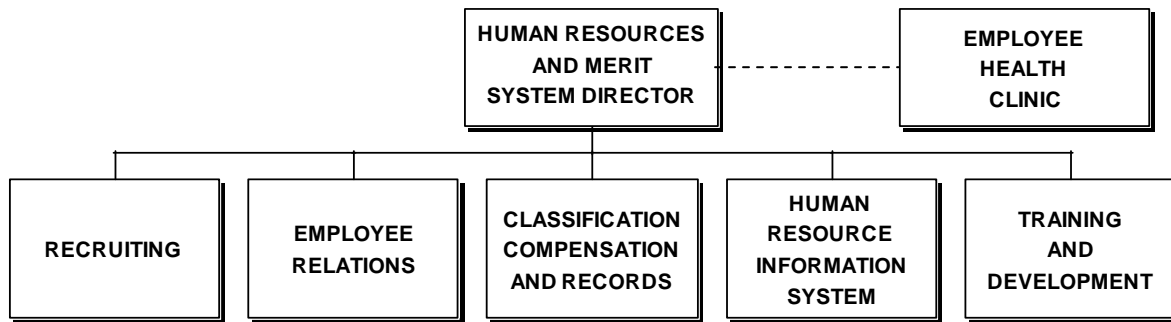
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Hospital Fund	\$21,600,065	\$21,958,342	\$22,298,237	\$22,298,237
	\$21,600,065	\$21,958,342	\$22,298,237	\$22,298,237

HOSPITAL FUND**FUNCTION: HEALTH & HUMAN SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$0	\$0	\$5,000	\$5,000
Interfund / Interdepartmental Charges	106,764	106,764	106,764	106,764
Other Costs	21,493,301	21,851,578	22,186,473	22,186,473
	<u>\$21,600,065</u>	<u>\$21,958,342</u>	<u>\$22,298,237</u>	<u>\$22,298,237</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Hospital	<u>\$21,600,065</u>	<u>\$21,958,342</u>	<u>\$22,298,237</u>
	\$21,600,065	\$21,958,342	\$22,298,237



MISSION STATEMENT

The mission of Human Resources and Merit System is to provide support services to all departments in recruiting qualified applicants and retaining qualified employees for county positions; to promote and provide the necessary assistance to achieve an effective relationship between management and employees; to provide support to countywide training programs; and to administer the countywide comprehensive personnel management programs, e.g. Drug and Alcohol Testing, Donations of Leave, Acting Status Pay, and Family Medical Leave.

PROGRAM DESCRIPTION

The Human Resources & Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. For budgetary purposes, the department consists of two activities: Human Resources & Merit System and Training. The six sections within the Human Resources & Merit System activity perform distinct functions with specific responsibilities.

The Office of the Director is responsible for the overseeing the County’s human resources functions including the design, administration and implementation of personnel policies and procedures. This office provides general management and administrative support for the entire department. Human Resources and the Board of Health coordinate the operation of the County’s Employee Health Clinic. The Office of the Director manages the overall activities of the Employee Health Clinic. The Board of Health is responsible for day-to-day operations.

The Recruiting Division advertises vacancies and performs specialized recruitment activities; receives and screens applications; advises applicants concerning openings for which they may qualify; develops and administers tests and other evaluation measures.

The Employee Relations Division is responsible for the review and handling of employee disciplinary actions, appeals of disciplinary actions, preparing minutes and maintaining official records of Merit Council actions, coordinating the Employee Assistance Program, EEO complaints, the County’s Drug & Alcohol Testing Program, and Open Records requests received by the Human Resources Department.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation, and title changing of existing positions; recommends classifications for new positions; conducts salary surveys; maintains the official personnel records of county employees.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordination of Human Resource reports; training, security, testing, and updates of the PeopleSoft Human Resource Management System application; coordinates and oversees electronic records management; serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs.

HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

PERFORMANCE INDICATORS				
	TARGET	2004	2005	2006
% OF NEW POSITIONS CLASSIFIED WITHIN 10 DAYS FROM RECEIPT OF COMPREHENSIVE POSITION QUESTIONNAIRE FROM DEPARTMENT	85.00%	100.00%	100.00%	100.00%
% OF VACANCIES ADVERTISED WITHIN 5 WORK DAYS OF RECEIPT OF APPROVED PERSONNEL REQUISITION AND JOB SPECIFICATION	80.00%	100.00%	100.00%	100.00%
% OF REFERRALS FROM EXISTING REGISTER (FORWARDED TO REQUESTING DEPARTMENTS) WITHIN 5 WORK DAYS OF RECEIPT OF APPROVED PERSONNEL REQUISITION AND JOB SPECIFICATION	90.00%	100.00%	100.00%	98.50%
% OF DRUG AND ALCOHOL VIOLATIONS PER 100 FULL TIME EQUIVALENT EMPLOYEES, AMONG EMPLOYEES SUBJECT TO ADMINISTRATIVE CONTROL OF THE CEO	< 3%	0.13%	0.05%	0.33%
% OF PROMOTIONS AND NEW HIRES SUCCESSFULLY COMPLETING THE PROBATIONARY PERIOD	85.00%	94.00%	90.00%	84.10%
% OF TERMINATIONS, SUSPENSIONS, AND OTHER DISCIPLINARY ACTIONS UPHOLD UPON APPEAL	100.00%	97.00%	93.00%	92.50%

HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Applications Received	21,184	22,525	18,603	22,650
Applications Referred for Job Vacancies	17,339	12,791	8,382	8,800
Vacancies Filled	800	1,005	1,086	1,100
Employment Registers	510	504	559	660
Upon receipt of request, average number of days to provide the requesting department with a certification list (when a list exists)	2	5	5	5
Individuals Counseled	528	379	530	520
Employee Assistance Program Cases	1,250	1,225	1,518	1,500
Termination Appeals Processed	44	72	53	65
Termination Appeals Conducted	28	23	22	25
Number of Classifications Maintained	992	906	875	850
Number of Class Specification Reviews	320	307	301	850
Number of Classifications Established	217	43	36	40
Number of Classifications Abolished	35	48	25	50
Number of Reclassifications	41	57	32	50
Number of Title Changes	117	96	13	75
Number of Training Classes Held	182	240	369	280
Number of Employees Attended	3,505	5,035	5,684	4,000
Number of Employment Verifications Processed	4,100	3,103	4,625	5,400
Number of Personnel Actions Processed	17,564	15,244	11,814	10,814

MAJOR ACCOMPLISHMENTS IN 2006

Completed the 2006 Salary Survey. Classified 107 new positions approved by the Board of Commissioners. Responded to over 70 requests for market survey data from other jurisdictions. Reorganized and facilitated merger of the Planning and Development departments. Reorganized the Marshall's Office and the Human Services department. Implemented PeopleSoft version 8.9. Revised and reissued the Administrative Procedures to the DeKalb County Code.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To initiate and complete a Request for Proposal process for Temporary Personnel Services and agencies that perform background checks.

To update the disciplinary tracking system and analyze trends for improvement.

To implement the automatic population of applicant data into the PeopleSoft recruiting application via electronic interface.

MAJOR BUDGETARY IMPACTS

Previous

In 2003, one HR Assistant Sr. position was added to reduce the response time for help desk calls and e-mail related to PeopleSoft, reduce the processing time for leave adjustments and retroactive changes, and provide administrative support to the Human Resource Information System Division. One EEO Officer was transferred from Contract Compliance to Human Resources & Merit System. One Contract Compliance Assistant was transferred from Purchasing to Human Resources & Merit System. One Training Consultant, a time-limited position, was added to assist with countywide software training for the Automated Purchasing System, the Financial Management Information System, the Hansen System, and other technical systems. The 2004 Budget included \$92,263 for salary and benefits for the time-limited position that will develop and present software training for the Automated Purchasing System, the Financial Management System, and other technical systems. The 2005 Budget included \$100,000 to implement PeopleSoft version 8.3, Monitor Health and Safety Module. In 2006, funding in the amount of \$216,321 was approved to expand the Employee Occupational Health Clinic and a new cost center was created to track and monitor expenditures related to the Clinic. Three positions, 1 Nurse Practitioner, 1 Laboratory Technician Sr., and 1 Administrative Assistant were added to administer the program, and funds for Occupational Health tracking software and contractual Medical Review Officer were also approved. Also, the 2006 Budget included \$500,000 to fund the development, validation, and administration of promotional examinations for the Police Services and Fire & Rescue Services.

2007

The 2007 budget includes full-year funding for the three positions assigned to the Employee Occupational Health Clinic and the transfer of 1 Nurse Manager position from the Board of Health to the Employee Occupational Health Clinic.

Future

No future budgetary considerations of significance are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Employee Health Clinic	\$0	\$140,432	\$309,532	\$311,761
Human Resources & Merit System	2,576,417	2,835,671	2,875,420	3,282,107
Training & Development	217,968	223,124	303,072	325,028
	\$2,794,385	\$3,199,227	\$3,488,024	\$3,918,896

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,868,479	\$1,983,635	\$2,727,081	\$2,727,082
Purchased / Contracted Services	822,450	1,100,522	670,523	1,086,646
Supplies	72,502	71,512	74,665	86,280
Capital Outlays	30,230	39,195	0	3,134
Interfund / Interdepartmental	724	4,363	15,755	15,755
	\$2,794,385	\$3,199,227	\$3,488,024	\$3,918,896

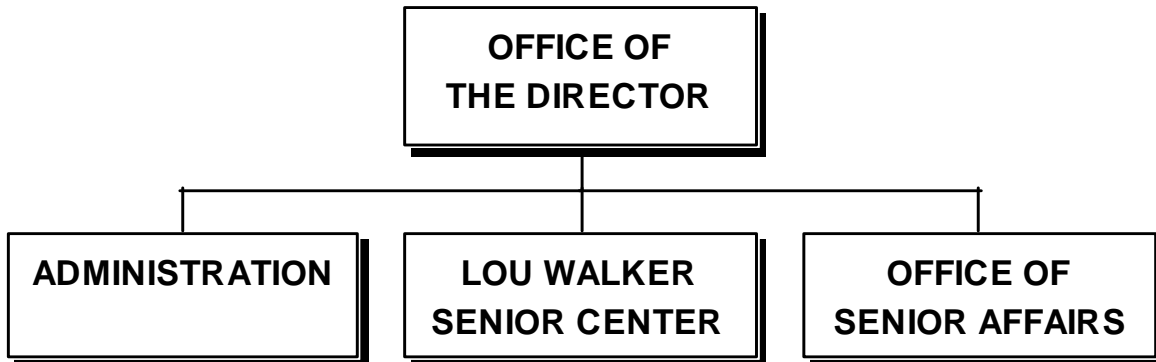
HUMAN RESOURCES & MERIT SYSTEM

FUNCTION: GENERAL GOVERNMENT

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$2,794,385	\$3,199,227	\$3,918,896
	\$2,794,385	\$3,199,227	\$3,918,896

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Human Resources & Merit System				
Asst Dir HR & Merit System	AH	1	1	1
Dir HR & Merit System	AC	1	1	1
HRIS Manager	31	1	1	1
Human Resources Manager	31	3	3	3
Human Resources Supv. Fld.Off.	29	1	1	1
HR Information Technologist	28	1	1	1
Human Resources Generalist Pr	27	3	2	2
Human Resources Generalist Sr	26	6	6	6
Human Resources Records Supv.	26	1	1	1
Administrative Coordinator	25	1	1	1
Employee Relations Coordinator	25	0	1	1
HRIS Specialist	25	1	1	1
Human Resources Generalist	25	0	1	1
Human Resources Specialist Sr.	24	0	1	1
Human Resources Specialist	23	4	2	2
Human Resources Assistant Sr.	21	1	1	1
Human Resources Records Tech	21	1	2	2
Human Resources Assistant	19	3	2	2
Office Assistant Senior	19	2	2	2
FULL TIME Subtotal		31	31	31
Employee Health Clinic				
Nurse Practitioner	32	0	1	1
Nurse Manager	29	0	0	1
Medical Laboratory Technician	22	0	1	1
Administrative Assistant I	21	0	1	1
FULL TIME Subtotal		0	3	4
Training & Development				
Oracle Tech Training Consult	AB	1	1	1
County Training Manager	31	1	1	1
County Training Officer, Sr	26	1	1	1
Human Resources Assistant	19	1	1	1
FULL TIME Subtotal		4	4	4
FULL TIME Total		35	38	39
ALL POSITIONS Total		35	38	39



MISSION STATEMENT

The mission of the Human Services Department is to strengthen families and individuals, including youth and senior adults, to achieve self-sufficiency and attain the highest quality of life to the maximum extent feasible and to develop viable urban communities principally benefiting low-to-moderate income persons. We will work collaboratively with nonprofit agencies, governmental entities at all levels, the business community, the faith community, residents and schools.

PROGRAM DESCRIPTION

The Human Services Department manages the Office of Senior Affairs, and contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to human services. The Department coordinates the County's Human / Community Services Grant process (General Funds), reviews various grant proposals from nonprofit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, provides technical assistance to nonprofit agencies, and represents the County at public and community meetings. The Department also manages the County's network of eight human services centers and the Lou Walker Multi-Purpose Center. This draws the Department into close working relationships with the communities surrounding the centers, which gives the County a strong community presence and opens up a two-way information channel. In 2005, the Human and Community Development Department was divided into two separate departments.

During 2005, the Teen Pregnancy Task Force was incorporated into the Administration Division. It provides a coordinated collaborative approach to 1) Advocate issues concerning youth; 2) Provide direction to relevant initiatives; 3) Identify needs and gaps in services; 4) Initiate projects and programs; and 5) Promote collaborative efforts.

The Office of Senior Affairs, established in January 1999, exists to enhance the quality of life for older adults and their families/caregivers by promoting a coordinated and comprehensive approach to the delivery of senior services. Effective July 1, 2003, the Office became the designated County-Based Agency for DeKalb County, responsible for planning and coordinating senior services. In this role, the Office will 1) Serve as the "Gateway" and primary agency responsible for dissemination of information and referrals to increase access to available services; 2) Coordinate Implementation of The Community Action Plan for Senior Services, 2003 - 2007; 3) Plan and coordinate with existing service providers; 4) Facilitate development of public-private partnerships to maximize resources and address unmet needs; 5) Monitor the contract performance goals and outcomes of subcontractors providing senior services in DeKalb County; and 6) Promote Community Education and Advocacy.

The Lou Walker Senior Center Division operates the multipurpose center which is a facility for active senior adults age 55 and older. Programs are offered in various "Corridors of Life" which incorporate the unique architectural design of the building with the following subjects: Food, Nutrition, Healthy Cooking, and Culinary Arts; Healthy Living; Exercise and Sports; Lifelong Learning; Technology; Safety and Self-Defense; Arts, Culture, and Entertainment; Community and Family; and Personal Empowerment. The multipurpose center opened in 2005.

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Lou Walker Senior Center				
Number of Registered Members	N/A	N/A	1,851	2,100
Number of Classes Offered	N/A	N/A	111	111
Citizen visits to Human Service Ctrs	520,882	481,503	606,678	611,000
Grant applications reviewed	52	62	55	65
Monitoring visits for nonprofit organizati	N/A	4	30	35
Office of Senior Affairs:				
Contacts for DeKalb Senior Link Line	8,727	9,300	12,041	12,200
Unduplicated Senior Clients Served	1,770	2,106	1,080	1,120
Units Delivered to DeKalb Senior Population	201,200	218,930	N/A	N/A
Number of Meals provided to Seniors	N/A	N/A	120,784	121,200
Number of Homemaker Hours to Seniors	N/A	N/A	30,457	31,300
Number of Case Management Hours to Seniors	N/A	N/A	6,595	6,900
Number of Transportation Trips to Seniors	N/A	N/A	43,875	48,000

MAJOR ACCOMPLISHMENTS IN 2006

In coordination with the Board of Health, the department developed a 24-week health and wellness program that reached 200 seniors as a component of "Steps to a Healthier DeKalb" grant project and provided in-home services to an estimated 45 limited English speaking (Pan-Asian) seniors. The department also piloted a chronic disease management program for homebound seniors with nursing students from Georgia Baptist School of Nursing Mercer University. Assistance was provided to seniors and their families devastated by the effects of Hurricanes Katrina and Rita. With the assistance of the AAA/ARC, a policy statement was prepared on the issue of seniors and persons with limited mobility to be included in the DeKalb County Comprehensive Transportation Plan. Piloted the Second Annual Senior Information Fair was held with 13,000 Information and Referral (I&R) contacts for 2006. Provided one-way trips vouchers for 45,000 seniors of DeKalb County; in order to introduce the DeKalb County Reimbursement Vouchers (DRiVE) program for the Elderly.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS

FACTORS

Human Services

To expand senior services as the County-Based Aging (CBA) for DeKalb County and to coordinate the effective use of existing resources (federal, state, and local) to support the delivery of services to seniors and their caregivers.

To transcend the County's five neighborhood (congregate meal sites) senior center programs to a senior wellness program model which supports the "continuum of care" needed to improve the quality of life of aging seniors.

To successfully complete accreditation process through the National Council on Aging – National Institute of Senior Centers (NISC).

To enhance the quality of life for older adults by providing Information & Referral Services, and community education, recognition, and volunteer programs that empower seniors and caregivers to access and render services in the community.

Organizational Effectiveness

To secure grant funding for the development of programs in collaboration with faith-based organizations.

HUMAN SERVICES DEPARTMENT**FUNCTION: HEALTH & HUMAN SERVICES****MAJOR BUDGETARY IMPACTS****Previous**

In 2004, one position, a Human Services Administrative Assistant, was added to the Human Services Division.

In 2005, the Human and Community Development Department was divided into two departments based upon the source of funds: the Human Services Department (General Fund) and the Community Development Department (Grant Fund). The new Multi-Purpose Facility for Seniors opened as the Lou Walker Senior Center. This is the largest human services facility managed by the Human Services Department. \$519,040 was approved to operate the facility.

One position, a Human Services Facility Coordinator, was added to the Human Services Department to provide staff for the addition of the new Multi-Purpose Facility. In September as part of the restructuring, five new positions were added: Two for Administration (Director of Human Services and Senior Planner); two for the Lou Walker Senior Center (Marketing/Program Coordinator and Administrative Assistant II); and one for the Office of Senior Affairs (Project Monitor).

In 2006, a 46% increase in the 2006 budget vis-à-vis the 2005 budget was the result of the restructuring of the Human and Community Development Department into two separate organizations. With the addition of the Lou Walker Senior Center, the Human Services Department's focus shifted towards providing additional services to the senior citizen community via a state-of-the-art facility. The 2006 budget included full-year funding for the six positions created by the organizational restructuring and the opening of the Lou Walker Senior Center.

2007

Funding in the amount of \$1,321,068 was approved for the operation of the Lou Walker Senior Center, the New Multi-purpose Facility for seniors. The budget includes four new positions; Director of Prevention Services, Fiscal Coordinator, Equipment Operator and a Contract Assistant. The Teenage Pregnancy Cost Center has been retitled to Multipurpose Center. One position was transferred to the Citizens Help Center. The Director will formally coordinate all levels of children and family services within DeKalb County and other activities with a focus on prevention. Based upon membership, rentals, at the Lou Walker Senior Center's, a mid-year analysis will be conducted to adjust the 2007 Lou Walker Senior Center Budget by the amount of the collected revenues. The monitoring of the Not-For-Profit agencies will be transferred from Finance Department's Budget and Grants Division to Human Services.

Future

There will be ongoing operating costs for the new Lou Walker Multi-Purpose Facility for seniors.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual	Actual	CEO'S	Approved
	2005	2006	Recommended	Budget
			Budget	2007
Administration	\$1,210,599	\$1,130,002	\$1,310,679	\$1,325,643
Lou Walker Senior Center	77,523	1,236,267	1,456,531	1,550,768
Senior Citizens	142,107	131,700	225,778	225,538
	<u>\$1,430,229</u>	<u>\$2,497,969</u>	<u>\$2,992,988</u>	<u>\$3,101,950</u>

HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$874,431	\$1,078,490	\$1,474,721	\$1,474,721
Purchased / Contracted Services	197,940	1,128,809	1,176,348	1,256,702
Supplies	35,597	142,676	197,935	224,857
Capital Outlays	12,101	6,977	36,350	36,350
Interfund / Interdepartmental	20	2,205	61,200	61,200
Other Costs	310,141	123,482	46,434	48,120
Other Financing Uses	0	15,329	0	0
	\$1,430,229	\$2,497,969	\$2,992,988	\$3,101,950

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,430,229	\$2,497,969	\$3,101,950
	\$1,430,229	\$2,497,969	\$3,101,950

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Asst Director Human Services	AJ	1	0	0
Director Human Services	AG	1	1	1
Deputy Director Sr Facility	31	1	1	1
Director of Prevention Services	31	0	0	1
Planning Manager	31	2	1	1
Human Services Manager	29	0	1	1
Human Services Facility Coord	28	3	3	3
Grants Coordinator	26	0	1	1
Grants Coordinator	26	1	0	0
Project Monitor	26	2	3	3
Project Monitor	26	1	0	0
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		13	12	13
Lou Walker Senior Center				
Asst Director Human Services	AJ	0	1	1
Community Services Coordinator	25	1	1	1
Program Coord Sr Facility	25	1	1	1
Administrative Assistant II	23	1	0	0
Contract Assistant	22	0	0	1
Administrative Assistant I	21	0	1	1
Equipment Operator Senior	19	0	0	1
FULL TIME Subtotal		3	4	6

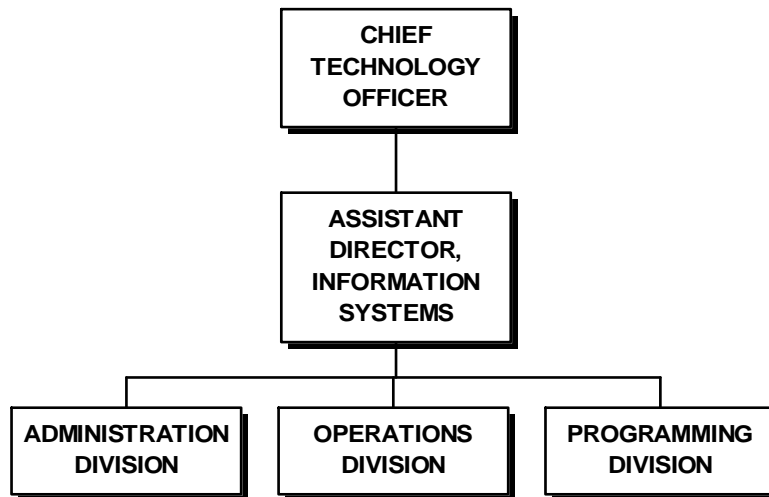
HUMAN SERVICES DEPARTMENT

FUNCTION: HEALTH & HUMAN SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Senior Citizens				
Planning Manager	31	1	0	0
Fiscal Coordinator	29	0	0	1
Human Services Manager	29	0	1	1
Information&Referral Spec Lead	24	1	1	1
FULL TIME Subtotal		2	2	3
FULL TIME Total		18	18	22
ALL POSITIONS Total		18	18	22



MISSION STATEMENT

The mission of DeKalb County’s Information Systems Department is to provide high quality, responsive and secured information services with emphasis on reliability, innovation, cost effectiveness, and accessibility.

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 departments and agencies. This support includes mainframe and server based applications, operating systems, databases, and both Local and Wide Area Networks.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% OF ALL PROBLEMS (TROUBLE) REQUESTS REPORTED TO THE HELP DESK RESOLVED TO THE CUSTOMERS SATISFACTION WITHIN 2 WORKING DAYS	70%	83%	85%	89%
ENTERPRISE SERVER AVAILABILITY	95%	85%	NA	NA

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Systems & Program Requests Received	1,971	4,562	4,269	4,500
Help Desk Calls	15,047	17,588	13,215	16,000

MAJOR ACCOMPLISHMENTS IN 2006

Major implementation of County's Citizens Help Center (311), involving designing and developing a new intranet center network infrastructure. Banner Case Management upgrade, including new hardware, software, and database. Incorporated Tax Commissioner's new bill generation system into the County's Internet web site. Converted 11 AIX servers to 2 state of the art AIX servers in a major hardware upgrade.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To migrate the SAMS (Street Address Management System) application to the Oracle Financials system.

To migrate Cpak (utility billing system) application to the Oracle Financials system.

Infrastructure / Financial Strength

To install and implement the CCI CAMA (Computer Aided Mass Appraisal) system as the County solution for the OASIS CAMA replacement.

To design, develop, and implement the TAS system as the County solution for the OASIS Tax Accounting replacement.

MAJOR BUDGETARY IMPACTS

Previous

In 2005, program modifications totaling \$86,880 were approved for 2 positions, one Database Management Administrator and one IS Microsystems Specialist.

In 2006, \$12,304,785 was approved for the basic operating budget. Additionally, program modifications totaling \$1,255,000 were approved including the addition of one Chief Technology Officer position and funding for information systems projects totaling \$1,144,000 for the Tax Commissioner - \$800,000, Banner System upgrade - \$244,000, and Probate Court upgrade - \$100,000.

2007

\$16,536,376 is approved for the basic operating budget. Additionally, program modifications totaling \$219,678 were approved including the addition of 3 Program Analyst III positions and 2 Information Systems Technical Support Analysts. The 2007 Budget also approves the transfer of 16 departmental information systems positions: 10 Department Microsystems Specialists, 2 Network Administrators, 1 Department Information Systems Manager, 1 Network Coordinator, 1 Office Assistant Senior, and 1 Administrative Assistant II to Information Systems from other departments as part of an effort to more efficiently utilize information technology skills and manpower.

Also included in the 2007 Budget is funding in the amount of \$400,000 for 6 new servers, 4 Windows, 2 AIX and funding in the amount of \$383,000 for replacement of obsolete network switches.

Future

As the information infrastructure continues to expand, the demands on this department for service and support will increase.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$9,446,042	\$16,545,187	\$14,748,784	\$16,741,165
Operations	877,781	17,831	0	14,890
Project				
Development/Implementation	42,195	0	0	0
	<u>\$10,366,018</u>	<u>\$16,563,018</u>	<u>\$14,748,784</u>	<u>\$16,756,055</u>

INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$4,732,860	\$5,422,624	\$7,054,310	\$7,054,310
Purchased / Contracted Services	5,320,415	10,523,974	6,678,608	8,651,769
Supplies	114,408	264,282	166,932	204,116
Capital Outlays	188,501	344,128	836,537	833,462
Interfund / Interdepartmental	9,835	8,011	12,397	12,397
	\$10,366,018	\$16,563,018	\$14,748,784	\$16,756,055

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$10,366,018	\$16,563,018	\$16,756,055
	\$10,366,018	\$16,563,018	\$16,756,055

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Dep.Dir.Project Dev.&Implemen.	AJ	1	1	1
Deputy Director IS Operations	AJ	1	1	1
Asst Dir Information Systems	AG	1	1	1
Chief Information Officer	AD	0	1	1
Director Information Systems	AD	1	1	1
CPU Manager	31	1	1	1
Dept Information Systems Mgr	31	0	0	1
IS Network Manager	31	1	1	1
IS Technical Project Engineer	31	1	1	1
IS Technical Support Manager	31	1	1	1
IS Database Mgt Administrator	30	3	3	3
IS Function Project Leader	30	5	6	6
IS Security Administrator	30	2	2	2
IS Technical Support Analyst	30	4	4	6
IS Microsystems Specialist Sr	29	2	2	2
Network Administrator	29	0	0	2
Network Engineer Lead	29	0	1	1
Program Analyst III	29	15	14	17
CPU Operator Supervisor	28	3	3	3
Departmental Microsystems Spec	28	0	0	10
IS Help Desk Supervisor	28	1	1	1
IS Microsystems Specialist	28	7	7	7
IS Program Manager Senior	28	1	1	1
Network Engineer	28	3	2	2
Program Analyst II	28	16	14	14
IS Help Desk Analyst	26	4	4	4
Network Coordinator	26	0	0	1
Administrative Coordinator	25	1	1	1

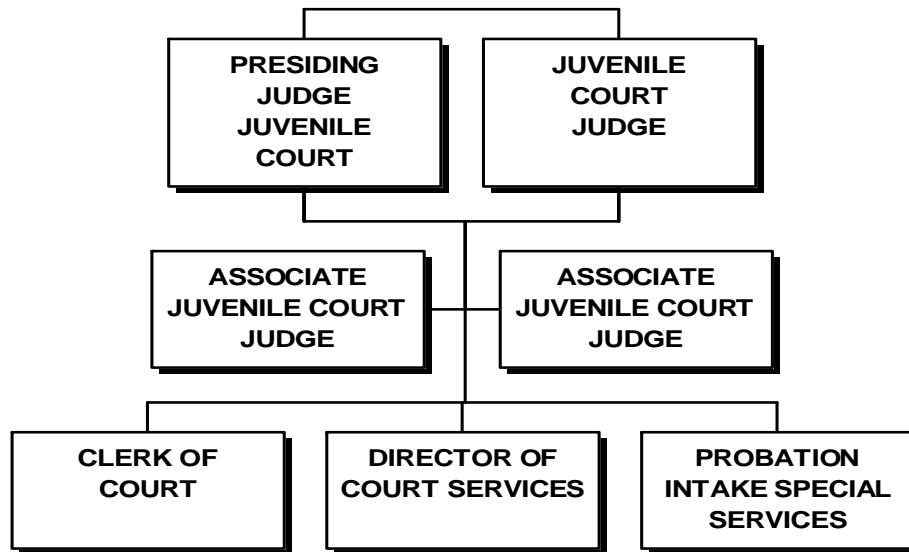
INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration (cont)				
IS Production Control Supv	25	1	1	1
Program Analyst I	25	1	3	3
Administrative Assistant II	23	1	1	2
CPU Operator	23	7	7	7
Data Control Technician Sr	23	1	1	1
Administrative Assistant I	21	1	1	1
Data Control Technician	21	1	1	1
Accounting Tech Senior	19	1	1	1
Office Assistant Senior	19	1	1	2
FULL TIME Subtotal		90	91	112
FULL TIME Total		90	91	112
ALL POSITIONS Total		90	91	112



MISSION STATEMENT

To restore and redirect, as law-abiding citizens, children who have admitted to or been found in violation of the law, while protecting the best interests of each child and the community, leaving the children in their homes when possible.

PROGRAM DESCRIPTION

Two Judges and two Associate Judges conduct the hearings. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates charges and prepares histories for children who are handled by the Court. Supervision of children in the community is provided by Probation Counselors.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support for the Court, including grants management and computer services.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Delinquent Charges	7,737	8,359	9,026	9,990
Unruly Charges	1,996	1,676	1,694	1,933
Deprived Charges	2,308	2,135	1,975	2,305
Traffic Charges	842	938	933	1,186
Number of Hearings Held	17,043	16,058	20,879	21,734
Special Proceedings	442	646	561	626
Warrants Issued	1,416	1,417	1,590	1,855

MAJOR ACCOMPLISHMENTS IN 2006

Successfully obtained and managed approximately \$1 million dollars of federal, state and local grant funds that have been used to implement Court programming for youth sentenced to probation and to address the therapeutic and counseling needs of offending youth.

Received the top Recognition of Excellence (ROE) honor in the "Serving Out of School Youth" category at the 2006 Workforce Innovations Conference in Anaheim, California, which recognizes job training programs from around the nation that have achieved outstanding success.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To create and implement an effective Truancy Program to address issues of truancy with offending youth.

To implement 3M Tracking System for all deprivation cases filed in Juvenile Court.

To implement a Risk and Needs Assessment Instrument compatible with the Banner System.

MAJOR BUDGETARY IMPACTS

Previous

In 2003, the Child Advocacy Division was transferred from Juvenile Court to the newly created Child Advocates Office. Three positions, one Chief Attorney Juvenile Court, one Attorney III and one Legal Secretary were transferred from Juvenile Court to the Child Advocate's Office. Three positions were added in Juvenile Court, one Grants Manager, one Administrative Assistant and one Sr. Tribunal Technician. One Probation Program Supervisor was added in the fourth quarter of 2004. This position was funded through a grant, which expired in September 2004. During 2005, the intake function was transferred to the Juvenile Division of the District Attorney's office, this included the transfer of three positions from the Juvenile Court.

2007

During the summer of 2007, Juvenile Court will be relocating to the new Juvenile Court facility.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
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	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$2,725,888	\$2,809,347	\$3,281,579	\$3,366,082
Probation Services	2,742,704	2,720,264	2,967,422	2,983,307
	\$5,468,592	\$5,529,610	\$6,249,001	\$6,349,389

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
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	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$4,552,627	\$4,665,903	\$5,210,922	\$5,210,922
Purchased / Contracted Services	815,007	697,485	769,312	822,208
Supplies	89,979	126,372	125,007	169,739
Capital Outlays	9,912	10,350	48,041	50,800
Interfund / Interdepartmental	1,067	9,467	5,719	5,719
Other Costs	0	0	90,000	90,000
Other Financing Uses	0	20,034	0	0
	\$5,468,592	\$5,529,610	\$6,249,001	\$6,349,389

JUVENILE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

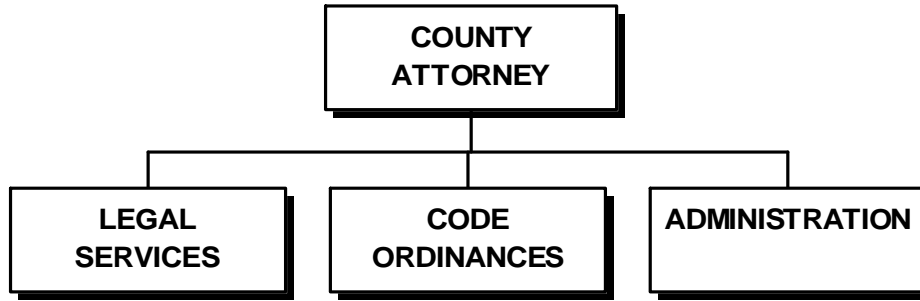
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$5,468,592	\$5,529,610	\$6,349,389
	\$5,468,592	\$5,529,610	\$6,349,389

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Judge Associate Juv Court	OK1	2	2	2
Dir Court Services Juvenile Ct	32	1	1	1
Network Administrator	29	1	1	1
Grants & Administrative Mgr	28	1	1	1
Cit Panel Rev Prg Adm Juv Ct	26	1	1	1
Clerk Juvenile Court	26	1	1	1
Juvenile Program Administrator	26	3	3	3
Chief Deputy Clerk Juv Court	24	1	1	1
Court Records Supervisor	24	1	1	1
Probation Admn Supv Juv Court	24	1	1	1
Administrative Assistant II	23	3	3	3
Secretary Senior Legal	23	3	3	3
Calendar Clerk	21	4	4	4
Accounting Tech Senior	19	1	1	1
Records Tech Sr Juvenile Ct	19	6	3	3
Tribunal Technician Senior	19	3	4	4
Records Tech - Juvenile Ct	18	0	3	3
Tribunal Technician	18	1	0	0
Juvenile Court Judge	\$140,145	2	2	2
FULL TIME Subtotal		36	36	36
Probation Services				
Chief Juv Probation Officer	29	1	1	1
Juvenile Probation Supervisor	26	4	4	4
Juv Probation Officer Prin	25	7	8	8
Juvenile Probation Officer Sr	24	22	19	19
Administrative Assistant II	23	1	1	1
Juvenile Probation Officer	23	14	16	16
Office Assistant Senior	19	2	2	2
FULL TIME Subtotal		51	51	51
FULL TIME Total		87	87	87
ALL POSITIONS Total		87	87	87



MISSION STATEMENT

The mission of the Law Department is to deliver high quality, cost beneficial legal services to the Chief Executive Officer, Board of Commissioners, DeKalb County departments, elected officials and staff, and related organizations as needed. The Law Department's representation in litigated matters reduces the need for retained counsel. Our goal is to take a proactive professional approach with the governing authority and county staff in order to create an environment, which anticipates issues and establishes an enabling approach, which allows the organization to implement a "best practices" method in problem solving.

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% Of closed litigation files won or settled	90%	98%	100%	96%
% Of legal opinions responded to within 30 days	90%	98%	99%	100%
% Of standard form contracts reviewed and returned within 20 days	80%	100%	99%	98%

LAW DEPARTMENT

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Total files Pending	1,899	1,856	2,037	2,000
Total files Opened	1,020	942	1,542	1,750
Total files Closed	1,241	812	1,462	1,675
Legal Opinions Requested	512	406	201	400
Litigation files opened	198	254	286	365
Litigation files closed	181	208	279	320
Tax appeal files opened	135	64	91	125
Tax appeal files closed	168	91	97	160
Demands (claims recvd.)	74	99	81	120
Contracts & agenda items reviewed	892	858	766	900

MAJOR ACCOMPLISHMENTS IN 2006

The Law Department surpassed all performance measurement goals. Due to proactive and aggressive litigation tactics, the Law Department was successful in reducing the number of jury trials and the amount of monetary judgments.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To win or settle the majority of litigation filed.

To promptly respond to written requests for legal opinions and requests to draft ordinances.

To promptly review and return standard form contracts and negotiate terms for non-standard contracts.

MAJOR BUDGETARY IMPACTS

In 2004, two Assistant County Attorney positions, formerly funded in other departments, were transferred to the Law Department. In 2005, one Assistant County Attorney position was transferred to Recorders Court for the position of Deputy Court Administrator. The 2006 budget included an increase in the Other Professional Services account for the services of external legal counsel.

2007

There are no significant changes anticipated.

Future

Additional appropriation for outside counsel will be needed for the future to handle lawsuits.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Law Department	\$3,851,305	\$3,905,644	\$4,444,571	\$4,690,126
	\$3,851,305	\$3,905,644	\$4,444,571	\$4,690,126

LAW DEPARTMENT

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,663,811	\$2,084,577	\$2,513,472	\$2,513,473
Purchased / Contracted Services	2,126,983	1,737,271	1,831,337	2,074,857
Supplies	59,616	73,559	79,662	81,697
Capital Outlays	895	10,237	20,100	20,100
	<u>\$3,851,305</u>	<u>\$3,905,644</u>	<u>\$4,444,571</u>	<u>\$4,690,126</u>

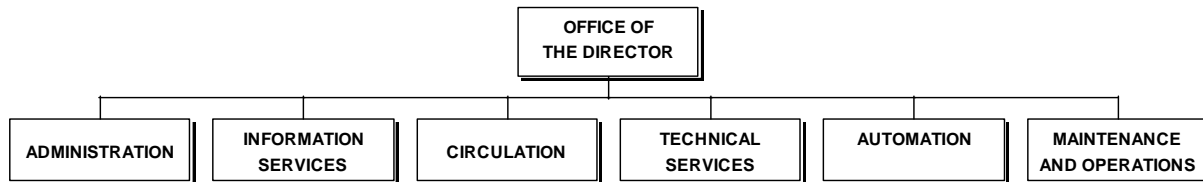
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$3,851,305	\$3,905,644	\$4,690,126
	<u>\$3,851,305</u>	<u>\$3,905,644</u>	<u>\$4,690,126</u>

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Law Department				
County Attorney	CA	1	1	1
Assistant County Attorney	AJ	9	8	8
Asst County Attorney Senior	AJ	6	6	6
Chief Asst County Attorney	AF	2	3	3
Administrative Operations Manager	28	1	1	1
Secretary Senior Legal	23	2	3	3
Secretary Legal	21	5	4	4
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		<u>27</u>	<u>27</u>	<u>27</u>
FULL TIME Total		<u>27</u>	<u>27</u>	<u>27</u>
ALL POSITIONS Total		<u>27</u>	<u>27</u>	<u>27</u>



MISSION STATEMENT

The DeKalb County Public Library is a place to grow. The Library enlightens and enriches the people of DeKalb County by providing responsive, dynamic services that meet the changing informational needs of a diverse population. Through a trained service-oriented staff, partnerships and ready access to both print and electronic resources, the library is committed to superior service that promotes a strong, literate DeKalb community and enhances the quality of life.

PROGRAM DESCRIPTION

The Library Administration interprets, develops and monitors library policies and procedures. Administration is responsible for developing and implementing the visions and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The Administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens. The staff locates materials, answers requests in person and via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; screening and computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping them in order for easy retrieval; advising patrons of borrowed books that are overdue and collecting for overdue fines; and keeping an accurate patron file.

The Technical Services division continues to respond to increased demands made by 23 branches by streamlining workflow and operating at peak efficiency with existing staff. This division is responsible for ordering and processing new library materials and for maintaining the existing library collections.

The Automation division plans, develops, implements and supports the library system's electronic information resources. Currently the division supports 708 PC workstations and 31 file servers in 23 library facilities. The division also supports the library web site.

The Maintenance and Operations division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities-related needs are met. This division provides for the movement of equipment and library materials between libraries as required by the service program.

LIBRARY

FUNCTION: LEISURE SERVICES

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
Material Circulation Per Capita	4.65	4.59	4.73	4.81
Library Visits Per Capita	4.40	4.37	4.43	4.50
Reference Transactions Per Capita	1.35	2.23	1.31	1.34
Percent of Population Registered	31%	31%	30%	30%

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
*Patron Visits	2,968,638	3,153,749	3,216,230	3,200,000
Collection				
Books Collection	776,329	775,472	812,634	820,000
Books Purchased	66,854	79,375	73,671	75,000
Audiovisuals Collection	71,089	83,602	92,518	108,000
Audiovisuals Purchased	14,319	20,038	15,132	17,000
Periodical				
Subscriptions	1,620	1,699	1,697	1,697
On-line/CD ROM Databases	15	20	22	24
Materials Checked Out	3,162,716	3,372,021	3,400,671	3,300,000
Books	2,281,259	2,332,153	2,202,358	2,100,000
Audiovisuals	881,457	1,039,868	1,198,313	1,200,000
*Registered Users	205,994	208,968	204,569	200,000
New Users Registered	43,943	42,773	41,661	42,000
Materials Transactions (internal)	5,427,538	5,887,371	5,685,407	5,300,000
Library Programs	2,302	2,852	2,630	2,200
Attendance	45,174	59,764	56,660	60,000
Community Meetings in Library	2,117	1,938	2,179	1,900
Attendance	51,640	48,300	50,037	45,000
Remote Hits to Library Homepage	446,096	585,849	769,352	770,000

* Note for 2007: Decreases estimated due to Bond Construction Program. Some branches may be closed or negatively impacted during the year.

MAJOR ACCOMPLISHMENTS IN 2006

Library traffic increased 2% over 2005 while the circulation of library materials increased by 1% during the same time frame. The library's on-line catalog was upgraded to a new software operating system. DeKalb voters approved a \$54,540,000 bond referendum for 13 library building projects. The library expanded its multi-language collection to include additional languages and locations. The library provided materials and children's reading activities at the DeKalb Evacuee Relief Center for the survivors of the Hurricane Katrina disaster who were relocated to the Metro Atlanta area.

LIBRARY**FUNCTION: LEISURE SERVICES****MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

To begin development of opening day collections for the future Stonecrest and Ellenwood branch libraries.

To improve the library's ability to acquire increased private support for collections and programs.

To improve public and staff security in library facilities.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005, the County allocation for library materials was increased by \$150,000. \$11,757,172 was approved for operating expenses. In addition, a bond referendum was approved by the voters. The library portion of the referendum has 13 proposed projects - three new libraries to address populations currently unserved, expansion of four existing libraries, the replacement of five library facilities, and the upgrade of one library to improve visibility and vehicular access. The complete list of projects, in the order they are proposed to be constructed, is as follows:

Facility	Status	Current	Future	Start / End	Cost
Library Processing Center	Replacement	9,920 sq. ft.	22,000 sq. ft.	2006/2008	\$4,000,000
Stonecrest Area Branch	New	N/A	25,000 sq. ft.	2006/2008	\$9,765,000
Ellenwood/River Road Area Branch	New	N/A	12,000 sq. ft.	2006/2008	\$4,500,000
Tucker-Reid Cofer Branch	Replacement	12,140 sq. ft.	25,000 sq. ft.	2006/2008	\$7,000,000
Toco Hill-Avis Williams Branch	Replacement	9,335 sq. ft.	18,000 sq. ft.	2006/2008	\$5,000,000
Hairston Crossing Branch	Expansion	4,000 sq. ft.	18,000 sq. ft.	2006/2008	\$4,100,000
Brookhaven Branch	Replacement	6,800 sq. ft.	15,000 sq. ft.	2007/2009	\$3,750,000
Salem-Panola Branch	Expansion	4,000 sq. ft.	18,000 sq. ft.	2007/2009	\$4,100,000
Northeast Plaza Area Branch	New	N/A	18,000 sq. ft.	2007/2009	\$3,750,000
Northlake-Barbara Loar Branch	Expansion	10,000 sq. ft.	15,000 sq. ft.	2007/2009	\$2,750,000
Embry Hills Branch	Expansion	4,000 sq. ft.	8,000 sq. ft.	2007/2009	\$1,850,000
Scott Candler Branch	Replacement	8,700 sq. ft.	12,000 sq. ft.	2007/2009	\$3,600,000
Redan-Trotti Branch	Access upgrade	N/A	N/A	2008/2009	\$375,000
Total					\$54,540,000

In 2006, the County allocation for library materials was increased by \$225,000. Three state-funded positions were approved: 2 Librarians, Administrative (Marketing Coordinator function and Library Construction Coordinator function), and a Webmaster. The Library Construction Coordinator will be serving as the department's construction representative.

2007

The County allocation for library materials was increased by \$500,000. Three positions, 2 Library Specialists and 1 Librarian, were approved to replace staff transferred to the Library Processing Center for the creation of the opening day collections for Bond Program Branch Libraries. Also, one Development Coordinator, Library position was approved to provide executive guidance to the DeKalb County Library Foundation (DCLF) and to prepare grant proposals. As part of the 2007 CIP budget, \$250,000 was budgeted to replace computers for use by patrons and staff.

Future

As each of the referendum's 13 proposed projects is completed, the Library's Operating Budget will increase due to additional Personal Services requirements and associated operating expenses. Also, there is a continuing need to increase the library's collection and for staff training. In 2002 the collection declined both in real terms and in relation to population growth. The DeKalb County Public Library has one of the smallest books per capita levels in the State of Georgia. The goal is to move DeKalb County library system to \$5.00 per capita for library materials by 2009.

LIBRARY

FUNCTION: LEISURE SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$2,370,257	\$2,519,622	\$2,822,310	\$2,822,310
Automation	305,917	331,448	343,977	343,977
Circulation	2,708,011	2,751,655	3,030,692	3,030,692
Information Services	3,540,654	3,629,077	3,836,507	3,836,507
Maintenance & Operations	607,137	631,961	654,290	654,290
Technical Services	1,897,786	2,144,900	2,636,099	2,636,099
	\$11,429,763	\$12,008,663	\$13,323,875	\$13,323,875

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$9,102,364	\$9,427,261	\$10,217,000	\$10,217,000
Purchased / Contracted Services	1,872	50,467	32,120	32,120
Supplies	1,300,040	1,525,000	2,027,400	2,027,400
Interfund / Interdepartmental	8,303	10,160	12,631	12,631
Other Costs	1,017,184	995,776	1,034,724	1,034,724
	\$11,429,763	\$12,008,663	\$13,323,875	\$13,323,875

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$11,429,763	\$12,008,663	\$13,323,875
	\$11,429,763	\$12,008,663	\$13,323,875

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Administration					
Assistant Director, Library	AI		1	1	1
Director, Library	AE		1	1	1
Librarian Administrative	32		5	7	7
Admin Services Mgr Library	31		1	1	1
Development Coordinator, Library	30		0	0	1
Librarian, Principal	30		1	1	1
Marketing/Programming Coord	30		1	1	1
Librarian Senior	28		1	1	1
Library Web Designer	28		0	1	1
Accountant	25		1	1	1
Facilities Admin Coord Library	25		1	1	1
Program Promotion Spec Sr	25		1	1	1
Administrative Assistant II	23		1	1	1

LIBRARY

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Administration (cont)					
Graphic Design Technician	23		1	1	1
Administrative Assistant I	21		1	1	1
Payroll Personnel Tech Sr	21		1	1	1
Library Accounts Payable Asst	20		1	1	1
Library Technician, Senior	19		1	1	1
Office Assistant Senior	19		3	3	3
FULL TIME Subtotal			23	26	27
Information Services					
Librarian Administrative	32		1	1	1
Librarian, Principal	30		6	6	6
Librarian Senior	28	1 PT	18	18	18
Librarian	26		15	15	15
Library Branch Supervisor	25		5	5	5
Library Specialist Senior	23	4 PT	24	24	24
FULL TIME Subtotal			64	64	64
PART TIME Subtotal			5	5	5
Circulation					
Librarian	26		0	0	1
Library Specialist	21		20	20	22
Library Technician, Senior	19	26 PT	57	54	54
Library Technician	17	8 PT	16	20	20
FULL TIME Subtotal			59	60	63
PART TIME Subtotal			34	34	34
Technical Services					
Librarian Administrative	32		1	1	1
Librarian, Principal	30		2	2	2
Librarian	26		1	1	1
Library Specialist Senior	23		2	2	2
Library Specialist	21		1	1	1
Library Technician, Senior	19		4	3	3
FULL TIME Subtotal			11	10	10
Automation					
Library System Analyst	29		1	1	1
Network Administrator	29		1	1	1
Departmental Microsystems Spec	28		2	2	2
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			5	5	5
Maintenance & Operations					
Custodian Senior	18	7 PT	11	14	14
Security Guard	18		5	5	5

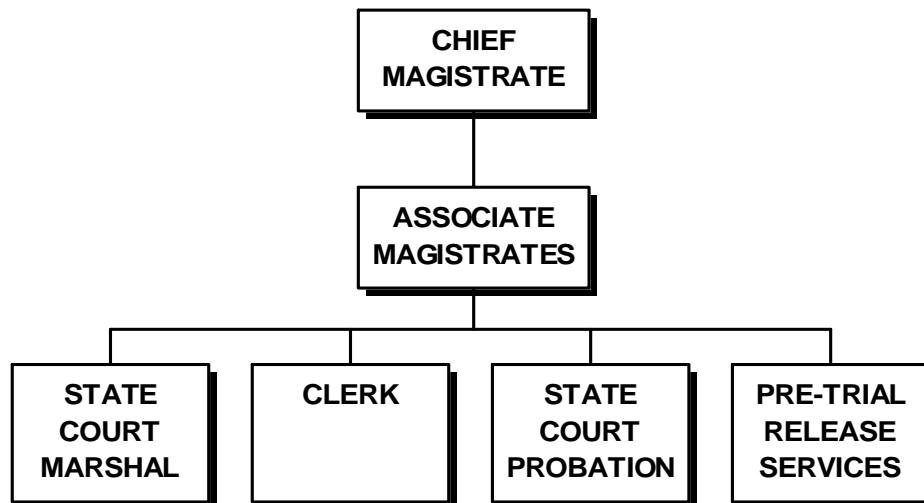
LIBRARY

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Maintenance & Operations (cont)					
Courier	16		3	3	3
Custodian	16	3 PT	6	3	3
FULL TIME Subtotal			15	15	15
PART TIME Subtotal			10	10	10
	FULL TIME Total		177	180	184
	PART TIME Total		49	49	49
	ALL POSITIONS Total		226	229	233

**MISSION STATEMENT**

The mission of the Magistrate Court is to provide for the hearing of criminal warrant applications and the issuance of the same. To provide for the trial of civil claims in which the amount in controversy does not exceed \$15,000 and to provide for other such matters as may be committed to its jurisdiction by other general laws.

PROGRAM DESCRIPTION

The Magistrate Court, created by the Acts of the Legislature of 1983 when the new State Constitution was adopted, provides for a user friendly tribunal which is free from legal technicalities: the issuance of warrants and related proceedings as provided in Article 4 of Chapter 6 of Title of the Georgia Code, Annotated (GCA), relating to bonds for good behavior and bonds to keep the peace; the holding of courts of inquiry; the trial of charges of violations of county ordinances and penal ordinances of state authorities; the trial of civil claims including garnishment and attachment in which exclusive jurisdiction is not vested in the Superior Court and the amount demanded or the value of the property claimed does not exceed \$15,000, provided that no prejudgment attachment may be granted.

The issuance of summons, trial of issues, and issuance of writs and judgments in dispossessory proceedings and distress warrant proceedings as provided in Articles 3 and 4 of Chapter 7 of Title 44 of the GCA; the punishment of contempts by fine not exceeding \$200 or by imprisonment not exceeding ten days or both; the administration of any oath, which is not required by law to be administered by some other officer; the granting of bail in all cases where the granting of bail is not exclusively committed to some other court or officer.

The issuing of subpoenas to compel attendance of witnesses in the Magistrate Court and subpoenas for the production of documentary evidence before the Magistrate Court; such other matters as are committed to their jurisdiction by other general laws; the trial and sentencing of misdemeanor violation of Code Section 16-9-20, relating to criminal issuance of bad checks.

The execution of subscribing and the acceptance of written waivers of extradition in the same manner provided for in Code Section 17-13-46 and the trial and sentencing of misdemeanor violations of other Code sections as provided by Article 13 of this chapter.

MAGISTRATE COURT**FUNCTION: CIVIL & CRIMINAL COURTS****ACTIVITY MEASURES**

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Criminal Division:				
Arrest & Search Warrants and Citations Issued	24,722	26,641	27,536	27,800
Warrant Applications	4,273	4,291	5,267	4,800
Bond Hearings	6,738	6,500	7,305	7,500
Committal Hearings	30,903	31,124	31,129	33,000
Ordinance Cases	454	550	585	650
Civil Division:				
Civil Actions	16,501	15,554	15,818	21,300
Total Activity All Divisions	83,591	84,592	87,640	95,050
Marshal's Office:				
Service All Actions *	5,884	5,846	6,656	7,322

*In 2005 this function transferred to State Court.

MAJOR ACCOMPLISHMENTS IN 2006

A Jail Diversion Program was established for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness, presently being detained in the DeKalb County Jail. Also, a Protection Order Calendar was established to process family violence and stalking protection order cases for Superior Court.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$1,495,639 was approved for operating expenses. In March, one Calendar Clerk position was added to address increasing trial calendars and increased responsibility in conducting hearings for Temporary Restraining Orders.

In 2005, \$1,862,301 was approved for basic operating expenses. Also, \$335,591 was approved to fund the transfer of the Pre-Trial Release Program and seven positions from Superior Court to Magistrate Court. The seven positions transferred were 1 Administrative Assistant, 2 Senior Office Assistants, 2 Investigators, 1 Senior Investigator, and 1 Pre-Trial Release Coordinator.

In 2006, \$2,279,013 was approved for basic operating expenses. A Jail Diversion Program was established for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail. A Protection Order Calendar was created to process family violence and stalking protection order cases for Superior Court. In July, one Record Tech Senior position was added to assist in the monitoring of all criminal defendants scheduled for Bond and/or Committal Hearings.

2007

The 2007 Budget of \$2,532,607 includes full-year funding for a Record Tech, Sr. position approved by the Board of Commissioner on July 25, 2006.

Future

There are no significant changes anticipated.

MAGISTRATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Magistrate Court	\$1,969,038	\$2,181,959	\$2,520,332	\$2,532,607
	\$1,969,038	\$2,181,959	\$2,520,332	\$2,532,607

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,796,821	\$1,997,966	\$2,316,474	\$2,316,475
Purchased / Contracted Services	92,045	99,302	126,252	134,537
Supplies	59,569	63,657	73,303	76,189
Capital Outlays	16,030	16,834	0	804
Other Costs	4,573	4,200	4,303	4,603
	\$1,969,038	\$2,181,959	\$2,520,332	\$2,532,607

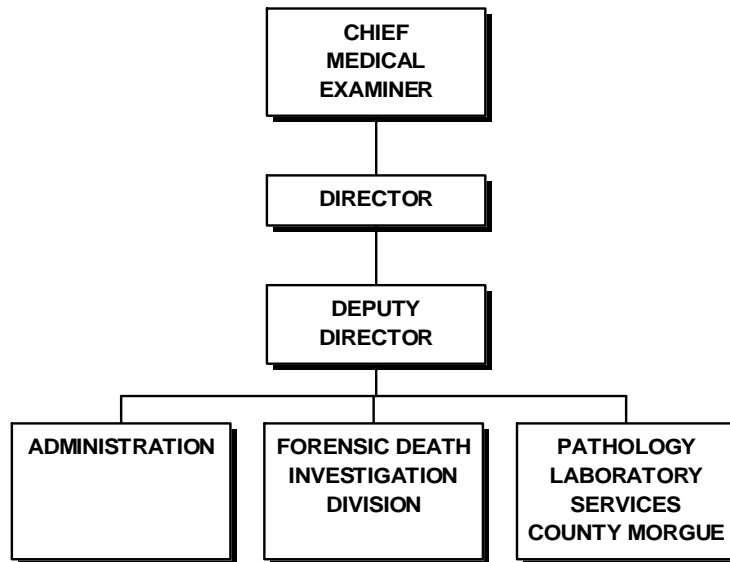
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,969,038	\$2,181,959	\$2,532,607
	\$1,969,038	\$2,181,959	\$2,532,607

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Magistrate Court					
Pre-Trial Release Coordinator	26		1	1	1
Administrative Assistant II	23		1	1	1
Calendar Clerk Senior	23		2	2	2
Investigator Senior	23		1	1	1
Secretary Exec Magistrate Ct	23		1	1	1
Investigator	21		2	2	2
Office Assistant Senior	19		2	2	2
Records Technician Sr St Ct	19		0	1	1
Part-time Assoc Magistrate	\$51.60/hr	22 PT	22	22	22
Sr Assoc Magistrate	\$51.60/hr	1 PT	1	1	1
Chief Magistrate	\$119,247		1	1	1
Associate Magistrate	\$107,322		2	2	2
FULL TIME Subtotal			13	14	14
PART TIME Subtotal			23	23	23
FULL TIME Total			13	14	14
PART TIME Total			23	23	23
ALL POSITIONS Total			36	37	37



MISSION STATEMENT

The mission of the Medical Examiner is to provide comprehensive and exhaustive forensic death investigation and post-mortem examination into all manners of death for all people within our jurisdiction, as we are advocates for the dead. It is not justice that we seek, but the truth in death so that justice may be served.

PROGRAM DESCRIPTION

The Medical Examiner performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required in all deaths that come within the purview of the law, and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner, with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17 of the O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute.
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

Forensic investigation and patterned injury interpretations are also made on non-death child/sexual abuse cases for the Department of Family and Children's Services (DFCS), police agencies, District Attorneys' offices and various other agencies within the County.

MEDICAL EXAMINER

FUNCTION: CIVIL & CRIMINAL COURTS

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Deaths Investigated	1,690	1,647	1,702	1,750

MAJOR ACCOMPLISHMENTS IN 2006

The Medical Examiners office conducted thorough and comprehensive investigation of 1,702 reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate parties. This office also performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory, with no identifiable, significant errors. The technical body recovery team (TBRT), was deployed to over 40 death scenes this past year, resulting in the safe and successful recovery of the dead body from difficult and precarious environments without injury to team members or loss/damage of equipment. The Medical Examiner's office generated \$38,250 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

Continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.

Continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

Organizational Effectiveness

Continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies and the general public can be served by employees who possess adequate job knowledge and decision making skills.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, \$1,938,507 was approved for the basic operating budget, and two Forensic Investigators were added. In 2005, one Forensic Investigator was added. In 2006, \$10,187 was approved for the lease purchase of an F-450 super duty crew cab vehicle, which enables the Medical Examiner to handle technical body recoveries which removes this burden from the Fire and Rescue Department.

2007

The 2007 budget includes \$600,000 for the annual medical examiner contract. The major components of the contract include salaries and medical malpractice insurance for doctors, body transport service, photo film and photo processing.

Future

There will be an increased need for thorough, comprehensive and professional death investigation as the population grows in DeKalb County.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Medical Examiner	\$2,140,562	\$2,335,674	\$2,447,871	\$2,462,058
	\$2,140,562	\$2,335,674	\$2,447,871	\$2,462,058

MEDICAL EXAMINER

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,351,932	\$1,413,269	\$1,542,289	\$1,542,289
Purchased / Contracted Services	564,554	684,889	676,875	683,305
Supplies	137,868	156,678	134,520	142,226
Capital Outlays	1,081	9,935	5,000	5,000
Interfund / Interdepartmental	85,128	70,903	89,187	89,237
	\$2,140,562	\$2,335,674	\$2,447,871	\$2,462,058

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$2,140,562	\$2,335,674	\$2,462,058
	\$2,140,562	\$2,335,674	\$2,462,058

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Medical Examiner				
Deputy Dir Medical Examiner	AI	1	1	1
Director Medical Examiner	AH	1	1	1
Chief Investigator ME	30	1	1	1
Dep Chief Investigator, M.E.	29	1	1	1
Admin Operations Mgr	28	1	0	0
Forensic Investigator	28	8	8	8
Forensic Laboratory Manager	28	1	1	1
Forensic Services Manager	28	0	1	1
Forensic Technician Senior	23	2	2	2
Office Assistant Senior	19	4	4	4
Custodian Senior	18	1	1	1
FULL TIME Subtotal		21	21	21
FULL TIME Total		21	21	21
ALL POSITIONS Total		21	21	21

NON-DEPARTMENTAL

FUNCTION: GENERAL GOVERNMENT

MISSION STATEMENT

To account for appropriations and expenditures which are not applicable to any specific department, but are applicable to either the General Fund, the Fire Fund, the Special Tax District - Designated Services Fund, or the Special Tax District - Unincorporated Fund.

PROGRAM DESCRIPTION

Cost categories contained in the Non-Departmental budget include the following: employee attendance incentive program, unemployment compensation, various insurance programs, interest on loans (if applicable), contingency, budgetary reserve account, DeKalb's share of joint participation in the Atlanta Regional Commission, contracts/funding for various human/community service agencies, auditing fees, construction management, special reserve accounts in which funds are held for specific purposes to be allocated at a later date, and special accounts for studies and projects that are applicable to the County as a whole.

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES

	2004	2005	2006	2007
	Contract	Contract	Contract	Contract
Crisis Intervention Services				
Caminar Latino, Inc.	\$0	\$36,965	\$36,965	\$0
Center for Pan Asian Services	0	0	15,000	0
DeKalb Rape Crisis Center*	38,800	43,650	43,650	0
International Women's House	43,200	48,000	55,000	0
Men Stopping Violence	69,000	70,000	100,000	95,000
Metro Atlanta Task Force/Homeless	24,000	21,600	21,600	0
Partnership for Community Action	25,000	22,500	60,000	66,500
Phoenix Alliance	20,000	0	0	0
Safe Haven Transitional	0	20,000	20,000	0
Women Moving On, Inc.*	92,000	103,500	150,000	30,000
Child Welfare and Family Services				
Africa's Children's Fund, Inc.	0	10,000	10,000	8,000
Big Brothers/Big Sisters, Inc.	27,000	15,000	10,000	8,000
Boys & Girls Club of Metro Atlanta	0	15,000	10,000	8,000
Childkind, Inc.	25,600	21,000	0	0
CHRIS Kids, Inc.	0	0	0	15,000
Cool Girls, Inc.	0	18,000	0	0
Decatur Cooperative Ministry	5,000	30,000	25,000	24,000
DeKalb Initiative for Children & Families	30,000	0	25,000	0
Elaine Clark Center	12,500	0	20,000	18,000
Fledglings, Inc	25,000	25,000	12,500	0
Georgia Center for Children, Inc.*	54,000	85,871	85,871	0
Georgia Radio Services	0	0	15,000	0

NON-DEPARTMENTAL

FUNCTION: GENERAL GOVERNMENT

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES				
	2004	2005	2006	2007
	Contract	Contract	Contract	Contract
Child Welfare and Family Services (cont.)				
Girls Incorporated of Greater Atlanta	0	0	5,000	4,000
Latin American Association, Inc.	0	0	0	15,000
Lisa Lopes Foundation, Inc.	0	0	0	25,000
Meridian Educational Resource Group	0	0	20,000	18,000
Metro Fair Housing Services, Inc.	0	20,000	0	15,000
Nicholas House, Inc.	0	0	0	14,000
Our House, Inc	15,000	0	0	0
Quality Care for Children, Inc.	24,000	21,000	21,000	0
The Frazer Center, Inc.	0	20,000	20,000	15,000
Total Family & Children Services1	0	0	0	0
Traveler's Aid of Metropolitan Atlanta	0	0	20,000	41,307
YMCA/Eastlake	19,496	0	0	0
YMCA of Metro Atlanta	38,426	0	10,000	8,000
YWCA of Greater Atlanta	19,496	9,748	10,000	8,000
Elderly Services				
Austin Drive Community Development	0	8,000	0	0
Ga. State University/RSVP	0	20,000	0	4,000
Green Forest Community Development	10,000	0	0	10,000
I CARE, Inc.	0	35,747	35,747	32,000
Senior Connections	0	0	0	13,000
Health / Human Services				
Clarkston Community Center	25,000	45,000	50,000	49,000
Friends of Disabled Adults	25,000	22,500	22,500	20,000
Oakhurst Medical Center	25,000	0	0	0
Project Open Hand/Atlanta	28,000	25,200	30,000	25,000
Set Aside Human Svcs Voucher Program	20,000	0	20,208	25,000
Side By Side Clubhouse, Inc.	0	20,000	20,000	15,000
St. Joseph's Mercy Care	8,750	0	0	0
Judicial System Support Services				
DeKalb Juvenile Foundation	20,000	0	0	0
Advocacy, Planning, & Education Services				
Atlanta Legal Aid Society, Inc.	31,500	0	31,500	31,500

EXPENDITURE HISTORY – COMMUNITY SERVICE AGENCIES				
	2004	2005	2006	2007
	Contract	Contract	Contract	Contract
Advocacy, Planning, & Education Services (cont.)				
George West Mental Health Foundation ²	7,500	7,500	0	2,500
DeKalb Citizen Advocacy, Inc.	7,500	7,500	0	0
Developmental Disabilities Council	17,700	20,000	20,000	20,000
Literacy Volunteers of America	5,000	5,000	10,000	8,000
Prevent Child Abuse Georgia ³	12,960	12,960	12,960	12,000
Total Contract Amounts	851,428	886,241	1,074,501	702,807
Res from Decatur Coop Ministries	0	38,208	0	0
Set Aside for Senior Services	853,260	853,260	853,260	968,260
Less: Victim Assistance Funds	(228,000)	(301,021)	(406,486)	(333,371)
Tax Fund Contribution	\$1,476,688	\$1,476,688	\$1,521,275	\$1,337,696

* A portion of these contracts is funded by the Victim Assistance Fund.

¹ Formerly NBA Columbia Community Connection

² Formerly Compeer Atlanta

³ Formerly Georgia Council on Child Abuse

MAJOR ACCOMPLISHMENTS IN 2006

The Budgetary Reserve Account was \$18,521,431.

Funding was provided in the amount of \$1,000,000 for economic development incentives.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Financial Strength

To continue progress toward providing funding for a one-month budgetary reserve.

To maintain a source of funding for potential process improvements.

MAJOR BUDGETARY IMPACTS

Previous

The 2004 Budget included the following: a budgetary reserve of \$16,919,915 towards establishing a one-month reserve, (\$6,200,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$500,000 reserve for process improvements, and \$1,100,000 for building authority debt service.

The 2005 Budget included the following: a budgetary reserve of \$16,919,915 towards establishing a one-month reserve, (\$7,200,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, and \$1,134,000 for building authority debt service. One Construction Manager position was transferred to Public Works - Director.

NON-DEPARTMENTAL**FUNCTION: GENERAL GOVERNMENT**

The 2006 Budget included the following: a budgetary reserve of \$16,900,000 towards establishing a one-month reserve, (\$7,500,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, \$3,001,631 for building authority debt service, and \$3,096,626 for Judicial Bond debt service.

2007

The 2007 Budget includes the following: a budgetary reserve of \$18,521,431 towards establishing a one-month reserve, (\$7,500,000) for additional salary savings not allocated to specific departments, \$1,000,000 for economic development incentives, \$1,000,000 for contingency, \$600,000 reserve for process improvements, and \$6,534,463 for lease purchase of real estate.

The Administration created a project within Nondepartmental to purchase digital radios for the following departments: District Attorney, Fire & Rescue, State Court - Marshal, Medical Examiner, Parks & Recreation, Police Services, Sheriff, and Public Works – Roads & Drainage and Public Works – Transportation. The Finance Department, Budget & Grants Division, is responsible for coordinating this project. It will be financed via the G.E. Master Lease program.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Designated Services	\$3,580,154	\$3,955,364	\$4,089,896	\$5,013,396
Fire	3,007,222	3,189,198	3,256,912	3,259,856
General	14,093,108	15,084,891	31,923,073	32,107,895
Parks Bonds Administration	23,115	21	0	0
Unincorporated	177,848	197,946	198,029	198,029
	\$20,881,448	\$22,427,420	\$39,467,910	\$40,579,176

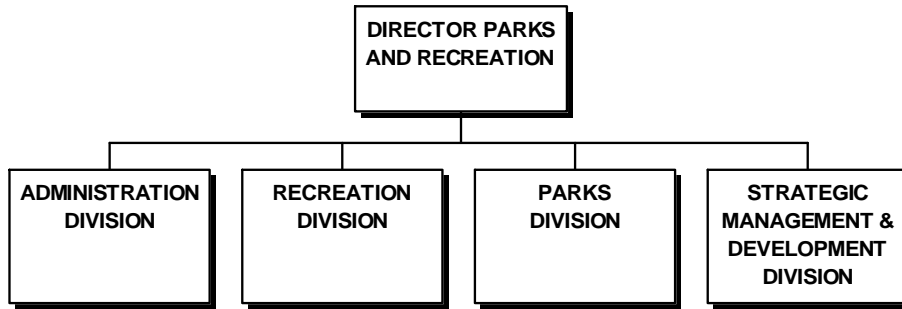
The variation between Actual Expenditures for previous years and the current year Budget is primarily due to the fact that the latter amount includes an appropriation for the Budgetary Reserve. In 2007, this reserve is \$18,521,431.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,439,233	\$1,536,896	(\$5,841,841)	(\$5,841,841)
Purchased / Contracted Services	3,158,388	3,671,296	8,395,425	7,395,425
Supplies	53,612	(1,111,173)	43,325	43,325
Capital Outlays	97,600	0	0	0
Interfund / Interdepartmental	1,192,416	983,994	2,109,278	2,109,278
Other Costs	12,491,915	10,387,033	32,805,389	34,915,402
Debt Service	1,479,071	6,043,795	1,956,334	1,956,334
Other Financing Uses	969,212	915,578	0	0
Holding Accounts	0	0	0	1,253
	\$20,881,448	\$22,427,420	\$39,467,910	\$40,579,176

NON-DEPARTMENTAL**FUNCTION: GENERAL GOVERNMENT**

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$14,116,223	\$15,084,912	\$32,107,895
Fire	3,007,222	3,189,198	3,259,856
Special Tax District - Designated Services	3,580,154	3,955,364	5,013,396
Special Tax District - Unincorporated	177,848	197,946	198,029
	<u>\$20,881,448</u>	<u>\$22,427,420</u>	<u>\$40,579,176</u>



MISSION STATEMENT

The mission of the Parks and Recreation Department is to create and connect communities through people, parks, and programs, to provide a variety of leisure time services/activities and promote a strong sense of community, foster pride and affirm individual self-renewal, to provide recreation opportunities for all ages, from pre-school through senior adult, and for the disabled at parks and recreation centers, to manage and maintain the parks system and Infrastructure, the golf courses, other departmental facilities, and all public grounds excluding right-of-way, and to expand teen camp programs to train "endangered" youth to be leaders and counselors for children with disabilities.

PROGRAM DESCRIPTION

The Parks and Recreation Department provides a variety of leisure time services/activities by planning, developing, managing, operating and maintaining, parks, open spaces and recreational facilities, and other designated County properties through its three operating divisions.

The Administration Division provides general management and administrative support, promotions and marketing, volunteer coordination, private and public funding assistance, management information and special projects for the entire department. This division is responsible for the operation, through contractual arrangement, of the County's golf and tennis centers and for the administration of the youth sports program.

The Recreation Division provides recreation opportunities at parks and recreation centers located throughout the County. Programs are available for all ages from pre-school through senior adults and for the disabled. Activities include instructional classes, athletics, swimming, day camps, playgrounds, and other special events and programs.

The Parks Division is responsible for the maintenance of the parks system, other department facilities, and all public grounds excluding rights-of-way.

The Park Planning and Development Division is responsible for administration of all bond funded and capital improvement projects, marketing and promotion, and private and public funding assistance.

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Recreation Centers - (Number)	11	11	11	11
Average Operating Cost/Center	\$105,000	\$195,025	\$206,862	\$210,000
Total Number Participants Served	100,000	100,000	125,000	130,000
Swimming Pools Operated	10	11	11	11
Average Operating Cost/Pool	\$48,000	\$67,661	\$48,290	\$50,000
Average Revenue Collected/Pool	\$10,000	\$13,700	\$11,000	\$11,500
Average Attendance/Pool	4,800	4,017	4,100	4,150
Total Number Participants Served	48,018	40,178	71,376	70,000
Day Camps - Number Operated	11	11	11	11
Average Daily Attendance	160	208	240	240
Average Operating Cost Per Site	\$47,000	\$42,500	\$43,000	\$44,000
Sum.Food Service Program-(Num)	51	56	39	45
Summer Food Service Program	4,675	3,464	4,500	4,500
Total Number Meals Served	187,000	194,000	166,000	170,000
Special Populations Day Camp-ADA	N/A	N/A	45	50
Inclusion Campers	60	60	60	60
Special Populations - Disabled Pat.	350	1,200	425	500
Special Populations - Senior Pat.	4,000	4,000	4,200	4,200
Sports and Athletics				
Total Number Youth Served	17,000	19,200	26,000	27,000
Total Number Adults Served	4,500	13,817	14,500	14,500
Volunteer Coaches Certified	150	146	150	150
Park Facilities				
Total Acreage	5,400	5,400	6,000	6,300
Acres Maintained	4,532	4,532	4,532	4,532
Maint. Costs Per Acre Annually	\$1,455	\$1,219	\$1,507	\$1,582
Non-Park Sites Maintained	83	83	83	94
Non-Park Acreage Maintained	212	212	250	430
Average Maintenance Cost/Acre	\$4,122	\$4,715	\$4,950	\$4,950
Golf Courses	2	2	2	2
Golf Course Acreage Maintained	496	496	496	496
Total Avg.County Cost/Golf Course	\$1,217,978	\$1,106,556	\$1,182,292	\$1,240,400
Total Average County Revenue/ Golf Course	\$835,098	\$772,302	\$842,239	\$884,340
Total Num.of Rounds/Golf Course	30,929	36,221	37,091	38,000
Shelter Reservation Revenue	\$28,476	\$64,936	\$98,495	\$103,400
Shelter Reservations	116	161	231	231

MAJOR ACCOMPLISHMENTS IN 2006

Received \$1,286,000 in Grants to undertake various programs. Implemented Phase I of Kronos time keeping for the Recreation Division. Implemented Movies in the Park Program and held Senior Olympic events. Completed Medlock swimming pool deck, shade structure and fencing. Completed Brook Run off-leash area. Completed Redan Athletic Complex Pavement project to service driveways and walkways. Completed Mason Mill Dog Park with fencing, benches, water fountain, mulch and signage, completed wooden bridge replacement at Murphy Candler Park. Completed Gresham Athletic Complex picnic improvements to the Pavilion. Served 12,000 children in the Camp Super Star Program. Completed parking lot and paved trail at Constitution Lakes Development. Re-established landscape, lighting, street curbing, site furniture and signage at Dellwood Park (Olmsted Park Alliance).

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To ensure the highest level of maintenance, safety, and security throughout the park system.

To provide diverse programs and services at an optimal level for citizens of all ages.

To improve departmental efficiencies and effectiveness.

Human Services

To increase Recreation Services program offerings by 20%. Increase the number of Summer Food Service sites by 10.

To find a partner with other service providers to enhance and improve all Recreation Service Programs.

Infrastructure

To implement a management program to protect physical and natural assets. Manage the 2001 and the 2006 General Obligation Park Bond Program.

MAJOR BUDGETARY IMPACTS**Previous**

The Arts, Culture, and Entertainment cost center is no longer part of the Parks Department. Effective Jan.1, 2004, the Arts, Culture, and Entertainment cost center became a separate department. Four positions were transferred to A.C.E. There were six new positions in the 2005 budget. The positions include one Recreation Director, one Recreation Center Leader, one Recreation Center Assist, two Park Patrols and one Nature Preserve Mgr. The 2006 budget included the addition of eight positions. Four were transferred from Facilities Management. 1 Plumber, 1 Electrician, 1 Senior Crew Worker and 1 Crew Worker. Also, four positions were added to manage the Horse Farm: 1 Stable Manager and 3 Stable Workers. Also during the 2006 budget year, the Board of Commissioners approved the addition of 3 Project Managers to work on the Bond Program.

2007

The 2007 budget includes the addition of thirteen positions. Three positions, 2 Carpenters and 1 Senior Plumber will be assigned to the Rapid Response Team. Ten Ground Service Technicians positions will be assigned to the Parks maintenance function.

Future

No significant budget impacts are anticipated.

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$1,634,693	\$1,483,991	\$2,630,449	\$2,687,330
Aquatics	750,495	588,635	1,022,994	1,032,148
Brook Run	151,339	151,234	182,000	182,000
Departmental Planning	40	4,001	0	0
District I Service Center	2,495,134	3,060,228	2,613,903	2,742,107
District II Service Center	2,485,483	2,421,075	2,532,527	2,563,458
District III Service Center	1,869,657	2,138,565	2,465,110	2,559,822
Division Administration	564,466	390,315	566,193	572,763
Horticulture & Forestry	400,933	838,103	922,082	941,477
Little Creek Horse Farm	180,694	186,025	293,702	307,129
Marketing And Promotions	57,351	52,197	67,418	66,926
Mystery Valley Golf Course	1,159,322	1,239,059	1,110,527	1,110,527
Natural Resource Management	148,191	178,099	304,708	309,394
Planning & Development	1,148,544	1,075,695	1,152,547	1,201,969
Recreation Centers	2,213,785	2,338,392	2,625,915	2,688,822
Recreation Division Administration	130,296	126,050	129,250	131,309
Special Populations	196,439	57,845	109,500	109,498
Sugar Creek Golf Course	1,053,791	1,125,524	1,001,058	1,001,058
Sugar Creek Maintenance	976	0	0	0
Sugar Creek Tennis	65,757	63,841	192,245	193,843
Summer Programs	469,302	443,683	622,913	654,437
Support Service	254,677	513,369	915,963	916,215
Youth Athletics	245,408	278,204	337,341	338,359
	\$17,676,772	\$18,754,128	\$21,798,345	\$22,310,590

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$10,063,671	\$10,830,791	\$13,072,030	\$13,072,030
Purchased / Contracted Services	2,568,062	3,336,447	3,032,000	3,255,032
Supplies	2,190,793	2,129,679	2,039,867	2,291,017
Capital Outlays	66,084	72,694	11,350	49,413
Interfund / Interdepartmental	2,338,366	2,007,277	2,964,318	2,964,318
Other Costs	449,794	377,239	678,780	678,780
	\$17,676,772	\$18,754,128	\$21,798,345	\$22,310,590

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Designated Services	\$17,676,772	\$18,754,128	\$22,310,590
	\$17,676,772	\$18,754,128	\$22,310,590

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Administration					
Assistant Director, Park & Rec	AH		1	1	1
Director, Parks & Recreation	AE		1	1	1
Director Communications & Public	31		1	0	0
Revenue Center Operations Mgr.	30		0	1	1
P&R Resource Manager	29		0	1	1
Admin Operations Mgr	28		1	1	1
Public Information Officer	28		0	1	1
Accountant Senior	26		0	1	1
Departmental Safety Coord	26		1	1	1
Network Coordinator	26		1	1	1
Parks Security Coordinator	25		0	1	1
Payroll Personnel Supervisor	24		1	1	1
Administrative Assistant II	23		2	2	2
Requisition Coordinator	22		1	1	1
Departmental Liaison	21		0	1	1
Accounting Tech Senior	19		1	1	1
Office Assistant Senior	19		1	0	0
Payroll Personnel Technician	19		2	2	2
Office Assistant	18		2	2	2
Courier	16		1	1	1
FULL TIME Subtotal			17	21	21
Special Populations					
Recreation Assistant	QD	4 T	9	4	4
Recreation Intern	QA		1	0	0
Recreation Center Director	23		1	0	0
Recreation Program Coord	19		2	1	1
FULL TIME Subtotal			3	1	1
TEMP Subtotal			10	4	4
Summer Programs					
Day Camp Director	QF	10 T	10	10	10
Day Camp Assistant Director	QE	20 T	20	20	20
Recreation Assistant	QD	120 T	119	120	120
Bus Driver	QB	17 T	17	17	17
Recreation Intern	QA	25 T	25	25	25
TEMP Subtotal			191	192	192
Recreation Division Administration					
Dep Dir, P & R-Revenue Spt Svc	AJ		1	1	1
FULL TIME Subtotal			1	1	1
Recreation Centers					
Recreation Center Aide	TC	1 T	1	1	1
Recreation Assistant	QD	33 T	28	33	33
Recreation Intern	QA	24 T	23	24	24

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Recreation Centers (cont)					
Recreation Program Manager	28		3	3	3
Nature Preserve Supervisor	26		0	1	1
Recreation Center Director	23		12	13	13
General Maintenance Worker Spv	19		1	1	1
Office Assistant Senior	19		2	2	2
Recreation Center Leader	19		14	14	14
Recreation Program Coord	19		0	1	1
Custodian Senior	18		1	0	0
General Maintenance Worker, Sr	18		5	6	6
Custodian	16		0	1	1
General Maintenance Worker	16		2	1	1
FULL TIME Subtotal			40	43	43
TEMP Subtotal			52	58	58
Planning & Development					
Dep Dir P&R Recreation	AJ		1	1	1
P&R Resource Manager	29		1	0	0
P&R Project Manager	28		0	3	3
Grants Coordinator	26		1	1	1
Sports Program Coord Manager	25		1	1	1
Administrative Assistant I	21		1	1	1
FULL TIME Subtotal			5	7	7
Aquatics					
Aquatic District Manager	QI	5 T	5	5	5
Pool Manager	QG	12 T	12	12	12
Senior Lifeguard	QE	18 T	18	18	18
Recreation Assistant	QD	14 T	12	14	14
Lifeguard	QC	36 T	36	36	36
Parks Operations General Mgr	31		0	1	1
Recreation Program Manager	28		1	1	1
Sports Program Coordinator	21		0	1	1
Office Assistant Senior	19		1	1	1
Recreation Program Coord	19		1	0	0
FULL TIME Subtotal			3	4	4
TEMP Subtotal			83	85	85
Division Administration					
Dep Dir Parks&Recreation-Parks	AJ		1	1	1
Revenue Center Operations Mgr.	30		1	0	0
Comprehensive Planning Manager	29		1	0	0
Parks Security Coordinator	25		1	0	0
Administrative Assistant II	23		1	1	1
Work Order Technician	21		1	1	1
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			7	4	4

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District I Service Center					
Clerk	TC	1 T	1	1	1
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		2	2	2
Parks Maint Construction Supv	24		6	6	6
Equipment Operator Principal	21		1	1	1
Supply Specialist	21		1	1	1
Equipment Operator Senior	19		3	3	3
Office Assistant Senior	19		1	1	1
San Driver Crew Leader	20		1	1	1
Crew Worker Senior	18		5	8	8
Equipment Operator	18		3	3	3
Grounds Service Technician	18	-2 PT 7 T	23	22	22
Crew Worker	16		4	1	1
FULL TIME Subtotal			45	45	45
PART TIME Subtotal			0	(2)	(2)
TEMP Subtotal			7	8	8
District II Service Center					
Clerk	TC	1 T	1	1	1
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		2	2	2
Parks Maint Construction Supv	24		6	6	6
Crew Supervisor	23		1	1	1
Equipment Operator Principal	21		1	1	1
Supply Specialist	21		1	1	1
Equipment Operator Senior	19		3	3	3
Office Assistant Senior	19		1	1	1
San Driver Crew Leader	20		1	1	1
Crew Worker Senior	18		3	6	6
Equipment Operator	18		4	4	4
Grounds Service Technician	18	5 T	20	19	19
Maintenance Mechanic	20		1	1	1
Crew Worker	16		5	2	2
FULL TIME Subtotal			44	44	44
TEMP Subtotal			7	6	6
District III Service Center					
Clerk	TC	1 T	1	1	1
Parks Maintenance Supt	28		1	1	1
Maintenance Coordinator	26		1	1	1
Construction Supervisor	24		1	1	1
Grounds Maintenance Chem Coord	24		1	1	1
Parks Maint Construction Supv	24		4	4	4
Electrician Senior	23		1	1	1
Equipment Operator Principal	21		1	1	1
Equipment Operator Senior	19		2	2	2
Office Assistant Senior	19		1	1	1

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
District III Service Center (cont)					
San Driver Crew Leader	20		1	1	1
Crew Worker Senior	18		4	7	7
Equipment Operator	18		2	2	2
Grounds Service Technician	18	6 T	19	19	19
Maintenance Mechanic	20		1	1	1
Small Engine Mechanic	18		1	1	1
Crew Worker	16	2 PT	16	2	2
FULL TIME Subtotal			37	38	38
PART TIME Subtotal			2	2	2
TEMP Subtotal			19	7	7
Support Service					
Grounds Service Tech, Sr	NA	9 T	0	9	9
Parks Maintenance Supt	28		1	1	1
Playground Equip Safety Supv	26		1	1	1
Electrician Senior	23		0	1	1
Plumber Senior	23		1	2	3
Carpenter Senior	21		0	0	2
Crew Worker Senior	18		0	2	2
Grounds Service Technician	18		0	0	10
FULL TIME Subtotal			3	7	20
TEMP Subtotal			0	9	9
Horticulture & Forestry					
Landscape Management Supv	28		1	1	1
Maintenance Coordinator	26		1	1	1
Grounds Nursery Supervisor	23		1	1	1
Grounds Service Technician	18		2	2	2
Crew Worker	16		1	0	0
Grounds Nursery Technician	14	1 PT	2	2	2
FULL TIME Subtotal			7	6	6
PART TIME Subtotal			1	1	1
Planning & Development					
Financial Project Administrat	31		1	1	1
Greenspace Environment Manager	31		1	1	1
Parks Operations General Mgr	31		1	0	0
Comprehensive Planning Manager	29		1	1	1
Natural Resource Manager	29		1	1	1
Landscape Designer	28		4	0	0
P&R Project Manager	28		0	4	4
Planner Senior	27		1	0	0
Accountant Senior	26		1	0	0
Greenspace Planner	26		0	1	1
GIS Specialist	23		1	1	1
Administrative Assistant I	21		1	1	1

PARKS & RECREATION

FUNCTION: LEISURE SERVICES

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Planning & Development (cont)					
FULL TIME Subtotal			13	11	11
Natural Resource Management					
Park Ranger Interp Naturalist	25		2	1	1
Nature Center Ranger	19	2 PT	1	3	3
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			4	3	3
PART TIME Subtotal			0	2	2
Marketing And Promotions					
Program Promotion Spec	23		1	1	1
FULL TIME Subtotal			1	1	1
Youth Athletics					
Sports Program Coordinator	21		4	4	4
Office Assistant Senior	19		1	1	1
FULL TIME Subtotal			5	5	5
Little Creek Horse Farm					
Horse Farm Supervisor	23		0	1	1
Horse Farm Worker	18		0	3	3
FULL TIME Subtotal			0	4	4
FULL TIME Total			235	245	258
PART TIME Total			3	3	3
TEMPORARY Total			369	369	369
ALL POSITIONS Total			607	617	630

PROGRAM DESCRIPTION

The Planning and Development Department was established in 2006 via the merger of the Planning Department and the Development Department. The Planning and Development Department is the organizational entity charged with the responsibility of managing the Development Fund.

Currently the Department's budget is divided among three funds: the General Fund, the Special Tax District-Unincorporated Fund, and the Development Fund. The General Fund supports the Strategic Planning Section of the Planning Services Division. The Special Tax District-Unincorporated Fund supports the Zoning Section of Planning Services. The Land Development Services Division is supported by the Development Fund.

Complete details for the Planning and Development Department are included in the Special Revenue Fund section under the Development Fund.

MAJOR ACCOMPLISHMENTS IN 2006

The Departments of Planning and Development were merged in 2006. The Hansen back office for online permitting and mobile field inspection was implemented along with the service delivery strategy agreement document. The Planning and Development Department completed 2,004 land use plan revisions and 12 public meetings regarding the Comprehensive Plan. The first draft of the Workforce Housing Ordinance was completed along with the coordination of ARC (Atlanta Regional Commission) projects for federal funding in the 2030 Mobility Plan. The final phase of the Comprehensive Transportation Plan was completed while the department provided staff support for 48 Board of Commission hearings, 26 Planning Commission hearings, 12 Zoning Board of Appeal hearings, and 16 Historic Preservation Commission Meetings.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To begin the process of updating the DeKalb County Zoning Code and spotlight strategic planning and research by supporting County agencies and community groups with data analysis and spatial mapping.

To enhance permit application processing time for sketch plats, land disturbance, final plats and building permits by more than fifty percent.

Economic Development

To enhance efficiency of strategic planning and research by implementing a pilot program with Office of Economic Development to centralize and harmonize the county's demographic, census, and forecasting information within the Planning Department.

MAJOR BUDGETARY IMPACTS**Previous**

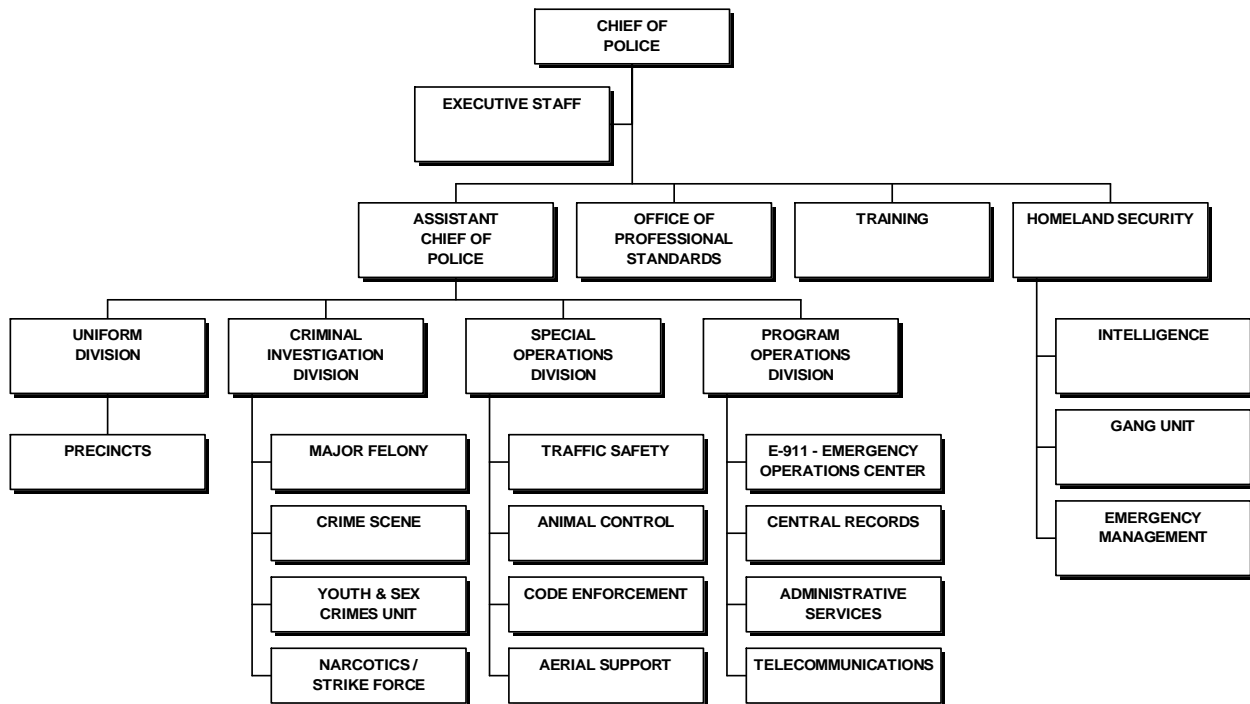
One Administrative Operations Manager was added to Administration in 2004 to provide support for the Director. During 2006 the Planning Department was consolidated with the Development Department to create the Planning and Development Department and one Administrative Assistant position was transferred from the Special Tax District Unincorporated Fund to the Development Fund.

2007

One Planner Position was added in 2007. This position will be utilized to address customer service issues and adequately respond to rezoning, sketch plat and zoning board of appeals variance application request.

Future

The consolidation of the Planning and Development departments may require funding for additional staff and operating expenses.



MISSION STATEMENT

The Mission of the DeKalb County Police Department is to promote order, protect the public, and deliver the highest level of police services through an effective, efficient, and professional response in partnership with the entire community.

PROGRAM DESCRIPTION

The DeKalb County Police Department consists of two major components: Office of the Chief and Office of the Assistant Chief of Police.

The Office of the Chief includes the following ancillary functions: the Office of Professional Standards, the Office of Community Affairs, the Executive Protection Unit, the Homeland Security Division, and Training.

The Office of the Assistant Chief of Police includes: the Uniform Division, the Criminal Investigation Division, the Special Operations Division, and the Program Operations Division.

All of the divisions work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. The primary activities include: the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, the enforcement of traffic laws and applicable ordinances, and provision of special support services.

The Department's budget is divided among three funds as follows:

General Fund

The General Fund provides for the administrative support function of the Police Chief's Office and Management Services; it also provides the communications support function for all services within the County; and provides direct line services for Fire/Rescue Services, Animal Control, Civil Defense, and School Crossing Guards. Pursuant to Executive Order 1-3 DeKalb County Fire and Rescue was formally established on November 20, 2001. The department is comprised of resources previously allocated to the DeKalb County Department of Public Safety.

Administrative Services - The Administrative Services section has primary responsibility for the development and administration of the department's financial plan in conjunction with the implementation of fiscal controls. As an adjunct to fiscal management, this section is responsible for ordering supplies and materials, and for maintaining an accounting record of purchases and payments.

PROGRAM DESCRIPTION (continued)
General Fund (continued)

Emergency Management - The Emergency Management unit is responsible for planning and organizing the County's emergency management operations. The unit is also responsible for the maintenance of the emergency management shelter facilities.

Communications (Emergency Operations Center) - The Communications section represents the central contact point for any person requesting or requiring, police, fire, or rescue medical services within DeKalb County. The section is responsible for receiving and processing requests for emergency services and coordinating these requests through the selective assignment of primary and secondary field response units.

Animal Control - The Animal Control section is responsible for the enforcement of Animal Control Ordinances in DeKalb County and for the administration and operation of the Animal Control Shelter facility. The shelter unit is responsible for the administration and maintenance of the rabies vaccination records and tag system. As an adjunct to these primary responsibilities, the shelter conducts an animal adoption program and a public education program. The field units respond to citizen complaints on stray, unwanted, or injured animals.

Special Tax District – Designated Services Fund

The Special Tax District – Designated Services Fund provides for the Uniform Patrol function of Police Services; the criminal and special investigative functions, and support functions of evidence collection, records, and crime prevention / citizen education.

The primary activities of Police Services include programs for the prevention, detection, and suppression of crime, identification and apprehension of offenders, and the enforcement of state criminal laws, traffic laws, and applicable County ordinances.

The Special Services Division - This section conducts specialized investigations into Organized Criminal Activity such as hate groups, organized crime figures, criminal gangs, vice related activity, internal County investigations, background checks, and all special operations. The Division exercises primary management responsibility over the Central Records, Police Training, and Special Operations Sections.

Records Department - The Records section processes and maintains all official records applicable to the police, fire, and emergency medical incident reporting systems. The Book-In Unit of this section processes prisoners for fingerprinting, photographing, and DUI / drug testing, as appropriate. The Criminal History Unit processes inked and latent fingerprints, including classification, search, comparison, and identification, and monitors dissemination of criminal and driver histories to authorized agencies.

Internal Affairs - The section conducts impartial investigations of incidents involving Department of Police Services personnel and other County agencies where violations of laws and / or rules and regulations are alleged. This section also conducts pre-employment investigations and performs polygraph examinations for the Department and other County agencies.

Criminal Investigation - The Criminal Investigation section performs the investigative function of the department, and is divided into two major areas: Crime Against Persons and Crime Against Property. The section is responsible for the documentation and compilation of facts on reported incidents of crime with the objective of identification and apprehension of the criminal offender.

Uniform Patrol - The Uniform Patrol section accounts for the greatest allocation of police resources and is the primary delivery system of police services for the citizens and businesses in DeKalb County. Through strategic patrol car allocation, the Patrol section deploys field units in the various areas of the County and during the hours of the day that enable a rapid response to citizens' requests for police services as well as provide for optimum patrol coverage for the prevention and suppression of crime and disorder. In addition specialized support units within the section include the helicopter unit, motorcycle unit, and the selective traffic enforcement unit.

Intelligence / Permits – This unit is responsible for issuance of permits and licenses for certain business activities and the enforcement of liquor laws. It investigates organized crime activity, the activities of subversive groups and gang related organizations. The narcotics unit is assigned to this section.

The Crime Scene section is responsible for the development and gathering of evidence at all crime scenes and incident sites, and is responsible for maintaining the chain of evidence through proper processing and safe storage throughout the investigative and judicial processes.

POLICE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION (continued)****Special Tax District – Designated Services Fund (continued)**

In November, 2001 an office of Homeland Security was established to interface with its Federal counterpart. Homeland Security provides support and assistance within DeKalb County relative to emergency response operations, incident management, responder safety and the public health consequences of terrorist incidents.

Special Tax District – Unincorporated Fund

Code Enforcement is responsible for the law enforcement function related to the enforcement of property maintenance codes, building codes, zoning ordinances, sign ordinances, and other related ordinances.

	PERFORMANCE INDICATORS			
	TARGET	2004	2005	2006
<u>COMMUNICATIONS</u>				
% OF CALLS DELAYED	10%	18%	20%	16%
AVERAGE DELAY PER CALL (SEC)	8	15	16	13
AVERAGE TIME PER CALL (SECONDS)	80	102	100	101
<u>ANIMAL CONTROL</u>				
AVG. RESPONSE TIME/CALL (MIN): PRIORITY ONE CALLS	45	43	49	NA
AVG. RESPONSE TIME/CALL (MIN): GENERAL CALLS	60 MIN OR LESS	57	61	NA
% OF CALLS RESOLVED ON THE FIRST RESPONSE	70%	48%	47%	NA
<u>POLICE SERVICES</u>				
FBI PART 1 CRIME INDEX % OF CASES CLEARED COMPARED TO NATIONAL AVERAGE	ABOVE 31%	36% vs 31%	26% vs 31%	26% vs 31%
SVC CALLS PER PATROL OFFICER	NOT > 315	420	435	495
CASES INVESTIGATED / DETECTIVE	NOT > 105	166	164	174
TOTAL CITATIONS ISSUED	NA	225,269	207,225	240,530
VACANCY RATE OF SWORN POLICE PERSONNEL	NOT > 5%	NA	5.50%	8.00%

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

	ACTIVITY MEASURES			
	2004 Actual	2005 Actual	2006 Actual	2007 Estimated
Communications:				
911 Call Received	1,117,149	1,144,709	1,152,101	1,153,432
Emergency Calls Dispatched:				
Police	883,914	945,714	984,134	1,007,514
Fire Alarms	89,499	98,995	100,769	103,792
Alarms	94,730	88,437	86,005	84,789
% False	62%	90%	95%	95%
Animal Control:				
Calls Answered	31,929	29,897	31,334	32,900
Animals Handled	11,695	10,751	7,914	8,309
Bite Cases Investigated	640	603	909	954
Animals Reclaimed	1,013	1,081	811	851
Animals Adopted	989	909	1,285	1,349
Animals Euthanized	8,940	8,179	6,066	6,369
Citations Issued	2,439	1,917	2,184	2,293
Animal Cruelty Complaints Investigated	677	1,540	171	180
Records:				
Case Reports Processed	134,535	147,955	109,171	135,000
GCIC - Data Entry	41,071	41,097	41,351	42,000
GCIC - Messages/Inquiries	43,333	68,786	58,771	65,322
Fingerprint Classification	1,263	1,702	608	2,000
Fingerprint Identification	411	293	652	1,500
Revenue, Sale of Records	\$267,303	\$334,562	\$328,814	\$358,012
Criminal Investigations:				
Crimes Against Persons:				
Number of Incidents	10,310	16,337	10,884	11,428
Number of Cases Cleared	8,043	13,130	7,917	8,218
Number of Persons Arrested	710	1,406	1,434	1,588
Drug Investigations:				
Number of Cases Cleared	1,916	1,445	1,149	1,263
Drug Arrests	1,983	1,445	1,225	1,300
Burglaries:				
Number of Incidents	7,637	7,711	8,391	8,810
Number of Cases Cleared	1,604	1,629	1,524	1,585
Number of Persons Arrested	686	652	795	828
General Investigations:				
Number of Incidents	49,498	48,884	40,790	42,829
Number of Cases Cleared	21,841	19,545	18,515	19,273
Number of Persons Arrested	4,076	3,985	3,148	3,426
Citations Issued	NA	966	1,084	1,200
Uniform:				
General Calls	403,633	411,189	413,412	430,000
Citations Issued	229,282	205,233	180,591	207,000
Number of Persons Arrested	44,400	47,198	55,752	53,000
Traffic Calls	93,060	48,865	55,752	53,000
Traffic Stops	NA	109,906	71,670	61,000
Hit and Run Accidents	2,621	2,683	2,423	2,550
Traffic Deaths Investigated	65	77	83	80
Aerial Support Hours	1,315	1,405	808	1,000

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES				
	2004 Actual	2005 Actual	2006 Actual	2007 Estimated
Special Investigations:				
Liquor Permits Issued	7,501	7,368	6,189	6,500
Pistol Permits Issued	1,050	1,232	1,903	2,500
Solicitor Permits Issued	14	14	11	15
Taxi Permits Issued	1,592	1,619	1,891	2,000
Wrecker Permits Issued	14	48	23	60
Evidence Collection:				
Field Responses	4,382	5,455	6,014	6,564
Background Recruiting:				
Voice Stress Analysis Exams	NA	290	235	290
Evidence Collection:				
Voice Stress Analysis Exams	NA	59	60	80
Homeland Security:				
Chemical Threats:				
Incidents Reported	N/A	N/A	0	0
Incidents Cleared	N/A	N/A	0	0
Adults Arrested	N/A	N/A	0	0
Terrorist Threats:				
Incidents Reported	N/A	N/A	12	14
Incidents Cleared	N/A	N/A	4	6
Adults Arrested	N/A	N/A	1	2
Telephone Bomb Threats:				
Incidents Reported	N/A	N/A	17	20
Incidents Cleared	N/A	N/A	7	10
Adults Arrested	N/A	N/A	0	2
Bomb (True Device):				
Incidents Reported	N/A	N/A	1	1
Incidents Cleared	N/A	N/A	1	1
Adults Arrested	N/A	N/A	0	0
Bomb (Hoax Device):				
Incidents Reported	N/A	N/A	0	1
Incidents Cleared	N/A	N/A	0	1
Adults Arrested	N/A	N/A	0	0
Suspicious Person:				
Incidents Reported	N/A	N/A	25	30
Incidents Cleared	N/A	N/A	20	25
Adults Arrested	N/A	N/A	7	10
Suspicious Package:				
Incidents Reported	N/A	N/A	9	11
Incidents Cleared	N/A	N/A	4	5
Adults Arrested	N/A	N/A	0	1
Suspicious Activity:				
Incidents Reported	N/A	N/A	18	20
Incidents Cleared	N/A	N/A	14	16
Adults Arrested	N/A	N/A	7	8
Hate Crimes:				
Incidents Reported	N/A	N/A	3	4
Incidents Cleared	N/A	N/A	1	2
Adults Arrested	N/A	N/A	0	1

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

	ACTIVITY MEASURES			
	2004 Actual	2005 Actual	2006 Actual	2007 Estimated
Homeland Security (continued):				
Impersonating an Officer:				
Incidents Reported	N/A	N/A	10	12
Incidents Cleared	N/A	N/A	7	8
Adults Arrested	N/A	N/A	3	3
Weapons Violations				
Incidents Reported	N/A	N/A	7	10
Incidents Cleared	N/A	N/A	6	10
Adults Arrested	N/A	N/A	3	1
Miscellaneous				
Incidents Reported	N/A	N/A	220	250
Incidents Cleared	N/A	N/A	154	175
Adults Arrested	N/A	N/A	49	55
Gang Task Force:				
Fugitives:				
Incidents Reported	N/A	N/A	40	45
Incidents Cleared	N/A	N/A	39	44
Adults Arrested	N/A	N/A	38	40
Aggravated Assault:				
Incidents Reported	N/A	N/A	18	20
Incidents Cleared	N/A	N/A	18	20
Adults Arrested	N/A	N/A	19	20
Criminal Damage:				
Incidents Reported	N/A	N/A	14	16
Incidents Cleared	N/A	N/A	9	11
Adults Arrested	N/A	N/A	3	5
Criminal Trespass:				
Incidents Reported	N/A	N/A	38	40
Incidents Cleared	N/A	N/A	22	25
Adults Arrested	N/A	N/A	11	13
Weapon Violations:				
Incidents Reported	N/A	N/A	24	26
Incidents Cleared	N/A	N/A	23	24
Adults Arrested	N/A	N/A	18	20
Narcotic Violations:				
Incidents Reported	N/A	N/A	83	85
Incidents Cleared	N/A	N/A	82	84
Adults Arrested	N/A	N/A	83	85
Organized Crime Involvement:				
Incidents Reported	N/A	N/A	2	3
Incidents Cleared	N/A	N/A	1	2
Adults Arrested	N/A	N/A	0	1
Loitering for Drugs:				
Incidents Reported	N/A	N/A	21	22
Incidents Cleared	N/A	N/A	19	20
Adults Arrested	N/A	N/A	23	24
Loitering for Sex:				
Incidents Reported	N/A	N/A	32	33
Incidents Cleared	N/A	N/A	32	33
Adults Arrested	N/A	N/A	32	33

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

ACTIVITY MEASURES				
	2004 Actual	2005 Actual	2006 Actual	2007 Estimated
Gang Task Force (continued):				
Loitering:				
Incidents Reported	N/A	N/A	0	0
Incidents Cleared	N/A	N/A	0	0
Adults Arrested	N/A	N/A	0	0
Miscellaneous:				
Incidents Reported	N/A	N/A	146	150
Incidents Cleared	N/A	N/A	126	130
Adults Arrested	N/A	N/A	137	140
Training Division:				
Firearms Training - Veteran Officers (hrs.)	N/A	N/A	2,329	2,445
Firearms Training - Recruits (hrs.)	N/A	N/A	305	320
Number of Training Academies	N/A	N/A	3	3
Number Entering Academy	N/A	N/A	94	100
Number to be Graduated	N/A	N/A	46	90
Graduations Pending	N/A	N/A	27	0
Abbreviated Academy - POST Certified	N/A	N/A	10	10
Code Enforcement Unit:				
New Requests Received	8,082	8,574	10,767	13,000
Warning Notice Issued	4,750	5,573	6,370	7,300
Court Summons	3,566	3,381	3,826	4,400
Fines Collected	\$271,438	\$260,232	\$268,975	\$290,500
Properties Brought Into Compliance	8,012	9,068	11,444	13,000
Total Weight of Signs Removed from Right Of Ways	118,960 Lbs.	105,820 Lbs.	33,020 Lbs.	15,000 Lbs.
Service Requests Worked	NA	10,436	14,155	18,200

MAJOR ACCOMPLISHMENTS IN 2006

The Board of Commissioners approved the implementation of a state of the art Microwave Radio Tower System to maintain communication frequency during disasters or regular activities. In a joint effort with the CEO's Office, a non-emergency 311 pilot communications center was implemented. Computer systems that connect with the Georgia Crime Information Center (GCIC) were upgraded to improve efficiency. The Major Felony Unit added the Domestic Violence / Elder Abuse Squad.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To successfully relocate the E-911 center to the West Exchange Building

Organizational Effectiveness

To complete the build-out of the West Exchange Building, transitioning all applicable personnel to the new Police Headquarters.

Crime Prevention

To reduce Part 1 and Part 2 crimes. These include murder, rape, robbery, crimes against children, Internet crimes, and theft.

MAJOR BUDGETARY IMPACTS**Previous****2004****General Fund**

In the 2004 budget, ten positions were transferred from Police-General and two positions transferred in from Fire and two positions transferred out to Police-STD. There was a net increase of ten positions in Police-General in 2004. Funding in the amount of \$462,000 was included for the replacement of 110 CF27 laptop computers for patrol vehicles. \$947,030 was appropriated for Personal Services and Related Equipment for thirty additional 911 Communication Operator positions.

Special Tax District - Designated Services

Funding in the amount of \$35,941 was included for salary and benefits of two Office Assistant positions. Funding in the amount of \$500,000 was included in the basic budget for rental real estate relative to rental space for the Wesley Chapel Precinct and the new Toco Hills Center Precinct. The 2004 funding included \$1,479,070 for salary and benefits of 50 Police Officers for the retention of positions from the 1999 COPS Grant. Retention of the positions for at least one budget cycle is a condition of the Grant Agreement.

Funding in the amount of \$159,080 was appropriated for additions to the fleet relative to the replacement of twenty-two pool vehicles. The vehicles were acquired through the Master Lease Agreement at eight months funding. The 2004 budget included funding in the amount of \$701,792 for 18 vehicles and related equipment for 50 Police Officer positions. These items were for the Grant positions funded in the 2003 budget as part of the 2000 COPS Universal Hire Grant. The vehicles were acquired through the Master Lease Agreement at eight months funding. An additional \$200,000 was included for funding of the Helicopter Replacement Charge, bringing the total 2004 Aircraft Replacement Charge to \$600,000.

The 2004 budget contained funding for the 50 Police Officer Positions relative to the 2002 COPS Universal Hire Grant Application approved by the BOC on November 12, 2002. Funding in the amount of \$679,350 was for YR-2 30% match required for Personal Services. Funding in the amount of \$701,792 was also included for the related operating supplies, uniforms, eighteen vehicles and related equipment for the positions. These items were excluded from the 2003 budget. The 2004 budget contained funding for the 50 Police Officer positions relative to the 2002 COPS Universal Hire Grant. Funding in the amount of \$723,133 was included for the YR-3 35% match required for Personal Services. Funding in the amount of \$651,511 was included to cover the Personal Services for 50 Police Officer positions for the last several months of 2004. The positions were first funded in 2002 as part of the 2000 COPS Universal Hire Grant. These 50 Police Officer positions were requested as additional positions in the 2005 budget submittal.

2005**General Fund**

The 2005 budget included funding for the following items:

Funding in the amount of \$900,000 was appropriated in the basic budget for the Lease Purchase of the Loop Microwave System. Funding in the amount of \$498,750 was appropriated for the replacement of 200 Command and Line portable radios for Police and Fire Rescue. Funding was included within the Police Department budget for eleven positions to begin implementation of the 311 telephone system.

Special Tax District - Designated Services

The 2005 budget included funding in the amount of \$1,027,230 for 50 Police Officer positions per the Police Services Five-Year Plan. This funding was the 10% County match for Personal Services for Yr-1 of the 1999 COPS Universal Hire Grant.

The 2005 budget also included funding in the amount of \$374,285 for the additional two months funding for the 2002 Universal Hire Grant COPS Matching Funds.

The approved budget included \$1,536,685 for Grant-In-Aid Match:

COPS Universal Hire Grant (2002)	\$374,284*
COPS Universal Hire Grant (2000)	\$1,118,000**
Miscellaneous Grants	\$40,000***
Bullet Proof Vest Program (2005)	\$4,399

MAJOR BUDGETARY IMPACTS (continued)**2005 (continued)****Special Tax District - Designated Services (continued)**

*The 50 Police Officer positions funded in the 2002 Budget for the 2002 COPS Universal Hire Grant. Funding in the amount of \$374,284 is recommended to cover the Personal Services for the last two months of FY05 for the 50 positions associated with this Grant. These positions were requested in the 2006 budget.

**The 2005 Budget contained funding for the 50 Police Officer positions relative to the 2002 COPS Universal Hire Grant Application approved by the BOC on November 12, 2002. Funding in the 2005 Budget is for YR-3 of this Grant. Funding in the amount of \$1,118,000 is for YR-3 30% match funding for Personal Services.

***Miscellaneous Grants: Local Law Enforcement Block Grant – 2004 \$40,000 County Match.

Funding in the amount of \$1,027,230 was included for salary and benefits of 50 Police Officers for the retention of positions from the 1999 COPS Grant. Retention of the positions for at least one budget cycle is a condition of the Grant agreement. Twenty-three (23) positions were funded from vacant positions. In July, the Board of Commissioners approved the reallocation / abolishment of 4 Central Records Clerks, creating 2 Watch Commanders.

2006**General Fund:**

\$9,346,410 was approved for the basic operating budget. This included \$1,480,000 for the replacement of 400 radios in the ongoing program of replacing analog communications technology with digital. A program modification was approved in the amount of \$99,446 adding two positions: 1 Legal Advisor (equivalent to the position of Assistant County Attorney) and 1 Administrative Assistant. The 2006 Budget also recognized: the transfer of six Call Center Operator positions to the new Citizens Help Center Department in the General Fund, the transfer of 1 Deputy Police Chief position to the Special Tax District – Designated Services Fund, and the transfer of 1 Custodian Senior from the Special Tax District – Designated Services Fund.

Special Tax District – Designated Services Fund:

\$93,335,982 was approved for the basic operating budget. The 2006 Budget also recognized: the transfer of 1 Deputy Police Chief position from the General Fund and the transfer of 1 Custodian Senior to the General Fund.

A total of \$5,330,733 in Grant Match funds were approved for the following:

\$2,533,422 was approved to fund 50 officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding will be required through 2007 to meet the grant requirements. \$2,554,181 was approved to fund 50 officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding will be required through 2007 to meet the grant requirements. \$176,000 was approved for matching grant funds for the COPS MORE Grant. \$27,130 was approved for matching grant funds for the DeKalb Forensic Augmentation Grant. \$40,000 was approved for matching funds for miscellaneous grants.

Mid-Year action by the Board of Commissioners authorized 6 positions, 2 Central Records Clerks and 4 Investigative Aides, Senior. Funding for these positions was taken from existing funding in other accounts in the department.

Special Tax District – Unincorporated Fund:

\$1,402,790 was approved for the basic operating budget. A program modification was approved in the amount of \$200,000 adding 4 Code Enforcement Officers and 4 vehicles. A program modification was approved in the amount of \$100,000 to fund community litter control efforts; these funds were later transferred to the Keep DeKalb Beautiful unit of Public Works - Sanitation.

Mid-Year action by the Board of Commissioners authorized 4 Code Enforcement Officer positions. Funding for these positions was taken from existing funding in other accounts in the department.

2007**General Fund:**

\$4,031,689 is approved for the basic operating budget. This includes \$1 million for lease payments for the upgraded County Microwave Loop, \$4.8 million for lease payments for the upgraded digital radio communications system, and credits from interfunds to other departments of \$21.5 million for County-wide communications services and administrative services. A program modification in the amount of \$42,304 was approved adding 1 Animal Control Manager position. The 2007 Budget also recognizes the transfer of 1 Administrative Assistant position to Police Services in the Special Tax District – Designated Services and 1 position (to be determined) to the Citizens Help Center.

MAJOR BUDGETARY IMPACTS (continued)**2007 (continued)****Special Tax District – Designated Services Fund:**

\$103,437,039 is approved for the basic operating budget. A program modification in the amount of \$1,098,500 was approved adding 25 Police Officers and 9 vehicles in the Uniform Division. A program modification in the amount of \$275,030 was approved adding 6 Police Officers and 2 vehicles in the Gang Task Force of the Homeland Security Division. A program modification in the amount of \$174,282 was approved adding 7 Investigative Aides Senior in the Criminal Investigation Unit. A program modification in the amount of \$29,824 was approved adding 1 Investigative Aide Senior in the Criminal Investigation Unit for the Domestic Violence section. A program modification in the amount of \$125,000 was approved adding 3 positions, 1 Legal Advisor and 2 Administrative Assistants, in the Assistant Director's cost center. The 2007 Budget also recognizes the transfer of 1 Administrative Assistant position from Police Support in the General Fund and the transfer of 1 Administrative Assistant II to the Citizens Help Center in the General Fund.

A total of \$5,462,248 in Grant Match funds are approved for the following: \$2,731,124 was approved to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding will be required through 2007 to meet the grant requirements. \$2,731,124 was approved to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding will be required through 2007 to meet the grant requirements. \$50,000 is approved for matching funds for miscellaneous grants.

Special Tax District – Unincorporated Fund:

\$1,663,987 is approved for the basic operating budget. A program modification is approved in the amount of \$182,666 adding 4 Code Enforcement Officers and 2 vehicles.

Future

Debt service for financing communications upgrades will continue to have an approximately \$6 million annual impact for the near future. The remaining task for completing the Department's relocation to the West Exchange Building in Tucker is the completion of the build-out of the E911 Center, which will be finished in 2007 and is being funded through the Emergency Telephone Fund.

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administrative Services	\$2,615,833	\$2,729,628	\$2,427,632	\$2,494,605
Animal Control	2,061,987	2,290,454	2,699,408	2,739,932
Assistant Director	465,891	708,850	1,675,318	1,756,301
Code Enforcement	1,093,934	1,164,780	1,835,858	1,846,654
Communications	12,725,044	12,359,733	16,439,931	16,805,424
Crime Scene	1,034,570	1,056,516	1,142,922	1,162,088
Criminal Investigation Division	8,450,307	11,580,256	14,243,587	14,253,353
Crossing Guards	662,805	1,206,938	704,753	704,753
Directors Office	6	6	0	0
Firing Range	21,651	28,245	9,010	31,330
Homeland Security	1,128,951	1,429,039	2,107,786	2,128,183
Intelligence / Permits	397,323	635,455	677,558	683,718
Interfund Support - General	(14,048,003)	(14,336,628)	(21,556,853)	(21,556,853)
Interfund Support - Special	14,507,576	15,980,817	21,878,485	21,878,485
Internal Affairs	942,560	864,034	931,327	932,507
Precincts	178,208	156,897	202,738	203,288
Public Safety - Fire Operations	(22)	0	0	0
Records	1,922,610	2,160,811	2,325,093	2,340,963
Recruiting & Background	611,656	602,504	692,614	697,413
Service Support	1,371,290	1,375,930	848,526	1,023,447
Special Investigations Unit	6,510,370	6,894,949	7,890,987	8,006,665
Telecommunications	2,049,010	3,143,940	1,673,429	2,849,165
Training	2,020,485	2,129,329	1,685,680	1,759,741
Training & Personnel Development	2,312	200	5,641	5,641
Uniform Division	44,430,152	44,221,513	49,060,927	48,313,524
	\$91,156,505	\$98,384,197	\$109,602,357	\$111,060,326

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$70,325,422	\$74,107,533	\$82,756,686	\$82,303,386
Purchased / Contracted Services	9,138,423	8,666,788	13,206,921	14,522,533
Supplies	2,911,856	3,963,090	3,457,951	3,723,240
Capital Outlays	1,267,207	1,252,562	640,125	1,204,093
Interfund / Interdepartmental	3,802,726	5,158,819	3,929,489	3,695,889
Other Costs	0	0	5,611,185	5,611,185
Other Financing Uses	3,710,872	5,235,403	0	0
	\$91,156,505	\$98,384,197	\$109,602,357	\$111,060,326

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$6,090,643	\$7,422,517	\$4,073,997
Fire	(22)	0	0
Special Tax District - Designated Services	83,971,950	89,796,899	105,139,675
Special Tax District - Unincorporated	1,093,934	1,164,780	1,846,654
	<u>\$91,156,505</u>	<u>\$98,384,197</u>	<u>\$111,060,326</u>

AUTHORIZED POSITION LIST BY COST CENTER
(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Administrative Services					
Dep Police Chief Program Oper	AI		1	1	1
Admin Ser Div Mgr Police	32		1	1	1
Attorney III	31		0	1	1
Dept Information Systems Mgr	31		1	1	0
Fiscal Management Officer	30		1	1	1
Grants Project Manager	30		1	1	1
Departmental Microsystems Spec	28		4	4	0
Grants Coordinator	26		1	1	1
Payroll Personnel Supervisor	24		1	1	1
Supply Supervisor	24		1	1	1
Administrative Assistant II	23		2	2	1
Administrative Assistant I	21		2	3	3
Custodian Supervisor	21		1	1	1
Payroll Personnel Tech Sr	21		4	5	5
Requisition Technician	21		3	3	3
Supply Coordinator	21		2	2	2
Payroll Personnel Technician	19		2	1	1
Central Supply Technician	18		1	1	1
Custodian Senior	18		2	3	3
FULL TIME Subtotal			31	34	28
Telecommunications					
Call Center Manager	28		1	0	0
Telecommunications Admr	28		0	1	1
Telecommunications Specialist	26		2	2	2
Telephone Systems Tech	25		2	2	2
Call Center Team Leader	23		1	0	0
Cellular Communications Spec.	21		0	1	1
Call Center Operator	19		8	0	0
Telecommunications Operator	19		2	2	2
FULL TIME Subtotal			16	8	8

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER					
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Communications					
Deputy Police Chief	AI		1	0	0
Operations Mgr Telecom/EMA	32		1	1	1
Telecommunications Admr	28		1	0	0
ComputerAided Dispatch Analyst	26		1	1	1
Emer 911 Telecom Analyst	26		1	1	1
Emergency 911 Watch Commander	26		3	3	3
Computer Aided Dispatch Tech.	25		1	1	1
Emergency 911 Shift Supervisor	25		12	12	12
Training Specialist	25		2	2	2
Emergency 911 Operator Senior	24	1 PT	37	40	40
Administrative Assistant II	23		1	0	0
Emergency 911 Operator	23	3 PT	91	86	85
Administrative Assistant I	21		2	0	0
Cellular Communications Spec.	21		1	0	0
Office Assistant Senior	19		3	2	2
FULL TIME Subtotal			154	145	144
PART TIME Subtotal			4	4	4
Records					
Central Records Manager	31		1	1	1
Central Records Assistant Mgr	26		2	2	2
Central Records Supervisor	25		5	6	6
Training Specialist	25		1	1	1
Administrative Assistant II	23		2	1	1
Administrative Assistant I	21		1	1	1
Central Records Clerk, Sr.	20		12	16	16
Central Records Clerk	19		27	23	23
FULL TIME Subtotal			51	51	51
Crossing Guards					
School Safety Officer	04	146 PT	146	146	146
PART TIME Subtotal			146	146	146
Assistant Director					
Director Police Services	AC		1	1	1
Attorney III	31		0	0	1
Public Information Officer	28		0	1	1
Police Officer, Master	27		2	1	1
Administrative Coordinator	25		1	1	1
Audiovisual Production Spec	24		1	1	1
Administrative Assistant II	23		0	1	1
Administrative Assistant I	21		0	1	3
FULL TIME Subtotal			5	7	10

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Internal Affairs					
Police Captain	31		1	0	0
Police Lieutenant	30		1	1	1
Police Sergeant	28		2	2	2
Police Officer, Master	27		7	6	6
Police Officer	25		1	1	1
Investigative Aide, Senior	21		2	2	2
FULL TIME Subtotal			14	12	12
Criminal Investigation Division					
Deputy Police Chief	AI		0	1	1
Police Major	33		1	1	1
Police Captain	31		2	0	0
Police Lieutenant	30		8	11	11
Police Sergeant	28		14	23	23
Police Officer, Master	27		88	116	116
Police Officer, Senior	26		1	1	1
Pawn Detail Coordinator	25		1	1	1
Police Officer	25		4	6	6
Administrative Assistant II	23		1	1	1
Administrative Assistant II	23		1	0	0
Investigative Aide, Senior	21		6	14	22
Investigative Aide	19		1	1	1
Office Assistant Senior	19		8	9	9
FULL TIME Subtotal			136	185	193
Special Investigations Unit					
Deputy Police Chief	AI		0	1	1
Police Major	33		1	1	1
Police Captain	31		0	1	1
Police Lieutenant	30		3	4	4
Police Sergeant	28		10	11	11
Police Officer, Master	27		58	54	54
Police Officer, Senior	26		4	0	0
Police Officer	25		2	6	6
Administrative Assistant I	21		1	1	1
Property & Evidence Tech., Sr.	21		2	2	2
Office Assistant Senior	19		0	2	2
FULL TIME Subtotal			81	83	83
Training					
Police Major	33		1	1	1
Police Captain	31		1	1	1
Police Lieutenant	30		1	1	1
Police Sergeant	28		5	5	5
Police Officer, Master	27		10	6	6
Police Officer	25		2	2	2
Administrative Assistant I	21		2	2	2

POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Training (cont)					
FULL TIME Subtotal			22	18	18
Animal Control					
Dp Dir Animal Control	AJ		1	1	1
Animal Control Manager	30		0	0	1
Animal Control Supervisor	26		3	3	3
Administrative Coordinator	25		1	1	1
Administrative Assistant II	23		1	1	1
Administrative Assistant I	21		1	1	1
Animal Control Officer Master	21		10	9	9
Animal Control Officer Senior	20		1	3	3
Animal Control Officer	19		13	12	12
Office Assistant Senior	19		6	7	7
Office Assistant	18		1	0	0
FULL TIME Subtotal			38	38	39
Uniform Division					
Deputy Police Chief	AI		2	1	1
Asst. Director Police Service	AE		1	1	1
Police Major	33		5	6	6
Police Captain	31		12	14	14
Police Lieutenant	30		43	41	41
Police Sergeant	28		112	100	100
Police Officer, Master	27		284	257	257
Police Officer, Senior	26		110	106	106
Assistant Public Information Officer	25		1	0	0
Police Officer	25		91	91	116
Administrative Assistant II	23		4	8	8
Public Education Specialist	23		5	5	5
Administrative Assistant I	21		5	0	0
Cadet	21		0	8	8
Investigative Aide, Senior	21		15	8	8
Investigative Aide	19		0	2	2
Custodian Senior	18		1	0	0
FULL TIME Subtotal			691	648	673
Intelligence / Permits					
Police Major	33		1	1	1
Police Lieutenant	30		1	1	1
Police Sergeant	28		1	3	3
Police Officer, Master	27		2	2	2
Administrative Assistant II	23		1	1	1
FULL TIME Subtotal			6	8	8

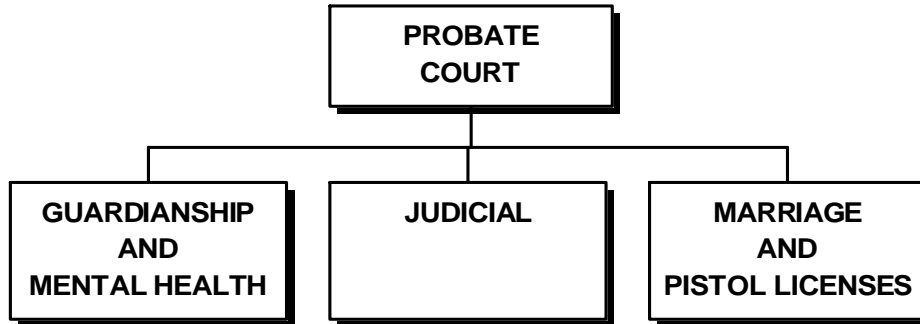
POLICE SERVICES

FUNCTION: PUBLIC SAFETY

AUTHORIZED POSITION LIST BY COST CENTER					
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Recruiting & Background					
Police Lieutenant	30		1	1	1
Police Sergeant	28		1	1	1
Police Officer, Master	27		7	5	5
Police Officer, Senior	26		1	0	0
Investigative Aide, Senior	21		3	3	3
FULL TIME Subtotal			13	10	10
Homeland Security					
Dep Police Chief Homeland Sec	AI		1	1	1
Police Lieutenant	30		2	0	0
Police Sergeant	28		1	2	2
Police Officer, Master	27		11	14	14
Police Officer	25		1	3	9
Administrative Assistant II	23		2	2	2
Investigative Aide, Senior	21		1	1	1
FULL TIME Subtotal			19	23	29
Crime Scene					
Crime Scene Investigator Supv	28		1	1	1
Police Sergeant	28		1	0	0
Crime Scene Invest Shift Supv	26		3	3	3
Crime Scene Investigator Mastr	25		1	2	2
Crime Scene Investigator, Sr	24		3	2	2
Latent Fingerprint Examiner Sr	24		3	3	3
Crime Scene Investigator	23		6	6	6
FULL TIME Subtotal			18	17	17
Code Enforcement					
Code Enforcement Manager	31		1	1	1
Code Enforcement Supervisor	28		2	2	2
Code Enforcement Officer Sr	25		3	2	2
Administrative Assistant II	23		1	1	1
Code Enforcement Officer	23		13	22	26
Office Assistant Senior	19		5	6	6
Office Assistant	18		1	0	0
FULL TIME Subtotal			26	34	38
FULL TIME Total			1,321	1,321	1,361
PART TIME Total			150	150	150
ALL POSITIONS Total			1,471	1,471	1,511



MISSION STATEMENT

The mission of the Probate Court is to serve the citizens of DeKalb County while enforcing the law.

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of 4 years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness patients, hospitalizations, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Wills probated, petitions filed, administrations & guardianships	15,834	16,563	16,095	16,850
Emergency hospitalization orders	203	200	254	270
Retardation hearings	0	6	0	0
Marriage licenses	4,324	4,776	4,459	5,000
Marriage license certified copies	9,475	11,300	6,809	7,000
Annual returns audited	1,311	1,314	1,147	1,300
First time pistol licenses	1,141	1,187	1,551	1,700
Renewal pistol licenses	1,155	873	1,124	1,250
Commitment Hearings	284	295	314	325
Continued habitation	1	1	0	0
Writs of Habeas Corpus	0	1	0	0

MAJOR ACCOMPLISHMENTS IN 2006

In July 2006, the Probate Court became a Federal "Brady Bill" complaint Court and now reviews pistol permit applications pursuant to Federal law in addition to Georgia law. To assist the court in determining an applicant's eligibility, the court has access to Law Enforcement Online (LEO), a tool which enables the court to research statutes nationally. The court has replaced the handwritten system for Wills Filed for Safekeeping with an automated system. Replaced four (4) outdated computers and purchased an additional Space Saver System to store all court filings and hired an Administrative Assistant for the Associate Judge.

PROBATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to make needed changes to the accounting system.

To continue to search for a new filing system that will help to develop a way to trace documents.

To continue the imaging project for estate and marriage licenses.

To continue the adult guardianship management program.

To develop a Volunteer Lawyers Group for lay persons in filing necessary papers on uncontested cases.

MAJOR BUDGETARY IMPACTS

Previous

In 2004 and in 2005 there were no significant budgetary impacts. In 2006, funding of \$31,364 was added for an Office Assistant position to support the Associate Judge and serve as backup to the Administrative Operations Manager.

2007

The basic operating budget is approved for \$1,692,423 and includes full year funding for the Office Assistant position added in 2006.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Probate Court	\$1,517,624	\$1,581,462	\$1,665,124	\$1,692,423
	\$1,517,624	\$1,581,462	\$1,665,124	\$1,692,423

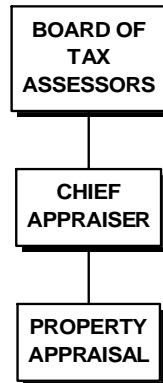
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,384,708	\$1,426,631	\$1,515,592	\$1,515,593
Purchased / Contracted Services	69,738	86,056	99,000	111,562
Supplies	55,714	51,913	40,240	43,839
Capital Outlays	0	9,748	6,728	15,681
Other Costs	7,464	7,114	3,564	5,748
	\$1,517,624	\$1,581,462	\$1,665,124	\$1,692,423

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,517,624	\$1,581,462	\$1,692,423
	\$1,517,624	\$1,581,462	\$1,692,423

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Probate Court				
Associate Judge	AI	1	1	1
Attorney III	31	1	1	1
Administrative Operations Mgr	28	1	1	1
User Liaison Coordinator	26	1	1	1
Administrative Coordinator	25	4	4	4
Administrative Assistant II	23	0	1	1
Probate Technician Principal	21	13	13	13
Probate Technician Senior	19	1	2	2
Probate Technician	18	1	0	0
Probate Judge	\$135,146	1	1	1
FULL TIME Subtotal		24	25	25
FULL TIME Total		24	25	25
ALL POSITIONS Total		24	25	25



MISSION STATEMENT

The mission of the Department of Property Appraisal and Assessment is to produce valuations for the Tax Digest that meet with the approval of the State of Georgia Revenue Commissioner. All property in DeKalb County will be listed in accordance with the rules and regulations established by the State Department of Revenue.

PROGRAM DESCRIPTION

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, exempt and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. Annually, the department processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Taxable Real Estate Parcels	213,020	215,819	220,164	225,000
Exempt Real Estate Parcels	4,777	4,919	4,831	4,900
Public Utility Parcels	275	286	269	269
Taxable Personal Property	13,048	12,519	13,290	13,200
Accts.	560	551	535	551
Exempt Personal Property Accounts	7,128	6,594	5,944	5,900
Real Estate Tax Returns Processed	1,637	997	1,285	1,000
Building Permits Processed	4,500	4,500	4,500	4,500
New Real Estate Parcels	3,735	2,926	4,360	4,000
Assessment Changes Mailed	116,881	125,071	118,587	100,000
Appeals Received	4,588	5,046	6,261	4,500
Appeals to Board of Equalization	2,068	2,066	3,130	2,000
Board of Equalization Hearings	300	300	300	300
Appeals to Superior Court	83	70	70	70
Total Real & Personal Property Digest (IN 000's)	\$20,231,313	\$21,701,713	\$23,414,887	\$24,819,780
Total Public Utility Digest (IN 000's)	\$477,793	\$477,793	\$477,637	\$477,637

PROPERTY APPRAISAL & ASSESSMENT**FUNCTION: GENERAL GOVERNMENT****MAJOR ACCOMPLISHMENTS IN 2006**

This department reviewed all County properties and made appropriate changes to produce an acceptable tax digest enabling tax digest valuations to be released to the Tax Commissioner before the Georgia Code mandated date of June 1st. The 2006 Digest was the first digest in the State to be accepted for billing purposes.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Financial Strength**

To gain approval of the prior year tax digests from the Georgia Department of Revenue.

To complete the yearly reassessment by the middle of April.

To complete the review of property tax returns by June 1st.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$2,900 was added for uniforms.

2007

There are no significant budgetary changes for 2007.

Future

Approve 2007 Digest from the Georgia Department of Revenue.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Property Appraisal & Assessment	\$4,339,466	\$4,584,574	\$5,154,890	\$5,247,210
	\$4,339,466	\$4,584,574	\$5,154,890	\$5,247,210

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$3,822,247	\$3,996,458	\$4,710,058	\$4,710,058
Purchased / Contracted Services	341,491	387,350	340,159	425,079
Supplies	130,660	155,173	65,393	67,836
Capital Outlays	43,943	45,594	27,561	32,518
Interfund / Interdepartmental	1,124	0	11,719	11,719
	\$4,339,466	\$4,584,574	\$5,154,890	\$5,247,210

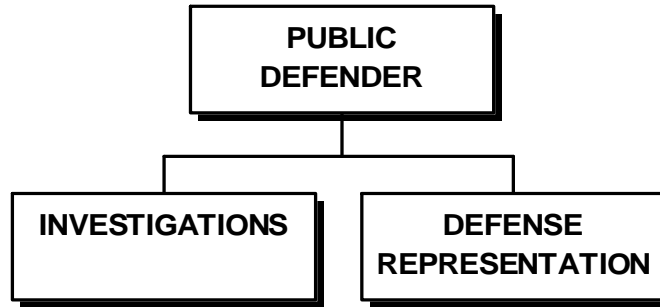
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$4,339,466	\$4,584,574	\$5,247,210
	\$4,339,466	\$4,584,574	\$5,247,210

PROPERTY APPRAISAL & ASSESSMENT

FUNCTION: GENERAL GOVERNMENT

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Property Appraisal& Assessment				
Assistant Chief Appraiser	AI	2	2	2
Chief Appraiser	AF	1	1	1
Deputy Chief Appraiser	30	4	3	3
Admin Operations Mgr	28	1	0	0
Property Appraiser Supervisor	28	6	7	7
Network Coordinator	26	2	2	2
Property Appraiser IV	26	17	13	13
Property Deed Supervisor	26	1	1	1
User Liaison Coordinator	26	1	1	1
Administrative Coordinator	25	1	1	1
Property Appraiser Auditor	24	1	1	1
Administrative Assistant II	23	1	2	2
Property Appraiser III	23	6	11	11
Administrative Assistant I	21	2	2	2
Property Appraiser II	21	7	9	9
Property Deed Technician Sr	21	2	2	2
Requisition Technician	21	1	1	1
Office Assistant Senior	19	8	8	8
Property Appraiser I	19	12	9	9
FULL TIME Subtotal		76	76	76
	FULL TIME Total	76	76	76
	ALL POSITIONS Total	76	76	76



MISSION STATEMENT

The mission of the Public Defender is to provide for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. We are also required to provide attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court.

PROGRAM DESCRIPTION

The Public Defender's Office has a staff of 50 attorneys covering the ten divisions of Superior Court, the seven divisions of State Court, Juvenile Court and Magistrate's Court. The Office also handles appeals to the Supreme Court of Georgia and the Court of Appeals. In 2003, the General Assembly passed a comprehensive indigent defense reform bill and funding for it's implementation has been included. The county is now under a state controlled system. The Public Defender's office will continue to adapt to the new system.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Death Penalty cases Opened	0	0	0	0
Felonies Opened	4,064	4,698	5,079	5,100
Juvenile Delinquency	1,800	2,183	2,614	2,600
Misdemeanors	3,183	4,654	2,945	3,000

MAJOR ACCOMPLISHMENTS IN 2006

The DeKalb County Public Defender has now become the Stone Mountain Circuit Public Defender. The office has become a state agency with the county providing the vast majority of the funding and staff. Under state law the office is responsible for the defense of people who can't hire a lawyer for their defense in Superior Court and Juvenile Court, and in appeals from these courts. Services in State Court will be contracted by the State.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to provide quality services while complying with State rules.

To establish a performance measurement system.

To keep up with increased felony caseload and paperwork.

PUBLIC DEFENDER**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR BUDGETARY IMPACTS****Previous**

Cell telephones were added for investigators to replace obsolete radios, in 2004. Eight Attorney positions and one Investigator were created to comply with state law which requires all criminal defendants to have access to the services of counsel within 72 hours of arrest in 2004. One Principal Investigator was added in the 2006 Budget.

2007

There are no significant changes anticipated.

Future

Making the transition to a State sponsored indigent defense system may require hiring additional personnel and additional changes in current procedures.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Public Defender	\$5,629,475	\$5,947,983	\$6,573,027	\$6,593,230
	\$5,629,475	\$5,947,983	\$6,573,027	\$6,593,230

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$5,270,399	\$5,612,893	\$6,171,304	\$6,171,305
Purchased / Contracted Services	121,564	121,428	215,263	221,475
Supplies	117,433	104,245	75,002	88,688
Capital Outlays	13,258	36,254	9,300	9,604
Interfund / Interdepartmental	106,821	73,163	102,158	102,158
	\$5,629,475	\$5,947,983	\$6,573,027	\$6,593,230

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$5,629,475	\$5,947,983	\$6,593,230
	\$5,629,475	\$5,947,983	\$6,593,230

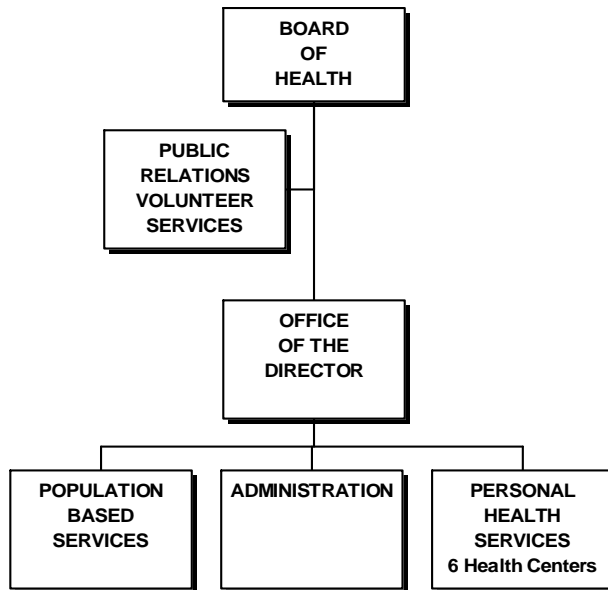
PUBLIC DEFENDER

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Public Defender				
Public Defender	DF	1	1	1
Chief Asst. Public Defender	AH	1	1	1
Attorney IV	33	2	2	2
Attorney III	31	29	29	29
Attorney II	30	0	3	3
Attorney II	30	4	6	6
Attorney I	29	12	7	7
Chief Investigator	29	1	1	1
Legal Office Coordinator	28	1	1	1
Investigator Principal	25	11	14	14
Administrative Aide	23	4	4	4
Investigator Senior	23	1	0	0
Investigator	21	2	1	1
Office Assistant Senior	19	2	1	1
Office Assistant	18	0	1	1
FULL TIME Subtotal		71	72	72
FULL TIME Total		71	72	72
ALL POSITIONS Total		71	72	72



MISSION STATEMENT

The mission of the Board of Health is to promote and protect health and provide quality preventative care. The prevention of disease, injury, and disability, and premature death is the primary purpose of the DeKalb County Board of Health. We unite with individuals, families, and communities to serve the people who live, work, and play in DeKalb County.

PROGRAM DESCRIPTION

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major functional units: Personal Health Services, Population Based Services, and Administration. Personal Health Services includes the six health centers located throughout the County. Its primary role is dedicated to protecting, maintaining, and improving the health of individuals and families, as well as, providing a broad spectrum of physical health services for children, adolescents, and adults. Population Based Services includes the Environmental Health Division, the Health Assessment and Promotion Division, the Center for Public Health Preparedness and the Office of Vital Records. The Environmental Health Service Division provides on-site inspection of restaurants, hotels/motels, personal care homes, swimming pools, and ensures compliance with State, County, and Board of Health regulations. The Health Assessment and Promotion Division tracks and investigates health problems, collects and analyzes health status information, and promotes health and wellness by working with coalitions and neighborhood groups. The Center for Public Health Preparedness is one of three national Exemplar Projects funded by the Centers for Disease Control and Prevention. The Center's primary goal is to build and maintain public health capacity and to respond to public health emergencies including bio-terrorism. The Office of Vital Records maintains birth certificates for children born in DeKalb County and death certificates of county residents. Administration includes the divisions of Finance, Personnel, Internal Services, and Information Technology, the Training Unit, and Bond Facilities Projects. Administration provides general administrative support to the other operating units within the Board of Health and serves as the business management arm of the Board of Health.

The Board of Health utilizes a combination of federal grant-in-aid funds, fee revenues, and county funds as major sources of revenues. This budget represents the county's contribution to the Board of Health for its operation and delivery of health care services to the citizens of DeKalb County. This budget also funds the personal service costs for the county merit positions assigned to the Board of Health.

PUBLIC HEALTH**FUNCTION: HEALTH & HUMAN SERVICES****ACTIVITY MEASURES**

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Total Patient Encounters	236,621	226,610	208,566	193,219
Clinic Dental Visits	6,683	4,926	4,729	3,956
STD/HIV Services, Patients Served	5,828	10,748	8,418	10,750
Immunizations, Patients Served	45,328	53,605	42,632	32,690
WIC Average Monthly Caseload	20,900	21,358	22,550	23,500
Family Planning, Patients Served	6,064	5,990	5,016	4,827
Food Service Program	14,846	25,510	29,784	31,000
On-site Sewage Disposal	7,182	6,836	7,856	8,000
Rodent Control Baiting	5,496	5,527	5,618	5,500
Swimming Pool Activities	11,248	10,887	11,704	12,000
Radon Testing	2,486	2,700	2,268	2,500
West Nile Virus, Number of Contacts	7,931	6,901	17,468	17,000

MAJOR ACCOMPLISHMENTS IN 2006

Increased services for Women, Infant, and Children (WIC) client participation rates, thus making WIC clinics the largest in the State of Georgia. Adopted Body Crafting regulations and updated the Swimming Pool regulations. Completed and distributed "Common Communicable Disease in Children" manuals to daycare facilities throughout DeKalb County. Create the Live Healthy DeKalb Coalition to focus on prevention of diabetes, obesity, and hospitalizations due to asthma and tobacco use.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Human Services**

To develop a comprehensive pediatric primary care program for children 0 to 19 years of age and locate this program in the East and South Health Centers.

To develop a comprehensive adult health care program.

To provide a pediatric primary care system which allows youth access.

To continue current mosquito control program and public education efforts and the development of an enhanced surveillance system that will result in the early detection of suspect human cases of West Nile Virus. These efforts should lead to timely programmatic interventions.

To facilitate community-wide planning and education efforts focused on clinical skills associated with biological agents that would most likely be used in a terrorist attack in order to enhance our ability to detect and respond to emerging health threats.

To focus on the reduction of recurring food-borne illness risk factors such as time/temperature abuse, poor employee hygiene, and contamination of foods, when conducting inspections of facilities.

MAJOR BUDGETARY IMPACTS**Previous**

The 2003 Budget included funding in the amount of \$70,000 to continue the mosquito control and public education efforts supporting the West Nile Virus /Mosquito Control Program. The 2004 Budget included funding in the amount of \$100,000 to continue the mosquito control and public education efforts supporting the West Nile Virus /Mosquito Control Program.

2007

The Board of Health's 2007 Budget of \$32,005,429 has multiple funding sources including \$2,638,552 in federal grant-in-aid funds, \$12,769,335 in state grant-in-aid funds, \$5,145,832 in county funds, and \$11,451,710 in fee revenues, prior year funds, and interest. One Nurse Manager position will be transferred to the Human Resources' Employee Clinic cost center.

PUBLIC HEALTH

FUNCTION: HEALTH & HUMAN SERVICES

MAJOR BUDGETARY IMPACTS

Future

Because of the current health care environment, the Board of Health will continue to formulate partnerships with primary care providers and managed care organizations. Keeping in mind its overall mission to improve the health of the entire community, the Board continues to emphasize with each partner the importance of population-based services.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Board Of Health - County Contribution	\$5,319,149	\$5,321,967	\$5,260,863	\$5,260,863
	\$5,319,149	\$5,321,967	\$5,260,863	\$5,260,863

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$170,584	\$176,135	\$115,031	\$115,031
Purchased / Contracted Services	2,734	0	0	0
Other Costs	5,145,832	5,145,832	5,145,832	5,145,832
	\$5,319,149	\$5,321,967	\$5,260,863	\$5,260,863

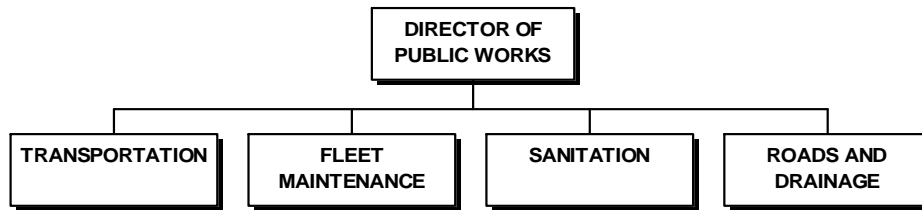
FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$5,319,149	\$5,321,967	\$5,260,863
	\$5,319,149	\$5,321,967	\$5,260,863

AUTHORIZED POSITIONS BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Board Of Health - County Contribution				
Nurse Manager	29	1	1	0
Graphic Design Technician	23	1	1	1
Custodian	16	1	1	1
FULL TIME Subtotal		3	3	2
FULL TIME Total		3	3	2
ALL POSITIONS Total		3	3	2



MISSION STATEMENT

The mission of the Public Works Director is to provide the citizens of DeKalb County with the highest quality of Public Works services at the lowest possible cost and in a timely manner. To provide leadership for the four divisions of the Public Works Department. To coordinate the department's activities with other county departments, other government agencies, elected officials, the Georgia DOT, Georgia EPD, US EPA and FHWA, and local municipalities.

PROGRAM DESCRIPTION

The office of the Public Works Director was established in 1985 to provide central management, supervision and direction for the four divisions which now constitute Public Works: Fleet Maintenance, Roads & Drainage, Sanitation, and Transportation.

MAJOR ACCOMPLISHMENTS IN 2006

Continued to implement design and construction of projects contained in the HOST and the 2005 Transportation Bond Program. Continued to oversee the development of the Seminole Landfill and preparations of a major modification to the operating permit for the landfill, the construction of the Phase 2A Up-slope Liner-Unit 2, and the expansion of the gas collection system. Continued implementation of the Storm Water Utility program including updating the 2005 property information database, collection of fees for 2006, design and construction of high priority projects, establishment of flood plain mapping and storm water structure inventory programs, and obtaining approval of the 2006 MS4 report to EPD.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

Continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements. Evaluate department operations and implement organizational and operational improvements.

Organizational Effectiveness

Evaluate department operations and implement organizational and operational improvements.

MAJOR BUDGETARY IMPACTS

Previous

The 2005 Basic Budget included the reallocation of the Construction Manager position to an Assistant Director position; this position was transferred from Non-Departmental. As part of the 2006 Budget, the Water & Sewer Division of the Public Works Department was established as an independent department.

2007

Continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements. Evaluate department operations and implement organizational and operational improvements.

Future

No changes of significant budgetary impact are anticipated.

PUBLIC WORKS DIRECTOR

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Public Works - Directors Office	\$392,186	\$477,175	\$509,616	\$509,864
	\$392,186	\$477,175	\$509,616	\$509,864

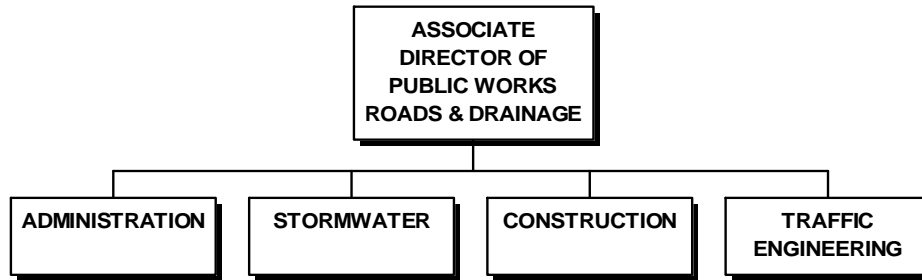
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$369,891	\$454,016	\$479,940	\$479,940
Purchased / Contracted Services	6,212	13,052	19,890	19,890
Supplies	7,602	4,753	7,249	7,497
Interfund / Interdepartmental	8,481	5,354	2,537	2,537
	\$392,186	\$477,175	\$509,616	\$509,864

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$392,186	\$477,175	\$509,864
	\$392,186	\$477,175	\$509,864

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Public Works - Directors Office				
Asst Director Public Works	AE	1	1	1
Asst Director Public Works	AE	1	1	1
Director Public Works	AC	1	1	1
Administrative Coordinator	25	1	1	1
FULL TIME Subtotal		4	4	4
FULL TIME Total		4	4	4
ALL POSITIONS Total		4	4	4



MISSION STATEMENT

The mission of the Roads and Drainage Division is to maintain all County paved and unpaved roads, bridges and drainage structures, to maintain the County's storm water drainage system, to administer the citizen's drainage program, to obtain parcels, tracts of land and easements necessary to complete scheduled State and County construction projects, to perform needed repairs, maintenance and construction on paved and unpaved County roads, bridges, and drainage structures and to increase safety, and expedite the movement of traffic through a comprehensive traffic control program.

PROGRAM DESCRIPTION

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The division's responsibilities are directed and controlled by the Assistant Director of Public Works, of Roads and Drainage with operations through four areas of operation: Administration, Stormwater, Construction and Traffic Engineering. The Administrative Section controls and manages all operations of the Division, including the following: Board of Commissioners agenda items, project lists and reporting, Georgia Department of Transportation Local Assistance Road Program (LARP) contracts, all State/Federal contracts, Stormwater Enterprise and General Tax Fund, revenue documents, personnel actions, roadway rating documents, project budgetary documents (Capital, Operating & Enterprise), municipality agreements, and communications with citizens, commissioners and other departments. The Stormwater Section is responsible for performing activities related to the Stormwater Program, state and federal environmental reporting including NPDES, and working with the state and federal government to buy out flood prone homes. The Construction Section is responsible for construction of new sidewalks and road projects; bridge maintenance and upgrades; and retention pond maintenance. The Traffic Engineering Section is responsible for maintaining and installing traffic signals and signs in DeKalb County.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% OF STORMWATER DRAINAGE INDICATORS ACCOMPLISHED WITHIN PRESCRIBED TIME FRAME	75%	80%	80%	85%
% OF ROADS PAVED/REPAVED/ REPAIRED VS ROADS & DRAINAGE STANDARD TARGET	75%	100%	100%	100%

PUBLIC WORKS - ROADS AND DRAINAGE**FUNCTION: PLANNING & PUBLIC WORKS****ACTIVITY MEASURES**

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Citizen Drainage Projects (linear feet)	2,461	2,461	290	500
Citizen Drainage Projects (Tons)	4,396	5,275	2,094	4,200
Retention Ponds Cleaned	210	280	167	350
Maintenance Complaints Received	10,785	8,400	7,292	13,000
Roads Resurfaced (miles by County)	20	20	21	20
Patching (Tons) County	48,000	50,000	30,000	35,000
Drainage Structures Built/Repaired	850	978	442	715

MAJOR ACCOMPLISHMENTS IN 2006

In 2006 Roads and Drainage was able to complete the following: the paving of 58 miles of County roads, construction of 4,300 linear feet sidewalk and completion of construction on 76 major drainage projects. The Roads and Drainage Division received 10,200 requests for service of which 8,560 were completed equating to a completion rate of 83.9%.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Infrastructure**

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2007.

To continue implementation of the Stormwater Utility Fee in DeKalb County by transitioning database management functions from the consultant to County forces.

Organizational Effectiveness

To meet 2007 goals and targets.

MAJOR BUDGETARY IMPACTS**Previous**

In 2005 all personal services, benefits and operating costs for Signals (5466) and Signs and Paint (5457) were transferred to Roads and Drainage. Personnel costs were also transferred for Traffic Engineering. The total amount of this transfer was \$3,331,910 inclusive of 68 positions. \$200,000 was recommended for the Citizen's Drainage Program.

Also in 2005, a net of 28 positions were added including 14 positions added at Budget adoption, 8 positions added per BOC action on April 26, 2005 and 6 positions added per BOC action on August 9, 2005.

Sixty one positions in Public Works - Roads & Drainage were reimbursed by the Stormwater Utility Fund. \$8,730,204 was transferred from the 2006 Stormwater Utility Fund to reimburse costs related to the Stormwater Program.

2007

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$9,487,315 for costs related to the Stormwater Program; this includes 124 positions.

Future

Continued implementation of the Stormwater utility fee and Drainage issues will impact department activities.

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$736,101	\$589,900	\$709,845	\$722,891
Construction / Maintenance	19,785,137	19,889,966	17,108,760	18,813,793
Stormwater	(471,439)	140,517	(23,681)	29,289
Traffic	4,239,305	5,968,316	5,723,364	6,301,710
	<u>\$24,289,104</u>	<u>\$26,588,700</u>	<u>\$23,518,288</u>	<u>\$25,867,683</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$15,716,293	\$17,247,923	\$18,539,506	\$18,539,503
Purchased / Contracted Services	4,307,409	5,284,316	3,245,199	3,702,524
Supplies	4,934,595	7,121,339	6,024,938	7,835,842
Capital Outlays	517,150	517,428	28,786	279,756
Interfund / Interdepartmental	(1,186,342)	(3,582,305)	(4,320,141)	(4,489,941)
	<u>\$24,289,104</u>	<u>\$26,588,700</u>	<u>\$23,518,288</u>	<u>\$25,867,683</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Designated Services	\$24,289,104	\$26,588,700	\$25,867,683
	<u>\$24,289,104</u>	<u>\$26,588,700</u>	<u>\$25,867,683</u>

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Asst Director Roads & Drainage	AH	1	1	1
Assoc Dir PW Roads & Drainage	AF	1	1	1
Engineering Supervisor	33	1	0	0
Operations Manager R&D	32	0	1	1
Flood Management Supervisor	30	1	1	1
Administrative Assistant II	23	2	2	2
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		<u>7</u>	<u>7</u>	<u>7</u>
Maintenance				
Administrative Services Mgr R&D	31	1	1	1
Departmental Microsystems Spec	28	1	1	1
General Foreman Public Works	26	1	1	1
Inventory Warehouse Supervisor	25	1	1	1

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Maintenance (cont)				
Crew Supervisor CDL	24	1	1	1
Heavy Equipment Truck Mechanic	23	2	2	2
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	4	4	4
Payroll Personnel Tech Sr	21	1	1	1
Requisition Technician	21	1	1	1
Services & Materials Coord R&D	21	1	1	1
Maintenance Mechanic	20	3	3	3
Fleet Maintenance Coordinator	19	1	1	1
Office Assistant Senior	19	3	3	3
Crew Worker Senior	18	3	3	3
Equipment Operator	18	1	1	1
General Maintenance Worker, Sr	18	1	1	1
Stockworker	18	4	4	4
FULL TIME Subtotal		31	31	31
Road Maintenance				
Engineering Supervisor	33	1	1	1
Operations & Support Manager	33	1	0	0
Operations Manager R&D	32	0	1	1
Road Maintenance Supt	29	1	1	1
General Foreman Public Works	26	2	2	2
Production Control Supervisor	26	1	1	1
Construction Inspector	25	1	1	1
Construction Supervisor	24	2	2	2
Crew Supervisor CDL	24	11	11	11
Equipment Operator Principal	21	8	8	8
Accounting Tech Senior	19	0	1	1
Equipment Operator Senior	19	16	16	16
Office Assistant Senior	19	2	1	1
Crew Worker Senior	18	25	28	28
Equipment Operator	18	12	10	10
Microfilm Technician	18	1	1	1
Crew Worker	16	6	5	5
FULL TIME Subtotal		90	90	90
Support Services				
Construction Manager Roads & Drainage	33	1	0	0
Operations Manager R&D	32	0	1	1
Engineer, Principal	30	1	1	1
Construction Supt, R&D	29	1	1	1
Engineer, Senior	29	1	2	2
Engineer	28	1	0	0
General Foreman Public Works	26	2	2	2
Construction Supervisor	24	1	1	1
Crew Supervisor CDL	24	7	7	7
Engineering Technician Senior	24	1	1	1
Administrative Assistant I	21	1	1	1

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Support Services (cont)				
Equipment Operator Principal	21	5	5	5
Mason Senior	21	1	0	0
Equipment Operator Senior	19	9	9	9
Mason	19	1	2	2
Crew Worker Senior	18	12	12	12
Equipment Operator	18	3	3	3
Crew Worker	16	7	7	7
FULL TIME Subtotal		55	55	55
Drainage Maintenance				
Drainage Const & Maint Supt	29	1	1	1
Engineer, Senior	29	1	1	1
Fiscal Officer	29	1	1	1
Chief Construction Inspector	28	1	1	1
Engineer	28	1	1	1
Accountant Senior	26	0	1	1
General Foreman Public Works	26	2	2	2
Accountant	25	1	0	0
Construction Inspector	25	11	11	11
Construction Supervisor	24	4	4	4
Crew Supervisor CDL	24	6	6	6
Engineering Technician Senior	24	1	1	1
Administrative Assistant II	23	1	1	1
GIS Specialist	23	1	1	1
Equipment Operator Principal	21	14	14	14
Mason Senior	21	3	3	3
Equipment Operator Senior	19	12	12	12
Mason	19	3	3	3
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	20	17	17
Equipment Operator	18	6	6	6
Stockworker	18	1	1	1
Crew Worker	16	5	8	8
FULL TIME Subtotal		97	97	97
Storm Water Management				
Stormwater Eng Supervisor	33	1	1	1
Stormwater Pollution Control Supv	30	1	1	1
Engineer, Senior	29	0	2	2
Chief Construction Inspector	28	1	1	1
Engineer	28	2	0	0
Stormwater Program Supervisor	28	1	1	1
Accountant Senior	26	1	1	1
Construction Inspector	25	2	2	2
Construction Supervisor	24	1	1	1
Crew Supervisor CDL	24	1	1	1
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	0	1	1

PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Storm Water Management (cont)				
GIS Specialist	23	2	1	1
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	2	2	2
Accounting Tech Senior	19	0	1	1
Equipment Operator Senior	19	3	3	3
Mason	19	2	2	2
Office Assistant Senior	19	1	1	1
Accounting Tech	18	1	0	0
Crew Worker Senior	18	0	3	3
Crew Worker	16	4	0	0
FULL TIME Subtotal		28	27	27
Traffic Operations				
Dep Dir Traffic Engineering	AI	1	1	1
Traffic Engineering Manager	33	1	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	1	1	1
Engineer	28	1	1	1
Engineering Technician Senior	24	5	3	3
Engineering Technician	23	0	2	2
Administrative Assistant I	21	2	2	2
FULL TIME Subtotal		12	12	12
Speed Humps				
Crew Supervisor CDL	24	1	1	1
Equipment Operator Senior	19	1	1	1
Crew Worker Senior	18	2	2	2
Equipment Operator	18	1	1	1
FULL TIME Subtotal		5	5	5
Signals				
Traffic Signal Operations Supt	28	1	1	1
General Foreman Public Works	26	2	2	2
Traffic Signal Installer, Sr	23	8	7	7
Traffic Signal Tech, Sr	23	11	8	8
Traffic Signal Installer	21	0	1	1
Traffic Signal Tech	21	4	7	7
Asst Traffic Signal Inst, Sr	19	3	3	3
Asst Traffic Signal Installer	18	11	11	11
FULL TIME Subtotal		40	40	40
Signs & Paint				
Traffic Signs/Markings Supt	28	1	1	1
General Foreman Public Works	26	1	1	1
Crew Supervisor CDL	24	3	3	3
Graphic Design Technician	23	2	2	2

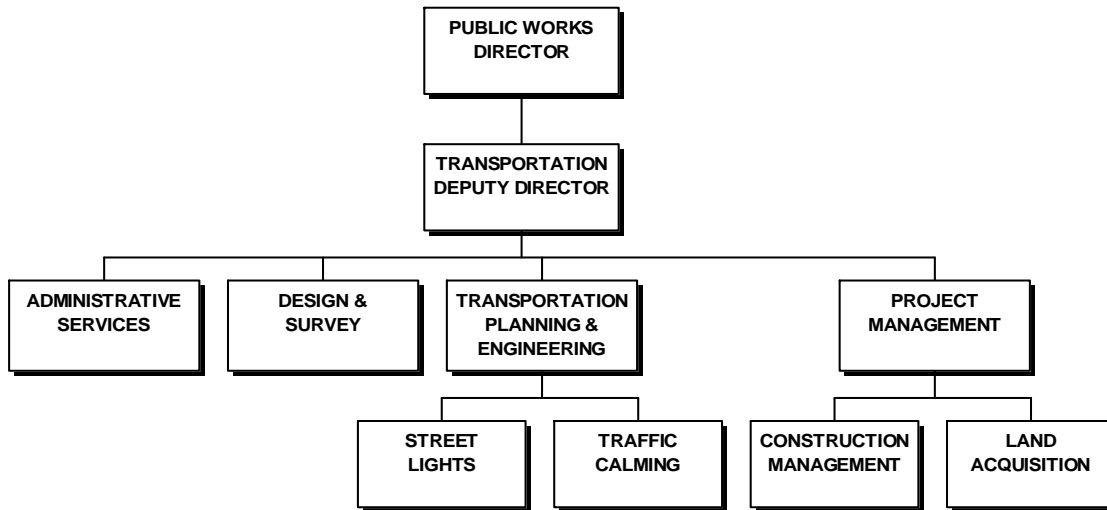
PUBLIC WORKS - ROADS AND DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Signs & Paint (cont)				
Traffic Signs/Markings Inst Sr	19	6	6	6
Traffic Signs/Markings Inst	18	1	1	1
FULL TIME Subtotal		14	14	14
FULL TIME Total		379	378	378
ALL POSITIONS Total		379	378	378



MISSION STATEMENT

The mission of the Public Works Transportation Division is to improve the safety and efficiency of existing Transportation infrastructure and Traffic Safety for the benefit of the citizens of DeKalb County.

PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares.

The Division has a Design and Survey section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects.

The Land Acquisition section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. The Transportation Planning and Engineering Section is responsible for the timely and comprehensive support to the citizens of DeKalb County and the monitoring, study, evaluation, authorization, and installation of traffic control devices with DeKalb County right-of-ways.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% Of Major Projects (\$25,000)				
Completed On Time	75%	90%	90%	95%
Completed Under Budget	75%	90%	75%	70%
% Completed Of Funded Sidewalks	95%	100%	95%	95%

PUBLIC WORKS - TRANSPORTATION**FUNCTION: PLANNING & PUBLIC WORKS****ACTIVITY MEASURES**

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Road Design Projects Completed	12	14	13	12
Construction Projects Managed	32	45	112	59
Acquisitions	76	360	150	400
Land Acquisitions Condemnations	4	41	5	50
Traffic Counts	320	300	275	300
Miles of Sidewalks Constructed	23	12	23	35

MAJOR ACCOMPLISHMENTS IN 2006

Completed design project for intersection improvements on Covington Highway at Scarborough Drive/Park Central Boulevard

Completed Stephenson Road Widening Improvements design project for Phase 2.

Received \$2.3 Million in equipment, contracts, and signal timing services from the Governor's Fast Forward Signal Timing Program for improvements to various corridors within DeKalb County.

Eliminated the Traffic Calming Initial Interest Petition and Traffic Calming Study backlog by using updated, more efficient database technologies and consultant services to compliment staff.

Three major bridge projects and interchanges were let to construction.

Six streetscape projects were let to construction.

Eight intersection projects were let to construction.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Infrastructure**

To improve the safety and efficiency of existing transportation infrastructure.

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.

To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRTA, ARC, etc.) for the benefit of the citizens of DeKalb County.

Economic Development

To work with Georgia Department of Transportation, State and Federal agencies to capture funding for projects.

Human Services

To transmit Traffic Calming program information to as many interested DeKalb County residents as possible.

Financial Strength

To sustain funding for any increase in street lights' electrical costs.

Organizational Effectiveness

To continue to develop training programs for Traffic Engineering personnel.

To reduce the number of neighborhoods seeking program services through the increased use of initial interest petitions and the installation of measures.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, six Inspector III positions were transferred to the Water and Sewer Department. In 2005, The Signals Section and the Signs and Paint Section were transferred to Roads and Drainage. One Purchasing Technician and thirteen other positions in the Traffic Engineering Section were also transferred. The total amount transferred was \$3,314,910 (including salaries, benefits and operating expenses) and 68 positions.

PUBLIC WORKS - TRANSPORTATION

FUNCTION: PLANNING & PUBLIC WORKS

MAJOR BUDGETARY IMPACTS (Cont.)

2007

\$33,400 is recommended for lease purchase of two F-150 Pick Up vehicles. These vehicles will be assigned to the Transportation Division's Construction Management Staff.

Future

Transportation's goal is to continue to seek funding for transportation projects through the State and Federal process and to maintain, operate, and meet deadlines in the department. To implement the list of HOST projects approved and funded.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administrative Services	\$480,582	\$570,674	\$893,390	\$903,023
Construction Management	683,075	888,206	1,002,704	1,003,290
Design & Survey	505,103	481,658	573,242	573,785
Engineering Operations	497,988	76,013	0	35,990
Host Project Mgr Task Force	0	55,375	0	0
Land Acquisition	252,706	265,525	301,621	301,621
Non-Classified	2,248	1,488	0	0
Signals	375,963	132,901	2,000	35,382
Signs & Paint	76,723	21,584	35,446	35,966
Traffic Calming	252,186	434,184	309,453	402,762
Traffic Engineering Administration	595,760	760,838	851,867	903,142
Traffic Lights	426,303	126,207	0	60
	\$4,148,636	\$3,814,652	\$3,969,723	\$4,195,021

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$2,780,369	\$2,921,630	\$3,130,791	\$3,130,791
Purchased / Contracted Services	243,983	476,082	349,712	513,837
Supplies	696,502	218,134	73,437	105,567
Capital Outlays	68,387	53,305	6,200	35,242
Interfund / Interdepartmental	359,394	145,500	409,583	409,583
	\$4,148,636	\$3,814,652	\$3,969,723	\$4,195,021

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Designated Services	\$4,148,636	\$3,814,652	\$4,195,021
	\$4,148,636	\$3,814,652	\$4,195,021

AUTHORIZED POSITION LIST BY COST CENTER				
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administrative Services				
Dep Dir Transportation Engrg	AI	1	1	1
Assistant Dir, Transportation	AH	1	0	0
Associate Dir, Transportation	AF	1	0	0
Admin Operations Mgr	28	1	1	1
Administrative Assistant I	21	2	2	2
Payroll Personnel Tech Sr	21	1	1	1
Requisition Technician	21	1	2	2
Accounting Tech Senior	19	0	1	1
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		9	9	9
Engineering Operations				
Street Light Coordinator	N/A	1	0	0
FULL TIME Subtotal		1	0	0
Design & Survey				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	1	1	1
Engineer	28	1	2	2
Design Spec Transportation	25	1	1	1
Engineering Technician Senior	24	2	2	2
FULL TIME Subtotal		6	7	7
Drainage				
Crew Worker	16	0	(1)	(1)
FULL TIME Subtotal		0	(1)	(1)
Construction Management				
Engineering Supervisor	33	1	1	1
Engineer, Principal	30	1	1	1
Engineer, Senior	29	2	1	1
Chief Construction Inspector	28	1	2	2
Construction Inspector	25	4	4	4
Utilities Coordinator	25	1	1	1
Engineering Technician Senior	24	2	2	2
FULL TIME Subtotal		12	12	12
Land Acquisition				
Land Acquisition Supervisor	25	1	1	1
Specification Specialist	25	1	1	1
Land Acquisition Specialist	21	4	4	4
FULL TIME Subtotal		6	6	6

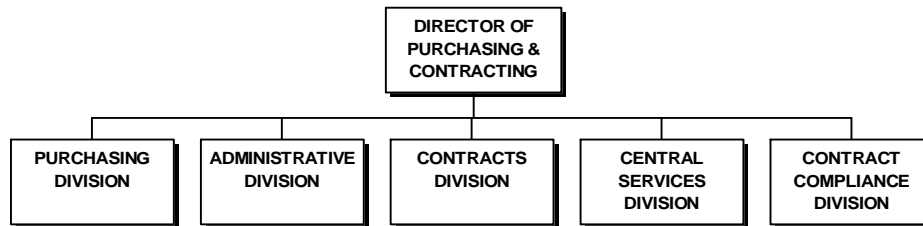
PUBLIC WORKS - TRANSPORTATION

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Road Maintenance				
Engineering Technician Senior	24	0	(1)	(1)
FULL TIME Subtotal		0	(1)	(1)
Traffic Engineering Administration				
Engineering Supervisor	33	1	1	1
Engineer, Principal	30	0	1	1
Engineer, Senior	29	4	3	3
Engineer	28	3	3	3
Multi Use Transportation Coord	26	1	1	1
Construction Inspector	25	0	1	1
Design Spec Transportation	25	0	1	1
Engineering Technician Senior	24	3	2	2
FULL TIME Subtotal		12	13	13
Traffic Calming				
Engineer, Principal	30	1	1	1
Engineer, Senior	29	2	1	1
Engineer	28	0	1	1
Engineering Technician Senior	24	1	3	3
Office Assistant Senior	19	1	0	0
FULL TIME Subtotal		5	6	6
Streetlights				
Engineer	28	1	1	1
FULL TIME Subtotal		1	1	1
FULL TIME Total		52	52	52
ALL POSITIONS Total		52	52	52

**MISSION STATEMENT**

The mission of Purchasing and Contracting is to provide centralized product search, purchasing, contracting services, centralized bidding and contracting services for supplies and services, to operate the mail processing and the mail courier services for all departments, to provide review and processing of two party checks, and to insure all vendors can participate in the procurement process.

PROGRAM DESCRIPTION

The Purchasing Department is an administrative services department, which provides centralized product search and procurement services for all County departments. The department administers the formal bid program, development and coordination of specifications for bid items, and coordinates the print shop, and the mailroom. The contracts section reviews and processes standard and routine documents requiring the signature of the CEO.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% OF OPEN MARKET PURCHASE REQUISITIONS PROCESSED WITHIN 18 DAYS	75%	72%	72%	73%
% OF ITEMS ADVERTISED FOR BID WITHIN 2 WEEKS	75%	73%	73%	74%
% OF CONTRACTS PROCESSED FOR REVIEW WITHIN 4 WEEKS OF RECEIPT	70%	67%	67%	68%
% OF MAIL PROCESSED SAME DAY OF RECEIPT	85%	89%	88%	85%
% OF ANNUAL CONTRACTS PROCESSED PRIOR TO EXPIRATION	75%	73%	74%	74%
% OF CHANGE ORDERS PROCESSED WITHIN 5 DAYS	70%	69%	69%	69%
% OF 2 PARTY CONTRACTS EXECUTED WITHIN 30 DAYS AFTER AWARDED	80%	77%	78%	79%
% OF INVOICE PROBLEMS RESOLVED WITHIN 10 DAYS	75%	72%	68%	69%

PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Purchasing				
Invitations to Bid Processed	295	311	316	325
Purchase Requisitions Processed	7,410	7,505	7,510	7,525
Purchase Orders Issued	7,341	7,468	7,496	7,510
Supply/service contracts let	985	997	1,004	1,020
Request for Proposals Issued	23	25	28	35
Telephone calls processed per day	280	288	291	300
Mailings (Bids & RFP's)	9,578	9,611	9,631	9,650
Auction Sales Total	\$916,155	\$1,297,455	\$1,953,470	\$1,500,000
Contracts				
Construction Bid Packages approved	22	26	29	40
Action on change orders	131	134	138	150
Action on contracts	411	419	422	435
Action on notices of award	85	89	92	100
Plats reviewed	60	63	58	60
Central Services/Mail Room				
Pieces of mail handled	2,410,670	2,413,310	2,413,915	2,414,100
Dollar amount of postage used	\$493,397	\$494,890	\$498,910	\$500,000
Number of Copies made	1,254,210	1,256,000	1,260,700	1,265,000
Administration				
New Bidders Qualified	850	918	926	950
No. Blanket Contract items Entered	19,000	20,480	21,120	22,000
No. Bid openings	314	311	316	325
No. Agendas Items prepared	148	150	154	160
Enter line items in Oracle for annual contracts	4,250	5,215	5,312	5,400
No. help desk tickets resolved	1,910	1,901	956	800
Contract Compliance				
Small business meetings and conferences	148	151	154	160
Small disadvantage business registered	501	530	548	560
Number vendor contacts made	2,734	2,840	2,916	3,000

MAJOR ACCOMPLISHMENTS IN 2006

During 2006 the Department of Purchasing and Contracting completed reorganization, enhanced the Automated Purchasing System (APS) and expanded the Purchasing Card Program Countywide. This department also conducted the "How to do Business with DeKalb County" presentation at several seminars and expositions along with the expansion of the monthly "Lunch and Learn" seminars for small businesses.

PURCHASING AND CONTRACTING**FUNCTION: GENERAL GOVERNMENT****MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Organizational Effectiveness**

- To process purchase requisitions and invitations to bid in an efficient manner.
- To continue Oracle Automated Purchasing System (APS) training program for County departments.
- To continue to expand Automated Purchasing System (APS) punch-out program.
- To enhance vehicle repair parts automated procurement process.
- To implement computer-to-computer invoice payment system.
- To reprint Purchasing and Contracting policies and procedures manual.
- To enhance reporting and tracking system.

Infrastructure

- To complete implementation of the automated purchasing system.
- To enhance Oracle Automated Purchasing System (APS) to assist end users.
- To administer purchasing card program countywide.
- To process PR's, PO's, Invitations to bid and RFP's in an expeditious manner, in accordance with the Code and meeting legal requirements.
- To provide daily mail service to all County Departments and Agencies.

Human Services

- To expand Local Small Business Enterprise Program.

MAJOR BUDGETARY IMPACTS**Previous**

The office of Contract Compliance was transferred in 2002. One Assistant County Attorney was transferred to the Contracts Division in 2003. In 2003, the Purchasing Department reorganized. The Fleet Maintenance section was abolished and five positions were transferred to Public Works- Fleet Maintenance Department in 2004. In 2004 one Assistant County Attorney was transferred to the Law Department. One accountant was transferred from the Finance Department to manage the purchasing card program in 2005.

2007

There are no significant changes anticipated.

Future

There are no significant changes anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Central Services	\$287,376	\$641,615	\$308,937	\$382,121
Contract Compliance	392,159	378,025	421,241	458,737
Contracts	878,906	849,299	1,010,892	1,026,764
General	1,216,980	1,305,690	1,289,215	1,376,027
Procurement	687,677	760,865	885,539	939,489
Purchasing - Fleet Maintenance *	5,319	3,441	0	0
	\$3,468,417	\$3,938,935	\$3,915,824	\$4,183,138

* This cost center has been phased out; the only 2005 activity is the result of prior-year encumbered expenditures.

PURCHASING AND CONTRACTING

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$2,725,130	\$2,963,943	\$3,345,455	\$3,346,016
Purchased / Contracted Services	458,065	446,184	432,328	571,529
Supplies	210,956	467,131	99,317	179,241
Capital Outlays	65,970	49,164	14,104	61,731
Interfund / Interdepartmental	8,296	12,514	24,620	24,620
	\$3,468,417	\$3,938,935	\$3,915,824	\$4,183,138

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$3,463,098	\$3,935,495	\$4,183,138
Public Works - Fleet Maintenance	5,319	3,441	0
	\$3,468,417	\$3,938,935	\$4,183,138

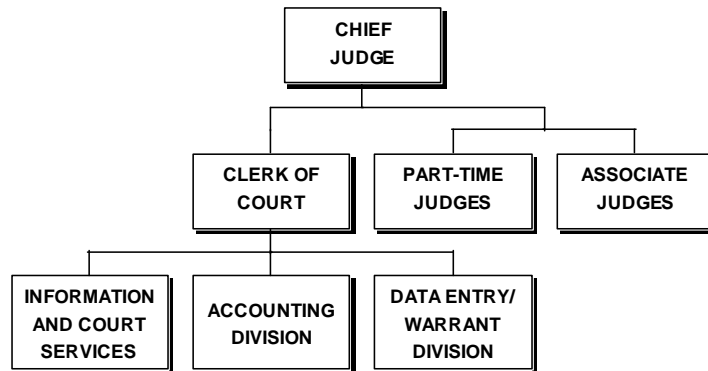
AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
General				
Asst Dir Purchasing & Contract	AH	1	1	1
AstDirPurchCont&LegalAffairs	AH	1	0	0
Dir Purchasing Contracting	AE	1	1	1
Consultant, Senior	AB	1	1	1
Deputy CPO Administrative Oper	29	1	1	1
Senior Systems/Procedure Admin	28	1	1	1
Accountant	25	1	1	1
Supervisor Administrative Oper	25	1	1	1
Administrative Assistant II	23	2	1	1
Secretary Executive	23	1	1	1
Purchasing Assistant	22	5	5	5
Administrative Assistant I	21	0	1	1
FULL TIME Subtotal		16	15	15
Central Services				
Mail Room Clerk-Lead	17	1	1	1
Mail Room Clerk	16	4	4	4
FULL TIME Subtotal		5	5	5
Contracts				
Deputy CPO Contract Administrator	32	1	1	1
Contract Administrator	28	7	9	9
Contract Assistant	22	3	4	4

PURCHASING AND CONTRACTING**FUNCTION: GENERAL GOVERNMENT**

FULL TIME Subtotal		11	14	14
Contract Compliance				
Deputy CPO Contract Compliance	31	1	1	1
Contract Compliance Officer Sr	26	3	3	3
Administrative Assistant II	23	1	0	0
Administrative Assistant I	21	0	1	1
Contract Compliance Assistant	19	1	1	1
FULL TIME Subtotal		6	6	6
Procurement				
Deputy CPO Purchasing	32	1	1	1
Senior Buyer	28	5	5	5
Buyer	25	2	2	2
Administrative Assistant II	23	1	1	1
Buyer Assistant	23	0	4	4
Contract Assistant	22	0	1	1
Purchasing Assistant	22	4	0	0
Administrative Assistant I	21	0	1	1
FULL TIME Subtotal		13	15	15
FULL TIME Total		51	55	55
ALL POSITIONS Total		51	55	55



MISSION STATEMENT

The mission of Records Court is to provide information, education and quality customer service while resolving legal issues with justice and equality for all citizens.

PROGRAM DESCRIPTION

Created by State law, the Records Court processes, hears, and determines cases involving violations of County Ordinances and Regulations, and State Traffic laws and regulations. The Records Court assesses fines, holds, trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. Records Court maintains court records for DeKalb County, MARTA, and Emory Police Department's traffic, parking and ordinance citations, Georgia State Patrol traffic citations, and ordinance violation citations issued by various DeKalb County departments.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Citations Processed	211,297	195,863	235,854	259,439
Traffic Cases	193,112	182,397	220,653	244,924
Other Violations	18,185	13,476	15,201	15,961
Fines Collected	139,190	162,621	130,264	145,895
Revenue Generated	\$15,990,287	\$20,967,789	\$22,059,159	\$23,162,117
Court Sessions	1,479	1,351	1,206	1,386
Warrants Issued	952	3,200	4,710	5,416

MAJOR ACCOMPLISHMENTS IN 2006

A new Case Management System was implemented. Also, positions within Records Court were reorganized. A special Educational Neglect calendar was implemented. A fourth courtroom began operating in the Magistrate Court building.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Financial Strength

To re-bid probation services contract which allows defendants who are unable to pay to contract with a probation company to arrange for fine payment.

To implement Web-based payments of fines.

RECORDERS COURT

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS

Previous

In 2004, funding for equipment/software and the conversion to a new Court Management and Imaging System was not recommended. The project will be considered as part of a larger multi-department technology improvement endeavor. Funding for the enhanced program is bundled and financed through the General Electric (GE) Master Lease Agreement. Funding in the amount of \$20,359 was appropriated for a new security system.

In 2006, an Assistant County Attorney position in the Law Department was transferred to Records Court and reclassified as a Court Administrator Records Court position.

2007

Additional staff was approved, 7 Records Technicians and 2 Tribunal Technicians Senior, to increase customer service by allowing for quicker input of citations into the system thereby allowing for quicker payment of fines. A departmental request for a dedicated Warrant Enforcement Division to serve outstanding Records Court bench warrants was deferred pending the results from the implementation of the Pilot Program approved in 2004.

Future

Space allocation issues with the movement of people within the public areas will be addressed in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Records Court	\$2,962,117	\$3,128,007	\$4,006,732	\$4,050,232
	\$2,962,117	\$3,128,007	\$4,006,732	\$4,050,232

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$2,115,533	\$2,424,987	\$2,998,096	\$2,998,096
Purchased / Contracted Services	201,221	269,496	441,866	451,196
Supplies	42,904	45,795	54,032	59,610
Capital Outlays	17,505	46,947	16,142	44,733
Interfund / Interdepartmental	584,954	340,782	495,096	495,096
Other Costs	0	0	1,500	1,500
	\$2,962,117	\$3,128,007	\$4,006,732	\$4,050,232

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Special Tax District - Unincorporated	\$2,962,117	\$3,128,007	\$4,050,232
	\$2,962,117	\$3,128,007	\$4,050,232

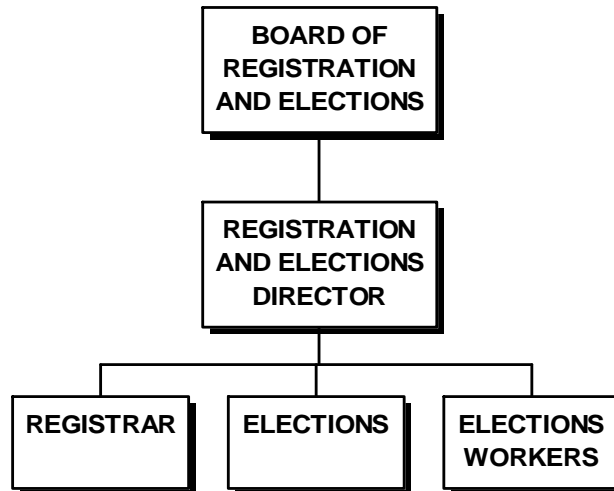
RECORDERS COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Recorders Court					
Judge Part-Time	AJ	3 PT	3	3	3
Associate Judge	AI		3	3	3
Court Administrator Rec Ct	AI		0	1	1
Chief Judge	AG		1	1	1
Clerk of Crt Recorders Court	31		1	1	1
Chief Dep Clerk Recorders Ct	26		1	1	1
Deputy Clerk Recorders Court	25		3	3	3
Administrative Assistant II	23		1	1	1
Office Software Specialist	23		1	1	1
Administrative Assistant I	21		2	2	2
Records Tech Lead Recorders Ct	21		5	5	5
Tribunal Technician Principal	21		1	1	1
Records Tech Sr, Recorders Ct	19		2	2	2
Tribunal Technician Senior	19		4	5	7
Records Tech Recorders Court	18		22	22	29
Tribunal Technician	18		4	3	3
FULL TIME Subtotal			51	52	61
PART TIME Subtotal			3	3	3
FULL TIME Total			51	52	61
PART TIME Total			3	3	3
ALL POSITIONS Total			54	55	64



MISSION STATEMENT

The DeKalb County Registration and Elections Office is committed to serving the public; registering all eligible citizens to vote; assigning voters to respective precincts in accordance with state and federal law; maintaining accurate registration records; conducting with integrity all primaries, federal, state, county and municipal elections in accordance with the Georgia Election Code; serving candidates and the public by answering questions regarding elected officials and election districts, election statistics, and other registration and election-related matters; and operating all polling locations, including absentee poll for federal, state, county and municipal elections.

PROGRAM DESCRIPTION

The Registration Division is responsible for: registering of all eligible voters; recording voter changes of name/address; removal of voters for various reasons such as felonies, death, etc; digitizing each voter signature from new registration applications or change of name; securing polling locations that that are handicap accessible; consolidating, altering, and dividing precincts as outlined in the Georgia Election Code; maintaining and updating all district lines in accordance with applicable legislation; ensuring all new legislation is implemented as required for standard operating procedures; training temporary staff to assist in the day-to-day as well as election day events; and training. Staffing and operating the absentee poll in the use of Touch Screen and Optical Scan voting equipment.

The Elections Division is responsible for: qualifying Nonpartisan candidates; processing and maintaining Campaign Contribution Disclosure Reports and Financial Disclosure Statements; developing the digital ballot image for Touch Screen Voting Systems using the Global Election Management System (GEMs); calculating the requirements and ordering optical scan Absentee/Provisional/Challenged Ballots; recruiting staff and training poll officials, warehouse workers, and equipment delivery personnel; delivering supplies and equipment; exercising operational control over precincts on election day; performing ballot tabulation on election night; servicing and maintaining voting units; and applying electrical power to recharge back-up battery powered voting units on a rotational schedule.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Registered Voters	404,539	388,993	396,000	400,000
New Registered Voters	74,400	31,449	36,388	22,000
Registration Cards Scanned	85,258	20,732	44,136	27,000
Name & Address Change	52,845	20,732	23,181	25,000
Deletions/Transfers	46,813	25,095	36,110	21,000
Total # of Precincts	189	189	189	191
Total # Poll Workers Trained	5,670	1,127	8,200	1,500

MAJOR ACCOMPLISHMENTS IN 2006

Continued implementation of rules and regulations regarding Help America Vote Act (HAVA). Audited all 189 precincts, made corrections and changes as needed and audited the voter registration file. Attended training on new election laws, procedures, and equipment. Revised election procedures to incorporate new election laws. Performed American with Disability Association (ADA) precinct compliance surveys.

As of July 31, processed 66,310 registration cards, including 17,660 new voter registration cards entered and 21,187 signatures digitized; 10,691 name / address changes; 20,362 deletions for deceased, moved out-of-state, voter requests and felonies; 8,858 transferred to other counties within the state; and 7,426 duplicates.

In January, mailed 8,959 National Change of Address (NCOA) Confirmation Notices and in April, mailed 7,086 National Change of Address (NCOA) Confirmation Notices.

Received, inventoried and accepted 382 state-of-the-art electronic ExpressPoll Book devices as part of a new equipment deployment. Seventeen non partisan candidates were qualified, three for State Court Judge and fourteen for Board of Education. One special election for City of Stone Mountain was conducted; and two countywide elections (General Primary and General Primary Runoff).

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions and no contact confirmations.

To audit precincts to ensure each street is in the correct political district. Extensively cross-train staffs on all electronic voting equipment to better serve the citizens of DeKalb County.

To operate absentee and advance voting poll for four elections in 2007 and continue to train on new Direct Recording Electronic (DRE) voting units and Express Poll (electronic poll books) for use in Absentee and Advance Voting.

To recruit staff and conduct formal training of poll officials and election workers.

To conduct election warehouse operations to include receiving, establishing property accountability, and performing functional tests on Express Poll Units.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$3,586,148 was approved for the basic operating budget. This increase was due to multiple elections and the national election that were held in 2004. An additional Registration Technician (time-limited) position was added to assist with post-election duties.

In 2005, the approved budget of \$1,891,379 reflects that this period was not a major election year.

In 2006, the approved budget of \$5,312,717 reflects that this period is a major election year. The passage of Georgia's voter identification law where local registrars are responsible for providing picture identification cards increased the work load of the department. On September 26, 2006, the Board of Commissioners created two new positions; Election Coordinator Supervisor and an Election Coordinator Senior. On October 12, 2006, a time-limited Voter Registration Technician position expired.

2007

The decrease of the 2007 budget relative to the 2006 Budget is primarily due to the decrease in the number of elections to be supported in an off-year. The 2007 Budget includes full-year funding for two positions created on September 26, 2006.

Future

Registrar responsibilities will continue to expand with the growth of DeKalb County. This will lead to the addition of new precincts and polling locations.

REGISTRAR AND ELECTIONS

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Election Workers	\$213,709	\$1,025,894	\$0	\$0
Elections	1,369,760	2,010,012	1,083,778	1,284,237
Registrar	761,251	956,483	1,045,816	1,053,583
	<u>\$2,344,720</u>	<u>\$3,992,389</u>	<u>\$2,129,594</u>	<u>\$2,337,820</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,053,152	\$2,384,166	\$891,216	\$891,216
Purchased / Contracted Services	1,156,677	1,299,398	1,250,342	1,347,229
Supplies	120,423	292,000	(30,593)	80,746
Capital Outlays	7,156	6,721	17,434	17,434
Interfund / Interdepartmental	7,312	5,104	1,195	1,195
Other Financing Uses	0	5,000	0	0
	<u>\$2,344,720</u>	<u>\$3,992,389</u>	<u>\$2,129,594</u>	<u>\$2,337,820</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	<u>\$2,344,720</u>	<u>\$3,992,389</u>	<u>\$2,337,820</u>
	\$2,344,720	\$3,992,389	\$2,337,820

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Registrar					
Director Elections	AF		1	1	1
Asst. Dir., Regist.& Elections	31		1	1	1
Election Supervisor	26		0	1	1
Administrative Assistant II	23		1	1	1
Election Coordinator	23		5	5	5
Office Software Specialist	23		0	1	1
Supply Specialist	21		1	1	1
Voter Registration Technician	21		4	4	4
FULL TIME Subtotal			13	15	15

REGISTRAR AND ELECTIONS

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Elections					
Temp Election Worker III	TE	15 T	12	15	15
Temp Election Worker II	TD	45 T	46	45	45
Temp Election Worker I	T		1	0	0
Temp Election Worker IV	T		1	0	0
TEMP Subtotal			60	60	60
	FULL TIME Total		13	15	15
	TEMPORARY Total		60	60	60
	ALL POSITIONS Total		73	75	75

RENTAL MOTOR VEHICLE EXCISE TAX FUND

FUNCTION: LEISURE SERVICES

PROGRAM DESCRIPTION

This fund provides an accounting entity for recording transactions involving DeKalb County's 3% tax levy on the rental of motor vehicles in DeKalb County. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Primary Goal

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

MAJOR BUDGETARY IMPACTS

Previous

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the DeKalb Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The Development Authority of DeKalb County issued 10-year bonds with the County's lease payments servicing the bond indebtedness in December 2006.

2007

The tax will be effective January 1, 2007.

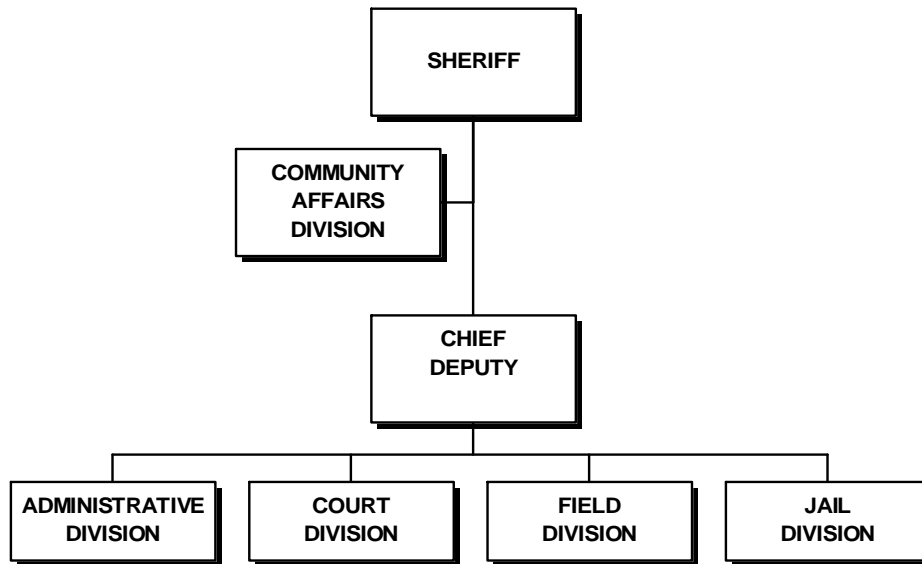
Future

No significant budget impacts are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Rental Motor Vehicle Excise Tax Fund	\$0	\$0	\$750,000	\$750,000
	\$0	\$0	\$750,000	\$750,000

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$0	\$0	\$750,000	\$750,000
	\$0	\$0	\$750,000	\$750,000

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Rental Motor Vehicle Excise Tax Fund	\$0	\$0	\$750,000
	\$0	\$0	\$750,000



MISSION STATEMENT

The DeKalb County Sheriff's Department is committed to managing the jail facility, court services, field division (processing warrants), and providing quality services in an efficient and effective manner. We espouse ethics, honesty, openness, and fairness in our professional and personal lives. We are dedicated to providing equal enforcement and protection of the law without prejudice or favor. We seek to establish goals in partnership with the community and to prioritize problems based on community concerns. We value respect, honoring the rights and dignity of each person we are called upon to serve. We hold ourselves and others accountable to maintain the highest degree of integrity, to present a professional demeanor, to obey all laws and ordinances, and to serve as role models in our community. Motto: "Treat people as you would want to be treated".

PROGRAM DESCRIPTION

The Sheriff's Department has five major divisions/functions. The Sheriff's Office is the executive arm of the overall agency and is responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Office of Professional Standards (OPS) conducts investigations and inspections of DKSO personnel and facilities. The Public Information Office provides accurate and timely information to the media, community and employees of the DKSO. The Office of Accreditation reviews practices to ensure accountability of the services and formalizes essential management procedures. The Office of Labor Relations and Legal Affairs establishes standards and procedures whereby employees may resolve disputes or complaints and also reviews policies of various divisions to diminish legal liability inherent to law enforcement. The Office of Special Projects serves as the Sheriff's point of contact for complaints and time sensitive projects. The Office of Training is responsible for conducting state required training for all sworn personnel and ensures all personnel are adequately trained to perform their job duties.

The Administrative Division provides the traditional administrative services for all divisions in the department, including design and maintenance of computer systems.

The Field Division serves all writs, processes, or other orders of the courts. Executes criminal arrest warrants. Transports all prisoners for medical treatment or custodial detention, and mental patients under court order. Evicts respondents in domestic violence cases.

The Jail Division receives all persons who are arrested in DeKalb County on State, County, or local charges by any law enforcement agency. Houses prisoners until they are either released on bond, or until they are sentenced or set free by the Courts.

The Court Division provides security for the judges, counselors, prisoners, and the public assembled in court. Maintains order in the courts. Sequesters jurors and witnesses during trials.

PROGRAM DESCRIPTION (cont.)

The Community Relations Division maintains liaison with neighborhood groups, and fosters the cooperation and active participation of the community to reduce and prevent crime.

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Criminal				
Arrests	9,445	5,323	4,297	4,400
Arrests-Fugitives	961	1,528	1,454	1,758
Transport to Mental Facilities	1,386	1,175	1,837	1,850
Warrants Processed	15,778	14,038	13,555	15,005
Citations Processed	692	222	289	300
Civil				
Writs Processed	8,970	8,413	7,535	7,900
Fi Fa's Executed	147	81	50	66
Court				
Regular Court Hours	124,536	153,251	175,011	190,000
Overtime Court Hours	3,092	3,648	5,317	5,500
Jail				
Avg. Daily Population	3,070	2,856	2,849	2,925
Inmate Days in Jail	1,045,012	1,056,309	1,040,257	1,060,900
Inmates Received	40,916	40,509	44,681	45,576

MAJOR ACCOMPLISHMENTS IN 2006

The DeKalb County Sheriffs Office Jail Operations Division was released from the requirements of the court-appointed monitor as required by the Adam's Settlement Agreement, and the department received re-accreditation by the Commission on Accreditation of Law Enforcement Agencies (CALEA). The Sheriffs Office implemented the Victim Information Notification Everyday (VINES) system which alerts victims before the release of the inmate involved in their case and the E-Vigilance system which uses technology to fingerprint inmates to ensure a positive identification of all inmates before release this department also utilizes the computer statistics (COMPSTAT) model of tracking statistics of the services and personnel of the Field Services Division.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To decrease the number of vacant detention officer positions through aggressive recruitment efforts and retention of current staff members.

To transition security services from the existing Juvenile Court to the new Juvenile Court complex and detention center located on Memorial Drive.

To obtain accreditation from the American Correctional Association (ACA).

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$61,656,018 was approved for basic operating expenses. No additions to personnel were approved. In 2005 \$63,865,765 was approved for basic operating expenses. \$1,320,795 of additional funding was approved including funding for 57 additional Detention Officers in the Jail Division to address staffing needs highlighted in the 2003 Staffing Study, \$24,700 for 13 Automated External Defibrillators for the Courthouse, and \$10,000 for a scissor-lift unit in the Jail facility. Seven positions were added per BOC action on June 14, 2005 and 12 positions added per BOC action on July 12, 2005.

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS (cont.)

2007

The 2007 Budget includes funding in the amount of \$343,964 for twelve additional positions which will provide security for the new Juvenile Court facility. Funding in the amount of \$537,569 was budgeted for 26 additional vehicles for various divisions of the Sheriff's Department. An additional 2% or \$780,000 is included in the budget to accommodate raises for all sworn positions along with \$310,778 for the starting salary adjustment for Detention Officers.

Future

There will continue to be on-going challenges, such as employee turnover and the overall growth of the criminal justice system in DeKalb County. These concerns will continue to have an impact on the responsibilities of the Sheriff's Office.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administrative Division	\$1,807,012	\$2,178,138	\$1,996,684	\$2,124,063
Community Relations	157,058	110,532	159,109	159,338
Courts	6,923,324	8,238,353	8,547,028	8,763,500
Field Division	6,870,072	8,951,465	10,179,261	10,371,277
Jail	45,513,805	47,835,315	45,666,931	47,840,705
Jail Inmate Services	149,625	68,207	146,689	161,764
Sheriff's Office	2,410,494	2,635,599	2,676,298	2,719,932
	\$63,831,391	\$70,017,610	\$69,372,000	\$72,140,579

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$40,616,279	\$44,065,859	\$47,352,309	\$47,352,307
Purchased / Contracted Services	14,553,966	16,416,650	13,971,540	15,436,443
Supplies	7,228,043	7,780,264	6,440,532	7,536,004
Capital Outlays	542,685	324,508	331,831	486,335
Interfund / Interdepartmental	746,644	892,746	1,177,694	1,177,694
Other Costs	126,687	179,343	98,094	151,795
Debt Service	0	297,179	0	0
Other Financing Uses	17,087	61,061	0	0
	\$63,831,391	\$70,017,610	\$69,372,000	\$72,140,579

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$63,831,391	\$70,017,610	\$72,140,579
	\$63,831,391	\$70,017,610	\$72,140,579

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER					
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Sheriff's Office					
Deputy Sheriff Capt(28 d/cyl)	E31		2	2	2
Deputy Sheriff Lt (28 d/cyl)	E30		2	2	2
Deputy Sheriff Sgt(28 d/cyl)	E28		5	5	5
Deputy Sheriff Master(28d/)	E26		7	7	7
Deputy Sheriff Sr (28 d/cy)	E25		2	1	1
Deputy Sheriff (28 d/cyl)	E24		1	0	0
Detention Officer III (28d/)	E24		1	1	1
Chief Deputy Sheriff	AE		1	1	1
Director, Labor Relations	33		1	1	1
Medical Services Coordinator	31		1	1	1
Public Information Officer	28		1	1	1
Special Projects Coordinator	28		1	1	1
Administrative Coordinator	25		2	2	2
Audiovisual Production Spec	24		1	1	1
Administrative Assistant I	21		5	5	5
Licensed Practical Nurse	21		1	1	1
Detention Technician	19		1	0	0
Sheriff	\$136,432		1	1	1
FULL TIME Subtotal			36	33	33
Administrative Division					
Deputy Sheriff Major(28d/cy)	E33		1	1	1
Detention Officer III (28d/)	E24		1	1	1
Dept Information Systems Mgr	31		1	1	1
Fiscal Officer	29		1	1	1
Administrative Operations Mgr	28		1	1	1
Departmental Microsystems Spc	28		4	4	4
Finance Division Supv	25		1	1	1
Supply Supervisor	24		1	1	1
Administrative Assistant I	21		0	1	1
Payroll Personnel Tech Sr	21		4	4	4
Sheriff Processing Tech Sr	20		2	2	2
Detention Technician	19		4	5	5
Payroll Personnel Technician	19		1	1	1
FULL TIME Subtotal			22	24	24
Community Relations					
Chaplin	26		1	0	0
Program Promotion Specialist Senior	25		1	0	0
Administrative Assistant I	21		1	0	0
FULL TIME Subtotal			3	0	0

SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Field Division					
Deputy Sheriff Capt(28 d/cyl)	E31		2	2	2
Deputy Sheriff Lt (28 d/cyl)	E30		5	5	5
Deputy Sheriff Sgt(28 d/cyl)	E28		8	10	10
Deputy Sheriff Master(28d/)	E26		33	38	38
Field Training Officer(28 d/)	E26		11	11	11
Deputy Sheriff Sr (28 d/cy)	E25		7	13	13
Deputy Sheriff (28 d/cyl)	E24		10	12	12
Warrant ProcessingCoordinator	26		1	1	1
Sheriff Processing Unit Supv	24		3	3	3
Administrative Assistant I	21		1	1	1
Investigative Aide Senior	21		1	1	1
Sheriff Processing Tech Sr	20		11	16	16
Communications Operator	19		6	6	6
Investigative Aide	19	1 PT	1	1	1
Sheriff Processing Technician	19		10	4	4
FULL TIME Subtotal			109	123	123
PART TIME Subtotal			1	1	1
Jail					
Deputy Sheriff Major(28d/cy)	E33		1	0	0
Deputy Sheriff Capt(28 d/cyl)	E31		4	3	3
Deputy Sheriff Lt (28 d/cyl)	E30		9	9	9
Deputy Sheriff Sgt(28 d/cyl)	E28		24	22	22
Deputy Sheriff Master(28d/)	E26		2	0	0
Detention Sgt (28 d/cyl)	E26		10	14	14
Jail Training Officer(28d/c)	E26		17	17	17
Deputy Sheriff Sr (28 d/cy)	E25		5	0	0
Deputy Sheriff (28 d/cyl)	E24		4	0	0
Detention Officer III (28d/)	E24		174	155	155
Detention Officer II (28d/cy)	E23		95	115	115
Detention Officer I (28d/cy)	E21		109	107	107
Chief Jail Operations	AI		1	1	1
Chaplin	26		0	1	1
Detention Recreation Supv	24		1	1	1
Sheriff Processing Unit Supv	24		5	5	5
Library Specialist Senior	23		1	1	1
Administrative Assistant I	21		1	1	1
Sheriff Processing Tech Sr	20		22	24	24
Accounting Technician Senior	19		6	4	4
Detention Technician	19		49	49	49
Sheriff Processing Technician	19		9	8	8
FULL TIME Subtotal			549	537	537

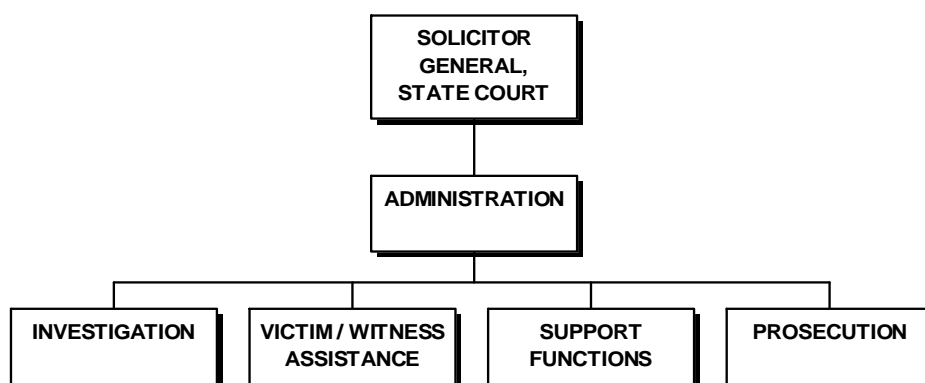
SHERIFF

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Courts					
Deputy Sheriff Major(28d/cy)	E33		1	1	1
Deputy Sheriff Lt (28 d/cyl)	E30		1	1	1
Deputy Sheriff Sgt(28 d/cyl)	E28		8	8	8
Deputy Sheriff Master(28d/)	E26		52	68	68
Field Training Officer(28 d/)	E26		9	8	8
Deputy Sheriff Sr (28 d/cy)	E25		15	4	4
Deputy Sheriff (28 d/cyl)	E24		6	2	4
Detention Officer III (28d/)	E24		0	1	1
Detention Officer I (28d/cy)	E21		4	4	10
Civil Process Unit Coord	24		1	1	1
Administrative Assistant I	21		1	1	1
Sheriff Processing Tech Sr	20		3	4	4
Accounting Technician Senior	19		1	2	2
Detention Technician	19		16	18	22
Sheriff Processing Technician	19		1	1	1
FULL TIME Subtotal			119	124	136
FULL TIME Total			838	841	853
PART TIME Total			1	1	1
ALL POSITIONS Total			839	842	854



MISSION STATEMENT

The mission of the Solicitor General is to prosecute those responsible for misdemeanor crimes committed in DeKalb County diligently, fairly, justly, efficiently and effectively, while maintaining the highest ethical standards and ensuring that justice prevails for the victims, defendants, and citizens of DeKalb County.

PROGRAM DESCRIPTION

The Solicitor General is elected by popular vote for a four-year term. The Solicitor's Office is responsible for the prosecution of misdemeanor cases committed in DeKalb County. To support this mandate, this department retrieves documents from arresting agencies; secures criminal histories and driving records; contacts victims and witnesses; investigates cases; drafts and files accusations; makes sentencing recommendations; attends arraignments; negotiates pleas; participates in bench and jury trials; appears at other court actions including preliminary hearings, attends jail plea arraignments, and attends bad checks and motion hearings. All employees assist in providing training to law enforcement agencies and reaching out to the community to educate the citizens about domestic violence, driving under the influence (DUI), and other crimes that affect their lives.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Total cases received	3,507	11,121	13,628	14,991
Bad check cases received	660	N/A	346	381
Domestic Violence cases received	2,187	2,737	3,644	4,008
Warrants dismissed	1,252	1,809	N/A	N/A
Accusations filed	10,793	10,127	13,603	14,963
Guilty/Nolo pleas	12,963	11,962	14,642	14,788
Cases on Jury calendar	6,857	4,691	6,440	7,084
Cases tried by Jury	346	317	564	620
Probation Revocations	2,134	2,358	2,317	2,549
Jail Cases	6,082	5,232	3,242	1,566
Dismissed for Want of Prosecution	N/A	N/A	1,307	1,438

MAJOR ACCOMPLISHMENTS IN 2006

Continued in 2006 to efficiently, effectively, and fairly prosecute misdemeanor criminal cases and continued to improve conviction rates in domestic violence and DUI refusal cases. The most significant accomplishment of 2006 was the creation and implementation of Educational Neglect/Truancy Court, a joint effort between the Solicitor's Office, DeKalb County Police Department (DKPD), State Court and Recorder's Court, and the first of its kind in Georgia. DKPD Officers issue citations to parents who are not ensuring their children are in school. The parents must appear in Recorder's Court before Judge R. Joy Walker, sitting as State Court Judge by designation, to explain why their children have not been attending school. This gives the Solicitor's office a chance to intervene with the

MAJOR ACCOMPLISHMENTS IN 2006 (CONT.)

family and match them with community resources to cure underlying conditions in the home causing the problem. Federal funding and private donations have been secured in order to further the goals of the program and a youth rally was held at Stonecrest Mall on August 12th where local artists donated their time to spread the “stay in school” message.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY’S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To continue to improve the efficiency in the prosecution and processing of misdemeanor cases by shortening the disposition timeframe.

To continue expansion of the Truancy Intervention Program and Educational Neglect Court.

MAJOR BUDGETARY IMPACTS

Previous

In 2003, the budget contained full year funding for the positions added in 2002 to support the new State Court judgeship.

In 2004, there were no significant budgetary impacts.

During 2005, four part-time Attorney positions were reallocated to four full-time Attorney positions and four part-time Investigator positions were reallocated to four full-time Investigator positions.

The 2006 budget included \$128,000 for two full-time positions, an Attorney IV and a Victim Witness Assistant Program Coordinator. These positions were previously funded through a grant that expired in 2005.

2007

Robert James was sworn in as the new Solicitor General. A part-time Investigator Senior position was converted into a full-time Investigator Principal position in order to keep pace with the increased case flow and additional responsibilities associated with the Truancy Intervention Project. An additional vehicle was recommended for this position. The 2007 budget also includes an Administrative Coordinator position to provide administrative support to the Solicitor and the Truancy Unit.

Future

No significant budgetary impacts are anticipated in the future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Solicitor - State Court	\$3,158,858	\$3,493,926	\$3,954,315	\$4,004,258
Solicitor - Victim Assistance	480,505	670,519	794,814	808,120
	\$3,639,363	\$4,164,446	\$4,749,129	\$4,812,378

SOLICITOR GENERAL, STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$3,204,845	\$3,765,270	\$4,313,021	\$4,313,020
Purchased / Contracted Services	129,363	146,334	249,272	251,192
Supplies	120,717	136,776	69,705	93,883
Capital Outlays	6,989	46,692	22,411	59,563
Interfund / Interdepartmental	68,009	36,547	55,965	55,965
Other Costs	24,810	0	38,755	38,755
Other Financing Uses	84,629	32,826	0	0
	\$3,639,363	\$4,164,446	\$4,749,129	\$4,812,378

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$3,639,363	\$4,164,446	\$4,812,378
	\$3,639,363	\$4,164,446	\$4,812,378

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Solicitor - State Court					
Chief Assistant Solicitor	AI		1	1	1
Attorney IV	33	1 PT	2	2	2
Attorney III	31		1	1	1
Attorney II	30		7	6	6
Attorney I	29		10	10	10
Chief Investigator	29		1	1	1
Legal Office Coordinator	28		1	1	1
Administrative Coordinator	25		1	1	2
Investigator Principal	25		4	4	5
Administrative Assistant II	23		1	1	1
Investigator Senior	23		4	5	4
Secretary Senior Legal	23		15	15	15
Investigator	21		1	0	0
Secretary Legal	21		1	1	1
Office Assistant Senior	19		7	7	7
Solicitor State Court	\$143,096		1	1	1
FULL TIME Subtotal			56	55	57
PART TIME Subtotal			2	2	1
Solicitor - Victim Assistance					
Attorney IV	33		0	1	1
Attorney II	30	1 PT	0	1	1
Attorney I	29		1	1	1
Investigator Principal	25		3	4	4
Victim Witness Program Coord	25		1	1	1

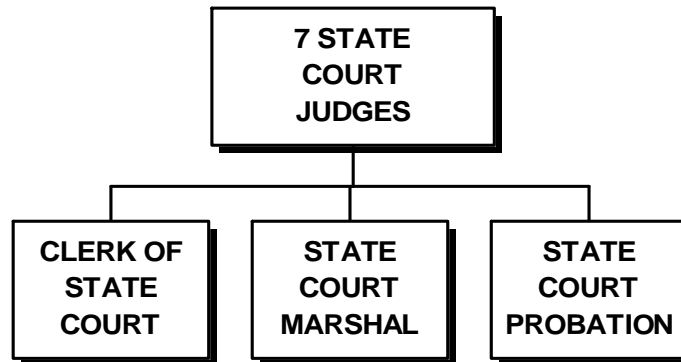
SOLICITOR GENERAL, STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Solicitor - Victim Assistance (cont)					
Investigator Senior	23		1	0	0
Victim Witnes Asst Prog Coord	23		2	3	3
Investigator	21	1 PT	1	1	1
FULL TIME Subtotal			7	10	10
PART TIME Subtotal			2	2	2
FULL TIME Total			63	65	67
PART TIME Total			4	4	3
ALL POSITIONS Total			67	69	70

**MISSION STATEMENT**

The mission of the State Court is to provide a fair and impartial tribunal for the citizens of DeKalb County and the State of Georgia, for the settlement of claims and issues regarding civil matters and criminal matters in the rank of misdemeanor actions. To provide these services promptly, courteously and in an efficient manner. To work with various independent and governmental agencies and to assist those persons in need of various treatments, i.e., alcohol/drug rehabilitation, domestic violence and jail diversion programs.

PROGRAM DESCRIPTION

The Acts of the Legislature of 1951, as amended, created the State Court. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven Judges who serve a four-year term and are elected in a countywide non-partisan election. The State Court has jurisdiction within the territorial limits of DeKalb County and concurrent with the Superior Court over the following matters: the trial of criminal cases below the grade of felony; the trial of civil actions without regard to the amount in controversy, except those in which exclusive jurisdiction is vested in the Superior Court; the hearing of applications for and issuance of arrest and search warrants; the holding of courts of inquiry; the punishment of contempts citations by fine not exceeding \$500 or by imprisonment not exceeding 20 days, or both; and review of decisions of other courts as may be provided by law.

The State Court Clerk's Office is responsible for filing all actions, maintaining the records and docket books, and publishing the court calendars. This office also serves as Clerk of the Magistrate Court of DeKalb County.

The Probation Office is responsible for collecting fines from, and supervising those criminal defendants sentenced by the State Court. This office also serves as the probation office for the Magistrate Court of DeKalb County.

The State Court Marshal's Office is responsible for serving all processes filed with the court, executing all writs, levies, and conducting public sales. This office also serves as Marshal for the Magistrate Court of DeKalb County.

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Clerk's Office:				
Civil Actions	13,284	13,937	16,550	16,000
Personal Property Foreclosure and Abandoned Motor Vehicles	239	151	177	200
Criminal Actions	12,247	12,845	13,167	14,000
Dispossessory Warrants	35,057	33,831	34,935	36,000
Garnishments	3,966	4,775	6,252	6,500
Other	76	0	6	10
Appeals Filed	250	298	300	300
Total Filings	65,119	65,837	71,387	73,010

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
<u>Marshal's Office:</u>				
Dispossessory Warrants Served	39,317	35,823	35,489	39,038
Evictions	5,504	12,839	12,438	13,682
All Other Pleadings Served	44,000	36,676	30,765	33,842
All Other Tasks	65,421	27,745	30,598	33,658
<u>Probation Office:</u>				
Cases Assigned	7,990	8,403	9,189	9,200
Revocations	2,793	2,928	3,027	3,000
Total Collected (fines, fees, restitution,	\$3,180,676	\$3,398,235	\$3,487,750	\$3,500,000
Supervision Fees collected	\$761,177	\$332,702	\$1,401,700	\$1,500,000
Fines/fees forfeited due to sentence expiration	\$359,328	\$635,909	\$247,792	\$160,750

MAJOR ACCOMPLISHMENTS IN 2006

Continued the implementation of a DUI Court to supervise an alcohol addiction treatment program for those defendants with a second DUI conviction within five years, and those defendants who have had three DUI convictions in their lifetime. In conjunction with the Sheriff, the Work Release Program has continued for those defendants who are serving jail time but are maintaining full-time employment.

The Probation Division assisted with the development and implementation of Project Achieve – GED Program. Also, participated in a research project funded by the National Institute of Justice, to determine the potential effectiveness of the use of polygraph testing with high risk domestic violence perpetrators attending court mandated Family Violence Intervention Program.

The Marshal's Office established a Civil Process Unit to properly maintain all civil papers and enhanced the computer systems through a law enforcement technology grant.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Human Services

To continue to explore alternatives to criminal sentences to reduce inmate population.

Organizational Effectiveness

To increase the quantity of offenders served by the DUI Court Program.

To develop a procedure for moving all types of actions more expeditiously through the system.

To increase Marshal's Division service of court ordered documents.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, \$10,594,317 was approved for operating expenses. This included adding three Sr. Record Technicians, four Deputy Marshals and reallocating two part-time interpreters to full time positions. In 2005, \$10,690,380 was approved for basic operating expenditures. Also, \$113,347 was approved to fund 3 positions: 2 Office Assistants and 1 Deputy to address a 22% increase in service requests experienced by the Marshal's Office. In 2006, three Senior Record Technician positions were added to address compliance with reporting mandates and the increased complexity of cases. In June, a DUI Court Coordinator position was added to assist with the expansion of the DUI Court.

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

MAJOR BUDGETARY IMPACTS (CONTINUED)

2007

The Operating Budget includes \$50,000 for the County participation in Project Achieve and full-year funding for the four positions added in 2006. Also, \$69,000 for the digital compatible portable mobile radios has been recommended and funded as a County wide-project.

Future

There are no significant changes anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Judge Carriere	\$388,502	\$436,569	\$516,906	\$516,813
Judge Delcampo	466,398	495,386	529,370	528,496
Judge Gordon	423,722	482,883	492,856	497,977
Judge Mobley	435,124	419,903	462,035	468,653
Judge Panos	431,183	471,212	502,026	504,752
Judge Purdom	417,008	464,584	515,605	516,724
Judge Wong	403,656	478,991	498,654	498,700
Marshal	1,845,602	2,380,806	2,124,059	2,195,911
Probation	1,553,888	1,775,785	1,856,542	1,859,270
State & Magistrate Courts Clerk	3,664,808	3,940,319	4,350,279	4,398,602
	\$10,029,891	\$11,346,439	\$11,848,332	\$11,985,899

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$8,788,932	\$9,767,902	\$10,354,574	\$10,354,569
Purchased / Contracted Services	641,095	745,005	852,954	883,734
Supplies	319,319	488,823	358,407	402,413
Capital Outlays	34,914	103,551	21,863	84,649
Interfund / Interdepartmental	241,270	230,450	250,534	250,534
Other Costs	(40)	0	10,000	10,000
Other Financing Uses	4,400	10,708	0	0
	\$10,029,891	\$11,346,439	\$11,848,332	\$11,985,899

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
General Fund	\$10,029,891	\$11,346,439	\$11,985,899
	\$10,029,891	\$11,346,439	\$11,985,899

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Judge Wong				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	2	2
Bailiff	18	1	0	0
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
Judge Delcampo				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	2	2
Bailiff	18	1	0	0
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
Judge Purdom				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	1	1
Bailiff	18	1	1	1
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
Judge Panos				
Law Clerk, Senior	28	1	1	1
Administrative Coordinator	25	1	1	1
Court Reporter	24	1	1	1
Calendar Clerk Senior	23	1	2	2
Bailiff	18	1	0	0
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
Judge Mobley				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	1	1
Bailiff	18	1	1	1
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Judge Carriere				
Law Clerk, Senior	28	1	1	1
Judicial Assistant	25	0	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	0	0
Calendar Clerk Senior	23	1	1	1
Bailiff	18	1	1	1
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
Judge Gordon				
Law Clerk, Senior	28	1	1	1
Court Reporter	24	1	1	1
Judicial Secretary	24	1	1	1
Calendar Clerk Senior	23	1	1	1
Bailiff	18	1	1	1
State Court Judge	\$143,096	1	1	1
FULL TIME Subtotal		6	6	6
State & Magistrate Courts Clerk				
Clerk State Court	AH	1	1	1
DUI Court Coordinator	31	0	1	1
Chief Deputy Clerk State Ct	29	1	1	1
Departmental Microsystems Spc	28	1	1	1
Judicial Administrative Coord	26	5	5	5
User Liaison Coordinator	26	2	2	2
Administrative Coordinator	25	3	3	3
Interpreter	25	3	3	3
Administrative Assistant II	23	0	1	1
Records Tech Prin St Ct	21	15	17	17
Accounting Technician Senior	19	1	1	1
Office Assistant Senior	19	2	1	1
Records Technician Sr St Ct	19	19	19	19
Office Assistant	18	0	1	1
Records Technician St Court	18	15	15	15
FULL TIME Subtotal		68	72	72
Probation				
Chief Adult Probation Officer	29	1	1	1
Asst Chief Adult Probation Off	28	1	1	1
Probation Supervisor	26	2	2	2
Administrative Coordinator	25	1	1	1
Probation Officer Principal	25	2	2	2
Probation Officer Senior	24	7	7	7
Probation Officer	23	14	14	14
Accounting Technician Senior	19	2	2	2
Office Assistant Senior	19	2	2	2
Office Assistant	18	1	1	1

STATE COURT

FUNCTION: CIVIL & CRIMINAL COURTS

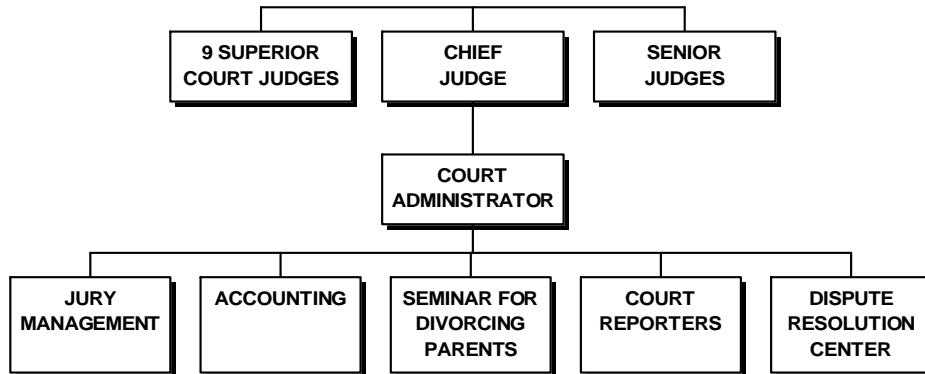
AUTHORIZED POSITION LIST BY COST CENTER
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(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Probation (cont)				
Records Technician St Court	18	3	3	3
FULL TIME Subtotal		36	36	36
Marshal				
Marshal	AJ	1	1	1
Chief Deputy Marshal	29	1	1	1
Deputy Marshal Major	28	1	0	0
Deputy Marshal, Major	28	0	1	1
Deputy Marshal Capt	26	2	0	0
Deputy Marshal Lieutenant	26	1	3	3
Civil Process Unit Coord	24	1	1	1
Deputy Marshal Senior	24	4	13	13
Deputy Marshal Sergeant	24	6	0	0
Administrative Assistant II	23	2	2	2
Deputy Marshal	23	5	3	3
Deputy Marshal Investigator	23	1	0	0
Office Assistant Senior	19	2	2	2
FULL TIME Subtotal		27	27	27
FULL TIME Total		173	177	177
ALL POSITIONS Total		173	177	177
FULL TIME Total		173	177	177
ALL POSITIONS Total		173	177	177

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS



MISSION STATEMENT

The mission of the Superior Court is to provide an independent, accessible, and responsive forum for the just resolution of disputes and criminal matters in a manner that preserves the rule of law and protects the rights of all parties. To act expeditiously in a way that will instill public trust and confidence that the court is fairly, efficiently, and effectively operated.

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The Court has jurisdiction over civil and criminal matters including cases in the areas of domestic relations, titles to land, equity, and felonies. The court also administers programs that enhance and ensure that the Court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Civil Case Filings	3,298	3,717	4,026	4,300
Domestic Case Filings	9,831	9,853	10,060	11,000
Felony Case Filings	6,134	6,715	6,221	6,300
Civil & Domestic Case Dispositions	12,196	13,359	18,120	19,000
Felony Case Dispositions	5,835	6,293	6,711	6,800
Jury Trials	143	140	127	136
Div. Parents Seminar Participants	1,551	1,662	1,716	1,800
Cases to Dispute Resolution Center	950	1,190	978	1,000
% Cases resolved by District Resolution Ctr.	71%	71%	73%	73%
Releases by Pre-Trial Services *	397	0	0	0

* Pre-Trial Release Services to be administered by Magistrate Court beginning in 2005.

MAJOR ACCOMPLISHMENTS IN 2006

In 2006, two positions were added, a Staff Attorney to decrease response time to post adjudication inmates inquires, and a Trial Court Administrator to increase administrative support to the judges and court programs. The Phase Three Technology upgrade was completed. Additionally, improvement to the Website will increase information to the public. A Drug Court Testing Lab was established to provide more advanced and reliable drug screen technology.

SUPERIOR COURT**FUNCTION: CIVIL & CRIMINAL COURTS****MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS****Human Services**

To enhance and increase public trust and confidence in the judicial system.

To promote prevention by expansion of Drug Court treatment alternative.

To relocate Drug Court to a County facility.

Organizational Effectiveness

To increase the use of technology in the Superior Court.

To develop Public Education Plan for the court.

To expand and enhance disposition alternatives for civil and criminal matters.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, \$7,668,087 was approved for the basic operating budget. \$42,000 was approved for the Federal Grant match for the DeKalb Drug Court. Grant funds were obtained for the continuation and expansion of the Drug Court.

In 2005, \$7,472,324 was approved for the basic operating budget. Also, \$29,713 was approved to fund one Calendar Clerk to handle scheduling of Drug Court calendars, and \$100,000 was approved for expanded treatment services for the Drug Court. The Pre-Trial Release Services program was transferred to Magistrate Court in the 2005 budget, including seven positions: 1 Administrative Assistant, 2 Senior Office Assistants, 2 Investigators, 1 Senior Investigator, and 1 Pre-Trial Release Coordinator. This decreased appropriations by \$335,591.

In 2006, \$8,399,893 was approved for the basic operating budget. Also, \$131,260 was approved to fund two positions: one Trial Court Director to manage DeKalb Superior Court operations and one Senior Law Clerk to review, analyze and respond to post conviction inmate mail. On August 10, 2006, the Board of Commissioners approved full-year funding for a Medical Laboratory Technician for the expansion of the Drug Court treatment alternative.

2007

The basic operating budget is approved for \$8,466,773, which includes a \$5.00 increase for the Grand Jurors' per diem. The 2007 budget also includes full year funding for the Medical Laboratory Technician position approved in August, 2006. A Paralegal position is funded to support the Family Law Information Center and to assist unrepresented parties in child support actions, mandated by the new State guidelines effective January, 2007. A Library Branch Supervisor position is created for the Superior Court Law Library. This position will be fully funded from the Law Library Trust Fund.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$1,564,449	\$1,447,109	\$1,845,522	\$1,864,756
Court Reporters	1,524,406	1,686,888	1,728,412	1,759,199
Dispute Resolution	579,193	575,959	662,667	664,844
General	0	0	36,305	36,305
Grand Jury	69,300	82,756	110,920	110,920
Judges	2,490,253	2,720,647	2,906,701	2,924,777
Jury Management	941,069	768,220	1,019,670	1,019,750
Pretrial Release Program	174	(904)	0	0
Seminar For Divorcing Parents	73,207	80,004	85,088	86,226
	\$7,242,051	\$7,360,680	\$8,395,285	\$8,466,777

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$4,653,098	\$5,100,020	\$5,613,255	\$5,613,259
Purchased / Contracted Services	2,209,523	1,859,465	2,506,099	2,544,064
Supplies	194,168	163,791	203,303	210,784
Capital Outlays	94,261	107,538	42,628	68,670
Other Financing Uses	84,000	101,866	0	0
Retirement Services	7,000	28,000	30,000	30,000
	\$7,242,051	\$7,360,680	\$8,395,285	\$8,466,777

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$7,242,051	\$7,360,680	\$8,466,777
	\$7,242,051	\$7,360,680	\$8,466,777

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Judge Adams					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Workman					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Coursey					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Castellani					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Judge Castellani (cont)					
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Scott					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Seeliger					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Hunter					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Becker					
Law Clerk	26		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Hancock					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Judge Flake					
Law Clerk, Senior	28		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1

SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Judge Flake (cont)					
Superior Court Judge	\$158,996		1	1	1
FULL TIME Subtotal			4	4	4
Senior Judge					
Senior Judge	OE	3 PT	3	3	3
Judicial Secretary	24		1	1	1
FULL TIME Subtotal			1	1	1
PART TIME Subtotal			3	3	3
Administration					
District Court Administrator	OE		1	1	1
Trial Court Director	AG		0	1	1
Drug Court Program Manager	31		1	1	1
Departmental Microsystems Spc	28		1	1	1
Law Clerk, Senior	28		0	1	1
Grants Coordinator	26		1	1	1
Supervisor Law Library	25		0	0	1
Accounting Supervisor	24		1	1	1
Judicial Secretary	24		1	1	1
Calendar Clerk Senior	23		1	1	1
Paralegal	23		0	0	1
Medical Laboratory Technician	22		0	1	1
Court Program Coordinator	21		2	2	2
Office Assistant Senior	19		8	8	8
FULL TIME Subtotal			17	20	22
Court Reporters					
Court Reporter	24		17	17	17
FULL TIME Subtotal			17	17	17
Jury Management					
Jury Services Supervisor	24		1	1	1
Jury Svcs Clerk Principal	21		1	1	1
Jury Services Clerk Senior	19		1	1	1
Office Assistant Senior	19		1	1	1
Jury Services Clerk	18		4	4	4
FULL TIME Subtotal			8	8	8
Seminar For Divorcing Parents					
Court Program Coordinator	21		1	1	1
FULL TIME Subtotal			1	1	1
Dispute Resolution					
Dispute Resolution Centr Mgr	DR		1	1	1

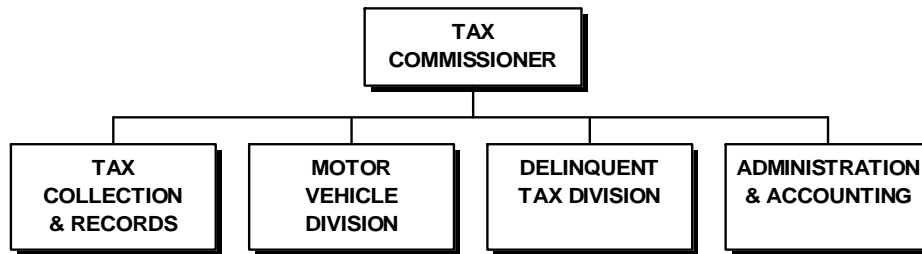
SUPERIOR COURT

FUNCTION: CIVIL & CRIMINAL COURTS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Dispute Resolution (cont)					
Dispute Res Dom Case Coord	26		0	1	1
Administrative Assistant II	23		2	1	1
Office Assistant Senior	19		3	3	3
FULL TIME Subtotal			6	6	6
FULL TIME Total			90	93	95
PART TIME Total			3	3	3
ALL POSITIONS Total			93	96	98



MISSION STATEMENT

The Office of Tax Commissioner exists under the State Constitution and is committed to serving property taxpayers and taxing authorities. The Tax Commissioner will faithfully fulfill the duties and responsibilities required under general laws to receive homestead exemption applications, to prepare an annual ad valorem tax digest, to issue annual property tax statements, to service as the county tag agent in the registration and titling of motor vehicles, to collect property taxes and fees, to issue and levy executions for delinquent taxes, to fully account for and pay over all taxes and fees to the various levying authorities, to inform and assist the public in understanding taxpayer obligations, and to administer fair and uniform collection practices while providing the highest possible level of quality services to the citizens and businesses of DeKalb County.

PROGRAM DESCRIPTION

The Office of Tax Commissioner processes homestead and special exemptions; updates property, taxpayer, and payment data to billing and records systems; compiles an annual tax digest for approval by the State DOR; calculates and issues annual property tax statements; collects real, personal, public utility, motor vehicle, mobile home, timber, and heavy duty equipment taxes along with fees for car tags and titles; collects fees for insurance lapses, residential sanitation, storm water utility, street lights, speed humps, and parking districts; issues motor vehicle title applications, temporary permits, license plates, and renewal decals; updates vehicle owner and payment data to state vehicle registration database; administers POS compliance for vehicle insurance and emissions; issues and record liens for delinquent taxes; levies, serves notices, advertises, and conducts sales of delinquent properties; maintains general ledger and provides detailed accounting and reporting of tag sales, adjustments, collections, refunds, and disbursements to the County governing authority, schools, cities, and the State.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Tax Collections and Records				
Real & Personal Receivables	\$626,832,297	\$675,494,671	\$756,482,789	\$781,446,721
Public Utilities	\$17,603,713	\$18,417,162	\$0	\$20,722,213
Tax Accounts				
Real & Personal	238,141	240,015	244,328	252,391
Public Utility	48	45	42	42
No. Payments Processed	432,172	421,313	430,252	444,450
% of Real & Personal Collected during year	96%	97%	96%	97%
% of Public Utility Collected during year			*0%	96%
* Late receipt of approved digest from GA Revenue Dept 2006 Utilities not billed until 12/20/06 with 02/20/07 due date.				
Motor Vehicle Division				
Transactions:				
Customer Walk in	333,283	351,584	355,534	362,645
Mail	120,218	103,997	98,994	102,954
Dealers/Fleets	44,130	40,689	42,352	44,047
IVR/(Interactive Voice Response)	N/A	4,718	4,448	4,626
Internet	N/A	28,454	36,181	37,628
Total Registrations	524,242	529,442	539,509	561,089
Title Applications Processed	108,559	115,013	123,326	129,492
Total Collections (Dollars)	\$74,042,746	\$72,357,696	\$78,326,705	\$81,459,773

TAX COMMISSIONER**FUNCTION: GENERAL GOVERNMENT**

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Delinquent Taxes:				
Fi Fas Issued	18,131	13,521	12,810	15,000
Parcels to Tax Sale	5,330	113	5,959	6,000
Delinquent Accounts Collected (\$000's)	\$29,252,851	\$15,635,896	\$31,070,320	\$320,000
Tax Sales Conducted	9	9	9	9

MAJOR ACCOMPLISHMENTS IN 2006

Improved service to taxpayers and processing efficiency by implementing the use of debit cards at self-serve kiosk stations. Refurbished and modernized remittance processing equipment and upgraded software to improve production and eliminate unnecessary downtime. As of September 1, 2005 a 98% collection was achieved. These benchmarks for taxpayer compliance serve to assist the County and school levying authorities in holding down future year millage rates and in maintaining a favorable bond rating. The collection rate for delinquent taxes as of September 1, 2006 was 99.99%.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To modify the IVR pay-by-phone system and self-service kiosk application to accept and process payment of vehicle insurance lapse fees.

To modify the property tax system and customer service structures to accept and process homestead exemptions on a year round basis and to bill and collect city stormwater utility fees.

To implement of new custom designed tax collection and accounting systems.

To establish of procedures and initiate process for property assessment freeze legislation.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, the stormwater fee was added to the tax bills. In December 2004, three time-limited Customer Service Representative Positions were converted to full-time positions by Board of Commissioner's action. No significant budgetary changes occurred in 2005. In 2006, funding in the amount of \$123,138 was approved to revise the tax bill by separating County taxes from the Board of Education taxes.

2007

\$7,089,343 is approved for the basic budget. Also, two Technical Support Analyst positions were transferred to the Information Systems Department to support the new Oracle Tax Collection Systems.

Future

There are no significant changes anticipated.

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Delinquent Tax Administration	\$929,411	\$944,719	\$1,049,619	\$1,062,844
Motor Vehicle Security	90,199	86,789	81,456	88,368
Motor Vehicle Tax	3,100,417	3,139,414	3,331,581	3,384,208
Motor Vehicle Temporary	64,798	56,780	61,899	61,899
Tax Administration / Accounting	1,113,313	1,145,610	1,125,136	1,170,881
Tax Collections & Records	1,051,535	1,200,348	1,308,985	1,321,143
	\$6,349,674	\$6,573,660	\$6,958,676	\$7,089,342

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$4,924,743	\$5,110,261	\$5,558,014	\$5,558,013
Purchased / Contracted Services	1,182,467	1,226,989	1,263,076	1,349,173
Supplies	140,467	134,809	115,685	130,875
Capital Outlays	87,386	77,084	7,180	35,360
Interfund / Interdepartmental	12,212	22,118	13,110	13,110
Other Costs	2,400	2,400	1,611	2,811
	\$6,349,674	\$6,573,660	\$6,958,676	\$7,089,342

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$6,349,674	\$6,573,660	\$7,089,342
	\$6,349,674	\$6,573,660	\$7,089,342

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Tax Collections & Records					
Tag Worker	TC15	6 T	3	6	6
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Branch Manager Tax Comm	27		1	1	1
Accounting Supervisor	24		1	1	1
Property Tax Supervisor	24		1	1	1
Administrative Assistant I	21		0	1	1
Secretary Principal	21		1	0	0
Tax Technician Lead	20		1	1	1
Office Assistant Senior	19		5	6	6

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Tax Collections & Records (cont)					
Tax Technician Senior	19		1	2	2
Customer Service Rep	18		1	1	1
Office Assistant	18		2	1	1
Tax Technician	18		1	3	3
FULL TIME Subtotal			17	20	20
TEMP Subtotal			3	6	6
Motor Vehicle Tax					
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Branch Manager Tax Comm	27		3	3	3
Tax Technician Supervisor	24		5	4	4
Administrative Assistant I	21		0	1	1
Secretary Principal	21		1	0	0
Tax Technician Lead	20		6	6	6
Accounting Technician Senior	19		1	1	1
Tax Technician Senior	19		14	14	14
Accounting Technician	18		1	1	1
Customer Service Rep	18		2	2	2
Office Assistant	18		1	1	1
Tax Technician	18		35	30	30
FULL TIME Subtotal			71	65	65
Motor Vehicle Temporary					
Tag Worker	TC15	2 T	0	2	2
TEMP Subtotal			0	2	2
Delinquent Tax Administration					
Deputy Tax Commissioner	33		1	1	1
Tax Administrator	29		1	1	1
Delinquent Tax Specialist	24		1	1	1
Delinquent Collection Officer	23		6	6	6
Customer Service Rep	18		1	1	1
FULL TIME Subtotal			10	10	10
Tax Administration / Accounting					
Tag Worker	TC15	5 T	10	5	5
Assistant Tax Commissioner	AH		1	1	1
Deputy Tax Commissioner	33		1	1	1
Dept Information Systems Mgr	31		1	1	1
Tax Administrator	29		1	1	1
Accountant Senior	26		1	1	1
Network Coordinator	26		1	1	1
Tax Technician Supervisor	24		0	1	1
Administrative Assistant II	23		0	1	1
Secretary Executive	23		1	0	0

TAX COMMISSIONER

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Tax Administration / Accounting (cont)					
Accounting Technician Senior	19		1	1	1
Tax Technician Senior	19		0	2	2
Tax Commissioner	\$144,678		1	1	1
FULL TIME Subtotal			9	12	12
TEMP Subtotal			10	5	5
FULL TIME Total			107	107	107
TEMPORARY Total			13	13	13
ALL POSITIONS Total			120	120	120

FUNDS GROUP: Special Revenue

FUNDS GROUP DESCRIPTION

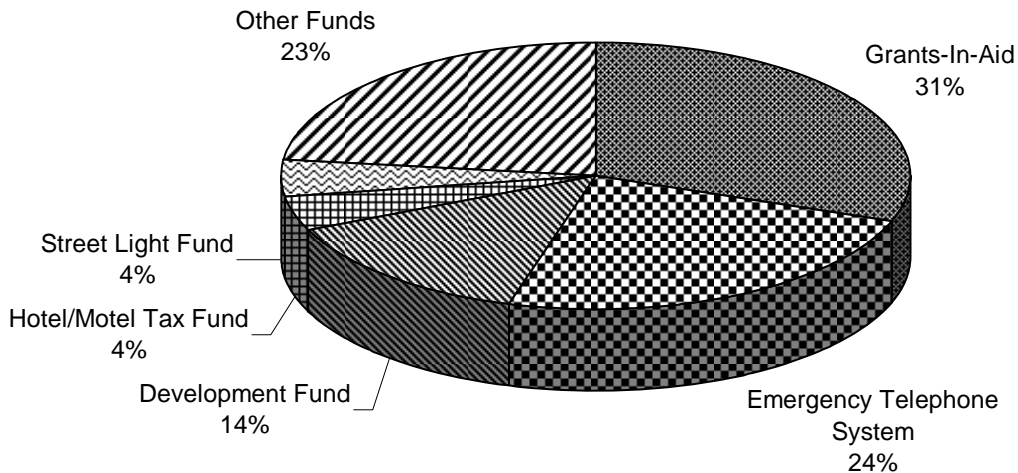
The Special Revenue Funds Group includes funds operated for specific programs or activities as required by law or Board of Commissioners' policy. Sources of revenue include funds from user fees, donations, excise taxes on hotel and motel rooms, state and federal grants with local match contributions, and penalty assessments on certain criminal and county ordinance violation cases.

The appropriation and anticipation amounts reported in this document for the "Approved Budget 2007" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$15,982,475	\$16,416,409	\$8,883,165	\$8,883,165
Purchased / Contracted Services	16,990,400	29,454,805	6,716,512	9,102,659
Supplies	6,049,785	6,673,563	4,433,343	4,801,665
Capital Outlays	6,254,893	6,883,511	3,382,295	5,228,996
Interfund / Interdepartmental	2,358,551	3,427,159	1,837,593	1,837,593
Other Costs	9,074,136	6,533,652	3,133,371	3,157,622
Debt Service	1,910,726	4,264,551	3,727,571	3,727,571
Other Financing Uses	10,832,030	16,356,219	11,251,417	11,251,417
Holding Accounts	(698,760)	(236,373)	22,551,917	23,372,579
Total Expenditures	\$68,754,236	\$89,773,495	\$65,917,184	\$71,363,266
Projected Fund Balance			4,895,122	4,895,122
Total Budget			\$70,812,306	\$76,258,388

SPECIAL REVENUE FUNDS OPERATING BUDGET DOLLAR 2007



Other funds include Drug Abuse Treatment and Education, Juvenile Services, Public Education & Government Access (PEG), Victim Assistance, Law Enforcement Confiscated Monies, Recreation, Speed Humps Maintenance, Street Light, Building Authority Lease Payments, and Public Safety / Judicial Authority Lease Payments.

FUNDS GROUP: Special Revenue

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Recreation	\$1,419,678	\$1,732,204	\$1,777,162	\$1,885,618
Law Enforcement Confiscated Monies	2,168,490	1,245,256	3,428,767	3,652,936
Hotel/Motel Tax Fund	2,317,760	2,607,708	3,146,434	3,146,434
Grants-In-Aid	34,038,872	31,441,286	22,551,917	23,372,579
Drug Abuse Treatment and Education Fund	106,632	61,462	73,537	88,383
Juvenile Services Fund	12,612	14,290	404,214	406,566
Emergency Telephone System	10,599,179	21,935,409	14,079,208	18,174,763
County Jail Fund	1,581,333	1,727,708	1,864,000	1,864,000
Street Light Fund	3,581,840	3,792,428	3,305,537	3,305,964
PEG Support Fund	389,419	249,231	1,531,838	1,575,700
Victim Assistance Fund	837,691	1,583,344	1,528,901	1,552,341
Building Authority Lease Payments Fund	1,911,779	4,266,105	2,457,116	2,457,116
Public Safety / Judicial Authority Lease Payments	0	9,097,680	3,105,376	3,105,376
Development Fund	9,785,553	10,000,399	10,499,882	10,608,763
Speed Humps Maintenance	3,398	18,983	1,058,417	1,061,850
Total Expenditures	\$68,754,236	\$89,773,495	\$70,812,306	\$76,258,388
Note: Projected Fund Balance included in Total			4,895,122	4,895,122

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
COUNTY JAIL FUND				
Intergovernmental	\$70,225	\$76,447	\$100,000	\$100,000
Charges For Services	3,052	2,883	4,000	4,000
Fines And Forfeitures	1,508,057	1,648,378	1,760,000	1,760,000
TOTAL	\$1,581,333	\$1,727,708	\$1,864,000	\$1,864,000
DEVELOPMENT FUND				
Licenses And Permits	\$9,914,191	\$8,402,980	\$9,711,997	\$9,710,906
Charges For Services	245,814	271,994	102,000	102,000
Investment Income	37,133	96,721	105,000	105,000
Miscellaneous	33,610	21,817	192,000	192,000
Fund Balance Carried Forward	843,404	1,595,771	388,885	498,857
TOTAL	\$11,074,152	\$10,389,284	\$10,499,882	\$10,608,763
DRUG ABUSE TREATMENT & EDUCATION FUND				
Fines And Forfeitures	\$33,387	\$41,295	\$50,000	\$50,000
Investment Income	(1,715)	(1,226)	1,500	1,500
Fund Balance Carried Forward	103,188	43,430	22,037	36,883
TOTAL	\$134,861	\$83,500	\$73,537	\$88,383

FUNDS GROUP: Special Revenue

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
EMERGENCY TELEPHONE SYSTEM				
Investment Income	\$305,764	\$562,139	\$75,000	\$75,000
Miscellaneous	\$12,379,119	\$11,879,338	\$11,900,000	\$11,900,000
Fund Balance Carried Forward	7,810,544	11,598,140	2,104,208	6,199,763
TOTAL	\$20,495,427	\$24,039,617	\$14,079,208	\$18,174,763
GRANT-IN-AID FUND				
Intergovernmental	\$12,599,579	\$47,616,997	\$24,906,326	\$10,906,326
Investment Income	10,070	5,528	0	0
Contributions And Donations	26,804	80,955	60,868	60,868
Miscellaneous	185,793	1,728,367	1,204,253	(11,303,337)
Other Financing Sources	4,867,091	6,671,375	6,502,463	6,502,463
Fund Balance Carried Forward	(5,593,722)	(20,232,383)	(10,121,994)	17,206,258
TOTAL	\$12,095,616	\$35,870,840	\$22,551,917	\$23,372,579
HOTEL/MOTEL TAX FUND				
Excise Taxes	\$2,338,876	\$2,723,550	\$2,800,000	\$2,800,000
Fund Balance Carried Forward	209,476	230,592	346,434	346,434
TOTAL	\$2,548,352	\$2,954,142	\$3,146,434	\$3,146,434
JUVENILE SERVICES FUND				
Charges For Services	\$69,510	\$64,524	\$269,477	\$269,477
Investment Income	1,362	5,225	2,262	2,262
Fund Balance Carried Forward	16,104	77,015	132,475	134,827
TOTAL	\$86,975	\$146,765	\$404,214	\$406,566
LAW ENFORCEMENT CONFISCATED MONIES FUND				
Intergovernmental	\$907,727	\$3,200,083	\$0	\$0
Investment Income	74,483	169,825	0	0
Miscellaneous	0	1,299	0	0
Fund Balance Carried Forward	2,189,603	1,110,835	3,428,767	3,652,936
TOTAL	\$3,171,812	\$4,482,042	\$3,428,767	\$3,652,936
PUBLIC EDUCATION & GOVERNMENT ACCESS (PEG)				
Investment Income	\$54,114	\$86,977	\$10,000	\$10,000
Miscellaneous	\$85,794	\$166,728	\$82,930	\$82,930
Fund Balance Carried Forward	1,608,744	1,434,434	1,438,908	1,482,770
TOTAL	\$1,748,652	\$1,688,139	\$1,531,838	\$1,575,700
RECREATION FUND				
Charges For Services	\$1,299,821	\$1,426,524	\$1,777,162	\$1,777,162
Investment Income	9,015	8,575	0	0
Miscellaneous	540	540	0	0
Fund Balance Carried Forward	166,709	132,214	0	108,456
TOTAL	\$1,476,085	\$1,567,854	\$1,777,162	\$1,885,618
REVENUE BONDS LEASE PAYMENTS FUNDS:				
BUILDING AUTHORITY LEASE				
Investment Income	\$255	(\$87,617)	\$0	\$0
Miscellaneous	\$32,023	\$4,118,153	\$3,733,571	\$3,733,571
Fund Balance Carried Forward	3,967	(1,040,886)	(1,276,455)	(1,276,455)
TOTAL	\$36,245	\$2,989,650	\$2,457,116	\$2,457,116

FUNDS GROUP: Special Revenue

SUMMARY OF REVENUES AND ANTICIPATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
PUBLIC SAFETY / JUDICIAL AUTHORITY LEASE				
Investment Income	\$0	(\$13,572)	\$0	\$0
Miscellaneous	\$0	\$9,096,628	\$3,120,001	\$3,120,001
Fund Balance Carried Forward	0	0	(14,625)	(14,625)
TOTAL	\$0	\$9,083,056	\$3,105,376	\$3,105,376
STREET LIGHT FUND				
Excise Taxes	(\$204)	\$0	\$0	\$0
Charges For Services	3,218,932	3,285,673	4,127,505	4,127,505
Investment Income	(4,881)	(52,287)	30,000	30,000
Fund Balance Carried Forward	67,107	(292,927)	(851,968)	(851,541)
TOTAL	\$3,280,954	\$2,940,459	\$3,305,537	\$3,305,964
VICTIM ASSISTANCE FUND				
Intergovernmental	\$99,945	\$430,146	\$50,000	\$50,000
Fines And Forfeitures	722,954	935,265	1,100,000	1,100,000
Fund Balance Carried Forward	588,187	596,835	378,901	402,341
TOTAL	\$1,411,086	\$1,962,246	\$1,528,901	\$1,552,341
SPEED HUMPS MAINTENANCE FUND				
Charges For Services	\$216,878	\$227,866	\$120,000	\$120,000
Investment Income	13,394	39,204	30,000	30,000
Fund Balance Carried Forward	433,455	660,329	908,417	911,850
TOTAL	\$663,727	\$927,399	\$1,058,417	\$1,061,850
GRAND TOTAL	\$59,805,275	\$100,852,700	\$70,812,306	\$76,258,388

COUNTY JAIL FUND**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment.

The primary source of revenue for this fund is fines/penalties. The proceeds must be used for constructing, operating and staffing county jails, county correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

MAJOR BUDGETARY IMPACTS**Previous**

There have been no budgetary changes for this fund.

2007

There are no significant changes for the current year.

Future

The additional revenue that will be generated from this penalty assessment will continue to allow the County to offset some of the costs of jails, correctional institutions, and detention facilities at the expense of those who violate the law rather than at the expense of the general public.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

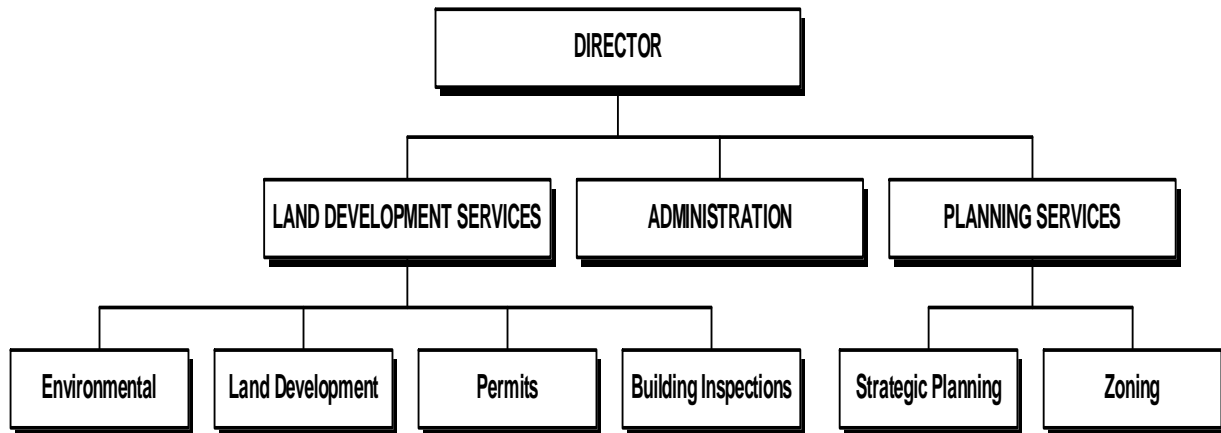
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
County Jail Fund	\$1,581,333	\$1,727,708	\$1,864,000	\$1,864,000
	\$1,581,333	\$1,727,708	\$1,864,000	\$1,864,000

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Other Financing Uses	\$1,581,333	\$1,727,708	\$1,864,000	\$1,864,000
	\$1,581,333	\$1,727,708	\$1,864,000	\$1,864,000

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
County Jail	\$1,581,333	\$1,727,708	\$1,864,000
	\$1,581,333	\$1,727,708	\$1,864,000



MISSION STATEMENT

The mission of the Planning and Development Department is to develop and revise the County's plans for long-term land use, transportation systems and public facilities development. To assist in economic (industrial and commercial) development projects, to provide county departments, citizens and other stakeholders with demographic information, tax maps and the zoning ordinance, and to administer the county's zoning ordinance and related matters (rezoning applications, hearings, land use plan, zoning amendments) and maintain the official zoning maps.

PROGRAM DESCRIPTION

The Planning and Development Department was established in 2006 via the merger of the Planning Department and the Development Department. The Planning and Development Department is the organizational entity charged with the responsibility of managing the Development Fund.

The Planning and Development Department has three main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments.

The Planning Services Division is comprised of two sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County.

The Planning Section has four areas of responsibilities: Zoning, Subdivision and Land Development, Historic Preservation, Urban Design and Overlay Districts. This section also makes recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission.

The Land Development Services is comprised of four sections; Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

Currently the Department's budget is divided among three funds: the General Fund, the Special Tax District-Unincorporated Fund, and the Development Fund.

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
% OF ZONING APPLICATIONS ANALYZED AND RECOMMENDATIONS WITHIN 60 DAYS	100%	100%	100%	100%
% HISTORIC PRESERVATION APPLICATIONS PREPARED WITHIN 45 DAYS	100%	100%	100%	100%
% OF ZONING LETTERS ISSUED WITHIN 7 DAYS	100%	100%	100%	100%

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Rezoning & Land Use				
Applications Processed	100	343	226	340
Historic Preservation				
Applications Processed	0	237	180	200
Zoning Letters Issued	0	294	515	550
Lot Divisions and Plats Reviewed	0	259	120	200
Total Permits Issued				
Building	9,433	9,694	8,349	7,000
Electrical	13,237	15,133	14,277	11,273
Heating, Ventilating, and Air Conditioning	7,188	6,706	6,612	4,741
Plumbing	7,439	7,647	7,242	6,578
Signs	593	555	580	600
Assessed Permit Revenue In dollars	\$1,062,256,59	\$1,731,121,93	\$970,564,148	\$989,975,431
Permit Revenue				
Building	\$5,452,339	\$6,647,265	\$5,501,582	\$7,272,005
Electrical	\$1,115,330	\$1,090,588	\$1,175,921	\$952,678
Heating, Ventilating, and Air Conditioning	\$841,018	\$841,018	\$742,520	\$555,467
Plumbing	\$605,120	\$695,760	\$668,914	\$742,358
Signs	\$21,329	\$24,301	\$19,713	\$17,136
Total Permit Revenue:	\$8,035,136	\$9,298,932	\$8,108,650	\$9,539,644
Inspections Conducted				
Building	34,623	29,875	35,998	39,598
Electrical	57,363	62,733	87,878	88,010
HVAC	22,195	20,321	29,702	29,116
Plumbing	27,582	27,079	35,414	35,467
Total Inspections:	141,763	140,008	188,992	192,191

DEVELOPMENT FUND**FUNCTION: PLANNING & PUBLIC WORKS****MAJOR ACCOMPLISHMENTS IN 2006**

The Departments of Planning and Development were merged in 2006. The Hansen back office for online permitting and mobile field inspection was implemented along with the service delivery strategy agreement document. The Planning and Development Department completed the first draft of the Workforce Housing Ordinance was completed along with the coordination of ARC (Atlanta Regional Commission) projects for federal funding in the 2030 Mobility Plan. The final phase of the Comprehensive Transportation Plan was also completed. The department provided staff support for 48 Board of Commission hearings, 26 Planning Commission hearings, 12 Zoning Board of Appeal hearings, and 16 Historic Preservation Commission Meetings.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Organizational Effectiveness**

To begin the process of updating the DeKalb County Zoning Code and spotlight strategic planning and research by supporting County agencies and community groups with data analysis and spatial mapping.

To enhance permit application processing time for sketch plats, land disturbance, final plats and building permits by more than fifty percent.

Economic Development

To enhance efficiency of strategic planning and research by implementing a pilot program with the Office of Economic Development.

To centralize and harmonize the county's demographic, census, and forecasting information within the Planning Department.

MAJOR BUDGETARY IMPACTS**Previous**

One Administrative Operations Manager was added to Administration in 2004 to provide support for the Director. During 2006 the Planning Department was consolidated with the Development Department to create the Planning and Development Department, and one Administrative Assistant position was transferred from the Special Tax District Unincorporated Fund to the Development Fund.

2007

One Planner Position was added in 2007. This position will be utilized to address customer service issues and adequately respond to rezoning, sketch plats, and zoning board of appeals variance application requests.

Future

The consolidation of the Planning and Development departments may require funding for additional staff and operating expenses.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Development Administration	\$2,896,133	\$3,363,009	\$2,951,882	\$3,007,140
Env Plans Review & Inspections	1,266,834	1,388,402	1,659,384	1,668,717
Land Development	1,485,403	1,291,006	1,346,789	1,356,679
Long Range Planning	607,453	439,887	764,387	773,151
Permits & Zoning	893,206	920,148	1,225,891	1,241,615
Planning Administration	518,548	636,787	601,952	674,513
Structural Inspections	3,034,539	2,854,678	3,100,353	3,117,069
Support	209,440	212,925	215,583	217,181
Zoning Analysis	647,853	648,041	913,304	942,362
	\$11,559,407	\$11,754,883	\$12,779,525	\$12,998,426

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$8,847,274	\$8,289,019	\$9,454,129	\$9,454,128
Purchased / Contracted Services	1,241,766	1,469,071	1,167,221	1,273,902
Supplies	243,651	288,301	240,153	328,485
Capital Outlays	175,187	62,740	43,450	46,528
Interfund / Interdepartmental	763,831	1,624,430	1,874,572	1,874,572
Other Costs	287,698	21,322	0	20,811
	\$11,559,407	\$11,754,883	\$12,779,525	\$12,998,426

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
General Fund	\$1,126,001	\$1,106,807	\$1,447,302
Development	9,785,553	10,000,819	10,608,763
Special Tax District - Unincorporated	647,853	647,257	942,362
	\$11,559,407	\$11,754,883	\$12,998,426

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Planning & Development -Development Administration					
Admin Operations Mgr	28		0	1	1
Departmental Microsystems Spec	28		0	1	1
Functional Project Coordinator	28		0	1	1
Plans Review Supervisor	27		0	1	1
Quality Investigations Inspect	25		0	1	1
Engineering Review Officer I	24		0	1	1
Zoning Officer	24		0	1	1
Administrative Assistant II	23		0	2	2
Public Education Specialist	23		0	1	1
Quality Investigator	23		0	1	1
Permits Coordinator	21		0	1	1
Requisition Technician	21		0	1	1
Office Assistant Senior	19		0	2	2
FULL TIME Subtotal			0	15	15
Planning & Development - Planning Administration					
Director Planning	AD		0	1	1
Strategic Planning Administrator	33		0	1	1
Planner Senior	27		0	1	1
Administrative Assistant II	23		0	1	1
Office Software Specialist	23		0	1	1

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Planning & Development - Planning Administration (cont)					
Planning Technician Senior	21		0	1	1
Office Assistant Senior	19		0	2	2
FULL TIME Subtotal			0	8	8
Planning & Development - Support					
Planning Review Supervisor	30		0	1	1
Engineering Review Supervisor	29		0	1	1
Engineering Review Officer III	28		0	4	4
Engineering Review Officer II	26		0	1	1
Planner	26		0	1	1
Planning Technician Senior	21		0	1	1
FULL TIME Subtotal			0	9	9
Planning & Development - Land Development					
Land Development Manager	32		0	1	1
Chief Dev Construction Inspect	29		0	1	1
Engineering Review Supervisor	29		0	1	1
Engineering Review Officer III	28	1 T	0	6	6
Asst Chief Dev Constr Inspec	26		0	1	1
Engineering Review Officer II	26		0	3	3
Dev Construction Inspector III	25		0	6	6
Engineering Review Officer I	24		0	5	5
Dev Construction Inspector I	23		0	2	2
Administrative Assistant I	21		0	1	1
Office Assistant Senior	19		0	1	1
FULL TIME Subtotal			0	27	27
TEMP Subtotal			0	1	1
Planning & Development - Structural Inspections					
Structural Inspection Manager	30		0	1	1
Chief Building Inspector	28		0	1	1
Chief Electrical Inspector	28		0	1	1
Chief HVAC Inspector	28		0	1	1
Chief Plumbing Inspector	28		0	1	1
Asst Chief Bldg Inspector	26		0	1	1
Asst Chief Electrical Insp	26		0	1	1
Asst Chief HVAC Inspector	26		0	1	1
Asst Chief Plumbing Inspector	26		0	1	1
Plans Review Coordinator	26		0	1	1
Building Code Inspector III	25		0	4	4
Electrical Inspector III	25		0	5	5
HVAC Inspector III	25		0	2	2
Plumbing Inspector III	25		0	3	3
Building Codes Inspector II	24		0	2	2
Electrical Inspector II	24		0	5	5
HVAC Inspector II	24		0	1	1
Plumbing Inspector II	24		0	2	2

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Planning & Development - Structural Inspections (cont)					
Building Codes Inspector I	23	1 T	0	7	7
Electrical Inspector I	23	1 T	0	6	6
HVAC Inspector I	23		0	2	2
Plumbing Inspector I	23		0	2	2
Administrative Assistant I	21		0	2	2
FULL TIME Subtotal			0	51	51
TEMP Subtotal			0	2	2
Planning & Development - Permits & Zoning					
Plans Review & Permits Manager	30		0	1	1
Engineering Review Officer II	26		0	1	1
Plans Review Coordinator	26		0	5	5
Permits Supervisor	25		0	1	1
Zoning Supervisor	25		0	1	1
Zoning Officer	24		0	3	3
Permit Technician Lead	21		0	1	1
Permit Technician	19		0	9	9
FULL TIME Subtotal			0	22	22
Planning & Dev. - Env Plans Review & Inspections					
Env Compliance Mgr	31		0	1	1
Chief Environ Land Dev Inspe	28		0	2	2
Asst Chief Env Land Dev Insp	26		0	2	2
Arborist	25		0	1	1
Env Land Development Insp III	25		0	6	6
Environmental Plans Review Spv	25		0	1	1
Env Land Development Insp II	24		0	2	2
Environmental Plans Reviewer	24		0	3	3
Env Land Development Insp I	23		0	11	11
Administrative Assistant I	21		0	1	1
FULL TIME Subtotal			0	30	30
Planning & Development - Long Range Planning					
Planning Manager	31		0	2	2
Planner Senior	27		0	3	3
Planner	26		0	1	1
Planning Technician Senior	21		0	2	2
FULL TIME Subtotal			0	8	8
Planning & Development - Zoning					
Zoning Administrator	33		0	1	1
Planner Senior	27		0	6	6
Planner	26		0	1	2

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Planning & Development - Zoning Analysis (cont)					
Planning Commission Asst	21		0	3	3
Planning Technician Senior	21		0	1	1
FULL TIME Subtotal			0	12	13
Planning - Administration					
Director Planning	AD		1	0	0
Departmental Microsystems Spec	28		1	0	0
Planner Senior	27		1	0	0
Administrative Coordinator	25		1	0	0
Administrative Assistant II	23		2	0	0
Office Assistant Senior	19		1	0	0
FULL TIME Subtotal			7	0	0
Planning - Comprehensive Planning					
Deputy Dir Long Range Planning	AI		1	0	0
Planning Manager	31		2	0	0
Planner Senior	27		6	0	0
Administrative Assistant II	23		1	0	0
Planning Technician Senior	21		1	0	0
FULL TIME Subtotal			11	0	0
Planning - Zoning Analysis					
Deputy Dir Current Planning	AI		1	0	0
Strategic Planning Administrator	33		1	0	0
Planning Manager	31		1	0	0
Planner Senior	27		3	0	0
Planner	26		1	0	0
Planning Commission Asst	21		3	0	0
Planning Technician Senior	21		2	0	0
FULL TIME Subtotal			12	0	0
Planning - Development Support					
Planning Review Supervisor	30		1	0	0
Engineering Review Officer III	28		2	0	0
Planner	26		1	0	0
FULL TIME Subtotal			4	0	0
Development - Administration					
Assoc Director Development	AF		1	0	0
Director Development	AF		1	0	0
Admin Operations Mgr	28		1	0	0
Departmental Microsystems Spec	28		1	0	0
Functional Project Coordinator	28		1	0	0
Plans Review Supervisor	27		1	0	0
Quality Investigations Inspect	25		1	0	0

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Development - Administration (cont)					
Engineering Technician Senior	24		1	0	0
Zoning Officer	24		1	0	0
Administrative Assistant II	23		2	0	0
Public Education Specialist	23		1	0	0
Quality Investigator	23		1	0	0
Permits Coordinator	21		1	0	0
Requisition Technician	21		1	0	0
Office Assistant Senior	19		2	0	0
FULL TIME Subtotal			17	0	0
Development - Land Development					
Land Development Manager	32		1	0	0
Chief Dev Construction Inspect	29		1	0	0
Engineering Review Supervisor	29		1	0	0
Engineering Review Officer III	28		6	0	0
Asst Chief Dev Constr Inspec	26		1	0	0
Engineering Review Officer II	26		3	0	0
Dev Construction Inspector III	25		6	0	0
Development Construction Inspector II	24		1	0	0
Engineering Review Officer I	24		3	0	0
Engineering Technician Senior	24		1	0	0
Dev Construction Inspector I	23		1	0	0
Engineering Technician	23		1	0	0
Administrative Assistant I	21		1	0	0
Office Assistant Senior	19		1	0	0
FULL TIME Subtotal			27	0	0
TEMP Subtotal			1	0	0
Development - Structural Inspections					
Structural Inspection Manager	30		1	0	0
Chief Building Inspector	28		1	0	0
Chief Electrical Inspector	28		1	0	0
Chief HVAC Inspector	28		1	0	0
Chief Plumbing Inspector	28		1	0	0
Asst Chief Bldg Inspector	26		1	0	0
Asst Chief Electrical Insp	26		1	0	0
Asst Chief HVAC Inspector	26		1	0	0
Asst Chief Plumbing Inspector	26		1	0	0
Plans Review Coordinator	26		1	0	0
Building Code Inspector III	25		5	0	0
Electrical Inspector III	25		5	0	0
HVAC Inspector III	25		2	0	0
Plumbing Inspector III	25		2	0	0
Building Codes Inspector II	24		3	0	0
Electrical Inspector II	24		4	0	0
HVAC Inspector II	24		1	0	0
Plumbing Inspector II	24		4	0	0
Building Codes Inspector I	23		5	0	0

DEVELOPMENT FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Development - Structural Inspections (cont)					
Electrical Inspector I	23		7	0	0
HVAC Inspector I	23		2	0	0
Plumbing Inspector I	23		1	0	0
Administrative Assistant I	21		2	0	0
FULL TIME Subtotal			51	0	0
TEMP Subtotal			2	0	0
Development - Permits & Zoning					
Plans Review & Permits Manager	30		1	0	0
Engineering Review Officer II	26		1	0	0
Plans Review Coordinator	26		5	0	0
Permits Supervisor	25		1	0	0
Zoning Supervisor	25		1	0	0
Zoning Officer	24		3	0	0
Zoning Coordinator	22		1	0	0
Permit Technician Lead	21		1	0	0
Permit Technician	19		9	0	0
FULL TIME Subtotal			23	0	0
Development - Env Plans Review & Inspections					
Env Compliance Mgr	31		1	0	0
Chief Environ Land Dev Inspe	28		2	0	0
Asst Chief Env Land Dev Insp	26		2	0	0
Arborist	25		1	0	0
Env Land Development Insp III	25		6	0	0
Environmental Plans Review Spv	25		1	0	0
Env Land Development Insp II	24		7	0	0
Environmental Plans Reviewer	24		2	0	0
Engineering Technician	23		1	0	0
Env Land Development Insp I	23		6	0	0
Administrative Assistant I	21		1	0	0
FULL TIME Subtotal			30	0	0
FULL TIME Total			182	182	183
TEMPORARY Total			3	3	3
ALL POSITIONS Total			185	185	186

Note: The 185 total positions in 2005 includes 34 positions in the Planning Department and 151 positions in the Development Department prior to the 2006 merger.

DRUG ABUSE TREATMENT & EDUCATION FUND FUNCTION: CIVIL & CRIMINAL COURTS

PROGRAM DESCRIPTION

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 percent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually in hand are included in the 2007 budget.

MAJOR BUDGETARY IMPACTS

Previous

Various departments including Juvenile Court, Cooperative Extension, and Superior Court are making plans to continue special programming for projects to make use of these funds.

In 2004, the Board of Commissioners adopted a budget for the Drug Abuse Treatment and Education Fund totaling \$83,122. This amount was appropriated in the fund's Reserve for Appropriation line item until the Board of Commissioners could take action to fully fund the programs administered by the DeKalb County Drug Court, Parks and Recreation, and Extension Services. At the February 10, 2004 meeting, the Board of Commissioners approved the transfer of \$80,476 from the General Fund Reserve to fully fund the programs administered by the DeKalb County Drug Court, Parks and Recreation, and Extension Services and provide a Reserve for Appropriation in the Drug Abuse Treatment and Education Fund as follows:

- \$75,000 to the DeKalb County Drug Court for treatment services;
- \$52,500 to Parks and Recreation for the Exercise Right Choice program;
- \$26,100 to Extension Services for the Cooperative Extension Youth Development program;
- \$10,000 for the Reserve for Appropriation.

In 2005, funds were allocated for the following projects:

- \$32,635 to the DeKalb County Drug Court for treatment services;
- \$22,845 to Parks and Recreation for the Exercise Right Choice program;
- \$11,357 to Extension Services for the Cooperative Extension Youth Development program;
- \$35,895 for the Reserve for Appropriation.

In 2006 total funds recommended were \$94,229 to be allocated for the following projects:

- \$34,316 to the DeKalb County Drug Court for treatment services;
- \$14,172 to Parks and Recreation for the Exercise Right Choice program;
- \$14,972 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
- \$30,769 for the Reserve for Appropriation. In September 2006, the Drug Court established its own drug testing laboratory to provide an advanced and reliable drug screening technology.

2007

In 2007 total funds recommended were \$88,383 to be allocated for the following projects:

- \$36,000 to the DeKalb County Drug Court for treatment services;
- \$14,514 to Parks and Recreation for the Exercise Right Choice program;
- \$19,431 to provide supplies, travel and 4-H leader supplements for the 4-H Program;
- \$3,592 for the Reserve for Appropriation.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Coop Extension - Youth Development	\$15,797	\$12,345	\$19,431	\$19,477
Drug Abuse Treatment & Education Fund	75,073	49,117	39,592	54,392
Exercise Right Choice	15,762	0	14,514	14,514
	\$106,632	\$61,462	\$73,537	\$88,383

DRUG ABUSE TREATMENT & EDUCATION FUND FUNCTION: CIVIL & CRIMINAL COURTS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$99,187	\$49,677	\$69,945	\$84,745
Supplies	7,445	11,785	0	46
Other Costs	0	0	3,592	3,592
	\$106,632	\$61,462	\$73,537	\$88,383

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Drug Abuse Treatment & Education	\$106,632	\$61,462	\$88,383
	\$106,632	\$61,462	\$88,383

EMERGENCY TELEPHONE SYSTEM FUND**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION**

The Emergency Telephone Fund was established in 1990 to account for financial transactions related to monies collected through user telephone billings of wired telephones. The user fees are used to fund certain expenses associated with the Emergency 911 Telephone Services in DeKalb County. During its 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 charge on wireless telephones, similar to the user fee for wired telephones. A separate cost center was established to account for the wireless user fees.

MAJOR BUDGETARY IMPACTS**Previous**

In February 2004, the Board of Commissioners reaffirmed the fees for wired and wireless telephones at \$1.35 per month.

In January 2005, the Board of Commissioners increased the fees for wired and wireless telephones to \$1.50 per month, effective June 1, 2005.

During 2006 a total of \$13,224,017 was expended or encumbered from the Emergency Telephone System Fund for build-out costs for the new E911 Communications Center.

2007

Of the total amount approved of \$18,174,763, \$8,156,011 will be available for transfer to the General Fund including \$6,496,841 for personnel costs, \$54,600 for supplies, \$696,070 for operating services and charges, \$908,500 for maintenance and repair; \$700,000 for E-911 telephone services, \$680,000 for wireless provider cost recovery, \$5,130,127 for build-out costs for the new E911 Communications Center (which includes \$1,970,322 encumbered, but not paid, in 2006), and \$1,383,393 as projected fund balance.

Fees for wired and wireless telephones remain \$1.50 per month. As a result of a change in state law in 2005, annual reaffirmation of fees by the Board of Commissioners is no longer mandated.

Future

The new E911 Communications Center build-out, which will be part of the West Exchange Building Fire and Police Headquarters renovation in Tucker, GA, is expected to be completed in late 2007.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
E-911 Wired	\$4,783,749	\$12,757,467	\$13,399,208	\$14,615,810
E-911 Wireless	5,815,430	9,177,942	680,000	3,558,953
	<u>\$10,599,179</u>	<u>\$21,935,409</u>	<u>\$14,079,208</u>	<u>\$18,174,763</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$2,881,814	\$10,045,415	\$1,380,000	\$3,505,233
Supplies	0	728,356	0	236,631
Capital Outlays	2,459	3,718,448	3,159,804	4,893,496
Other Costs	0	0	1,383,393	1,383,393
Other Financing Uses	7,714,905	7,443,190	8,156,011	8,156,011
	<u>\$10,599,179</u>	<u>\$21,935,409</u>	<u>\$14,079,208</u>	<u>\$18,174,763</u>

EMERGENCY TELEPHONE SYSTEM FUND

FUNCTION: PUBLIC SAFETY

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Emergency Telephone System	\$10,599,179	\$21,935,409	\$18,174,763
	\$10,599,179	\$21,935,409	\$18,174,763

GRANTS FUNDS SUMMARY

PROGRAM DESCRIPTION

To provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. Sources of revenue include federal and state grants, local match contributions, private corporations, and other agencies.

MAJOR BUDGETARY IMPACTS

Previous

\$38,553,000 was budgeted to continue various grant programs in 2006. In April, the Police Department received a grant from Justice Assistance Grant (JAG) previously known LLEBG, in the amount of \$211,613. As part of the FMIS implementation, Grants are managed through a specialized module. This has required modification of most grant business processes.

2007

\$23,372,579 is budgeted to continue various grant programs for 2007. The U. S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2007.

Future

The County has started and expects to complete construction of a new Multi-purpose Performing Arts Center. In addition the County is expecting funds in 2008 from the U.S. Department of Housing and Urban Development and the Georgia Department of Labor. The implementation of the Projects and Grants module of the FMIS is expected to provide more information with greater flexibility to the grant managers.

GRANTOR / GRANT DESCRIPTION	ACTIVITY MEASURES		
	Total Grant Appropriation	Prior Years Expenditures	2007 Appropriation
DOL/DeKalb Workforce Development	\$9,967,536	\$4,111,749	\$5,855,787
SUBTOTAL	\$9,967,536	\$4,111,749	\$5,855,787
Local Law Enforcement Block Grant	\$187,945	\$187,945	\$0
SUBTOTAL	\$187,945	\$187,945	\$0
Judicial Assistance Grant #10 (JAG)	\$310,348	\$102,857	\$207,491
SUBTOTAL	\$310,348	\$102,857	\$207,491
Judicial Assistance Grant #11 (JAG)	\$211,613	\$18,057	\$193,556
SUBTOTAL	\$211,613	\$18,057	\$193,556
HUD/Community Development	\$86,082,671	\$72,062,343	\$14,020,328
SUBTOTAL	\$86,082,671	\$72,062,343	\$14,020,328
<u>Finance Department Grants</u>			
Safe Driving Championship	\$5,500	\$5,500	\$0
SUBTOTAL	\$5,500	\$5,500	\$0
<u>Sheriff's Department Grants</u>			
Dept. Of Justice	\$3,092	\$2,661	\$431
Dept. Of Justice	2,908	2,866	42
Criminal Justice Coordinating Council	136,618	26,539	110,079
SUBTOTAL	\$142,617	\$32,065	\$110,552
<u>Juvenile Court Grants</u>			
Children & Youth Coordinating Council	\$295,540	\$295,543	(\$3)
U. S. Dept. Labor	600,000	586,598	13,402

GRANTS FUNDS SUMMARY

ACTIVITY MEASURES			
GRANTOR / GRANT DESCRIPTION	Total Grant Appropriation	Prior Years Expenditures	2007 Appropriation
Children & Youth Coordinating Council	35,000	35,000	0
Children & Youth Coordinating Council	224,610	225,417	(807)
US Dept. of Justice	250,000	40,811	209,189
Council of Juvenile Court Judges (CJCJ)	10,000	10,000	0
Donation (Ernest Coach)	250	250	0
CJCJ/Purchase of Services	9,000	9,000	0
Children & Youth Coordinating Council	17,474	2,443	15,031
CYCC/Title V/Multi Level Intervention	98,580	0	98,580
CJCJ/Educational	5,000	750	4,250
SUBTOTAL	\$1,545,454	\$1,205,811	\$339,643
<u>Superior Court Grants</u>			
Council Of Superior Ct. Judges	\$25,000	\$25,000	\$0
Council Of Superior Ct. Judges	65,460	54,036	11,424
Council Of Superior Ct. Judges	35,732	24,511	11,221
Council Of Superior Ct. Judges	28,906	28,906	0
Council Of Superior Ct. Judges	50,000	12,600	37,400
Council Of Superior Ct. Judges	60,052	12,955	47,097
US Dept. Of Justice	499,998	367,087	132,911
DHR	50,000	20,601	29,399
Donations	13,794	2,412	11,382
Donations	7,147	7,030	117
SUBTOTAL	\$836,089	\$555,138	\$280,951
<u>State Court</u>			
U.S. Dept of Justice	\$4,400	\$3,480	\$920
U.S. Dept of Justice	1,368	0	1,368
SUBTOTAL	\$5,768	\$3,480	\$2,289
<u>Solicitor - General Grants</u>			
Stop Violence Against Women	\$20,000	\$20,000	\$0
Victim Assistance	57,793	50,837	6,956
Stop Violence Against Women	57,793	57,793	0
Victim Assistance	103,302	31,108	72,194
Stop Violence Against Women	103,302	85,210	18,092
Victim Assistance	103,302	103,302	0
Victim Assistance	103,302	91,377	11,925
Dept. Of Justice	379	0	379
SUBTOTAL	\$549,173	\$439,627	\$109,546
<u>District Attorney's Office</u>			
<u>District Attorney/</u>			
Victim Assistance	\$940,056	\$812,471	\$127,585
Dept. Of Justice	2,395	2,394	1
SUBTOTAL	\$942,451	\$814,865	\$127,585
<u>Police Grants</u>			
Universal Hiring Program	\$3,750,000	\$3,750,000	\$0
Universal Hiring Program	3,750,000	3,750,000	0
Motor Carrier Safety Assist.	144,000	133,802	10,198
Motor Carrier Safety Assist.	72,000	69,197	2,803
Motor Carrier Safety Assist.	72,000	72,000	0
Motor Carrier Safety Assist.	72,000	0	72,000
CERT	37,750	37,255	495

GRANTS FUNDS SUMMARY

GRANTOR / GRANT DESCRIPTION	ACTIVITY MEASURES		
	Total Grant Appropriation	Prior Years Expenditures	2007 Appropriation
Red Cross	47,000	46,984	16
Communication Equipment	1,600,000	1,465,042	134,958
Communication Equipment	1,011,970	1,011,970	0
Anti - Terrorism Equipment	487,035	485,755	1,281
Security	467,569	467,106	463
Homeland Security	121,275	120,953	322
Buffer Zone Protection Program	290,790	283,614	7,176
LEOP	176,867	176,867	0
COPS More	668,946	660,822	8,124
2004 Bulletproof Vest Part. Prgm. - POLICE	4,400	3,476	924
2005 Bulletproof Vest Part. Prgm. - POLICE	10,434	0	10,434
BYRNE JAG/GILEE	4,125	4,125	0
BYRNE JAG/GILEE II	4,125	4,125	0
WMD Congressional Earmark	198,700	198,700	0
Training	43,107	41,105	2,002
Training	43,107	43,025	82
Training	42,249	42,249	0
Training	45,598	28,102	17,496
Law Enforcement	124,000	121,654	2,346
Animal Control	6,137	5,687	450
North Precinct	2,000	0	2,000
South Precinct	5,000	739	4,261
Tucker Precinct	16,525	10,088	6,437
Tucker Precinct - Digital Cameras	1,000	1,000	0
East Precinct	4,750	1,446	3,304
P.A.L.	2,500	0	2,500
D.E.M.A.	3,000	2,700	300
GA Police Corp	20,000	16,800	3,200
H.E.A.T.	127,600	103,220	24,380
H.E.A.T.	121,000	12,406	108,594
H.I.D.T.A.	327,659	93,766	233,893
H.I.D.T.A.	327,659	291,251	36,408
H.I.D.T.A.	327,659	327,493	166
H.I.D.T.A.	327,659	327,659	0
H.I.D.T.A.	181,684	179,161	2,523
SUBTOTAL	\$15,090,879	\$14,391,342	\$699,536
<u>Fire Department/EMS</u>			
Homeland Security Fire Prevention	\$29,918	\$29,918	\$0
Community Education	293,265	289,392	3,873
Fire & Rescue	2,925	0	2,925
Homeland Security	130,000	109,226	20,774
Personal Protective Elements	107,600	0	107,600
Hazardous Material Response Vehicle	486,000	486,000	0
Communication	170,320	170,217	103
Decontamination Vehicle	303,220	303,220	0
Hazardous Material Response Equipment	185,574	178,610	6,964
SUBTOTAL	\$1,708,822	\$1,566,583	\$142,239
<u>Public Works Grants</u>			
Pre Disaster Mitigation	\$20,300	\$20,300	\$0
Pre Disaster Mitigation	18,750	18,750	0
SUBTOTAL	\$39,050	\$39,050	\$0

GRANTS FUNDS SUMMARY

GRANTOR / GRANT DESCRIPTION	ACTIVITY MEASURES		
	Total Grant Appropriation	Prior Years Expenditures	2007 Appropriation
<u>Parks & Recreation Grants</u>			
Briarwood Park	\$7,500	\$0	\$7,500
Book Run Park	50,000	0	50,000
Book Run Park	15,000	0	15,000
Shoals Creek Park	10,000	0	10,000
Wade Walker Park	7,500	0	7,500
N.H. Scott Park	2,000	0	2,000
Improvement to Park	3,000	3,000	0
Teaching Golf to Youth	25,000	20,032	4,968
Summer Food Program 06	409,774	409,774	0
NRPA Sugar Creek	3,000	3,000	0
US Golf Association	20,032	20,032	0
Five Star Restoration	9,000	9,000	0
Invasive Plants	30,000	0	30,000
US Disabled Athletes	1,223	1,223	0
EPA Constitutional Lake	2,255	2,255	0
Wal-Mart Foundation	2,000	1,200	800
BOH-DeKalb Steps-	33,025	17,100	15,925
NACO-Five Start	10,175	0	10,175
US Golf Association	20,000	0	20,000
NFL-NRPA Local	5,000	4,906	94
SUBTOTAL	\$665,484	\$491,522	\$173,962
<u>ACE-Department Grants</u>			
Art Center - South DeKalb	\$100,000	\$35,000	\$65,000
SUBTOTAL	\$100,000	\$35,000	\$65,000
<u>Extension Service Grants</u>			
Building Young Families	\$4,047	\$0	\$4,047
DHR Resource Mothers	2,158	0	2,158
1st Account Program	14,571	0	14,571
DHR Resource Mothers	18,461	0	18,461
United Way IDA	285	0	285
Washington Mutual	26	0	26
Washington Mutual	454	454	0
DHR Resource Mothers	32,280	17,075	15,205
DBOH Diabetes Education	26,500	3,546	22,954
DBOH Diabetes Education	21,000	0	21,000
SUBTOTAL	\$119,782	\$21,075	\$98,707
<u>Human Services</u>			
Senior Citizen Services (Fed)	\$545,108	\$87,104	\$458,004
Senior Citizen Services(State)	981,389	972,334	\$9,055
Senior Citizen Services(State)	1,502,282	1,502,272	\$10
Senior Citizen Services(State)	1,473,647	1,299,089	\$174,558
Diabetes, Asthma, Obesity, Prevention	11,250	11,250	\$0
SUBTOTAL	\$4,513,676	\$3,872,049	\$641,627
<u>DeKalb Family & Children's Services</u>			
DFACS Building/Lease Purchase	\$1,819,684	\$1,575,392	\$244,292
DFACS Building/Lease Purchase	1,690,601	1,522,472	168,129
DFACS Building/Lease Purchase	1,741,319	1,709,325	31,994
SUBTOTAL	\$5,251,603	\$4,807,188	\$444,415

GRANTS FUNDS SUMMARY

GRANTOR / GRANT DESCRIPTION	ACTIVITY MEASURES		
	Total Grant Appropriation	Prior Years Expenditures	2007 Appropriation
<u>Keep DeKalb Beautiful</u>			
Keep DeKalb Beautiful	\$6,000	\$0	\$6,000
Keep DeKalb Beautiful	500	0	500
Keep DeKalb Beautiful	1,250	0	1,250
Keep DeKalb Beautiful	375	0	375
Keep DeKalb Beautiful	1,500	0	1,500
Keep DeKalb Beautiful	1,625	0	1,625
Keep DeKalb Beautiful	10,000	0	10,000
SUBTOTAL	\$21,250	\$0	\$21,250
<u>Nondepartmental/Pass-Thru Grants</u>			
Black Women Coalition	\$5,000	\$0	\$5,000
Brown Mills Park	2,500	2,500	0
Burnt Fork Watershed	1,250	1,250	0
Delta Life	8,750	8,750	0
Dunwoody Preservation	2,500	0	2,500
ELLA, Inc.	2,500	0	2,500
Midway Youth Athletic Assoc.	4,125	0	4,125
Murphey Candler	5,000	0	5,000
Murphy Candler-Girls	12,500	0	12,500
Murphy Candler-Girls	3,125	0	3,125
Murphy Candler-Girls	1,550	0	1,550
National Coalition of 100 Black Women	12,500	0	12,500
Push Push Theatre	2,500	2,500	0
Redan Athletic Association	6,250	0	6,250
S. DeKalb Comm. Development	6,303	0	6,303
Scottdale Child Development	750	750	0
Scottdale Comm. Planning	500	0	500
SEED	2,000	0	2,000
S.E. Comm. Development	1,250	0	1,250
Stn. Mtn. Youth Soccer Assoc.	23,125	0	23,125
Trinity Warriors	750	0	750
Victory Outreach	5,000	0	5,000
S. DeK. Improvement Initiative	10,989	0	10,989
Hurricane Katrina Relief	283,046	283,046	0
Hurricane Katrina - Relief Ctr	116,992	116,992	0
Hurricane Katrina - Relief (Ser. To Seniors)	25,000	0	25,000
DeKalb Disaster Relief Serv. Center	10,000	0	10,000
SUBTOTAL	\$555,755	\$415,788	\$139,967
ADJUSTMENTS - PENDING GRANT AWARDS			(\$301,854)
GRAND TOTALS	\$128,853,467	\$105,179,034	\$23,372,579

NOTE: Please see individual section for specifics on Community Development and Workforce Development yearly programs.

GRANTS FUNDS SUMMARY

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
2002 LLEBG *	\$19,212	\$19,965	\$0	\$0
2003 LLEBG *	181,996	(21,502)	0	0
2004 LLEBG *	45,983	119,006	891,399	802,858
(JAG)	0	0	0	0
Community Development	15,003,277	10,208,895	14,470,411	15,090,297
DeKalb Workforce Development	4,260,442	4,170,126	309,609	3,809,066
Other Grants	14,527,963	16,734,250	6,880,498	3,670,358
	<u>\$34,038,872</u>	<u>\$31,230,739</u>	<u>\$22,551,917</u>	<u>\$23,372,579</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$7,542,906	\$8,262,951	\$0	\$0
Purchased / Contracted Services	12,137,085	13,670,896	0	0
Supplies	1,840,436	1,485,493	0	0
Capital Outlays	5,458,682	2,918,914	0	0
Interfund / Interdepart. Charges	1,598,000	1,803,802	0	0
Other Costs	6,156,918	3,535,604	0	0
Other Financing Uses	3,606	0	0	0
Holding Accounts	(698,760)	(236,373)	22,551,917	23,372,579
	<u>\$34,038,872</u>	<u>\$31,441,286</u>	<u>\$22,551,917</u>	<u>\$23,372,579</u>

NOTE: The financial management system requires that grants be budgeted in a budget holding account. Actual expenditures are recognized in the account charged.

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Grant-In-Aid	\$33,672,800	\$31,113,271	\$22,569,721
2002 Local Law Enforcement Block Grant	19,212	19,965	0
2003 Local Law Enforcement Block Grant	300,878	(21,502)	0
2004 Local Law Enforcement Block Grant	45,983	119,006	802,858
2006 Justice Assistance Grant (JAG)	0	210,547	0
	<u>\$34,038,872</u>	<u>\$31,441,286</u>	<u>\$23,372,579</u>

GRANTS FUNDS SUMMARY

FUNDING SOURCES BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Intergovernmental	\$12,599,579	\$47,616,997	\$24,906,326	\$10,906,326
Investment Income	10,070	5,528	0	0
Contributions and Donations	26,804	80,955	60,868	60,868
Miscellaneous	185,793	1,728,367	1,204,253	(11,303,337)
Other Financing Sources	4,867,091	6,671,375	6,502,463	6,502,463
Fund Balance Carried Forward	(5,593,722)	(20,232,383)	(10,121,994)	17,206,258
	\$12,095,615	\$35,870,840	\$22,551,917	\$23,372,579

AUTHORIZED POSITION LIST BY COST CENTER					
(See Salary Schedule, Appendix A, for explanation of salary ranges)					
COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
2003 LLEBG					
Court Program Coordinator	21		1	0	0
FULL TIME Subtotal			1	0	0
2004 LLEBG					
2005 Justice Assistance (Jag)					
Court Program Coordinator	21		0	1	1
FULL TIME Subtotal			0	1	1
Juvenile Court					
Job Placement Coordinator	23		2	2	2
Juvenile Probation Officer	23		1	1	1
Office Assistant Senior	19		0	0	0
Office Assistant	18	1 PT	2	2	2
FULL TIME Subtotal			4	4	4
PART TIME Subtotal			1	1	1
TEMP Subtotal			0	0	0
Solicitor State Court					
Attorney IV	33		1	1	1
Secretary Senior Legal	23		1	1	1
Victim Witness Asst Prog Coord	23		3	3	3
FULL TIME Subtotal			5	5	5
District Attorney					
Attorney III	31		0	2	2
Investigator Principal	25		0	2	2
Victim Witness Program Coord	25		4	5	5
FULL TIME Subtotal			4	9	9

GRANTS FUNDS SUMMARY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Police					
Police Officer, Master	27		15	15	15
Police Officer, Senior	26		65	65	65
Police Officer	25		20	20	20
FULL TIME Subtotal			100	100	100
Extension Service					
Extension Outreach Aide	EO		1	0	0
County Extension Agent	25		1	0	0
FULL TIME Subtotal			2	0	0
Senior Citizens Services					
Deputy Sr Services Admin	31		1	1	1
Fiscal Coordinator	29		1	1	1
Project Monitor	26	1 PT	1	1	1
Administrative Assistant II	23		1	1	1
Information & Referral Spec	23		2	2	2
Office Software Specialist	23		2	3	3
Administrative Assistant I	21		0	0	0
Receptionist	16		2	2	2
FULL TIME Subtotal			9	10	10
PART TIME Subtotal			1	1	1
Workforce Development					
Director, Workforce Development	36		1	1	1
Deputy Director, Workforce Development	33		1	1	1
Financial Manager	29		1	1	1
Employment / Training Supervisor	26		2	5	5
Employment / Training Analyst, Senior	25		1	0	0
Employment / Training Analyst	23		3	7	7
Intake Office	23		9	7	7
Case Manager	23		5	1	1
Administrative Assistant II	23		1	1	1
MIS Technician	23		1	1	1
Office Assistant, Senior	19		4	3	3
Financial Assistant	23		1	2	2
Office Assistant	18		1	0	0
Office Software Specialist	23		1	1	1
Juvenile Program Administrator	26		1	0	0
Job Developer	23		1	0	0
Security Guard			0	1	1
FULL TIME Subtotal			34	32	32

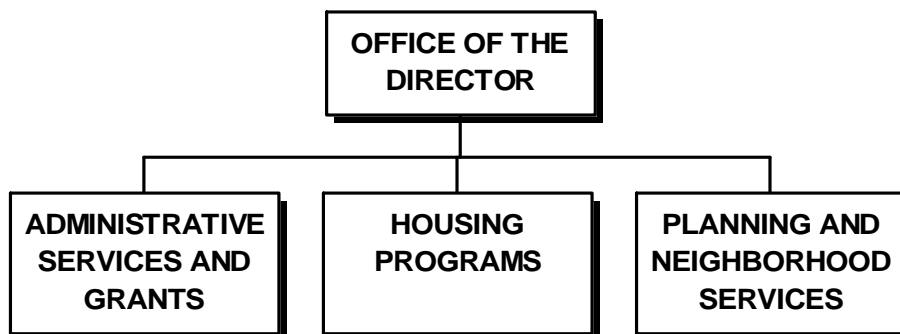
GRANTS FUNDS SUMMARY

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	INCLUDES PT or TEMP (T)	NUMBER OF POSITIONS		
			2005	2006	2007
Community Development					
Asst Dir Community Dev	AJ		1	1	1
Director Community Development	AG		1	1	1
Planning&Neighbrhd Svcs Mgr CD	32		1	1	1
Housing Programs Manager	31		1	1	1
Special Projects Coord Sr	29		1	1	1
Grants & Administrative Mgr	28		1	1	1
Housing & Financial Specialist	28		1	1	1
Housing Program Supervisor	28		1	1	1
Financial Officer Principal	27		1	1	1
Grant Fund Compliance Monitor	27		1	1	1
Planner Senior	27		1	1	1
Housing Program Coord Sr.	26		2	2	2
Planner	26		1	1	1
Project Monitor	26		2	2	2
Administrative Assistant II	23		1	1	1
Financial Assistant	23		1	1	1
Administrative Assistant I	21		2	2	2
Office Assistant Senior	19		1	1	1
Custodian Senior	18		1	1	1
FULL TIME Subtotal			22	22	22
FULL TIME Total			182	188	188
PART TIME Total			2	2	2
TEMPORARY Total			8	7	7
ALL POSITIONS Total			192	197	197

GRANTS - COMMUNITY DEVELOPMENT



MISSION STATEMENT

The mission of the Community Development Department is to develop viable urban communities principally benefiting low- to moderate-income persons. We work collaboratively with nonprofit agencies, governmental entities at all levels, the business community, the faith community, residents and schools to achieve the following goals:

- A. To provide decent affordable housing for low/moderate/income persons residing in DeKalb County.
- B. To provide a suitable living environment, public facilities, infrastructure and community services, principally benefiting low/moderate-income persons.
- C. To expand economic opportunities, increase and retain new and existing jobs.
- D. To revitalize economically depressed areas that principally serve low- to moderate-income areas.

PROGRAM DESCRIPTION

The primary funding resource for the Community Development Department is the Community Development Block Grant (CDBG) Program, an entitlement grant provided by the U.S. Department of Housing and Urban Development (HUD) through Title I of the Housing and Community Development Act of 1974 as amended. The County also receives other grants from HUD that are administered by the Community Development Department including: the McKinney Emergency Shelter Grant Program (ESGP), and the HOME Investment Partnerships Act (HOME). The Community Development Department works to improve low/moderate/income neighborhoods and address issues that affect the quality of life for low to moderate income persons.

MAJOR ACCOMPLISHMENTS IN 2006

In 2006, the Community Development Department continued to work with other County departments, governmental entities, nonprofit agencies, and other partners to make significant progress in addressing critical issues affecting housing affordability, fair housing, senior citizens, predatory lending and economic viability of neighborhoods.

In the area of public facilities and improvement, CDBG funds were used to complete major sidewalk and streetscape projects. These completed projects will allow for safe pedestrian access along major roads and will benefit people who live, work and shop in these areas. In the area of public services, funding was provided to non-profit agencies to provide low/moderate income persons access to money management, housing counseling, homebuyer's education and homeless prevention services.

With the use of HUD funds, the County expanded special economic development activities through investing in the revolving loan fund for small businesses, and Micro-enterprise Assistance Programs for small business training and technical assistance. These programs continue to help low/moderate income persons gain access to traditional capital markets as well as create jobs, improve employment skills and knowledge of entrepreneurship.

The following is a list of all of the major accomplishments of the Community Development Department in 2006 divided by Program and activity category.

GRANTS - COMMUNITY DEVELOPMENT

CDBG PROGRAM

I. *Public Facilities and Improvements*

These projects have been completed or are within the planning phase or developmental phase.

Buford Highway Sidewalks/Streetscape – The Buford Highway Sidewalks and streetscape project was completed in 2006. The project provides safe pedestrian access along Buford Highway with refuge islands, sidewalks and landscaping.

Candler Road Streetscape – The project is currently under construction. The project provides safe pedestrian access along the intersection of Candler Road and Glenwood Road with sidewalks and landscaping.

Chamblee-Dunwoody Road Streetscape – Phase I of this project was completed in 2006. This project provides better pedestrian access along Chamblee Dunwoody Road for the benefit of people who are living, working and shopping in the Chamblee area with additional sidewalk, landscaping, and a MARTA bus stop.

City of Decatur – In 2006, the City completed the renovation of the ball field adjacent to the Samuel L. Jones Boys and Girls Club.

City of Lithonia Streetscape – During 2006, the first phase of this project was completed. The second phase of this project is currently under construction. This project will provide better pedestrian access in the downtown area with additional sidewalk, landscaping, and a MARTA bus stop.

Clarkston Community Center – In 2006, the Clarkston Community Center with assistance from our department went through an extensive selection process to secure a construction project manager. The renovation committee worked with an architect and construction manager to prepare the final construction drawing and documents ready for construction. In December of 2006 the Community Center secured the services of an asbestos abatement company to remove all hazardous material from the building prior to the start of construction.

Lynwood Park Capital Improvements – The purpose of the project is to provide a suitable living environment and quality of life for the residents in the Lynwood Park neighborhood by improving the physical condition of roads, sidewalks, water lines, drainage, other infrastructure and various neighborhood improvements. During 2006, we used CDBG funds for the engineering design and easements purchased.

Memorial Drive Streetscapes – Phase I of the streetscape design will enhance pedestrian safety for benefit people who are living, working and shopping in the area. Phase I of this project will be completed in conjunction with the DOT as part of the widening of the Memorial Drive Bridge project over I-285. In the last quarter of 2006, this project was under construction.

II. *Public Services*

Atlanta Legal Aid Society, Inc. Legal services were provided for 310 DeKalb County households with CDBG funds. The agency also participated in a number of educational activities and homebuyer seminars on foreclosure and fraud prevention.

Consumer Credit Counseling, Inc. – During 2006, A total of 717 DeKalb County households received money management and credit counseling. They also conducted number of workshops on issues relating to homebuyer education.

Decatur Cooperative Ministry, Inc. – This agency received a combination of ESG and CDBG funding in 2006. Services provided included the provision of emergency shelter and transitional housing, counseling services, and homeless prevention assistance.

DeKalb Drug Court Emergency Housing — A total of 43 participants in DeKalb's Drug Court program were housed on an emergency basis for up to three months in 2006 with the use of CDBG funds upon their initial entry into the program. This allowed them to leave the jail and participate full-time in the intensive therapy programs required in Phase 1 of the program before having to begin employment.

DeKalb Metro Housing Counseling Center, Inc. – During 2006, a total of 419 DeKalb County residents received housing counseling. Additionally, 135 potential homebuyers attended training and 92 received certificates for completing the weekly homebuyer's seminars. Homeless prevention assistance also was provided to 24 families (54 persons) that were at risk of becoming homeless.

Green Forest Community Development Corporation – During 2006, there were 262 clients that received homebuyer's education and counseling. The agency also participated in ongoing homeowner training, foreclosure prevention and loss mitigation programs.

GRANTS - COMMUNITY DEVELOPMENT

Implementation Services for Senior Citizens Programs – In 2006, a total of 11,377 seniors received services including information & assistance, case management, homemaker services, home delivered meals, congregated meals, and programming and transportation services at Senior Centers.

Jerusalem House, Inc. – This homeless shelter provided assistance to 25 homeless persons with HIV/AIDS during 2006. Other services included medical supervision, social service support, personal care services, counseling, and alcohol/drug recovery.

Latin American Association, Inc. – A total of 2,209 persons were assisted by this Agency in 2006. Of those served, 2,138 were Hispanics and approximately 452 were female heads of household. Services included legal and financial counseling, medical assistance; pre-K and school enrollment; assistance to battered women; immigration referral; translation of interpretation services; DFACS referrals; tax referrals, and general information.

Marcus Jewish Community Center of Atlanta, Inc. – (Housemate Match Program) - During 2006, CDBG funds were utilized for salaries and benefits for the following:

- Housemate Match Program – A total of 154 persons were matched in the home-sharing program. 78 were female heads of household. Additional services included referrals for assistance from other sources.

Metro Fair Housing Services, Inc. – This agency provided housing fair housing services. In the year 2006, this agency processed 195 fair housing inquiries, validated 12 fair housing complaints, and referred 7 of the valid complaints to HUD and attorneys for further action and actively investigated 5 of the complaints.

Nicholas House, Inc. – The agency provided transitional housing and supportive services to 85 persons (22 families) during 2006. Of the families served, the number of female heads of household was 18.

Our House, Inc. – Daycare services were provided to 101 homeless children (69 families) with related support services provided to their family members during 2004. Eighty-five (85) of the families served were female heads of household.

One Stop Children's Assessment Center. – During 2006, funding was provided to pay rent for an interim location of the Assessment Center while a new facility is under construction.

Refugee Family Services Inc. – The agency provided financial literacy counseling and education for female members of the refugee community. During 2006, 103 persons received services.

Scottdale Child Development Center – Daycare services are provided primarily for Scottdale residents throughout the year. A total of 119 children were served during 2006.

The Sheltering Arms The Agency provided from January 2006 through June 2006, affordable early childcare and education, comprehensive support services for families, professional development, and community outreach. A total of 43 children were served during 2006.

Youth Set-Aside Program/Summer Recreation Voucher Program – A total of 718 youth participated in the 2006 summer voucher program that included 45 different program providers.

III. *Housing*

Down Payment Assistance – During 2006, DeKalb County completed a total restructuring of its first-time homebuyer assistance program. Reasons for this included having it conform to American Dream Down Payment Initiative (ADDI) regulations and to also better prepare participants to remain in their homes after closing. A total of 5 deferred payment loans were provided to participants in this program in 2006.

Housing Rehab – 108 rehab cases were set up in 2006, and 93 single-family, owner-occupied units were completed with a combination of CDBG and HOME funds.

Creation of New Units – During 2005, no CDBG funds were used to create new housing units.

United Way of Metropolitan Atlanta – CDBG funds were provided to the United Way of Metropolitan Atlanta in 2004 to be used as match for other funding they had in hand for an Individual Development Account (IDA) Program for first-time homebuyers. During 2006, classes and counseling continued to be offered to participants to assist them in reaching their goal of homeownership. Two participants received matching funds and purchased homes during 2006.

IV. *Economic Development*

South DeKalb Business Incubator, Inc. – During 2006, seven and one-half (7.5) Full Time Equivalent (FTE) jobs were created. The proposed light-manufacturing facility was established with the effect of creating jobs

GRANTS - COMMUNITY DEVELOPMENT

for low- to moderate-income individuals. Due to the economic condition, several manufacturing facilities experienced some difficulty.

DeKalb Enterprise Business Corporation – During 2006, one loan was closed by the DeKalb Enterprise Business Corporation (DEBCO). Also, eleven (11) Full Time Equivalent (FTE) jobs had been created; and eleven (11) FTE jobs are held by low- and moderate-income persons. Under the DEBCO SBA Micro Loan Program, seven micro loans were closed and 834 hours of technical assistance were provided to micro enterprises in DeKalb County.

Micro-enterprise Assistance Program – As of December 2006, three training sessions had been implemented through the Micro Enterprise Training Program. Two training sessions contained 12-week training classes, and one session consisted of one weekend only for senior citizen. There were forty-one (41) total trainees in regular session and 30 trainees for senior citizens.

Demolition

Demolition and Clearance — A total of four (4) units were demolished in 2006. Upon receipt of the owner's approval, this program demolishes vacant, dilapidated housing units.

HOME PROGRAM

The purpose of the HOME Program is to expand the supply of decent, safe, sanitary, affordable housing units. Units may either be rental or homeownership

Affordable Housing Homeownership – During 2006, one new home was sold, which was constructed by the DeKalb Housing Authority.

Affordable Housing-Multifamily Rental – During 2006, no new HOME funds were provided to multifamily rental projects. However, activities were carried out in 2006 on HOME rental projects funded in prior years.

HOME/CHDO Affordable Housing – In 2006, the County only had one approved CHDO, Initiative for Affordable Housing, Inc. Discussions were undertaken during the year with other organizations seeking to possibly become DeKalb CHDOs with efforts to certify others expected to take place in 2006.

EMERGENCY SHELTER GRANTS PROGRAM (ESG)

The ESG Program is designed to provide grants to assist people with facilities and services for the homeless and people who are at risk of becoming homeless. In 2006, the County provided CDBG and ESGP funds for 25 organizations, which includes 23 nonprofit agencies and two County Departments to provide assistance to the homeless population or those at risk of becoming homeless. A total of 3,492 families or households with a total of 4,810 persons were assisted with these funds.

The ESG Program is designed to provide grants to assist people with facilities and services for the homeless. Homeless prevention assistance was provided to 1,111 persons; referrals and case management services for 2,264 persons; housed 16 persons who were victims of domestic violence; provided housing and support services for 406 persons in recovery from drug and alcohol abuse; day care for 101 homeless children; transitional housing and support services for 191 persons; and referrals for 190 persons with HIV/AIDS; provided 68 persons with household goods and furniture; provided emergency shelter for 439 women with children; provided 18 housing and support services in lieu of incarceration for homeless persons being dismissed from jail Drug Court; and provided housing for 9 youth.

GRANTS - COMMUNITY DEVELOPMENT

MAJOR BUDGETARY IMPACTS

Please see the Special Revenue Funds section for a description of the Major Budgetary Impacts for the Community Development Department

ACTIVITY MEASURES		2007 Funding
I. 2006 CDBG PROGRAMS		
REPAYMENT OF BONDS		
1. DeKalb County Senior Multi-Purpose Center		\$1,666,666
	SUBTOTAL	\$1,666,666
ECONOMIC DEVELOPMENT INITIATIVES		
2. DeKalb Enterprise Business Corporation (DEBCO) Economic Development Revolving Loan Fund		\$235,563
3. South DeKalb Business Incubator, Inc.		\$75,000
	SUBTOTAL	\$310,563
PUBLIC FACILITIES AND IMPROVEMENT		
4. Targeted Capital Improvement/Economic Development Projects Set Aside Fund		\$1,075,506
A. City of Stone Mountain Drainage Project at Rosewood Drive and Lucile Street (\$236,000)		
B. City of Decatur-McKoy Park (\$250,000)		
C. Renovation of Clarkston Community Center (\$250,000)		
D. Performing Arts and Community Center (\$400, 000), possible Section 108 funding method)		
E. Renovation of Facility for South DeKalb Police Precinct.		
F. Prevention Initiative in Central DeKalb (\$100,000)		
G. Memorial Drive Land Acquisition (\$250,000)		
H. New Capital Improvement Projects developed in the priority areas (Scottsdale, Candler/McAfee, Buford Highway, Lynwood Parks Infrastructure and Municipalities located in DeKalb County)		
I. Boys and Girls of Metro Atlanta (\$500,000), Match 100%, 7/1/2007)		
J. Clarkston Park Improvements (\$28,000, Match 100%)		
K. Owner-occupied Rehab Program (Housing)		
L. Metro Atlanta YMCA/South DeKalb Expansion and Redevelopment for Seniors		
M. DeKalb County Parks and Recreation/Tobie Grant Center		
	SUBTOTAL	\$1,075,506

Note:

The projected in items A-M are in various stages of development but are not to the point where a final recommendation can be made. The total of all projects listed exceeds the amount of funds available. The amount listed is for planning purposes only and to inform the public of the amount being considered. Funding for the above projects is subject to the County receiving funding from HUD. If the County does not receive HUD funding, the County is not obligated to fund these projects.

GRANTS - COMMUNITY DEVELOPMENT

ACTIVITY MEASURES

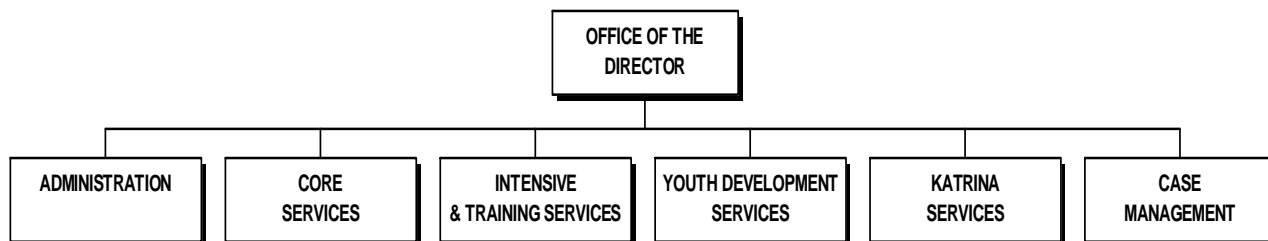
	2007
	Funding
PUBLIC SERVICES	\$65,000
5. Atlanta Legal Aid Society, Inc.	25,000
6. Consumer Credit Counseling Services, Inc.	40,000
7. Decatur Cooperative Ministry, Inc.	50,000
8. DeKalb Metro Housing Counseling Center, Inc.	58,800
9. DeKalb Drug Court-Transitional Housing/Supportive Program,	25,000
10. D& E, A Financial Educational and Training Institute, Inc.	35,000
11. Green Forest Community Development Corporation	190,000
12. Implementation Services for Senior Citizens Programs	35,000
13. Jerusalem House, Inc.	27,570
14. Latin American Association, Inc.	27,570
15. Marcus Jewish Community Center of Atlanta, Inc.	44,000
16. Metro Fair Housing Services, Inc.	27,570
17. Nicholas House, Inc.	27,570
18. Our House, Inc.	25,000
19. Refugee Family Services, Inc.	85,000
20. Scottdale Child Development and Family Resource Center, Inc.	86,975
21. The Sheltering Arms	
22. Youth Voucher Program	
SUBTOTAL	\$875,055
HOUSING REHABILITATION	
23. Housing Authority Rehab Implementation Services	\$739,168
SUBTOTAL	\$739,168
PLANNING AND PROGRAM ADMINISTRATION	
24. Community Development Administration	\$1,166,740
SUBTOTAL	\$1,166,740
2006 CDBG ALLOCATION	\$5,833,698
CDBG Program Income	336,648
TOTAL CDBG	\$6,170,346
2006 HOME ALLOCATION	
25. HOME Program Administration (10% Set-Aside)	\$282,043
26. HOME CHDO Projects (15% Set-Aside)	423,065
27. HOME CHDO Operating (5% Reservation)	141,021
28. HOME-Eligible Projects	1,974,305
Single -Family Owner-Occupied Rehab	
Single-Family Homeownership New Construction	
Single-Family Rehab (Rental)	
Multi-Family Rehab (Rental)	
Acquisition (including assistance to homebuyers)	
Tenant-based Rental Assistance	

GRANTS - COMMUNITY DEVELOPMENT

ACTIVITY MEASURES

	<u>2007 Funding</u>
Any other housing development activities considered eligible under HOME Program regulations.	
29. American Dream Down-Payment Initiative (ADDI)	64,158
Home Projected Program Income	318,017
TOTAL HOME	\$3,202,609
2006 EMERGENCY SHELTER GRANT ALLOCATION	\$250,198
TOTAL COMMUNITY DEVELOPMENT	

GRANTS - WORKFORCE DEVELOPMENT



CRITICAL MISSION STATEMENT AND SUCCESS FACTORS

- A. To provide workforce development services for adults (22 years and older), dislocated workers and youth between the ages of 14 and 21) who reside in DeKalb County and Atlanta-in-DeKalb.
- B. To promote services to businesses through the DeKalb Workforce Business Relations Unit.
- C. To administer employment and training activities that meets and exceeds the National Performance Standards under the Workforce Investment Act.

PROGRAM DESCRIPTION

The DeKalb Workforce Development Department administers various employment and training programs funded by the U. S. Department of Labor through the Workforce Investment Act. Funding for Adults and Dislocated Workers will provide Core, Intensive, and Training Services through a triage approach utilizing the One Stop Center delivery system. Core Services include job search and placement assistance, career counseling, labor market information, initial assessment of skills and needs, and some follow up services to help customers retain their jobs once they are placed. Job-related workshops are offered monthly and include resume writing, basic internet, basic computer literacy, financial aid resources and Job Search tips. A Veteran's outreach specialist and a senior advocate serve special populations. Intensive Services will include more comprehensive assessments, development of individual employment plans, career advisement services, and short term pre-vocational services. Training Services include occupational skills training through Individual Training Accounts, On-The-Job-Training and other employer based training opportunities. Funding for youth activities will promote youth development through year-round employment and training activities in addition to summer employment and training programs year round. Services will be provided to both in school and out of school youth (14-21 years of age) who are economically disadvantaged. Activities will include occupational skills training, work experience, tutoring and academic enrichment activities, leadership skills, mentoring and appropriate supportive services. Youth will receive guidance and career counseling, and follow up services as well.

MAJOR ACCOMPLISHMENTS DURING PROGRAM YEAR (PY)*

In addition to co-sponsoring the Spring 2006 Youth Job Fair for DeKalb youth ages 16-21; DeKalb provided summer youth employment and training opportunities for 300 youth targeted ages 14-18. The DeKalb County School Board Dropout Roundup was attended by the DeKalb Workforce Youth staff where over 120 youth and their families inquired about secondary school options. The Workforce Development Department participated in 25 Rapid Response Sessions with 9 companies who announced a major layoff or business closing. DWD collaborated with ARC and Georgia Perimeter College to assess and counsel students in the medical field and direct them to medical careers. Certified Nursing Assistant training is conducted on a quarterly basis. Town Hall meetings at area malls and agencies as well as numerous job fairs were regularly attended by Workforce Development staff.

The Workforce Investment Youth Development Services targeted in-school youth from economically disadvantaged families, especially focusing on youth in foster care and those from the international communities in DeKalb County. "School is My 1st Job" is the 2006 Summer Program theme and will be carried forward with year-round services to eligible youth attending DeKalb County Middle and High Schools and Alternative Schools. The Youth Achievement Program operated under WIA through the DeKalb Juvenile Court Department exceeded all performance measurements in its service to out of school youth from DeKalb County.

In an effort to promote bio-medical employment opportunities, the Workforce Development Department piloted a project to support eleven DeKalb Technical College Medical Laboratory Technician students during their clinical

* Programs administered by the department operate on the State Fiscal Year.

GRANTS - WORKFORCE DEVELOPMENT

MAJOR ACCOMPLISHMENTS (cont)

internships. A weekly stipend and supportive services allowed the students to complete the final phase of their program and transition directly in to employment.

A National Emergency Grant was awarded to DeKalb County for the purpose of assisting Hurricane Katrina survivors with job search and placement assistance, supportive services, re-integration counseling and referrals to social services resources. Over 265 persons were enrolled in the DeKalb Katrina services with hundreds more receiving basic job search assistance, information and referral.

MAJOR GOALS FOR 2005 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

December, 2005, began a restructuring of the Workforce Development Department with a new Department Director and six months later, a new Department Deputy Director. The Department was reorganized with the addition of a Business Relations Unit designed to focus on employer relations. Strong linkages were built with the Economic Development Department, the Human Services Department, the Lou Walker Senior Center, and the Human Relations Department. County partnerships were strengthened through the DeKalb One-Stop Consortium established under the Workforce Investment Act.

Goals for Program Year 2006 are to continue to brand the Workforce Development Department in the business community. A First Source Ordinance approved by the Board of Commissioners in September of 2006 will allow DWD to be the first contact for County contractor's workforce needs. Dislocated Worker funds will be used to supply case management, career counseling services and training to persons laid off due to company closures or downsizing. The Employment and Training Unit of the Department will continue to focus on occupational skills training in demand occupations, especially medical and bio-medical careers, and logistics.

MAJOR BUDGETARY IMPACTS

Previous

In Program Year (PY) 2005, DeKalb County received Workforce Investment Act Grant Awards totaling \$4,042,369 for the Program Year beginning July 2005 and ending June 2006. Individual WIA Grant Awards in the amount of \$1,449,007 for Adults, \$945,098 for Dislocated Workers and \$1,558,264 for Youth were received by the County. In addition, DeKalb County received an additional \$90,000 from the Georgia Department of Labor to provide summer job opportunities for low income youth ages 14-21.

In Program Year (PY) 2006

DeKalb County received Workforce Investment Act Grant Awards in the amount of \$1,539,366 for Adults, \$1,494,417 for Dislocated Workers, and \$1,662,985 for Youth. In addition, DeKalb County received an additional \$108,000 (State Funding) from the Georgia Department of Labor to provide additional summer job opportunities for low income youth ages 14-21. In September of 2005, Workforce Development received additional grant of National Emergency Grant, NEG (Katrina evacuees) in the amount of \$179,000 from U.S. Department of Labor.

Future (PY) 2007

The federal budget for Program Year 2007 Workforce Investment Act appropriations has not been finalized at this time; however, it appears that funding for PY2007 Workforce Investment Act activities will be the same of funding of PY 2006. Separate bills for reauthorization of the Workforce Investment Act have been introduced in both the U.S. House of Representatives and the U. S. Senate.

GRANTS - WORKFORCE DEVELOPMENT

ACTIVITY MEASURES			
	Actual 2004	Actual 2005	Estimated 2006
Core Services, visits to the One-Stop	18,000	20,320	21,500
Core/Intensive Services	350	200	400
Training Services	225	239	250
Year Round Youth Programs	213	165	300
Summer Youth Employment Opportunities	784	865	N/A

GRANTS - WORKFORCE DEVELOPMENT

ACTIVITY MEASURES			
PROGRAM YEAR 2005 (7/05-6/06)			
National Performance Measure	Negotiated	Actual	Comment
	Statewide	Local	
	Level	Performance	
<u>Adult Measures</u>			
Entered Employment Rate	80.0%	84.8%	Exceeded
Employment Retention Rate	84.4%	82.9%	
Earnings change	\$4,200	\$7,504	Exceeded
Employment and Credential Rate	73.4%	75%	
<u>Dislocated Worker Measures</u>			
Entered Employment Rate	87.6%	87.5%	Met
Employment Retention Rate	91.4%	89.3%	
Earnings change	-\$1,856	\$1,776	Exceeded
Employment and Credential Rate	73.8%	82.1%	Exceeded
<u>Youth Measures</u>			
Entered Employment Rate	75.0%	78.6%	Exceeded
Employment Retention Rate	78.0%	84.6%	Exceeded
Earnings change	\$2,600	\$3,983	Exceeded
Employment and Credential Rate	54.0%	81.3%	Exceeded
Skill Attainment Rate	94.0%	92.1%	
Diploma or Equivalent Rate	82.0%	84.6%	Exceeded
Retention Rate	60.0%	77.3%	Exceeded
<u>Customer Satisfaction Measures</u>			
Participant	78.3%	77.0%	
Employer*	75.0%	74.9%	Met

Achieving 80% of planned goal is considered meeting performance

* Employer Customer Satisfaction is provided by the Georgia Department of Labor for the Atlanta Region.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY GRANT CATEGORY BY PROGRAM YEAR

	Actual 2004	Actual 2005	Actual 2006
Welfare to Work	0	0	0
Katrina	0	722,325	464,444
WIA Grants - Adults	1,322,191	1,449,007	1,220,206
WIA Grants - Dislocated Workers	1,007,015	945,098	1,493,503
WIA Grant - Youth	1,662,906	1,648,264	1,714,711
Total Expenditures:	\$3,992,112	\$4,764,694	\$4,892,864

HOTEL/MOTEL TAX FUND**FUNCTION: LEISURE SERVICES****PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation for the additional 2% levy of the hotel-motel tax, which was initially approved by the Board of Commissioners (BOC) in December 1987. The law now permits the County to levy a hotel-motel tax at rate of 5%, rather than the 3% previously permitted. The additional 2% is to be used for promoting tourism, conventions, and trade shows; this revenue can be expended only through a contract or contracts with the State, a department of State government, a State authority, or a private sector nonprofit organization. The additional 2% levy of the hotel-motel tax became effective February 1, 1988; its renewal must be formally voted on by the BOC each year.

From 1988 to 1994, the County contracted with the DeKalb Chamber of Commerce, Inc. to operate the DeKalb County Convention and Visitor's Bureau (DCVB). In June 1994, the DCVB became an independent 501(c)6 organization, separate from the DeKalb Chamber of Commerce. The BOC continued to contract solely with DCVB for promoting tourism, conventions, trade shows, until 2000. From 2001 to 2004, the County also contracted with the DeKalb Council for the Arts to promote cultural tourism. Beginning in 2005, the BOC began contracting solely with DCVB again.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Economic Development**

To position DeKalb County as the affordable and accessible destination for a vacation, group tour, or meeting in the Atlanta area.

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

MAJOR BUDGETARY IMPACTS**Previous**

Since 1988, the BOC has approved the renewal of the 5% hotel-motel tax, annually.

In 2004, the Board of Commissioners approved authorizing payment to DCVB at 95% of the actual net collections available to promote tourism, conventions and trade shows, without a not-to-exceed clause. Also the Board of Commissioners approved a contract authorizing payments to the DeKalb Council for the Arts at 5% of the actual net collections available to promote tourism, conventions, and trade shows.

In 2005, the County contracted only with the DeKalb Convention and Visitors Bureau to promote tourism, conventions, and trade shows. The BOC authorized payment to DCVB at 95% of the actual net collections. The levy to support tourism, conventions and trade shows was approved for 2005.

In 2006, the County continued contracting only with the DeKalb Convention and Visitors Bureau to promote tourism, conventions, and trade shows. The 12-month agreement with DCVB included four automatic renewals for a lifetime agreement of five years. The levy to support tourism, conventions and trade shows was approved for 2006.

2007

The first automatic renewal of the 2006 DCVB agreement will extend DCVB's contract to promote tourism, conventions, and trade shows for 2007.

Future

Continuation of the hotel-motel tax through 2008 will probably be considered by the BOC in December 2007.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Hotel / Motel Tax Fund	\$2,317,760	\$2,607,708	\$3,146,434	\$3,146,434
	\$2,317,760	\$2,607,708	\$3,146,434	\$3,146,434

HOTEL/MOTEL TAX FUND**FUNCTION: LEISURE SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Other Costs	\$2,317,760	\$2,607,708	\$3,146,434	\$3,146,434
	\$2,317,760	\$2,607,708	\$3,146,434	\$3,146,434

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Hotel/Motel Tax	\$2,317,760	\$2,607,708	\$3,146,434
	\$2,317,760	\$2,607,708	\$3,146,434

JUVENILE SERVICES FUND**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

The Juvenile Services Fund was established in 1990 in response to State legislation permitting the collection of fees for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational/tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention.

MAJOR BUDGETARY IMPACTS**Previous**

None

2007

The 2007 appropriation represents the fund balance plus anticipated supervision fees.

Future

No significant budgetary impact to this fund is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Juvenile Services	\$12,612	\$14,290	\$404,214	\$406,566
	\$12,612	\$14,290	\$404,214	\$406,566

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$12,612	\$14,290	\$404,214	\$406,566
	\$12,612	\$14,290	\$404,214	\$406,566

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Juvenile Services	\$12,612	\$14,290	\$406,566
	\$12,612	\$14,290	\$406,566

LAW ENFORCEMENT CONFISCATED MONIES FUND

FUNCTION: CIVIL & CRIMINAL COURTS

FUND DESCRIPTION

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

MAJOR BUDGETARY IMPACTS

Previous

The 2000 Budget appropriated \$133,000 for construction of an indoor firing range and a helicopter fueling station. In 2001 and 2002 \$672,639 and \$845,477 was appropriated respectively for equipment/technology purchases. In 2003 \$1,510,121 was appropriated for equipment and technology purchases. In 2004 there were no major projects funded. In 2005 \$1,000,000 was transferred to the CIP fund for construction and renovations of space for the police services Special Operations Division.

2007

The Appropriation for this Fund represents the end of 2006 fund balances.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Federal Drug Funds - Police	\$1,637,993	\$792,608	\$2,419,135	\$2,550,813
Federal Drug Funds - Sheriff	0	0	102,641	102,641
Nondepartmental Revenues / Expenditures	0	60	0	0
State Drug Funds - District Attorney	121,569	94,567	306,617	318,256
State Drug Funds - Police	371,959	349,986	580,547	656,773
State Drug Funds - Sheriff	15,717	3,410	12,700	12,700
Treasury - Sheriff	21,252	4,625	7,127	11,752
	<u>\$2,168,490</u>	<u>\$1,245,256</u>	<u>\$3,428,767</u>	<u>\$3,652,936</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$282,080	\$868,595	\$319,317	\$428,224
Supplies	252,735	209,192	7,127	9,380
Capital Outlays	619,072	178,624	102,641	215,650
Interfund / Interdepartmental Charges	0	7,944	0	0
Other Costs	12,209	(19,099)	2,999,682	2,999,682
Other Financing Uses	1,002,395	0	0	0
	<u>\$2,168,490</u>	<u>\$1,245,256</u>	<u>\$3,428,767</u>	<u>\$3,652,936</u>

LAW ENFORCEMENT CONFISCATED MONIES FUND

FUNCTION: CIVIL & CRIMINAL COURTS

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Law Enforcement Confiscated Monies	\$2,168,490	\$1,245,256	\$3,652,936
	\$2,168,490	\$1,245,256	\$3,652,936

PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees. This fund was established in 1997 to provide funding for a 15-year program of maintaining, upgrading and replacing the government television infrastructure.

MAJOR BUDGETARY IMPACTS

Previous

The 2004 Budget included \$100,000 for various items of telecommunications equipment. There were no significant budgetary impacts in 2006.

2007

Funding sources for the 2007 Budget include \$82,930 per subscriber fees from Cable Franchise, \$10,000 interest and fund balance forward \$1,482,770.

Future

The PEG Fund will allow for the County to upgrade and maintain its governmental television infrastructure.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
PEG Support Fund	\$389,419	\$249,231	\$1,531,838	\$1,575,700
	\$389,419	\$249,231	\$1,531,838	\$1,575,700

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$15,912	\$33,351	\$39,334	\$39,334
Purchased / Contracted Services	271,005	160,563	1,377,504	1,422,628
Supplies	20,598	17,072	15,000	13,738
Capital Outlays	81,904	38,244	100,000	100,000
	\$389,419	\$249,231	\$1,531,838	\$1,575,700

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Public Education and Government Access (PEG)	\$389,419	\$249,231	\$1,575,700
	\$389,419	\$249,231	\$1,575,700

PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
PEG Support Fund				
Cable TV Office Assistant	18	1	1	1
FULL TIME Subtotal		1	1	1
FULL TIME Total		1	1	1
ALL POSITIONS Total		1	1	1

RECREATION FUND

FUNCTION: LEISURE SERVICES

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Parks and Recreation Advisory Board. Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections, which are monitored during the year to insure that funds are accumulating at the projected rates. The law of supply and demand governs the Fund. If enough people are interested in participating in a program, thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR BUDGETARY IMPACTS

Previous

The beginning Fund Balance for FY 2002 increased \$30,273 to \$324,182. As compared to 2002, the beginning Fund Balance for FY 2003 increased \$86,167 to \$410,349. As compared to 2003, the beginning Fund Balance for FY2004 decreased by \$104,664 to \$305,685. Recreation Revenues will no longer fund two Senior Clerk positions in the Parks and Recreation Department. In 2005, the balance in the beginning Fund Balance dropped to \$101,542 from the previous balance of \$305,685.00. In 2006, the Fund Balance was reduced to zero.

2007

There are no significant changes for 2007.

Future

No significant budgetary impact is anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administrative Support	\$52,120	\$34,765	\$60,709	\$65,032
Adult Softball	161,195	261,466	210,708	236,129
Arabia Mountain	0	0	5,000	5,000
Basketball	84	4,940	0	0
Briarwood Rec Center	38,081	32,086	56,240	56,599
Brownsmill Rec Center	190,660	247,407	197,919	225,636
DeKalb Swim League	45,652	16,267	27,000	28,013
Gresham Rec Center	96,816	90,459	94,538	94,728
Hamilton Rec Center	41,763	65,588	76,782	77,228
Little Creek Horse Farm	0	807	0	0
Lucious Sanders Rec Center	77,116	67,479	55,684	58,448
Lynwood Rec Center	50,108	41,224	79,451	80,361
Midway Rec Center	67,985	75,457	61,149	67,406
N H Scott Rec Center	29,784	22,119	54,581	55,338
Outdoor Recreation	7,999	23,228	0	0
Playground Day Camp	2,509	7,258	4,500	4,500
Special Services	8,555	13,345	26,000	28,680
Summer Swim Lessons	45,872	47,509	40,566	40,566
Therapeutic Rec Programs	24,799	28,866	44,337	45,336
Tobie Grant Rec Center	60,027	44,235	47,307	49,633
Tucker Rec Center	306,067	392,546	384,184	392,317
Youth Sports	112,485	215,154	250,507	274,669
	\$1,419,678	\$1,732,204	\$1,777,162	\$1,885,618

RECREATION FUND**FUNCTION: LEISURE SERVICES****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$961,165	\$1,189,247	\$1,089,558	\$1,089,558
Purchased / Contracted Services	218,442	214,452	343,516	381,696
Supplies	240,071	308,154	344,088	414,364
Capital Outlays	0	351	0	0
Other Financing Uses	0	20,000	0	0
	\$1,419,678	\$1,732,204	\$1,777,162	\$1,885,618

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Recreation	\$1,419,678	\$1,732,204	\$1,885,618
	\$1,419,678	\$1,732,204	\$1,885,618

Although the Recreation Fund has a total of 332 authorized temporary personnel positions, these are not specified in the Budget document since they do not represent bona fide County employees. The positions were established in order to provide administrative oversight and to insure compliance with Federal requirements for employer's share of FICA and Worker's Compensation. Otherwise, these employees receive no other benefits, nor do they acquire status under the DeKalb County Merit System.

REVENUE BONDS - BUILDING AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Building Authority Revenue Bonds Lease Payments Fund is a separate fund specifically designated to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2007:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation	Aa1	AA

MAJOR BUDGETARY IMPACTS

Previous

The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. On June 21, 2005 the BOC authorized the sale of bonds for the construction, installation and equipping of the Juvenile Justice Facility. The bonds were sold in 2005 at a premium and the first expenditures were made in 2005. The first and second interest payments due on (12/1/2005 - \$545,138 and 6/1/2006 - \$716,240) were funded by Capitalized Interest.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Debt Service - Revenue Bonds	\$1,911,779	\$4,266,105	\$2,457,116	\$2,457,116
	\$1,911,779	\$4,266,105	\$2,457,116	\$2,457,116

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$1,053	\$1,554	(\$1,270,455)	(\$1,270,455)
Debt Service	1,910,726	4,264,551	3,727,571	3,727,571
	\$1,911,779	\$4,266,105	\$2,457,116	\$2,457,116

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Revenue Bonds - Building Authority Lease Payments	\$1,911,779	\$4,266,105	\$2,457,116
	\$1,911,779	\$4,266,105	\$2,457,116

REVENUE BONDS - BUILDING AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

2007 BUDGET OBLIGATION BUILDING AUTHORITY REVENUE BONDS AS OF 1/1/2007

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2003A	\$615,000	\$463,290	\$1,078,290
Series 2005	\$1,250,000	\$1,384,281	\$2,634,281
Total	\$1,865,000	\$1,847,571	\$3,712,571

TOTAL BUDGET OBLIGATION BUILDING AUTHORITY REVENUE BONDS AS OF 1/1/2007
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2003A	\$13,225,000	\$5,120,223	\$18,345,223
Series 2005	\$34,465,000	\$15,617,488	\$50,082,488
Total	\$47,690,000	\$20,737,711	\$68,427,711

BUILDING AUTHORITY REVENUE BONDS TOTAL BUDGET OBLIGATION REVENUE BONDS SERIES 2003A & 2005 AS OF 1/1/2007

	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2007	1,865,000	1,847,571	3,712,571
2008	1,945,000	1,772,771	3,717,771
2009	1,995,000	1,720,721	3,715,721
2010	2,050,000	1,664,071	3,714,071
2011	2,110,000	1,605,846	3,715,846
2012	2,200,000	1,516,377	3,716,377
2013	2,265,000	1,446,602	3,706,602
2014	2,370,000	1,347,552	3,717,552
2015	2,470,000	1,243,752	3,713,752
2016	2,560,000	1,154,903	3,714,903
2017	2,655,000	1,061,633	3,716,633
2018	2,750,000	964,083	3,714,083
2019	2,860,000	856,588	3,716,588
2020	2,970,000	744,350	3,714,350
2021	3,085,000	626,669	3,711,669
2022	3,225,000	493,969	3,718,969
2023	3,360,000	355,169	3,715,169
2024	2,425,000	207,556	2,632,556
2025	2,530,000	107,528	2,637,527
Total	\$47,690,000	\$20,737,711	\$68,427,711

REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payments Fund is a separate fund specifically designated to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial facilities.

The soundness of DeKalb County's financial condition is demonstrated by the ratings of its bonds as of January, 2007:

	Moody's Investors Service	Standard & Poor's
General Obligation	Aaa	AAA
General Obligation Refunding	Aaa	AAA
Certificates of Participation	Aa1	AA

MAJOR BUDGETARY IMPACTS

Previous

The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against this fund were made in 2004.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Debt Service - PS/Jud Rev	\$2,950,000	\$9,097,680	\$3,105,376	\$3,105,376
	\$2,950,000	\$9,097,680	\$3,105,376	\$3,105,376

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$0	\$3,097,680	\$3,105,376	\$3,105,376
Other Financing Uses	2,950,000	6,000,000	0	0
	\$2,950,000	\$9,097,680	\$3,105,376	\$3,105,376

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Revenue Bonds - Public Safety and Judicial Authority Lease Payments	\$2,950,000	\$9,097,680	\$3,105,376
	\$2,950,000	\$9,097,680	\$3,105,376

REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL AUTHORITY LEASE PAYMENTS FUND

FUNCTION: GENERAL GOVERNMENT

2007 BUDGET OBLIGATION PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS AS OF 1/1/2007			
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2004	\$1,000,000	\$2,092,376	\$3,092,376
Total	\$1,000,000	\$2,092,376	\$3,092,376

TOTAL BUDGET OBLIGATION PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS AS OF 1/1/2007			
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
Series 2004	\$48,125,000	\$38,503,166	\$86,628,166
Total	\$48,125,000	\$38,503,166	\$86,628,166

PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY REVENUE BONDS TOTAL BUDGET OBLIGATION REVENUE BONDS SERIES 2004 AS OF 1/1/2007			
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	<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
2007	1,000,000	2,092,376	3,092,376
2008	1,030,000	2,062,376	3,092,376
2009	1,065,000	2,031,476	3,096,476
2010	1,095,000	1,999,526	3,094,526
2011	1,125,000	1,966,676	3,091,676
2012	1,160,000	1,931,801	3,091,801
2013	1,200,000	1,894,101	3,094,101
2014	1,240,000	1,853,601	3,093,601
2015	1,285,000	1,810,201	3,095,201
2016	1,330,000	1,763,620	3,093,620
2017	1,380,000	1,713,745	3,093,745
2018	1,430,000	1,661,305	3,091,305
2019	1,490,000	1,605,535	3,095,535
2020	1,550,000	1,545,935	3,095,935
2021	1,610,000	1,483,935	3,093,935
2022	1,675,000	1,417,522	3,092,522
2023	1,745,000	1,347,175	3,092,175
2024	1,820,000	1,273,010	3,093,010
2025	1,900,000	1,194,750	3,094,750
2026	1,995,000	1,099,750	3,094,750
2027	2,095,000	1,000,000	3,095,000
2028	2,200,000	895,250	3,095,250
2029	2,310,000	785,250	3,095,250
2030	2,425,000	669,750	3,094,750
2031	2,545,000	548,500	3,093,500
2032	2,675,000	421,250	3,096,250
2033	2,805,000	287,500	3,092,500
2034	2,945,000	147,250	3,092,250
Total	\$48,125,000	\$38,503,166	\$86,628,166

SPEED HUMPS MAINTENANCE FUND**FUNCTION: PLANNING & PUBLIC WORKS****PROGRAM DESCRIPTION**

The Speed Humps Maintenance Fund was established in the 2002 Budget. The Speed Humps Maintenance Fund includes the County's appropriation for the \$25 annual maintenance fee charged within the Speed Hump Districts. These funds are to be used to provide required maintenance for the Speed Hump Maintenance program.

MAJOR BUDGETARY IMPACTS**Previous**

This function was previously budgeted in the Roads and Drainage Department. Creation of this fund provides a separate location for monies set aside for speed humps.

2007

Revenues have increased the 2006 fund balance carried forward.

Future

No significant changes are anticipated in the near future.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
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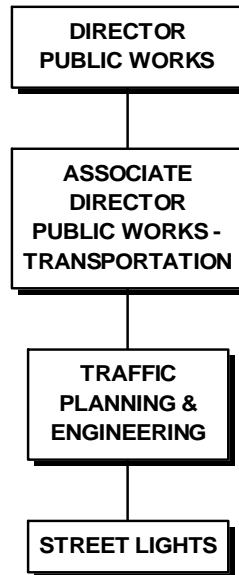
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Construction / Maintenance	\$3,398	\$18,983	\$1,058,417	\$1,061,850
	\$3,398	\$18,983	\$1,058,417	\$1,061,850

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
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	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Supplies	\$3,398	\$18,983	\$514,000	\$517,433
Other Costs	0	0	544,417	544,417
	\$3,398	\$18,983	\$1,058,417	\$1,061,850

FUNDING SOURCES			
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	Actual 2005	Actual 2006	Budget 2007
Speed Humps Maintenance	\$3,398	\$18,983	\$1,061,850
	\$3,398	\$18,983	\$1,061,850



PROGRAM DESCRIPTION

The Street Light Fund was established in the 1995 Budget to account for all revenues and expenses associated with existing and new street light districts within the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street lights are installed by utility companies to ensure compliance with code.

This function was previously budgeted in the Roads and Drainage Division of the Public Works Department. The creation of this Fund provides a separate location for monies set aside for utility fees.

MAJOR BUDGETARY IMPACTS

Previous

There have been no budgetary changes for this fund.

2007

This fund has realized an increase in expenditures due to higher than anticipated cost for electricity during 2006. This increase in expenditures has contributed to a lower fund balance forward for 2007. At budget adoption, the Board of Commissioners approved a rate increase of \$.06 per foot for 2007, to address the increase in the cost of electricity.

Future

Future consideration may be given to an increase in the service rate due to the above referenced increase in cost.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Streetlights	\$3,581,840	\$3,792,428	\$3,305,537	\$3,305,964
	\$3,581,840	\$3,792,428	\$3,305,537	\$3,305,964

STREET LIGHT FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$80,267	\$84,803	\$90,757	\$90,757
Purchased / Contracted Services	7,615	32,542	150,300	150,727
Supplies	3,493,959	3,675,083	3,401,000	3,401,000
Other Costs	0	0	(336,520)	(336,520)
	<u>\$3,581,840</u>	<u>\$3,792,428</u>	<u>\$3,305,537</u>	<u>\$3,305,964</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Street Light Fund	\$3,581,840	\$3,792,428	\$3,305,964
	<u>\$3,581,840</u>	<u>\$3,792,428</u>	<u>\$3,305,964</u>

AUTHORIZED POSITIONS BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Streetlights				
Engineer	28	1	1	1
FULL TIME Subtotal		1	1	1
FULL TIME Total		<u>1</u>	<u>1</u>	<u>1</u>
ALL POSITIONS Total		1	1	1

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, funds were appropriated in the following amounts:

\$858,317 to reimburse the costs for 17 positions, 7 in the District Attorney's Office and 10 in the Solicitor's Office from the Victim Assistance Fund, \$92,000 for the recurring annual contract for Women Moving On, \$38,800 for the recurring annual contract for the Rape Crisis Center, \$54,000 for the recurring annual contract for the Georgia Center for Children, \$43,200 for International Women's House for crisis intervention services, \$10,000 to provide an interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order and \$356,882 for the Reserve for Appropriation.

In 2005, funds were appropriated in the following amounts:

\$1,075,969 to reimburse the costs for 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office from the Victim Assistance Fund, \$150,000 for the recurring annual contract for Women Moving On, \$43,650 for the recurring annual contract for the Rape Crisis Center, \$85,871 for the recurring annual contract for the Georgia Center for Children, \$48,000 for International Women's House for crisis intervention services, \$20,000 for Safe Haven Transitional Inc. for utilities and rent, \$10,000 to provide an interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order, and \$191,888 for the Reserve for Appropriation.

During FY 2005, City of Atlanta agreed to pay the DeKalb County Victim Assistance Fund for fine collections in the City of Atlanta within DeKalb County. This amount, which totals \$278,491 and covers prior year's fines, was anticipated but the City of Atlanta has not paid the County as of budget adoption. The amount for the 2006 anticipations budget reflects an estimate of \$20,000 for the Atlanta Victim Assistance fees. The 2005 transfer of \$287,603 to the General Fund, to fund positions in the Solicitor's and District Attorney's offices was reduced by an adjustment correcting transfers made in prior years.

In 2006, the Budget reflected funding of non-profit organizations in amounts recommended to the CEO by The Human Services Coordinating Committee as follows: \$150,000 for the recurring annual contract for Women Moving On, \$43,650 for the recurring annual contract for the Rape Crisis Center, \$85,871 for the recurring annual contract for the Georgia Center for Children, \$55,000 for International Women's House for crisis intervention services, \$20,000 for Safe Haven Transitional Inc., \$36,965 for the Caminar Latino, Inc. and \$15,000 for the Center for Pan Asian Community Services. In 2006, funds totaling \$1,331,972 were transferred to the General Fund to reimburse the costs for 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office. On October 18, 2006, fines totaling \$343,104 were received from the City of Atlanta for prior years Victim Assistance Fund transactions, assessed in the in the City of Atlanta within DeKalb County.

2007

The 2007 Budget reflects funding of non-profit organizations in amounts recommended to the CEO by The Human Services Coordinating Committee as follows: \$90,000 for the recurring annual contract for Women Moving On; \$65,000 for the recurring annual contract for the Rape Crisis Center; \$85,871 for the recurring annual contract for the Georgia Center for Children; \$60,000 for International Women's House for crisis intervention services; \$7,500 for Safe Haven Transitional Inc; and \$25,000 for the Center for Pan Asian Community Services. In 2007, funds totaling \$1,231,406 has been appropriated for the transfer to the General Fund to reimburse the costs for 18 positions, 7 in the District Attorney's Office and 11 in the Solicitor's Office.

Future

No significant budgetary impact to this fund is anticipated.

VICTIM ASSISTANCE FUND**FUNCTION: CIVIL & CRIMINAL COURTS****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER**

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Victim Assistance	\$837,691	\$1,583,344	\$1,528,901	\$1,552,341
	\$837,691	\$1,583,344	\$1,528,901	\$1,552,341

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$8,349	\$9,907	\$10,000	\$10,000
Other Costs	299,552	408,117	287,495	310,935
Other Financing Uses	529,790	1,165,321	1,231,406	1,231,406
	\$837,691	\$1,583,344	\$1,528,901	\$1,552,341

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Victim Assistance	\$837,691	\$1,583,344	\$1,552,341
	\$837,691	\$1,583,344	\$1,552,341

PROGRAM DESCRIPTION

DeKalb County adopted a Fiscal Policy on August 27, 1996 which addresses the capital budget by specifying that a capital project is "any project in excess of \$25,000 with an estimated useful life of five years or greater." The policy states the types of projects that capital monies should be used for, as well as the development of a five-year Capital Improvement Program (CIP), which is currently utilized to help prioritize the project selection process. The policy stresses the importance of realizing the impact of capital projects on the operating budget.

DeKalb County has twelve (12) capital project funds which are as follows: 2001 Bond Issue for Parks, 1987 Bond Issue for Parks, 1990, 1991 and 1998 Bond Issue for the Jail, 1993 Bond Issue for Health Facilities, Certificates of Participation, Capital Projects for Morgue/ Forensic Science Center, Capital Projects, (which includes all projects funded from other revenue sources), the Homestead Option Sales Tax (HOST) Capital Projects Fund, the Building Authority-Juvenile Court, Public Safety and Judicial Facilities Authority, the Greenspace Program Fund and the 2006 G.O Bonds Fund. The function of these capital projects funds is to provide a mechanism whereby appropriations and expenditures for multi-year capital projects can be accounted for separately and distinctly from other County funds. (NOTE: There are other capital projects funds for Water and Sewer, Sanitation, the DeKalb-Peachtree Airport and Stormwater Utility which can be found in the Enterprise Fund section.)

County departments submit requests for capital projects funding a few weeks earlier than they submit their operating budget requests. The Capital Projects Budget Committee reviews funding requests and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project which is approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future.

Effective July 1, 1998, state legislation changed the way in which capital project budgets are portrayed. House Bill No.1364 amended Article 1 of Chapter 81 of Title 36 of the Official Code of Georgia Annotated by stating that capital projects funds are to be portrayed as project-length budgets rather than as annual budgets. Instead, the County treats the current balance (available balance + commitments) as the annual project budget for reporting and planning purposes.

MAJOR BUDGETARY IMPACTS**Previous**

The DeKalb County voters approved a sales tax referendum on March 18, 1997. The Homestead Option Sales Tax (HOST) increased the sales tax by one penny effective July 1, 1997. The additional revenue provides up to 100% homestead exemption for single-family residences and up to 20% of the sales tax revenue can be used for capital outlay beginning in 1999. The revenue collected in the initial 18 months of the tax could be used for any purpose, and the Board of Commissioners decided to use this initial revenue for capital expenditures. In March 2001, the DeKalb County voters approved the issue of \$125,000,000 in Parks Bonds for parkland acquisition and development.

In 2004, the County established a new fund, the Public Safety and Judicial Facilities Authority. The funds generated from the issuance of revenue bonds are being used for new public safety facilities including a new headquarters for Police and Fire Rescue as well as new fire stations and police precincts and related facilities. Funding will also be used for renovation of the Superior Courthouse.

In November 2005, the voters approved a bond referendum for approximately \$230,000,000 to be used for transportation, parks and greenspace, and libraries. Also in 2005, the renovation of the 330 Ponce Building was completed as well as the parking deck for the new Juvenile Court Facility.

2007

The current Capital Projects Budget is \$851,997,332, with a current balance of \$419,333,840. The CEO recommended \$20,250,000 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state and federal grants, and sidewalk improvements. An additional \$5,000,000 of tax funds was recommended for building improvements, art center funding and information system improvements. The Juvenile Court facility is completed and ready for occupancy. The 2006 G. O. Bond projects have begun to address county needs in the areas of transportation, park acquisition and development, as well new and existing libraries.

Future

Renovation of existing and construction of new police precincts and fire stations is also continuing. The passage of the HOST sales tax and the Board of Commissioners' decision to use the initial 18 months revenue for capital expenditures continues to allow the County to deal with infrastructure needs as well as new projects to improve services to the citizens.

CAPITAL PROJECTS SUMMARY

FUNCTION: GENERAL GOVERNMENT

IMPACT ON THE COUNTY – FINANCIAL / NON-FINANCIAL

In 2007, the CEO vetoed amendments the BOC made to the recommended Capital Projects budget. Consequently, \$14,050,000 was placed in reserve at the March 13, 2007, meeting the BOC approved projects totaling \$11,200,000. It is expected that the BOC will approve the remaining \$14,050,000 during 2007.

The impact on the operating budget varies for each project. The impact maybe financial, non-financial or both. The impact on the operating budget is discussed in the individual project sections. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersect improvements and traffic signal upgrades reduce traffic congestion, improve the County's infrastructure, and promote safer driving conditions.

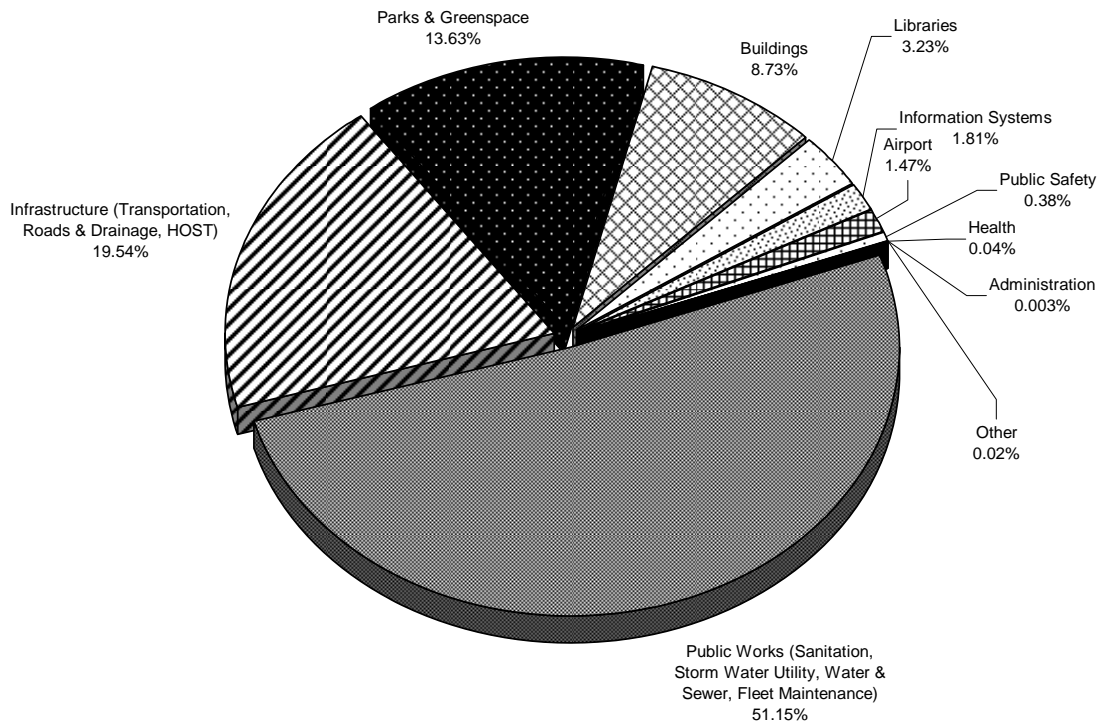
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY DEPARTMENT			
	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Board of Commissioners	\$18,228	\$0	\$18,228
Building Authority-Juvenile Court	50,874,544	45,714,524	5,160,020
Certificates of Participation	34,879,065	24,611,310	10,267,755
Clerk of Superior Court	350,000	301,502	48,498
Economic Development	285,000	178,160	106,840
Extension Service	80,100	24,147	55,953
Facilities Management	13,173,260	9,380,427	3,792,833
Family & Children Services	14,200	14,030	170
Finance	8,202	1,275	6,927
Fire & Rescue Services	1,806,868	1,622,795	184,073
Geographic Information Systems	3,148,042	1,396,163	1,751,879
HOST	116,347,938	79,380,355	36,967,583
HOST Capital Outlay	84,573,833	41,235,267	43,338,566
Information Systems	29,353,090	23,967,733	5,385,357
Library	57,988,161	2,816,538	55,171,623
Parks & Recreation	245,049,555	103,648,252	141,401,703
Police Services	2,187,036	97,906	2,089,130
Public Health	768,159	654,794	113,365
Public Safety & Judicial Facilities Authority	57,982,465	41,793,353	16,189,112
Public Works-Fleet Maintenance	2,380,501	1,219,009	1,161,492
Public Works-Roads & Drainage/Transportation	150,485,085	56,674,731	93,810,354
Sheriff's Department	2,536,270	224,441	2,311,829
Tax Commissioner	30,000	29,450	550
TOTAL	\$854,319,602	\$434,986,162	\$419,333,440

CIP BUDGET PLANNING AND IMPLEMENTATION PROCESS

		2006				2007	
		Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun
<i>Develop and Distribute Resources</i>							
Finance Distributes Capital Budget Forms to Departments	6/1/2006		▲				
Budget Kickoff Meeting	7/24/2006		▲				
<i>Plan and Monitor Budgets</i>							
Monitor Current Year and CIP Budgets	Ongoing	=====▶					
Prepare CIP Budget Request	6/1 - 8/29/2006		==▶				
Plan for Following Year's CIP Budget Request	9/1/06 - 5/31/07			=====▶			
<i>Analysis and Review</i>							
Departments Submit CIP Request to Finance	8/15/2006			◆			
Executive Assistant Appoints CIP Review Committee	8/21/2006			◆			
CIP Committee Reviews and Analyzes CIP Budget Requests	8/22 - 10/1/06			==▶			
Finance Summarizes CIP Review Committee Budget Recommendations	10/2 - 10/26/06				▶		
<i>Discussion, Finalization, and Adoption</i>							
CEO's CIP Budget Recommendations Submitted to BOC	12/4/2006				★		
Public Information Meetings (CEO & BOC)	12/4,5,6 / 2006				▶		
CEO and BOC Hold Public Hearings	1/2 - 27 / 2007					▶	
BOC Adopts CIP Budget	4/10/2007						★

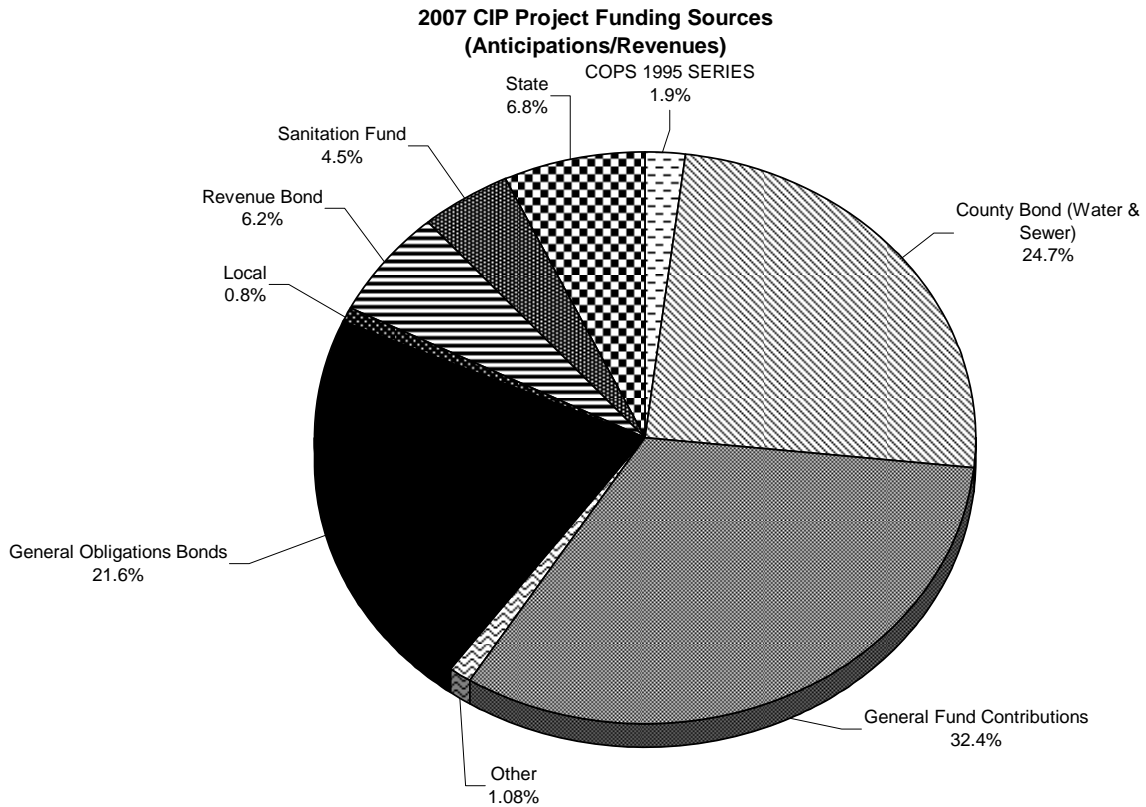
FUNDS GROUP: Capital Projects

2006 CIP EXPENDITURES AS OF 12/31/2006



	<u>Expenditures</u>
Public Works (Sanitation, Storm Water Utility, Water & Sewer, Fleet Maintenance)	704,779,720
Infrastructure (Transportation, Roads & Drainage, HOST)	177,290,353
Parks & Greenspace	104,472,153
Buildings	121,499,614
Libraries	2,816,538
Information Systems	25,363,896
Airport	13,669,268
Public Safety	2,246,244
Health	654,794
Other	216,337
Administration	30,725
Total	<u><u>1,153,039,642</u></u>

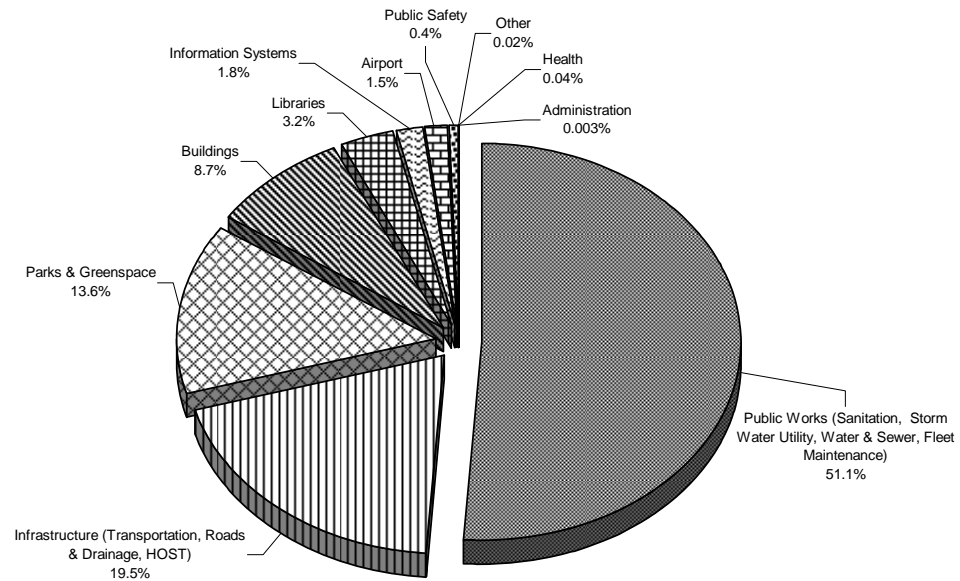
FUNDS GROUP: Capital Projects



Funding Source	Amount
COPS 1995 SERIES	34,879,065
County Bond (Water & Sewer)	444,555,333
General Fund Contributions	581,750,836
Other	19,404,223
General Obligations Bonds	388,033,423
Local	13,923,023
Revenue Bond	110,663,877
Sanitation Fund	81,721,781
State	123,138,285
Total	<u><u>1,798,069,846</u></u>

FUNDS GROUP: Capital Projects

2007 CIP APPROPRIATIONS



	Budget
Public Works (Sanitation, Storm Water Utility, Water & Sewer, Fleet Maintenance)	919,697,806
Infrastructure (Transportation, Roads & Drainage, HOST)	351,406,856
Parks & Greenspace	245,049,555
Buildings	156,909,334
Libraries	57,988,161
Information Systems	32,501,132
Airport	26,432,541
Public Safety	6,880,174
Health	768,159
Other	379,300
Administration	56,429
Total	1,798,069,447

CAPITAL PROJECTS - BOARD OF COMMISSIONERS FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The capital project assigned to the Board of Commissioners involves the purchase of property for the purpose of beginning to establish a new County-owned facility for arts in the South DeKalb area. The property was purchased in 1996.

IMPACT ON OPERATING BUDGET

None

RECENT CHANGES

None

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Fund Balance Carried Forward	\$18,228
TOTAL	\$18,228

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Soapstone Arts Center	\$18,228	\$0	\$18,228
TOTAL	\$18,228	\$0	\$18,228

CAPITAL PROJECTS - BUILDING AUTHORITY**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

In 2003, the County established the Building Authority, which consists of a five-member board for the purpose of issuing revenue bonds for a new Juvenile Court and related facilities. The first bond issue of \$15,000,000 was for Phase I: land acquisition, architectural and engineering design, and construction of a 500 car parking deck. The second issue of \$35,000,000 financed the remainder of the project, including the costs of construction and equipping the Juvenile Court.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The Juvenile Court Facility is expected to open in the summer of 2007. Twelve (12) positions were added to the Sheriffs Department to assist with overall security.

FINANCIAL IMPACT ON THE OPERATING BUDGET**New Juvenile Court Facility**

	2006	2007	2008	2009	2010
New Positions (Full-Time)	0	12	0	0	0
Personal Services and Benefits - Sheriff Department	\$0	\$185,354	\$304,736	\$373,878	\$323,020
Increased Custodial Costs	0	5,400	10,800	11,016	11,236
	\$0	\$190,754	\$315,536	\$384,894	\$334,256

ANTICIPATED REVENUES**ANTICIPATIONS
BEGINNING 1998**

Miscellaneous Revenue	\$50,874,544
TOTAL	\$50,874,544

APPROPRIATIONS**PROJECT
APPROPRIATION EXPENDITURES
BEGINNING 1998 BEGINNING 1998 BALANCE**

New Juvenile Court Facility	\$50,874,544	\$45,714,524	\$5,160,020
TOTAL	\$50,874,544	\$45,714,524	\$5,160,020

CAPITAL PROJECTS - CLERK OF SUPERIOR COURT FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

In 2005, a new technology project for the Real Estate Division of the Clerk of Superior was approved by the Board of Commissioners. This system is a replacement of the Mainline system and will be used for the recording, scanning and indexing of the department's documents.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$350,000
TOTAL	\$350,000

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Real Estate Division New Technology	\$350,000	\$301,502	\$48,498
TOTAL	\$350,000	\$301,502	\$48,498

CAPITAL PROJECTS - CERTIFICATES OF PARTICIPATION (C.O.P.S.)

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

In 2003, the County issued certificates of participation to fund two projects. One project consists of the acquisition, renovation, and equipping of a 6-story office building consisting of approximately 132,000 square feet located at 330 Ponce de Leon Avenue in Decatur, Georgia, together with an adjacent 273 space parking deck. The other project is the renovation and equipping of a 9-story courthouse consisting of approximately 30,000 square feet located in Decatur, Georgia.

IMPACT ON OPERATING BUDGET

Several county departments have been relocated to the 330 Ponce de Leon Building. The operating budget for Facilities Management has been adjusted to absorb the increase in utilities and security costs.

RECENT CHANGES

The renovation of the 330 Ponce De Leon building is completed. The renovation of the Courthouse was set to begin in 2006.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interest on Investments	\$957,882
Miscellaneous Revenue	33,921,183
TOTAL	\$34,879,065

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
COPS-RESER.FOR APPROPRIATION	\$284,694	\$0	\$284,694
COPS-COST OF ISSUANCE	366,575	362,750	3,825
COPS-DEFEASANCE	8,424,914	9,788,359	(1,363,445)
COPS-330 PONCE BUILDING	15,300,000	12,933,213	2,366,787
COPS-COURTHOUSE RENOVATION	9,545,000	1,526,988	8,018,012
COPS-INTEREST	957,882	0	957,882
TOTAL	\$34,879,065	\$24,611,310	\$10,267,755

CAPITAL PROJECTS - ECONOMIC DEVELOPMENT FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The County has received a number of Livable Centers Initiative Grants (L.C.I.) from the Atlanta Regional Commission (A.R.C.) for the study of development opportunities in various areas of the County.

IMPACT ON OPERATING BUDGET

No direct impact on the operating budget has been evident .

RECENT CHANGES

In 2005, the County received another \$80,000 L.C.I. grant for the Brookhaven-Peachtree area. The County contributed \$20,000 as a match for this project.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
State Sources	\$248,000
Interfund Transfers	37,000
TOTAL	\$285,000

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
ARC/LCI Kensington MARTA Study	\$85,000	\$78,160	\$6,840
ARC/LCI Candler Road Study	100,000	0	\$100,000
ARC/LCI-Brookhaven-Peachtree	100,000	100,000	\$0
TOTAL	\$285,000	\$178,160	\$106,840

CAPITAL PROJECTS - EXTENSION SERVICE**FUNCTION: HEALTH & HUMAN SERVICES****PROGRAM DESCRIPTION**

In June 2001, the Board of Commissioners approved the sale of property at 1440 Carter Road, the former site of the Extension Service Food & Nutrition Office Building. The approved property sale proceeds of \$81,000 will be used for the renovation of the Extension Service's Environmental Education Center.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$80,100
TOTAL	\$80,100

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Extension Serv. Environ. Ed. Center	\$80,100	\$24,147	\$55,953
TOTAL	\$80,100	\$24,147	\$55,953

CAPITAL PROJECTS - FACILITIES MANAGEMENT**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Facilities Management capital projects program consists of repairs and renovations to County facilities and maintenance of all roofs and Heating, Ventilation, and Air-Conditioning (HVAC) systems.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

These projects will improve the infrastructure as follows: the sprinkler system and the renovations for the Maloof building will enhance the value and the safety of the building. The money that is designated for Callanwolde and the South DeKalb Art Centers will enhance the Arts Culture and infrastructure in the County.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Building Renovations and Enhancements

	2006	2007	2008	2009	2010
Other Financing Uses	\$0	\$3,150,000	\$0	\$0	\$0
Total	\$0	\$3,150,000	\$0	\$0	\$0

RECENT CHANGES

Projects approved in 2007 for Facilities Management include \$1,150,000 for the Maloof renovations.

ANTICIPATED REVENUES

ANTICIPATIONS
<u>BEGINNING 1998</u>

Miscellaneous Revenue	650,000
CIP Contributions	12,523,260
TOTAL	\$13,173,260

APPROPRIATIONS

	PROJECT		
	APPROPRIATION	EXPENDITURES	
	<u>BEGINNING 1998</u>	<u>BEGINNING 1998</u>	BALANCE

HVAC-MEDICAL EXAMINER	\$19,787	\$19,787	\$0
LIBRARY PROCESSING CENTER	225,000	18,729	206,271
LIFECYCLE REPAIR AND REPLACEMENT	3,834,007	3,634,087	199,920
PURCHASE/RENOV-330 PONCE BLDG.	3,934,332	3,860,415	73,917
REN./RELOC. MALOOF-ROBERDS	400,000	296,758	103,242
RENOVATION TO ROBERDS	427,060	339,460	87,600
NEW FACILITIES MANAGEMENT BUILDING	657,000	654,868	2,132
CALLANWOLDE-ELEVATOR	47,000	46,934	66
FINANCE RECORDS STORAGE	115,000	0	115,000
MALOOF RENOVATIONS	1,600,000	76,937	1,523,063
MEMORIAL DR. ROOF	600,000	12,195	587,805
TRINITY PARKING DECK	750,000	250,762	499,238
ANNE FRANK EXHIBIT	214,075	169,495	44,580
MALOOF SPRINKLERS	350,000	0	350,000
TOTAL	\$13,173,261	\$9,380,427	\$3,792,834

CAPITAL PROJECTS - FAMILY AND CHILDREN SERVICES

FUNCTION: HEALTH & HUMAN SERVICES

PROGRAM DESCRIPTION

In 1999, \$14,200 was received from the DeKalb County Department of Family and Children Services for purchasing and installing playground equipment for the younger children at the shelter.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$14,200
TOTAL	\$14,200

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Playground Equipment	\$14,200	\$14,030	\$170
TOTAL	\$14,200	\$14,030	\$170

CAPITAL PROJECTS - FINANCE**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The capital projects budget for the Finance Department includes continuation funding for the purchase of an additional storage shed for surplus property. The new shed that was purchased is insufficient to store all the County's surplus property. The additional shed will allow property to maintain its value until auction.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Fund Balance Carried Forward	\$8,202
TOTAL	\$8,202

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
Surplus Property Shed	\$8,202	\$1,275	\$6,927
TOTAL	\$8,202	\$1,275	\$6,927

CAPITAL PROJECTS - FIRE & RESCUE SERVICES**FUNCTION: PUBLIC SAFETY****PROGRAM DESCRIPTION**

The Department of Fire & Rescue Services provides fire protection as well as Emergency Medical Services (EMS) to the citizens of DeKalb County. A significant number of the capital projects for Fire & Rescue Services are now being funded by the HOST capital projects fund. (For additional information, see the HOST capital projects section.)

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL**Non-Financial Impact on the County**

In 2005, the Miscellaneous CIP fund was used to build a new Fire Station. The addition of a new station will reduce the response time from 6 minutes to 5.12 minutes; thereby improving the probability of rescue and the survival of victims. Funds have been used for two infrastructure improvement projects: the Hydrant-marking Project and Phase II Fiber Optic Technology project and to purchase automatic defibrillators and oximetry equipment to improve emergency medical care.

ANTICIPATED REVENUES	
	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$1,663,868
Miscellaneous Revenue	143,000
TOTAL	\$1,806,868

APPROPRIATIONS			
	PROJECT		
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
FIRE-BURN BUILDING	\$500,000	\$489,864	\$10,136
FIRE-ESSENTIAL EQUIPMENT	169,910	107,755	62,155
FIRE-FIBER OPTIC PHASE II	82,500	0	82,500
FIRE-STATION #9 REPAIR	361,458	334,858	26,600
FIRE-UNDERGROUND FUEL TANKS	500,000	497,318	2,682
FIRE-REMOTE ACCESS	193,000	193,000	0
MISC. CIP	0	0	0
TOTAL	\$1,806,868	\$1,622,795	\$184,073

CAPITAL PROJECTS - GEOGRAPHIC INFORMATION SYSTEMS (GIS)

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The GIS Department supports all county departments in the development of a fully integrated geographic data environment. In 2004, the department received approval of two projects in the Capital Improvement Projects fund (CIP) that are critical to the development of the County's I. T. infrastructure.

IMPACT ON OPERATING BUDGET

None.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$3,148,042
TOTAL	\$3,148,042

APPROPRIATIONS

	<u>PROJECT APPROPRIATION BEGINNING 1998</u>	<u>EXPENDITURES BEGINNING 1998</u>	<u>BALANCE</u>
GIS-BASE MAPPING UPDATE	\$1,517,180	\$1,315,296	\$201,884
GIS-ZONING, LANDUSE, PROPERTY MAP	1,630,862	80,868	\$1,549,994
TOTAL	\$3,148,042	\$1,396,164	\$1,751,878

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

On March 18, 1997, the DeKalb County voters approved a sales tax referendum. The Homestead Option Sales Tax (HOST) increased the sales tax by one cent effective July 1, 1997. The additional revenue provides up to 100% Homestead Exemption for single family dwellings and up to 20% of the sales tax revenue for capital improvement projects beginning in 1999. The revenue collected in the initial 18 months of the tax could be used for any purpose. The Board of Commissioners decided to use the initial revenue for capital expenditures. The HOST revenue estimates for DeKalb County were based on the sales tax revenue collections of the Metropolitan Atlanta Rapid Transit Authority (MARTA). The initial revenue estimate for the first 18 months was \$133,445,400. The Board of Commissioners appropriated \$26 million in 1997 (estimated to be four months of anticipated receipts). The actual total receipts for 1997 were \$19,554,622. The Board of Commissioners also created 28 time limited positions within various departments to support the HOST Capital Projects Program. Funding for these positions was provided by the sales tax revenue which was appropriated directly to the applicable operating fund.

IMPACT ON THE COUNTY – FINANCIAL/NON-FINANCIAL

The HOST projects do not have a direct financial impact on the operating budget. However, sidewalk installation, intersection improvements, upgrading traffic signals, and street resurfacing projects have significant non-financial impact on the County. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersection improves the County's infrastructure, and promotes safer driving conditions.

RECENT CHANGES

The new FMIS system the County implemented in 2004 allows funding from one cost center to be appropriated in projects that are located in other cost centers. As such, the project totals for the Transportation and Roads & Drainage cost centers equal total appropriations and expenditures, but to account for the total revenue funding certain projects, some revenue would be found in other cost centers.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$76,661,780
Excise Tax	
State Government	39,170,223
Interest on Investment	515,935
TOTAL	\$116,347,938

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST D1 FLOWERS @ N FORK	\$9,362	\$8,649	\$713
HOST D1 ASH DUNWY.JOHN.FER	30,000	21,828	8,172
HOST D4 N. INDIAN CRK/MEM	45,000	42,557	2,443
HOST D3-THOMAS RD	1,473	1,473	0
HOST D2 DRESDEN DR	30,000	30,000	0
HOST D1 MISC. DRAIN PROJEC	157,958	68,085	89,873
HOST D4 MEMORIAL DR. IMPRO	155,884	155,884	0
HOST D2 DCA BRIARWOOD ROAD	79,241	56,173	23,068

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST D4 WELLBORN /STN.MTN.	100,000	3,247	96,753
HOST D4 NO. DESHON @ ROCK	28,630	28,630	0
HOST D1 MCCURDY	484,924	484,924	0
HOST D2 LAVISTA RD	75,000	57,172	17,828
HOST D2 FAIR OAKS RD	215,317	217,608	-2,291
HOST D4 PHILLIPS RD SOUTH	100,000	100,000	0
HOST D3-BLDRCRT RD & CLT C	26,084	26,084	0
HOST D4 CENTRAL DR/ HAMBRI	22,806	22,806	0
HOST D3-BLDRCRT RD @ KEY R	28,488	28,488	0
HOST D1 TILLY MILL RD-W	814,308	507,582	306,725
HOST D 2 EAST HILL STREET	35,100	35,100	0
HOST D3-GLNWD RD @ S. COL	30,000	9,906	20,094
HOST D2 CLAIRMONT RD DRESD	35,000	35,000	0
HOST D3-FELL RD @ IDLEWD R	45,000	0	45,000
HOST D1 SPRINGFIELD DR.	86,764	86,764	0
HOST D3-MCAF RD @ SEC AVE	14,020	14,020	0
HOST D 2 STREETSCAPE/FREED	72,675	72,675	0
HOST D4 STRIPING	7,939	0	7,939
HOST D3-BLDRCRT RD @ CONST	22,310	22,310	0
HOST D5-STRIPING	58,994	13,923	45,071
HOST D5 KELY CHPL RD @ RNB	45,000	23,299	21,701
HOST D5 RAINBOW/KELLEY CHA	70,000	70,000	0
HOST D5-ST LIGHTS	27,801	27,801	0
HOST D5 BOULDRCRST RD @ RV	45,000	4,543	40,458
HOST D5 COLUMBIA ROAD	200,000	200,000	0
HOST D5 WESLEY CHAPEL RD-W	308,077	165,797	142,280
HOST- R & D PIPE ACCOUNT	266,838	266,838	0
HOST-FLOWERS RD-N. P'TREE	184,654	184,654	0
HOST-RESERVE FOR FUTURE APP	2,431,718	1,800,000	631,718
HOST-ADA IMP-CONSULTANT	60,000	58,356	1,644
HOST-ADA IMPROVEMENTS	121,570	116,964	4,606
HOST D1 MERCER UNIV DR	24,579	24,579	0
HOST-ARTS CENTER/MATHIS DA	3,041,429	133,225	2,908,204
HOST-ARABIA MTN. PROP.ACQ.	1,040,524	1,031,660	8,864
HOST D1-MISC. SIDEWALKS	308,818	150,516	158,302
HOST D1-DUNWDY CLUB DR./SD	200,000	200,000	0
HOST D1-LWR'VILL HWY@N. RO	20,880	20,880	0
HOST D1-WINTER CHAP.@DWDY	55,000	37,250	17,750
HOST D1-STREET LIGHTING	8,070	8,070	0
HOST D1-STRIPING	13,403	5,801	7,602
DOWNTOWN LITHONIA STREETCP	70,000	0	70,000
KENSINGTON RD SDWKS	874,800	43,283	831,517
HOST D4-HAMBRICK RD.SDWKS.	212,532	201,595	10,937
HOST D4-MONTREAL RD.SDWKS.	380,000	0	380,000
HOST D2- MISC SDWALK & SAF	74,900	74,900	0
BUFORD HWY. PHASE II	2,500,000	0	2,500,000
BUFORD HWY.PHASE 1	2,500,000	0	2,500,000
HOST-JUSTICE CENTER	36,649,283	36,648,778	505
HOST-LYNWOOD PARK IMP./OSB	668,019	290,993	377,027
HOST-P/COUNTY ROADS	250,248	250,248	0
HOST-II/ROCKBRIDGE @STEPHE	69,886	69,886	0

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-PM-PBS&J AMD#5 98-732	19,445	19,445	0
HOST-BRDG/BRWD@N.FORK P'TR	199,732	199,217	515
HOST-GRTA AGREEMENT	1,800,000	1,800,000	0
PERIMETER CID	23,877,199	5,693,282	18,183,917
HOST D5 D0GWOOD FARM RD-E	5,000	84,673	(79,673)
HOST D5 PANOLA WOODS DR.-W	48,328	54,328	(6,000)
HOST D5-PANOLA@ROCK SPRING	328,780	328,780	0
HOST D4-STEVENSON@S.DESHON	131,177	115,498	15,679
HOST D4-RAY'S RD@ MAXEY HI	49,370	49,370	0
HOST D4-PANOLA@I-20/FARRIN	70,000	30,536	39,464
HOST D3-STRIPING	12,603	0	12,603
HOST D3-FLINTWOOD DRIVE	50,000	50,000	0
HOST D3-CLIFTON SPRG.RD-W	299,004	299,004	0
HOST D3-DOROTHY DRIVE	73,000	73,000	0
HOST D3-PENNINGTON PLACE	38,892	38,892	0
HOST D3-MILTON ST@ PONCE	25,000	25,000	0
HOST D3-BOULDERCREST @S.RI	48,559	33,824	14,735
HOST D3-FLAT SHOALS@DOOLIT	27,385	13,341	14,043
HOST D2-FREEDOM PARK	48,131	48,131	0
HOST D2-DRESDEN DRIVE N	273,780	241,916	31,864
HOST DE-DECATUR RR DEPOT	25,000	25,000	0
HOST D2-BRIARCLIFF-SHERIDA	469,334	469,334	0
HOST-IS-IMAGINING SYSTEM	1,546,172	1,546,172	0
HOST D3-TERRY MILL RD-S	2,812	2,731	81
HOST-SUPP. PAYMENT TO CITI	43,965	43,965	0
HOST D1-MURPHY CAND.STUDY	794,057	794,057	0
HOST D1- MABRY RD SDWLKS	150,000	150,000	0
HOST D1-HENDR. RD.SDWK	162,508	103,628	58,880
HOST D1 WNTRS CHPL-PEEL	72,087	72,087	0
SNAPPINGER ROAD WIDENING	550,000	519,345	30,655
PROGRAM MANGEMENT SERVICE	2,196,102	2,148,014	48,088
PERIMETER CENTER PARKWAY	11,176,527	8,237,223	2,939,305
NORRIS LAKE WAY	330	330	0
LITHONIA STREETScape	2,075,958	1,325,527	750,431
E. PONCE DE LEON @ HAMBRICK	991,720	976,741	14,978
AVONDALE MIDDLE SCHOOL	145,000	143,120	1,880
HOST D2-BRIARWD@N.FORK P'T	169,827	169,668	159
HOST D5-TS-RIVER RD @WALDR	31,240	31,241	-1
HOST D5-BOULDERCREST @PANT	30,000	30,000	0
HOST D5-BORING RD.-KELLY C	19,446	19,446	0
HOST-IS-TELEPHONE SYS.UPGR	1,637,568	1,562,555	75,013
HOST-IS-CASE MGMT. SYSTEM	4,445,891	4,445,891	0
HOST-CITIZENS DRAIN.PROG.	98,141	98,139	2
HOST R & D-SANDSTONE-GRAVE	124,842	124,842	0
HOST-RECONSTRUCT TENNIS CO	160,000	107,042	52,958
HOST D5-PANT @ RVR RD	251,757	11,243	240,514
HOST D5-RVR RD @ BLDR CRT	40,000	0	40,000
HOST D5-BORING RD @ FLT SH	9,906	9,906	0
HOST D5-COCK @ BORING RD	27,687	18,248	9,439
HOST D5 ARABIA PARK	40,000	0	40,000
HOST D5 MCAF RD@ SHANON RD	2,198	2,198	0

CAPITAL PROJECTS - HOST

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST D3-CONT	36,059	36,059	0
HOST D5 2300 PEBBLE ROCK W	3,388	3,388	0
HOST D3- ST LIGHTS	9,523	0	9,523
HOST D3-FAY RD @ TRY HILL	16,779	16,779	0
HOST D1 SDWLKS-CHMBLEE DNW	629,564	629,564	0
HOST D3-N DECATR @ E. PONC	52,447	52,447	0
HOST D4 STREET LIGHTS	17,933	0	17,933
HOST D 2 CAPITAL IMPROV.	100,000	75,000	25,000
HOST D1 SDWLK/BUF.HWY DRVL	499,395	499,395	0
HOST D3-BRKT RD @ COOL RD	30,299	30,299	0
HOST D 2 STRIPING	23,570	23,571	-1
HOST D4 NORTHERN AVE S/W	204,363	204,363	0
HOST D1 WNTRS CHPL @ DNWDY	210,000	163,828	46,172
HOST D3-GLNWD RD @ MEADW L	30,000	21,278	8,722
HOST D1 TCKER MN ST STRTSC	1,280,000	125,682	1,154,318
HOST D3-GLNWD AVE SDWLKS	2,480,995	618,337	1,862,658
HOST D2 BRIARCLIFF RD 002	24,721	24,721	0
HOST D2 BRIARCLIFF RD 001	25,789	25,789	0
HOST D3-MEM DR IMPR	44,547	44,547	0
HOST D4 WALKER @ S. STN MT	24,110	24,110	0
HOST D1 WNTRS CHPL @ PEELE	25,000	0	25,000
HOST D4 REDAN & MARTIN	34,159	34,159	0
HOST D3-4005 WOBURN DR	169	169	0
HOST D4 N. INDIAN CRK/IND.	45,000	34,891	10,109
HOST D1 DUNWOODY CLB DR	30,000	30,000	0
HOST D1 MERCER U DR @ N FR	9,362	5,243	4,119
HOST D3-CLOV/CEDRBK DRG	10,000	10,000	0
TOTAL	\$116,347,938	\$79,380,355	\$36,967,583

CAPITAL PROJECTS - HOST CAPITAL OUTLAY

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

An amendment to the HOST Ordinance DeKalb County Code, Sections 2-117 through 2-129, allowed HOST funds for capital outlay projects to be included in the normal budgetary process as long as the funds are used for capital projects that are approved by the governing board. Prior to this amendment, HOST funds were distributed evenly among the five (5) commission districts.

IMPACT ON THE COUNTY – FINANCIAL/NON-FINANCIAL

The HOST Capital Outlay projects do not have a direct financial impact on the operating budget. However, sidewalk installation, intersection improvements, upgrading traffic signals, and street resurfacing projects have significant non-financial impact on the County. Sidewalks improve the County's infrastructure, satisfy ADA Guidelines, and promote pedestrian safety. Intersection improves the County's infrastructure, and promotes safer driving conditions.

RECENT CHANGES

In 2003, the Board of Commissioners approved use of part of the HOST proceeds for capital outlays which totaled \$16,468, 517. In 2005 and 2006, the contributions were \$17,012,875 and 11,425,110 respectively. In 2007, the contribution to HOST projects is \$18,250,000. The BOC appropriated \$11,200,000 at the March 13, 2007 meeting and it is expected that the BOC will appropriate remaining funds for projects through out the year in 2007.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfer	\$67,508,882
State Government	12,582,257
Local	482,694
Federal	\$4,000,000
TOTAL	\$84,573,833

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-ROCKBRIDGE RD. SWALKS	\$584,489	\$550,000	\$34,489
HOST MA LOCAL INITIAT	673,202	476,844	196,358
HOST PHILLIPS RD. S/WALK	357,239	357,239	0
HOST-CONTR PAVE REPR	1,589,131	1,589,131	0
HOST-BROWNS MILL RD @ KLON	1,902,311	1,042,808	859,503
HOST-HAYDEN QU RD @ TURNER	9,221,366	1,112,802	8,108,564
HOST DESHON/ROCKBRIDGE RD.	495,000	480,487	14,513
HOST-TONEY ELEMENTARY	135,000	0	135,000
HOST BIKE/PED TRLS(S.FRK)	250,000	117,540	132,460
HOST-RAINBOW DR @ KELLY CH	391,625	391,625	0
HOST-COLUMBIA DR. SIDEWALK	200,000	199,516	484
HOST-GDOT/LAV RD IMPR	4,663,800	734,600	3,929,200
HOST-FLAT SHOALS RD WHITE	350,000	350,000	0
HOST-SALEM RD.MID.SCHL	497,240	497,220	20
HOST - NOTHE DECATUR S/WAL	157,330	157,330	0
HOST-PANOLA RD THOMPSON	1,150,000	260,539	889,461
HOST-VILLAGE SQUARE DR	55,000	0	55,000
HOST-KENSINGTON RD. SCHL	100,000	100,000	0

CAPITAL PROJECTS - HOST CAPITAL OUTLAY

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS			
	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-HAMBRICK RD-APPLE TRE	190,000	190,000	0
HOST-BORING FLAT SHOALS PK	150,000	110,440	39,560
HOST-LIT IND BLVD. PH 2	200,000	0	200,000
TURNER HILL PKY TO MCDANIEL	200,000	53,227	146,773
FLAKES MILL @ SOUTH RIVER	425,000	0	425,000
HILLANDALE RD AT FAIRINGTO	586,832	223,393	363,439
HENDERSON @ MERCER UNV.	31,484	31,484	0
GUARD RAIL INSTALLATION	251,850	186,086	65,764
FLAKES MILL RD AT RIVER RD	550,000	547,003	2,997
FELLOWSHIP RD AT IDLEWOOD	2,521,343	333,469	2,187,874
EMORY VILLAGE STREETScape	3,917,000	796,092	3,120,908
CANDLER RD STREETScape-PH	3,883,014	804,887	3,078,127
COVINGTON HWY PI# 0008288	230,000	0	230,000
BOULDERCREST RD AT RIVER R	500,000	471,452	28,548
STONE MOUNTAIN LITHONIA	300,000	68,176	231,824
TRAFFIC STUDY-S.STONE MT.	30,000	0	30,000
ROCKBRIDGE@STEWART MILL	210,000	106,576	104,456
N.AVENUE-CHURCH ST.-RAILRO	30,000	0	30,000
TRAFFIC STUDY-I-85-N.DRUID	50,000	120	49,880
TRAFFIC STUDY-I-85 SHALLOW	30,000	0	30,000
COVINGTON HWY. SIDEWALKS	763,000	381,390	381,610
WILKINS ROAD-EXISTING SDWL	25,000	0	25,000
PHILLIPS(PH4)-REDAN PARK	200,000	0	200,000
DOGWOOD FARM SAFE.IMPROV.	100,000	0	100,000
DEKALB MED.PKY.-COVING.-MI	300,000	217,344	82,656
REDAN RD. S.HAIR-ALLGOOD	250,000	249,999	1
MAIN ST. PARK-MILLER-S. HA	50,000	50,000	0
S.INDIAN CK.-ROCK-SABLE	74,230	74,230	0
RAYS RD.-MEMORIAL-ABINGDON	278,490	278,481	9
MARKET STREET SIDEWALKS	150,000	0	150,000
CENTRAL DR.-ALPINE-RAYS	200,000	200,000	0
WESLEY CHAP.-GREG.-COVINGT	110,000	0	110,000
KNOLLWOOD ELEM. AREA SDWLK	200,957	200,957	0
TILSON RD-MARK TRAIL-COLLI	250,000	250,000	0
SECOND AVE.-GLENWD-MACFEE	185,799	185,799	0
MCNAIR HIGH AREA	125,000	125,000	0
PANGHORN-COUNTRY SQ.-KAHAN	411,557	411,557	0
BRIARLAKE RD.-BRIAR-LAKESI	150,000	150,000	0
OAK GROVE RD-LAVISTA/WOODL	200,000	200,000	0
DRESDEN/ELEM.SCH.CROSS	40,000	33,589	6,412
DRESDEN/BUFORD HWY/PLAZA	150,000	150,000	0
CLIFTON/N.DECATUR/CLIFTON	125,000	0	125,000
WINTER CHAP./PEEL/PEACH	100,000	100,000	0
SPAULDING DR./FULTON/CH.DN	111,728	109,289	2,439
DNWDY CLUB DR./HAPPY/GWINN	225,000	225,000	0
DNWDY CLUB DR/BROOK/HAPPY	250,000	170,848	79,153
CHAM.DNWDY HS. TO HARTS MI	250,000	224,922	25,078
ATL-TO-STONE MT.PERIM.COL.	250,000	0	250,000
LOCAL MATCH-GDOT SYS.OPS.	803,750	0	803,750
KLONDIKE BIKE/PED	150,000	21,771	128,229
ROCKBRIDGE RD.-SCENIC CORR	250,000	0	250,000
HOST-CLIFTON SPRGS.SDWLKS	65,000	65,000	0

CAPITAL PROJECTS - HOST CAPITAL OUTLAY

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS			
	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
HOST-MILLER ROAD SDWLKS	225,000	225,000	0
HOST-DOGWOOD FARMS	250,000	250,000	0
HOST D3-HOSEA/KIRKWOOD STR	75,000	75,000	0
GDOT-ATLANTA DECATUR TRAIL	885,578	770,204	115,374
HOST CAP.OUT.-PAY TO CITIE	517,875	404,847	113,028
WELLBORN / S STONE MTN LIT	873,145	226,285	646,860
UPGRADE TRAFFIC OPS CTR	70,000	15,514	54,486
GLENWOOD ROAD PHASE 2 (PE)	150,000	70,247	79,753
GLENWOOD ROAD PHASE 1	1,400,000	0	1,400,000
TRAFFIC SIGNALIZATION	1,475,000	1,447,138	27,862
TRAFFIC & INTER CONT DESIG	1,866,567	1,756,255	110,312
STREET LIGHTING SAFETY	150,000	65,094	84,906
STEPHENSON ROAD CORRIDOR	205,319	158,149	47,170
SCHOOL WARNING LIGHTS	267,070	167,070	100,000
SCHOOL SIGNAGE SAFETY	150,000	140,673	9,327
S DESHON AT S STONE MTN LI	128,046	128,046	0
ROCKBRIDGE RD AT MARTIN RD	110,000	58,800	51,200
RIVER ROAD AT OAKVALE RD	446,675	440,765	5,910
R/W ACQUISITION	1,450,852	1,312,783	138,069
PHILLIPS RD AT MARBUT RD	571,279	506,808	64,471
PANTHERSVILLE AT OAKVALE	205,747	192,048	13,698
PANTHERSVILLE AT BOULDERCR	1,630,841	1,474,655	156,187
PANOLA ROAD AT I-20	1,387,127	835,933	551,194
NORTHLAKE AREA PED IMPR	400,000	261,780	138,220
N DRUID HILLS AT CLAIRMONT	654,116	130,445	523,671
N DECATUR RD AT WINN WAY	550,000	550,000	0
N DECATUR AT LULLWATER	462,448	461,796	652
ALLGOOD RD AT REDAN RD	915,287	838,515	76,772
ADA/PED SAFETY UPGRADES	300,000	300,000	0
19 COUNTYWIDE SIDEWALKS	3,100,000	2,174,143	925,857
HOST- ARTERIAL PANOLA	6,880,110	2,678,250	4,201,860
HOST-FLAT SHOALS RD ELEMEN	100,000	0	100,000
HOST-ROADWAY STRIPING	200,000	147,094	52,906
HOST-INDIAN CREEK ELEMENTA	100,000	0	100,000
HOST-YOUNG RD. & MEADOWBK	260,000	223,508	36,492
HOST BIKE/PED TRL(ARABIA M	1,645,766	1,645,763	3
HOST-W.AUSTIN RD LAKESPUR	20,000	0	20,000
HOST-EVANS MIL RD REL @ I-	6,107,207	307,984	5,799,223
HOST - Winters Rd S/walks	80,000	80,000	0
HOST-SNAPFINGER WOODS	350,000	350,000	0
HOST-MARBUT RD @ WELLB	64,390	49,739	14,651
HOST-WESLEY CHAPEL ROAD-WE	79,687	79,687	0
HOST-CENTRAL DR @ RAYS RD	120,000	106,573	13,427
HOST-TRANSP PLN	2,548,257	2,548,256	1
HOST-BK/PED-ST. MTN. PH. 1	191,721	191,721	0
HOST-FLAKES MILL SWALKS	605,010	478,488	126,521
HOST-RAINBOW DR-COLUMBIA	244,947	244,947	0
HOST-BK/PED - PERIMETER	250,000	250,000	0
TOTAL	\$84,573,833	\$41,235,267	\$43,338,566

CAPITAL PROJECTS - INFORMATION SYSTEMS**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The capital projects budget for the Information Systems Department includes funding for the acquisition and upgrade of major systems and equipment that are critical elements of the County's information technology infrastructure.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The Property Appraisal Department's new CAMA (Computer Assisted Mass Appraisal) software will replace the existing OASIS system.

FINANCIAL IMPACT ON THE OPERATING BUDGET

New CAMA System for Property Appraisal

	2006	2007	2008	2009	2010
Training for new CAMA System	\$0	\$23,200	\$0	\$0	\$0
Total	\$0	\$23,200	\$0	\$0	\$0

Non-Financial Impact on the County

Proper maintenance of the information technology infrastructure will enable operating departments to better use information in conducting daily operations. Windows server consolidation will improve County information systems infrastructure and will result in more efficient server administration through standardization.

RECENT CHANGES

The following projects received additional funding as part of the 2007 Budget: Integrated Criminal Justice System-\$500,000, SAMS Conversion-\$400,000, Data Storage - \$200,000, Window Server-\$200,000 and GE Capital Tax Assessor/Clerk Superior Court-\$300,000.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$29,353,090
TOTAL	\$29,353,090

CAPITAL PROJECTS - INFORMATION SYSTEMS

FUNCTION: GENERAL GOVERNMENT

APPROPRIATIONS			
	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
IS- MACHINE ROOM IMPROV.	\$62,300	\$62,300	\$0
IS-APS/FMIS SYSTEM	13,303,419	11,241,805	\$2,061,614
IS-AUTO. PURCH. PROCEDURES	565,175	523,400	\$41,775
IS-CASE MGMT. RELEASE 4.0	160,000	160,000	\$0
IS-COMBINED BILLING	955,000	893,145	\$61,855
IS-2002 CTIP PURCHASES	800,000	795,190	\$4,810
IS-2003 CTIP PURCHASES	523,400	473,558	49,842
IS-CONSOLIDATED PURCHASE	2,388,074	2,229,781	\$158,293
IS-CRIMINAL JUSTICE SYSTEM	0	0	\$0
IS-I-NET PHASE II & III	2,110,121	2,024,701	\$85,420
IS-JAIL MGMT. SYSTEM	716,203	716,203	\$0
IS-KRONOS LEASE PURCHASE	598,649	598,649	\$0
IS-PC LIFECYCLE REPLACEMENT	2,016,598	1,912,314	\$104,284
IS-PROP. APPRAIS. SYSTEM	250,000	0	\$250,000
IS-NETWORK BACKUP STOR.	401,636	396,481	\$5,155
IS-IMAGINING-RECORDER'S COURT	594,177	594,177	\$0
IS-CASE MGMT.-RECORDERS CT	442,750	439,750	\$3,000
IS-AIX CONSOLIDATION HARDWARE	350,000	235,516	\$114,484
IS-STATE CT CSE MGT & FIN SYS	350,000	188,865	\$161,136
IS- TAX ASSESSOR SYSTEM	500,000	483,900	\$16,100
IS-INTEGRATED CRIMINAL JUSTICE	500,000	0	\$500,000
IS-SAMS CONVERSION	400,000	0	\$400,000
IS-DATA STORAGE	200,000	0	\$200,000
IS-WINDOW SERVER	200,000	0	\$200,000
IS-GE CAPITAL TAX ASS./CLERK SUP.	300,000	0	\$300,000
IS -CLERK OF SUP. TECHNOLOGY	665,588	0	\$665,588
TOTAL	\$29,353,090	\$23,969,733	\$5,383,357

CAPITAL PROJECTS - LIBRARY**FUNCTION: LEISURE SERVICES****PROGRAM DESCRIPTION**

The DeKalb County Library capital improvement program is accounted for in two funds: the Capital Project fund and the 2006 G.O. Bonds fund.

CAPITAL PROJECTS FUND
PROGRAM DESCRIPTION

Funding has been provided from the General Fund for projects to expand Library facilities and to replace computers.

IMPACT ON OPERATING BUDGET

No direct impact on the operating budget has been evident.

RECENT CHANGES

In 2007, funds were appropriated to replenish personal computers.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$475,000
TOTAL	\$475,000

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Library Site Expansion	\$225,000	\$225,000	\$0
PC Refresh Program	250,000	0	250,000
TOTAL	\$475,000	\$225,000	\$250,000

G. O. BONDS - LIBRARY
PROGRAM DESCRIPTION

The citizens of DeKalb County approved the G. O. Bond issue in the amount of \$54,540,000 for the acquisition of land to build new libraries, the renovation and expansion of existing libraries, replacement of libraries and facility upgrade.

IMPACT OF CIP PROJECTS ON THE COUNTY – FINANCIAL/NONFINANCIAL

The implementation of the 2006 G.O. Bond program will require the creation of a Library Bond Administrator position. As expansion develops, additional Library personnel will be required for maintenance and daily operation of new and expanded facilities. The impact on operating budget is noted below.

CAPITAL PROJECTS - LIBRARY

FUNCTION: LEISURE SERVICES

FINANCIAL IMPACT ON THE OPERATING BUDGET

Operating Budget Impact

Financial	2006	2007	2008	2009	2010
New Library Opened	0	0	2	3	4
Positions Added	1	3	3	3	3
Personal Services Costs	\$60,000	\$81,738	333,366	500,049	666,732
Operating Costs	\$0	\$0	1,158,000	1,737,000	2,316,000
Total	\$60,000	\$81,738	1,491,366	2,237,049	2,982,732

RECENT CHANGES

During 2006, three positions were transferred from the Decatur, Chamblee, and Northlake Branch Libraries to the Library Processing Center for the development of Opening Day Collections for several Bond Program Branch Libraries. These positions will be transferred from the Library Processing Center to the first two new branches upon completion of their construction.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
2006 G. O. BOND	\$55,437,366
Interest	\$2,075,795
TOTAL	\$57,513,161

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
EXPANSION OF EXISTING LIBRARIES	\$12,800,000	\$566,911	\$12,233,089
NEW LIBRARIES	18,015,000	875,250	\$17,139,750
REPLACEMET LIBRARIES	23,350,000	976,167	\$22,373,833
FACILITY UPGRADE	375,000	0	\$375,000
RESERVE & CONTIGENCY	2,173,161	73,038	\$2,103,123
PROGRAM MANAGEMENT	800,000	100,172	\$699,828
TOTAL	\$57,513,161	2,591,538	54,924,623

CAPITAL PROJECTS - PARKS AND RECREATION**FUNCTION: LEISURE SERVICES****PROGRAM DESCRIPTION**

Parks and Recreation is responsible for the improvement of existing parks and athletic fields, the acquisition and development of new park acreage, and the repairing, renovation, and construction of recreation centers, youth sports association facilities, and swimming pools. Funding for this department's capital improvements program is accounted for in three funds: the 1987 Bond Issue for Parks; the 2001 Bond Issue for Parks; and the Capital Projects Fund. Some projects are also now being funded by the HOST Capital Projects Fund. (For additional information, see the HOST Capital Projects section.)

1987 BOND ISSUE

PROGRAM DESCRIPTION

In 1987, the voters of DeKalb County approved a \$33 million bond issue for the acquisition and development of park land for county parks. The County has chosen to expand the scope of the original \$33 million bond issue by appropriating interest earned on these monies (in excess of \$7.8 million) to additional projects.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

During implementation of the 1987 bond issue, most of the park development, facility renovation, swimming pool construction, and design were contracted out to private companies. However, some of the design and minor construction was accomplished in-house with little impact on the departmental operating budget.

In order to operate the expanded parks, recreation, and athletic facilities resulting from the bond issue, 87 full-time and 13 temporary positions were added since 1989. The cost to maintain and staff the facilities for these expanded services was estimated to be \$3.5 million annually.

By 1996, due to budget cut-backs, 29 positions were eliminated which directly affected the expanded programs. As of 2003, a majority of the projects in the 1987 Bond Issue has been phased-out and the only new funding appropriated is the interest on the unexpended balance that accrues yearly. Therefore, the impact on the operating budget from the 1987 Bond Issue has been significantly reduced.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Fund Balance Carried Forward	\$176,190
Interest on Investment	31,300
TOTAL	\$207,490

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
ATHLETIC LIGHTING RENOVATIONS	\$111,190	\$19,332	\$91,858
DAVID.-ARABIA MTN.NATURE PRESERVE	65,000	27,579	\$37,421
87 PARK BONDS UNALLOCATED INTEREST	31,300	0	\$31,300
TOTAL	\$207,490	\$46,911	\$160,579

2001 BOND ISSUE

PROGRAM DESCRIPTION

In March 2001, the citizens of DeKalb County approved a Special Recreation Tax District General Obligation Bond issue in the amount of \$125,000,000.00 to provide for the acquisition of land for additional parks and natural areas, the preservation of green space, the protection of clean water, the improvement of existing parks and development of new facilities to be located in the unincorporated portion of DeKalb County. Three (3) bond funded positions were added to assist with the administration of the bond funds.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The land acquired under this program will require maintenance. The level of effort has yet to be specifically quantified, but funds have been budgeted in Parks & Recreation to begin this effort.

RECENT CHANGES

In 2003, the Parks Bond Program received a total of \$600,000 from the Arthur Blank Foundation. Of these funds, \$500,000 has been used to acquire property and \$100,000 is currently being used for development of acquired properties. In 2004, the Parks Bond Program received an additional \$1,355,000 from the Arthur Blank Foundation of which \$1,250,000 was used to acquire property and \$105,000 was used to develop existing parks. In 2005, the Parks Bond Program received \$25,000 from the Omni Community Development Corporation for park development and a \$7,560 contribution for the Dunwoody Nature Center.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Bond Issue Proceeds	\$130,310,033
Interest	8,388,323
Other Agencies	2,287,560
TOTAL	\$140,985,916

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

APPROPRIATIONS			
	PROJECT	EXPENDITURES	BALANCE
	APPROPRIATION	BEGINNING 1998	BEGINNING 1998
	BEGINNING 1998	BEGINNING 1998	BALANCE
Program Management Expense	\$1,902,605	\$1,693,988	\$208,617
District 1 Land Acquisition Projects	7,868,702	7,387,637	481,065
District 2 Land Acquisition Projects	7,868,702	939,490	6,929,212
District 3 Land Acquisition Projects	7,868,702	2,762,445	5,106,257
District 4 Land Acquisition Projects	7,868,702	2,886,282	4,982,420
District 5 Land Acquisition Projects	7,868,702	6,189,348	1,679,354
District 6 Land Acquisition Projects	7,868,702	4,427,360	3,441,342
District 7 Land Acquisition Projects	7,868,702	4,427,360	3,441,342
County-wide Acquisition Projects	37,411,127	37,346,653	64,475
County-wide Development Expense	9,742,829	8,457,920	1,284,909
District 1 Development Projects	4,278,018	1,800,259	2,477,759
District 2 Development Projects	4,278,018	2,157,570	2,120,448
District 3 Development Projects	4,278,018	815,227	3,462,791
District 4 Development Projects	4,278,018	2,898,627	1,379,391
District 5 Development Projects	4,278,018	1,118,317	3,159,701
District 6 Development Projects	4,278,018	1,964,807	2,313,211
District 7 Development Projects	4,278,018	2,134,448	2,143,570
Omni Com.Dev.Corp. Parks Bond	25,000	0	25,000
Dunwoody Nature Ctr.	7,560	7,560	0
2001-Parks Bond Interest	4,614,755	1,522,205	3,092,550
Arthur Blank Foundation	2,255,000	1,846,865	408,135
TOTAL	\$140,985,916	\$92,784,367	\$48,201,549

2006 BOND ISSUE

PROGRAM DESCRIPTION

In November 2005, DeKalb County residents approved a \$230 million bond referendum with approximately \$98 million dedicated to parks for land acquisitions and development at existing county parks.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

13 positions will be added in the 2007 Operating Budget. These positions are time limited thru year end 2008.

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

FINANCIAL IMPACT ON THE OPERATING BUDGET

2006 Bond Issue

	2006	2007	2008	2009	2010
New Positions (Full-Time)	0	13	0	0	0
Personal Services and Benefits	\$0	\$142,127	\$302,073	\$311,135	\$320,469
Increased Custodial Costs	0	5,400	10,800	11,016	11,236
Vehicles	0	63,600	12,720	12,720	12,720
Insurance and Maintenance	0	1,200	1,236	1,273	1,311
Supplies	0	8,285	0	0	0
	\$0	\$220,612	\$326,829	\$336,144	\$345,736

RECENT CHANGES

In May 2006 interest earned was \$216,848 and in February 2007 interest earned was \$577,390. In February 2007 the Callanwolde Art Center contributed \$1,100,000 for the Parks Bond program. In 2007 the Arthur Blank Foundation contributed \$300,000 for park improvements.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
2006 G.O. Bond Referendum Program	\$100,622,089
Interest	2,213,572
TOTAL	\$102,835,661

APPROPRIATIONS

	PROJECT		
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
Major Park Development Program	\$40,209,999	\$1,957,673	\$38,252,326
Phase IV of DeKalb Beltway Path	3,000,000	320,239	\$2,679,761
Land Acquisition Projects	28,075,000	7,127,017	\$20,947,983
Neighborhood Park Develop. Program	13,000,000	1,197,434	\$11,802,566
Athletic Complex Renovations	8,100,000	263,610	\$7,836,390
Dam Renovations	2,000,000	0	\$2,000,000
Arts & Cultural Centers	4,650,000	259,221	\$4,390,779
Reserve & Contingency	3,800,662	125,045	\$3,675,617
TOTAL	\$102,835,661	\$11,250,239	\$91,585,422

CAPITAL PROJECTS FUND

PROGRAM DESCRIPTION

The Parks & Recreation capital projects program is responsible for the improvement of existing parks and athletic fields, the acquisition and development of new park lands, the repairing, renovation and construction of recreation centers, youth sports association facilities, and swimming pools. Most of the park development, facility renovation, and swimming pool construction is contracted out to private companies, while much of the design and minor construction is accomplished in-house.

CAPITAL PROJECTS - PARKS AND RECREATION

FUNCTION: LEISURE SERVICES

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

Most of the capital projects funded in recent years have been for contractual purchase and installation items, or small design and construction jobs, with little, if any, impact on the departmental operating budget. These projects have enhanced the County's Human Services primary goal.

RECENT CHANGES

Due to the 2001 and 2006 Parks Bond issue, which has provided funds for County-wide acquisition and development projects, it has not been necessary for County taxes to fund capital improvement projects for this department.

ANTICIPATED REVENUES

State Sources	\$299,543
Miscellaneous Revenue	108,098
Interfund Transfers	613,247
TOTAL	\$1,020,888

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
ARABIA INTERPRETATION CENTER	\$50,000	\$48,492	\$1,508
DAVID-ARABIA MOUNTAIN	10,000	9,399	601
DEARBORN PARK	75,000	60,000	15,000
DNR/ARABIA MT. DAVID	10,000	9,761	239
DNR/HIDDEN ACRES PARK	165,000	164,766	234
DRESDEN PARK	138,557	0	138,557
EPD-NON-POINT SOURCE	139,543	3,306	136,237
HIDDEN ACRES PRESERVE	10,000	0	10,000
LAURELWOOD SITE	22,000	13,400	8,600
MASTER PLAN	24,173	0	24,173
REDAN RESTROOM	74,453	74,273	180
REPAIRS & RENOVATIONS	208,823	2,000	206,823
DAVID-ARABIA MT. PRESERVE	5,241	5,241	0
REDAN CONCESSION STAND	18,750	0	18,750
GRESHAM PICNIC PAVILION.	11,348	0	11,348
LYNWOOD BASKETBALL COURTS	20,000	0	20,000
BROOK RUN IMPROV.	38,000	0	38,000
TOTAL	\$1,020,888	\$390,636	\$630,251

CAPITAL PROJECTS - POLICE SERVICES

FUNCTION: PUBLIC SAFETY

PROGRAM DESCRIPTION

The Department of Police Services provides law enforcement, as well as investigative and protective services to the citizens of DeKalb County. Police Services also has capital projects funded by the HOST capital projects fund. (For additional information, see the HOST capital projects section.)

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The addition of two new mini precincts will add additional costs to the operating budget.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Addition of Two Mini-Precincts

	2006	2007	2008	2009	2010
Utilities (Water, Gas, Electricity)	\$4,000	\$4,120	\$4,244	\$4,371	\$4,502
Total	\$4,000	\$4,120	\$4,244	\$4,371	\$4,502

Non-Financial Impact on the County

The upgraded Microwave Loop Platforms has improved infrastructure for both public safety and for other departments county-wide, as well as meet national Homeland Security standards for interoperability with other jurisdictions. Crime prevention will also be impacted by a reduction in response time to call for service.

RECENT CHANGES

In 2001, the Office of Public Safety Director was abolished and the Public Safety Department was separated into two separate departments-Police Services and Fire Rescue Services. In 2004, in preparation for the new FMIS system, all the completed police projects were closed and all unreceived grants were unappropriated which significantly reduced the amount of projects in the Police capital projects budget. In the 2006 Budget, the Police Department received \$1,000,000.00 to fund a new project to upgrade the Microwave Loop Platforms.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$2,187,036
TOTAL	\$2,187,036

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
POLICE-MINI POLICE PRECINCT	\$50,000	\$50,000	\$0
POLICE-EQUIPMENT-TECH	137,036	47,906	89,130
POLICE-MICROWAVE LOOP PLATFORMS	1,000,000	0	1,000,000
POLICE-CSI UNIT	1,000,000	0	1,000,000
TOTAL	\$2,187,036	\$97,906	\$2,089,130

CAPITAL PROJECTS - PUBLIC HEALTH

FUNCTION: HEALTH & HUMAN SERVICES

PROGRAM DESCRIPTION

Funding for Public Health's capital projects is accounted for in the 1993 Bond Issue for Health Facilities. The DeKalb voters approved a \$29.7 million bond issue in November, 1992, for the purchase of three rented health facilities, the construction of four additional health facilities, and the renovation of other existing facilities. These bonds were sold and appropriated in June, 1993.

In 1999, \$990,000 was approved for information technology needs related to Y2K improvements. Also, \$155,000 was designated for renovation and repair of the South DeKalb Health Center, \$25,000 was approved for repair of the HVAC system for the Fox Recovery Center, and \$100,000 was approved for renovation of the DeKalb Workshop. Funds were appropriated in 2001 for renovations to the Winn Way Mental Health Center (\$37,886), the DeKalb Crisis Center (\$18,941) and the Richardson and Vinson Health Facilities (\$56,827). In 2004, only projects that had current year appropriations were converted into the new financial management system. This accounts for the significant decrease in fund balance carried forward from 2003.

IMPACT ON OPERATING BUDGET

The County did not increase its contribution to the Health Department as a result of these facilities. However, because they are owned and maintained by the County, Facilities Management has responsibility for maintenance within its normal operations budget.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Fund Balance Carried Forward	\$751,291
Interest	16,868
TOTAL	\$768,159

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
WINN WAY MENTAL HEALTH CTR	\$37,886	\$30,288	\$7,598
HEALTH FACILITY IMPROVEMENTS	62,703	54,770	\$7,933
CONSTR.HOLD. ACCT.(INTEREST)	545,206	528,339	\$16,867
HEALTH-RICHARDSON RENOV.	122,363	41,397	\$80,966
TOTAL	\$768,159	\$654,794	\$113,365

CAPITAL PROJECTS - PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY

FUNCTION: PUBLIC SAFETY

PROGRAM DESCRIPTION

In 2004, the County established the Public Safety and Judicial Facilities Authority which consists of a five member board for the purpose of issuing revenue bonds for new Public Safety and Judicial facilities. The first bond issue of \$50,000,000 will be used for the purchase of a Police and Fire headquarters building, renovation of existing fire and police stations and precincts, a Police & Fire centralized warehouse, and the renovation of the Courthouse.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The move of Police headquarters and Fire headquarters to the West Exchange Building impacts the operating budget for Police Services and the E-911 Fund (for build-out of the new E-911 Center). Additionally, Fire Station 26 was opened in Decatur.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Police Department Costs to Move to New Facility

	2006	2007	2008	2009	2010
Purchased / Contracted Services	\$0	\$214,000	\$0	\$0	\$0
	\$0	\$214,000	\$0	\$0	\$0

Addition of Fire Station 26

	2006	2007	2008	2009	2010
New Positions	15	0	0	0	0
Personal Services and Benefits	\$145,500	\$604,000	\$622,000	\$641,000	\$660,000
Uniforms	47,900	0	0	0	0
Fire Truck - Lease	25,839	26,614	27,413	28,235	29,082
	\$219,239	\$630,614	\$649,413	\$669,235	\$689,082

E-911 Center Build-Out Costs

	2006	2007	2008	2009	2010
Purchased / Contracted Services	\$8,750,000	\$855,667	\$0	\$0	\$0
Supplies	720,000	0	0	0	0
Capital Outlays	3,750,000	3,845,017	0	0	0
	\$13,220,000	\$4,700,684	\$0	\$0	\$0

Grand Total	\$13,439,239	\$5,545,298	\$649,413	\$669,235	\$689,082
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RECENT CHANGES

The renovation of the Courthouse is set to begin in 2007.

ANTICIPATED REVENUES

**ANTICIPATIONS
BEGINNING 1998**

Bond Proceeds	\$56,707,901
Interest	\$1,274,564
TOTAL	\$57,982,465

CAPITAL PROJECTS - PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY

FUNCTION: PUBLIC SAFETY

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
POLICE & FIRE HEADQUARTERS	\$35,096,128	\$34,192,433	\$903,695
EQUIP. & MAINTENANCE FAC.	5,353,476	4,792,352	561,124
COURTHOUSESE RENOVATIONS	9,781,000	27,848	9,753,152
FIRE STATIONS	2,989,500	1,984,979	1,004,521
POLICE STATIONS	780,750	712,600	68,150
AUTHORITY CONTINGENCY	233,721	0	233,721
UNALLOCATED INTEREST	1,886,907	0	1,886,907
POLICE AND FIRE WAREHOUSE	1,860,983	83,141	1,777,842
TOTAL	\$57,982,465	\$41,793,353	\$16,189,112

CAPITAL PROJECTS - PUBLIC WORKS - FLEET MAINTENANCE

FUNCTION: GENERAL GOVERNMENT

PROGRAM DESCRIPTION

The Underground Fuel Tanks and Petroleum Fuel Tanks projects are needed to meet Federal and State requirements for environmental protection. In 2004, \$70,000 was included in the budget for a new vehicle lift system. This new system will improve mechanic efficiency & quality considerably.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

Non-Financial Impact on the County

As a result of funding a new North Lot Shop, the County departments will realize a time and cost savings in the future when vehicles are not out of service for long periods of time. This will increase efficiency and reduce downtime.

RECENT CHANGES

None.

ANTICIPATED REVENUES

	<u>ANTICIPATIONS BEGINNING 1998</u>
Interfund Transfers	\$1,518,957
Fund Balance Carried Forward	861,544
TOTAL	\$2,380,501

APPROPRIATIONS

	<u>PROJECT APPROPRIATION EXPENDITURES BEGINNING 1998 BEGINNING 1998</u>		<u>BALANCE</u>
FLEET-CAMP RD./REPAIR CRACK	\$15,000	\$0	\$15,000
FLEET-LIFT SYSTEM	70,000	0	70,000
FLEET-NORTH LOT SHOP	889,457	10,962	878,495
FLEET-PETROLEUM FUEL TANKS	65,000	23,450	41,550
FLEET-UNDERGROUND FUEL TANKS	779,185	788,157	(8,972)
FLEET-UNDERGROUND STOR.TANKS	561,859	396,440	165,419
TOTAL	\$2,380,501	\$1,219,009	\$1,161,492

CAPITAL PROGRAM DESCRIPTION

The Transportation/Roads and Drainage capital projects programs are responsible for constructing new roads, paving unpaved roads, obtaining right-of-way (ROW) for road improvements, installing traffic signals, drainage improvements, bridge improvements, providing for necessary utility relocations, and making improvements to departmental operating facilities. Traditionally, funding for these improvements has been appropriated in the Capital

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

Projects Fund, coming primarily from state contracts, MARTA, and transfers from other funds. However, the majority of funding for Transportation/Roads and Drainage projects since 1997 has occurred within the HOST capital projects fund. (For additional information, see the HOST capital projects and HOST Capital Outlay sections.) Because the funding DeKalb receives from outside sources for Transportation/Roads and Drainage improvements generally becomes available throughout the year, most of this department's projects are established during the year instead of upon approval of the annual budget.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

While a portion of the road resurfacing, paving, and drainage improvements is accomplished with County forces, large jobs are contracted out due to lack of staffing or technical expertise, particularly in the area of drainage. Small jobs are performed in house; the impact on operating budget is noted below.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Capital Project: In-House Paving	2005	2006	2007	2008	2009
Personal Services and Benefits	\$10,203,349	\$10,509,449	\$10,824,732	\$11,149,474	\$11,483,959
Purchased / Contracted Services	4,416,261	4,857,887	5,343,676	5,878,044	6,465,848
Supplies	3,343,465	3,677,812	4,045,593	4,450,152	4,895,167
Capital Outlays	2,333,683	2,567,051	2,823,756	3,106,132	3,416,745
Interfund / Interdepartmental	(283,401)	(311,741)	(342,915)	(377,207)	(414,927)
Total	\$20,013,357	\$21,300,458	\$22,694,842	\$24,206,595	\$25,846,792

RECENT CHANGES

The new FMIS system the County implemented in 2004 allows funding from one cost center to be appropriated for projects that are located in other cost centers. As such, the project totals for the Transportation and Roads & Drainage cost centers equal total appropriations and expenditures, but to account for the total revenue funding certain projects, some revenue is found in other cost centers. This amount is reflected in the Cost Center Adjustment in the revenue summary.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
State Government	\$31,452,990
Other Agencies	13,174,994
Interfund Transfers	5,456,978
CIP Fund Revenue Cost Center Adjustment	17,213,357
TOTAL	\$67,298,319

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
TS/BRIARCLIFF RD. @ MARCUS	\$13,160	\$13,160	\$0

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

PROJECT	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
TS/E PONCE DE LEON / SCOTT	263,971	44,400	219,572
TS/SR124/RK CHAPEL RD @ PL	17,024	0	17,024
TS/CHAMB - DUNWDY RD @ GRA	4,658	4,658	0
TS/E PONCE DE LEON AVE @	29,024	0	29,024
TS/D'TWN DECATUR SIG SYS	40,438	0	40,438
TS/E PONCE DE LEON AVE @ I	10,084	0	10,084
TS/LAWR HWY (LYNBRN. L	4,375	4,375	0
TS/CLAIRMT RD @ CENTURY CE	5,400	5,400	0
TS/E PONCE DE LEON @ RCK M	115,250	115,250	0
DEEPPDENE PARK	1,000,000	0	1,000,000
STONE MOUNTAIN TRL VI	600,000	0	600,000
SOUTH RIVER TRL III	600,000	0	600,000
SW KENGT FM RDN TO MEMOR	400,000	0	400,000
WIDNG BOLDCST I285 TO LINEC	496,000	0	496,000
ROCKBRIDGE RD PRJ 0008401	2,000,000	0	2,000,000
SAFETY ACTION PLAN	191,875	0	191,875
COVINGTON HWY @ SCARBRGH	346,000	0	346,000
TS/N DRUID HILLS RD SIGN	110,053	0	110,053
TS/PANOLA RD / I-20 SIG SY	91,193	49,207	41,986
TS/ASHF DUNWDY & ASHF	0	0	0
TS/CANDL RD SIGNAL SYS	145,622	47,227	98,395
TS/TRAF SIGNAL UPGRD	1,486,760	1,303,249	183,511
MEMORIAL DRIVE STREETSCAPE	4,392,583	3,013,286	1,379,297
INTERSECT/SIDEWALK MATERIA	0	0	0
TS/PERIM CTR @ PERI	0	0	0
TS/TRAF IMPR/MARTA/REARR F	120,465	0	120,465
TS/TRAFFIC CONTROL CNTR	8,236	8,236	0
ARC/LCI TUCKER STUDY	75,000	75,000	0
DOT-PERIMETER CID INTER/SW	1,250,000	1,250,000	0
S.RIV.GREENWAY TRL.	1,355,000	68,940	1,286,060
TRANS.-ROAD IMPROV.RESERVE	35,153	0	35,153
CD-LUDOVIE LANE SDWLKS	98,124	98,124	0
CD/CITIZENS DRAINAGE PROGR	316,424	316,424	0
DOT-COVINGTON-EVANS MILL	35,395	0	35,395
CLIFTON RD. BRIDGE CSX	1,600,000	0	1,600,000
CD-BUFORD HIGHWAY SDWLK	46,590	46,590	0
DCA-ZONOLITE/BRIARCLIFF	10,000	0	10,000
TSI/LAVISTA ROAD	236,648	217,029	19,620
SIGNAL SYSTEM/I-20	0	0	0
TS/CHAM.TUCKER/I-285	129,091	126,623	2,468
TS/LAVISTA RD. SIGN.SYST.	16,384	0	16,384
TS/CHURCH ST@CLAIRMONT OAK	26,286	26,286	0
TRANS.-STORMWATER SAMPLING	19,656	19,656	0
GDOT-STONE MT. INDUST.PARK	116,320	67,116	49,204
TRANS. MAJOR R.O.W. PURCHA	962,118	961,888	230
INTERSEC.COV. HWY@PHILLIPS	110,261	0	110,261
STONE MTN / ATLANTA TRAIL	800,000	611,487	188,513
STONE MT. LITHONIA@S.DESHON	0	96,428	(96,428)
SIDEWALKS-PERIMETER CENTER	439,316	439,316	0
OLMSTED LINEAR PARK	800,000	800,000	0

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
LYNWOOD PARK REVITALIZATIO	329,826	262,766	67,060
LITHONIA IND BLVD - PHASE II	5,900,000	728,253	5,171,747
LITHONIA IND BLVD - PHASE I	3,829,600	502,779	3,326,821
KENILWORTH LAKE DAM	675,771	675,771	0
INTERSECTION/SIDEWALK MATE	2,201,636	2,085,509	116,127
E.PONCE DE LEON @ MCCLENDO	1,269,116	1,258,372	10,744
CHAM DUNWOODY STSCPE	1,053,065	829,815	223,250
CANDLER STREETSCAPES - PH	1,561,219	1,242,246	318,973
BUFORD HIGHWAY STREETSCAPE	2,229,238	1,548,217	681,021
BUENA LAKE VISTA DAM	1,642,417	156,706	1,485,711
ARABIA MTN TRAIL - PHASE 1	1,125,000	1,125,000	0
BOULDERCREST RD @S RIVE	302,533	286,352	16,181
ASHF DUNWDY @ NANCY CRE	400,000	400,000	0
DOT/MURP CANDL LK-DEEPE	1,463,813	1,463,813	0
TS/N HAIR. @ STGATE IND	0	0	0
TS/EQUIPMENT-TRAFFIC SIGNA	1,420,185	1,117,282	302,903
TS/CHAM DUNWDY SIGNAL SYS	51,115	17,296	33,819
TS/WES CHAPEL RD & I-20 SI	103,938	47,145	56,793
TS/HENDR MILL & BRCLF	0	0	0
TS/NEW TRAF SIGNALS	94,921	94,921	0
TS/SR124/RK CHAPEL RD @ MA	41,223	0	41,223
TS/P'TREE IND P'TREE RD	284,412	208,900	75,512
TS/ROCKBRIDGE RD	85,298	10,700	74,598
TS/NO. DECATUR RD & LAWR	30,903	15,598	15,305
TS/CHAM TCKR RD & CUM	15,268	10,591	4,677
TS/E. PONCE DE LEON @ RAYS	16,539	9,917	6,622
TS/DOT/WINTERS CHAPEL-OAKC	83,011	79,206	3,805
SUBTOTAL	\$47,179,984	\$24,006,509	\$23,173,475
ROADS & DRAINAGE PROJECTS			
R & D SPEED HUMPS PROGRAM	286,297	158,772	\$127,525
HAZARD MITIGATION-3-14-00	96,100	0	96,100
GEMA-FPH-MCJENKINS	116,363	116,363	0
RESURF.COLD SPR/JANICE	18,642	18,642	0
RESURF.LITHONIA-IDA ST.@RO	9,636	9,605	31
RESURF.CAPTAIN, CARMEL, HI	26,945	22,495	4,450
MARTA/SAM'S CROSS BRDG	75,000	72,765	2,235
DCA /FLOOD PRONE HOMES	6,667,732	3,580,468	3,087,264
RESURF-LITHONIA RANDAL	7,794	0	7,794
RESURF./BERKLEY RD./AVONDA	17,937	14,852	3,084
DORAVILLE MARTA STATION RO	12,719,672	6,987,358	5,732,314
RESURFACE-AVONDALE/MAJ	16,642	0	16,642
RESURF./LITHONIA/ARABIA MT	7,518	0	7,518
RESURF./LITHONIA/ALBERT/JO	11,101	0	11,101
RESURFACE-HARTS/JOHN FERRY	15,855	7,552	8,303
CHAM.-MANDENHALL ST. & N.	25,100	4,104	20,996
SUBTOTAL	\$20,118,335	\$10,992,977	\$9,125,358
TOTAL	\$67,298,319	\$34,999,486	\$32,298,833

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION AND ROADS & DRAINAGE

FUNCTION: PLANNING & PUBLIC WORKS

CAPITAL PROJECTS - PUBLIC WORKS - TRANSPORTATION - G.O. BONDS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The citizens of DeKalb County approved the G. O. Bond issue in the amount of \$80,299,815 for the acquisition, construction, renovation and equipping of certain transportation projects.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The implementation of the 2006 G.O. Bond program will require the creation of one Project Manager position and one Accounting Technician, Senior position.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Positions Added	2006	2007	2008	2009	2010
Positions Added (Full-Time)	2	0	0	0	0
Personal Services and Benefits	\$82,005	\$84,465	\$86,999	\$89,609	\$92,297
Total	\$82,005	\$84,465	\$86,999	\$89,609	\$92,297

RECENT CHANGES

The implementation of the projects has begun and two (2) bond funded positions were added to assist with the administration of the bond funds.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
G. O. BOND REVENUE	\$81,799,815
INTEREST	1,386,951
TOTAL	\$83,186,766

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
MAJOR ARTERIAL ROAD IMPROVEMENT	\$24,500,000	\$758,550	\$23,741,450
CONGESTION MGT IMPROVEMENT	3,000,000	472,697	2,527,303
INTERSECTION IMPROVEMENT	7,000,000	1,332,771	5,667,229
SIDEWALKS/PEDESTRIAN/BICYCLE FACS.	26,000,000	7,749,107	18,250,893
STREET RESURFACING PROJECTS	20,000,000	11,259,709	8,740,291
RESERVE & CONTIGENCY	2,686,765	102,411	2,584,354
TOTAL	\$83,186,766	\$21,675,245	\$61,511,520

CAPITAL PROJECTS - SHERIFF**FUNCTION: CIVIL & CRIMINAL COURTS****PROGRAM DESCRIPTION**

Funding for this department's capital improvements program is accounted for in two funds: the G. O. Bonds-Jail Fund and the Capital Projects Fund. In 2004, the projects in the Capital Projects fund were closed and not converted into the new FMIS system.

G. O. BONDS-JAIL FUND

In late 1989, DeKalb voters approved a \$100,000,000 G. O. bond issue for the design and construction of a new jail. The jail facility, which has a capacity of 3,540, began receiving prisoners in May, 1995.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

The new jail began operating in 1995 and almost immediately upon opening began experiencing higher than anticipated prisoner populations. The 1995 budget provided funding to support the operation of the new jail with an average daily population (ADP) of 1,800. The latest 2007 ADP is estimated to be 3,028. The 2007 budget for Jail operations is \$47,065,920 and includes 550 authorized positions.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Jail Operations

	2006	2007	2008	2009	2010
Personal Services and Benefits	\$25,401,949	\$26,447,021	\$27,240,432	\$28,057,645	\$28,899,374
Purchased / Contracted Services	14,151,759	14,084,817	15,493,299	17,042,629	18,746,891
Supplies	5,719,278	6,344,999	6,979,499	7,677,449	8,445,194
Capital Outlays	16,372	128,724	141,596	155,756	171,332
Interfund / Interdepartmental	75,004	58,859	64,745	71,219	78,341
Other Costs	0	1,500	1,650	1,815	1,997
Capital Lease Payments	297,179	0	0	0	0
Total	\$45,661,541	\$47,065,920	\$49,921,221	\$53,006,512	\$56,343,128

RECENT CHANGES

The 2006 budget included the allocation of \$400,000 for a new project, New Jail Equipment Repair Replacement.

ANTICIPATED REVENUES

ANTICIPATIONS BEGINNING 1998

Fund Balance Carried Forward	\$2,473,289
Interest	\$62,981
TOTAL	\$2,536,270

CAPITAL PROJECTS - SHERIFF**FUNCTION: CIVIL & CRIMINAL COURTS****APPROPRIATIONS**

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
JAIL BONDS-1991 ISSUE	\$121,031	\$40,274	\$80,757
'91 JAIL-UNALLOC.INTEREST	128,917	0	128,917
JAIL BONDS-1998 ISSUE	151,286	151,286	0
UPGRADE DRAINAGE SYSTEM	16,738	4,221	12,517
'98 JAIL-UNALLOC.INTEREST	325,287	0	325,287
NEW JAIL EQUIP. REPAIR & REPLACE.	1,793,011	28,660	1,764,351
TOTAL	\$2,536,270	\$224,441	\$2,311,829

CAPITAL PROJECTS - TAX COMMISSIONER**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The capital projects assigned to the Tax Commissioner involve the physical facilities and/or equipment used in the operation of the Tax Commissioner's department.

IMPACT ON OPERATING BUDGET

It is anticipated that the efficiency of current business processes will be improved.

RECENT CHANGES

The Tax Commissioner's Remittance Processor project was completed in 2006.

ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Interfund Transfers	\$30,000
TOTAL	\$30,000

APPROPRIATIONS

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	BALANCE
REMITTANCE PROCESSOR	\$30,000	\$29,450	\$550
TOTAL	\$30,000	\$29,450	\$550

FUNDS GROUP: Enterprise

FUNDS GROUP DESCRIPTION

The Enterprise Funds Group accounts for the self-supporting enterprises that operate in the same manner as private enterprises. These enterprises provide service including water treatment and distribution, sewerage treatment and disposal, garbage pick-up and disposal, a general aviation airport, and stormwater system maintenance.

This fund accounts for the operating and capital improvement budgets for Water and Sewer Funds, Sanitation Fund, the Airport Fund, and the Stormwater Utility Fund.

The sources of Revenue for the Water and Sewer Fund and the Sanitation Fund are fees (rates) set by the Board of Commissioners. The Airport Fund operates essentially on income from leased spaces. The Stormwater Utility Fund is funded through a service charge set by the Board of Commissioners.

The appropriation and anticipation amounts reported in this document for the “Approved Budget 2007” reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$62,620,333	\$65,262,612	\$73,586,016	\$73,586,016
Purchased / Contracted Services	16,702,876	22,966,828	23,144,623	29,602,260
Supplies	22,020,110	26,213,900	24,429,824	29,541,576
Capital Outlays	504,406	459,361	555,402	812,478
Interfund / Interdepartmental	37,445,696	33,299,604	41,753,793	41,812,462
Other Costs	13,619,004	11,384,992	17,411,923	17,563,257
Debt Service	32,125,708	34,044,242	35,496,823	35,497,824
Other Financing Uses	91,224,930	78,820,185	58,063,633	58,063,633
Total Expenditures	\$276,263,064	\$272,451,722	\$274,442,037	\$286,479,505
Projected Fund Balance			21,887,371	21,887,371
Total Budget			\$296,329,408	\$308,366,876

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Water & Sewer Operating	\$149,615,772	\$147,870,605	\$148,387,993	\$153,942,708
Water & Sewer Sinking	32,125,708	34,044,242	43,725,861	43,726,862
Sanitation Operating	64,111,324	68,786,178	76,007,337	77,978,484
Airport Operating	3,671,910	3,885,981	6,538,302	6,697,013
Stormwater Operating	26,738,350	17,864,717	21,669,915	26,021,809
Total Expenditures	\$276,263,064	\$272,451,722	\$296,329,408	\$308,366,876

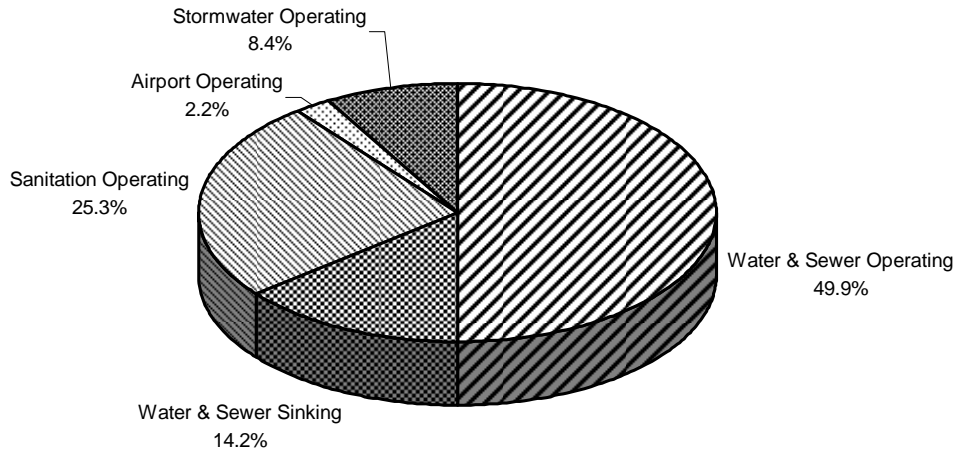
Note: Projected Fund Balance included in Total 21,887,371 21,887,371

FUNDS GROUP: Enterprise

SUMMARY OF REVENUE BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
WATER & SEWER OPERATING FUND				
Licenses And Permits	(\$136)	\$0	\$0	\$0
Charges For Services	145,985,559	141,627,843	143,332,500	143,332,500
Investment Income	425,513	662,357	700,700	700,700
Miscellaneous	49,459	25,818	52,500	52,500
Fund Balance Carried Forward	9,856,881	9,856,881	4,302,293	9,857,008
TOTAL	\$156,317,277	\$152,172,898	\$148,387,993	\$153,942,708
WATER & SEWER SINKING FUND				
Investment Income	\$208,074	\$372,896	\$200,000	\$200,000
Other Financing Sources	32,491,629	33,578,409	35,295,822	35,295,822
Fund Balance Carried Forward	7,746,796	8,321,975	8,230,039	8,231,040
TOTAL	\$40,446,499	\$42,273,280	\$43,725,861	\$43,726,862
SANITATION OPERATING FUND				
Charges For Services	\$56,956,323	\$65,400,258	\$71,837,674	\$71,837,674
Investment Income	1,070,015	1,479,014	1,500,000	1,500,000
Miscellaneous	1,159,143	649,346	375,349	375,349
Other Financing Sources	0	100,000	0	0
Fund Balance Carried Forward	7,637,196	3,451,873	2,294,314	4,265,461
TOTAL	\$66,822,677	\$71,080,491	\$76,007,337	\$77,978,484
AIRPORT FUND				
Investment Income	\$147,555	\$370,042	\$300,000	\$300,000
Miscellaneous	3,633,691	3,775,944	3,977,500	3,977,500
Fund Balance Carried Forward	1,189,849	2,000,797	2,260,802	2,419,513
TOTAL	\$4,971,096	\$6,146,783	\$6,538,302	\$6,697,013
STORMWATER UTILITY OPERATING FUND				
Charges For Services	\$16,553,405	\$17,424,458	\$17,800,000	\$17,800,000
Investment Income	311,915	197,240	150,000	150,000
Fund Balance Carried Forward	11,069,006	3,962,933	3,719,915	8,071,809
TOTAL	\$27,934,325	\$21,584,631	\$21,669,915	\$26,021,809
GRAND TOTAL	\$296,491,874	\$293,258,084	\$296,329,408	\$308,366,876

FUNDS GROUP: Enterprise

INTERNAL SERVICE FUND OPERATING BUDGET DOLLAR 2007

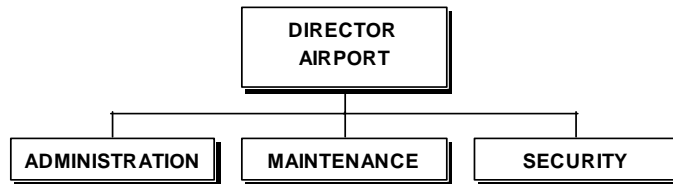


SUMMARY OF AUTHORIZED POSITIONS

TOTAL AUTHORIZED POSITIONS ENTERPRISE FUNDS - OPERATING



Increases in positions are related to workload and service level issues, including additional collection crews added in Sanitation in 2002, 2003, and 2004. Also, Water & Sewer - Revenue and Collections positions were transferred from the General Fund to Water & Sewer in the 2004 budget. The 2007 Budget includes 13 additional Sanitation positions and reflects the transfer of 13 positions from Water & Sewer to the Citizens Help Center and Information Services.



MISSION STATEMENT

The mission of the Airport Department is to operate a business-oriented airport in a safe, efficient, and fiscally responsible manner, and to preserve the quality of life, recognizing a partnership between residential and general aviation interests.

PROGRAM DESCRIPTION

The Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration (FAA), Georgia Department of Transportation (DOT), Atlanta Regional Commission (A.R.C.), Federal Communications Commission (F.C.C.), and numerous other government agencies; prepares the Airport Master Plan, Airport Layout Plan and assists in preparation of land use plans for those areas surrounding the Airport; performs security at the Airport; presents requests for federal and state assistance, and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees under the authority and direction of the County Board of Commissioners, leases airport land and facilities; provides noise abatement policies and procedures; provides airport/aviation staff assistance to the Airport Advisory Board and acts as general aviation information center for the public.

PERFORMANCE INDICATORS

	TARGET	2004	2005	2006
REVENUE AS % OF BUDGET EXPECTATIONS	100.0%	110.1%	117.0%	118.5%

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Total Flight Operations	215,172	202,251	207,981	208,000
Open House Visitors	7,000	N/A	7,000	8,000
Airport Tenants	315	315	315	315
Based Aircraft	608	608	608	608
Acres Maintained	650	650	650	650
Buildings Maintained	14	14	14	14
Corporate Employees on Airport	1,100	1,100	1,100	1,100

MAJOR ACCOMPLISHMENTS IN 2006

Continued implementation of the Federal Aviation Regulation (FAR) Part 150 Noise Compatibility Study noise abatement recommendations. Continued work on Environmental Assessment to institute formal, published departure procedures for jet aircraft for the south side of the airport to concentrate aircraft noise over industrial versus residential areas. Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor. Completed taxiway and runway pavement projects.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Infrastructure

To continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., formalized departure procedures to the south and arrival procedures from the north.

To accomplish major CIP projects on the airside of the airport, specifically the continuation of the taxiway concrete rehabilitation project and enhancements to the Runway Safety Area (RSA) for Runways 02R / 20L.

To accomplish landside infrastructure improvements to existing infrastructure including the Airport Administration Building, parking areas, and T-Hangers.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, \$13,300 in replacement equipment was approved. \$600,000 was recommended for nine CIP projects, including tree and obstruction removal, drainage improvements, rubber removal airport landside repair and improvement, airport noise operations monitor (ANOM), T-hangars/ T-sheds, runway taxiway repairs, object free area clearance and the airport master plan.

During 2004, a Crew Worker Senior position was deleted. In 2005, \$13,300 in replacement equipment was recommended. \$600,000 was recommended for nine CIP projects, including tree and obstruction removal, drainage improvements, rubber removal, airport landside repair and improvement, Airport Noise Operations Monitor (ANOM), T-hangars/T-sheds, runway taxiway repairs, object free area clearance and the airport master plan.

During 2006, \$21,400 in replacement equipment was recommended which included \$7,400 for a general purpose utility vehicle for the Environmental Noise Abatement Analyst. \$800,000 was recommended for eight CIP projects, including rubber removal, tree and obstruction removal, runway/taxiway repairs, drainage improvements, airport noise operations monitoring, airport landside repair and improvements, T-hangars/T-sheds, and environmental studies.

2007

\$14,000 in equipment was recommended to purchase a 6,000-pound weight limit trailer and a commercial lawn mower. Also, \$800,000 was recommended for CIP projects such as rubber removal, tree and obstruction removal, runway/taxiway repairs, airport noise operations, airport landside repair, t-hangars/t-sheds, and environmental studies.

Future

Improvement of the Airport's infrastructure and revenue generation will continue to be a priority. Continued emphasis will also be placed on the buyout of land required for the Runway Protection Zone, for the noise abatement program and executing the Master Plan for Airport development. Additionally, with the possibility of new terrorist threats, airport security will continue to be of great importance.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$2,378,574	\$2,544,285	\$5,693,217	\$5,841,803
Maintenance	1,293,336	1,341,696	845,085	855,210
	\$3,671,910	\$3,885,981	\$6,538,302	\$6,697,013

AIRPORT OPERATING FUND

FUNCTION: AIRPORT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$1,172,312	\$1,248,037	\$1,335,711	\$1,335,711
Purchased / Contracted Services	118,183	272,898	137,077	161,901
Supplies	243,123	823,694	307,161	337,784
Capital Outlays	28,897	24,918	18,150	19,750
Interfund / Interdepartmental Charges	586,195	575,386	846,818	846,818
Other Costs	923,201	141,048	3,093,385	3,195,049
Other Financing Uses	600,000	800,000	800,000	800,000
	\$3,671,910	\$3,885,981	\$6,538,302	\$6,697,013

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Airport Operating	\$3,671,910	\$3,885,981	\$6,697,013
	\$3,671,910	\$3,885,981	\$6,697,013

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Asst Director Airport	AJ	1	1	1
Director Airport	AG	1	1	1
Env Noise Abatement Analyst	25	1	1	1
Security Supv Airport	24	1	1	1
Administrative Assistant II	23	1	1	1
Administrative Assistant I	21	1	1	1
Accounting Tech Senior	19	1	1	1
Security Guard Airport	19	6	6	6
FULL TIME Subtotal		13	13	13
Maintenance				
Maintenance Coordinator	26	1	1	1
Construction Supervisor	24	2	2	2
Electrician Senior	23	1	1	1
Crew Worker Lead	21	2	2	2
Crew Worker Senior	18	5	5	5
Custodian Senior	18	1	1	1
Grounds Service Technician	18	1	1	1
Maintenance Mechanic	18	1	1	1
FULL TIME Subtotal		14	14	14
FULL TIME Total		27	27	27
ALL POSITIONS Total		27	27	27

AIRPORT - CAPITAL PROJECTS**FUNCTION: AIRPORT****PROGRAM DESCRIPTION**

Because the Airport is a self-supporting enterprise, any County funds required to meet its capital needs come from the Airport Enterprise Fund instead of from the Tax Funds.

IMPACT ON OPERATING BUDGET

The Airport has a maintenance staff of 15, which is responsible for maintenance and repairs on Airport grounds. However, major construction and renovation projects are either contracted out to private companies or accomplished with County forces from other departments.

RECENT CHANGES

The 2007 Budget provided an additional \$100,000 for Rubber Removal, \$50,000 for Tree Obstruction/Removal, \$350,000 for Runway/Taxiway Repairs, \$50,000 for Airport Noise Operation Monitor, \$100,000 for Landside Repair/Improvements, \$75,000 for T-Hangars/T-Sheds and \$25,000 for Environmental Studies.

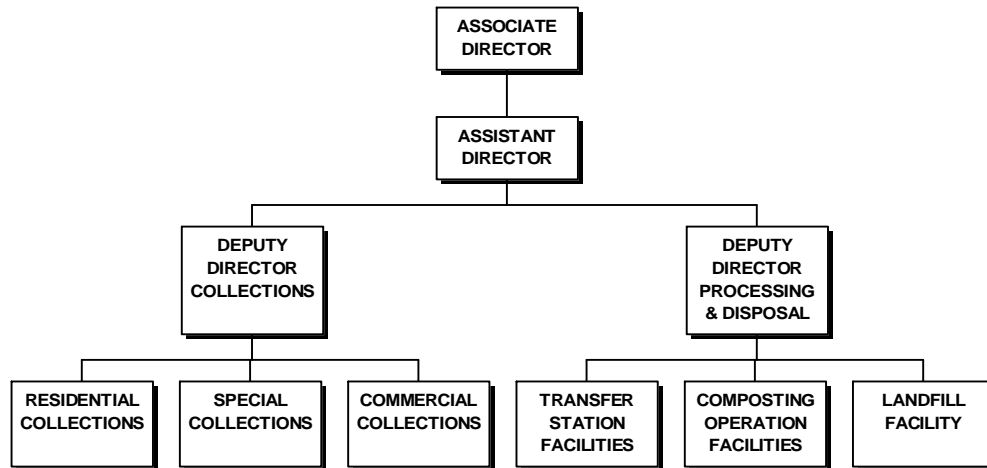
ANTICIPATED REVENUES

	ANTICIPATIONS BEGINNING 1998
Local	\$24,855
Federal Government	14,816,258
State Sources	938,983
Interfund Transfers	10,652,445
TOTAL	\$26,432,541

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATIONS BEGINNING 1998	EXPENDITURES BEGINNING 1998	
2001-FAA/DOT-PAVEMENT PROJECT	\$1,961,584	\$1,937,679	\$23,905
2003-FAA/DOT/RUNWAY SAFETY	747,250	607,136	140,114
2003-FAA/DOT/TAXI REHABILITATION	1,654,078	1,539,709	114,369
2000 TAXIWAY REHABILITATION	25,000	0	25,000
DOT-TAXI K REHABILITATION	186,750	165,556	21,194
DRAINAGE IMPROVEMENTS	729,355	376,497	352,858
ENVIRONMENTAL STUDIES	172,132	91,586	80,546
FAA/LAND ACQ.(NCP8)	3,895,849	1,914,868	1,980,981
GROUPS/FACILITY REPAIR	1,184,117	674,649	509,468
MAINTENANCE FACILITY	946,637	921,325	25,312
MASTER PLAN	867,358	267,366	599,992
NOISE MONITOR SYSTEM	800,000	583,686	216,314
OBJECT FREE ZONE	161,500	0	161,500
RUBBER REMOVAL	526,091	265,110	260,981
RUNWAY-TAXIWAY REPAIR	6,422,188	2,240,851	4,181,337
SOUND INSTALLATION	111,111	0	111,111
T- SHED HANGARS	565,010	158,700	406,310
TREE OBSTRUCTION REMOVAL	300,186	102,953	197,233
2002-FAA/DOT PAVEMENT PROJECT	2,003,992	1,821,599	182,393
RESERVE FOR APPROPRIATION	3,172,353	0	3,172,353
TOTAL	\$26,432,541	\$13,669,268	\$12,763,273

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS



MISSION STATEMENT

The mission of the Sanitation Department is to collect, transport and dispose of all solid waste generated in the unincorporated areas of DeKalb County for both commercial and residential customers, to manage the County's landfills and composting operations, to mow the rights of way in unincorporated DeKalb County and all County owned vacant lots, to respond to citizen's/customer's calls for service for all sanitation related matters, to implement policies that are in compliance with all state and federal regulations, and to maintain present recycling levels and to increase these percentages in order to reach state goals through implementing new, innovative and the best management procedures economically practical.

PROGRAM DESCRIPTION

The Sanitation Department is comprised of four divisions:

The Residential Collections Division provides twice-a-week curbside and back door collection of solid waste. It also provides once-a-week curbside recycling, once-a-week yard debris collection, MARTA stop and litter collection services. It includes a Special Collections Section, which provides periodic pickup and proper management of appliances, bulky items, and passenger tires and deceased animals for residents, and also provides for the collection and proper management of trash illegally discarded on all rights of way in unincorporated DeKalb.

The Commercial Collections Division provides six days per week collection of front load compactor container, and roll-off container services. It also provides mixed paper and recycling drop-off location Collection Services. This division provides for mowing, trimming of tree branches and herbicide control requirements along all unincorporated DeKalb County rights of way and Municipalities assigned. It is also responsible for mowing all County owned vacant lots.

The Processing and Disposal Division provides for the accumulation and processing of solid waste generated by County and Municipal collection vehicles at four transfer facilities, and transport of the waste to an approved disposal site. It also provides for the accumulation and removing of yard debris generated by County and Municipal collection vehicles at two transfer stations, and its transport to the Seminole Composting Facility. It operates a Municipal Solid Waste Landfill, a Construction and Demolition Landfill, tire storage and a groundwater leachate and methane monitoring control systems. It also manages a mining permit and a solid waste-handling permit to insure compliance with local, state and federal regulations.

The Administration Division is responsible for overseeing all the administrative functions related to the efficient operations of a very large organization. It includes recruiting and hiring all personnel, purchasing all the equipment and supplies needed in the organization and keeping up to date with all the EPA and EPD permits that are needed to manage a large Landfill. (The new cell is the second largest active cell developed in the SE.)

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS**PERFORMANCE INDICATORS**

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
COST OF RESIDENTIAL REFUSE COLLECTION*	\$51.22	\$62.51	\$81.68	\$82.00
COST OF RESIDENTIAL SPECIAL COLLECTION*	N/A	N/A	\$131.45	\$135.00
COST OF COMMERCIAL REFUSE COLLECTION*	N/A	\$28.12	\$40.31	\$40.00
COST OF REFUSE PROCESSED*	\$180.50	\$10.99	\$13.42	\$14.00
COST OF YARD DEBRIS COMPOSTED*	N/A	N/A	\$15.90	\$16.00
COST OF REFUSE DISPOSED*	\$6.25	\$7.22	\$9.33	\$10.00
COMPLAINTS PER 10,000 CUST	20	25	20	19
% OF RECYCLED MATERIALS PER TON OF REFUSE COLLECTED	23%	23%	27%	28%

*Per ton

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Collections:				
Commercial Accounts	10,245	8,129	7,712	7,800
Total Commercial Tonnage	195,345	147,235	140,662	145,000
Residences Served	165,116	153,748	170,373	173,000
Total Residential Tonnage	286,702	198,854	194,470	194,000
Appliances Collected	7,523	9,287	10,211	10,500
Dead Animals Collected	6,854	5,862	4,908	5,000
 Recycling:				
Scrap Metal (Tons)	1,438	1,503	1,525	1,550
Newspaper (Tons)	422	412	425	430
Mixed Papers Tons)	1,846	2,450	2,750	3,000
Aluminum Cans (Tons)	0	1	1	1
Glass (Tons)	161	102	120	125
CFC (Units)	987	1,071	587	600
Yard Debris (Tons)	94,897	123,534	76,141	79,000
Recycling Revenue	143,918	280,250	325,000	350,000
 Processing:				
Buford Plant Tonnage	123,038	130,490	187,577	195,000
Central Transfer Tonnage	89,239	81,616	13,055	0
East Transfer Tonnage	62,272	68,482	108,112	110,000
Seminole Compost Facility	0	0	106,521	110,000
Seminole Plant Tonnage	6,800	4,263	9,423	9,706
Pathological	312	204	151	156
 Disposal:				
Seminole Landfill (Tons)	483,391	577,095	573,677	590,887

MAJOR ACCOMPLISHMENTS IN 2006

Developed Phase 3, unit 1, 39 acre disposal cell and construction of a 3.2 Mega Watt Green Energy Facility at the Seminole Road Landfill. The comprehensive recycling program reached the 10,000th participant within 12 months of implementation. The Atlanta Regional Commission (ARC) approved the 10-year Solid Waste Management Plan for DeKalb County. The Seminole Landfill increased landfill density to 1650 pounds per cubic yard which will extend the estimated site life from 2071 to 2084. The implementation of the comprehensive Litter Program was approved.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness

To initiate implementation of the Comprehensive Litter Program

Infrastructure

To begin construction on the new Central Transfer Station.

To begin construction on the new Animal Crematory.

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

MAJOR BUDGETARY IMPACTS

Previous

In 2003, 29 positions and 7 vehicles were added to allow for residential routes of fewer than 1,000 residences. Two positions and 3 vehicles were added to expand the roll-off service. Two positions and 2 vehicles were included to add 2 commercial routes. A Collections Superintendent was created to better manage the commercial activities of the Division. 1 Administrative Assistant and 1 Assistant Superintendent-Landfill Operations were added to ease administrative workload.

In 2004, two Deputy Directors, two Safety and Training Officers, two more Roll-Off crews, and two more Collection Crews were added.

In 2005, ten positions were added to provide better service; 1 Landfill Equipment Operator, 1 Collections Superintendent, 1 PIO, 4 Field Supervisors, 1 Supervisor Customer Service, 1 Senior Customer Rep., and 1 Roll-Off Cont. Operator,

In 2006, funding in the amount of \$666,221 was approved to add another Compost Facility at the Landfill to help process compost faster to keep up with the demand. This includes equipment, 1 Crew Supervisor, 1 Landfill Equipment Operator, and 1 Senior Equipment Operator.

2007

The 2007 budget includes \$191,679 for a loader that will be assigned to the North Transfer Station to reduce the overtime that is a result of the heavy volume. The budget includes 4 Tractor Trailer Operators and 1 Senior Equipment Operator. The budget will also include 3 new Front End Loaders for the Commercial Operation and 2 Loader Operators. Also, 1 Payroll Supervisor, 1 Field Supervisor and 4 Crew Workers will be added to the organization.

Also included in the 2007 budget are contributions to Capital Projects for the following:

PROJECT	AMOUNT
Central Transfer Station	\$10,000,000
Seminole Landfill Engineering	3,000,000
Seminole Landfill Monitoring	1,500,000
Seminole Landfill Land Acquisition	300,000
Central Transfer Station Crematory	750,000
Crymes Landfill	750,000
Keep DeKalb Beautiful	200,000
TOTAL	\$16,500,000

Future

The rate increase approved in 2006 will enable the Division to add the staff necessary to meet the increased service demand due to housing development in the County. The capital costs associated with the operation of the landfill remain significant. The new rate increase will provide some relief, but the financial requirements of the Sanitation Fund will have to be closely monitored to insure that the Division will be able to meet its service requirements.

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$19,037,838	\$23,977,493	\$25,584,893	\$26,002,632
Commercial Roll-Off Services	1,432,745	821,371	1,253,678	1,307,026
Commercial Support	4,761,132	5,330,111	6,169,909	6,452,909
Discounts Taken	(34)	(119)	0	0
Disposal	5,187,469	5,264,535	5,513,078	5,711,874
Mowing	1,570,935	1,649,921	1,936,640	2,004,260
Processing and Transporting	8,516,234	8,192,351	9,300,893	9,447,538
Residential Collection	16,981,425	15,325,843	16,842,732	17,362,876
Revenue Collections - Sanitation	214,605	231,517	224,849	224,849
Special Colliection	6,408,975	7,993,156	9,180,665	9,464,520
	\$64,111,324	\$68,786,178	\$76,007,337	\$77,978,484

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$24,255,622	\$24,387,689	\$28,176,197	\$28,176,197
Purchased / Contracted Services	2,700,832	4,417,368	4,317,203	5,881,792
Supplies	2,087,238	2,476,549	2,432,947	2,654,965
Capital Outlays	278,140	267,108	29,650	207,924
Interfund / Interdepartmental				
Charges	20,042,986	18,101,456	21,082,702	21,088,967
Other Costs	796,507	853,194	3,468,638	3,468,638
Other Financing Uses	13,950,000	18,282,813	16,500,000	16,500,000
	\$64,111,324	\$68,786,178	\$76,007,337	\$77,978,484

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Public Works - Sanitation Operating	\$64,111,324	\$68,786,178	\$77,978,484
	\$64,111,324	\$68,786,178	\$77,978,484

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration				
Asst Director Sanitation	AJ	1	1	1
Assoc Dir PW Sanitation	AF	1	1	1
Dep Dir San-Disposal Divisions	32	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Administration (cont)				
DepDirSan-Collection Divisions	32	1	1	1
Admin Operations Mgr	28	1	1	1
Departmental Microsystems Spec	28	1	1	1
Customer Account Supervisor	24	1	1	1
Payroll Personnel Supervisor	24	0	0	1
Administrative Assistant II	23	2	2	2
Public Education Specialist	23	1	0	0
Public Works Outreach Special	23	0	1	1
Sanitation Inspector Senior	23	1	1	1
Sanitation Route Coordinator	23	1	1	1
Administrative Assistant I	21	1	1	1
Payroll Personnel Tech Sr	21	1	1	1
Recycling Coordinator	21	0	1	1
Requisition Technician	21	0	1	1
Roll Off Container Oper.	21	1	1	1
Sanitation Inspector	21	3	3	3
Customer Service Rep Sr	19	9	8	8
Office Assistant Senior	19	5	5	5
Sanitation Route Analyst	19	1	0	0
FULL TIME Subtotal		33	33	34
Keep DeKalb Beautiful				
Dir Keep DeKalb Beautiful Prg	26	1	1	1
Sanitation General Foreman	26	0	1	1
Sanitation Supv Field	23	0	4	4
Coor Keep DeKalb Beautfl Prg	21	1	1	1
FULL TIME Subtotal		2	7	7
North Transfer Station				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	2	2	2
Equipment Operator Principal	21	1	1	1
Landfill Equipment Operator	21	5	5	5
San Tractor/Trailer Operator	21	15	14	18
Welder Senior	21	2	2	2
Equipment Operator Senior	19	0	0	1
Office Assistant Senior	19	1	1	1
San Tractor/Trailer Oper Train	19	1	2	2
Solid Waste Plant Operator	19	1	1	1
Crew Worker Senior	18	7	7	7
Scale Operator	18	2	2	2
FULL TIME Subtotal		38	38	43
Seminole Compost Facility				
Solid Waste Plant Manager	25	1	1	1
Solid Waste Plant Supv	24	1	1	1
Crew Supervisor	23	0	1	1

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Seminole Compost Facility (cont)				
Landfill Equipment Operator	21	4	3	3
Roll Off Container Oper.	21	4	4	4
Solid Waste Plant Mechanic	21	3	3	3
Welder Senior	21	2	2	2
Equipment Operator Senior	19	0	1	1
Solid Waste Plant Operator	19	0	2	2
Crew Worker Senior	18	5	7	7
Crew Worker	16	2	0	0
FULL TIME Subtotal		22	25	25
Central Transfer Station				
Processing & Disposal Supt	31	1	1	1
Processing&Disposal Asst Supt	28	1	1	1
Solid Waste Plant Supv	24	2	2	2
Electrician Senior	23	1	1	1
San Tractor/Trailer Operator	21	5	3	3
Transfer Station&Inciner Oper	21	3	3	3
Equipment Operator Senior	19	1	1	1
San Tractor/Trailer Oper Train	19	1	3	3
Crew Worker Senior	18	2	2	2
Scale Operator	18	2	2	2
FULL TIME Subtotal		19	19	19
East Transfer Station				
Solid Waste Plant Supv	24	1	1	1
Landfill Equipment Operator	21	2	2	2
San Tractor/Trailer Operator	21	6	7	7
San Tractor/Trailer Oper Train	19	1	0	0
Crew Worker Senior	18	1	2	2
Scale Operator	18	1	1	1
Crew Worker	16	1	0	0
FULL TIME Subtotal		13	13	13
North Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	2	2	2
San Driver Crew Leader	20	20	19	19
Refuse Collector Senior	19	29	28	28
San Driver Crew Leader Trainee	19	3	4	4
Refuse Collector	17	21	22	22
FULL TIME Subtotal		79	79	79
North Special Collection				
Sanitation General Foreman	26	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
North Special Collection (cont)				
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	3	3	3
San Driver Crew Leader	20	12	10	10
Refuse Collector Senior	19	15	13	13
San Driver Crew Leader Trainee	19	1	3	3
Refuse Collector	17	7	9	9
FULL TIME Subtotal		41	41	41
Central Residential				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Safety Instructor	24	1	1	1
Sanitation Supv Field	23	2	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	2	2	2
San Driver Crew Leader	20	17	18	18
Refuse Collector Senior	19	23	21	21
San Driver Crew Leader Trainee	19	3	2	2
Refuse Collector	17	17	19	19
FULL TIME Subtotal		68	68	68
Central Special Collection				
Sanitation Res Collection Supt	31	1	1	1
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	5	4	4
Equipment Monitor	19	1	1	1
San Driver Crew Leader	20	10	11	11
Refuse Collector Senior	19	10	11	11
San Driver Crew Leader Trainee	19	1	1	1
Refuse Collector	17	11	10	10
FULL TIME Subtotal		42	42	42
East Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
Supply Specialist	21	1	1	1
Equipment Monitor	19	1	1	1
San Driver Crew Leader	20	20	20	20
Refuse Collector Senior	19	23	21	21
San Driver Crew Leader Trainee	19	3	3	3
Refuse Collector	17	24	26	26
FULL TIME Subtotal		75	75	75
East Special Collection				
Sanitation General Foreman	26	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
East Special Collection (cont)				
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	2	2	2
Equipment Monitor	19	1	1	1
San Driver Crew Leader	20	10	9	9
Refuse Collector Senior	19	6	11	11
San Driver Crew Leader Trainee	19	1	2	2
Refuse Collector	17	14	8	8
FULL TIME Subtotal		37	36	36
South Residential				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	1	1	1
Supply Specialist	21	1	1	1
Equipment Monitor	19	1	1	1
San Driver Crew Leader	20	20	22	22
Refuse Collector Senior	19	30	29	29
San Driver Crew Leader Trainee	19	2	0	0
Refuse Collector	17	18	18	18
FULL TIME Subtotal		76	75	75
South Special Collection				
Sanitation General Foreman	26	1	1	1
Sanitation Supv Field	23	2	2	2
San Driver Special Collections	21	1	1	1
Equipment Monitor	19	1	1	1
San Driver Crew Leader	20	9	10	10
Refuse Collector Senior	19	16	17	17
San Driver Crew Leader Trainee	19	4	3	3
Refuse Collector	17	6	5	5
FULL TIME Subtotal		40	40	40
Mowing & Herbicide				
Sanitation General Foreman	26	1	1	1
Crew Supervisor CDL	24	1	1	1
Crew Supervisor	23	5	5	5
Sanitation Supv Field	23	0	0	1
Equipment Operator Senior	19	17	17	17
Herbicide Equipment Operator	19	1	1	1
Welder	19	0	1	1
Crew Worker Senior	18	0	0	4
Maintenance Mechanic	20	1	0	0
FULL TIME Subtotal		26	26	31
Roll-Off Services				
Sanitation Res Collection Supt	31	1	1	1

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Roll-Off Services (cont)				
Sanitation General Foreman	26	1	1	1
Sanitation Safety Instructor	24	1	1	1
Roll Off Container Oper.	21	7	7	7
Comm Front End Loader Oper	19	0	1	1
Comm Front End Loader Op Trne	18	1	0	0
FULL TIME Subtotal		11	11	11
Commercial Support				
Welder Supervisor	23	1	1	1
Welder Senior	21	0	1	1
Equipment Operator Senior	19	2	2	2
Painter	19	1	1	1
Welder	19	4	3	3
Crew Worker Senior	18	6	5	5
Crew Worker	16	0	1	1
FULL TIME Subtotal		14	14	14
North Commercial				
Sanitation Supv Field	23	1	0	0
Comm Front End Loader Oper	19	8	0	0
FULL TIME Subtotal		9	0	0
Central Commercial				
Sanitation Supv Field	23	1	4	4
Comm Front End Loader Oper	19	9	28	30
Comm Front End Loader Op Trne	18	0	4	4
FULL TIME Subtotal		10	36	38
South Commercial				
Sanitation Supv Field	23	1	0	0
Comm Front End Loader Oper	19	7	0	0
FULL TIME Subtotal		8	0	0
East Commercial				
Sanitation Supv Field	23	1	0	0
Comm Front End Loader Oper	19	7	0	0
Comm Front End Loader Op Trne	18	1	0	0
FULL TIME Subtotal		9	0	0
Seminole Landfill				
Landfill Management Supt	31	1	1	1
Landfill Operations Asst Supt	26	4	4	4
Landfill Equipment Operator	21	14	14	14
Equipment Operator Senior	19	5	5	5

PUBLIC WORKS - SANITATION OPERATING FUND FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Seminole Landfill (cont)				
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	7	8	8
Scale Operator	18	4	4	4
Crew Worker	16	1	0	0
FULL TIME Subtotal		37	37	37
FULL TIME Total		709	715	728
ALL POSITIONS Total		709	715	728

PUBLIC WORKS - SANITATION - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

Because the Sanitation Department is a self-supporting enterprise, any county funds required to meet its capital needs come from the Sanitation Fund. In 2007, the following projects were approved for additional funding: \$750,000 for Crymes Landfill, \$10,000,000 for the Central Transfer Station, \$750,000 for the Central Transfer Station Crematory, \$3,000,000 for the Seminole Landfill Engineering, \$1,500,000 for Seminole Landfill Monitoring, \$300,000 for Seminole Landfill Land Acquisition, and \$200,000 for Keep DeKalb Beautiful House.

IMPACT OF CIP PROJECTS ON THE COUNTY - FINANCIAL / NON-FINANCIAL

In 2006, DeKalb County partnered with Georgia Power to launch one of the first publicly owned prototypes to produce Green Energy. The Landfill takes biodegradable trash, turns it into Methane Gas, and the Plant produces electricity from it and sells it to Georgia Power. The maintenance contract for this project is charged to the operating budget. The County will receive \$1,100,000 in revenue in 2007 from this facility's production.

FINANCIAL IMPACT ON THE OPERATING BUDGET

Green Energy Project

	2006	2007	2008	2009	2010
Operating and Maintenance Contract	\$420,000	\$440,000	\$435,000	\$460,000	\$410,000
	\$420,000	\$440,000	\$435,000	\$460,000	\$410,000

RECENT CHANGES

Effective July 1, 1998, state legislation changed the way in which capital project budgets are portrayed. House Bill No. 1364 amended Article 1 of Chapter 81 of Title 36 of the Official Code of Georgia Annotated by stating that capital projects funds are to be portrayed as project-length budgets rather than as annual budgets. Therefore, they are no longer adopted as part of the County's annual budget process.

ANTICIPATED REVENUES

**ANTICIPATIONS
BEGINNING 1998**

Interfund Transfers	\$81,721,781
Fund Balance Carried Forward	0
TOTAL	\$81,721,781

PUBLIC WORKS - SANITATION - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

	APPROPRIATIONS		
	PROJECT		
	APPROPRIATION	EXPENDITURES	
	BEGINNING 1998	BEGINNING 1998	BALANCE
North Transfer Station	\$2,025,000	\$0	\$2,025,000
Sanitation Management System	310,000	0	310,000
Green Energy Project	5,364,000	5,066,780	297,220
Major Mods/Phases 3 & 4	4,875,857	3,694,135	1,181,722
Central Transfer Station	21,425,000	0	21,425,000
Central Transfer Crematory	750,000	0	750,000
Phase III Unit I	27,370,600	26,852,178	518,422
South Lot	415,000	310,325	104,675
Seminole Land Acquisition	2,341,966	1,415,272	926,694
Methane Extraction System	5,136,145	4,946,982	189,163
Crymes Landfill	1,775,000	338,865	1,436,135
Oracle Implementation Costs	433,813	433,813	0
Seminole Landfill Engineering	3,000,000	0	3,000,000
Seminole Landfill Monitoring	1,500,000	0	1,500,000
Keep DeKalb Beautiful House	200,000	0	200,000
Multi-use Trail	1,715,000	1,464,157	250,843
North Lot Facility	30,000	23,088	6,912
Addition to Administration Building	320,000	237,726	82,274
Linecrest Road Extension	1,674,400	443,107	1,231,293
Vehicle/Equipment Fueling Facility	560,000	530,774	29,226
Rogers Lake Property/Addition	500,000	15,814	484,186
TOTAL ACTIVE PROJECTS	\$81,721,781	\$45,773,016	\$35,948,765

STORMWATER UTILITY OPERATING FUND**FUNCTION: PLANNING & PUBLIC WORKS****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a stormwater utility fee. This fee is collected by the Tax Commissioner as part of the yearly property tax billing process. This Fund will be used to maintain the County's stormwater infrastructure and meet Federal requirements in the area of water initiatives, and address flood plain and green space issues.

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, eighteen positions were added in the Roads & Drainage Department; these positions were assigned to perform work related to stormwater projects. In 2004 \$3,436,247 was transferred from the Stormwater Utility Operating Fund to the Special Tax District-Roads and Drainage Department to reimburse personnel and other costs related to the Stormwater Program.

In 2005, a net of 28 positions were added in the Roads and Drainage Department including a Stream Cleaning Crew. Sixty one positions in Roads and Drainage were reimbursed by the Stormwater Utility Fund. \$8,730,204 was transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to reimburse costs related to the Stormwater Program in 2006. A Stormwater Utility CIP Fund was created and \$10 million was transferred from the Stormwater Operating Fund to the CIP Fund in 2006.

2007

In 2007 \$9,487,315 will be transferred from this Fund to Special Tax District - Roads and Drainage to reimburse the costs related to the Stormwater Program.

Future

To be proactive to all stormwater issues including drainage, citizens complaints, stream pollution, and flooding.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Stormwater Administration	26,738,364	17,866,619	21,669,915	26,021,809
	<u>\$26,738,350</u>	<u>\$17,864,717</u>	<u>\$21,669,915</u>	<u>\$26,021,809</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$3,596,248	\$5,294,172	\$5,200,000	\$7,746,780
Supplies	4,502,314	3,840,340	3,200,000	5,005,114
Interfund / Interdepartmental				
Charges	8,891,978	8,730,204	9,789,042	9,789,042
Other Costs	0	0	3,480,873	3,480,873
Other Financing Uses	9,747,810	0	0	0
	<u>\$26,738,350</u>	<u>\$17,864,717</u>	<u>\$21,669,915</u>	<u>\$26,021,809</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Stormwater Utility Operating Fund	\$26,738,350	\$17,864,717	\$26,021,809
	<u>\$26,738,350</u>	<u>\$17,864,717</u>	<u>\$26,021,809</u>

STORMWATER UTILITY FUND - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

Because the Stormwater Utility CIP Fund is a self supporting enterprise, any county funds required to meet its capital needs come from the stormwater assessment fee. In 2005, the Fund was created and \$10,000,000 was transferred from the Stormwater Utility Fund.

IMPACT ON OPERATING BUDGET

There will be no direct impact on the operating budget. Any appropriations used by this fund will be transferred from the Stormwater Utility fund.

RECENT CHANGES

The fund was activated in 2005.

ANTICIPATED REVENUES

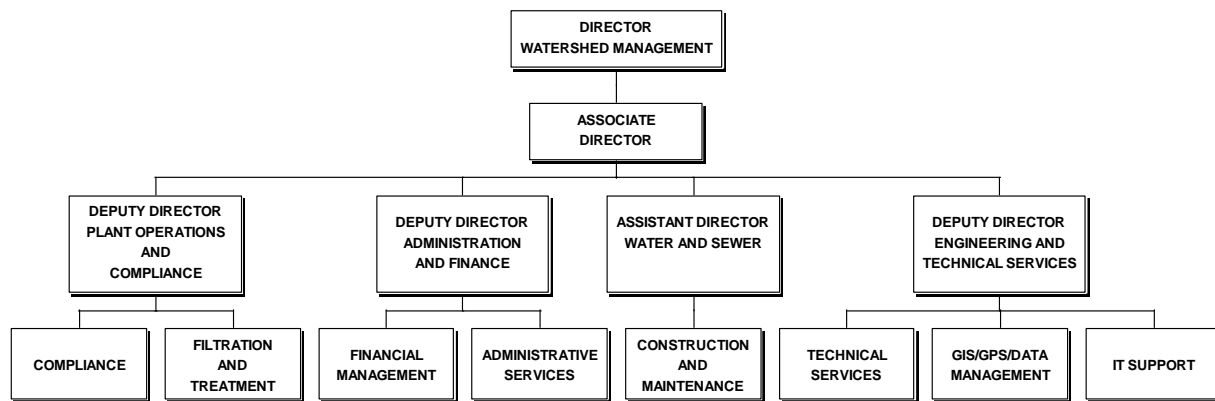
	ANTICIPATIONS BEGINNING 1998
Interfund Transfer	\$10,547,810
State	13,334,260
Local	586,131
TOTAL	\$24,468,201

STORMWATER UTILITY FUND - CAPITAL PROJECTS

FUNCTION: PLANNING & PUBLIC WORKS

APPROPRIATIONS

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
STORMWATER-RESERVE FOR APPROP.	\$264,638	\$0	\$264,638
REHAB-STORWATER PIPES & STRUC.	2,280,000	1,034,481	1,245,519
STORM DRAIN. SYSTEM CONSTR.	500,000	357,885	142,115
MATCH/ENGINEERS STDY	300,000	300,000	0
CITY OF CHAMBLEE DRAINAGE PJS	256,129	83,160	172,969
DREW VALLEY AREA STRMWTR	2,352,474	0	2,352,474
RFC-PJ-04-GA-FY2006-001/00	2,343,500	2,750	2,340,750
FEMA-FMAPJ04GAFY2006-005 3	972,350	1,650	970,700
FEMA PDMC-PJ-04-GA-2006-00	2,802,450	3,900	2,798,550
DORAVILLE DRAINAGE PJS	330,003	157,743	172,260
GEMA PDMC-PJ-04-GA-2006-00	4,301,000	3,233,411	1,067,589
FEMA PDMC 10/25/2005	6,426,072	150,038	6,276,034
STMWATER-FEM FPH MATCH	1,076,977	257,530	819,447
STORM.MGT.FAC. PHASE1	262,609	192,914	69,695
TOTAL	\$24,468,201	\$5,775,461	\$18,692,740



MISSION STATEMENT

It is the mission of the Watershed Management Department, formerly the DeKalb County Water and Sewer Department, to protect public health, safety and welfare by providing safe drinking water and advanced wastewater treatment. The department's services provide a base for ensuring the quality of life both now and in the future.

PROGRAM DESCRIPTION

The DeKalb County Water and Sewerage System is comprised of the following funds: Water and Sewerage Operating Fund; Water and Sewerage Construction Fund; Water and Sewerage Renewal and Extension Fund; and the Water and Sewerage Sinking Fund.

The Water and Sewerage Operating Fund reflects the daily operations of the County's water and sewerage system. It includes those expenses and charges which are made for the purpose of operating, maintaining, and repairing the system. The Watershed Management Department is the organizational entity charged with the responsibility of operating and maintaining the system, and its financial requirements are reflected in this fund. The fund also includes the costs of the Revenue Collections Cost Center which is managed by the Finance Department's Division of Treasury and Accounting Services, and is responsible for billing and collection of water and sewer charges.

The Watershed Management Assistant Director's Office is responsible for the administration and policy direction of the Department, and for coordination of the operating budget. The Administration Division is responsible for payroll, personnel, purchasing, inventory control, and grounds keeping at all water and sewer facilities.

The Technical Service Division is responsible for Watershed Management's computerized mapping, information technology, compliance, acquisition, data base management, and coordination with the County's Geographic Information System.

The Operations Division manages and maintains the system's water production and sewerage treatment facilities. It is responsible for the production and distribution of potable water and the collection, treatment and disposal of wastewater in accordance with applicable state and federal quality standards and regulations.

The Construction and Maintenance Division is primarily responsible for the maintenance of, and improvements to, the system's water distribution and sewage collection systems. The maintenance function entails both emergency repair and preventive maintenance.

WATER & SEWER OPERATING FUND**FUNCTION: PLANNING & PUBLIC WORKS**

PERFORMANCE INDICATORS				
	TARGET	2004	2005	2006
Complaints/Service Calls Per 10,000 Customers	< 1,100/year	715	694	634
% Of Unbilled Water ¹	< 15%	12.5%	5.6%	21.5%
Water Main Failures Per 1,000 Miles Of Water Main	< 275/year	21	93	45
% Of Days In Compliance With Water And Wastewater Permits	90%	100%	100%	100%

¹ The increase from 2005 to 2006 is possibly due to fire hydrant flushing, inaccurate meters or meters not read, or leakage.

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Administrative Division				
Procurement Purchase Amount	\$15,271,530	\$24,991,934	\$29,709,975	\$35,000,000
Filtration & Treatment Division				
Number of Water Customers	289,843	293,407	298,795	303,800
Number of Sewer Customers	257,907	261,502	266,595	271,000
Filtration & Treatment Division-Water				
Water Pumped (Billions of Gallons)	28.79	28.57	28.68	28.86
Plant Capacity (Millions Gallons/Day)	128	128	128	150
Daily Average Consumption (Millions of Gallons)	67.95	72.34	78.54	79.02
Filtration & Treatment Division-Sewer				
Number of Lift Stations	57	57	61	71
Gallons of Wastewater Treated (Millions)	14,357	15,768	15,892	16,846
Average Gallons Wastewater Treated Per Day (Millions)	39.2	43.2	43.6	46.2
Laboratory Samples Tested/Analyzed	14,365	15,015	15,125	15,000
Customer Complaints	28	32	10	25
Stormwater Discharge Characterization Monitoring	32	41	31	30
All Sources	62	138	121	125
Construction & Maintenance Division				
Water				
Meters Repaired/Replaced	2,841	1,963	1,805	2,000
Renewed Water Service	1,383	1,432	1,847	2,000
Mains Installed (Ft.)	67,137	73,792	37,700	50,000
Mains Installed (Ft) Developer	96,741	91,041	80,768	90,000
Meters Installed (New)	2,764	2,517	3,202	3,500
Sewer				
Mains Inspected/Cleaned (Ft.) Contract	1,116,817	811,683	553,842	700,000
Mains Installed (Ft) Developer	71,542	94,183	85,528	90,000
Support				
Landscape Projects	6,212	4,305	4,606	4,650
Valve Boxes Raised	532	443	331	1,000
Manholes Raised	1,132	1,074	583	700

MAJOR ACCOMPLISHMENTS IN 2006

The Watershed Management Department completed construction of the 150/200 million gallons per day (MGD) drinking water production plant, and began operating the new raw water reservoirs which resulted in giving the County one billion gallons of off-stream storage. Construction was started on upgrades for the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs. Implementation was nearing completion on the Department's Strategic Information Systems Master Plan, which networks the county's collection and distribution facilities for the first time. The department continued the implementation and coordination of the Watershed Management Plan for the South River basin, and assessment for the proposed CIP for future wastewater treatment.

MAJOR ACCOMPLISHMENTS IN 2006 (CONT.)

Also, the organization continued major programs for the identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance. The department installed a mirrored server system giving the department 100% fail over capability. The implementation of a computerized maintenance management system with an interface to the GIS database as well as to the Oracle Financial and Purchasing Systems was expanded.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS**Infrastructure**

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collection systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

Human Services

To provide efficient and accountable service to all inhabitants of DeKalb while maintaining the lowest possible cost to our customers.

Organizational Effectiveness

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

MAJOR BUDGETARY IMPACTS**Previous**

In FY 2004, nineteen positions were added including: 1 Deputy Director, 1 Data Base Manager, 4 Engineering Technicians, and 13 positions to expand compliance inspections and rehabilitation of sewers. 6 Construction Inspector III positions have been transferred from Transportation to Watershed Management. Also, a new cost center was established for Compliance Inspections and rehabilitations of sewers. As part of a reorganization realignment, the 57 positions in cost center 2130 (Finance - Revenue Collections) and 2 positions from cost center 2120 (Finance - Accounting Services) were transferred to a new cost center 2132 (Finance - Treasury) which is directly funded by the Water and Sewer Operating Fund.

In 2005, nineteen positions were added including: 1 Project Compliance Manager, 2 General Foremen, 6 Crew Supervisors, 1 Equipment Operator, and 9 Crew Workers for meter testing; expansion and rehabilitation of the County sewer mains, services, and reduction of sanitary sewer overflow; and to staff a weekend Construction Crew. Effective January 1, 2005, a rate increase for the water and sewer commodity charges increased the water charge to \$2.19 per 1,000 gallons and the sewer charge to \$3.22 per 1,000 gallons. By a November 2005 Administrative Order, Water and Sewer was separated from the Public Works Department, and became an independent operating department.

In 2006, one Engineer was added to work on water and sewer projects, in-house studies, and DOT projects to assist in the supervision of County Contracts' contractors, and design of small in-house projects.

2007

The Scott Candler Water Treatment Plant is anticipated to come online during 2007. The preliminary design contracts for the Waste Water Treatment Plant Expansions and the Interplant Storage and Conveyance System will be signed. The name of the department was changed from the Water and Sewer Department to the Watershed Management Department to reflect the department's new emphasis to include "all things water". Six positions including four (4) Departmental Microsystems Specialists, one Network Administrator, and one Administrative Assistant II were transferred to Information Systems (IS) reflecting the consolidation of computer-related activities to IS. Another position was transferred to the Citizens Call Center to support Watershed Management's impact on the 311 capabilities.

Future

The operating costs for the new Scott Candler Water Treatment Plant will impact the yearly operating budget.

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Administration	\$7,571,364	\$6,972,165	\$8,909,775	\$8,974,121
Capitalization	(5,454,359)	(5,935,635)	(5,765,000)	(5,765,000)
Construction and Maintenance	34,565,700	36,196,769	36,976,071	37,652,361
Data Management	2,982,666	3,563,121	3,150,121	3,627,278
Director's Office	3,217,807	3,717,665	5,401,746	6,135,794
Discounts Taken	(3,397)	(19,674)	0	0
Filtration and Treatment	34,267,735	37,690,563	46,923,859	50,512,109
Revenue Collections - W & S *	0	0	0	0
Transfers and Reserves	66,927,120	59,781,274	45,407,633	45,407,633
	<u>\$144,074,636</u>	<u>\$141,966,248</u>	<u>\$141,004,205</u>	<u>\$146,544,296</u>

* Funding for Revenue Collections Division is provided by the Water and Sewer Revenue Fund but management is provided by the Finance Department. The positions for Revenue Collections are included in the Finance section of this Budget Book.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$37,192,399	\$39,626,885	\$44,074,108	\$44,074,108
Purchased / Contracted Services	10,287,614	12,982,389	13,490,343	15,811,786
Supplies	15,187,436	19,073,317	18,489,716	21,543,712
Capital Outlays	197,369	167,335	507,602	584,804
Interfund / Interdepartmental Charges	7,924,537	5,892,558	10,035,231	10,087,634
Other Costs	11,899,297	10,390,750	21,027,360	21,077,030
Other Financing Uses	66,927,120	59,737,372	40,763,633	40,763,633
	<u>\$149,615,772</u>	<u>\$147,870,605</u>	<u>\$148,387,993</u>	<u>\$153,942,708</u>

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Water & Sewer Operating Fund	<u>\$149,615,772</u>	<u>\$147,870,605</u>	<u>\$153,942,708</u>
	\$149,615,772	\$147,870,605	\$153,942,708

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Director's Office				
Dep Dir W&S Const & Maint	AI	1	0	0
Dep Dir W&S Eng & Construction	AI	2	1	1
Deputy Director W&S -Fin&Admin	AI	1	1	1
Asst. Director Water & Sewer	AH	1	1	1
Assoc Dir PW Water&Sewer	AF	1	1	1
Director Watershed Management	AC	0	1	1
Project Funds Mgr W&S	30	1	1	1
Public Information Officer	28	0	1	1
Special Projects Coordinator	28	1	1	1
Accountant Senior	26	1	1	1
Departmental Safety Coord	26	1	1	1
Administrative Coordinator	25	1	1	1
Project Analyst W&S	25	1	1	1
W&S Certification Instructor	25	1	1	1
Asst Departmental Safety Coord	24	1	1	1
Public Education Specialist	23	1	1	1
Administrative Assistant I	21	2	2	2
Accounting Tech Senior	19	1	1	1
FULL TIME Subtotal		18	18	18
Admin & Fiscal Control				
Admn Services Mgr W&S	33	1	1	1
Admin Operations Mgr	28	1	1	1
General Foreman Public Works	26	1	1	1
Crew Supervisor CDL	24	3	3	3
Administrative Assistant II	23	1	1	1
Heavy Equipment Truck Mechanic	23	1	1	1
Requisition Supervisor	23	1	1	1
Specification Coordinator	23	0	1	1
WQC Electrical Specialist	23	1	1	1
Requisition Coordinator	22	1	1	1
Carpenter Senior	21	1	1	1
Painter, Senior	21	1	1	1
Payroll Personnel Tech Sr	21	1	3	3
Requisition Technician	21	2	2	2
Equipment Operator Senior	19	1	1	1
Payroll Personnel Technician	19	2	0	0
Crew Worker Senior	18	10	12	12
Crew Worker	16	5	3	3
FULL TIME Subtotal		34	35	35
Warehouse				
Inventory Warehouse Supervisor	25	1	1	1
Supply Specialist Senior	24	1	2	2
Office Assistant Senior	19	1	1	1
Meter Mechanic	18	0	2	2

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Warehouse (cont)				
Stockworker	18	5	5	5
FULL TIME Subtotal		8	11	11
GPS/GIS/Data Management				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	3	3	3
Engineer	28	1	1	1
General Foreman Public Works	26	0	1	1
Crew Supervisor CDL	24	1	1	1
Engineering Technician Senior	24	19	19	19
GIS Specialist Senior	24	2	2	2
Crew Supervisor	23	0	9	9
Engineering Technician	23	2	2	2
Administrative Assistant I	21	1	1	1
Office Assistant Senior	19	0	1	1
Crew Worker Senior	18	1	1	1
FULL TIME Subtotal		31	42	42
IT Support				
Network Administrator	29	1	1	0
Departmental Microsystems Spec	28	5	5	1
Administrative Assistant II	23	1	1	0
FULL TIME Subtotal		7	7	1
F&T Admin & Supervision				
WQC Manager	33	1	1	1
Administrative Assistant II	23	1	1	1
FULL TIME Subtotal		2	2	2
P&M Admin & Supervision				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer	28	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		4	4	4
Water Production Operations				
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	4	4	4
WQC Operator, Principal	23	2	4	4
WQC Operator Senior	21	14	10	10
WQC Operator	19	4	6	6
General Maintenance Worker, Sr	18	3	3	3
FULL TIME Subtotal		29	29	29

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Water Maintenance				
Instrumentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
Construction Supervisor	24	1	0	0
Crew Supervisor CDL	24	1	1	1
WQC Foreman	24	0	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	2	2	2
Water Maintenance Mech Sr	23	3	3	3
WQC Electrical Specialist	23	2	2	2
WQC Maintenance Coord	23	2	2	2
Contractural Service Inspector	21	1	1	1
Electronic Tech	21	1	1	1
Equipment Operator Principal	21	2	2	2
Supply Specialist	21	1	1	1
Water Maintenance Mechanic	21	9	9	9
Crew Worker Senior	18	1	2	2
General Maintenance Worker, Sr	18	0	1	1
Crew Worker	16	1	0	0
General Maintenance Worker	16	0	2	2
FULL TIME Subtotal		30	33	33
Water Laboratory				
Chemist, Senior	26	1	1	1
Chemist	24	1	1	1
Microbiologist	24	1	1	1
Water Wastewater Lab Tech, Sr	23	4	4	4
Water Wastewater Lab Tech	21	2	2	2
FULL TIME Subtotal		9	9	9
Sewer Lab Admin & Supervision				
Lab Monitor Supervisor	30	1	1	1
Lab Monitor Asst Supv	28	1	1	1
Administrative Assistant I	21	1	1	1
FULL TIME Subtotal		3	3	3
Sewer Laboratory				
Biologist	24	1	1	1
Chemist	24	2	2	2
Water Wastewater Lab Tech, Sr	23	5	3	3
Water Wastewater Lab Tech	21	4	6	6
FULL TIME Subtotal		12	12	12
Sewer Monitoring				
Environmentalist, Senior	25	1	1	1
Environmentalist	24	1	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Sewer Monitoring (cont)				
Environmental Tech, Sr	23	2	3	3
Environmental Technician	21	4	3	3
FULL TIME Subtotal		8	8	8
WPC Snapfinger Plants				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
Wt Prod Poll Contrl Brn Ast Sp	30	1	1	1
Engineer	28	1	1	1
WQC Plant Supervisor	26	2	2	2
Crew Supervisor CDL	24	1	1	1
WQC Foreman	24	6	6	6
Water Wastewater Lab Tech, Sr	23	1	0	0
WQC Operator, Principal	23	2	2	2
Administrative Assistant I	21	1	1	1
Equipment Operator Principal	21	2	2	2
Water Wastewater Lab Tech	21	0	1	1
WQC Operator Senior	21	6	5	5
WQC Operator	19	4	5	5
Crew Worker Senior	18	3	4	4
Crew Worker	16	1	1	1
FULL TIME Subtotal		32	33	33
WPC Pole Bridge Creek Plant				
Wtr Prod Poll Contrl Brch Supt	31	1	1	1
WQC Plant Supervisor	26	2	2	2
WQC Foreman	24	4	4	4
Administrative Assistant I	21	1	1	1
WQC Operator Senior	21	3	3	3
WQC Operator	19	1	1	1
FULL TIME Subtotal		12	12	12
WPC Pole Bridge Maintenance				
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1
Water Maintenance Mechanic	21	1	2	2
Crew Worker Senior	18	1	1	1
Water Maintenance Mechanic Assistant	18	1	0	0
Crew Worker	16	1	1	1
FULL TIME Subtotal		7	7	7
WPC Facilities Maintenance				
Instrmentation & Controls Spec	28	1	1	1
WQC Maintenance Supv	26	1	1	1
WQC Maintenance Asst Supv	24	1	1	1
Electronic Technician Senior	23	1	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
WPC Facilities Maintenance (cont)				
Water Maintenance Mech Sr	23	4	4	4
WQC Electrical Specialist	23	1	1	1
WQC Maintenance Coord	23	1	1	1
Electronic Tech	21	1	1	1
Water Maintenance Mechanic	21	9	9	9
Office Assistant Senior	19	1	1	1
FULL TIME Subtotal		21	21	21
C & M Div Management & Admin				
Construction & Maint Mgr W&S	33	1	1	1
Customer Support Administrator	28	1	1	1
Production Control Manager	28	1	1	1
Environmental Project Coord	24	1	1	1
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	1	1	1
Customer Support Assistant	21	1	1	1
FULL TIME Subtotal		7	7	7
Technical Services				
Engineering Supervisor	33	1	1	1
Engineer, Senior	29	2	2	2
Engineer	28	1	2	2
Production Control Manager	28	1	1	1
General Foreman Public Works	26	1	0	0
Production Control Supervisor	26	1	1	1
Construction Inspector	25	10	10	10
Cross Connection Control Spec	24	1	1	1
Engineering Technician Senior	24	1	1	1
GIS Specialist Senior	24	3	2	2
Administrative Assistant II	23	1	1	1
Crew Supervisor	23	10	1	1
Cross Connect Control Spc Asst	23	2	2	2
Engineering Technician	23	1	1	1
GIS Specialist	23	3	4	4
Specification Coordinator	23	1	0	0
Administrative Assistant I	21	2	2	2
Office Assistant Senior	19	2	1	1
FULL TIME Subtotal		44	33	33
District 1 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	4	4	4
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	15	15	15
Supply Specialist Senior	24	1	0	0
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
District 1 - Maintenance (cont)				
Equipment Operator Senior	19	3	3	3
Crew Worker Senior	18	35	33	33
Crew Worker	16	8	10	10
FULL TIME Subtotal		75	74	74
Construction				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	6	6	6
Construction Inspector	25	2	2	2
Construction Supervisor	24	6	6	6
Crew Supervisor CDL	24	21	20	20
Electronic Technician Senior	23	1	0	0
Electronic Tech	21	0	1	1
Equipment Operator Principal	21	6	6	6
Service Request Technician	20	1	1	1
Equipment Operator Senior	19	4	4	4
Field Service Representative	19	2	2	2
Crew Worker Senior	18	37	41	40
Meter Mechanic	18	4	2	2
Crew Worker	16	24	19	19
FULL TIME Subtotal		115	111	110
District 2 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	6	6	6
Construction Inspector	25	2	2	2
Crew Supervisor CDL	24	19	19	19
Public Works Dispatch, Supv	23	1	1	1
Equipment Operator Principal	21	8	8	8
Service Request Technician	20	1	1	1
Dispatcher	19	7	7	7
Equipment Operator Senior	19	2	2	2
Crew Worker Senior	18	40	36	36
Maintenance Mechanic	18	1	0	0
Crew Worker	16	11	16	16
FULL TIME Subtotal		99	99	99
District 3 - Maintenance				
Construction Maintenance Supt	30	1	1	1
General Foreman Public Works	26	5	5	5
Construction Inspector	25	1	1	1
Crew Supervisor CDL	24	15	14	14
Crew Supervisor	23	0	2	2
Heavy Equipment Truck Mechanic	23	3	3	3
Equipment Operator Principal	21	8	8	8
Welder Senior	21	2	2	2
Service Request Technician	20	1	1	1

WATER & SEWER OPERATING FUND

FUNCTION: PLANNING & PUBLIC WORKS

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
District 3 - Maintenance (cont)				
Equipment Operator Senior	19	4	4	4
Crew Worker Senior	18	31	31	31
Office Assistant	18	1	1	1
Crew Worker	16	7	7	7
FULL TIME Subtotal		79	80	80
Compliance				
Dep Dir W&S - Comp & Trtmt Ops	AI	1	1	1
Asst Dir PW, Finance & Admin	AE	1	1	1
Engineer, Senior	29	1	1	1
Compliance Division Supv., W&S	26	3	3	3
Construction Inspector	25	6	6	6
Compliance Inspector	24	9	9	9
Engineering Technician Senior	24	0	1	1
GIS Specialist Senior	24	1	1	1
Crew Supervisor	23	5	4	4
Administrative Assistant I	21	2	2	2
Electronic Tech	21	0	1	1
Office Assistant Senior	19	1	1	1
Crew Worker Senior	18	14	13	13
Crew Worker	16	2	2	2
FULL TIME Subtotal		46	46	46
FULL TIME Total		732	736	729
ALL POSITIONS Total		732	736	729

See Finance Department Section of this Budget Book for the total authorized positions for the Revenue Collections and Treasury Cost Centers. The Water and Sewer Revenue Fund fully funds those Treasury and Accounting Services division positions that are assigned to water/sewer work. There are 115 full-time positions assigned to Water and Sewer activities.

PROGRAM DESCRIPTION

The Water and Sewerage Construction Fund was created in 1990 to account for expenditures made from the proceeds of the 1990 and 1993 Revenue Bond issues, and local government contributions associated with the construction projects. As part of the 1996 budget, the remaining 1990 projects were transferred to the Renewal and Extension Fund. Payments from the Construction Fund are made in accordance with the bond resolution and local government agreements. State law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process.

IMPACT OF CIP PROJECTS ON THE COUNTY – FINANCIAL / NON-FINANCIAL

As each project is completed, the operating costs will be reflected in the operating budget.

RECENT CHANGES

The County issued bonds in 1993 in order to fund its pro rata participation in the City of Atlanta's Phosphorous Reduction Program. Subsequent to issuing the bonds, the City abandoned the initial design and revised the treatment plan to include an expansion of the existing Clayton Plant facilities at a significantly higher cost. In 1997, the County paid its share of the prior project cost to Atlanta. In 1999 a rate increase was adopted which enabled a bond issue to raise funds to cover the added cost of the County's portion of the R. M. Clayton Plant upgrade, and to construct an additional raw water reservoir. In 2000, the County completed the Series 2000 Bond Issue which yielded \$214,525,000. These funds allowed an expansion of the Scott Candler Filter Plant. In 2002, the contract was signed and the construction was begun on the Scott Candler Water Filter Plant. In 2003, Design and regulatory permit applications continued for the new Chattahoochee River water supply intake, 200 MGD water supply intake, 200 MGD pump station and 96" transmission line to reservoirs.

During 2006, there was a \$98.6 million bond sale: \$52 million for a raw water pumping station and transmission line, \$35 million for wastewater plant expansion and engineering, \$10 million for the east side sewer capacity expansion, and \$1.6 million for the cost of issuance of the bonds and for surety bonds..

The County is continuing to develop improvements in the water treatment capacities of the system. Projects will be added to this fund as further improvements to the system are required.

FUNDING SOURCES

	ANTICIPATIONS BEGINNING 1998
Construction Fund	\$345,876,960
2006 Water & Sewer Bonds	<u>98,678,373</u>
Total	<u>\$444,555,333</u>

WATER AND SEWER CONSTRUCTION FUND**FUNCTION: PLANNING & PUBIC WORKS****SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY**

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
COST OF ISSUANCE	\$1,193,518	\$1,193,518	\$0
FILTER PLANT EXPANSION	168,997,431	161,959,058	7,038,373
FILTER PLANT RESERVOIRS	49,332,570	49,382,416	(49,846)
INDIAN CREEK RELIEF SEWER	6,000,000	5,866,122	133,878
N FORK PEACHTREE RELIEF SEWER	5,740,531	5,740,531	0
NANCY CREEK TUNNEL	60,003,592	53,948,799	6,054,793
POLE BRIDGE AEROBIC DIGESTER	10,628,199	10,628,199	0
RAW WATER PUMP STATION & LINE	55,750,000	1,529,693	54,220,307
ROADHAVEN ANNEX BUILDING	6,545,755	26,140	6,519,615
S FORK PEACHTREE RELIEF SEWER	10,973,053	10,973,053	0
SEWER REN - INTERGOVERNMTL	1,500,000	1,362,137	137,863
SEWER REN - SNAPFINGER	7,000,000	6,449,712	550,288
SNAPFINGER EQUALIZATION TANK	7,036,182	7,036,182	0
SURETY BONDS	1,871,314	1,871,314	0
UNDERWRITERS DISCOUNT	1,751,751	1,751,751	0
VETERANS HOSP RELIEF SEWER	5,231,438	5,231,438	0
SOUTHEAST LIFT STATIONS	10,000,000	0	10,000,000
WASTEWATER TREATMENT FAC	35,000,000	0	35,000,000
TOTAL	\$444,555,333	\$324,950,063	\$119,605,270

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The Water and Sewerage Renewal and Extension (R&E) Fund is a separate fund to permit accounting for funds in excess of operating and debt service requirements used to renew or extend the current system. Expenditures from the Renewal and Extension Fund are made for replacements, additions, extensions and improvements or paying any obligations incurred for such purposes or paying the costs of any engineering studies, surveys or plans and specifications pertaining to future development or expansion of the system. State Law requires that capital project funds be portrayed as project-length rather than annual budgets. Consequently, the budget for this fund is no longer adopted as part of the County's annual budget process. The 1990 Bond Projects were moved from the Construction Fund to the R&E Fund in the 1996 budget.

IMPACT ON OPERATING BUDGET

As each project is completed, additional costs will be added to the operating budget.

RECENT CHANGES

In 1997, a new account was established to handle physical plant renovations at the sewer plants which are more than maintenance items, but not large enough to warrant individual project status. Also, starting in 1997 computer equipment for Water and Sewer is no longer being purchased through this fund, but is now being provided by the Water and Sewer Operating Fund. In 1999 a rate increase was adopted which funded a bond issue, and increased the funds available for transfer to this fund. In 2000, \$1,188,739 was budgeted for additional equipment. In 2001, all equipment for Water and Sewer except desktop computers was funded from the Renewal and Extension Fund. In 2001, \$13,323,486 was budgeted for this purpose. The funding transfer from the Operating Fund was budgeted at \$16,146,178 for 2001. In 2002, \$228,050 was budgeted for computers and \$27,123,194 was transferred from the Operating Fund. In 2003, \$1,570,767 was budgeted for computers, and \$11,508,764 was transferred from the Operating Fund. In 2004, \$2,173,439 was budgeted for equipment with the exception of desktop computers. In 2005, \$2,173,439 was budgeted for all equipment except desktop computers. The funding transfer from the Operating Fund was budgeted at \$23,246,516 for 2005. All equipment including desktop computers for Water and Sewer is funded from the Renewal and Extension Fund. In 2006, \$1,676,400 has been budgeted for by-pass pumps and \$652,475 for computer equipment and major software. The funding transfer from the Operating Fund is budgeted at \$14,474,663 for 2006.

The present rate structure and recent demand history indicate that the Water and Sewer System will be able to meet its operating and capital requirements for the foreseeable future.

FUNDING SOURCES

ANTICIPATIONS BEGINNING 1998

Renewal and Extension Fund	\$366,571,989
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SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	PROJECT		BALANCE
	APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING 1998	
Equipment	\$64,726,108	\$45,616,441	\$19,109,667
Capital Projects	301,845,882	281,445,528	20,400,354
TOTAL	\$366,571,989	\$327,061,969	\$39,510,021

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING	BALANCE
Water Policy Projects			
Firelines	\$5,103,155	\$5,102,992	\$163
Industrials	932,825	897,825	35,000
Miscellaneous Water Inspections	165,785	156,785	9,000
Subdivisions and Water Main Extensions	10,505,636	10,505,182	454
Allgood at Redan	144,585	140,727	3,859
Total	\$16,851,986	\$16,803,511	\$48,475
Sewer Policy Projects			
County Sewer Main Extension	\$186,027	\$139,267	\$46,760
Miscellaneous Water Inspections	3,148,146	3,147,863	282
Whites Mill Road Petition Sewer	27,000	26,546	454
Total	\$3,361,173	\$3,313,677	\$47,496
Water Miscellaneous Projects			
Annual Engineering Contract	\$7,520,845	\$6,227,529	\$1,293,317
Annual Water Cst Contract	17,016,642	14,544,183	2,472,459
County Main Renewals	21,331,036	20,929,422	401,614
DeKalb Industrial Water Relining	353,652	353,652	0
E Ponce De Leon Widening - Water	313,699	313,699	0
Emory Area Water Mains	102,089	102,089	0
Emory Transmission Main	437,943	305,905	132,038
Filter Plant Renovations	297,796	297,796	0
GDOT Improvements	3,150,000	1,018,485	2,131,515
HOST Projects Design	128,816	69,456	59,359
Klondike Road Water Mains	0	0	0
Lithonia Industrial Boulevard W&S Relocation	2,625,000	1,347,544	1,277,456
Pleasant Hill Road Water Main	100,000	261	99,739
Raw Water Pump Station & Line	1,213,230	1,069,640	143,591
Roberts Road Tank	400,000	89,375	310,625
Rockbridge Road Widening	133	133	0
S DeKalb Water Main Replacement - A, B, C	1,576,237	1,576,237	0
Tucker Area Water Main Replacement	1,247,176	1,247,176	0
Various Intersection Improvements	782,336	782,336	0
Various Interstate Improvements	371,860	371,860	0
Water Booster Tanks	700,000	0	700,000
Water Main Replacments - Bridg	497,654	497,654	0
Wter Meter Installations	35,319,869	34,107,430	1,212,439
Water Meter Replacements	48,860,622	47,959,585	901,037
Water Pump Station Generat	188,637	188,637	0
Water Service Line Renewal	20,667,132	20,597,222	69,910
Water Tank Painting	4,930,000	3,981,887	948,113
Wesley Chapel Road Improvement	1,090,000	3,747	1,086,253
Total	\$171,222,404	\$157,982,939	\$13,239,466
Sewer Miscellaneous Projects			
Annual Water Cst Contract	\$2,757,369	\$2,757,369	\$0
Briarwood Road Petition Sewer	60,000	2,000	58,000
Clarks Creek/ Corn Creek Sewers	2,860,000	2,198,762	661,238

WATER AND SEWER RENEWAL AND EXTENSION FUND

FUNCTION: PLANNING & PUBLIC WORKS

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR PROJECT CATEGORY

	PROJECT APPROPRIATION BEGINNING 1998	EXPENDITURES BEGINNING	BALANCE
Covington - Panola Sewer	\$427,857	\$427,857	\$0
Dogwood Hills Petition Sewer	544,913	536,849	8,063
Elam Road Area Sewers	912,821	912,821	0
Glenrich Petition Sewer	0	0	0
Harts Mill Petition Sewer	66,910	66,910	0
Kelley Chapel Petition Sewer	330,000	330,000	0
Lawrenceville Highway Petition Sewer	125,000	1,000	124,000
Lift Station Expansions	750,000	0	750,000
Lift Station Generators	1,449,905	1,449,905	0
Manhole Raising Contract	12,065,226	11,997,953	67,273
Memorial Drive Petition Sewer	120,000	0	120,000
Nancy Creek Pump Station/Force Main	377,748	330,443	47,304
Pine Ridge Road Petition Sewer	0	0	0
Pleasant Ridge Drive Sewers	487,492	487,492	0
Pole Bridge Land Purchase	575,000	513,527	61,473
Redan Road Sewer	40,000	14,376	25,624
Saddlewood Area Sewers	1,025,000	44,603	980,397
Sediment Removal Program	410,687	410,687	0
Sewer Rehab - Intergovernmental	17,167,852	15,774,972	1,392,880
Sewer Rehab - Pole Bridge	6,106,260	5,010,319	1,095,941
Sewer Rehab - Snapfinger	48,019,051	46,554,511	1,464,539
Sewer Service Lines	12,926,498	12,789,614	136,884
Shadowbrook Petition Sewer	715,729	715,729	0
Snapfinger / Pole Bridge Tunnel	0	0	0
South River Truck Sewer	0	0	0
Tilly Mill Road Sewer	0	0	0
Vista Dale Ct Petition Sewer	59,000	17,700	41,300
Peachtree N. Ct Petition Sewer	30,000	0	30,000
Total	\$110,410,318	\$103,345,401	\$7,064,918
Non-Project Expenditures			
Clayton Plant - Capital	\$15,840,010	\$15,840,010	\$0
Computer Equipment - Additional	1,418,902	1,106,578	312,324
Computer Equipment - Replacement	259,409	259,409	0
ISIS Equipment / Contracts	10,200,000	8,303,228	1,896,772
Major Components - Sewer	4,502,128	1,765,828	2,736,300
Major Components - Water	2,073,628	2,031,499	42,129
Operating Equipment - Additional	4,217,703	4,217,614	89
Operating Equipment - Replacement	10,725,394	9,185,442	1,539,951
Reserve For Appropriation	6,143,901	0	6,143,901
Roadhaven Renovations	1,663,584	1,556,301	107,283
Sewer Plant Renovations	1,721,450	1,146,450	575,000
Sewer System Survey	5,000,000	0	5,000,000
Columbia Dr Pump Stn Buffer	210,000	204,083	5,917
Treasury Relocation	750,000	0	750,000
Total	\$64,726,108	\$45,616,441	\$19,109,667
TOTAL	\$366,571,989	\$327,061,969	\$39,510,021

WATER & SEWER SINKING FUND

FUNCTION: PLANNING & PUBLIC WORKS

PROGRAM DESCRIPTION

The Water & Sewerage Sinking Fund is a separate fund specifically designated to pay principal and interest payments on Revenue Bond issues and to maintain required reserves. Revenue is derived from a transfer of funds from the Water & Sewerage System Revenue Fund and from earnings on Sinking Fund investments. The Water & Sewerage System's financial condition is sound as demonstrated by the ratings of its bonds as of year end:

	Moody's Investors Service	Standard & Poor's
Water & Sewerage System Revenue	Aa2	AA

ACTIVITY MEASURES				
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	1/1/04	1/1/05	1/1/06	1/1/07
Principal Balance (000's)	\$505,365,000	\$497,815,000	\$575,404,000	\$568,090,000

MAJOR BUDGETARY IMPACTS

Previous

The County issued revenue bonds in the amounts of \$145,665,000 and \$34,200,000 during 2003. The proceeds of these bonds will be utilized to make water plant improvements, renovation and reconstruction of trunk sewers and construction of a new Administration Building. As well, part of these funds will be used to refund the Series1993 Revenue Bonds maturing 2005 through 2023.

The County issued revenue bonds in the amounts of \$94,990,000 and \$271,895,000 during 2006. The proceeds of these bonds will be utilized for constructing, installing, and equipping certain additions, extensions and improvements, to the County Water and Sewerage System. In addition, part of these funds will be used to refund the Series1999 and Series 2000 Revenue Bonds maturing 2028 through 2035.

Future

The County currently expects to issue additional bonds in 2008 for various Water & Sewer projects.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
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	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Other Costs	\$0	\$0	\$8,229,038	\$8,229,038
Debt Service	32,125,708	34,044,242	35,496,823	35,497,824
	\$32,125,708	\$34,044,242	\$43,725,861	\$43,726,862

FUNDING SOURCES			
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	Actual 2005	Actual 2006	Budget 2007
Water & Sewer Sinking	\$32,125,708	\$34,044,242	\$43,726,862
	\$32,125,708	\$34,044,242	\$43,726,862

2007 BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2007

	Principal	Interest	Total P&I
Series 1999	\$1,085,000	\$200,351	\$1,285,351
Series 2000	3,055,000	797,881	\$3,852,881
Series 2003 A & B	1,410,000	8,637,337	\$10,047,337
Series 2006	1,665,000	18,606,254	\$20,271,254
Total	\$7,215,000	\$28,241,823	\$35,456,823

TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS BY SERIES AS OF 1/1/2007
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	Principal	Interest	Total P&I
Series 1999	\$5,905,000	\$576,670	\$6,481,670
Series 2000	16,745,000	2,521,470	\$19,266,470
Series 2003 A & B	178,555,000	146,565,775	\$325,120,775
Series 2006	366,885,000	361,821,883	\$728,706,883
Total	\$568,090,000	\$511,485,797	\$1,079,575,797

WATER & SEWER SINKING FUND**FUNCTION: PLANNING & PUBLIC WORKS**

WATER & SEWERAGE SINKING FUND TOTAL BUDGET OBLIGATION WATER & SEWERAGE REVENUE BONDS, ALL SERIES AS OF 1/1/2007
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	<u>Principal</u>	<u>Interest</u>	<u>Total P&I</u>
2007	7,215,000	28,241,823	35,456,823
2008	10,640,000	27,960,453	38,600,453
2009	11,245,000	27,533,690	38,778,690
2010	11,705,000	27,073,328	38,778,328
2011	12,190,000	26,643,634	38,833,634
2012	12,595,000	26,072,803	38,667,803
2013	13,190,000	25,479,603	38,669,603
2014	13,825,000	24,841,153	38,666,153
2015	14,440,000	24,231,140	38,671,140
2016	15,140,000	23,531,890	38,671,890
2017	15,870,000	22,798,540	38,668,540
2018	16,675,000	21,990,903	38,665,903
2019	17,530,000	21,140,715	38,670,715
2020	18,420,000	20,248,125	38,668,125
2021	19,355,000	19,309,100	38,664,100
2022	20,340,000	18,324,300	38,664,300
2023	21,380,000	17,286,738	38,666,738
2024	22,690,000	16,196,088	38,886,088
2025	23,870,000	15,013,500	38,883,500
2026	25,120,000	13,769,400	38,889,400
2027	26,425,000	12,460,125	38,885,125
2028	27,800,000	11,082,813	38,882,813
2029	23,325,000	9,633,813	32,958,813
2030	24,515,000	8,441,600	32,956,600
2031	25,765,000	7,188,513	32,953,513
2032	27,080,000	5,871,514	32,951,514
2033	28,465,000	4,487,250	32,952,250
2034	29,895,000	3,064,000	32,959,000
2035	31,385,000	1,569,250	32,954,250
Total	\$568,090,000	\$511,485,797	\$1,079,575,797

FUNDS GROUP: Internal Service

FUNDS GROUP DESCRIPTION

The purpose of the Internal Service Funds is to finance and account for services provided by designated departments to other County departments and various insurance services. Those departments so designated are Vehicle Maintenance, the Vehicle Replacement Fund, the Risk Management Fund, and Workers' Compensation Fund.

Revenue to support the Vehicle Maintenance Fund is obtained via interdepartmental and interfund transfers ("user charges") from those departments receiving these services. The financial objective of the fund is to recover the complete costs of operations resulting in a "break-even" status for the fund.

The Vehicle Replacement Fund is maintained as a separate group of accounts to ensure sufficient funding for the replacement of each vehicle in the County's fleet when its useful life has expired. Due to the variations in replacement cycles, significant fluctuations may occur in the reserve for appropriation from year-to-year.

The Risk Management Fund is also maintained as a separate group of accounts to ensure that there will be sufficient funds to meet claims, premiums and reserves for the various insurance coverages of the County. Revenues are generated by interfund charges to the various departmental budgets.

The Workers' Compensation Fund accounts for all financial transactions related to the County's Workers' Compensation activity. Prior to 2004, this activity was reported as part of the Risk Management Fund.

The appropriation and anticipation amounts reported in this document for the "Approved Budget 2007" reflect the effect of prior year encumbrance balances carried forward at every level of the reporting hierarchy (fund, department, and cost center).

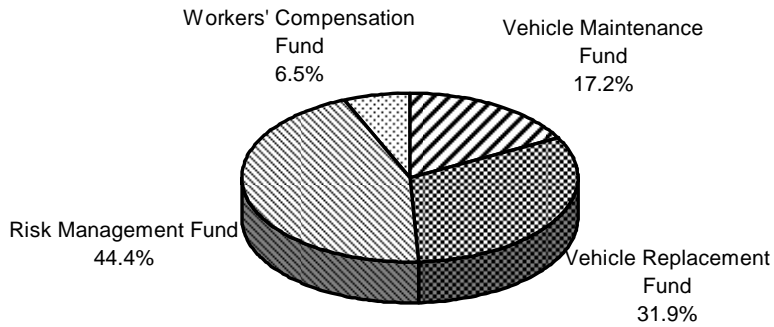
SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$7,711,926	\$8,064,337	\$8,797,871	\$8,797,871
Purchased / Contracted Services	10,301,731	8,924,019	8,435,585	11,019,746
Supplies	16,309,261	18,471,402	16,429,590	17,569,936
Capital Outlays	36,646,777	37,240,129	25,954,950	38,933,231
Interfund / Interdepartmental	5,195,276	6,415,874	7,768,770	7,775,100
Other Costs	973,847	912,310	590,000	590,000
Payroll Liabilities	60,028,367	65,994,893	70,519,060	70,519,060
Total Expenditures	\$137,167,185	\$146,022,963	\$138,495,826	\$155,204,945
Projected Fund Balance			28,498,380	28,498,380
Total Budget			\$166,994,206	\$183,703,325

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Vehicle Maintenance Fund	\$27,322,824	\$32,167,233	\$29,537,724	\$31,603,230
Vehicle Replacement Fund	41,869,954	39,491,945	44,842,871	58,536,699
Risk Management Fund	63,655,558	69,699,846	80,838,104	81,576,898
Workers' Compensation Fund	4,318,849	4,663,939	11,775,507	11,986,498
Total Expenditures	\$137,167,185	\$146,022,963	\$166,994,206	\$183,703,325

Note: Projected Fund Balance included in Total 28,498,380 28,498,380

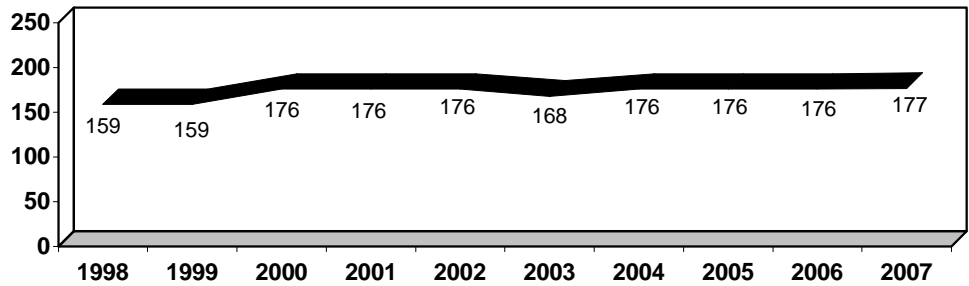
FUNDS GROUP: Internal Service

INTERNAL SERVICE FUND OPERATING BUDGET DOLLAR 2007



SUMMARY OF AUTHORIZED POSITIONS

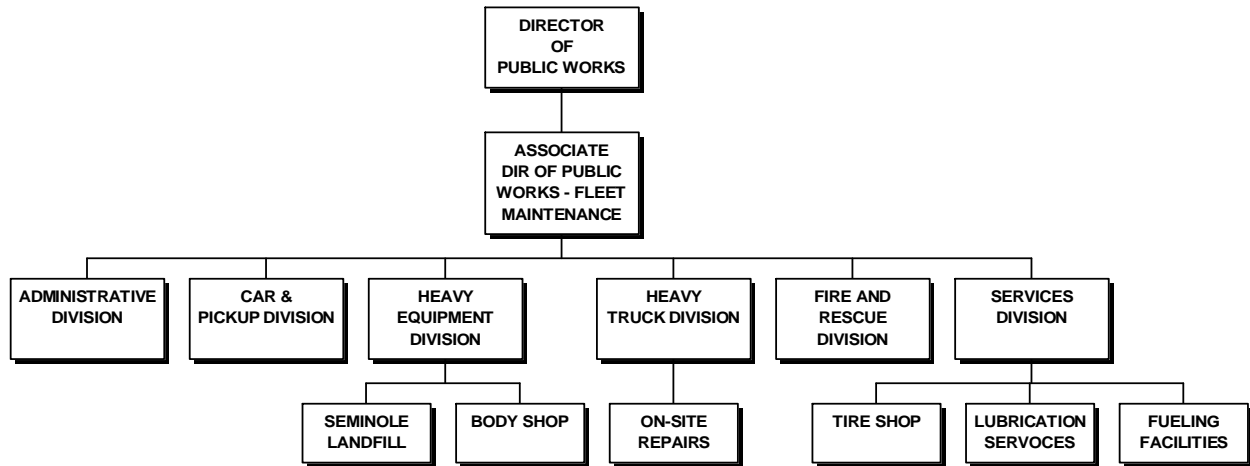
AUTHORIZED POSITIONS INTERNAL SERVICE FUNDS



The only positions in the Internal Service Funds are in Fleet Maintenance. Increases are for increased workload and an additional facility funded in 1999. In 2003, as part of the Purchasing reorganization, the Fleet Maintenance - Purchasing unit was reorganized and 8 positions were abolished. In 2004, 3 positions were added. In 2007, 2 positions were added to support the new Fire & Rescue vehicle facility and 1 position was transferred to Information Systems, for a net gain of 1 position.

FUNDS GROUP: Internal Service

SUMMARY OF REVENUE BY FUND				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
VEHICLE MAINTENANCE FUND				
Intergovernmental	\$122,330	\$134,092	\$100,000	\$100,000
Charges For Services	25,288,974	28,249,898	30,150,000	30,150,000
Miscellaneous	371,846	366,744	150,000	150,000
Fund Balance Carried Forward	2,228,008	2,554,223	(862,276)	1,203,230
TOTAL	\$28,011,158	\$31,304,957	\$29,537,724	\$31,603,230
VEHICLE REPLACEMENT FUND				
Charges For Services	\$21,792,159	\$15,824,741	\$17,833,198	\$17,833,198
Investment Income	1,213,187	2,331,208	750,000	750,000
Miscellaneous	200	1,354	50,000	50,000
Other Financing Sources	1,159,329	1,823,530	600,000	600,000
Fund Balance Carried Forward	40,512,467	45,120,785	25,609,673	39,303,501
TOTAL	\$64,677,342	\$65,101,618	\$44,842,871	\$58,536,699
RISK MANAGEMENT FUND				
Charges For Services	\$4,578,242	\$3,984,042	\$4,208,973	\$4,206,473
Miscellaneous	0	2,066	0	0
Payroll Deductions And Matches	62,507,957	64,160,203	70,354,931	70,354,931
Fund Balance Carried Forward	4,310,282	7,827,735	6,274,200	7,015,494
TOTAL	\$71,396,481	\$75,974,046	\$80,838,104	\$81,576,898
WORKERS' COMPENSATION FUND				
Charges For Services	\$4,958,488	\$6,523,852	\$5,277,630	\$5,277,630
Fund Balance Carried Forward	3,331,842	4,637,964	6,497,877	6,708,868
TOTAL	\$8,290,329	\$11,161,816	\$11,775,507	\$11,986,498
GRAND TOTAL	\$172,375,311	\$183,542,437	\$166,994,206	\$183,703,325



MISSION STATEMENT

The mission of the Fleet Maintenance Division is to provide support to County departments in determining specifications for vehicles, recommending types of vehicles to better support operational requirements, and acquire the most efficient and economical vehicles and equipment available. The Division’s mission continues after acquisition to provide preventive maintenance services and unscheduled repair services for all County vehicles and large equipment in the most efficient and economical manner to ensure minimum out-of-service time, and at the same time reducing harmful emissions and protecting the environment.

PROGRAM DESCRIPTION

The Fleet Maintenance Division is comprised of six organizational divisions: the Administrative Division – responsible for personnel and accounting functions for the Division; the Car & Pickup Division – responsible for maintaining all cars and pickup trucks with gross vehicle weights up to 10,000 pounds; the Heavy Equipment Division – responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop, which provides repairs and estimates for accident related damage to vehicles; the Heavy Truck Division – responsible for maintaining all trucks with gross vehicle weights over 10,000 pounds and includes on-site repairs for vehicles in the field; the Fire & Rescue Division – responsible for providing Maintenance on all fire trucks and ambulances; the Services Division – includes the Tire Shop, Lubrication Services, and maintenance for all fueling facilities. On-site preventive maintenance is provided to departments with large off-road equipment and at major locations, as well as emergency road calls throughout the County.

PERFORMANCE INDICATORS				
	TARGET	2004	2005	2006
PREVENTIVE MAINTENANCE JOBS SCHEDULED/ BROUGHT IN BY DEPT	90%	87.04%	83.10%	95.47%
FUEL PURCHASED UNDER CONTRACT PRICE (PER GALLON) VS RETAIL / DIFFERENCE	Contract price lower than retail	\$ 0.81	\$ 0.58	\$ 0.80
TOTAL UNITS PER MECHANIC RATIO	30 Units	38	38	38
FLEET MAINTENANCE LABOR RATE vs. METRO ATLANTA REPAIR SHOP LABOR RATE	Rate lower than retail	\$ 34.15	\$ 34.85	\$ 34.84

PUBLIC WORKS - FLEET MAINTENANCE FUND

FUNCTION: GENERAL GOVERNMENT

ACTIVITY MEASURES				
	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Body Shop				
Number of Employees	6	6	6	7
Number of Repair Orders	558	598	551	570
Hours	6,354	9,052	9,086	10,035
Car and Pick-up Shop				
Number of Employees	19	19	19	19
Number of Repair Orders	5,754	6,317	9,838	9,950
Hours	17,327	23,306	28,357	29,390
Heavy Equipment Shop				
Number of Employees	19	19	19	11
Number of Repair Orders	2,676	3,052	3,110	2,385
Hours	27,506	26,440	28,281	16,401
Heavy Truck Shop				
Number of Employees	46	46	46	NA
Number of Repair Orders	6,716	6,317	5,701	NA
Hours	61,364	64,074	67,030	NA
Seminole Landfill Shop				
Number of Employees	NA	NA	NA	7
Number of Repair Orders	NA	NA	NA	1,315
Hours	NA	NA	NA	12,342
Field Operations Shop				
Number of Employees	NA	NA	NA	25
Number of Repair Orders	NA	NA	NA	3,950
Hours	NA	NA	NA	40,600
Sanitation Division Shop				
Number of Employees	NA	NA	NA	28
Number of Repair Orders	NA	NA	NA	2,640
Hours	NA	NA	NA	27,065
Fire Equipment Shop				
Number of Employees	17	17	17	17
Number of Repair Orders	2,377	2,604	2,669	2,875
Hours	18,792	19,746	20,768	20,890
Tire Shop				
Number of Employees	12	12	12	12
Number of Repair Orders	6,528	7,029	7,027	7,150
Hours	18,479	21,061	24,918	25,325

Note: A reorganization beginning in 2007 has changed the structure of the shops.

MAJOR ACCOMPLISHMENTS IN 2006

The new Fleet Maintenance Facility for the Fire & Rescue Division and Administrative Office is near completion. Operational readiness level maintained at 95% or higher throughout the year. Reduced over-due preventative maintenance services to less than 4% of the County fleet. Reduced by 25% the number of safety related incidents from 2005.

MAJOR GOALS FOR 2007 AND LINKS TO THE COUNTY'S PRIMARY GOALS AND CRITICAL SUCCESS FACTORS

Organizational Effectiveness:

To maintain 95% operational availability for all vehicles and equipment assigned to the fleet.

To reduce over-due preventive maintenance services to less than 3% of the vehicles and equipment assigned to the fleet.

To complete the transition of operations for Phase I of the new Fire & Rescue / Administrative Division facility.

To evaluate the length of time that vehicles are retained in the fleet to determine the most economical and operational timeframe to replace vehicles.

MAJOR BUDGETARY IMPACTS

Previous

In 2004, funding was appropriated in the amount of \$66,067 for the addition of three Heavy Equipment Mechanic positions for the Fire & Rescue Division. \$70,000 was appropriated for a Heavy Mobile Vehicle Lift apparatus. As part of the Purchasing Department reorganization, 5 positions were transferred from Purchasing to Fleet Maintenance in June, 2004. The positions are: 2 Fleet Parts Transport Clerks, 1 Office Asst. Senior, 1 Buyer, and 1 Departmental Microsystems Specialist.

In 2005, the Mid-Year Budget Resolution included an additional \$1,000,000 appropriation for diesel fuel to address unforeseen increases in costs. In June, 2005, the Board of Commissioners approved organizational changes to 133 Fleet Maintenance positions; approximately 10% of the personnel actions resulted in an elevation in salary grade.

In 2006, \$31,354,081 was approved for basic operations. Phase I of the new Fleet Maintenance Facility, located in the former facilities of Royal Oldsmobile on Memorial Drive, began in 2006. Funding for the purchase and build-out of this facility is being provided primarily from the 2004 DeKalb County Public Safety and Judicial Facilities Authority Revenue Bonds.

2007

\$31,559,763 is approved for basic operations. A program modification in the amount of \$43,467 was approved which added 2 positions: 1 Office Assistant Senior and 1 Fleet Parts Technician, for the new Fire & Rescue facility. The 2007 Budget also recognizes the transfer of 1 Network Coordinator position to the Information Systems Department in the General Fund as part of a strategy to utilize information system skills more efficiently.

Future

The Fleet Maintenance Division will continue to be impacted by air quality, energy, and environmental legislation.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER				
	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Discounts Taken	(\$88)	(\$1,968)	\$0	\$0
Fleet Maintenance	27,317,593	32,165,761	29,537,724	31,603,230
Purchasing - Fleet Maintenance *	5,319	3,441	0	0
	<u>\$27,322,824</u>	<u>\$32,167,233</u>	<u>\$29,537,724</u>	<u>\$31,603,230</u>

* This cost center has been phased out; the only 2005 and 2006 activity is the result of prior-year encumbered expenditures.

PUBLIC WORKS - FLEET MAINTENANCE FUND

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Personal Services and Benefits	\$7,711,926	\$8,064,337	\$8,797,871	\$8,797,871
Purchased / Contracted Services	3,423,238	4,085,717	3,308,516	4,233,304
Supplies	16,309,261	18,471,402	16,429,590	17,569,936
Capital Outlays	71,869	22,718	20,750	21,121
Interfund / Interdepartmental	(703,951)	905,355	390,997	390,997
Other Costs	510,481	617,703	590,000	590,000
	<u>\$27,322,824</u>	<u>\$32,167,233</u>	<u>\$29,537,724</u>	<u>\$31,603,230</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Public Works - Fleet Maintenance	<u>\$27,322,824</u>	<u>\$32,167,233</u>	<u>\$31,603,230</u>
	\$27,322,824	\$32,167,233	\$31,603,230

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Fleet Maintenance				
Asst Dir Fleet Maintenance	AJ	1	1	1
Assoc Dir PW Fleet Maint	AG	1	1	1
Fleet Specification Specialist	29	1	1	1
Admin Operations Mgr	28	1	1	1
Fleet Service Superintendent	28	5	5	5
Network Coordinator	26	1	1	0
Accounting Supervisor	24	1	1	1
Automotive Body Repair Spvrs	24	1	1	1
Fleet Parts Supervisor	24	1	1	1
Fleet Service Supervisor	24	17	17	17
Administrative Assistant II	23	1	1	1
Auto Body Repair WorkerSenior	23	1	1	1
Fleet Service Technician IV	23	68	68	68
Automotive Body Repair Worker	21	4	4	4
Equipment Operator Principal	21	2	2	2
Fleet Parts Assistant Supv	21	2	2	2
Fleet Parts Expediter	21	3	3	3
Fleet Service Technician III	21	23	23	23
Accounting Tech Senior	19	2	4	4
Fleet Parts Technician	19	9	9	10
Office Assistant Senior	19	4	4	5
Payroll Personnel Technician	19	1	1	1
Accounting Tech	18	3	1	1
Fleet Parts Transport Clerk	18	2	2	2
Fleet Service Technician II	18	10	10	10

PUBLIC WORKS - FLEET MAINTENANCE FUND

FUNCTION: GENERAL GOVERNMENT

AUTHORIZED POSITION LIST BY COST CENTER

(See Salary Schedule, Appendix A, for explanation of salary ranges)

COST CENTER /POSITION	SALARY RANGE	NUMBER OF POSITIONS		
		2005	2006	2007
Fleet Maintenance (cont)				
Fleet Service Technician I	16	11	11	11
FULL TIME Subtotal		176	176	177
FULL TIME Total		176	176	177
ALL POSITIONS Total		176	176	177

VEHICLE REPLACEMENT FUND**FUNCTION: GENERAL GOVERNMENT****PROGRAM DESCRIPTION**

The Vehicle Fund is maintained as a separate group of accounts within the Internal Services Funds classification. It was established to ensure that sufficient capital exists to replace each unit in the County fleet when replacement criteria indicate replacement is warranted. Revenues to the fund are vehicle replacement charges and contributions for additions to the fleet that are provided by other funds. All expenditures for purchase of County fleet units are made from the Vehicle Fund.

Vehicle replacement charges are based upon the cost and useful life of each unit in the County's fleet. These charges are assessed each year and are held in reserve until the replacement purchase is made. Any temporarily idle funds are invested to provide additional income as a hedge against inflation and unexpected or unusual price increases. Vehicle replacement decisions are based upon mileage (or hours of operation) and age and/or repair costs. The Associate Director of Public Works-Fleet Maintenance is responsible for requisitioning vehicle replacements as required.

Additions to the fleet must be specifically approved by the Board of Commissioners. Funding for additional fleet units is initially appropriated in the applicable department and transferred to the Vehicle Fund.

ACTIVITY MEASURES

	Actual 2004	Actual 2005	Actual 2006	Estimated 2007
Vehicle Replacement				
Units Scheduled	222	348	220	411
Units Replaced	246	371	233	429
Vehicle Addition				
Units Added - Purchase	119	83	24	54
Units Added - Lease Purchase	40	1	8	0
Vehicles in Fleet	2,918	3,002	3,034	3,088

MAJOR BUDGETARY IMPACTS**Previous**

In 2004, funds totaling \$13,780,242 were appropriated for the replacement of 221 vehicles and 1 police helicopter. The addition of 54 new and 8 replacement vehicles were approved under the terms of the Master Lease agreement. In addition 39 new vehicles were appropriated for purchase with funding of \$2,159,605. The appropriation included reserves for future replacement of \$30,381,016.

In 2005, funds totaling \$22,449,140 were appropriated for the replacement of 348 vehicles, including 25 under the terms of the Master Lease. \$1,714,636 was appropriated for the addition of 36 vehicles, including 1 under the terms of the Master Lease agreement. The appropriation included reserves for future replacement of \$15,427,757.

In 2006, \$15,788,000 was appropriated for the replacement of 220 vehicles, including 12 under the terms of the Master Lease. \$1,465,048 was appropriated for the addition of 54 vehicles. The appropriation included reserves for future replacement of \$21,659,322.

2007

\$34,938,413 is appropriated for the replacement of 401 vehicles, including 10 under the terms of the Master Lease. The replacement amount includes \$8 million for 39 Sanitation vehicles with an average unit cost exceeding \$200,000 and \$2 million for 14 Water & Sewer vehicles with an average unit cost exceeding \$147,000. \$2,299,700 is appropriated for the addition of 18 vehicles, including 8 under terms of the Master Lease agreement. The appropriation includes reserves for future replacement of \$16,722,504.

Future

The Vehicle Fund will continue to be impacted as the County takes steps to comply with the mandates of the Clean Air Act.

VEHICLE REPLACEMENT FUND

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Vehicle Additions To Fleet	\$8,350,595	\$4,223,290	\$4,233,267	\$5,136,072
Vehicle Replacement	33,519,359	35,268,655	40,609,604	53,400,628
	<u>\$41,869,954</u>	<u>\$39,491,945</u>	<u>\$44,842,871</u>	<u>\$58,536,699</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$3,095,632	\$1,206,431	\$0	\$715,918
Capital Outlays	36,574,908	37,217,411	25,934,200	38,912,110
Interfund / Interdepartmental Charges	2,199,414	1,068,104	2,186,167	2,186,167
Other Costs	0	0	16,722,504	16,722,504
	<u>\$41,869,954</u>	<u>\$39,491,945</u>	<u>\$44,842,871</u>	<u>\$58,536,699</u>

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Vehicle Replacement	<u>\$41,869,954</u>	<u>\$39,491,945</u>	<u>\$58,536,699</u>
	\$41,869,954	\$39,491,945	\$58,536,699

FUND DESCRIPTION

The Risk Management Fund includes the following coverages: unemployment insurance; group health and life; building and contents; boiler and machinery; various floaters; monies, securities, and blanket bond; airport liability insurance; police helicopters; and loss control. Also, included are funds for the defense of claims brought against the County, its officers and employees.

The rise in premium charges in health insurance led DeKalb County to enter a self-funding arrangement for employees and retired workers in 1988, contracting with a private provider to handle the administration of claims processing for group health, and provide stop-loss coverage, indemnifying the County against catastrophically heavy health insurance claims by any one individual. Health Maintenance Organization options are also available for all employees and retirees.

Revenues to the fund to support premiums and payments are generated by interfund charges to the various departmental budgets and employee payroll deductions. The charges for unemployment compensation, and group health and life insurance are treated as fringe benefits expenditures within the personal services budget of the operating departments.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported under the Workers Compensation Fund. The Group Life & Health component and other miscellaneous insurance components are part of the Risk Management Fund for reporting purposes.

MAJOR BUDGETARY IMPACTS**Previous**

The 2004 Budget of \$70,460,095 represented an increase of 9% as compared to the 2003 appropriation of \$64,363,720. The largest category, Group Life and Health, increased by \$5,769,127 to \$59,817,237 primarily due to projected rate increases. Once again due to post 9-11 circumstances, substantial premium increases were received for 2004 relative to insurance for Building & Contents 12%, Boiler and Machinery 42%, Airport Liability 25% and Helicopters 14%. In 2004, the Risk Management Fund components began reporting as two separate funds.

The 2005 Budget of \$73,724,436 represented an increase of 5% as compared to the 2004 appropriation of \$70,460,095. The largest category, Group Life and Health, increased by \$1,587,369 to \$61,404,605 primarily due to projected rate increases. Once again due to post 9-11 circumstances, substantial premium increases are anticipated for 2005 relative to insurance for Building & Contents 14%. The replacement of one Police Helicopter with a newer and larger unit increased the helicopter insurance premium by 14%. Vehicle Liability insurance premiums increased by 7%.

The Fund's 2006 Budget of \$79,139,964 represented an increase of 20.62% as compared to the 2005 appropriation of \$65,612,196. The largest category, Group Life and Health, increased by \$13,739,069 to \$74,660,677 primarily due to projected rate increases.

2007

The 2007 Budget of \$81,576,898 reflects a 2.29% increase over the 2006 (\$79,748,399) appropriation. Payroll Liabilities for Group Life and Health Insurance increased by 8.7%. Purchased/Contracted Services which include Other Professional Services and non-group life and health insurance increased collectively by 9.4% for this same period. A Request for Proposal (RFP) is being developed for Employee Benefits – Actuarial Consultant and Brokerage Services.

Future

The impact of the Government Accounting Standards Board (GASB) Statement 45 (“Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions”) which deals with nonmonetary retirement benefits such as other post-employment benefits (OPEBs) has not been determined at this time.

RISK MANAGEMENT FUND

FUNCTION: GENERAL GOVERNMENT

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER / MAJOR FUNCTION

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Cost Centers:				
Group Health & Life	\$60,066,584	\$66,133,959	\$75,452,395	\$75,550,784
Other	150	9,787	469,035	469,036
Major Functions:				
Unemployment Compensation	463,366	294,607	306,000	306,000
Building and Contents	460,827	551,878	1,029,038	1,487,029
Boiler and Machinery	49,833	56,604	60,500	116,746
Non-Immunity Expenses	444,473	761,336	1,200,000	1,206,330
Vehicle Insurance	1,932,348	1,721,172	2,004,300	2,004,300
Airport Liability	8,746	7,434	10,582	18,016
Police Headquarters	131,504	110,928	159,119	270,047
Monies, Security & Blanket Bond	77,950	38,955	47,135	47,135
Loss Control	19,536	13,186	100,000	101,476
Miscellaneous	241	0	0	0
	\$63,655,558	\$69,699,846	\$80,838,104	\$81,576,898

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$2,719,352	\$2,649,011	\$3,628,596	\$4,361,060
Interfund / Interdepartmental	444,473	761,336	1,200,000	1,206,330
Other Costs	463,366	294,607	5,490,448	5,490,448
Payroll Liabilities	60,028,367	65,994,893	70,519,060	70,519,060
	\$63,655,558	\$69,699,846	\$80,838,104	\$81,576,898

FUNDING SOURCES

	Actual 2005	Actual 2006	Budget 2007
Risk Management	\$63,655,558	\$69,699,846	\$81,576,898
	\$63,655,558	\$69,699,846	\$81,576,898

WORKERS COMPENSATION FUND**FUNCTION: GENERAL GOVERNMENT****FUND DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported under the Workers Compensation Fund. The Group Life & Health component and all the other miscellaneous insurance components are part of Risk Management Fund for reporting purposes.

MAJOR BUDGETARY IMPACTS**Previous**

For pre-2004 information, please see the Risk Management Fund discussion.

In 2004, the Risk Management Fund components began reporting as two separate funds.

In 2005, due to increased rates and compensation claims Workers Compensation increased by 24%.

In 2006, due to increased rates and compensation claims Workers Compensation increased by 14%.

2007

The Fund's 2007 appropriation (including reserve) of \$11,986,498 is a 7.39% increase above the 2006 budget appropriation (including reserve) of \$11,161,817.

Future

No significant budget impacts are anticipated.

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY COST CENTER / MAJOR FUNCTION

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Cost Centers:				
Workers Comp Indemnity Payments	(\$87,299)	(\$2,000)	\$0	\$0
Workers Compensation	1,677,505	1,300,467	11,775,507	11,986,498
Major Functions:				
Workers Comp - Medical	1,825,484	2,097,720	0	0
Workers Comp - Expenses	35,934	35,117	0	0
Workers Comp - Indemnity	807,209	1,113,627	0	0
Workers Comp - Legal	58,241	118,336	0	0
Workers Comp - Other	1,775	673	0	0
	<u>\$4,318,849</u>	<u>\$4,663,939</u>	<u>\$11,775,507</u>	<u>\$11,986,498</u>

SUMMARY OF EXPENDITURES AND APPROPRIATIONS BY MAJOR CATEGORY

	Actual 2005	Actual 2006	CEO'S Recommended Budget	Approved Budget 2007
Purchased / Contracted Services	\$1,063,509	\$982,860	\$1,498,473	\$1,709,464
Interfund / Interdepartmental	3,255,340	3,681,079	3,991,606	3,991,606
Other Costs	0	0	6,285,428	6,285,428
	<u>\$4,318,849</u>	<u>\$4,663,939</u>	<u>\$11,775,507</u>	<u>\$11,986,498</u>

WORKERS COMPENSATION FUND**FUNCTION: GENERAL GOVERNMENT**

FUNDING SOURCES			
	Actual 2005	Actual 2006	Budget 2007
Workers Compensation	\$4,318,849	\$4,663,939	\$11,986,498
	\$4,318,849	\$4,663,939	\$11,986,498



The County

- Est. 1822 from parts of Henry, Gwinnett and Fayette counties
- Situated immediately east of the City of Atlanta
 - Today, small portion of corporate limits of Atlanta falls within DeKalb County

- Other municipalities

Avondale Estates

Doraville

Chamblee

Lithonia

Clarkston

Pine Lake

Decatur (County Seat)

Stone Mountain

- Land area of approximately 269 square miles
- County Services
 - Police, fire, EMS protection, sewage collection and treatment, water supply and distribution, refuse collection and disposal, recreational facilities, library services, public health, court services, highway construction and maintenance, building inspection, animal control, planning and land use





The County *(continued)*

- Transportation

- Airport

- County owns and operates DeKalb-Peachtree Airport (600 acre general aviation facility)
 - Second busiest airport in Georgia



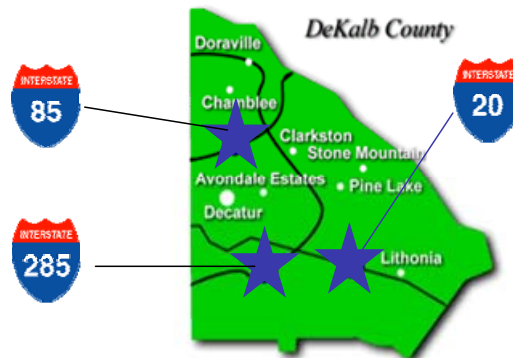
- Mass Transit--MARTA

- Bus/rail service throughout DeKalb and Fulton Counties
 - 10 rail stations in DeKalb County



- Highways/Freeways

- DeKalb is one of the few major counties with three major interstates (I-285, I-85 and I-20)
 - **Fact:** DeKalb County enjoys more miles of interstate than any other County in the State





The County *(continued)*

- Transportation *(continued)*
 - Other transportation modes within DeKalb County
 - Buslines
 - Railroads
- Education
 - Primary and Secondary
 - County boasts one of the largest public school systems in the State
 - 93,000+ students K-12
 - 82 elementary schools, 12 middle schools, 18 high schools
 - Higher Education
 - Atlanta MSA hosts some 36 colleges and universities offering approx. 350 programs of study to 100,000 students (e.g., law, medicine, pharmacy, fine arts)
 - **Colleges/Universities in DeKalb County:** Emory University, Oglethorpe University, Agnes Scott College, Columbia Theological Seminary, Perimeter College, and the Atlanta campus of Mercer University
 - **Technical Schools in DeKalb County:** DeVry Institute, DeKalb Technical Institute (largest technical school in State)





The County *(continued)*

- Medical Facilities and Public Healthcare Interests

- Extensive hospital, research and educational facilities in addition to qualified healthcare professionals have enabled DeKalb County to become one of the southeast's major medical centers



- DeKalb County Healthcare Interests

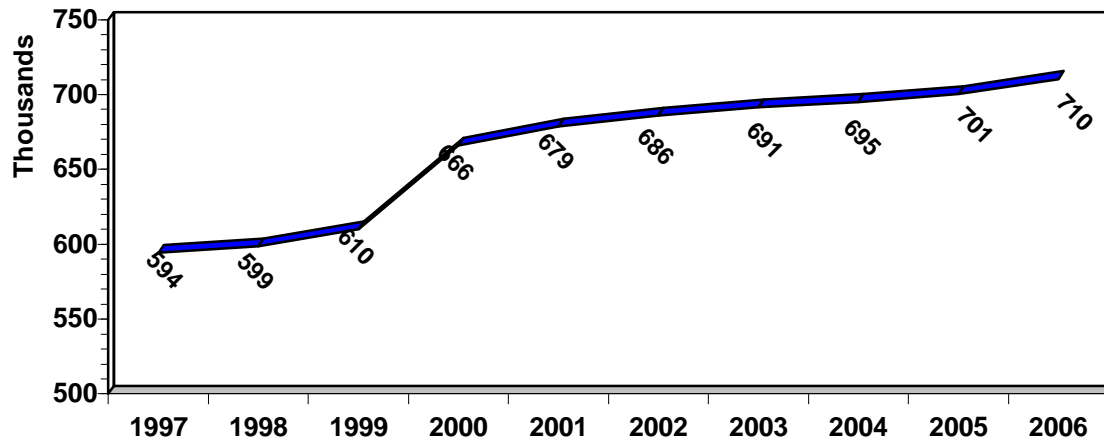
- Woodruff Health Science Center (Emory University)
 - » School of Medicine
 - » Nell Hodgson Woodruff School of Nursing
 - » School of Public Health

- **National Headquarters:**

- U.S. Centers for Disease Control and Prevention
- American Cancer Society

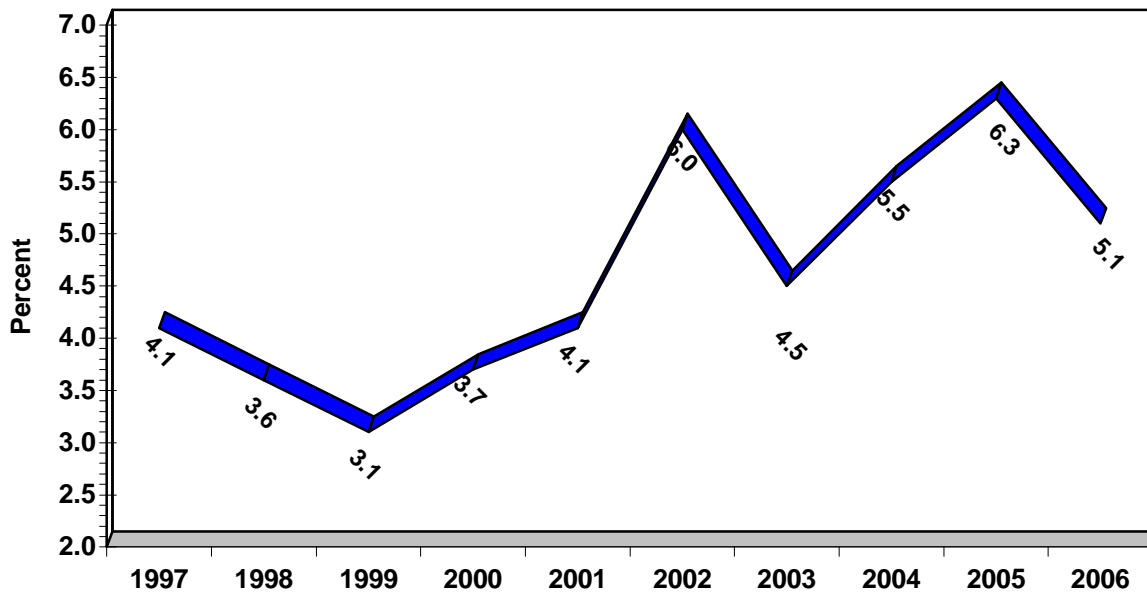


DEKALB COUNTY POPULATION 1997 - 2006



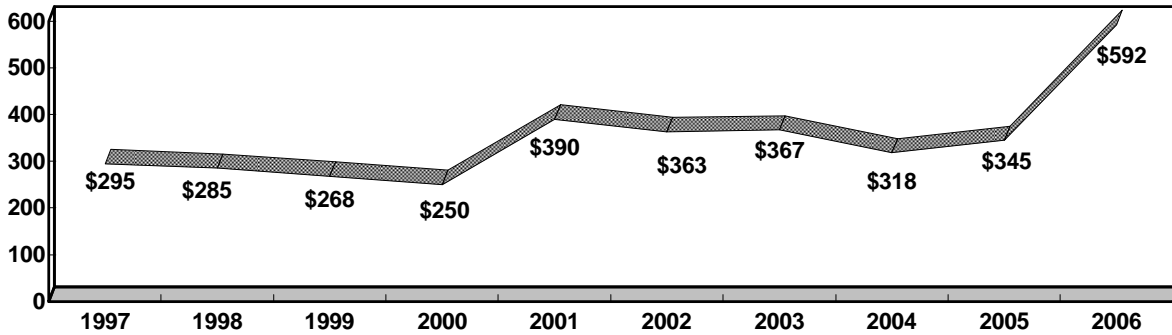
Source: 2000 U.S. Census; Other Years - Atlanta Regional Commission Estimates

DEKALB COUNTY UNEMPLOYMENT RATE 1997 - 2006



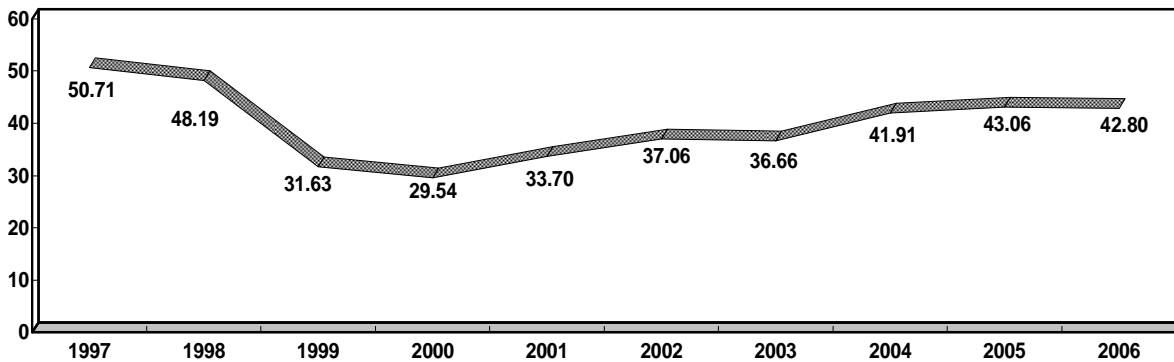
Source: U.S. Department of Labor

NET BONDED DEBT PER CAPITA 1997 - 2006



There were four general obligation bond issues between 1986 and 1993. In 2001, voters approved a GO Bond issue to acquire land for parks and greenspace. In 2005, voters approved a GO Bond issue for transportation projects, parks, and libraries.

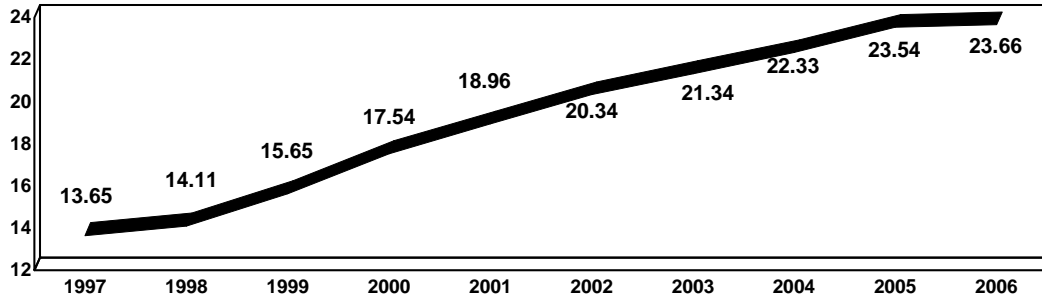
PROPERTY TAX AS PERCENT OF TOTAL REVENUE 1997 - 2006



Includes current year real and personal and public utility taxes as a percent of current year revenue excluding fund balance brought forward.

The sharp decline in 1999 is due to the implementation of the HOST legislation. This law provides for a minimum homestead exemption based on 80% of the prior year's tax proceeds: in 1999, 2000, 2001 the exemption was 100%. The result was a significant decrease in property tax revenue. The amount rose in 2001 due to the issuance of a GO Bond issue for parks. The increase in 2002 was due to a decrease in the exemption to 86.5%; the increase in 2003 was due to a decrease in the exemption to 60.58%. The increase in 2004 was due to a decrease in the exemption to 59.07%. The increase in 2005 was due to a decrease in the exemption to 54.64%. In 2006, the utility property tax bills were not generated and mailed until the last week of December. By law the utilities have 60 days to pay the tax bills without penalties. As a result, \$8 million in 2006 utility property tax revenue will be collected and recorded in 2007.

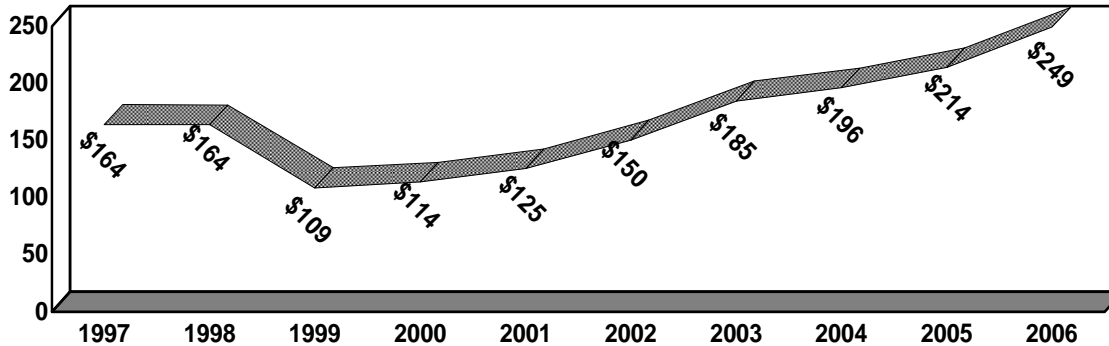
ASSESSED VALUE OF TAXABLE PROPERTY



Includes Real and Personal Property, Motor Vehicles, Motor Homes and privately owned Public Utility values. Property is assessed in DeKalb County at 40% of estimated market value.

There have been re-evaluations of property in the past few years due to significant increases in the real estate market for both residential and commercial property.

TAXES LEVIED - REAL AND PERSONAL PROPERTY



Values
in Millions

TAX IMPOSED FOR:	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
(in thousands)										
GENERAL PURPOSE	\$86,574	\$72,239	\$43,828	\$65,870	\$44,444	\$74,393	\$102,320	\$103,863	\$112,450	\$138,183
SPECIAL TAX DISTRICT	24,660	31,182	25,124	13,943	30,288	25,130	29,291	30,762	31,373	27,821
HOSPITAL SERVICE	12,822	20,017	7,511	9,504	10,226	9,728	10,730	10,999	13,423	12,576
FIRE PROTECTION	25,098	26,620	17,906	9,940	17,961	19,963	21,469	26,556	30,704	28,972
DEBT SERVICE	14,732	13,492	14,242	14,319	22,508	21,035	20,806	24,041	25,775	41,498
TOTAL	\$163,886	\$163,550	\$108,611	\$113,576	\$125,427	\$150,249	\$184,616	\$196,221	\$213,725	\$249,050

The data in this chart shows the total amount of taxes "levied" or billed and not the amounts collected. For the total amount of property taxes collected, see the Tax Funds Summary of Revenues and Anticipations by Major Category and Tax Funds Revenue History – Property Taxes.

TAX RATES ON REAL AND PERSONAL PROPERTY

TAX IMPOSED FOR:	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
COUNTY GOVERNMENT										
General Purpose	\$8.44	\$6.46	\$6.36	\$9.01	\$5.65	\$8.03	\$8.73	\$8.31	\$8.21	\$9.12
Special Tax District- Designated Services: *										
Atlanta	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Avondale	2.38	2.37	4.03	3.72	4.29	3.49	2.76	2.89	2.05	1.84
Chamblee	0.97	0.96	1.64	1.51	1.74	1.42	1.12	1.17	0.83	0.74
Clarkston	2.01	2.00	3.40	3.14	3.62	2.94	2.33	2.44	1.73	1.55
Decatur	1.26	1.26	2.14	1.98	2.28	1.85	1.47	1.53	1.09	0.97
Doraville	1.34	1.33	2.27	2.09	2.41	1.96	1.56	1.62	1.15	1.03
Lithonia	2.08	2.07	3.53	3.26	3.75	3.05	2.42	2.53	1.79	1.6
Pine Lake	2.38	2.37	4.03	3.72	4.29	3.49	2.76	2.89	2.05	1.84
Stone Mountain	1.78	1.78	3.02	2.79	3.21	2.62	2.07	2.17	1.54	1.38
Unincorporated	2.60	3.05	3.93	1.96	4.20	2.94	2.76	2.69	2.55	2.04
Hospital Fund	1.25	1.79	1.09	1.30	1.30	1.05	0.92	0.88	0.98	0.83
Fire Protection	2.60	2.54	2.73	1.44	2.43	2.31	1.99	2.30	2.43	2.08
Sp Rev Tax Dist Dbt Svc	0.00	0.00	0.00	0.00	0.60	0.53	0.55	0.69	0.67	1.44
Debt Service	<u>1.29</u>	<u>1.09</u>	<u>1.07</u>	<u>0.97</u>	<u>0.85</u>	<u>0.72</u>	<u>0.63</u>	<u>0.61</u>	<u>0.64</u>	<u>0.56</u>
TOTAL COUNTY TAX	\$16.18	\$14.93	\$15.18	\$14.68	\$15.03	\$15.58	\$15.58	\$15.48	\$15.48	\$16.07
BOARD OF EDUCATION										
Operating	23.73	22.48	22.48	22.23	21.98	21.98	22.98	22.98	22.98	22.98
Debt Service ***	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
TOTAL SCHOOL TAX	\$23.73	\$22.48	\$22.48	\$22.23	\$21.98	\$21.98	\$22.98	\$22.98	\$22.98	\$22.98
STATE GOVERNMENT										
	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>
TOTAL UNINCORPORATED COUNTY TAX	\$40.16	\$37.66	\$37.91	\$37.16	\$37.26	\$37.81	\$38.81	\$38.71	\$38.71	\$39.30

* State law requires a different county millage rate for each municipality for certain designated services based on each municipality's use of that service. The total county millage rate shown above is for the unincorporated portion of the County which comprises over 86% of the total county digest.

*** In 1998 the School Board began collecting a 1% sales tax for capital purposes. Some of the proceeds of this tax are used to pay debt service.

DEKALB COUNTY, GEORGIA

PRINCIPAL TAXPAYERS FOR 2006

	<u>Type of Business</u>	<u>Assessed Valuation (thousands)</u>	<u>Tax Paid (thousands)</u>
BellSouth Telecommunications	Utility	\$238,664	\$8,493
GA-Perimeter Mall LLC	Investment	\$160,393	\$6,204
Georgia Power Company	Utility	\$150,762	\$5,713
General Motors Corporation*	Industrial	\$56,069	\$2,279
Perimeter Mall Inc.	Retail	\$73,412	\$3,204
Post Apartment Homes LP	Developer	\$73,452	\$2,594
Hewlett Packard	Retail	\$50,296	\$1,875
Stone Mountain Industrial Park	Developer	\$53,071	\$2,007
Koger Ravinia LLC	Developer	\$44,268	\$1,744
Atlanta Gas Light	Utility	\$49,137	\$1,917

MAJOR EMPLOYERS FOR 2006

	<u>Number of Employees</u>
Emory University and Hospital	14,700
DeKalb County Board of Education	13,727
DeKalb County Government	7,400
U.S.Center for Disease Control	5,089
Internal Revenue Service	4,500
General Motors*	3,100
DeKalb Medical Center	3,000
Children's Health Care of Atlanta	2,100
Veteran's Administration Hospital	2,000

* General Motors has announced plans to close its vehicle assembly plant located in the City of Doraville, DeKalb County, Georgia in 2008.

DEKALB COUNTY, GEORGIA



BOARD OF COMMISSIONERS OF DEKALB COUNTY THE LEGISLATIVE BRANCH

MISSION STATEMENT

To improve the quality of life for the stakeholders of DeKalb County through governance, representation and accountability.

VISION STATEMENT

With respect for the roles of the other two branches of government, the Board of Commissioners of DeKalb County, the legislative branch is committed to excellence in public service as a way for the people to participate in a responsive government. Excellence is defined by fulfillment of our mission through:

- Embracing and valuing the diversity of the community;
- Creating sound public policy;
- Providing independent oversight;
- Prioritizing and allocating resources;
- Collaborative problem solving.

STATEMENT OF VALUES

Commitment: We strive to give our very best.

Honesty: We will be honest with each other and our stakeholders by communicating openly and professionally.

Fairness: We strive to ensure all sides have equal consideration.

Integrity: We adhere to ethical and professional values and behaviors, which include common courtesy, respect and trust.

Stewardship: We believe that accountability and fiscal responsibility are essential for public confidence in government.

DEKALB COUNTY

ITEM NO.	H1
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BOARD OF COMMISSIONERS

HEARING TYPE
Public Hearing

BUSINESS AGENDA /MINUTES

ACTION TYPE
Resolution

MEETING DATE: February 27, 2007

Substitute

SUBJECT: 2007 Budget

DEPARTMENT: C E O

PUBLIC HEARING: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

ATTACHMENT: Attachment <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No 16 PP
--

INFORMATION CONTACT: Vernon Jones, CEO
PHONE NUMBER: 404-371-2112

Deferred January 9, 2007, January 23, 2007, and February 13, 2007.

PURPOSE:

- (1) To consider adoption of the 2007 Budget, and
- (2) To consider approval of the adjustments to the authorized County position listing.

NEED/IMPACT:

A Public Hearing on the 2007 Recommended Budget must be held to comply with State Law and the DeKalb County Code.

The County Attorney has reviewed the document and approved as to form.

RECOMMENDATION(S):

- (1) Receive input from citizens on the Chief Executive Officer's 2007 Recommended Budget;
- (2) Adopt the 2007 Budget (Attachment A); and
- (3) Approve the adjustments to the authorized County position listing (Attachment B).

ACTION: H1

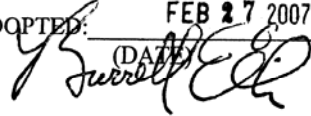
The following is an outline of the discussion/action on the 2007 Budget.

- I. **Public Hearing Comments** (heard on 1/09/07, 1/23/07, 2/13/07 and 2/27/07)
- II. **Budget Adoption and Budget Review Committee Amendments to CEO's 2007 Recommendation Budget.** (heard on 1/23/07, 2/13/07 and 2/27/07)

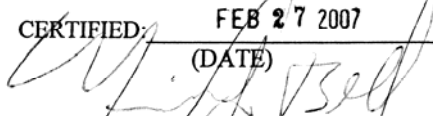
MOTION was made by Commissioner Gannon, seconded by Commissioner Rader to adopt the CEO's 2007 budget substitute with amendments as follows:

Amendment No. 1: Decrease funding by \$2,147,000 for the Proposed Police Expenditure in the Special Tax District-Designated Services making the Appropriation of \$103,916,175. The \$2,147,000 will be moved to Anticipated Revenue in the General Fund.

(CONTINUED ON PAGE 3)

ADOPTED: FEB 27 2007
(DATE)


PRESIDING OFFICER
DEKALB COUNTY BOARD OF COMMISSIONERS

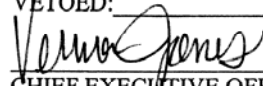
CERTIFIED: FEB 27 2007
(DATE)


CLERK,
DEKALB COUNTY BOARD
OF COMMISSIONERS

FOR USE BY CHIEF EXECUTIVE OFFICER ONLY

APPROVED: _____

CHIEF EXECUTIVE OFFICER
DEKALB COUNTY

VETOED: FEB 28 2007


CHIEF EXECUTIVE OFFICER
DEKALB COUNTY

VETO STATEMENT ATTACHED: _____

MINUTES:

Alfonzo Mallory, 4713 William Drive, Stone Mountain, Ga. 30007 and John Steinichen, 1863 Merrimac Court, Atlanta, Ga. 30329, spoke in opposition of the budget.

Yvonne Williams, One Ravinia Drive, Building One Suite 1125, Atlanta, Ga. 30346, and Sam Goldman, Callanwolde Fine Arts Center, Atlanta, Ga., spoke in support of the budget.

Voting Record, Both Motions	FOR	AGAINST	ABSTAIN	ABSENT
DISTRICT 1 - ELAINE BOYER	X			
DISTRICT 2 - JEFF RADER	X			
DISTRICT 3 - LARRY JOHNSON		X		
DISTRICT 4 - BURRELL ELLIS	X			
DISTRICT 5 - LEE MAY		X		
DISTRICT 6 - KATHIE GANNON	X			
DISTRICT 7 - CONNIE STOKES		X		

Amendment No. 2: To increase the Contribution to Capital Projects to an amount of \$27,397,000 and to Reserve this amount for Appropriation until such time as the Board of Commissioners determines the priority of Capital Improvements as required by law. I move that this item be tabled.

Amendment No. 3: To increase the expenditure of the Board of Commissioners to an Appropriation of \$2,309,297 for central administration 2.5 positions, professional services and related supplies and equipment.

Amendment No. 4: To decrease the Tax Funds Appropriation with an across the board cut of 1.8% without impacting our legal obligations or encumbrances and excluding from that cut the Board of Commissioners Administrative Expenditures, the Ethics Board, the DFACS and Contribution to Capital Projects, and this cut will utilize the \$1 million Economic Development Incentive in the Non-Departmental Department, and this would be for the purposes of providing \$118,600 to Anticipated Revenues in the General Fund and \$7,949,423 to the Tax Fund which would increase our tax relief. Technically, that \$7.9 million goes to the CIP and then Host money from the CIP is moved out to increase tax relief. (The Fire Fund deduction of 1.8% actually stays in tax relief). These deductions would not effect the debt service funds, the new little rental vehicle nor the hospital fund.

Amendment No. 5. Create a new Appropriation line item in the General Fund Police Services of \$10,000 for the establishment of a Police Citizen Review board to assist the Police Department with community relations and other issues.

Amendment No. 6: Add \$30,000 to Women Moving On, an organization to address domestic violence in Non-Departmental.

Amendment No. 7: Table Attachment B to the budget appropriation package which is entitled Positions, Additions, Deletions and Transfers to allow the administration to propose any staff changes necessitated by the foregoing amendments.

Amendment No. 8: No departmental changes or restructuring that would create a new department that would be a part of this appropriation.

After discussions and comments from all Commissioners, Commissioner Ellis called the question to end the budget discussion, seconded by Commissioner Boyer. The vote failed 4-3-0-0 for lack of a two-thirds vote. Therefore, the discussion continued. Commissioners Johnson, May and Stokes opposed.

After further discussion, the Motion to approve with amendments were voted on and passed 4-3-0-0. Commissioners Johnson, May and Stokes opposed.

BUDGET RESOLUTION

A RESOLUTION ADOPTING A BUDGET FOR THE FISCAL YEAR 2007 FOR EACH FUND OF DEKALB COUNTY, APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET AS EXPENDITURES, ADOPTING THE SEVERAL ITEMS OF REVENUE ANTICIPATIONS, PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS, AND PROHIBITING EXPENDITURES TO EXCEED ACTUAL FUNDING AVAILABLE.

WHEREAS the Chief Executive Officer of DeKalb County has presented a proposed 2007 budget to the Board of Commissioners on each of the various funds of the County, and,

WHEREAS each of these budgets lists proposed expenditures for the fiscal year 2007, proposes certain levies and charges to finance these expenditures, and lists the anticipated revenues to be derived therefrom, and,

WHEREAS each of these budgets is a balanced budget, so that anticipated revenues for each fund equal proposed expenditures.

NOW, THEREFORE, BE IT RESOLVED that this budget, be and it is hereby approved and the several items of revenues shown in the budget for each fund in the amounts anticipated are adopted and that the several amounts shown in the budget for each fund as proposed expenditures are hereby appropriated to the departments named in each fund.

BUDGET RESOLUTION

BE IT FURTHER RESOLVED that the expenditures shall not exceed the appropriations authorized by this budget or amendments thereto provided; however, that expenditures for the fiscal year shall not exceed actual funding available.

Adopted by the DeKalb County Board of Commissioners, this 27th day of February 2007.

Presiding Officer
Board of Commissioners
DeKalb County, Georgia

Approved by the Chief Executive Officer of DeKalb County, this 27th day of February 2007.

Vernon Jones
Chief Executive Officer
DeKalb County, Georgia

ATTEST:

Michael Bell, Clerk
Board of Commissioners
DeKalb County, Georgia

APPROVED AS TO FORM:

William J. Linkous III
County Attorney

BUDGET RESOLUTION

TAX FUNDS

2007 AMENDED BUDGET

GENERAL FUND

ANTICIPATED REVENUES:

Property Taxes	\$134,196,023
Excise Taxes	61,600,000
Investment Income	1,662,714
Intergovernmental Revenue	15,957,969
Fines & Forfeitures	15,604,212
Charges for Services	18,982,607
Miscellaneous Revenue	3,742,670
Interfunds	22,505,830
Fund Balance Carried Forward	47,862,787
TOTAL - GENERAL FUND	\$322,114,812

PROPOSED EXPENDITURES:

Chief Executive Officer	\$2,032,870
Board of Commissioners	2,230,697
Ethics Board	2,000
Law Department	4,690,126
Geographic Info Systems	2,413,186
Facilities Management	17,997,400
Purchasing	4,183,138
Human Resources & Merit System	3,918,896
Information Systems	16,756,055
Finance	6,616,848
Property Appraisal	5,247,210
Tax Commissioner	7,089,342
Registrar	2,337,820
Sheriff	72,140,579
Juvenile Court	6,349,389
Superior Court	8,466,777
Clerk of Superior Court	4,947,066
State Court	11,985,899
Solicitor - General	4,812,378
District Attorney	11,210,392
Child Advocate's Office	1,596,000
Probate Court	1,692,423
Medical Examiner	2,462,058
Public Defender	6,593,230
Police	4,073,997
Magistrate Court	2,532,607
Fire & Rescue Services	15,937,193
Planning & Development	1,447,302
Public Works - Director	509,864
Economic Development	1,177,934
Library	13,323,875

BUDGET RESOLUTION

<u>GENERAL FUND (continued)</u>	<u>2007 AMENDED BUDGET</u>
Cooperative Extension	1,089,733
Public Health	5,260,863
Community Service Board	2,284,313
D F A C S	1,905,000
Human Services	3,101,950
Citizen Help Center	4,261,908
Contributions to Capital Projects	25,250,000
Non - Departmental	32,186,495
TOTAL - GENERAL FUND	<u><u>\$322,114,812</u></u>
<u>FIRE FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$41,058,633
Excise Taxes	15,150,000
Investment Income	30,700
Intergovernmental Revenue	2,251,475
Miscellaneous Revenue	55,000
Fund Balance Carried Forward	1,424,003
TOTAL - FIRE FUND	<u><u>\$59,969,811</u></u>
PROPOSED EXPENDITURES:	
Fire & Rescue Services	\$56,709,955
Non - Departmental	3,259,856
TOTAL - FIRE FUND	<u><u>\$59,969,811</u></u>
<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$65,163,617
Excise Taxes	\$2,020,000
Licenses & Permits	\$808,750
Investment Income	\$251,900
Intergovernmental Revenue	\$2,262,796
Charges for Services	\$2,449,500
Miscellaneous Revenue	\$528,750
Interfunds	\$81,448,226
Fund Balance Carried Forward	\$8,732,143
TOTAL - S T D - DESIGNATED SERVICES FUND	<u><u>\$163,665,682</u></u>

BUDGET RESOLUTION

<u>SPECIAL TAX DISTRICT - DESIGNATED SERVICES</u>	<u>2007 AMENDED BUDGET</u>
PROPOSED EXPENDITURES:	
Police	\$106,063,175
Public Works - Transportation	\$4,195,021
Public Works - Roads & Drainage	\$25,867,683
Parks & Recreation	\$22,310,590
Arts, Culture, and Entertainment	\$1,139,319
Non - Departmental	\$4,089,896
TOTAL - S T D - DESIGNATED SERVICES FUND	<u><u>\$163,665,682</u></u>
<u>SPECIAL TAX DISTRICT - UNINCORPORATED</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$700,000
Excise Taxes	51,231,472
Licenses & Permits	21,399,122
Investment Income	482,004
Fines & Forfeitures	16,239,743
Charges for Services	190,000
Interfunds	(81,448,226)
Fund Balance Carried Forward	(318,162)
TOTAL - S T D - UNINCORPORATED FUND	<u><u>\$8,475,953</u></u>
PROPOSED EXPENDITURES:	
C E O Office - Cable TV Support	\$175,026
Finance - Business License	1,263,650
Recorder's Court	4,050,232
Planning & Development- Zoning Analysis	942,362
Police - Code Enforcement	1,846,654
Non - Departmental	198,029
TOTAL - S T D - UNINCORPORATED FUND	<u><u>\$8,475,953</u></u>
<u>HOSPITAL FUND</u>	
ANTICIPATED REVENUES:	
Property Taxes	\$14,211,473
Excise Taxes	\$6,060,000
Intergovernmental Revenue	\$978,703
Fund Balance Carried Forward	\$1,048,061
TOTAL - HOSPITAL FUND	<u><u>\$22,298,237</u></u>
PROPOSED EXPENDITURES:	<u><u>\$22,298,237</u></u>

BUDGET RESOLUTION

RENTAL MOTOR VEHICLE EXCISE TAX FUND

2007 AMENDED BUDGET

ANTICIPATED REVENUES:

Excise Taxes	650,000
Miscellaneous Revenue	100,000
Fund Balance Carried Forward	0
TOTAL - RENTAL MOTOR VEHICLE EXCISE TAX FUND	<u><u>\$750,000</u></u>

PROPOSED EXPENDITURES:

\$750,000

DEBT SERVICE FUND

ANTICIPATED REVENUES:

Property Taxes	\$12,995,496
Investment Income	100,000
Interfunds	(11,300,830)
Fund Balance Carried Forward	11,800,830
TOTAL - DEBT SERVICE FUND	<u><u>\$13,595,496</u></u>

PROPOSED EXPENDITURES:

\$13,595,496

SPECIAL TAX DISTRICT - DEBT SERVICE FUND

ANTICIPATED REVENUES:

Property Taxes	\$27,875,871
Investment Income	250,000
Fund Balance Carried Forward	6,258,665
TOTAL - STD - DEBT SERVICE FUND	<u><u>\$34,384,536</u></u>

PROPOSED EXPENDITURES:

\$34,384,536

SPECIAL REVENUE FUNDS

\$0

DEVELOPMENT FUND

ANTICIPATED REVENUES:

Licenses & Permits	\$9,775,906
Investment Income	105,000
Charges for Services	37,000
Miscellaneous Revenue	192,000
Fund Balance Carried Forward	498,857
TOTAL - DEVELOPMENT FUND	<u><u>\$10,608,763</u></u>

PROPOSED EXPENDITURES:

Planning & Development	<u>\$10,608,763</u>
TOTAL - DEVELOPMENT FUND	<u><u>\$10,608,763</u></u>

BUDGET RESOLUTION

	<u>2007 AMENDED BUDGET</u>
<u>PUBLIC EDUCATION & GOVERNMENT ACCESS FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	\$10,000
Miscellaneous Revenue	82,930
Fund Balance Carried Forward	1,482,770
TOTAL - P E G FUND	<u>\$1,575,700</u>
PROPOSED EXPENDITURES:	
	<u>1,575,700</u>
<u>COUNTY JAIL FUND</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$100,000
Fines & Forfeitures	1,760,000
Charges for Services	4,000
TOTAL - COUNTY JAIL FUND	<u>\$1,864,000</u>
PROPOSED EXPENDITURES:	
	<u>\$1,864,000</u>
<u>HOTEL / MOTEL TAX FUND</u>	
ANTICIPATED REVENUES:	
Excise Taxes	\$2,800,000
Fund Balance Carried Forward	346,434
TOTAL - HOTEL / MOTEL TAX FUND	<u>\$3,146,434</u>
PROPOSED EXPENDITURES:	
	<u>\$3,146,434</u>
<u>VICTIM ASSISTANCE FUND</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$50,000
Fines & Forfeitures	1,100,000
Fund Balance Carried Forward	402,341
TOTAL - VICTIM ASSISTANCE FUND	<u>\$1,552,341</u>
PROPOSED EXPENDITURES:	
	<u>\$1,552,341</u>
<u>RECREATION FUND</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$1,777,162
Fund Balance Carried Forward	108,456
TOTAL - RECREATION FUND	<u>\$1,885,618</u>
PROPOSED EXPENDITURES:	
	<u>\$1,885,618</u>

BUDGET RESOLUTION

LAW ENFORCEMENT CONFISCATED MONIES FUND

2007 AMENDED BUDGET

ANTICIPATED REVENUES:

Fund Balance Carried Forward	\$3,652,936
TOTAL - L.E.C.M. FUND	<u>\$3,652,936</u>

PROPOSED EXPENDITURES:

Sheriff	\$127,092
District Attorney	318,257
Public Safety - Police	3,207,586
TOTAL - L.E.C.M. FUND	<u>\$3,652,936</u>

JUVENILE SERVICES FUND

ANTICIPATED REVENUES:

Investment Income	\$2,262
Charges for Services	269,477
Fund Balance Carried Forward	134,827
TOTAL - JUVENILE SERVICES FUND	<u>\$406,566</u>

PROPOSED EXPENDITURES:

\$406,566

DRUG ABUSE TREATMENT & EDUCATION FUND

ANTICIPATED REVENUES:

Investment Income	\$1,500
Fines & Forfeitures	50,000
Fund Balance Carried Forward	36,883
TOTAL - D.A.T.E. FUND	<u>\$88,383</u>

PROPOSED EXPENDITURES:

\$88,383

STREET LIGHT FUND

ANTICIPATED REVENUES:

Investment Income	\$30,000
Charges for Services	4,127,505
Fund Balance Carried Forward	(851,541)
TOTAL - STREET LIGHT FUND	<u>\$3,305,964</u>

PROPOSED EXPENDITURES:

\$3,305,964

EMERGENCY TELEPHONE SYSTEM FUND

ANTICIPATED REVENUES:

Investment Income	\$75,000
Miscellaneous Revenue	11,900,000
Fund Balance Carried Forward	6,199,763
TOTAL - EMERGENCY TELEPHONE SYSTEM FUND	<u>\$18,174,763</u>

PROPOSED EXPENDITURES:

\$18,174,763

BUDGET RESOLUTION

SPEED HUMPS MAINTENANCE FUND

2007 AMENDED BUDGET

ANTICIPATED REVENUES:

Investment Income	\$30,000
Charges for Services	120,000
Fund Balance Carried Forward	911,850
TOTAL - SPEED HUMPS MAINTENANCE FUND	\$1,061,850

PROPOSED EXPENDITURES:

\$1,061,850

ANTICIPATED REVENUES:

Use of Money & Property	\$14,228
Federal Government	9,750,344
State Sources	1,147,349
Other Agencies	8,633
Contributions	60,868
Miscellaneous Revenue	(11,317,565)
Interfund Transfers	6,502,463
Fund Balance Carried Forward	17,206,258
TOTAL - GRANT - IN - AID FUND	\$23,372,579

GRANT - IN - AID FUND (continued)

PROPOSED EXPENDITURES:

Community Development	\$15,090,297
Workforce Development	3,809,066
Fleet Maintenance	23,450
Finance	(2,302)
Registrar/Elections	2,556
Sheriff	328,726
Juvenile Court	632,650
Superior Court	290,930
State Court	5,225
Solicitor-State Court	206,035
District Attorney	165,042
Police	(1,221,277)
Animal Control	3,326
Magistrate Court	6,307
Fire	19,867
Public Works	31,078
Parks	1,172,291
Arts, Culture & Entertainment	30,000
Extension Service	188,063
Board Of Health	22,365
Family & Children Services	25,152
Human Services	78,062
Senior Citizens Services	(790,905)
Water & Sewer	200

BUDGET RESOLUTION

GRANT - IN - AID FUND (continued)

2007 AMENDED BUDGET

Sanitation	56,620
Keep Dekalb Beautiful	19,450
Non-Departmental	2,377,447
Local Law Enforcement Block Grants	802,858
TOTAL - GRANT - IN - AID FUND	<u>\$23,372,579</u>

ENTERPRISE FUNDS

WATER & SEWERAGE OPERATING FUND

ANTICIPATED REVENUES:

Investment Income	\$700,700
Charges for Services	143,332,500
Miscellaneous Revenue	52,500
Fund Balance Carried Forward	9,857,008
TOTAL - WATER & SEWERAGE OPERATING FUND	<u>\$153,942,708</u>

PROPOSED EXPENDITURES:

Public Works - Water & Sewer	\$146,544,296
Finance - Revenue Collections	7,398,412
TOTAL - WATER & SEWERAGE OPERATING FUND	<u>\$153,942,708</u>

WATER & SEWERAGE SINKING FUND

ANTICIPATED REVENUES:

Investment Income	\$200,000
Interfunds	35,296,823
Fund Balance Carried Forward	8,230,039
TOTAL - WATER & SEWERAGE SINKING FUND	<u>\$43,726,862</u>

PROPOSED EXPENDITURES:

\$43,726,862

SANITATION FUND

ANTICIPATED REVENUES:

Investment Income	\$1,500,000
Charges for Services	71,837,674
Miscellaneous Revenue	375,349
Fund Balance Carried Forward	4,265,461
TOTAL - SANITATION FUND	<u>\$77,978,484</u>

PROPOSED EXPENDITURES:

Public Works - Sanitation	\$77,753,635
Finance - Revenue Collections	224,849
TOTAL - SANITATION FUND	<u>\$77,978,484</u>

BUDGET RESOLUTION

<u>DEKALB - PEACHTREE AIRPORT</u>	<u>2007 AMENDED BUDGET</u>
ANTICIPATED REVENUES:	
Investment Income	\$300,000
Miscellaneous Revenue	3,977,500
Fund Balance Carried Forward	2,419,513
TOTAL - DEKALB - PEACHTREE AIRPORT	<u>\$6,697,013</u>
PROPOSED EXPENDITURES:	
Airport Operations	\$5,897,013
Transfer to Capital Projects	800,000
TOTAL - DEKALB - PEACHTREE AIRPORT	<u>\$6,697,013</u>
 <u>STORMWATER UTILITY OPERATING FUND</u>	
ANTICIPATED REVENUES:	
Investment Income	150,000
Charges for Services	\$17,800,000
Fund Balance Carried Forward	8,071,809
TOTAL - STORMWATER UTILITY FUND	<u>\$26,021,809</u>
PROPOSED EXPENDITURES:	
Stormwater Operations	\$22,540,936
Reserve for Appropriations	3,480,873
TOTAL - STORMWATER UTILITY FUND	<u>\$26,021,809</u>
 <u>INTERNAL SERVICE FUNDS</u>	
<u>FLEET MAINTENANCE</u>	
ANTICIPATED REVENUES:	
Intergovernmental Revenue	\$100,000
Charges for Services	30,150,000
Miscellaneous Revenue	150,000
Fund Balance Carried Forward	1,203,230
TOTAL - FLEET MAINTENANCE	<u>\$31,603,230</u>
PROPOSED EXPENDITURES:	
Public Works - Fleet Maintenance	\$31,603,230
Purchasing - Fleet Maintenance	0
TOTAL - FLEET MAINTENANCE	<u>\$31,603,230</u>

BUDGET RESOLUTION

<u>VEHICLE FUND</u>	<u>2007 AMENDED BUDGET</u>
ANTICIPATED REVENUES:	
Investment Income	\$750,000
Charges for Services	17,833,198
Miscellaneous Revenue	650,000
Fund Balance Carried Forward	39,303,501
TOTAL - VEHICLE FUND	<u><u>\$58,536,699</u></u>
PROPOSED EXPENDITURES:	
Vehicle Acquisitions	\$39,628,028
Interdepartmental Services	\$2,186,167
Reserves and Other Miscellaneous	16,722,504
TOTAL - VEHICLE FUND	<u><u>\$58,536,699</u></u>
 <u>RISK MANAGEMENT</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$4,206,473
Miscellaneous Revenue	70,354,931
Fund Balance Carried Forward	7,015,494
TOTAL - RISK MANAGEMENT	<u><u>\$81,576,898</u></u>
PROPOSED EXPENDITURES:	
Unemployment Compensation	\$306,000
Group Health & Life	75,352,395
Buildings & Contents	1,487,029
Boiler & Machinery	116,746
Non-Immunity Expenses	1,206,330
Vehicle	2,004,300
Airport Liability	18,016
Helicopter	270,047
Money & Securities	47,135
Loss Control	101,476
Other	667,425
TOTAL - RISK MANAGEMENT	<u><u>\$81,576,898</u></u>
 <u>WORKERS' COMPENSATION</u>	
ANTICIPATED REVENUES:	
Charges for Services	\$5,277,630
Fund Balance Carried Forward	6,708,868
TOTAL - WORKERS' COMPENSATION FUND	<u><u>\$11,986,498</u></u>
PROPOSED EXPENDITURES:	<u><u>\$11,986,498</u></u>
 <u>REVENUE BONDS LEASE PAYMENT FUNDS</u>	

BUDGET RESOLUTION

	<u>2007 AMENDED BUDGET</u>
<u>BUILDING AUTHORITY LEASE PAYMENTS</u>	
ANTICIPATED REVENUES:	
Miscellaneous Revenue	\$3,733,571
Fund Balance Carried Forward	<u>(1,276,455)</u>
TOTAL - BUILDING AUTHORITY	<u><u>\$2,457,116</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$2,457,116</u></u>
 <u>PUBLIC SAFETY AND JUDICIAL FACILITIES AUTHORITY LEASE PAYMENTS</u>	
ANTICIPATED REVENUES:	
Miscellaneous Revenue	\$3,120,001
Fund Balance Carried Forward	<u>(14,625)</u>
TOTAL - PS&J FACILITIES AUTHORITY	<u><u>\$3,105,376</u></u>
 PROPOSED EXPENDITURES:	 <u><u>\$3,105,376</u></u>

2007 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS

Department	Job Classification	Number of Positions	
		Additions	Deletions
Board of Commissioners	Director, Research & Analysis	1	
G I S	GIS Specialist	1	
Human Resources	Nurse Manager (Transfer From Public Health)	1	
Information Systems	Program Analyst III	3	
	IS Technical Support Analyst	2	
	Miscellaneous Support Positions (Transfer from Tax Funds)	9	
	(Transfer from Water & Sewer) (Transfer from Fleet Maintenance)	6 1	
Sheriff	Detention Technician	4	
	Detention Officer	6	
	Deputy Sheriff	2	
Superior Court	Paralegal	1	
Solicitor General	Investigator Principal (FT)	1	
	Investigator Senior (PT)		1
	Administrative Coordinator	1	
District Attorney	Gang Prosecution Unit		
	Attorney III	1	
	Investigator Principal	1	
	Administrative Aide	1	
	Secretary Legal	2	
Child Advocate	Attorney III	2	
	Investigator Principal	2	
	Paralegal	2	
Planning & Development	Planner	1	
Economic Development	Economic Development Coordinator Senior	1	
Library	Library Specialist	2	
	Librarian	1	
	Development Coordinator, Library	1	
Public Health	Nurse Manager (Transferred To Human Resources)		1

2007 BUDGET
POSITION ADDITIONS, DELETIONS, & TRANSFERS

Department	Job Classification	Number of Positions	
		Additions	Deletions
Citizen Help Center	Team Leader	2	
	Training Analyst	1	
	Call Center Operator	5	
	Transfer from Other Departments		
	Miscellaneous Departments	21	
	Police - Operations	1	
	Police - Support	1	
	Human Services	1	
	Finance - Water & Sewer	7	
	Water & Sewer	1	
	Human Services	Special Projects Coordinator	1
Equipment Operator		1	
Contract Assistant		1	
Fiscal Coordinator		1	
Transfer to Call Center (TBD)			1
Director of Prevention Services		1	
Fire & Rescue Services	Departmental Microsystems Specialist (Transferred To Information Services)		2
	Network Administrator (Transferred To Information Services)		1
	Office Assistant Senior (Transferred To Information Services)		1
Police - Operations	Investigative Aide Senior	8	
	Police Officer	56	
	Administrative Assistant II (Transferred To Citizens Help Center)		1
	Administrative Assistant II (Transferred From Police - Support)	1	
	Attorney I	1	
	Administrative Assistant I	2	
Police - Code Enforcement	Code Enforcement Officer	4	
Police Support	Animal Control Manager	1	
	Departmental Microsystems Specialist (Transferred To Information Services)		4
	Departmental Information Systems Manager (Transferred To Information Services)		1
	Administrative Assistant II (Transferred To Police - Operations)		1
	Transfer to Call Center (TDB)		1
Parks & Recreation	Plumber, Senior	1	1
	Carpenter, Senior		2
	Grounds Service Technician		10



DEKALB COUNTY

VERNON JONES
CHIEF EXECUTIVE OFFICER

February 28, 2007

Via Hand Delivery

Members of the DeKalb County Board of Commissioners
1300 Commerce Drive, 6th Floor
Decatur, Georgia 30030

Re: Veto of Amendments to 2007 Budget

Dear Commissioners:

Pursuant to the authority and responsibility granted to me by Section 15 of the Organizational Act, 1981 Ga. Laws p. 4304, as amended, I hereby submit to the commission a written statement of the reasons for my veto of various amendments made by the commission on February 27, 2007 to the 2007 Recommended Budget.

The 2007 Recommended Budget that I presented was unquestionably in compliance with the law and maintained the sound financial condition of DeKalb County. My annual 2007 budget provides for much-needed capital improvement projects, technology, personnel and other responsible government services. The amendments adopted by the commission do not maintain the County in a sound financial condition and are not in the best interest of the citizens of DeKalb County. Therefore, I have vetoed all of the amendments made by the commission except for amendment number 6, the additional appropriation of \$30,000 for 'Women Moving On' in the General Fund –Nondepartmental, which I am recommending to be funded from Reserve For Appropriations.

Amendment Number 1:

The commission's deletion of \$2,147,000 of funding for our police department is irresponsible, inconsistent with good government and does not further the sound financial condition of County government. Without any detailed analysis or consideration of the impact on services or the sound financial condition of the County, the commission voted to amend the budget in a manner that will drastically reduce much needed police services. At a time when our community is demanding a solid police presence and more officers on the street, the Commission instead voted to increase its own budget to \$2,309,297 for additional positions.

Malool Administration Building / 1300 Commerce Drive / Decatur, Georgia 30030 / 404-371-2112 / Fax 404-371-4933

Amendment Number 2:

Although my 2007 Budget complies with the law by specifically budgeting for particular capital outlay projects, the commission has voted to take this needed funding and place it in an unallocated reserve without any specific plan for the future. My budget plans for the future, with specific capital outlay projects upon which the taxpayers can expect their tax dollars to be spent. An unallocated reserve fund does not maintain the County in a sound financial position.

Amendment Number 3:

The increase in expenditures for central administration and professional services to the Board of Commissioners is fiscally irresponsible and creation of these positions simply duplicates services already provided to the Board of Commissioners by current county employees. This unnecessary increase in funding for the Board of Commissioners administrative budget is simply another hasty unsound financial decision.

Amendment Number 4:

A general, across-the-board cut to virtually every tax funded department and elected official is simply not a sound financial decision. This deletion by the commission is not supported by any specific detail as to the operational needs of the departments and elected officials, but rather is another unsophisticated cut without any understanding of the daily operations of government. The commission's concept of demanding that virtually all tax-funded departments and elected officials reduce their funding by 1.8% without any analysis on the impact of services or the needs of government is not a responsible way to run a government, especially since adequate tax funds are available and allocated. The commission majority's vote is an undue hardship to our County departments and elected officials. Many government operations cannot just stop or operate at less than full strength simply because the majority of the commission desires to put aside reserves that it can spend at a later date. An across-the-board cut is not warranted to maintain the County in sound financial condition, and I am therefore bound to veto this item. While county governments must be financially responsible to meet unexpected needs, the addition to an unallocated reserve fund, which puts badly needed capital projects on hold, is not in the best interest of DeKalb County.

Amendment Number 5:

The general fund appropriation for a police citizens review board is shortsighted and is not supported by any analysis of the administrative and infrastructure requirements for this police citizens review board. It is an unsound financial decision as it duplicates current oversight in place for police review. In fact, a similar board already exists in the Grand Jury of DeKalb County, a panel of citizens. The Grand Jury provides ample citizen oversight in this regard.

Amendment Number 7 and 8:

The motion to table Attachment B to the budget resolution appears to be an improper motion and has a number of unintended consequences that could result in overfunding or

underfunding of positions within departments in the County. The final motion to prohibit any departmental changes was incomprehensible but to the extent that it conflicts with my powers as defined by law, the passing of any such motion by the board of commissioners violates law and must be vetoed

My budget proposed basic government programs and services that maintain the County in a sound financial condition. My budget does not propose to create experimental or untested government services, but rather provides for the very basic necessities and fiscal management that our citizens have come to expect from local government. Fortunately, our healthy economy allows government to provide the services that citizens demand and DeKalb County homeowners enjoy one of the largest exemptions from property taxes offered by any Georgia county.

During my service to the people of DeKalb County I have restrained from using the power of the veto except in circumstances of exceptional need. I strongly believe that the amendments to the budget made by the commission are an exceptional detriment to the people and future of DeKalb County. Therefore, for all of the reasons set forth in this letter, I have today vetoed the following amendments (numbered by the commission):

Amendment #1 = Decrease funding by \$2,147,00 for proposed police expenditures in the special tax district – designated services

Amendment #2 = Increase Contribution for Capital Projects to \$27,397,000

Amendment #3 = Increase expenditures for the Board of Commissioners to an appropriation of \$2,309,297 for central administration and additional positions.

Amendment #4 = decrease tax funds with an across the board cut of 1.8% with stated exceptions, and delete \$1 million for Economic Development Incentive.

Amendment #5 = General Fund Appropriation of \$10,000 for establishment of Police Citizens Review Board

Amendment #7 = “Table” Attachment B entitled Positions, Additions, Deletions and Transfers.

Amendment #8 = A motion to prohibit any departmental changes or restructuring of departments.

As always I am willing to work with the commission to ensure that DeKalb County maintains its position as a leader in government. I encourage the commission to work with my 2007 Budget so that the citizens of DeKalb County continue to receive the type of government that we all deserve.

As you know, since 2001 the County has been recognized by two major bond rating agencies with superior credit ratings, for its strong financial management. The last second and ill conceived amendments to the budget outside of the normal processes could have an adverse impact on the County's ability to maintain the superior ratings (Aaa by Moody's Investors Service and AAA by Standard & Poor's).

Sincerely

Vernon Jones
Chief Executive Officer

cc: Michael J. Bell, Clerk to the Chief Executive Officer and Board of Commissioners
William J. Linkous, III, County Attorney

SALARY SCHEDULE

SALARY	ANNUAL SALARY		SALARY	ANNUAL SALARY	
RANGE	Minimum	Maximum	RANGE	Minimum	Maximum
14	\$18,132	\$29,472	29	\$43,464	\$70,632
15	\$19,224	\$31,248	30	\$46,068	\$74,868
16	\$20,376	\$33,120	31	\$48,828	\$79,356
17	\$21,600	\$35,100	32	\$52,248	\$84,912
18	\$22,896	\$37,212	33/AJ/ AJF	\$55,908	\$90,852
19	\$24,264	\$39,444	AI	\$59,820	\$97,212
20	\$25,728	\$41,808	AH	\$64,008	\$104,028
21	\$27,264	\$44,316	AG	\$68,484	\$111,300
22	\$28,908	\$46,980	AF	\$73,284	\$119,100
23	\$30,636	\$49,788	AE	\$78,408	\$127,428
24	\$32,472	\$52,776	AD	\$83,904	\$136,358
25	\$34,428	\$55,944	AC	\$89,772	\$145,896
26	\$36,492	\$59,304	AB	\$1	\$108,276
27	\$38,676	\$62,856	AA		\$218,000
28	\$41,004	\$66,636			

GLOSSARY

ACCRUAL BASIS	The countywide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.
ADOPTED BUDGET	The funds appropriated by the Board of Commissioners at the beginning of the year. This may or may not be the same as the Requested Budget and/or the CEO's Recommended budget. The stages of the budget are: (1) the departments' requests for the upcoming year, (2) the CEO's recommendation to the Board of Commissioners and (3) the approval or adoption of the budget by the Board.
AD VALOREM TAX	A tax based on the value of property.
APPRAISED VALUE	The estimated value of the amount a knowledgeable buyer would pay for the property and a willing seller would accept for a property at an arm's length, bona fide sale.
APPROPRIATION	An authorization made by the Board of Commissioners which permits officials and department heads to incur obligations against and to make expenditures of governmental resources.
ASSESSED VALUATION	The value placed on property for purposes of taxation. DeKalb County assesses real and personal property at 40% of fair market value.
APPROVED BUDGET	See "ADOPTED BUDGET"
BANK SHARES TAX	Business license tax on depository financial institutions at the rate of 0.25 percent of gross receipts attributable to offices located within the jurisdiction.
BASIC BUDGET	The budget level required to maintain programs, service levels and activities at the same level as in the prior year.
BOND	A written promise to pay a specified sum of money (called principal or face value) at a specified future date along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt.
BALANCED BUDGET	Budgeted appropriations/expenditures must be equal to budgeted anticipations/revenues.
BUDGET	The financial plan for the operation of a department, program or project for the current year or for the duration of the project.
BUDGET AMENDMENT	The transfer of funds from one appropriation account to another, requiring approval of either the Board of Commissioners, the C.E.O. or the Budget Officer depending on the nature of the transfer.
CAPITAL PROJECTS	Projects which result in the acquisition or construction of fixed assets of a local government. In DeKalb County, capital projects include any project in excess of \$25,000 with a useful estimated life of 5 years or greater. Assets included are buildings and related improvements, streets and highways, bridges, sewers and parks.
CARRYOVER	See "FUND BALANCE CARRIED FORWARD".

GLOSSARY

CERTIFICATES OF PARTICIPATION (COPS)	Lease purchase transactions which are structured in a manner similar to a bond issue. The certificates are secured through lease payments made by the County (lessee) to the Association of County Commissioners of Georgia (lessor). The lease payments are subject to annual appropriation by the County. The certificates do not constitute a debt obligation of the County.
CIP	Capital Improvements Program, see "CAPITAL PROJECTS".
CONTINGENCY	Funds set aside for unforeseen future needs and budgeted in a "non-departmental" account and can be transferred to a departmental budget only by action of the Board of Commissioners.
DEBT SERVICE FUND	The fund used to account for the accumulation of resources for, and the payment of, principal and interest on long-term debt, specifically Bond Issues.
DIGEST	See "TAX DIGEST".
ENCUMBRANCE	A commitment of funds against appropriations in which the expenditure has not actually been made at the time of recording. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.
ENCUMBRANCE BALANCES CARRIED FORWARD	Beginning in 2005, prior year encumbrance balances are carried forward to the originating expenditure account. To fund the encumbrance balance carry forward, the FMIS creates an appropriation in the same account equal to the encumbrance balance and this appropriation is offset by the Fund Balance Forward – Encumbrance account as the funding source.
ENTERPRISE FUND	A fund in which the activities are supported wholly or primarily by charges and fees paid by the users of the services.
EXCISE TAX	A tax levied on the production, sale or consumption of products or services such as alcohol, hotel rooms, rental cars and insurance premiums.
EXPENDITURE	The actual payments made by the County for goods or services, whether by check or by an interfund transfer of funds.
FREEPORT EXEMPTION	Exemption from ad valorem taxation for inventories consisting of materials, goods in the process of manufacture, finished goods manufactured in the ordinary course of business and held by the manufacturer and finished goods destined for shipment to a final destination outside the state of Georgia.
FUND	An independent fiscal and accounting entity with a self-balancing set of accounts. These accounts record cash and other assets together with all related liabilities, obligations, reserves and equities. Funds are segregated so that revenues will be used only for the purpose of carrying out specific activities in accordance with special regulations, restrictions or limitations.
FUND BALANCE CARRIED FORWARD	Funds on hand at year end resulting from collections of revenue in excess of anticipation's and/or unexpended appropriations which are included as a revenue source in the budget of the ensuing year.
GENERAL OBLIGATION BONDS	Those bonds issued to the benefit of the County as a whole, and thereby an obligation of a general nature applicable to countywide resources. Approval by referendum vote is required for general obligation bonds to be issued.

GLOSSARY

HOST	Homestead Option Sales Tax, a 1% sales tax with the revenue to be used, beginning in 1999, to offset residential property taxes by providing a current year homestead exemption equal to at least 80% of the proceeds from last year. Up to 20% of the amount of last year's revenue may also be used for capital outlay in the current year. The tax was levied beginning in July 1997. During the first eighteen months, these revenues could be used for any purpose. The Board of Commissioners made the decision to use these funds for capital outlay.
INTANGIBLE RECORDING TAX	Tax on a long-term note secured by real estate measured by the amount of the debt as evidenced in the security instrument at the rate of \$1.50 for each \$500 or fraction thereof of the face amount of the note secured by the security instrument.
INTANGIBLE TAX	Tax on money, collateral security loans, stocks, bond and debentures of corporations, accounts receivable and notes not representing credits secured by real estate, long and short term notes secured by real estate, and patents, copyrights, franchises, and all other classes and kinds of intangible personal property not otherwise enumerated.
INTERNAL SERVICE FUND	A fund established to provide support services to county departments and supported by charges to the user departments.
MILLAGE RATE	The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.
MODIFIED ACCRUAL BASIS	The governmental fund financial statements are reported using the current financial measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in the governmental funds.
MODIFIED CASH BASIS	For budgetary purposes a modified cash basis of accounting is reflected relative to the financial statements. Cash revenues, along with cash expenditures plus encumbrances treated as expenditures, are utilized for reporting and budgeting purposes.
MOTOR VEHICLE TAX	Taxes on vehicles designed primarily for use upon public roads at the assessment level and millage rate levied by the taxing authority on tangible property for the previous calendar year.
OPERATING BUDGET	Costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as personal services, office supplies, maintenance supplies, professional services, and rental fees.
PERSONAL PROPERTY	Tangible property other than land and buildings and motor vehicles, including mainly business equipment, machinery, fixtures, leasehold improvements, boats and airplanes.
PROGRAM MODIFICATION	A budgetary tool used to create a new, expanded, reduced, or other change to a department's level of service. It includes detailed information about a new program that is not authorized and funded in the current year budget or a program that is authorized and funded in the current year budget, but will be carried on at a higher or lower level of activity in the next year. The addition of staff or vehicles requires the submittal of a Program Modification.
REAL PROPERTY	Land and buildings.

GLOSSARY

RESERVE	An account used to indicate that a portion of funds has been restricted for a specific purpose. A reserve for contingencies is a budgetary reserve set aside for emergencies or unforeseen expenditure.
REVENUE BONDS	Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues. These bonds do not require approval by referendum.
SINKING FUND	A reserve fund accumulated over a period of time for retirement of a debt.
SPECIAL REVENUE FUND	A fund in which the revenues are designated for use for specific purposes or activities.
SPECIAL TAX DISTRICT	A geographically established district in which taxes, fees and assessments are levied and expenditures are made for the provision of specific services. DeKalb County has four funds in which revenues are derived from special tax districts: Hospital Fund, Fire Fund, Special Tax District – Designated Services, and Special Tax District – Unincorporated.
TAX ANTICIPATION NOTE	Notes issued in anticipation of taxes to cover financial obligations until taxes are collected at which time a portion of the tax revenues are used to retire the notes.
TAX DIGEST	Official list of all property owners, the assessed value of the property (40% of fair market value), and the tax due on their property.
TAX FUND	A fund which is supported wholly or in part by revenues derived from ad valorem tax revenues.
TAX RATE	See "MILLAGE RATE".

ACRONYMS

311	Citizens Help Center
911	Emergency Call
4-H	4-H Club: Head, Heart, Hands, and Health
A	Standard & Poor's Credit Rating
AA	Standard & Poor's Credit Rating
Aa1	Moody's Credit Rating
AAA	Standard & Poor's Credit Rating
Aaa	Moody's Credit Rating
AARP	Association of Retired Persons
ACA	American Jail Association
ACE	Arts, Culture, and Entertainment
ACQ	Acquisition
ADA	Americans with Disability Act
ADDI	American Dream Down payment Initiative
ADP	Average Daily Population
AIDS	Acquired Immunodeficiency Disease Syndrome
AIX	Advanced Interactive eXecutive
ANOM	Airport Noise Operations Monitor
APS	Automated Purchasing System
ARC	Atlanta Regional Commission
BAS	Building Automated Security
BOC	Board of Commissioners
CAD	Computer Assisted Drawing
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation of Law Enforcement Agencies
CAMA	Computer Assisted Mass Appraisal
CD	Community Development
CD ROM	Computer Disk Read Only Memory
CDBG	Community Development Block Grant
CDC	Centers for Disease Control
CDL	Commercial Driver's License
CE	Center
CEO	Chief Executive Officer
CERT	Community Emergency Response Team
CFC	Chlorofluorocarbon
CHC	Citizens Help Center
CHDO	Community Housing Development Organization
CID	Community Improvement District
CIP	Capital Improvement Project
CIPA	Children's Internet Protection Act
CJCJ	Council of Juvenile Court Judges
CMMS	Computerized Maintenance Management Software
COMPSTAT	COMParative STATistics

ACRONYMS

COP	Consumption on Premise
COPS	Certificates of Participation
COPS	Community Oriented Policing Services
COPS MORE	COPS Making Officer Redeployment Effective Grant
CPO	Chief Purchasing Officer
CPS	Child Protective Services
CPU	Computer Processing Unit
CTIP	Computer Technology Improvement Program
DEMA	DeKalb Emergency Management Agency
DA	District Attorney
DATE	Drug Abuse Treatment and Education
DCA	Department of Community Affairs
DCPL	DeKalb County Public Library
DCLF	DeKalb County Library Foundation
DCVB	DeKalb Convention & Visitors Bureau
DD	Deputy Director
DEBCO	DeKalb Enterprise Business Corporation
DFACS	Department of Family and Children Services
DHR	Department of Human Resources
DKPD	DeKalb County Police Department
DKSO	DeKalb Sheriff's Office
DNR	Department of Natural Resources
DOJ	Department of Justice
DOL	Department of Labor
DOR	Department of Revenue
DOT	Department of Transportation
DRC	Dispute Resolution Center
DRE	Direct Recording Electronic
DUI	Driving Under the Influence
DWDD	Department of Workforce Development
E911	Enhanced 911 Emergency Call
EEO	Equal Employment Opportunity
EMA	Emergency Management Agency
EMS	Emergency Medical Service
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
EPD	Environmental Protection Department
ESG	Emergency Shelter Grant
ESGP	Emergency Shelter Grant Program
FAA	Federal Aviation Agency
FAR	Federal Aviation Regulation
FCC	Federal Communications Commission
FEMA	Federal Emergency Management Agency

ACRONYMS

FF	Firefighter
FHWA	Federal Highway Administration
Fi Fas	Latin Derivative for Property Lien Filed In Clerk of Superior Ct.
FMIS	Financial Management Information System
FOG	Fats, Oils, Grease
FPH	Flood Prone Homes
FTE	Full Time Equivalent
FY	Fiscal Year
GAL	Guardian ad litem
GASB	Government Accounting Standards Board
GCIC	Georgia Crime Information Center
GDOT	Georgia Department of Transportation
GE	General Electric
GED	General Educational Development
GEMA	Georgia Emergency Management Agency
GEMS	Global Election Management System
GILEE	Georgia International Law Enforcement Exchange
GIS	Geographic Information Systems
GO	Government Obligation
GRETA	Georgia Regional Transportation Agency
GRTA	Georgia Regional Transportation Agency
GVW	Gross Vehicle Weight
HEAT	Highway Enforcement Aggressive Traffic
HIDTA	High Intensity Drug Trafficking Area
HIV	Human Immunodeficiency Virus
HOME	HOME Investment Partnerships Act
HOST	Homestead Option Sales Tax
HR	Human Resources
HRIS	Human Resources Information Systems
HS	Human Services
HUD	Housing and Urban Development
HVAC	Heating Ventilation Air Conditioning
I & R	Information and Referral
I.T.	Information Technology
IDA	Individual Development Account
INET	Internet
I-Net	Internet
INS	Immigration and Naturalization Service
IS	Information Systems
IVR	Interactive Voice Response
JAG	Justice Assistance Grant
LCI	Livable Centers Initiative
LECM	Law Enforcement Confiscated Monies

ACRONYMS

LEOP	Local Emergency Operations Plan
LIMS	Laboratory Information Management System
LLC	Limited Liability Company
LLEBG	Local Law Enforcement Block Grant
LP	Limited Partnership
LPN	Licensed Practical Nurse
LTD	Limited
MARTA	Metropolitan Atlanta Rapid Transportation Authority
ME	Medical Examiner
MGD	Million Gallons Per Day
MSA	Metropolitan Statistical Area
NATS	No Ambulance to Send
NCCHC	National Commission On Correctional Healthcare
NCOA	National Change of Address
NCP8	Noise Compatibility Project 8
NEG	National Emergency Grants
NOGE2	No Contact Through 2 Elections
NPDES	National Pollutant Discharge Elimination System
OPEB	Other Postemployment Benefits
O.C.G.A.	Official Code of Georgia Annotated
OCP	Office of Child Protection
OED	Office of Economic Development
OFI	Office of Family Independence
P&I	Principal & Interest
P&R	Parks & Recreation
PAL	Police Athletic League
PBS&J	Post, Buckley, Schuh & Jernigan, Inc
PC	Personal Computer
PEG	Public Education and Government Access
POS	Point of Service
PO's	Purchase Orders
PPM	Physical Plant Maintenance
PR's	Purchase Requisitions
PS	Public Safety
PS&J	Public Safety and Judicial
PT	Part time
PW	Public Works
PY	Program Year
R&B	Rhythm and Blues
R&D	Roads and Drainage
R&E	Renewal & Extension
R/W	Right of Way
RFID	Radio Frequency Identification

ACRONYMS

RFP	Request for Proposal
ROW	Right of Way
RR	Railroad
RSA	Runway Safety Area
RSVP	Retired and Senior Volunteer Program
RTM	Relief Texture Mapping
S	South
SAMS	Street Address Maintenance System
SBA	Small Business Administration
SEED	Southeast Economic & Entrepreneurial Development Corp.
STD	Special Tax District
SYETP	Summer Youth Employment and Training Program
TAMS	TeenAge MotherS nutrition education program
TANF	Temporary Assistance for Needy Families
TANS	Tax Anticipation Notes
TAPP	Teenage Pregnancy and Parenting Program
TBD	To Be Determined
TBRT	Technical Body Recovery Team
TS	Touch Screen
TS	Traffic Signal
TSI	Traffic Signal Intersection
UCC	Uniform Commercial Code
UIFSA	Uniform Interstate Family Support Act
UPS	Uninterruptible Power Supply
URES	Uniform Reciprocal Enforcement of Support Act
US	United States
USDA	US Department of Agriculture
VINES	Victim Information Notification Everyday System
W	West
W & S	Water and Sewer
WIA	Workforce Investment Act
WMD	Weapons of Mass Destruction
Y2K	2000
YMCA	Young Men's Christian Association
YWCA	Young Women's Christian Association

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